CITY COUNCIL AGENDA

CITY COUNCIL CHAMBERS . 11465 WEST CIVIC CENTER DRIVE . AVONDALE, AZ 85323

SPECIAL MEETING
July 5, 2010
7:00 PM

CALL TO ORDER BY MAYOR ROGERS

1 ROLL CALL

2 UNSCHEDULED PUBLIC APPEARANCES

(Limit three minutes per person. Please state your name.)

3 PUBLIC HEARING AND RESOLUTION 2919-710 - PROPERTY TAX LEVY AND FY 2010-2011 FINAL BUDGET IN THE AMOUNT OF $185,880,860

City Council will hold a public hearing on the 2010-2011 final budget and property tax and consider a resolution adopting the final budget and fee schedule for the 2010-2011 fiscal year. The Council will take appropriate action.

4 ADJOURNMENT

Respectfully submitted,

Carmen Martinez

Carmen Martinez
City Clerk

Individuals with special accessibility needs, including sight or hearing impaired, large print, or interpreter, should contact the City Clerk at 623-333-1200 or TDD 623-333-0010 at least two business days prior to the Council Meeting.

Personas con necesidades especiales de accesibilidad, incluyendo personas con impedimentos de vista u oído, o con necesidad de impresión grande o interprete, deben comunicarse con la Secretaria de la Ciudad at 623-333-1200 o TDD 623-333-0010 cuando menos dos días hábiles antes de la junta del Concejo.

CITY COUNCIL REPORT

SUBJECT:
Public Hearing and Resolution 2919-710 - Property Tax Levy and FY 2010-2011 Final Budget in the Amount of $185,880,860

MEETING DATE:
July 5, 2010

TO: Mayor and Council

FROM: Kevin Artz, Finance & Budget Director (623)333-2011

THROUGH: Charlie McClendon, City Manager

PURPOSE:

Staff is requesting that the City Council convene a special meeting, and then hold a public hearing on the proposed property tax levy and adoption of the final budget, and adopt a resolution approving the final budget for fiscal year 2010-2011 in the amount of $185,880,860, as amended.

BACKGROUND:

The tentative budget was adopted on May 17, 2010 and was published in the June 11th, June 25th and June 29th editions of the West Valley View. The final budget is required to be adopted by the second Monday in August.

A public hearing must be held and a special meeting convened for adoption of the final budget. A public hearing is also required on the property tax levy. The Truth in Taxation notice for the property tax levy was published in the West Valley View on June 8th , June 15th, June 25th and June 29th editions. The property tax levy is required to be adopted by the third Monday in August, and is scheduled to come before Council for adoption on July 5th.

DISCUSSION:

The final budget for fiscal year 2010-2011 of $185,880,860 has not changed in total from the tentative budget adopted on May 17, 2010.

There are two recommended amendments from the tentative budget to the final budget that reallocate appropriations and cash to different funds. First, is an amendment to transfer $1.3M (appropriations and cash) from the General Fund Contingency to the Parkland Fund (fund 310) to cover additional costs associated with the retail component of the sports center project. The second amendment is to transfer $400k (appropriations and cash) from General Fund Contingency to the Transit Capital Project Fund (Fund 333) to cover the City's match of a potential Federal Grant to fund a transit center. In addition, $2M of appropriation (no cash) will need to be transfered from fund 320 (Improvement Districts) to Fund 333 (Transit Capital Projects). The cash would come from the Federal Grant if it is approved. The transfers from the Contingency fund will leave a balance of $1.3M available for FY 10-11. Attached are new schedules for the CIP funds impacted by these amendments.

The total estimated tax rate for fiscal year 2010-2010 is $1.1058 per one-hundred dollars of assessed valuation, which maintains a level tax rate from the prior year's rate ($1.1058).

The formal budget document is included as well as the Fee Schedule for Council approval which includes fees and charges collected by City departments which are the basis for many of the

revenue estimates included within the budget.

BUDGETARY IMPACT:

This will establish the formal expenditure limit and annual budget for fiscal year 2010-2011.

RECOMMENDATION:

Staff recommends the Mayor and Council hold a public hearing on the final budget and property tax levy, and adopt a resolution approving the fiscal year 2010-2011 final budget in the amount of $185,880,860, as amended.

ATTACHMENTS:

Click to download

- Auditor General Forms
- Amended CIP funds 310, 320, 333
- Resolution 2919-710

CITY OF AVONDALE

Summary Schedule of Estimated Revenues and Expenditures/Expenses

Fiscal Year 2011

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES* 2010	ACTUAL EXPENDITURES/ EXPENSES** 2010	FUND BALANCE/ NET ASSETS *** July 1, 2010	PROPERTY TAX REVENUES 2011	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2011	OTHER FINANCING 2011 SOURCES:	OTHER FINANCING 2011 <USES>:	INTERFUND TRANSFERS 2011 IN:	INTERFUND TRANSFERS 2011 <OUT>:	TOTAL FINANCIAL RESOURCES AVAILABLE 2011	BUDGETED EXPENDITURES/ EXPENSES 2011
1. General Fund	45,681,140	35,570,157	25,109,506	Primary: 2,219,010	38,423,170				3,408,720	65,751,686	42,855,630
2. Special Revenue	23,998,150	13,621,225	8,462,097		22,673,000			784,920	7,365,290	31,920,017	17,896,380
3. Debt Service Funds Available	15,362,480	15,339,516	15,223,538	Secondary: 3,418,990	505,200			7,556,800		26,704,528	13,500,430
4. Less: Designation for Future Debt Service											
5. Total Debt Service Funds	15,362,480	15,339,516	15,223,538	3,418,990	505,200			7,556,800	-	26,704,528	13,500,430
6. Capital Projects	79,049,650	9,036,266	46,241,842		4,885,550	25,000,000		3,455,960	1,153,850	79,583,352	68,906,970
7. Permanent Funds											
8. Enterprise Funds Available	55,899,830	33,477,690	47,765,328		27,590,270			1,516,020	1,366,020	76,871,618	38,774,140
9. Less: Designation for Future Debt Service											
10. Total Enterprise Funds	55,899,830	33,477,690	47,765,328	-	27,590,270			1,516,020	1,366,020	76,871,618	38,774,140
11. Internal Service	4,251,140	3,843,272	2,466,477		3,578,570				19,820	6,045,047	3,947,310
Total All Funds	**$ 224,242,390**	**$ 110,888,126**	**$ 145,268,788**	**$ 5,638,000**	**$ 97,655,760**	**$ 25,000,000**		**$ 13,313,700**	**$ 13,313,700**	**$ 286,876,248**	**$ 185,880,860**

EXPENDITURE LIMITATION COMPARISON	2010	2011
1. Budgeted expenditures/expenses	$ 224,242,390	$ 185,880,860
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	224,242,390	185,880,860
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	$ 224,242,390	$ 185,880,860
6. EEC or voter-approved alternative expenditures limitation	$ 224,242,390	$ 185,880,860

*Includes Expenditure/Expense Adjustments Approved in 2009-10 from Schedule E.

**Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).

The detailed budget schedules are on file with the City Clerk's Office at 11465 W. Civic Center Drive, Avondale, Arizona 85323. Budget Schedules can also be viewed at http://www.avondale.org

City of Avondale
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2011

	2009-10 Fiscal Year	2010-11 Fiscal Year
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 2,089,490	$ 2,219,010
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	
3. Property tax levy amounts		
A. Primary property taxes	$ 2,089,490	$ 2,219,010
B. Secondary property taxes	4,764,450	3,418,990
C. Total property tax levy amounts	$ 6,853,940	$ 5,638,000
4. Property taxes collected*		
A. Primary property taxes		
(1) 2009-10 year's levy	$ 1,936,434	
(2) Prior years' levies	0	
(3) Total primary property taxes	$ 1,936,434	
B. Secondary property taxes		
(1) 2009-10 year's levy	$ 4,526,228	
(2) Prior years' levies		
(3) Total secondary property taxes	$ 4,526,228	
C. Total property taxes collected	$ 6,462,662	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.3634	0.4537
(2) Secondary property tax rate	0.7424	0.6521
(3) Total city/town tax rate	1.1058	1.1058
B. Special assessment district tax rates		

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Fund Type of Revenues Other Than Property Taxes

Fiscal Year 2010-11

SOURCE OF REVENUES	Estimated Revenues 2010	Actual Revenues* 2010	Estimated Revenues 2011
General Fund			
Taxes			
Local Sales Taxes	20,263,880	17,902,979	18,767,710
Franchise Taxes	710,400	710,400	710,400
Audit Assessments	303,080	536,958	536,960
Prior Year Taxes	29,260	53,202	53,200
In-Lieu Taxes	11,340	19,749	19,750
Intergovernmental Revenues			
State Urban Revenue Sharing	8,975,050	8,954,575	6,763,990
City's Share of St. Sales Tax	5,168,710	4,891,330	4,891,330
Auto Lieu Tax	2,577,950	2,306,948	2,306,950
IGAs Other Cities & Towns	400,670	178,654	244,650
State Grants	70,440	66,863	66,860
IGA - Counties	0	63,333	0
Licenses and Permits			
Building & Develop Permits	722,430	442,890	442,900
Licenses	251,050	235,173	235,170
Other Permits	21,900	30,605	30,600
Development Charges for Service	31,610	11,925	11,920
Charges for Services			
Recreation Charges for Service	343,750	313,813	1,073,920
Internal Charges for Service	0	0	426,900
Other Charges for Service	445,050	238,393	238,440
Development Charges for Service	199,880	97,658	97,680
Fines, Forfeitures and Penalties			
Fines & Forfeitures	1,183,270	1,120,585	908,190
Other Fines	6,080	19,148	19,150
Miscellaneous Revenue			
Other Revenue	217,930	258,870	365,940
Interest	157,500	157,500	157,510
Donations	98,210	16,310	53,050
Total General Fund	**$42,189,440**	**$38,627,860**	**$38,423,170**
Special Revenue			
Highway User Revenue Fund			
Highway User Fees (Gas Tax)	4,394,010	3,729,012	3,817,850
Interest	35,000	1,827	38,970
Other Revenue	0	156	160
Social Service			
Senior Nutrition	322,650	192,505	180,520

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget, plus estmated revenues for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Fund Type of Revenues Other Than Property Taxes

Fiscal Year 2010-11

SOURCE OF REVENUES	Estimated Revenues 2010	Actual Revenues* 2010	Estimated Revenues 2011
Social Service			
Community Action Program	136,060	30,450	154,170
CDBG			
Federal Grants	1,328,920	203,702	964,050
Other Grants			
Home Grant	679,990	308,048	410,600
0.5% Dedicated Sales Tax			
0.5% Dedicated Sales Tax	5,704,570	5,070,547	5,416,420
Public Safety Dedicated Sales Tax			
Public Safety Dedicated Sales Tax	5,633,170	5,069,114	5,416,420
Regional Family Advocacy			
Regional Family Advocacy	536,850	511,850	539,840
R.I.C.O. All Agencies			
Co. R.I.C.O. w/Maricopa Atty	0	16,615	0
Transit Fund			
IGAs Other Cities & Towns	209,730	152,270	121,480
Interest	3,400	2,144	3,500
Local Transp. Assist.(Lottery)	313,140	407,079	0
ARRA Fund			
Police - COPS Hiring ARRA	0	264,300	382,260
E.E.C.B.G Grant	0	132,500	0
Edward Byrne Memorial JAG	0	272,479	0
Home Delivered Meals	0	52,668	0
Congregate Meals	0	25,757	0
Other Grants			
Non-Departmental	7,500,000	36	5,000,040
Fines & Forfeitures	137,330	103,464	85,800
GOHS - DUI Task Force	0	0	69,000
Voca Crime Victim Advocate	50,500	0	50,500
Paul Coverdell Grant	0	0	13,500
Edward Byrne Memorial JAG	0	0	5,700
Interest	1,500	220	220
Employee Assistance Fund	0	4,351	0
	0	-12	0
2007 UASI GRANTS	0	19,680	0
ACJC CJRIP Grant	0	1,151	0
Arizona Automobile Theft Authority	0	299	0
Caregiver Forum	0	134,237	0

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget, plus estmated revenues for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Fund Type of Revenues Other Than Property Taxes

Fiscal Year 2010-11

SOURCE OF REVENUES	Estimated Revenues 2010	Actual Revenues* 2010	Estimated Revenues 2011
Other Grants			
COPS Universal Hiring Fund	445,040	0	0
DUI Abatement Grant #5	0	24,996	0
Ft McDowell Yavapai Nation Project Re	0	10,000	0
GRIC--Youth Development & Young Fa	0	115,000	0
Housing Rehabilitation	0	100,886	0
Library Projects	0	10,548	0
Police - Victims' Rights Program	0	10,300	0
Volunteer Fireman's Pension			
Volunteer Fireman's Pension	5,000	189	2,000
Total Special Revenue	**$27,436,860**	**$16,978,367**	**$22,673,000**
Debt Service			
Park Issue	453,090	450,000	450,000
General Obligation Bonds	15,280	302,206	30,000
0.5% Dedicated Sales Tax	69,630	1,842	25,000
Dysart Road M.D.C.	4,470	13	200
Hwy User's Bonds '85/91/98	4,430	200	0
Total Debt Service	**$546,900**	**$754,261**	**$505,200**
Capital Projects			
Street Construction			
State Grants	2,000,000	0	2,660,000
Development Fees	562,500	250,613	562,500
Interest	106,690	9,608	45,000
Federal Grants	802,900	0	0
One-Time Cost Sharing	240,000	0	0
IGAs Other Cities & Towns	1,000,000	313,998	0
Police Development			
Development Fees	103,200	45,924	103,200
Interest	23,120	1,600	500
Parkland			
Development Fees	750,300	333,884	750,300
Interest	38,690	3,354	23,000
Federal Grants	620,000	0	0
Library Development			
Development Fees	103,800	46,191	103,800
Interest	8,120	0	290
Other Capital			
Landscaping Landfill Remediation	0	518	0

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget, plus estmated revenues for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Fund Type of Revenues Other Than Property Taxes

Fiscal Year 2010-11

SOURCE OF REVENUES	Estimated Revenues 2010	Actual Revenues* 2010	Estimated Revenues 2011
Other Capital			
Federal Grants	1,000,000	0	0
General Government Development			
Development Fees	278,700	124,022	278,700
Interest	30,020	2,008	23,000
Fire Dept. Development			
Development Fees	298,800	132,966	298,800
Interest	23,370	868	2,600
IGAs Other Cities & Towns	2,250,000	0	0
Vehicle Replacement			
Interest	32,800	3,757	33,600
Internal Charges for Service	218,270	218,270	0
Sale of Assets	0	86,293	0
Technology Replacement Fund			
Interest	6,500	257	260
Total Capital Projects	**$10,497,780**	**$1,574,130**	**$4,885,550**
Enterprise			
Water Fund			
Water Sales	11,663,960	11,312,825	11,652,210
Development Fees	1,575,300	725,004	1,575,300
Other Revenue	4,000	172,506	172,590
Interest	653,370	22,310	171,320
Meter Fees	107,720	63,855	63,860
Sewer Fees	0	3,230	20,000
Fines & Forfeitures	9,790	5,745	5,750
Sale of Assets	0	5,974	0
Wastewater Fund			
Sewer Fees	7,276,020	7,032,889	7,213,420
Development Fees	1,647,900	744,647	1,647,900
Interest	344,940	11,700	132,420
Sanitation Fund			
Refuse Collection	4,307,740	4,503,552	4,726,580
Development Fees	91,200	40,584	91,200
Federal Grants	0	90,162	90,160
Interest	16,060	2,095	24,510
Other Permits	13,050	3,000	3,000
Other Revenue	21,040	49	50
Sale of Assets	0	18,880	0

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget, plus estmated revenues for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Fund Type of Revenues Other Than Property Taxes

Fiscal Year 2010-11

SOURCE OF REVENUES	Estimated Revenues 2010	Actual Revenues* 2010	Estimated Revenues 2011
Total Enterprise	**$27,732,090**	**$24,759,006**	**$27,590,270**
Internal Service			
Printer - Copier Service			
Internal Charges for Service	181,080	158,360	158,360
Interest	6,200	244	240
Risk Management			
Internal Charges for Service	1,779,340	1,702,840	1,258,700
Interest	42,600	1,593	1,590
Fleet Services Management			
Internal Charges for Service	2,170,170	2,050,679	2,159,440
Other Revenue	1,380	242	240
Interest	1,200	0	0
Total Internal Service	**$4,181,970**	**$3,913,958**	**$3,578,570**
Total All Funds	**$112,585,040**	**$86,607,582**	**$97,655,760**

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget, plus estmated revenues for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers

Fiscal Year 2011

FUND	Other Financing 2011		Interfund Transfers 2011	
	Sources	<Uses>	In	Out
General Fund				
General Fund	0		0	3,408,720
Total General Fund	**$0**		**$0**	**$3,408,720**
Special Revenue				
CDBG	0		0	300,000
Public Arts Fund	0		25,000	
Public Safety Dedicated Sales Tax	0		0	136,130
0.5% Dedicated Sales Tax	0		0	6,289,950
Regional Family Advocacy	0		244,920	6,620
Voca Crime Victim Advocate	0		10,000	
Transit Fund	0		480,000	1,230
Other Grants	0		25,000	
Highway User Revenue Fund	0		0	631,360
Total Special Revenue	**$0**		**$784,920**	**$7,365,290**
Debt Service				
Hwy User's Bonds '85/91/98	0		400,000	
0.5% Dedicated Sales Tax	0		5,462,250	
Dysart Road M.D.C.	0		722,000	
Park Issue	0		972,550	
Total Debt Service	**$0**		**$7,556,800**	
Capital Projects				
Police Development	0		0	117,300
Library Development	0		100,000	208,900
General Government Development	0		0	734,250
Street Construction	0		1,625,000	
Improvement Districts	25,000,000		0	
Vehicle Replacement	0		991,090	
Technology Replacement Fund	0		664,870	
Fire Dept. Development	0		75,000	93,400
Total Capital Projects	**$25,000,000**		**$3,455,960**	**$1,153,850**
Enterprise				
Water Operations	0		0	848,930
Sewer Operations	0		0	132,000
Sewer Development	0		150,000	
Water Development	0		650,000	
Sanitation	0		0	385,090
Water Equipment Replacement	0		198,930	
Sewer Equipment Replacement	0		132,000	
Sanitation Equipment Replacement	0		385,090	
Total Enterprise	**$0**		**$1,516,020**	**$1,366,020**

CITY OF AVONDALE

Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers

Fiscal Year 2011

FUND	Other Financing 2011		Interfund Transfers 2011	
	Sources	<Uses>	In	Out
Internal Service				
Fleet Services Fund	0		0	14,020
Risk Management Fund	0		0	5,800
Total Internal Service	**$0**		**$0**	**$19,820**
Total All Funds	**$25,000,000**		**$13,313,700**	**$13,313,700**

CITY OF AVONDALE

Summary by Department of Expenditures/Expenses Within Each Fund Type

Fiscal Year 2011

FUND/DEPARTMENT	Adopted Budgeted Expenditures/ Expenses 2010	Expenditure/ Expense Adjustments Approved 2010	Actual Expenditures/ Expenses* 2010	Budgeted Expenditures/ Expenses 2011
General Fund				
General Government	14,467,380	0	9,234,347	14,844,960
Public Safety	18,385,810	0	17,653,975	17,996,550
Highways & Streets	0	0	5,342	0
Health and Welfare	1,730,500	0	1,359,886	1,546,960
Economic and Community Development	4,766,230	0	3,245,591	3,934,530
Culture and Recreation	5,152,960	0	3,488,502	4,128,850
Debt Service	366,910	0	366,910	366,910
Capital Outlay	811,350	0	215,604	36,870
Total General Fund	**$45,681,140**	**$0**	**$35,570,157**	**$42,855,630**
Special Revenue				
Special Revenue	23,998,150	0	13,612,377	17,896,380
Total Special Revenue	**$23,998,150**	**$0**	**$13,612,377**	**$17,896,380**
Debt Service				
Debt Service	15,362,480	0	15,339,516	13,500,430
Total Debt Service	**$15,362,480**	**$0**	**$15,339,516**	**$13,500,430**
Capital Projects				
Capital Projects	79,049,650	0	9,036,266	68,906,970
Total Capital Projects	**$79,049,650**	**$0**	**$9,036,266**	**$68,906,970**
Enterprise				
Sanitation	3,946,760	0	3,332,344	3,811,800
Sanitation Development	39,600	0	39,600	39,600
Sanitation Equipment Replacement	500,000	0	500,000	377,950
Sewer Operations	7,685,590	0	7,480,722	7,655,980
Sewer Development	16,694,000	0	7,438,553	3,000,000
Sewer Equipment Replacement	63,500	0	63,500	128,920
Water Operations	12,373,440	0	11,527,101	10,888,370
Water Development	14,481,840	0	2,980,770	12,780,000
Water Equipment Replacement	115,100	0	115,100	91,520
Total Enterprise	**$55,899,830**	**$0**	**$33,477,690**	**$38,774,140**
Internal Service				
Fleet Services Fund	2,161,260	0	2,049,038	1,980,850
Printer - Copier Service Fund	182,000	0	141,425	287,730
Risk Management Fund	1,907,880	0	1,652,809	1,678,730
Total Internal Service	**$4,251,140**	**$0**	**$3,843,272**	**$3,947,310**

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Department of Expenditures/Expenses Within Each Fund Type

Fiscal Year 2011

FUND/DEPARTMENT	Adopted Budgeted Expenditures/ Expenses 2010	Expenditure/ Expense Adjustments Approved 2010	Actual Expenditures/ Expenses* 2010	Budgeted Expenditures/ Expenses 2011
Total All Funds	**$224,242,390**	**$0**	**$110,879,278**	**$185,880,860**

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Department of Expenditures/Expenses

Fiscal Year 2011

DEPARTMENT/FUND	Adopted Budgeted Expenditures/ Expenses 2010	Expenditure/ Expense Adjustments Approved 2010	Actual Expenditures/ Expenses* 2010	Budgeted Expenditures/ Expenses 2011
City Council				
General Fund	166,000	0	101,824	231,030
Total City Council	**$166,000**	**$0**	**$101,824**	**$231,030**
City Administration				
Risk Management Fund	1,907,880	0	1,652,809	1,678,730
General Fund	1,198,620	0	1,175,178	1,309,640
Public Arts Fund	95,230	0	65,180	91,220
Other Grants	25,000	0	174	25,480
ARRA Fund		0	4,988	0
Total City Administration	**$3,226,730**	**$0**	**$2,898,329**	**$3,105,070**
Information Technology				
General Fund	1,839,820	0	1,683,965	1,653,550
Total Information Technology	**$1,839,820**	**$0**	**$1,683,965**	**$1,653,550**
Community Relations				
Transit Fund	1,468,800	0	1,244,745	720,200
General Fund	544,030	0	439,504	505,160
Total Community Relations	**$2,012,830**	**$0**	**$1,684,249**	**$1,225,360**
Non-Departmental				
General Fund	6,944,360	0	1,800,713	6,872,360
Other Grants	7,500,000	0	0	5,000,000
Printer - Copier Service Fund	182,000	0	141,425	287,730
Highway User Revenue Fund	250,000	0	0	250,000
0.5% Dedicated Sales Tax	7,500	0	7,500	7,500
Total Non-Departmental	**$14,883,860**	**$0**	**$1,949,638**	**$12,417,590**
Finance & Budget				
General Fund	1,121,810	0	1,036,645	1,313,450
Total Finance & Budget	**$1,121,810**	**$0**	**$1,036,645**	**$1,313,450**
Human Resources				
General Fund	922,800	0	902,930	898,570
Total Human Resources	**$922,800**	**$0**	**$902,930**	**$898,570**
Engineering				
General Fund	3,871,770	0	2,802,664	2,923,900
Highway User Revenue Fund	2,414,260	0	2,316,368	2,048,590
Other Grants	0	0	658	0
Total Engineering	**$6,286,030**	**$0**	**$5,119,690**	**$4,972,490**

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Department of Expenditures/Expenses

Fiscal Year 2011

DEPARTMENT/FUND	Adopted Budgeted Expenditures/ Expenses 2010	Expenditure/ Expense Adjustments Approved 2010	Actual Expenditures/ Expenses* 2010	Budgeted Expenditures/ Expenses 2011
City Clerk				
General Fund	308,640	0	292,659	280,900
Total City Clerk	**$308,640**	**$0**	**$292,659**	**$280,900**
Police				
General Fund	13,391,910	0	12,265,465	12,671,700
Public Safety Dedicated Sales Tax	2,961,060	0	2,774,359	2,863,290
Regional Family Advocacy	780,870	0	736,020	778,140
ARRA Fund	0	0	440,228	353,250
Other Grants	0	0	49,855	111,200
Voca Crime Victim Advocate	56,740	0	50,765	59,460
Co. R.I.C.O. w/Maricopa Atty	0	0	16,615	0
COPS Universal Hiring Fund	445,040	0	0	0
Total Police	**$17,635,620**	**$0**	**$16,333,307**	**$16,837,040**
City Court				
General Fund	917,830	0	878,340	927,290
Court Payments	278,520	0	222,223	239,700
Public Safety Dedicated Sales Tax	284,070	0	280,054	222,860
Total City Court	**$1,480,420**	**$0**	**$1,380,617**	**$1,389,850**
Fire				
General Fund	5,283,940	0	5,522,849	5,444,400
Public Safety Dedicated Sales Tax	1,752,900	0	1,831,259	1,641,580
Volunteer Fireman's Pension	5,000	0	5,000	5,000
Other Grants	0	0	23,467	0
Total Fire	**$7,041,840**	**$0**	**$7,382,575**	**$7,090,980**
Economic Development				
General Fund	988,460	0	542,269	1,010,630
Total Economic Development	**$988,460**	**$0**	**$542,269**	**$1,010,630**
Parks, Recreation & Libraries				
General Fund	6,474,540	0	4,769,944	5,299,110
Senior Nutrition	315,440	0	348,073	254,520
Other Grants	0	0	3,645	0
Library Projects	0	0	418	0
Total Parks, Recreation & Libraries	**$6,789,980**	**$0**	**$5,122,080**	**$5,553,630**
Neighborhood & Family Services				
General Fund	1,640,290	0	1,282,975	1,456,760

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Department of Expenditures/Expenses

Fiscal Year 2011

DEPARTMENT/FUND	Adopted Budgeted Expenditures/ Expenses 2010	Expenditure/ Expense Adjustments Approved 2010	Actual Expenditures/ Expenses* 2010	Budgeted Expenditures/ Expenses 2011
Neighborhood & Family Services				
Other Grants	2,289,400	0	391,142	700,000
CDBG	364,460	0	206,702	594,050
Home Grant	782,690	0	716,142	329,990
Community Action Program	129,900	0	125,554	131,940
Total Neighborhood & Family Services	**$5,206,740**	**$0**	**$2,722,515**	**$3,212,740**
Public Works				
Water Development	14,481,840	0	2,980,770	12,780,000
Water Operations	12,373,440	0	11,527,101	10,888,370
Sewer Operations	7,685,590	0	7,480,722	7,655,980
Sanitation	3,946,760	0	3,332,344	3,811,800
Sewer Development	16,694,000	0	7,438,553	3,000,000
Fleet Services Fund	2,161,260	0	2,049,038	1,980,850
Highway User Revenue Fund	1,791,270	0	1,751,243	1,468,410
Sanitation Equipment Replacement	500,000	0	500,000	377,950
Sewer Equipment Replacement	63,500	0	63,500	128,920
Water Equipment Replacement	115,100	0	115,100	91,520
General Fund	66,320	0	72,233	57,180
Sanitation Development	39,600	0	39,600	39,600
Total Public Works	**$59,918,680**	**$0**	**$37,350,204**	**$42,280,580**
Debt Service				
0.5% Dedicated Sales Tax	7,519,470	0	7,519,470	5,454,180
General Obligation Bonds	5,282,240	0	5,274,544	5,453,540
Park Issue	1,418,420	0	1,411,270	1,455,210
Dysart Road M.D.C.	726,660	0	728,542	721,650
Hwy User's Bonds '85/91/98	415,690	0	405,690	415,850
Total Debt Service	**$15,362,480**	**$0**	**$15,339,516**	**$13,500,430**
Capital Projects				
Improvement Districts	25,000,000	0	0	25,000,000
Street Construction	23,657,420	0	5,899,248	22,105,000
Parkland	20,201,120	0	1,579,217	15,800,000
Police Development	2,317,530	0	117,529	2,200,000
Vehicle Replacement	812,000	0	812,000	1,596,250
Fire Dept. Development	3,908,080	0	528,709	1,152,000
Technology Replacement Fund	96,000	0	69,000	1,053,720

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF AVONDALE

Summary by Department of Expenditures/Expenses

Fiscal Year 2011

DEPARTMENT/FUND	Adopted Budgeted Expenditures/ Expenses 2010	Expenditure/ Expense Adjustments Approved 2010	Actual Expenditures/ Expenses* 2010	Budgeted Expenditures/ Expenses 2011
Capital Projects				
General Government Development	47,500	0	30,563	0
Library Development	10,000	0	0	0
Transit Capital Projects	3,000,000	0	0	0
Total Capital Projects	**$79,049,650**	**$0**	**$9,036,266**	**$68,906,970**
Total All Funds	**$224,242,390**	**$0**	**$110,879,278**	**$185,880,860**

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Capital Improvement Plan

Fiscal Years 2011-2020

Parkland

310 Parkland	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	16,116,669	1,089,969	1,351,269	1,897,019	2,142,469	3,040,319	
Revenues							
AF Restoration Grant	-	-	-	650,000	-	-	650,000
Army Corp Grant Funding (AF Restoration)	-	-	-	5,000,000	-	-	5,000,000
Development Fees	750,300	1,250,500	1,875,750	1,875,750	1,875,750	10,004,000	17,632,050
Interest	23,000	10,800	20,000	19,700	22,100	31,100	126,700
Transfer In- General Fund	1,300,000	500,000	500,000	500,000	500,000	2,750,000	6,050,000
Total Revenues	**2,073,300**	**1,761,300**	**2,395,750**	**8,045,450**	**2,397,850**	**12,785,100**	**29,458,750**
Total Resources	**18,189,969**	**2,851,269**	**3,747,019**	**9,942,469**	**4,540,319**	**15,825,419**	**45,575,419**
Expenditures							
PK1026-Future Park Development	-	-	-	-	-	6,500,000	6,500,000
PK1029-West Valley Corridor / Multi -Modal Trail System	-	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
PK1032-Coldwater Park Improvements	-	-	850,000	-	-	-	850,000
PK1094-Aqua Fria Restoration - grant funding	-	-	-	6,300,000	-	-	6,300,000
PK1096-Park Development Pendergast Site	-	-	-	-	-	600,000	600,000
PK1105-Festival Fields	-	1,500,000	-	-	-	-	1,500,000
PK1119-American Sports Center	17,100,000	-	-	-	-	-	17,100,000
PK1200-El Rio Nature Area	-	-	-	500,000	500,000	6,500,000	7,500,000
Total Expenditures	**17,100,000**	**1,500,000**	**1,850,000**	**7,800,000**	**1,500,000**	**14,600,000**	**44,350,000**
Estimated Ending Balance	1,089,969	1,351,269	1,897,019	2,142,469	3,040,319	1,225,419	

Capital Improvement Plan

Fiscal Years 2011-2020

Improvement Districts

320 Improvement Districts	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	-	-	-	-	-	-	
Revenues							
Improvement District Bonds	23,000,000	-	-	-	-	-	23,000,000
Total Revenues	**23,000,000**	**-**	**-**	**-**	**-**	**-**	**23,000,000**
Total Resources	**23,000,000**	**-**	**-**	**-**	**-**	**-**	**23,000,000**
Expenditures							
ID1046-Improvement District - Unformed	23,000,000	-	-	-	-	-	23,000,000
Total Expenditures	**23,000,000**	**-**	**-**	**-**	**-**	**-**	**23,000,000**
Estimated Ending Balance	-	-	-	-	-	-	

Capital Improvement Plan

Fiscal Years 2011-2020

Transit Capital Projects

333 Transit Capital Projects	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	-	-	-	-	-	-	
Revenues							
Bonds	-	1,800,000	-	-	-	-	1,800,000
Federal Grant	2,000,000	9,000,000	-	-	-	-	11,000,000
Transfer In - General Fund	400,000	-	-	-	-	-	400,000
Total Revenues	**2,400,000**	**10,800,000**	-	-	-	-	**13,200,000**
Total Resources	**2,400,000**	**10,800,000**	-	-	-	-	**13,200,000**
Expenditures							
TN1276-City Center Park and Ride	2,400,000	10,800,000	-	-	-	-	13,200,000
Total Expenditures	**2,400,000**	**10,800,000**	-	-	-	-	**13,200,000**
Estimated Ending Balance	-	-	-	-	-	-	

RESOLUTION NO. 2919-710

A RESOLUTION OF THE COUNCIL OF THE CITY OF AVONDALE, ARIZONA, SETTING FORTH THE FINAL BUDGET FOR FISCAL YEAR 2010-2011.

WHEREAS, pursuant to the provisions of the laws of the State of Arizona and the City Charter, the Council of the City of Avondale (the "City Council") is required to adopt an annual budget for the City of Avondale (the "City"); and

WHEREAS, the City Council desires to adopt the fee schedule for various City services for Fiscal Year 2010-11; and

WHEREAS, the City Manager has prepared and filed with the City Council the tentative budget setting forth estimates of expenditures for the fiscal year beginning July 1, 2010 and ending June 30, 2011; and

WHEREAS, due notice has been given by the City Clerk as required by law, that said tentative budget is on file and open to inspection by anyone interested; and

WHEREAS, after proper notice, a public hearing on said final budget was held as required by law; and

WHEREAS, publication has been duly made as required by law of said estimates together with proper notices that the City Council would meet on July 5, 2010, at the Council Chambers for the purposes of hearing taxpayers on the proposed expenditures and proposed tax levies as set forth in said estimates.

NOW, THEREFORE, **BE IT RESOLVED** BY THE COUNCIL OF THE CITY OF AVONDALE as follows:

SECTION 1. The recitals above are hereby incorporated as if fully set forth herein.

SECTION 2. The Annual Budget and Financial Plan, attached hereto as Exhibit A and incorporated herein by reference, is hereby formally adopted as the official final budget for the City of Avondale for the fiscal year beginning July 1, 2010 and ending June 30, 2011.

SECTION 3. The fee schedule attached hereto as Exhibit B and incorporated herein by reference is hereby adopted.

SECTION 4. Upon the recommendation by the City Manager and with approval of the City Council, expenditures may be made from the appropriation for the non-departmental contingencies.

SECTION 5. Money from any fund may be used for any of these appropriations except money specifically restricted by State Law, City Ordinances, City Council action or City Charter.

PASSED AND ADOPTED by the Council of the City of Avondale, July 5, 2010.

_____
Marie Lopez Rogers, Mayor

ATTEST:

_____
Carmen Martinez, City Clerk

APPROVED AS TO FORM:

_____
Andrew J. McGuire, City Attorney

EXHIBIT A
TO
RESOLUTION NO. 2919-710

[Annual Budget and Financial Plan]

See following pages.

City of Avondale, Arizona

Annual Budget

&

Financial Plan

Fiscal Year 2010-2011

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Avondale

Arizona

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Avondale for its annual budget for the fiscal year beginning July 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Annual Budget for the fiscal year beginning
July 1, 2010 through June 30, 2011
Adopted by the City Council on June 21, 2010

Reader's Guide to the City of Avondale's Budget

This guide is intended to assist readers in finding information in the City of Avondale's FY 2010-2011 Annual Budget book.

- Introductory section – The table of contents is followed by an organization chart, the City's mission and values statement, a brief biography of our City Council and a community profile.

- Budget Message – This section includes the budget message from the City Manager to the Mayor and Council which includes financial priorities and significant issues for the FY 2010-2011 budget year.

- Budget Summary – This section provides the reader with a summary of the FY 2010-2011 budget and financial plan. Included are projections of year-end financial condition for each fund along with staffing changes for the coming year. This section includes City revenue data including trends, restrictions, forecast assumptions and historical figures. Financial policies and an overview of the budget process are also included.

- Department Sections – This section includes departmental/division activities, FY 2010-2011 goals, performance indicators, appropriations, authorized staffing levels and FY2009-10 highlights.

- Capital Improvement Program – This section provides the reader with the City's ten year blueprint for creating and maintaining the crucial infrastructure that will support the continued growth and development. The financing of the plan is included with a full description of all funding sources and outstanding debt.

- Schedules and Summaries – This section includes all detailed schedules of revenues, expenditures, interfund transfers, property taxes, supplemental requests and other supplementary schedules. Also provided are miscellaneous City statistics.

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City of Avondale

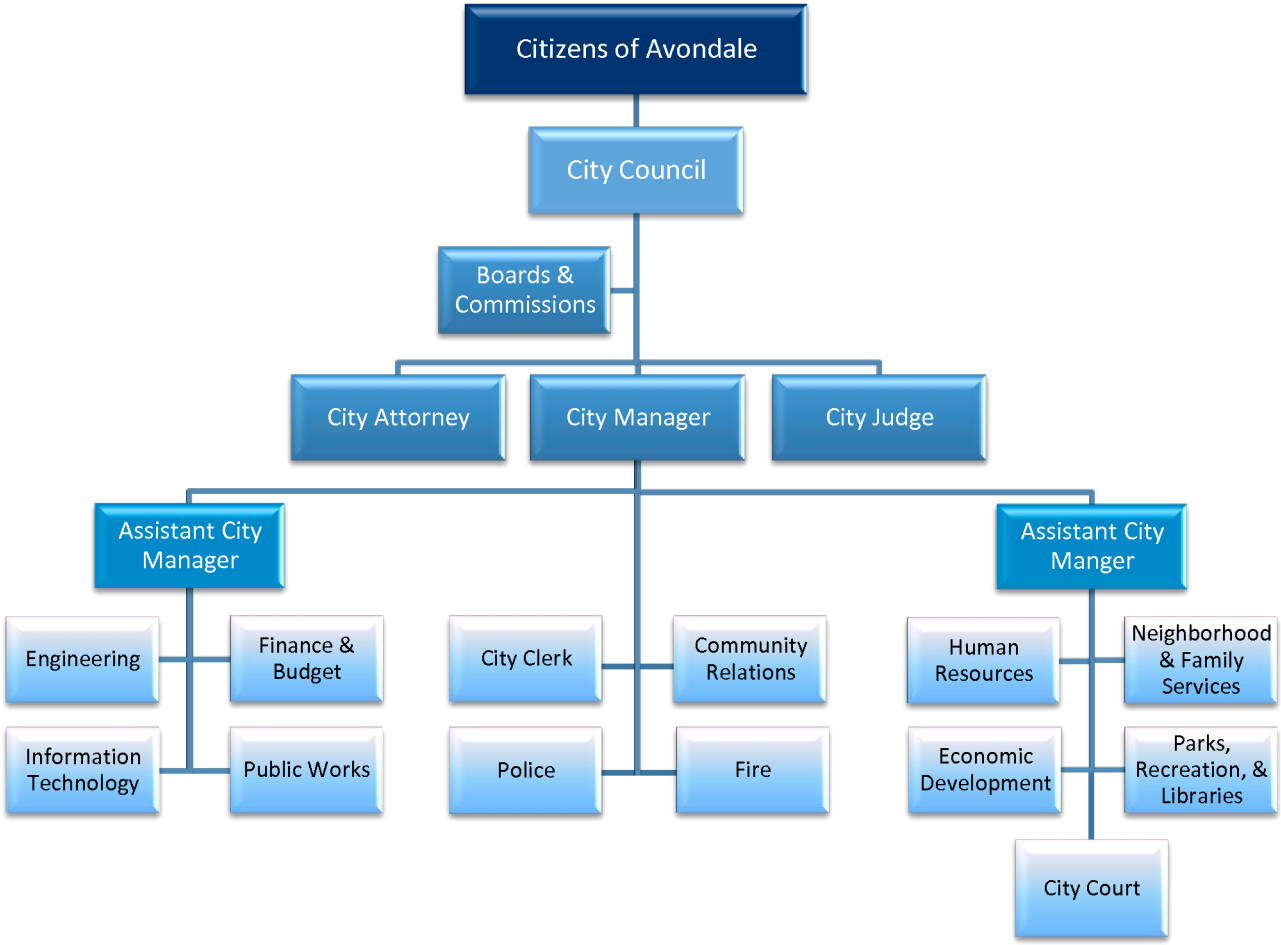
Finance and Budget Department

11465 W. Civic Center Drive, #250

Avondale, AZ 85323-6807

(623) 333-2000

Organization Chart



Management Staff

Charles McClendon, City Manager

David Fitzhugh, Assistant City Manager

Rogene Hill, Assistant City Manager

Department Heads

Kevin Artz, Finance and Budget Director

Carmen Martinez, City Clerk

Sue McDermott, City Engineer

Richard Lynch, City Judge

Pier Simeri, Community Relations Director

Chris Reams, Parks, Recreation & Libraries Director

Gina Montes, Neighborhood & Family Services Director

Kevin Kotsur, Police Chief

Paul Adams, Fire Chief

Cherlene Penilla, Human Resources Director

Kevin Hinderleider, IT Director

Dan Davis, Economic Development Director

Wayne Janis, Public Works Director

Mission Statement

Serving the Citizens of Avondale
Building Community…Celebrating Diversity…Fostering Pride

Our Values

Integrity
- Honesty
- Respect for Others
- Dedication to Do the "Right Thing"

Communication
- Listening
- Inclusive
- Timely
- Diversified
- Internal and External

Customer Service
- Quality
- Timely
- Extra Mile
- Beyond Expectations
- Professional and Polite

Innovation and Creativity
- Pioneering Innovation
- Risk Taking
- "Outside the Box"
- Creativity

We Value our Culture and History.

United to Serve…Unidos Para Servir.

Avondale City Council
FY 2010-2011

Avondale operates under the Council-Manager form of government in accordance with its Charter. Legislative authority is vested in a seven-member City Council consisting of a Mayor and six council members elected at large for a term of four years. The Mayor and Council appoint the City Manager and such other officers deemed necessary and proper for the orderly government and administration of the affairs of the City, as prescribed by the constitution and applicable laws, and ordinances.

Mayor Marie Lopez Rogers

Served on City Council since January 1996; as Vice-Mayor until Dec. 2003; re-elected in November 2003; appointed Mayor in January 2006; elected Mayor in September 2007
Term expires December 31, 2011

CITY/REGIONAL COMMITTEES:

- Contributions Assistance Program Council Subcommittee
- Served on the City Planning and Zoning Commission & Housing Code Task Force
- League of Arizona Cities & Towns, Executive Committee; Distinguished Service Award
- Arizona Women in Municipal Government, Ex-Officio President
- Governor's Military Affairs Commission & statewide Youth Development Task Force
- Attorney General's Latino Community Justice Council
- Maricopa Association of Governments
  - Regional Council, Executive Committee
  - Regional Council, Member
  - Transportation Policy Committee, Vice Chair
  - Youth Policy Committee, Former Chair
  - Human Service Coordinating Committee, Former Chair
- Leadership West, Member and Former Board of Directors
- WESTMARC Executive Committee & Board of Directors
- Luke West Valley Council
- Maricopa County El Rio Project, Executive Committee
- Southwest Valley Chamber of Commerce, Past Chair
- Southwest Valley START Transit Assessment and Review Team, Chair
- Estrella Mountain Community College/Southwest Skill Center Advisory Board
- Valley Metro/Regional Public Transportation Authority, Former Member
- Hispanic Leadership Forum del Oeste, Board of Directors

NATIONAL COMMITTEES:

- National League of Cities (NLC)
- NLC Board of Directors, Former Member
- NLC's Hispanic Elected Local Officials (HELO), Past President
- NLC's Women in Municipal Government (WIMG), Past President
- NLC's Advisory Council, Member
- National Association of Latino Elected Officials (NALEO), Member

PERSONAL:

- Recipient of numerous awards and recognitions
- Married; three children, six grandchildren.
- A native of Arizona, raised in Avondale
- Her general interests include social work, public service, reading and NASCAR!

Vice Mayor Jim McDonald

Elected September 2007
Selected Vice Mayor in January 2010
Term expires December 31, 2011

CITY/REGIONAL COMMITTEES

- Valley Metro/RPTA Board
- Past Chair, Parks and Recreation Advisory Board
- Chair, Risk Management Trust Fund Board
- Past Avondale Representative, Citizens Traffic Oversight Committee
- Council Ambassador to Agua Fria Union High School District

EDUCATION & EMPLOYMENT:

- Financial Advisor, Edward Jones Investments
  2002 to Present
  Hold Series 7 General Securities License
  Hold Series 63 Law Exam for Insurance
- Process Engineer, semiconductor manufacturing, 1995 to 2002
- Associates degree, DeVry Institute of Technology
- Aircraft Com/Nav/Radar repair certificate, United States Army
- Aircraft color radar repair certificate, United States Air Force Reserve
- Held Secret Security Clearance, 1985 to 1992
- Held Top Secret Security Clearance, 1992 to 1995

PERSONAL

- Married with two children
- Arizona native; Avondale resident since 2005
- General interests: Outdoor activities, 4 wheeling, camping and hiking, and golf

Councilmember Jim Buster

Elected November 2005
Term expires December 31, 2013

CITY/REGIONAL COMMITTEES:
- Contributions Assistance Program Council Subcommittee
- Member, Avondale Charter Review Committee
- Council Ambassador to Pendergast Elementary School District

EDUCATION & EMPLOYMENT:
- Bachelor of Arts, Journalism, University of Arizona
- Director of Legislative Affairs, Arizona Department of Environmental Quality
- Yuma County Board of Supervisors, 1997-1998
- State Senator, Yuma and La Paz Counties, 1991-1997
- Mayor of Yuma, 1986-1990
- Past Member, Arizona Housing Commission

PERSONAL:
- Married; daughter at home; son in the US Navy
- Resident of Avondale for ten years
- General Interests: family, church activities, weight lifting, singing and baseball

Councilmember Stephanie Karlin

First elected Nov. 1999; re-elected September 2007
Term expires December 31, 2011

CITY/REGIONAL COMMITTEES:
- Contributions Assistance Program Council Subcommittee
- Board, Commission, & Committee Interview, Council Subcommittee
- City Councilmember from January 2000 to January 2003
- Executive Board Member El Rio Project, Maricopa County Flood District
- Southwest Superfund Project, ADEQ
- Council Ambassador to Littleton Elementary School District
- Arizona Town Hall

NATIONAL COMMITTEES:
- National League of Cities
  - Energy, Environment and National Resources Committee, Member
  - Public Safety and Crime Prevention Committee, Member
  - Women in Municipal Government (WIMG), Past Member
  - Hispanic Elected Local Officials (HELO), Past Member

EDUCATION & EMPLOYMENT:
- B.S. in Public Health
- Registered Environmental Health Specialist

PERSONAL:
- Married with one daughter
- Avondale resident for 19 years; Arizona resident for 36 years
- General interest/hobbies: Ethnobotany, crossword puzzles, archaeology, art, music, and reading

Councilmember Frank Scott

Elected November 2005
Term expires December 31, 2013

CITY/REGIONAL COMMITTEES:

- Member, Board, Commission & Committee Interview Council Subcommittee
- Avondale representative, Maricopa County Human Service Department Community Services Commission
- Avondale representative, Southwest Valley Chamber of Commerce Board of Directors
- Chair, Southwest Valley Chamber of Commerce Business Retention & Tourism (BRATS) Committee
- Board Member, Southwest Community Network
- Board Member, Southwest Lending Closet
- Council Ambassador to Tolleson Union High School District

EDUCATION & EMPLOYMENT:

- Avondale business owner since 1979
- College level courses at ASU-West, NAU, and the Maricopa Community College District

PERSONAL:

- Married; two children
- Resident of Avondale since 1974

Councilmember Charles Vierhout

Elected November 2009
Term expires December 31, 2013

REGIONAL/CITY COMMITTEES:

- 2009 Avondale Citizen Leadership Academy Graduate
- Council Ambassador to Avondale Elementary School District

EDUCATION & EMPLOYMENT:

- Director of Systems Engineering for Troon Golf LLC
- B.S. in Industrial Management Technology, Southeastern Louisiana University
- Former member of Society of Manufacturing Engineers - Robotic group

COMMUNITY/PROFESSIONAL INVOLVEMENT:

- RFP Review Committee for Maricopa County Community College District

PERSONAL:

- Married with twin boys
- Resident of Avondale since 1998

Councilmember Ken Weise

Appointed to the City Council, January 2006
Elected in September 2007
Term expires December 31, 2011

REGIONAL/CITY COMMITTEES:

- Member, Board, Commission & Committee Interview Council Subcommittee
- Chair, Western Maricopa Enterprise Zone (WMEZ) Commission
- Charter Review Committee
- Citizens Police Academy
- Council Ambassador to Litchfield Elementary School District

EDUCATION & EMPLOYMENT:

- Director of Corporate Contacts at Peak Supply
- Studied Business Administration at Moraine Valley College
- Certified in Network Analysis and Logic Analysis by Tektronix Corporation

PERSONAL:

- Married; two daughters
- Avondale resident since 1995; Arizona resident since 1986
- Board of Directors, Trinity Lutheran Church

Community Profile

LOCATION

- Nestled at the base of the scenic Estrella Mountains where the Agua Fria and Gila Rivers meet, Avondale is located along the Interstate10 corridor, and just a 15-minute commute from the heart of Phoenix. Avondale's freeway development sites are premium locations in the metro area for new stores, restaurants, hotels, offices and business parks.

- Over 2.3 million potential customers are within a 30-minute radius, and the Phoenix valley wide population is over 4 million.

- The City of Avondale is an ideal transportation hub. Bisected by Interstate 10 and bordered by the 101 Freeway, Avondale's daily traffic counts are over 180,000 along I-10 and 131,000 along the 101.

- In 2007, the Arizona realty professionals of the Urban Land Institute voted 99th Avenue and McDowell Road as one of the Top 10 Hottest Intersections in the Valley, noting its convenient access to Interstate 10 and Loop 101 and over 1.5 million sq. ft. of retail and restaurant space.

COMMUNITY

- Over the last decade, population growth took place at a rate of over 114%, making the city one of the fastest-growing in Maricopa County.

- The current population is estimated at 76,900 residents and is projected to rise to 106,000 by 2020.

- Avondale has made substantial investments into community amenities including parks and public libraries – Civic Center and Sam Garcia Western Avenue. The City has partnered with American Sports Centers (ASC) to construct an 83,000 SF multi purpose indoor recreation center. ASC will provide indoor volleyball, basketball, soccer space, and office and meeting space.

QUALITY OF LIFE

- The quality of life and the variety of cultural, economic, geographic and educational advantages in the area provides a progressive atmosphere rich in resources and opportunity. Avondale and its environs offer numerous recreational activities, an array of dining and entertainment venues, as well as housing to suit any budget.

- Hundreds of thousands of visitors come to Avondale yearly to experience all types of national sporting events. Avondale is home to Phoenix International Raceway (PIR), which hosts two NASCAR races annually. Avondale is also less than 5 miles away from the University of Phoenix Stadium – home to the Arizona Cardinals, and the Jobing.com Arena – home to the Phoenix Coyotes NHL hockey team. On the borders of Avondale are two Spring Training baseball facilities - home to the Chicago White Sox, Los Angeles Dodgers, Cleveland Indians and Cincinnati Reds. Two other spring training facilities are located within 15 miles of Avondale.

- For nature lovers, Avondale offers wildlife viewing, hiking, biking and trail running opportunities on the developing Tres Rios Recreation Corridor and Maricopa County's Estrella Mountain Regional Park, which is located at the base of the Estrellas. The Audubon Society and Bird Life International has

Community Profile

recognized the Tres Rios as an "Important Bird Area" with over 150 species of birds attracted to the area.

- Opportunities to excel in education are boundless – Avondale is home to Estrella Mountain Community College, Rio@Avondale Learning Center and Universal Technical Institute. Estrella Mountain College currently has annual enrollment of approximately 13,000 students, projected to grow to more than 40,000 students in the next 15-20 years.

- Located on 60-acres along Avondale Boulevard, south of Van Buren Street, Avondale Civic Center houses City Hall, Police Administration, Municipal Court, and the Civic Center Library and provides a one-stop-shop government complex to serve residents. This development also serves as a cornerstone for the Avondale Boulevard business corridor.

BUSINESS ENVIRONMENT

- Avondale, located adjacent to Phoenix, is home to one of the fastest-growing labor forces in the US, consisting of more than a half a million people. The workforce in Avondale is young, educated, and skilled, consisting of over 34,000 workers and a median age of 30.

- Excellent accessibility to suppliers, customers, and other markets through Phoenix Sky Harbor International Airport, with over 457,000 annual aircraft operations, and Phoenix-Goodyear Airport, located on Avondale's western boundary.

- New developments for shopping, restaurants, fine hotels and other commercial ventures include multiple retail power centers, including Gateway Pavilions, Coldwater Plaza, Gateway Crossing and Alameda Crossing.

- City Center, encompassing 2.2 million square feet of mixed-use development south of I-10 on Avondale Boulevard, is poised to become a premier destination for shopping, entertainment, professional offices and housing in a fun atmosphere conducive to daytime and nighttime activities.

HISTORICAL SIGNIFICANCE

- Like the Pima and Papago Indians who were on the land before them, the first white settlers near the Salt River and the Gila River confluence were farmers. These settlers were drawn into the area as a result of the Desert Land Act of 1877. Enticed by the offer of 640 acres of land for development of irrigation systems on the property, and by the small purchase price of the land, a substantial number of settlers made their way to this area 15 miles west of Phoenix.

- Avondale's founding father, William "Billy" G. Moore, arrived in Arizona in the late 1860s, settling near the Agua Fria River in 1880. Billy Moore called his settlement "Coldwater, Arizona" - apparently both

Community Profile

for the river and the water that flowed from a local spring. He served a brief stint as Justice of the Peace for the Agua Fria area. He bought land, established a stage stop, erected a saloon and a general store, and was even Postmaster of Coldwater from 1901 till 1905. In the early 1900s, the Coldwater post office moved to a site near Avondale Ranch. The post office soon became known as Avondale, and the name Coldwater was discontinued. In December 1946, the City of Avondale was incorporated.

- The little town of Cashion, Arizona is now part of the City of Avondale by virtue of annexation. Cashion, named after James Angus Cashion, consisted of a post office, a gas station, a general store, and a bar and pool hall. For a brief period, ostriches were raised for their feathers and their plumage was used to decorate ladies hats and gowns.

- By 1940, lots were being sold for $50. Migrant farm workers flocked in from dust bowls and colder Midwest areas; they lived in tents, under trees and under bridges. The government built a migrant camp at the corner of Dysart Road and Van Buren Street, which provided large bathhouses with showers, latrines, washbasins, and plenty of hot and cold water for the newcomers.

- With the establishment of Luke Air Force Base in 1941 and several manpower cutbacks as a result of new agricultural machinery, the area began a transition from a major agricultural focus to a mixture of farming and industrial, commercial, and service activities. The opening of the Goodyear Aerospace Plant in 1949 further solidified this transition. The continuation of this trend has occurred largely as a result of Avondale's several transportation links, including Interstate 10, Loop 101, and many railroad and air options.

Miscellaneous Statistics

Snapshot of Avondale

Date of Incorporation	December 13, 1946
Form of Government	Council/Manager
Projected 2010 Population	76,000
Projected 2030 population	123,000
Median Home Value	$155,000
Average Household Income	$75,000/yr
City Budget FY 2010-2011	$185,880,860
Number of Employees (FTE)	483.5
Area in Square Miles	44.9
Miles of Streets	288

Facilities and Services

Culture and Recreation

Community Centers	1
Parks	11
Park Acreage	265
Ramadas	16
Ball Fields	8
Multi-Use Fields	10
Basketball Courts	12
Volleyball Courts	3
Tennis Courts	2
Dog Park	1

Police Protection

Number of Stations	1
Number of Sub Stations	3
Number of Beat Offices	4
Number of Police Personnel and Officers	166.8
Number of Patrol Vehicles	97

Fire Protection

Number of Stations…	3
Number of Fire Personnel	57
Number of Calls Answered Yearly	5,800

Sewage System

Miles of Sanitary Sewers	230
Number of Service Connections	20,500

Water Systems

Miles of Water Mains	293
Number of Service Connections	22,683
Daily Average Consumption in Gallons	11,850,000
Maximum Storage Capacity of Plant in Gallons	11,750,000

Miscellaneous Statistics

Facilities and Services not included in the reporting entity

Education

Number of Elementary Schools.....10
Number of Junior High Schools 2
Number of Secondary Schools..... 4
Number of Community Colleges 1
Number of Technical/Trade Schools..... 1

Major Employers (100+ Employees)

Agua Fria School District
Avondale Dodge, Chrysler/Jeep
Avondale Elementary School District
Avondale Nissan
Baker Concrete Construction
City of Avondale
Costco Wholesale
Estrella Mountain Community College
Food City
Fry's Food and Drug Store
Home Depot
Litchfield Elementary School District
Littleton School District 65
Phoenix International Raceway
Royal Sun West Care Center
Sam's Club
SunBridge Estrella Care Center
Tolleson Union High School District
Universal Technical Institute
Wal-Mart Stores

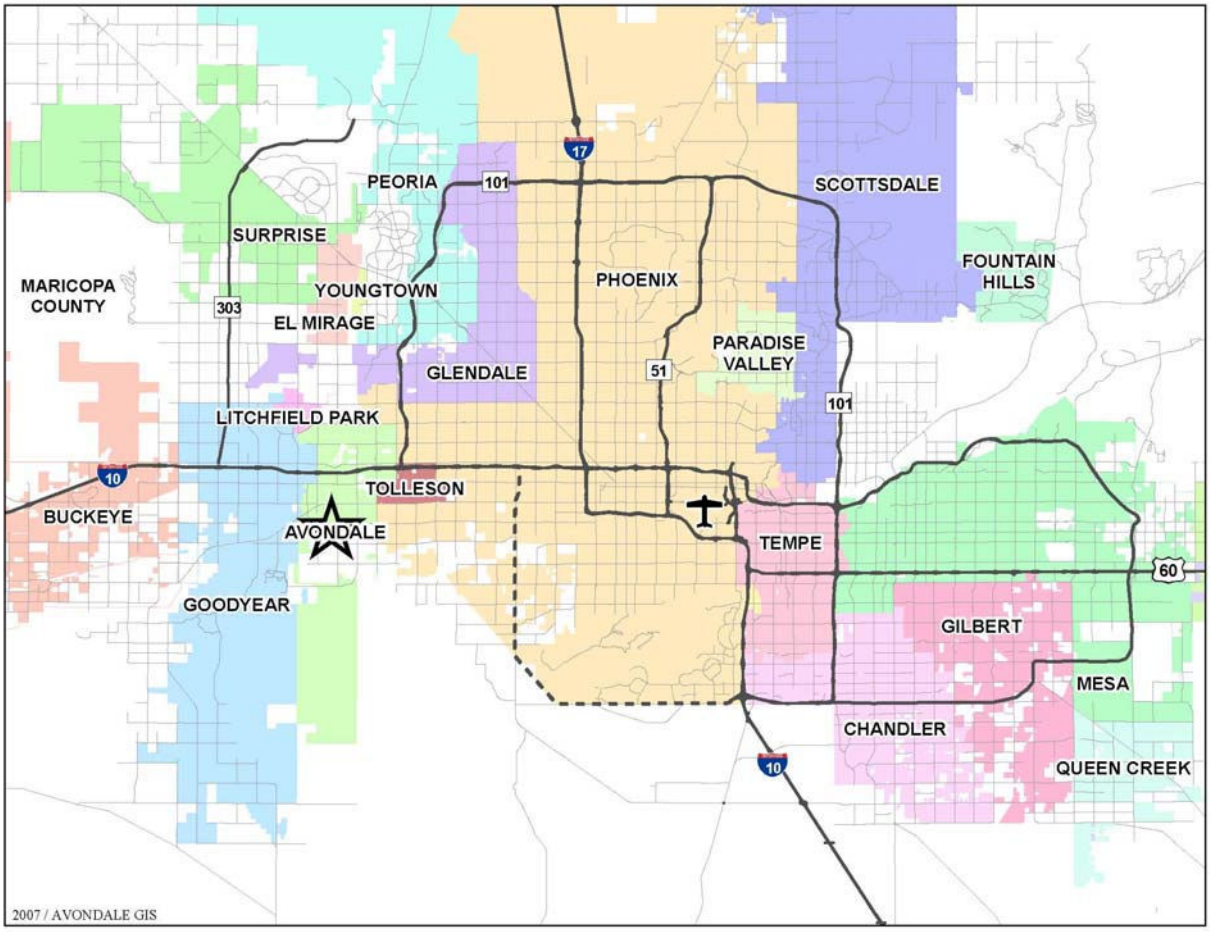
Other Avondale Employers

Century 21 Metro Alliance
Field Lining Systems, Inc.
Cemex
Gateway Chevrolet

Avondale Landmarks

Phoenix International Raceway
Estrella Mountain Community College
Monument Hill

Greater Phoenix Communities



Budget Message

To the Honorable Mayor and Council:

I submit to you the proposed Annual Budget for the City of Avondale for fiscal year 2010-2011.

This budget proposal reflects a projected stabilization in the economy for the coming fiscal year with minimal growth in local revenues. The state shared revenue however will decline this fiscal year due to the two year lag in Urban Revenue Sharing which is now showing the decline in individual and corporate income taxes over the last few years. City staff has identified several cost cutting measures to match operational costs to the available resources including additional privatization of services, position eliminations, program elimination and consolidation of various functions. As part of these consolidations, some major departmental changes have taken place this year. The Development Services Department functions were consolidated and merged with the Engineering Department. The Field Operations functions were also merged with the Water Resources Department to create a new Public Works Department. Major changes are always challenging but I believe we have staff that is very capable of maximizing efficiency until more resources become available.

While the overall operating budget has been reduced, progress continues on achievement of the Council's goals and objectives. The budget as planned includes funding for continued progress on the City Center to include the sports center construction and the required infrastructure. Also included is the full year implementation of the Police Department's Community Action Team (CAT).

Fiscal Year 2010-2011 Budget Summary

The total recommended budget for FY 2010-2011 is $185,880,860. Most funds will require close monitoring this year, should revenues decline, but overall ongoing operations are fully funded with projected revenues or reserves. A few supplemental requests were added this year including a position in Information Technology and one in Economic Development, increased costs associated with new technology, new infrastructure and public safety communication systems. Funding was restored for the vehicle and equipment replacement programs. Adjustments were also made for increases in retirement costs. Operating and capital expenditures have been prioritized to advance the goals and objectives established by the City Council.

Total general fund expenditures and transfers out for fiscal year 2010-2011 are projected to be $46,264,350. Included in these costs is $3.25 million for contingency. Transfers out of the general fund include $1 million for capital projects in the street construction, fire capital and library funds. The end of fiscal year fund balance is projected to be $19 million; up from 2009-2010's projected ending balance of $10.4 million.

Capital expenditures, including enterprise fund projects and transfers for debt service for the fiscal year 2010-2011, are estimated at $86,478,810. The capital improvement plan presented incorporates a diverse financing plan. The plan maximizes the use of development fees, bonds, grants, operating transfers and other intergovernmental cost sharing agreements that provide a balanced distribution of costs. The plan includes funding in the form of transfers from the general

Budget Message

fund and enterprise funds that ensure current residents contribute to the many projects that relate to improving existing infrastructure.

The Budget Process

Each year the budget process begins with the forecast of revenues for the coming fiscal year, followed by the departmental budget preparation stage. While showing small signs of improvement, the economy still has not fully recovered, which led City management to once again take proactive steps to begin a budget reduction process to ensure financial stability for this year and next fiscal year.

Budget Saving Measures – mid year reductions to the 2009-2010 fiscal year budget and reductions to the 2010-2011 base budget included the following items and estimated savings:

- Eliminate 23.5 positions citywide - $1,832,320
- Eliminate transfer to Transit - $480,000
- Eliminate the Photo Enforcement Program - $359,130
- Reduce Risk Management Charges - $299,250
- Vehicle Replacement Fund Reductions - $172,450
- Reduce Police Patrol Overtime - $153,290
- Budget Office Line Item Reductions - $150,000
- Reduce IT Replacement Fund Charges - $142,720

Overall, the FY 2010-2011 operating budget was reduced by $10.2 million. A listing of the positions eliminated through the budget process is detailed in the budget summary section of this document. Departments have been asked to continue to examine areas within their programs for increased efficiencies. As the economy improves, all programs will be re-evaluated to determine the need for future funding.

Staff has maintained a conservative approach with regard to setting the FY 2010-2011 ongoing revenue base to help ensure that the City can weather any economic situation. This base will be evaluated each year as changes occur in our local revenue base and as Avondale's share of State revenues changes with population or legislative adjustments.

The management review of the budget has been an ongoing process which has incorporated feedback from the community throughout the fiscal year. Citizen involvement and input continues to play a prominent role in the budget process.

Community Participation

The budget process this year included the fifth annual Resident Appreciation Night in October, an event that not only showcased the City's many programs and services, but also sought to solicit input from residents regarding their top priorities. This event proved once again to be a success, with several hundred residents attending to voice their opinions, concerns and ideas.

Citizens also visited the polls in November to vote on the Home Rule option for the city's spending limit for the next four years. The State of Arizona Constitution imposes a formula-based budget spending limit on Arizona cities and towns, including the City of Avondale. This formula based

Budget Message

spending limit does not take into consideration the services and programs provided to citizens by each city or town. As an alternative to this formula-based limit, the State Constitution allows voters of a municipality to approve a Local Alternative Expenditure Limitation, otherwise known as the "Home Rule" Option. The Local Alternative Expenditure Limitation, or "Home Rule" Option allows a city or town to adopt its own budget limits locally based on local needs, service levels and available resources. Had the Home Rule funding option not passed, the city would have been limited to a budget determined by a formula based on Avondale's expenditure levels from over 30 years ago. Fortunately, the voters of Avondale understood the gravity of the situation and voted accordingly, and the Home Rule option was passed.

The City's capital improvement plan process also provides for citizen involvement through the Citizen's Capital Improvement Plan (CIP) committee. The committee was convened in February when it conducted its annual review of the capital infrastructure projects planned over the next ten years. The committee was also provided an update on the status of current year projects. Additionally, this committee provides citizen oversight for the 0.5% dedicated sales tax revenue approved by the voters in 2001 and the 0.5% sales tax for public safety approved by the voters in September of 2003.

Council Goals

The following is a summary of the goals and objectives developed by the Council for the coming fiscal year.

Strategic Goals

Goal: Community & Economic Development
Strive to make Avondale an attractive investment opportunity for retail, commercial, office and light industrial development and ensure that all development in the community meets quality standards.

- Focus on PIR and American Sports Center (ASC) as draws for visitors to Avondale
- Consider necessary investments, including providing required infrastructure, to bring new business and employment opportunities to Avondale
- Develop programs to retain existing businesses
- Research and develop an ordinance in support of Minority, Women-Owned Disadvantaged and Small Businesses in City funded projects
- Assist Agua Fria High School and Avondale Elementary School Districts in locating new district offices in Old Town Avondale
- Recruit high quality private and/or charter schools to Avondale
- Use housing survey data to develop strategies to improve older neighborhoods
- Actively support the passage of motion picture tax credit legislation at the state level

Goal: Community Involvement
Encourage effective coordination and involvement with community groups and other levels of government; promote community involvement among residents.

- Explore creative outreach efforts for potential Board, Commission and Committee (BCC) members especially among the city's Homeowners Associations

Budget Message

- Conduct a survey of current BCC members to gage their thoughts on their service as a BCC member and their expectations of the particular BCC
- Explore electronic distribution of City publications as a means to reduce costs
- Maintain self-sustaining events such as Resident Appreciation Night, Memorial Day and Veterans Day ceremonies
- Provide support to efforts to improve local schools
- Keep the community informed on City budget and revenues and continue to encourage local shopping through the "Keep Your Green In Avondale" campaign

Operational Goals

Goal: Financial Stability
Ensure long-term financial stability of the City. Maintain the fund balance, contingency reserves, and service levels to ensure efficient operations.

- Develop the FY10-11 budget to keep revenues and expenditures in balance, maintain personnel costs with no increases and minimize future staff reductions
- Refinance bonds when appropriate to take advantage of market conditions
- Explore and promote additional public/private partnerships to provide services at the lowest possible cost
- Maintain the Intergovernmental Affairs program to protect state shared revenues and local control
- Acquire a firm to represent the City in acquiring federal funding for transit, transportation and other necessary projects

Goal: Quality of Life
Provide quality of life options and opportunities in the community.

- Evaluate options for covering the cost of Billy Moore Days through fees, volunteers and sponsorships
- Begin planning for a future teen complex
- Complete the American Sports Center project
- Continue code enforcement efforts

Goal: Public Safety
Improve public safety in the community.

- Make every attempt to avoid sworn staff position reductions
- Use technology to improve the efficiency of public safety personnel
- Continue crime reduction efforts
- Promote positive news coverage as it relates to crime-based stories

Goal: Environmental Leadership
Meet, and wherever possible, exceed regulations pertaining to water conservation, air quality and storm water management.

- Utilize environmentally-sound ideas/programs based on common sense that are cost effective
- Explore and implement energy saving technologies throughout City facilities

Budget Message

Goal: Staff Retention
Encourage recruitment and retention of quality and diverse staff and improve administrative capacity.

- Involve staff in suggesting budget/personnel options when feasible
- Keep insurance premium costs as low as possible
- Consider implementing additional alternative work schedules to reduce costs
- Expand the activities of the Morale Booster Advisory Committee to promote good employee morale at no cost to the City
- Consider implementing an employee reward program for cost saving suggestions

Goal: Transportation Management
Optimize multi-modal transportation and traffic flow in the community.

- Represent Avondale's interests at MAG, RPTA, ADOT, and the federal level
- Promote West Valley cohesion on transportation issues
- Actively engage in seeking funding for Avondale and West Valley transportation projects at the regional, state and federal levels

The achievement of these goals is incorporated within the departmental budgets, the objectives established for the coming year and they are reflected in the departmental summaries in this document. Staff will continue to provide quality services and look for efficiencies to ensure Avondale residents will see continued improvement in their community. This budget, while pared down from the prior year, ensures that essential services are funded.

Acknowledgements

I would like to thank the Department Directors and their team members who exhibited impressive leadership through their hard work in developing a fiscally sound budget, which allows the City to continue providing a high level of service to citizens, and ensures Avondale's future as a thriving and prospering community. I would also like to recognize the involvement of the Citizens of Avondale for their participation in public processes, and the CIP Committee for its review and input into the ten-year CIP Plan. Finally, I would like to recognize the Finance & Budget Department for their excellent work in preparing this document.

Sincerely,

Charles P. McClendon
City Manager

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Projection of Financial Condition by Fund Group

Fiscal Year 2010-11

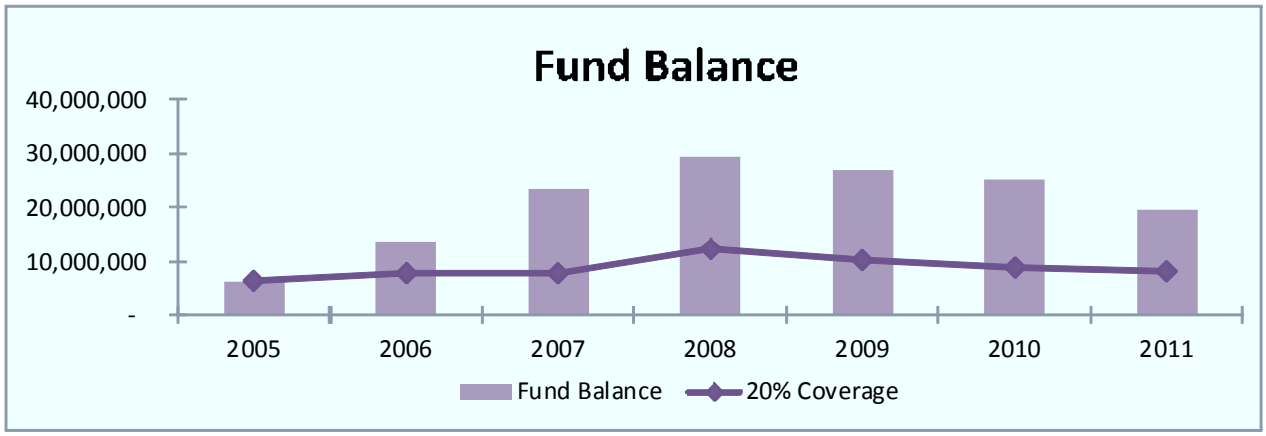
City Funds and Fund Balance Information

Fund Group	June 30, 2010 Estimated Fund Balance	2010-2011 Estimated Revenue	2010-2011 Estimated Expenditures	Transfers In	Transfers Out	June 30, 2011 Estimated Fund Balance
General Fund	25,109,506	40,642,180	42,855,630	0	3,408,720	19,487,336
Special Revenue	8,462,097	22,673,000	17,896,380	784,920	7,365,290	6,658,347
Capital Projects	45,546,418	29,885,550	68,906,970	3,455,960	1,153,850	8,827,108
Debt Service	15,223,538	3,924,190	13,500,430	7,556,800	0	13,204,098
Enterprise	47,765,328	27,590,270	38,774,140	1,516,020	1,366,020	36,731,458
Internal Service	2,466,477	3,578,570	3,947,310	0	19,820	2,077,917
Total All Funds	144,573,364	128,293,760	185,880,860	13,313,700	13,313,700	86,986,264

General Fund

The general fund is the City's primary operating fund. It accounts for all financial resources except those required to be accounted for in other funds.

The end of fiscal year fund balance is projected to be $19,487,336, or approximately 48% of the projected fiscal year's general fund revenue. This is in accordance with the City policy of retaining at least 20% of General Fund revenues for accumulating fund balance.



Projection of Financial Condition by Fund Group

Fiscal Year 2010-11

Departments Supported by the General Fund

- City Council
- City Administration
- Information Technology
- Community Relations
- Finance & Budget
- Human Resources
- Engineering
- City Clerk
- Police
- City Court
- Fire
- Economic Development
- Parks, Recreation & Libraries
- Neighborhood & Family Services
- Public Works

Special Revenue Funds

The special revenue funds account for the proceeds of specific revenue sources, other than major capital projects, legally restricted to expenditures for specific purposes.

We are anticipating receiving Federal Grant funding this fiscal year. The City has applied for a large portion of the stimulus funding provided by the Federal government to local government projects.

Departments Supported by Special Revenue Funds

- Engineering
- Police
- City Court
- Fire
- Parks, Recreation & Libraries
- Neighborhood & Family Services

Capital Projects Funds

The capital projects funds account for resources to be used for the acquisition or construction of capital facilities, equipment and infrastructure other than those financed by the enterprise funds.

The ending fund balance is projected to decrease due to the spending accumulated impact fees and bond proceeds.

Departments Supported by Capital Projects Funds

- None

Debt Service Funds

The debt service funds account for the accumulation of resources and the payment of general long-term debt principal, interest, and related costs.

There are no significant changes anticipated in fund balance for the debt service funds.

Projection of Financial Condition by Fund Group

Fiscal Year 2010-11

Departments Supported by Debt Service Funds

- None

Enterprise Funds

The enterprise funds are used to account for operations (1) that are financed and operated in a manner similar to private business enterprises, where the intent of the City Council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user chares or (2) where the City Council has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The enterprise funds are projected to have a decrease in fund balance. This decrease is due to the completion of several major capital projects. These projects are detailed in the capital improvement section of this document.

Departments Supported by Enterprise Funds

- Public Works

Internal Service Funds

These funds account for activities and services performed primarily for other organizational units within the City. This includes the Risk Management fund, the Printer – Copier Service fund and the Fleet Services fund.

The internal service funds are projected to remain relatively static over the next year, with only a small decrease in fund balance as new equipment is purchased according to the replacement schedule.

Departments Supported by Internal Service Funds

- Risk Management Division (City Administration Department)
- Fleet Services Division (Public Works)

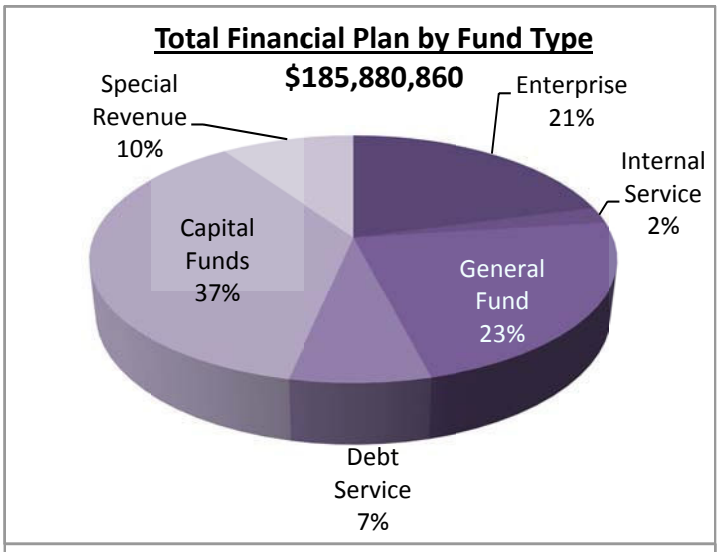
Budget Summary

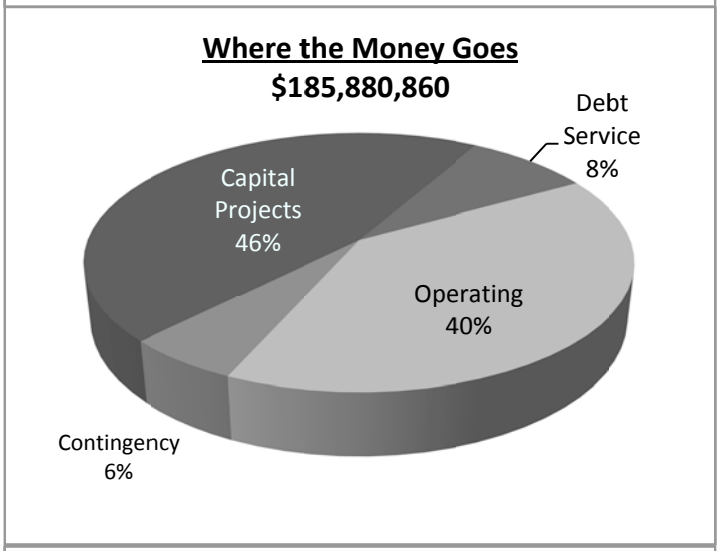
Fiscal Year 2010-2011

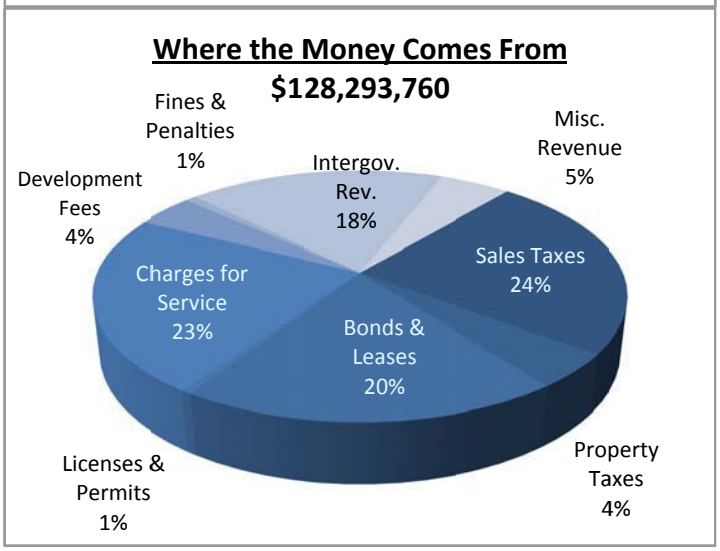
The annual budget for fiscal year 2010-2011 totals $185,880,860. The appropriations by major fund type as described in the preceding pages are depicted on the right. The general fund appropriations comprise about 23% of the total budget, capital funds make up 37%, enterprise funds, including enterprise capital projects make up about 21%, special revenue funds, including dedicated sales taxes and grant funds, total about 10% and debt service and internal service funds make up the remaining 9%.

The largest category of expenditure in the adopted budget at 46%, or $84,975,400, is for capital projects including the enterprise fund capital. This reflects a decrease in capital project funding of about 23%. The major projects are discussed in the capital improvement plan section of this document. The operating budget is $73,865,600 or 40%, debt service is $15,940,300 or 8% and contingencies total $10,750,000 or 6%. When compared to the prior year budget, there is an overall decrease of 17% which includes a decrease in the operating budget of 12.1%.

Revenue projections for fiscal year 2010-2011 total $128,293,760. Local taxes, which include sales and property taxes, make up 28% of total revenues. Intergovernmental revenues, which include all state shared sales tax, income tax, lottery funds, fuel taxes and vehicle fees, comprise about 18% of the total. Licenses and permits include business licenses and building permits, 75% of which is classified as one-time revenue and is not used to fund recurring expenditures. Charges for service include all enterprise fund user fees, recreation user fees and internal service charges. Development fees, at 4% of total revenues, are used to fund capital projects or pay debt service on project bonds. Fines, forfeitures and penalties are one of the smallest revenues sources at one percent and include all court revenues. The remaining 5% includes all other revenues such as interest earnings, landfill fees and contributions. The major revenue categories are discussed in detail later in this section.

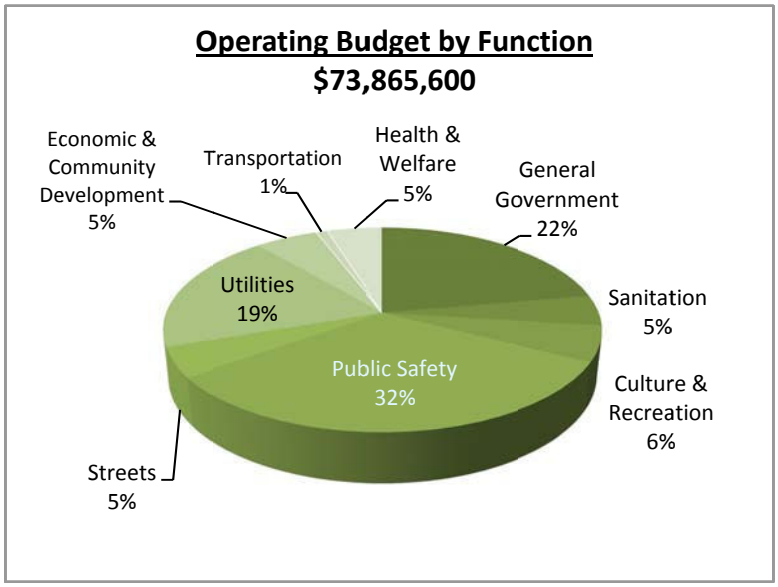






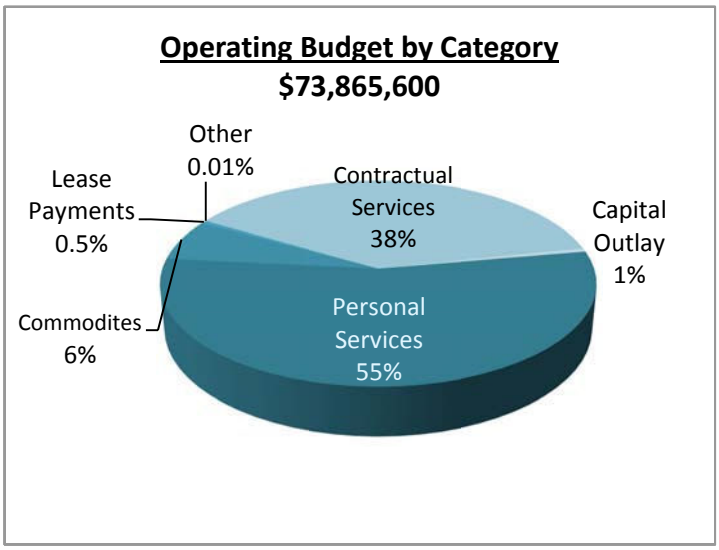
Budget Summary

The budgeted expenditures include services and programs for the community such as public safety, community and economic development, general government, recreation, street maintenance, and water and sewer services. While most operating costs are accounted for in the general fund, some costs are funded by special revenue funds, such as the Highway User Revenues Fund for streets and traffic maintenance and the dedicated public safety tax for increased police, fire and court services. Enterprise funds are used to account for water, sewer and sanitation services. The enterprise fund expenditures have decreased in response to slowed growth in the customer base and changes in service delivery such as automated meter reading and sanitation route changes.



The major expenditures in the operating budget at 55% are personal services, which include all salaries and benefits for City staff. Contractual services comprise 38% of the operating budget and also include utilities, landfill fees and development agreement obligations. Goods and commodities, small capital purchases and other make up the remaining 7%. Assumptions for the fiscal year 2010-2011 expenditure budget include no salary, health or inflationary adjustments but do include increased pension costs. The funding of equipment and vehicle replacement was restored for the new budget year but each program and the covered assets were fully evaluated thereby reducing the total funding required on an annual basis. Starting this fiscal year, contributions to these funds will be shown as transfers as opposed to expenditures. This is reflected in the budget summaries located in the department section. The capital project funds include the funding to resume the scheduled replacement of equipment and vehicles previously deferred.

As indicated in the City Manager's budget message, some City departments underwent major restructuring. The Development Services department was merged with Engineering including planning and building safety. The Water Resources and Field Operations department were consolidated to create a Public Works department. The department section of this document shows the combined expenditures for the merged departments for comparability of costs.



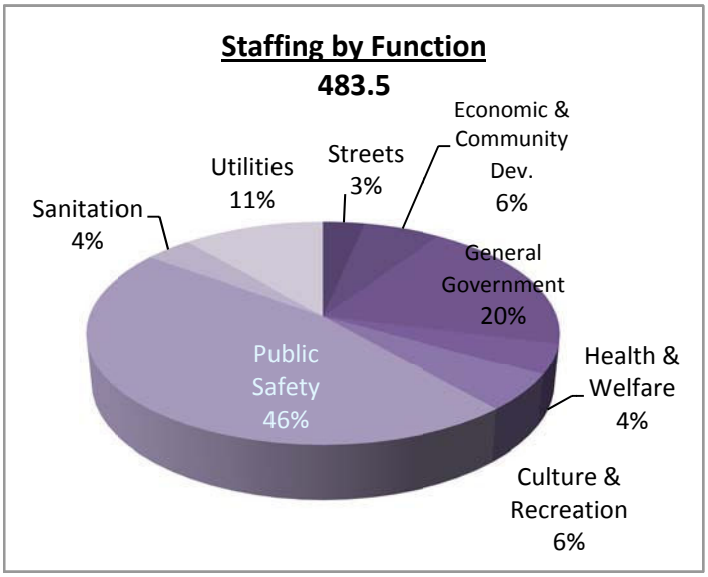
With personal services at 55% of the operating budget, staffing is an essential factor in providing services to our citizens. While several positions have been eliminated when compared to last fiscal year, some positions have been added to meet the service needs of the community based on the priorities set by the City Council.

Budget Summary

City Staffing

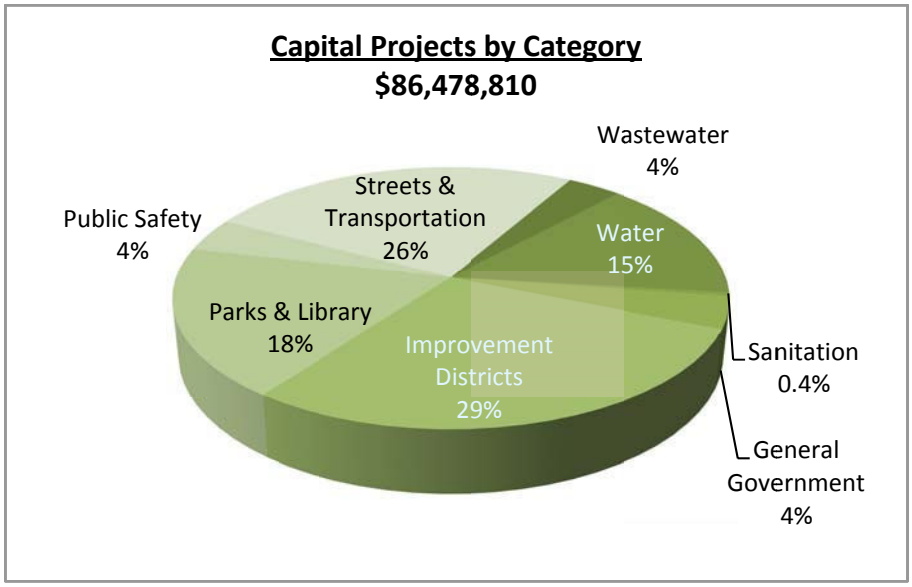
A total of 23.5 positions have been eliminated this year. Two full-time equivalents were added in the budget process. Overall, staffing has decreased from 504 positions to 483.5.

Positions Eliminated	
Citizen Liaison	HALO Firefighter
Court Collections Spec.	Field Operations Director
Custodian (3)	Librarian (2)
Development Services Director	Library Administrator
Development Services Representative	Library Manager
Development Services Supervisor	Police Sr. Admin Clerk
Development Services Technician	PSB Supervisor
Engineering Inspector	Senior Meal Driver (0.5)
Engineering Plan Review Manager	Senior Planner
Facilities Coordinator	
Positions Added	
Application Developer	City Center Development Specialist



Over the last three fiscal years, positions have been eliminated to adjust expenditures to meet the reduced revenue stream. The changes in staffing, net of positions added, result in an 11% reduction in personnel or 58 eliminated positions since fiscal year 2007-08. The details of these changes are included in the full schedule of all positions by fund and department which is included in the schedules section of this book.

Capital Improvement Plan



The Capital Improvement Plan (CIP) is an integral component of the City's budget. The first year of the developed ten year plan becomes the source of capital appropriations within this budget. The total capital appropriations for FY 2010-11 are $86,478,810 including transfers to debt service funds. This total includes the appropriations for Enterprise fund capital projects and equipment replacement. The CIP incorporates a diverse financing plan. Development fees are a major source of funding for the plan. The plan utilizes not only development

Budget Summary

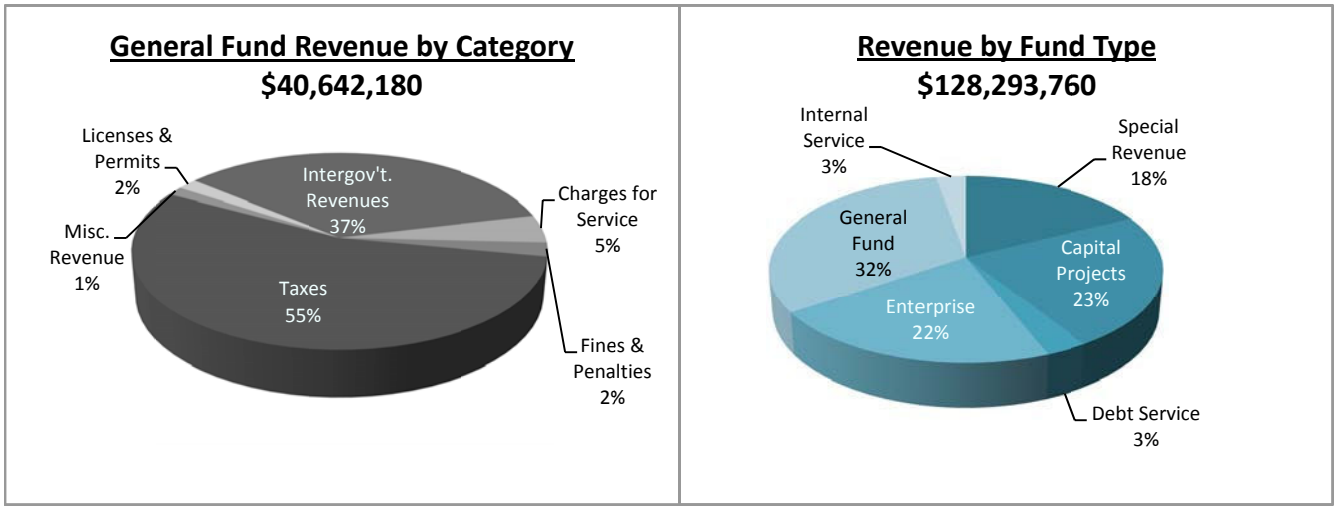
fees to ensure that new development is paying for costs associated with growth, but also includes operating transfers that allow existing residents to contribute to the many projects that are planned. The financing plan also includes a transfer to the streets, water and wastewater funds from the revenues generated from the dedicated half-cent sales tax. Detailed information for each capital project is included in the capital section.

Revenues

Revenue projections are the core of the budget process and are developed early in the process to provide parameters within which base budgets and new requests are evaluated. The projection of revenues has been one of the most difficult components of the budget process during this economic cycle. Since projections have traditionally been very conservative, revenues had usually exceeded projections allowing the City to build reserves and fund much needed infrastructure. For the last two fiscal years, revenues have fallen below projections. While the City tries to ensure that reserves are maintained at adequate levels, revenue shortfalls and major projects have caused a drop in some reserves including the general fund and several capital funds. As the economy starts to stabilize, this budget incorporates the first increase in consumption related taxes in two years. The assumptions used in developing this year's revenue projections include:

- Sales tax growth at 6%.
- Inflation at 2%, population growth 2% and 300 new homes
- 100% of contracting sales tax deemed one-time revenue source
- 75% of building permits and related fees deemed one-time revenue source

The general fund is the largest source of operating revenue. The estimated revenue for the general fund is $40,642,180. The following chart shows the total general fund revenues by category. As indicated, local taxes, including sales and property taxes comprise the largest source of general fund revenue at 55%. The following pages show all major operating revenue sources in greater detail. The full revenue schedule is included in the schedules section.



Primary Property Tax

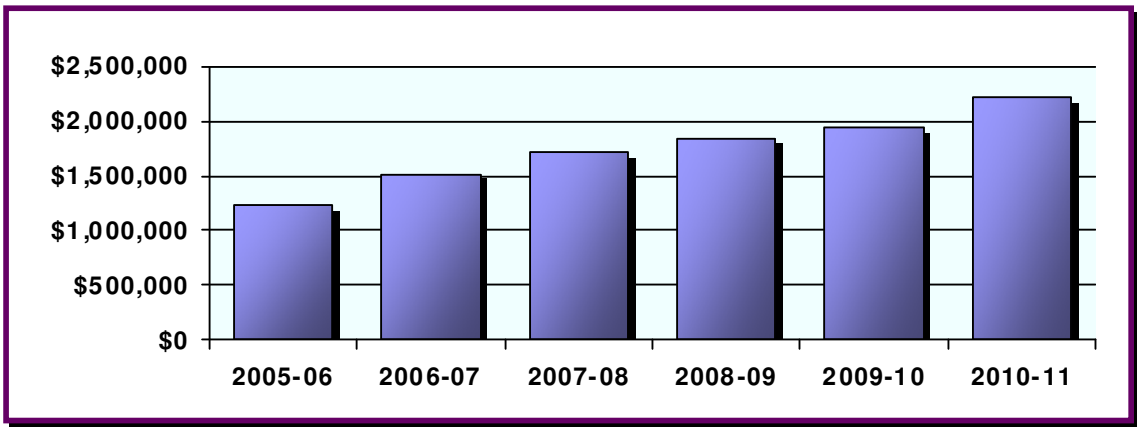
Description The City levies a primary property tax each year on or before the third Monday in August. The levy is based on the assessed value as determined by the Maricopa County Assessor's Office. By State law, the City is limited to a 2% increase over the previous year's levy excluding the assessment for new construction.

Use Primary property taxes are used to fund daily operations. There are currently no restrictions as to usage.

Current Rate Structure $0.4537 per $100 of assessed valuation in FY10-11

Assumptions The actual change in primary assessed property values in Avondale since fiscal year 2009-10 is a decrease of 15%. The expected revenues are 15% higher than the previous year which, aside from the 2% limit on property subject to taxation, is primarily due to new construction. The high growth trend the city experienced mid-decade has slowed greatly as the City's development and new home construction activity has declined significantly.

Fiscal Year	Revenue	% Inc. (Dec.)
2005-06	1,228,962	14%
2006-07	1,513,742	23%
2007-08	1,713,598	13%
2008-09	1,840,712	7%
2009-10 estimate	1,936,434	5%
2010-11 projection	2,219,010	15%



City Sales Tax

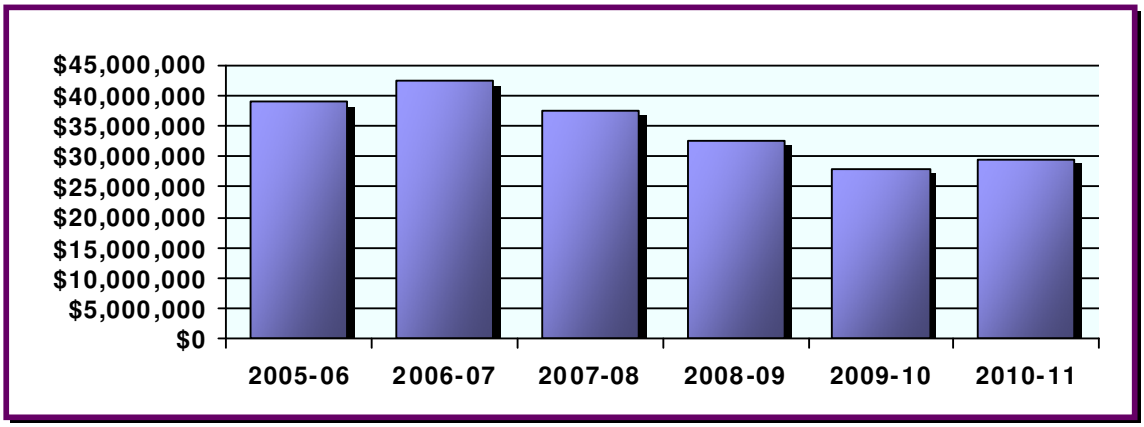
Description The City of Avondale imposes a tax on the sale of merchandise within the limits of the City. A use tax is also in effect for goods brought into and used in the City of Avondale. Effective on July 1, 2001, the City implemented a voter approved 0.5% sales tax dedicated for capital projects. Avondale voters approved an additional 0.5% to fund public safety which became effective on January 1, 2004. Increases are reflected in the table below.

Use This revenue is the largest source of funds brought into the General Fund for the City. Portions of these proceeds are pledged as security for bond payments due under Municipal Development Corporation agreements. The remaining funds are used to fund daily operations. The sales tax dedicated to capital projects is used to finance street, water and sewer projects either as "pay-as-you-go" funding or through repayment of bonded debt. The public safety tax is used exclusively to fund police, fire and court services.

Current Rate Structure The city charges a tax of 2.5% on all eligible transactions. This excludes any single purchase over $5,000, which is taxed at 1.5%. This charge is over and above the State and County Sales Tax Rates, which are currently 5.6% and 0.7 % respectively. The City does not participate in the State collection system. The City operates under the model city tax code.

Assumptions A growth rate of 6% is projected for the fiscal year 2010-11. Projections were based on a stable population, minimal development, and an increase in activity at retail centers reflecting the reports of economic recovery locally and nationally.

Fiscal Year	Revenue	% Inc./(Dec.)
2005-06	39,002,660	8%
2006-07	42,289,043	8%
2007-08	37,549,019	(11%)
2008-09	32,613,973	(13%)
2009-10 estimate	28,041,729	(14%)
2010-11 projection	29,597,550	6%



State Shared Income Tax

Description Cities and towns in Arizona are precluded from imposing an income tax by Arizona state law. In 1972, the voters of Arizona approved the Urban Revenue Sharing program which requires the State to share 15% of income tax revenue with incorporated cities and towns.

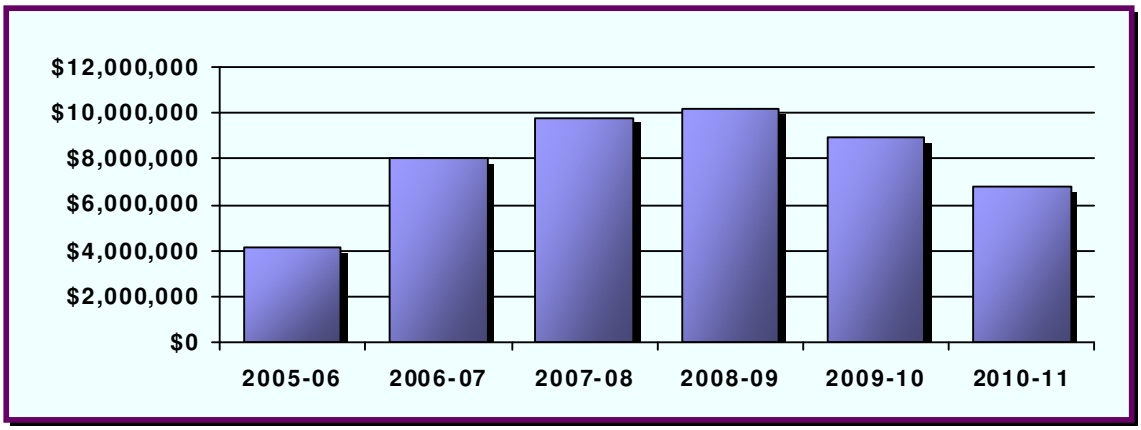
Use May be used for any municipal public purpose. There are no restrictions as to usage for this revenue source.

Current Rate Structure Revenues are based on income taxes collected by the State prior two years. These revenues are distributed to incorporated cities and towns monthly based on population estimates acquired through the most recent census or census survey.

Assumptions This revenue source is based on economic conditions during the year for which the income was taxed and is subject to fluctuations in employment, corporate profits, tax credits and exemptions. This is evident by the declining trend as pictured which shows a statewide decline in personal income and corporate profits.

A 24% decrease in the fiscal year 10-11 distribution is expected, based on income taxes collected by the Arizona Department of Revenue for the 2009 tax year. The distribution is based on new population figures after each national Census and is also subject to changes made by the State Legislature.

Fiscal Year	Revenue	% Inc. (Dec.)
2005-06	4,100,286	23%
2006-07	8,031,441	96%
2007-08	9,806,105	22%
2008-09	10,195,604	4%
2009-10 estimate	8,954,575	(12%)
2010-11 projection	6,763,990	(24%)



State Shared Sales Tax

Description Arizona also has a revenue sharing program for state sales tax. Like the local sales tax, the State imposes a tax on the sale of goods and then establishes a distribution base of which 25% is shared with all incorporated cities and towns. The city receives its share of the state sales tax based on population estimates from the most recent U.S Census or Census Survey.

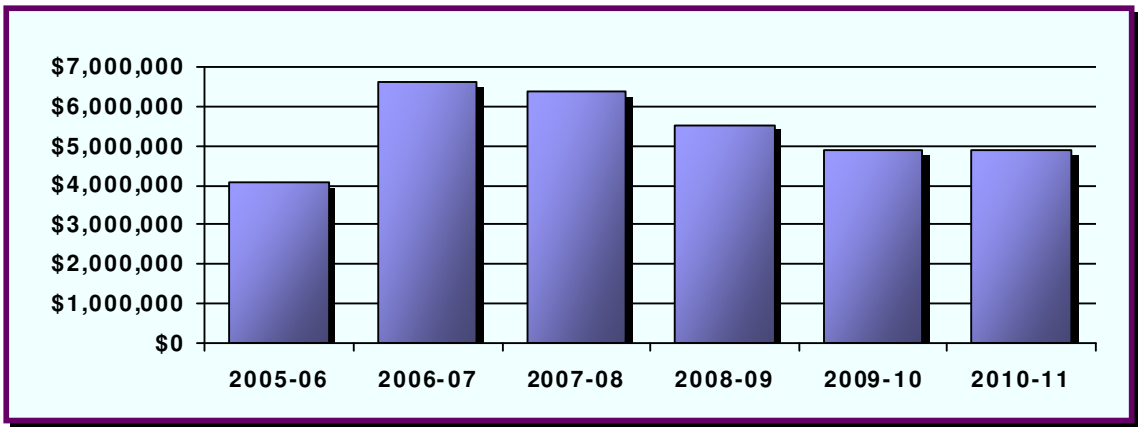
Use May be used for any municipal public purpose. There are no restrictions as to usage for this revenue source.

Current Rate Structure 5.6% state sales tax rate – 25% of distribution base is distributed monthly based on population estimates acquired through the most recent census or census survey.

Assumptions This revenue source is highly dependent on the economy. Consumer confidence, unemployment, interest rates and the general state of the economy are all variables affecting this revenue stream.

State Shared Sales Tax Revenues are projected to remain stable for the 2010-2011 fiscal year. This revenue source is also subject to changes made by the State Legislature.

Fiscal Year	Revenue	% Inc. (Dec.)
2005-06	4,055,107	22%
2006-07	6,592,077	63%
2007-08	6,374,091	(3%)
2008-09	5,518,183	(13%)
2009-10 estimate	4,891,330	(11%)
2010-11 projection	4,891,330	0%



Highway User Fees

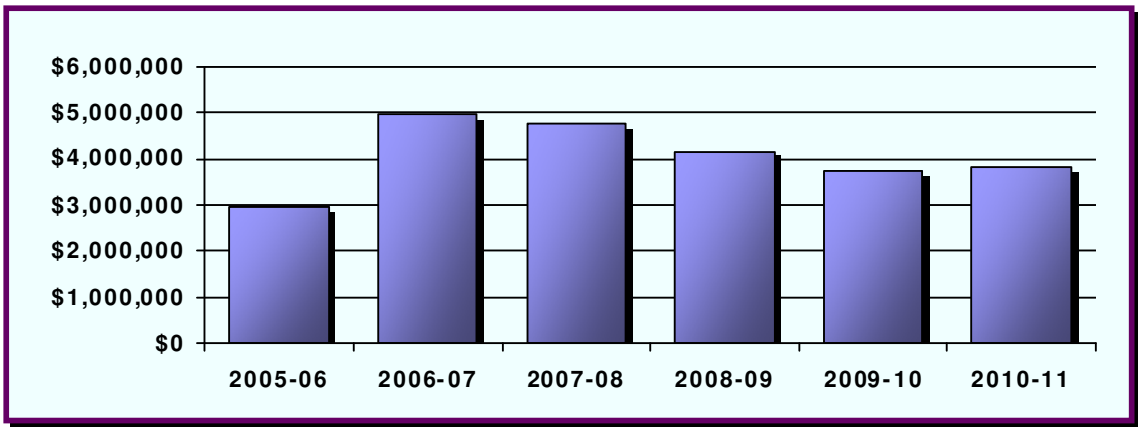
Description The State of Arizona collects various fees and taxes from users of the State's roads and highways. An excise tax is charged on fuel purchases on a per gallon basis. There are also a number of additional transportation related fees/taxes which are distributed through the highway user revenue fund (HURF). These revenues are then distributed by the State to all cities and towns.

Use There is a state constitutional restriction on the use of the highway user revenues, which requires that these funds be used solely for street and highway purposes. Up to one-half of the prior year's distribution may also be used for the retirement of debt issued for street and roadway improvements. Law prohibits use of this funding for traffic law enforcement.

Current Rate Structure Cities and towns receive 27.5% of highway user revenues based on two factors: population estimates acquired through the most recent census or census survey; and gasoline sales within each county.

Assumptions This revenue source is subject to fluctuations in fuel prices and consumer behavior. Due to the weak economy, a 10% decline is estimated for the 09-10 fiscal year. With fuel prices dropping in Arizona and expected to remain relatively low for now, a 2% growth rate is projected for 10-11.

Fiscal Year	Revenue	% Inc. (Dec.)
2005-06	2,952,118	13%
2006-07	4,948,541	68%
2007-08	4,764,909	(4%)
2008-09	4,161,313	(13%)
2009-10 estimate	3,729,012	(10%)
2010-11 projection	3,817,850	2%



Development Fees

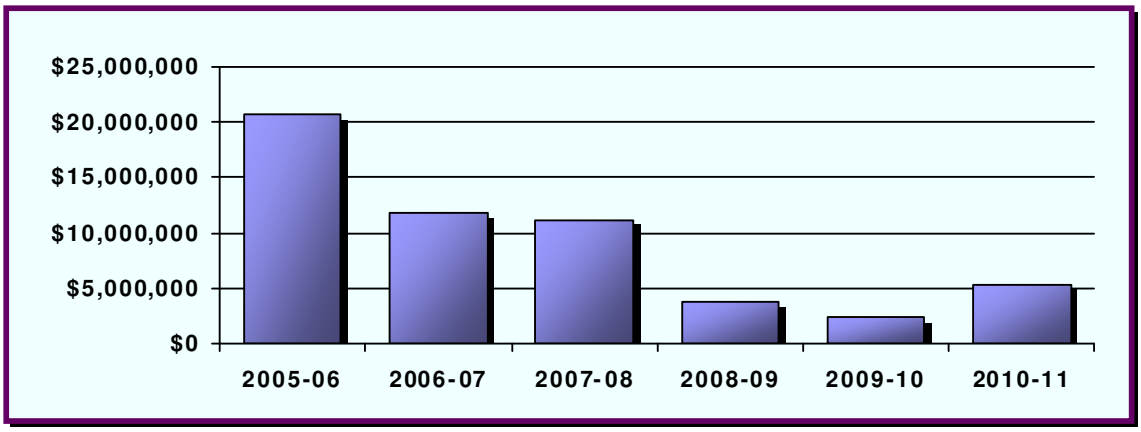
Description As allowable under A.R.S. §9-463.05, the City of Avondale charges a fee for all new construction based on the impact the development will have on City services and infrastructure. The intent is to ensure that growth pays for itself and current residents are not burdened with additional taxes and fees to defray the capital costs of new development. Development fees are collected with each new building permit. The current fees were adopted in March 2006.

Use This revenue is utilized to fund the City's capital improvements related to growth such as expanding wastewater treatment plants, purchasing additional sanitation equipment, constructing new fire stations and widening existing arterial streets. The fees are used either as "pay-as-you-go" funding or to repay debt on bonds. These funds cannot be used for operations.

Current Rate Structure The city charges development fees for water, sewer, libraries, parks and recreation, police, fire, sanitation, transportation and general government projects. With the exception of water and sewer, the fees are assessed on each residential dwelling and on commercial development based on the business type and square footage of the facility. For water and sewer, the fees are based on the anticipated demand the development will have on the City's water and sewer system. This is determined by water meter size using the capacity ratios developed by the American Water Works Association (AWWA).

Assumptions Projections were based on an additional 300 homes being permitted in FY 10-11. Due to the cyclical nature of construction, the City uses an extremely conservative approach to development fee projections.

Fiscal Year	Revenue	% Inc./(Dec.)
2005-06	20,641,337	(4%)
2006-07	11,741,044	(43%)
2007-08	11,170,075	(5%)
2008-09	3,771,193	(66%)
2009-10 estimate	2,443,835	(35%)
2010-11 projection	5,411,700	121%



Water Sales

Description The City of Avondale provides a potable water system to the residences, units and facilities in need of such services.

Use The revenue generated is used to cover the costs of operations, administration, maintenance and replacement of the water treatment and delivery system.

Current Rate Structure

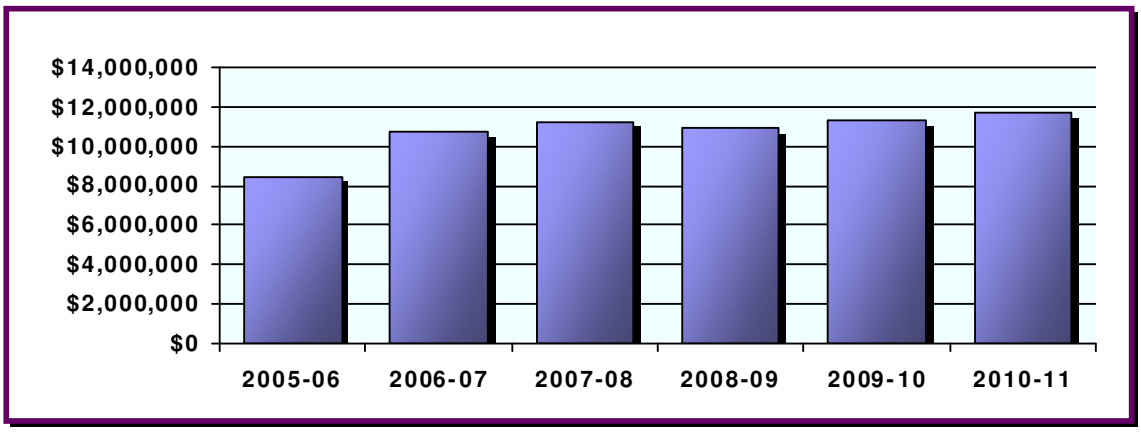
Meter Size-Base Fee all users* - per bill admin fee	$ 2.60
3/4" Meter	$ 7.90
1" Meter	19.90
1 1/2" Meter	31.80
2" Meter	50.90
3" Meter	95.50
4" Meter	159.20
6" Meter	318.50
Hydrant Meter	318.50

Residential Usage Charge* / 1,000 gallons		Non-Residential Usage Charge/ 1,000 gallons	
0-4,000 gal	$ 0.94	0-8,000 gal	$ 1.44
5,000-8,000 gal	1.44	9,000-12,000gal	2.16
9,000-12,000gal	2.16	13,000 + gal	3.30
13,000 + gal	3.30	Hydrant – all gal	3.30

*Multi-family rates are adjusted by an equivalency factor of 47% of residential rates multiplied by the number of units.

Assumptions The number of customers and water consumption increased by a small amount during the 2009-10 fiscal year. That trend is expected to continue and revenue is expected to increase for the 2010-11 fiscal year.

Fiscal Year	Revenue	% Inc. (Dec.)
2005-06	8,472,575	16%
2006-07	10,689,063	26%
2007-08	11,230,152	5%
2008-09	10,877,716	(3%)
2009-10 estimate	11,312,825	4%
2010-11 projection	11,652,210	3%



Sewer Fees

Description The City levies a charge on each sewage system user having any sewer connection or otherwise discharging sewage, industrial waste, or other liquids, in the City's sewage system.

Use The revenue generated is used to cover the costs of operations, administration, maintenance and replacement of the wastewater treatment collection and treatment system.

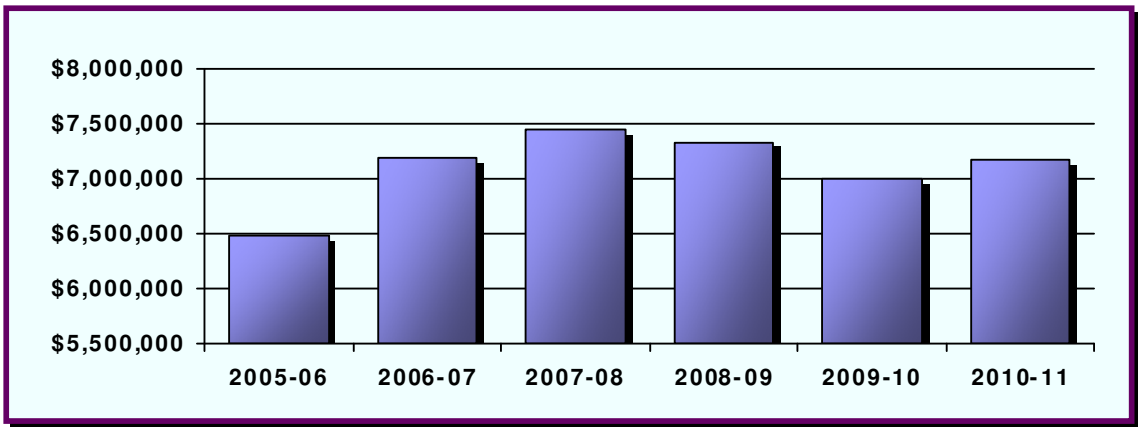
Current Rate Structure

Per bill admin. charge	$6.25				
Customer Class	*Volume charge per 1,000 gal*	*Return Factor*	*Customer Class*	*Volume charge per 1,000 gal*	*Return Factor*
Residential*	$3.17	80%	Restaurant	7.30	80%
Multi-Family	3.17	100%	Mobile Home Park*	3.17	80%
Auto Steamcleaning	9.37	70%	Laundromat	2.48	70%
Bakery Wholesale	7.30	80%	Non Residential	2.73	80%
Hospital & Convalescent	2.90	80%	School and College	2.37	80%
Hotel W/ Dining	5.08	80%	Laundry, commercial	4.09	70%
Hotel W/O Dining	3.21	80%	Professional Office	2.32	80%
Markets w/Garbage Disposal	6.84	80%	Car Wash	1.99	70%
Mortuaries	6.84	80%	Department/Retail	2.56	80%
Repair Shop/Svc Station	2.90	80%	Bars w/o Dining	2.89	80%

*Residential charges are calculated using the average water usage for the months of December, January and February, adjusted by the listed return factor.

Assumptions Fees were in increased in January of 2009. This source will not be subject to decreases in water consumption as the residential bill is based on winter averages.

Fiscal Year	Revenue	% Inc. (Dec.)
2005-06	6,477,570	1%
2006-07	7,181,047	11%
2007-08	7,449,333	4%
2008-09	7,331,141	(2%)
2009-10 estimate	6,992,839	(5%)
2010-11 projection	7,173,370	3%



Refuse Fees

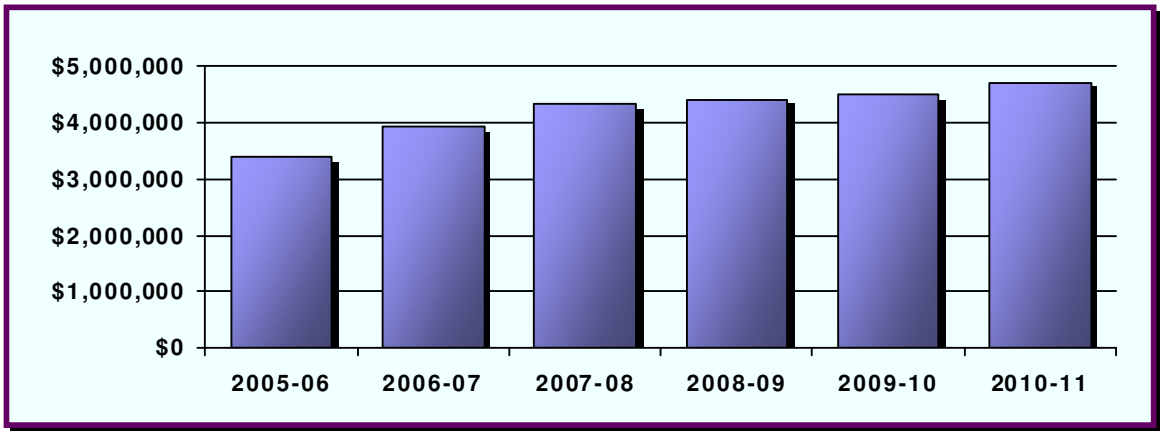
Description Sanitation services are provided for Avondale residents weekly. The City imposes a monthly fee for the collection of refuse and recyclables. The current fee also includes a monthly collection of uncontained refuse.

Use The revenue is collected and deposited in the city's Sanitation Enterprise fund. The revenue is used to recover the costs of collection and disposal of refuse and recyclables.

Current Rate Structure There is a flat rate service charge for all single-family residential, residential duplex and residential triplex units. The current monthly fee for service is $20.00 for standard residential collection. Special fees apply for additional containers and pickups.

Assumptions Annual growth is estimated at 340 new customers.

Fiscal Year	Revenue	% Inc. (Dec.)
2005-06	3,407,358	18%
2006-07	3,925,823	15%
2007-08	4,346,895	11%
2008-09	4,417,367	2%
2009-10 estimate	4,503,552	2%
2010-11 projection	4,726,580	5%



Financial and Budgetary Policies and Guidelines

Sound financial, budgetary and economic principles are part of creating a solid financial plan. Avondale's budget incorporates the following long-term and short term-financial policies and guidelines.

Revenues

New ongoing operating costs will be funded with permanent, ongoing revenue sources; one-time operating costs are tied to one-time revenue sources to ensure fund balance integrity.

Evaluation of rates, fees and charges for appropriate recovery rates based on the purpose of the fee or charge will occur annually.

Enterprise fund revenues in total will provide for each enterprise to be financially self sustaining.

Minimize the impact of property tax rates on Avondale property owners. The secondary property tax rate will be set at an amount that when combined with the primary property tax rate will not be more than $2.00.

National and local economic indicators, such as population growth, personal income growth, inflation, business growth and unemployment will be evaluated regularly.

Reserve Policies

Fund balance reserves for the General Fund and Enterprise Funds shall be maintained at a minimum of 20% of the estimated revenues for the budget year.

Appropriation of a minimum contingency/reserve will be included in the budget to provide for emergencies and potential economic downturns.

Capital Planning

A Capital Improvement Plan (CIP) shall be developed for a ten-year period to allow for appropriate planning.

The CIP shall be reviewed each year by the Capital Improvement Plan Citizen's Committee.

Capital projects should:

- Support City Council goals and objectives and be consistent with the City of Avondale's General Plan.
- Prevent the deterioration of the city's existing infrastructure and protect its investments in parks, streets, buildings and utilities
- Encourage and sustain economic development in Avondale
- Respond to and anticipate future growth in the city
- Increase the efficiency and productivity of city operations
- When possible, capital projects constructed in response to residential or commercial development should be financed through growth in the tax base or development fees.

Financial and Budgetary Policies and Guidelines

- Where appropriate, capital projects should take maximum advantage of improvements provided by other units of government.

The impact of capital projects on the operating budget should always be an important consideration when evaluating projects for inclusion in the CIP.

The Capital Improvement Plan must satisfactorily address all legal and financial limitations and maintain the city's favorable investment ratings.

Major changes to the CIP, of $50,000 or more, should be reviewed and approved by the City Council.

Debt Management

Long term debt shall not be issued to finance ongoing operations.

Short term borrowing or lease purchase contacts should only be considered for financing major operating capital equipment when it is determined to be in the city's best financial interest.

The general obligation debt property tax rate when combined with the primary rate should not exceed more than $2.00 per hundred dollars of assessed valuation.

Water/sewer revenue debt will be issued to avoid using the city's G.O. bond capacity. Also, net utility operating revenue will exceed 1.25 times the maximum annual water/sewer revenue bond debt service cost. This coverage ratio insures the city will be able to sell bonds at a reasonable rate.

Budget Control

Estimated budgets for all departments, including contribution driven programs will be submitted by each department to ensure adequate appropriation each year.

Mid-Year budget adjustments that circumvent the budget process will be kept to a minimum to minimize the impact on future budgets.

All departments are responsible for ensuring that expenditures do not exceed their approved budget.

Transfer of general fund contingency appropriation requires City Council approval. All other transfers of contingency require City Manager approval.

Requests for carryover appropriation must be submitted no later than April 1st of the current budget year.

If unexpected resources are secured after budget adoption, departments must check with the Budget Office for direction prior to making any expenditure of the funds.

Budget Calendar

Fiscal Year 2010-2011

October

8th	Departments submit five-year plan
8th	Resident Appreciation Night
27th	CIP worksheets distributed to departments

November

12th	Departments submit preliminary CIP updates and requests
30th	Council Goal Setting Session

January

4th	Budget Kick-Off
4th	Adoption of Council Goals
4th – 7th	Administrative review of CIP
4th – 28th	Management budget review meetings
22nd	Operating budget and carryover requests due
25th – 28th	Staff preliminary review of budget requests
28th	Preliminary operating budget presented to City Manager

February

8th	General Fund budget presented to City Council
10th	CIP Citizen's Committee meetings
18th	Final revenue estimates prepared

March

22nd	City Manager recommended budget distributed to City Council
29th	Council workshop on proposed operating and capital budgets

April

Prepare the tentative budget

May

17th	Adopt tentative budget

June

4th	Publish tentative budget and truth in taxation notice
11th	Publish tentative budget and truth in taxation notice
21st	Hold public hearing on budget and property tax levy. Convene special meeting to adopt final proposed budget.

July

5th	Adopt property tax levy

Budget FAQs

(Frequently Asked Questions)

The budget process for the City of Avondale is designed to meet the citizens' needs for information and communication; the decision makers' need for information and input from citizens on their desired blend of services; and the timeline set by the State of Arizona through Arizona Budget Law.

What is a budget?

A budget is a planning tool. It identifies the work plan for the city for the fiscal year and matches the financial, material, and human resources available with the requirements to complete the work plan. It also includes information about the organization and identifies the policy direction under which the budget was prepared. The budget is the city's means of planning and reporting what it intends to do with its financial resources and ensure that those dollars are spent as wisely and efficiently as possible.

The City of Avondale uses a fund-based budget, meaning that accounts of the city are organized on the basis of funds. A fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. Each fund is considered a separate entity accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures.

Why does a city create a budget?

Arizona state law requires all cities in Arizona to adopt a budget annually. However, even if there were no legal requirement to budget, Avondale would complete a budget anyway. The budget process allows city staff to review City Council goals and objectives in a formal setting, determine what will be required to meet those objectives, develop an implementation plan, and share that information with citizens and decision-makers.

What basis of accounting/budgeting does the city use?

The budgets of governmental fund types (General, Special Revenue, Debt Service, Capital Projects) are prepared on a modified accrual basis. This means that expenditures are recorded when the related fund liability is incurred, and revenues are recognized only when they are measurable and available.

The Enterprise Funds (Water/Sewer/Sanitation) also recognize expenditures, referred to as encumbrances, when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the city (for example, water user fees are recognized as revenue when service is provided). In all cases, when goods and services are not received by year-end, the encumbrances lapse.

Every year, the City of Avondale publishes another document related to the budget called a Comprehensive Annual Financial Report (CAFR). It shows the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the city prepares its budget. Exceptions are as follows:

- Compensated absence liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).

Budget FAQs

- General staff and administrative charges are recognized as direct expenses of the Water/Sewer/Sanitation Enterprise Funds on a GAAP basis as opposed to being accounted for and funded by operating transfers into the General Fund from each enterprise fund on the Budget basis.
- Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expenses on a budget basis.
- Depreciation expense is recorded on a GAAP basis only.

The CAFR shows fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

When does "budget season" start?

The budget process for the City of Avondale typically begins in late August each year, soon after the completion and adoption of the current fiscal year's budget. At this time, the Finance and Budget Department begins to review the rate and fees structures, the cost of current services provided, the proposed capital improvement program, and financial plans. The City Council's goals and objectives guide the budget-making process.

However, the budget process for the City of Avondale is actually an ongoing process throughout the year. During each fiscal year, new initiatives for services, new regulations, new funding sources, better methods for providing existing services, and new concerns are brought forward by citizens and staff to the City Council or to a board or commission for discussion, study, or implementation. City boards and commissions spend time throughout the year developing plans for new or enhanced programs to be included in the following year's budget proposal.

What does city staff do to develop the budget?

To prepare for the coming budget cycle, staff evaluates current services and identifies issues to be addressed during budget hearings. Primary factors considered by staff in making recommendations include:

- Relevant federal, state or city regulations or needs that affect services provided by a department.
- Council position, policy statement, or general consensus regarding a service.
- Service deficiencies that have been identified through complaints, observations, or citizen survey data.
- Demographics, neighborhood data, or trends in demand for services.
- Special interest, neighborhood or professional group input or request for service.
- Special studies or reports that have identified a need for a service.
- Annual equipment assessments and inventories, which have identified a deficiency.

The City Council conducts a goal setting session to address issues, and give policy direction for development of the budget. Once that is completed, staff turns its attention to turning that direction into numbers on paper. Factors that will play into budget planning at this point include:

Budget FAQs

- Known cost factors including such items as postal rate increases, social security costs, contribution rates to employee pension and retirement funds, and other similar costs.

- Required elements of the budget such as insurance costs, utility costs, and vehicle maintenance costs are developed.
- Capital projects that have been recommended by facility plans or special area land-use plans, or have been requested by citizens.

- A price list is developed for anticipated costs on items in the general category of supplies and contractual services. This list includes costs for any anticipated major capital expenditures because expenditures of this nature usually require a considerable amount of budget planning. Cost factors in this area tend to be more susceptible to inflation.

- The cost of employee salaries is the largest expenditure in the city budget. Therefore, careful attention is given to step increases, cost-of-living adjustments, or any other major change in the employee salary schedule.

- Changes in employee fringe benefits, such as changes affecting vacation policy, overtime, holidays, uniform allowances, health insurance, and sick leave affect expenditures.

- General economic fluctuations can be one of the most difficult considerations when preparing a budget. In recent years even the best economists have encountered difficulty in predicting the performance of the economy. Also, any local event significantly impacting the local economy is taken into consideration. The failure or inability to conservatively consider projected economic activity can cause significant financial problems.

As with the revenue estimates, fiscal prudence demands that expenditure estimates be as accurate as possible. Departments submit their budget to the Finance and Budget Department for review. Budget analysts review the budgets in detail, checking for the accuracy and reasonableness of projections, and ensuring that all required elements of the budget are correct. The analysts then conduct a technical review with each department to gain a comprehensive understanding of their approach and to quantify their numbers.

Once the analysis is completed, each department meets with the City Manager who reviews the budget with department staff to be sure that planned activities are in line with Council goals and objectives. The Finance and Budget Department staff then develops a budget document to present to the public, Mayor, and City Council for review and adoption.

<u>How do you know how much money the city will have?</u>

Staff develops projections each year for each type of revenue the City receives. These projections are based on knowledge of some factors and assumptions about others. For example, the City may have been notified that it will receive a $1 million reimbursement grant for a capital project. The capital project is scheduled to last from May in one year until September, one year later. As a result of the construction schedule, this project will cross three fiscal years. Before revenue projections can be finalized for each fiscal year, the project construction (expense) schedule must be set so that reimbursement dates for grant revenues may be determined and revenue budgeted as accurately as possible in each fiscal year.

Budget FAQs

Many revenue estimates must be made based on assumptions about general economic conditions and trends. For example, development related revenues (building permits, system development charges, and requests for new water service connections) are all based on assumptions about what development will do in Avondale during the coming year. Revenue estimates are made cautiously since estimating too high may result in setting a budget that will not be supported by future revenues.

How do departments play into the budgeting process?

Departments are organizational units, formed on the basis of compatible services. Departments provide services based on departmental goals and objectives to fulfill work plans. In some cases, a department will work within several funds. For example, the Field Operations Department is funded through the General Fund, Sanitation Fund, Fleet Services Fund and the Streets Fund. Although each of the operations in these funds is different, they are similar enough that efficiencies are obtained by having teamwork between the various programs.

Each department prepares a budget that includes information about the department and matches the financial, material and human resources available with the requirements to complete both the department and the fund work plans.

Is the budget ever evaluated?

During the course of the fiscal year the expenditures and revenues are monitored regularly and compared to the budget projections. Quarterly operating reports are prepared that provide the status of revenues and expenditures compared to the budget and details reasons for variances; updates the status of each department's work plan and the capital improvement program; and provides information on the status of the City's investments.

At the close of the fiscal year, a CAFR is prepared which reports on the financial condition of the City. During the budget process, this information is used to compare the projections of revenues and expenditures made during the prior fiscal year to the actual revenues and expenditures for a given fiscal year. Current year and future year assumptions about revenues and expenditures may be changed depending on how close projections were to actual figures.

Can the budget be amended once it is adopted?

During the fiscal year, the City Manager may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within a department or fund. At the request of the City Manager, the Council may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures from one department or fund to another.

Who do I contact if I want more information?

All requests for public information in the City of Avondale are handled by the City Clerk's Office. Please call (623) 333-1200 or visit our website at www.avondale.org.

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City Council

Department Description

The Mayor and six City Council members are the elected representatives of the City of Avondale. They are responsible for setting public policy that establishes the direction necessary to meet community needs. The City Council appoints the City Manager, City Attorney, and the City Magistrate.

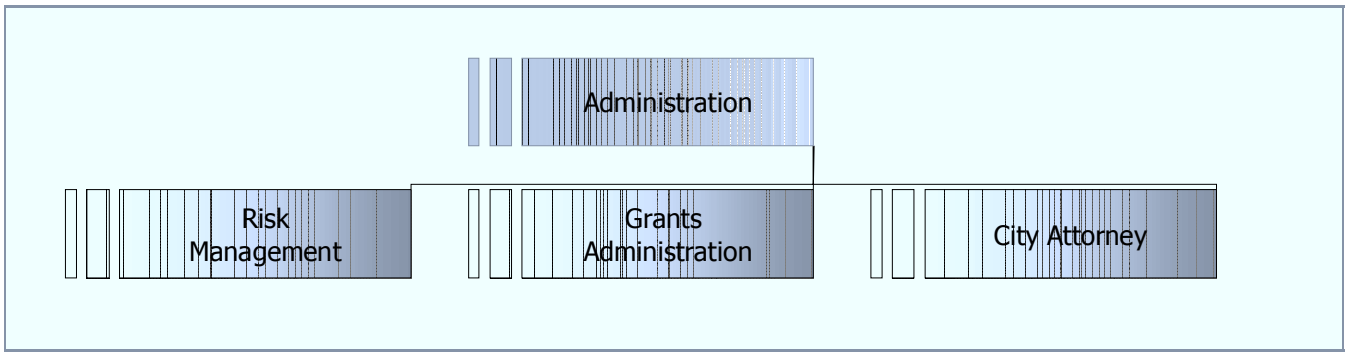
The City Council goals can span across several fiscal years and are intended to serve as a guide for city staff to develop departmental goals and the objectives necessary to helping achieve those goals for the year.

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	115,323	128,684	141,300	129,155	158,830
Contractual Services	62,601	59,283	90,300	41,525	85,840
Commodities	3,934	3,524	650	394	650
Other	(60,410)	(79,920)	(66,250)	(69,250)	(14,290)
Transfers Out	-	-	-	-	8,450
Total by Category	**121,448**	**111,571**	**166,000**	**101,824**	**239,480**
Expenditures by Program					
City Council	85,808	76,265	102,580	74,530	15,690
City Council - Lynch	5,318	-	-	-	-
City Council - McDonald	3,810	5,327	8,760	2,311	36,580
City Council - Lopez-Rogers	6,819	5,173	8,260	6,183	40,560
City Council - Earp	3,146	2,145	8,360	3,724	-
City Council - Karlin	3,273	6,201	7,760	4,769	30,110
City Council - Wolf	5,207	2,630	-	-	-
City Council - Leitner	77	-	-	-	-
City Council - Scott	3,541	6,572	9,760	2,694	22,710
City Council - Buster	861	1,849	11,760	2,456	32,110
City Council - Weise	3,588	5,409	8,760	4,417	32,110
City Council - Vierhout	-	-	-	740	29,610
Total by Program	**121,448**	**111,571**	**166,000**	**101,824**	**239,480**
Expenditures by Fund					
General Fund	121,448	111,571	166,000	101,824	239,480
Total by Fund	**121,448**	**111,571**	**166,000**	**101,824**	**239,480**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

City Administration



Department Description

The City Administration Department coordinates the work of the other city departments to ensure that the City Council's goals are accomplished and that the day-to-day operations of the City function in an orderly and efficient manner, including the execution of the Capital Improvement Plan. Weekly written updates are provided to the Council on customer services issues, intergovernmental relations, and other issues or events affecting the City.

Through the Grants Administrator, the City's departments seek and obtain supplemental resources as they are offered by submitting grant funding proposals.

The Avondale Municipal Art Committee (AMAC) has developed the City's Public Art Master Plan and Program. The AMAC advises Council and staff on the acquisition, maintenance and disposition of public art, art displays, monuments and memorials.

The Risk Management & Safety division oversees the property and liability insurance programs, and administers the City's self-insurance fund. The staff secures safety training and provides safety program services to all city departments and administers the workers compensation insurance program.

The recently established Ad Hoc Centennial Committee continues to refine its recommendations of possible projects for the 2012 centennial celebration.

FY 2010-11 Objectives:

Council Goal: *Community Development*

- The Grants Division will search for grants that will help to off-set cost associated with Economic Development. Emphasis will be on revitalization.

Council Goal: *Community Involvement*

- The Grants Division will continue to offer grant services to residents and small business in the city. Partnerships grants will be encouraged. The Grants Administrator will provide a small group grant writing class that will focus on submitting grants on behalf of the city.

Council Goal: *Financial Stability*

- The Grants Division will work closely with the Intergovernmental Affairs Coordinator to ensure that grant activity are coordinated.

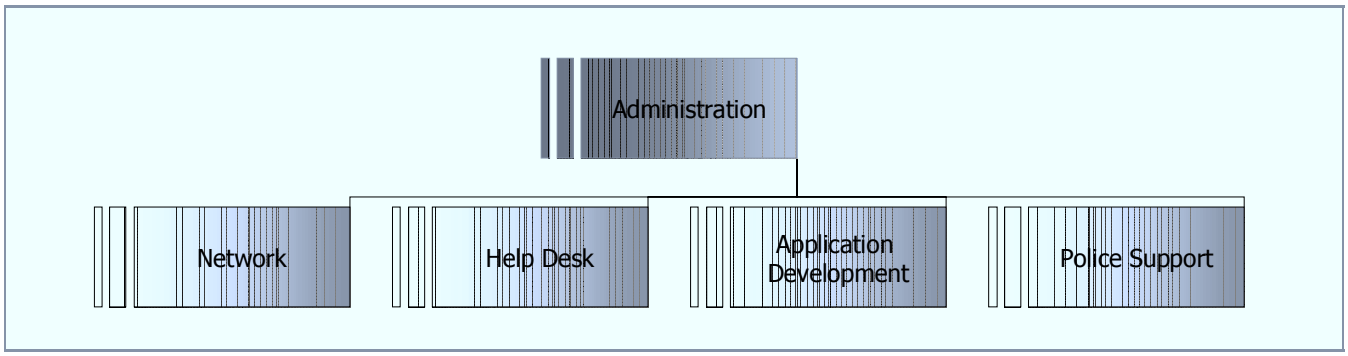
City Administration

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	1,044,020	1,064,420	1,044,040	1,087,596	1,106,140
Contractual Services	1,751,815	1,788,356	1,968,030	1,631,688	1,995,240
Commodities	14,570	13,711	18,300	9,385	13,390
Capital Outlay	2,035,089	20,425	73,500	60,800	62,300
Other	(391,070)	(329,480)	(296,670)	(310,670)	(322,000)
Transfers Out	-	-	-	-	15,000
Contingency	-	-	419,530	419,530	250,000
Total by Category	**4,454,424**	**2,557,432**	**3,226,730**	**2,898,329**	**3,120,070**
Expenditures by Program					
EMCC Mini Bus Center	1,899,756	-	-	-	-
City Administration	535,972	642,903	672,800	609,162	613,960
Grants Administration	110,789	126,145	123,290	163,839	216,970
E.E.C.B.G Grant	-	-	-	4,988	-
Municipal Arts Commission	133,065	25,410	95,230	65,305	91,220
City Attorney	499,380	571,600	427,530	402,226	513,390
Risk Management Operations	297,431	274,034	335,890	303,972	302,070
Premiums and Claims	978,031	917,340	1,571,990	1,348,837	1,382,460
Total by Program	**4,454,424**	**2,557,432**	**3,226,730**	**2,898,329**	**3,120,070**
Expenditures by Fund					
General Fund	1,279,421	1,341,472	1,198,620	1,175,178	1,318,840
Other Grants	-	24,586	25,000	174	25,480
Transit Fund	1,899,756	-	-	-	-
Public Arts Fund	-	-	95,230	65,180	91,220
ARRA Fund	-	-	-	4,988	-
Risk Management Fund	1,275,247	1,191,374	1,907,880	1,652,809	1,684,530
Total by Fund	**4,454,424**	**2,557,432**	**3,226,730**	**2,898,329**	**3,120,070**
Authorized Positions by Program					
City Administration	5.00	5.00	5.00	5.00	5.00
Grants Administration	1.00	1.00	1.00	2.00	2.00
Transit Operations	1.00	1.00	-	-	-
Risk Management Operations	2.00	2.00	2.00	2.00	2.00
Total Authorized FTE	**9.00**	**9.00**	**8.00**	**9.00**	**9.00**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

Information Technology



Department Description

The Information Technology Department supports all of the technical operations for the City of Avondale. On a daily basis, the department is responsible for network infrastructure, servers, telephone systems, security systems, desktops, laptops, applications and technical support. Below is a listing of the Information Technology Department's responsibilities.

Support
- Desktop and laptop support
- Help desk telephone support
- Printer support
- Application support

Operations
- E-mail Phones and voice mail
- Servers
- Wireless network
- Police Department CAD/RMS
- Police and Code Enforcement mobile laptops
- Software applications (custom and off the shelf)

Audio/Visual Systems
- Council Chambers
- Police Department interview rooms
- Overhead paging
- Video projectors in conference rooms

Monitoring
- Security system monitoring
- Well Site alarm monitoring

Purchasing
- Any item that relates to, connects to, or associates with the City of Avondale's network must be approved and/or purchased by the Information Technology Department. This assures compliance with legal requirements and asset tracking.

FY 2009-2010 Highlights

- Completed the Development Services Information System (Accela), allowing accurate tracking of permits and inspections and allowing citizens to apply on-lne for permit requests and progress tracking.

Information Technology

FY 2009-2010 Highlights

- Maintained and extended the usable life of the Police toughbooks from 3 years to 4 years and extended the desktop systems from 3 years to 4 years.
- Took over technical operations of the Avondale Civic Center Library from Maricopa County.
- Completed wireless backbone around the city for water well site wireless communication redundancy.
- Implemented documment scanning and file retention solution for Development Services, Clerks Office and Finance.
- Upgraded the Microsoft Exchange server from 2003 to 2007 and again to 2010. This upgrade provided for greater functionality in system backup, document retention and management over the individual mailboxes.
- Implemented new upgrades to the Grants application which allowed other municipalities to use the application hosted here at the City of Avondale. This generated $7,800 in fiscal year 2009/2010.
- Created two web applications for the Police department. Applications used for tracking police training and the other for tracking inspections.
- Upgraded the Avondale phone system to the latest version. Alowing for more efficient management of the phone system and reduced server costs due to equipment vurtilization.
- Implemented a new Citizen Relationship Management application that will allow citizens to submit services requests online, as well as find answers to frequently asked questions. The software will also allow for Code Enforcment to continue tracking their cases, as well as allow other departments to start managing and tracking cases more efficiently. In additon to the benefits the application provides to employees, it will also reduce city costs by approximately $7,000 a year.
- Implemented a new Sponshorship/Donation tracking application for allowing City staff to accurately track and monitor sponsorhip opportunities and donations that have been offered to the City.

FY 2010-11 Objectives:

Council Goal: *Community & Economic Development*

- Implement technology infrastructure into new Northwest Safety Facility per design specifications.
- Implement technology infrastructure into the new American Sports Complex per design specifications.

Council Goal: *Community Involvement*

- Expand the Development Services application, Accela, to the Engineering department for tracking of permits and inspections within their division.

Council Goal: *Financial Stability*

- Investigate the possibility of moving 25% of all desktops to a virtual environment eliminating the need for replacing desktops on an annual basis.
- Investigate and implement replacements to the Police Toughbooks utilized inside of the vehicles. This project will investigate alternatives to the Panasonic Toughbook due to the expense of the equipment.
- Implement Microsoft Sharepoint Portal Server to all department for document management, file retention, collaboration and information management.

Information Technology

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Replacement of desktops that have aged to three years or more.	194	179	139
Balanced scorecard rating based on customer satisfaction, resolution rate, incident assignment accuracy, speed to answer, abandoned calls, time to respond.	74	76	78
Percentage of issues responded to within 2 hours of receipt.	75	85	90
Number of supported staff members.	550	520	480

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	1,025,291	1,113,937	1,086,870	1,199,631	1,326,060
Contractual Services	407,432	565,100	505,760	460,213	441,940
Commodities	82,816	97,229	1,210	217,816	207,710
Capital Outlay	833,124	1,177,430	499,990	60,315	-
Other	(271,572)	(328,170)	(254,010)	(254,010)	(322,160)
Transfers Out	-	-	-	-	54,670
Total by Category	**2,077,091**	**2,625,526**	**1,839,820**	**1,683,965**	**1,708,220**
Expenditures by Program					
Information Technology	1,464,501	1,317,363	1,475,630	1,490,301	1,708,220
ERP Systems Development	612,590	1,308,163	364,190	193,664	-
Total by Program	**2,077,091**	**2,625,526**	**1,839,820**	**1,683,965**	**1,708,220**
Expenditures by Fund					
General Fund	2,077,091	2,625,526	1,839,820	1,683,965	1,708,220
Total by Fund	**2,077,091**	**2,625,526**	**1,839,820**	**1,683,965**	**1,708,220**
Authorized Positions by Program					
Information Technology	13.00	11.00	10.20	12.20	13.20
Total Authorized FTE	**13.00**	**11.00**	**10.20**	**12.20**	**13.20**

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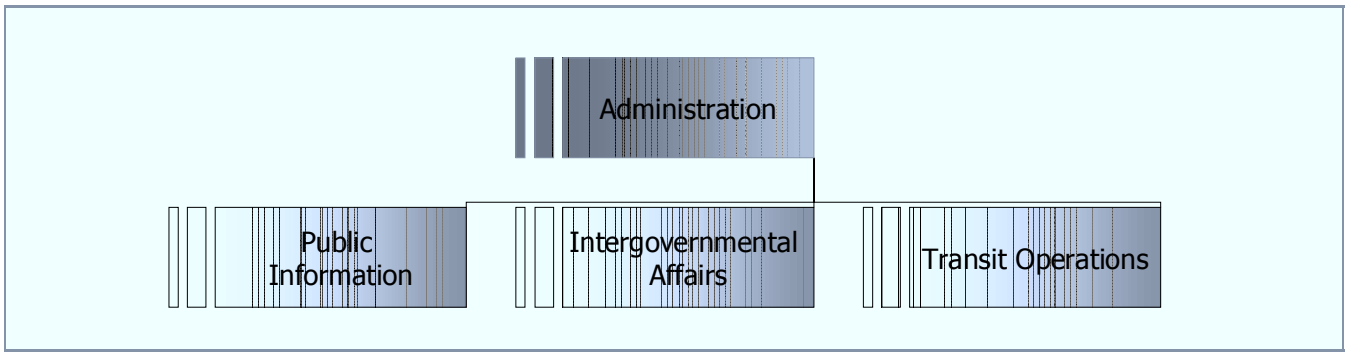
Community Relations



Department Description

The Community Relations and Public Affairs Department encompasses public information and media relations; intergovernmental affairs, Council relations, community relations and citizen outreach, as well as public transit operations. This Department engages in citywide public information, community outreach, neighborhood programs, citizen/neighborhood advocacy, marketing, web page development, cable/video production, and internal and external communications.

Furthermore, it provides professional assistance to the City Council, City Manager, and senior management staff on matters related to the dissemination of public information and the activities at the regional, state and federal levels of government. The Department represents and guides Avondale's interest on all legislative matters.

The Department serves as a central source of information about the City and as an official channel of communication between the City and the public. It assists all City departments in developing educational and marketing materials and public outreach campaigns. It also develops and shapes a comprehensive image of the City of Avondale, through the media and special community events and activities.

The Transit Operations division is responsible for all intergovernmental agreements, grants and contracts for transit and Paratransit services. It also coordinates planning for future multi-model responses to current demand and future needs.

FY 2009-2010 Highlights

- Hosted successful Legislative Breakfast at City Hall of state representatives in November 2009.
- Actively involved in Luke Forward and Luke West Valley coalition to support protection of the base and to advocate for the F-35.
- Continued to represent Avondale's interests at MAG, RPTA, ADOT, and the federal level.
  - Avondale has increased its participation and leadership on several MAG Technical Committees.

  - Avondale staff and Council Member McDonald have been actively engaged in the changes being made to the Transit Plan due to the loss in Proposition 400 funding.
  - Council Member McDonald (as the RPTA Board Member) and Avondale staff have been attending newly formed TLCP working groups to negotiate recommendations to the Prop 400 transit system which will have long-term effects to the Transit Plan in the next 15 years.

Community Relations

FY 2009-2010 Highlights

- Develop consensus among council members on Avondale's position related to the SR801 (freeway v. parkway and alignment)
  - In September, Council received a briefing by Bob Hazlet, MAG Staff in their first public meeting to address the loss of funding in the Freeway program and how that loss will affect the SR 801 project. The Council heard MAG present the idea of SR 801 being a "parkway" instead of a full freeway and discussed the pros and cons of that type of facility. Although no decision was reached, the Council is more informed of the possibilities of a toll road and/or parkway concept being discussed by the ADOT and MAG.
- Actively engaged in seeking funding for infrastructure projects as part of any federal stimulus package
  - The City of Avondale received ARRA funds for street projects and transit funding.
- Coordinated a Council Visioning Retreat in October at ASU's Decision Theater, focusing on three key areas of planned development in the City, including the City Center and Estrella Foothills.
- Implemented the ongoing City Hall Comes to You series, which garnered great media publicity as well, touting Avondale leaders' proactive approach to citizen outreach.
- Held the third Citizen Leadership Academy session, with approximately 15 people graduating from the course.
- Community Relations staff serve as liaisons to the Environmental Affairs Commission and the Avondale Centennial Committee.
- Submitted Avondale entries for various awards, garnering two awards at Best of the West, three awards at 3CMA Savvy Competition and a Leadership Award for the Clean Air Campaign. Highlighted Avondale's success at other awards, including a recycling award, a planning award and the Mayor's Valle Del Sol honor.
- Provided staff support to the Mayor in her bid for the Second VP position at the National League of Cities.
- Coordinated the formation of the Avondale Faith Initiatives Roundtable, with two meetings in 2009.
- Answered media calls, questions and requests for information; worked with staff on media issues as they arose; and kept track of and filed media clips. We also responded to the public's request for information about the city, and worked with the various departments to handle the creation and dissemination of informational materials to the public about the services they provide. In addition, the Public Information staff conducted proactive publicity about the various programs, services and event through press releases, web site news flashes, slides on Avondale 11, press conferences and story pitches to reporters and editors covering Avondale.
- Developed a new In front page (portal) for the City website: www.avondale.org – with a slideshow showing off scenic and "life in Avondale" shots.
- Avondale entered the realm of Social Media with the launch of Avondale FACEBOOK 'Fan' page. This site is kept up daily, with new postings about happenings in Avondale.
- Improved online newsletter, launching Avondale Online E-News as a means for Council to communicate with residents.

Community Relations

FY 2009-2010 Highlights

- Kicked off Avondale Census 2010 Campaign. In Partnership with Regional Census Offices, received to date over $12,000 in funded Marketing support for local outreach initiatives. Campaign inclusive of City wide marketing initiatives and events, street and vehicle signage, media buys, frontline staff training, and inserts in publications and collaterals.
- Compiled the 2008 City of Avondale Annual Report.
- Continued programming for Avondale 11, with new slides and videos.
- Developed numerous rack cards for various departments to promote their programs and initiatives.
- Worked with Water Resources to develop the annual Water Quality Report/Water Calendar, produced almost exclusively in-house.
- Conducted month-long on-line survey as well as Resident Appreciation Night Survey, gathering more than 160 Comment Cards. Compiled information and shared this with department directors.
- Continued to keep Avondale's Green Friday initiative in the news, promoting the City's proactive approach to sustainability and "out-of-the-box" thinking for cost savings. Assisted the City Court with its Green Friday launch in 2009, took part in numerous presentations on Green Friday, and published an article in PM Magazine.
- Held a successful, annual Resident Appreciation Night in September 2009, doubling attendance to over 1,000 residents. The event was combined with the "Re-Grand Opening" of the civic Center Library, and the dedication of the Mosaic Avondale public art piece.
- Worked with Parks, Recreation & Libraries and Economic Development Department to establish co-partnerships and promotion of special initiatives and events, keeping in line with the cost effective and cost recovery model of event management: Randall McDaniel Day (Agua Fria HS, BG Club), Memorial Day & Veterans Day (American Legion, VFW), Tres Rios (Wildlife for Tomorrow, AzGame and Fish), Eco Avenue Green Event (Chamber of Commerce, Goodyear Econ Dev, Estrella Mtn Community College), IMS Marathon, Western Ave Art Walk (Art League West).
- Conducted successful United Way Campaign – with a record 260 employees participating and raising $48,529 this year.
- Coordinated the activities of the MBA/Fun Committee and found opportunities to promote their events (Food Drive/Peeps contest)
- Hosted Avondale booth at the League of Arizona Cities and Town Conference with little cost – focusing on the Water Calendar as a giveaway and promoting Avondale's green initiatives.

FY 2010-11 Objectives:

Council Goal: *Community & Economic Development*

- Assist with the marketing and branding for the City Center area.
- Continue the "Keep Green in Avondale" campaign, finding opportunities wherever possible to promote shopping locally.

Community Relations

FY 2010-11 Objectives:

Council Goal: *Community Involvement*

- Continue to administer the Avondale Citizen Leadership Academy. Efforts will be made to encourage graduates of the program to become involved in the community particularly serving on boards and commissions.
- Continue to coordinate Resident Appreciation Night seeking sponsors to offset costs of the event and consolidating other opportunities (GAIN, etc.) to make this a true community event.
- Partner with other departments on opportunities to provide low cost community special events.
- Continue strong public and media relations activities to engage residents, enhance Avondale's image, and promote activities and events. This is accomplished through publications such as the RAVE Review, the annual report, media releases, and interactions with the media and public.
- Continue to organize the monthly City Hall Comes to You series.
- Expand the public information function to include cultural outreach, media training, policy development, cable programming, and specialized attention to the media needs of individual City departments.
- Assist with department outreach such as publications, community workshops, open houses, and forums.
- Continue to explore the use of web-based technology (social networking, upgraded customer response management system) to expand on citizen outreach efforts.

Council Goal: *Financial Stability*

- Actively seek out sponsorships from the private sector for community special events and activities. This includes developing sponsorship packages, sponsorship policy, and coordinating sponsorship database.
- Propose and advocate at the state legislature policies that promote economic development incentives that spur job creation at a local level.
- Advocate at the state legislature to preserve state shared revenues and local control.
- Actively monitor and respond to bills introduced by the State legislature that have a direct impact on Avondale.
- Advocate on a federal level with our federal advocacy team to our Congressional Delegation, the Executive level and federal agencies, the City's need for federal funds and granting opportunities.

Council Goal: *Staff Retention*

- Oversee the low/no cost activities sponsored by the Morale Booster Activity Committee to foster employee pride in being a part of the organization and offer an opportunity to interact with fellow employees throughout the City.

Council Goal: *Transportation Management*

- Monitor and provide input on transportation issues that have a direct impact on Avondale such as SR801, I-10, and Loop 303.

Community Relations

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Respond to citizen inquiries within 24 hours.	80%	90%	90%
Respond to Council queries within 24 hours	100%	100%	100%
Publish RAVE Review magazine	3	3	3
Publish online newsletter, Avondale Online	24	24	24
Host meetings and discussions with federal delegates, state legislators	100	100	100
Press contacts that result in news coverage	75%	80%	80%
Respond to media inquiries within 24 hours	100%	100%	100%

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	658,760	579,569	578,990	564,877	583,170
Contractual Services	926,532	1,013,576	1,635,790	1,321,680	829,080
Commodities	9,379	2,948	4,500	4,142	2,800
Other	(213,040)	(292,550)	(206,450)	(206,450)	(189,690)
Transfers Out	-	-	-	-	6,900
Total by Category	**1,381,631**	**1,303,543**	**2,012,830**	**1,684,249**	**1,232,260**
Expenditures by Program					
Public Information Office	431,956	279,659	383,080	306,317	349,980
Transit Operations	795,835	874,045	1,468,800	1,244,745	721,430
Intergovernmental Affairs	153,840	149,839	160,950	133,187	160,850
Total by Program	**1,381,631**	**1,303,543**	**2,012,830**	**1,684,249**	**1,232,260**
Expenditures by Fund					
General Fund	585,796	429,498	544,030	439,504	510,830
Transit Fund	795,835	874,045	1,468,800	1,244,745	721,430
Total by Fund	**1,381,631**	**1,303,543**	**2,012,830**	**1,684,249**	**1,232,260**
Authorized Positions by Program					
Public Information Office	5.00	4.00	4.00	4.00	4.00
Transit Operations	-	-	1.00	1.00	1.00
Intergovernmental Affairs	1.00	1.00	1.00	1.00	1.00
Total Authorized FTE	**6.00**	**5.00**	**6.00**	**6.00**	**6.00**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

Non-Departmental

Department Description

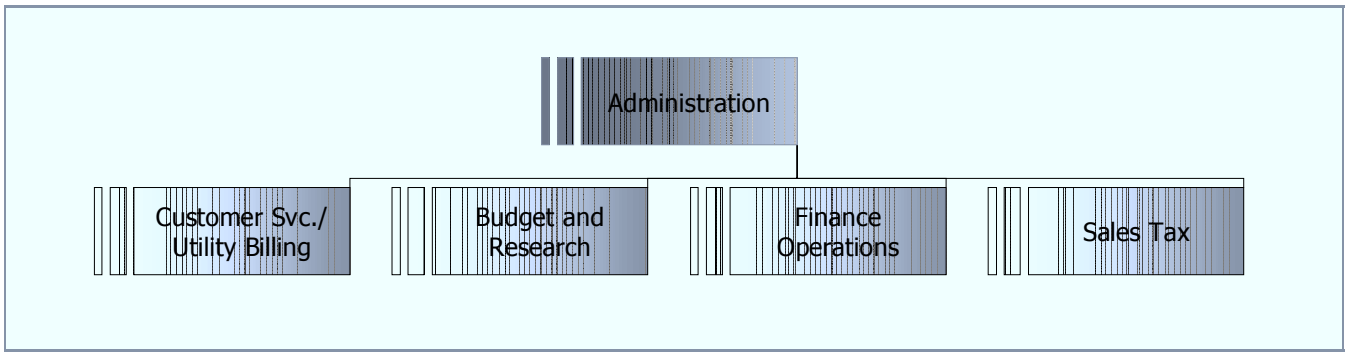
The Non-Departmental budget includes activities that are not specified functions of any one department. Some of the expenditures budgeted include: development agreements, contingency, printer/copier fund expenditures and contributions to a variety of non-profit organizations. All general fund transfers to the capital and other funds are included in this budget.

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	-	158,375	-	-	-
Contractual Services	7,943,103	2,765,841	11,277,000	1,457,644	8,705,000
Commodities	36,453	28,977	72,000	58,425	72,000
Capital Outlay	107	4,546,250	-	-	105,730
Other	-	-	-	-	-
Debt Service	254,244	277,357	277,360	277,360	277,360
Transfers Out	8,576,345	7,926,410	12,169,770	12,169,770	2,547,920
Contingency	-	-	3,250,000	145,000	3,250,000
Total by Category	**16,810,252**	**15,703,210**	**27,046,130**	**14,108,199**	**14,958,010**
Expenditures by Program					
Non-Departmental	16,810,252	15,703,210	27,046,130	14,108,199	14,958,010
Total by Program	**16,810,252**	**15,703,210**	**27,046,130**	**14,108,199**	**14,958,010**
Expenditures by Fund					
General Fund	16,340,456	15,197,471	18,714,130	13,566,774	9,020,280
Highway User Revenue Fund	366,470	400,000	650,000	400,000	650,000
Other Grants	-	-	7,500,000	-	5,000,000
Printer - Copier Service Fund	103,326	105,739	182,000	141,425	287,730
Total by Fund	**16,810,252**	**15,703,210**	**27,046,130**	**14,108,199**	**14,958,010**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

Finance & Budget



Department Description

The Finance and Budget Department provides support functions for the city including: fiscal planning and treasury services, utility billing, cash receipts, purchasing, sales tax collection and auditing, accounts payable, development and monitoring of the annual operating and capital budgets, establishing and monitoring internal controls, preparing Comprehensive Annual Financial Report, and facilitating external audits and independent reviews and grant management.

These services provide for the delivery of comprehensive, value-added financial services to internal and external customers ensuring that Avondale is managed in a fiscally effective and efficient manner.

FY 2009-2010 Highlights

- Assisted with the implementation of the new payroll system.
- Conducted monthly revenue analysis and assisted in the development of a budget reduction plan.
- Received the Certificate of Excellence in Financial Reporting and the Distinguished Budget Award.
- Completed the Comprehensive Annual Financial Report in accordance with GASB 34.
- Prepared a balanced budget incorporating Council's goals and objectives.
- Maintained existing bond rating of A+ for General Obligation Bonds and AA- for Municipal development bonds.
- Reviewed water, sewer, and sanitation rates and recommended maintaining existing rates.
- Updated Federal Arbitrage calculations.

FY 2010-11 Objectives:

Council Goal: *Financial Stability*

- Process all financial transactions in a timely fashion.
- Ensure adherence to procurement code & policies.
- Prepare a balanced budget that incorporates Council's goals and objectives for the year.
- Ensure Council is informed with the most current financial data available by providing Quarterly Council Updates.

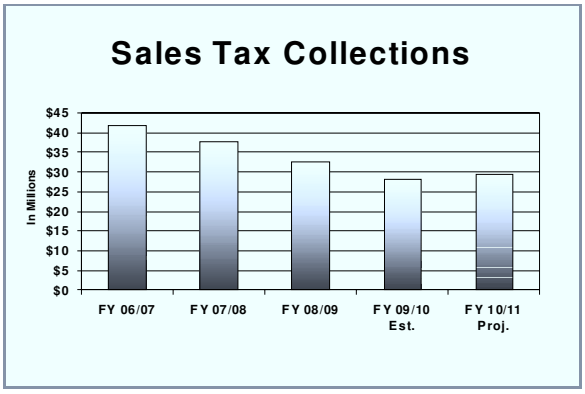
Finance & Budget

FY 2010-11 Objectives:

Council Goal: *Financial Stability*

- Continue with sound financial practices in an effort to improve bond rating and ensure the long-term financial stability of the city.
- Structure the budget to maintain General Fund balance at no less than $10 million.
- Continue to review and provide cost-of-business/cost-of-service analysis of city programs and services.
- Follow sound financial policies and ensure fund balances and revenue coverage ratios meet or exceed guidelines.

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Number of Utility Accounts Set-Up	8,245	7,750	7,850
Accounts Payable checks processed	8,228	7,585	7,498
Sales tax forms sent	45,190	49,500	52,000
Business licenses issued	7,500	7,700	7,900
Revenue coverage ratios met	Yes	Yes	Yes
Unqualified Audit Opinion	Yes	Yes	Yes
Obtained Distinguished Budget Presentation award	14 Years	15 Years	16 Years
Obtained the Certificate of Excellence in Financial Reporting award	8 Years	9 Years	10 Years
Formal Solicitations Issued	56	78	75
Pct. Requisitions Processed with 24 Bus. Hrs.	93%	87%	92%
Requisitions Processed	1,167	1,379	1,280
Number of Utility Accounts Closed	8,211	6,965	6,450



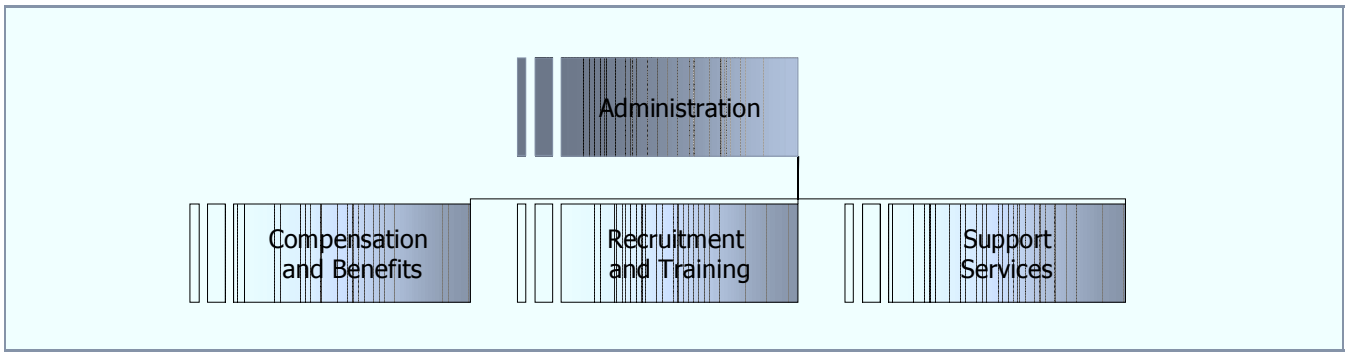
Finance & Budget

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	2,011,225	2,142,398	2,103,760	1,985,962	2,134,700
Contractual Services	595,940	637,118	541,660	586,332	496,870
Commodities	14,776	8,101	31,320	19,111	20,640
Capital Outlay	5,720	-	-	-	-
Other	(1,540,060)	(1,528,070)	(1,554,930)	(1,554,930)	(1,338,760)
Transfers Out	-	-	-	-	35,850
Total by Category	**1,087,601**	**1,259,547**	**1,121,810**	**1,036,475**	**1,349,300**
Expenditures by Program					
Financial Services	921,098	932,124	844,190	789,971	1,055,280
Water Billing	(5,161)	49,557	820	(20,855)	(15,630)
Budget and Research	171,664	277,866	276,800	267,359	309,650
Total by Program	**1,087,601**	**1,259,547**	**1,121,810**	**1,036,475**	**1,349,300**
Expenditures by Fund					
General Fund	1,087,601	1,259,547	1,121,810	1,036,475	1,349,300
Total by Fund	**1,087,601**	**1,259,547**	**1,121,810**	**1,036,475**	**1,349,300**
Authorized Positions by Program					
Financial Services	14.50	15.50	13.50	14.50	14.50
Water Billing	10.00	10.00	10.00	10.00	10.00
Budget and Research	5.00	4.00	4.00	4.00	4.00
Total Authorized FTE	**29.50**	**29.50**	**27.50**	**28.50**	**28.50**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

Human Resources



Department Description

The Human Resources Department delivers services to ensure that the internal and external customers of the City receive the support they need to accomplish their goals and assignments.

Among the Department's responsibilities are:
- Coordinate and administer recruitment and employment activities
- Administer Classification and Compensation Plan
- Develop and administer comprehensive employee benefits package
- Administer and monitor performance evaluation process
- Coordinate and administer employee tuition reimbursement program
- Administer and apply grievance and discipline procedures
- Develop and administer employee development and training efforts
- Produce and deliver bi-weekly employee newsletter
- Coordinate & deliver Employee Wellness Program
- Administer bi-weekly employee payroll

FY 2009-2010 Highlights

- In the process of implmenting new document imaging system.
- Fully implemented new paperless applicant tracking system.
- Implemented automated Position Requisition form.
- Implemented automated Personnel Action Form.
- Implemented new automated Timekeeping system & trained all managers, supervisors & employees.
- Implemented new HRIS complete with employee self service for review of benefit information,employee pay information, electronic status changes (address, telephone number, direct deposit, tax withholding).

FY 2010-11 Objectives:

Council Goal: *Financial Stability*

- Continue to encourage full utilization of new timekeeping & HR systems to improve productivity by reducing manual administrative tasks & freeing staff for more value added activities.
- Utilize new timekeeping system to enforcement and track complex compliance requirements related to the Fair Labor Standards Act (FLSA).

Human Resources

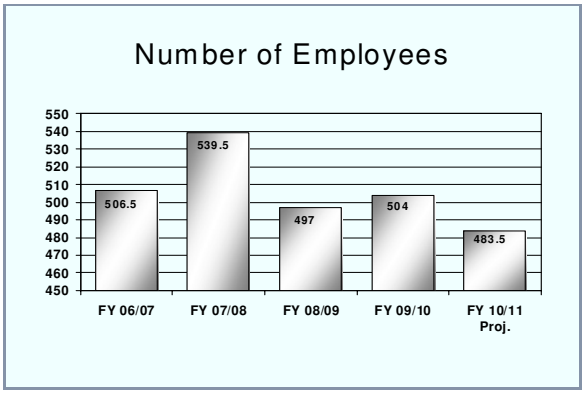
FY 2010-11 Objectives:

Council Goal: *Financial Stability*

- Control payroll costs with consistent application of work & pay rules.

Council Goal: *Staff Retention*

- Continue health insurance retention fund accounting.
- Continue preventative medical benefits (free seasonal flu vaccines, annual mammograms, on line health assessments, & 24 hour nurse benefits.
- Continue "Green Friday" and other flexible schedules.



Human Resources

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	832,763	706,804	705,780	725,111	707,490
Contractual Services	409,382	357,206	427,050	417,820	431,070
Commodities	15,316	13,942	36,000	6,029	27,180
Other	(275,510)	(313,460)	(246,030)	(246,030)	(267,170)
Transfers Out	-	-	-	-	9,790
Total by Category	**981,951**	**764,492**	**922,800**	**902,930**	**908,360**
Expenditures by Program					
Human Resources	862,108	799,541	922,800	902,930	908,360
Organizational Training & Development	119,843	(35,049)	-	-	-
Total by Program	**981,951**	**764,492**	**922,800**	**902,930**	**908,360**
Expenditures by Fund					
General Fund	981,951	764,492	922,800	902,930	908,360
Total by Fund	**981,951**	**764,492**	**922,800**	**902,930**	**908,360**
Authorized Positions by Program					
Human Resources	8.00	7.00	7.00	7.00	7.00
Organizational Training & Development	1.00	-	-	-	-
Total Authorized FTE	**9.00**	**7.00**	**7.00**	**7.00**	**7.00**

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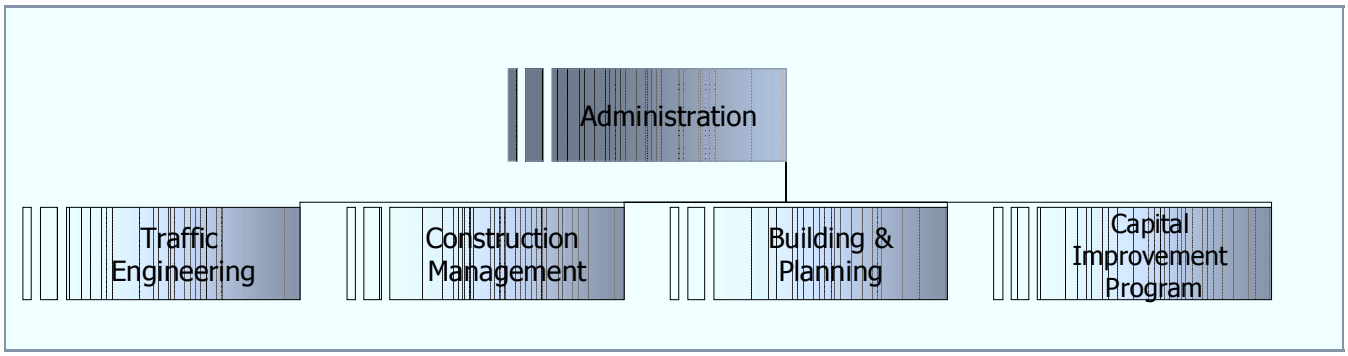
Engineering



Department Description

The Engineering Department strives to provide engineering excellence, innovative solutions, and outstanding customer service to build and maintain a better quality of life for the citizens of Avondale. The Engineering Department is responsible for:
- Planning, developing and implementing the City's Capital Improvement Program for streets, water mains, sidewalks, storm drains, drainage facilities, and traffic signals
- Monitoring and inspecting construction projects ensuring compliance with project specifications, plans, and applicable federal, state and local regulations
- Providing technical support to a number of City departments
- Providing transportation planning and establishing traffic engineering standards
- Performing operation and maintenance of traffic control devices including traffic signals, roadway signs, and pavement markings
- Providing a vital role in achieving the City Council's goal of increasing city revenue through economic development - Administering the Streetlight Operation, Maintenance, and Repair Program
- Managing the School Traffic Safety Program
- Managing the City's Stormwater Management Program
- Managing the City's Air Quality Program
- Managing preventative maintenance on streets and roadways within Avondale City limits
- Serving as the City's Floodplain Administrators

FY 2009-2010 Highlights

- Worked closely with stakeholders on the location of the SR 801 corridor, the widening of I-10, the widening of 99th Avenue, Rainbow Valley Area Drainage Master Plan and the Loop 303 to ensure decisions are in the best interest of the community.
- Coordinated with ADOT and FHWA on the design of Dysart Road improvements to be constructed with American Recovery and Reinvestment Act (ARRA) funds.
- Completed the City's first recycled pavement project on 6th Street from Western to Pacific.
- Developed final plans and specifications for the infrastructure needed to support Avondale City Center.
- Completed 99th Avenue & McDowell Road Intersection Landscape and Lighting Improvements.
- Began construction of Avondale and Encanto Traffic Signal/Intersection Improvements.
- Began construction of Avondale Boulevard and McDowell Road Intersection Improvements.
- Completed sidewalk projects on McDowell Road and Buckeye Road.

Engineering

FY 2009-2010 Highlights

- Constructed the Elm Lane Drainage Mitigation project.
- Completed the design and started construction of the Northwest Public Safety Facility.
- Completed the design for the widening of the Avondale Boulevard/I-10 underpass.
- Completed in-house design for Hill Drive roadway improvements.
- Completed the design and began construction on the CDBG improvements on Loma Linda Boulevard, Lawrence Boulevard, Brinker Drive and La Jolla Boulevard.
- Implemented a Pavement Management System.
- Prioritized roadways and subdivisions for proper preventative pavement treatments for fall and spring sealing construction contracts. This included approximately 38 subdivisions, neighborhoods, and numerous other roadways.
- Fog sealed 43.1 miles of roadway, slurry sealed an additional 20.1 miles and microsealed 1.1 miles.
- Coordinated with all stakeholders for the FEMA Levee Inventory Study.
- Restriped 5 miles of roadway.
- Completed the MS4 Annual Report for the City's AZPDES Permit.
- Completed the Annual Particulate Enforcement Report for PM-10.
- Completed a Traffic Signal Warrant Study for the intersection of Avondale Boulevard and Thomas Road.
- Conducted warrant analyses for Left Turn Arrow Signals at 127th Avenue and Indian School Road.
- Completed signal optimization designs for Indian School Road and McDowell Road in conjunction with neighboring jurisdictions.
- Conducted school traffic studies at: Corte Sierra Elementary, Garden Lakes Elementary, Estrella Vista Elementary, and Quentin Elementary. The studies recommended safe routes to school, street improvements, and traffic safety plans for the schools.
- Administered Safe Routes to School projects to install traffic calming measures at three (3) elementary schools.
- Worked closely with schools to improve their pick-up and drop-off procedures for the overall safety of the school children and the community.
- Supported the Planning Division on the General Plan 2030 update.
- Represented the City on 8 MAG technical committees and held two (2) Vice Chair positions on MAG committees.
- Participated on the MAG Commuter Rail Stakeholders Group.

Engineering

FY 2009-2010 Highlights

- Participated in Resident Appreciation Night. Disseminated clean air and stormwater educational information and displayed pedestrian signal and LED lighting exhibits.

FY 2010-11 Objectives:

Council Goal: *Community & Economic Development*

- Ensure reasonable project schedules are established, completed on time and a high quality level of service is provided.
- Complete Subdivision Regulations Ordinance update.
- Complete design and construction of infrastructure needed to support Avondale City Center.

Council Goal: *Community Involvement*

- Continue to seek public input on future capital improvement projects and programs.
- Provide land survey support to the Centennial Committee for the Monument Hill project.

Council Goal: *Environmental Leadership*

- Complete the testing and population of the Pavement Management Program.
- Continue public education efforts regarding stormwater management.
- Update and implement the PM10 Ordinance.

Council Goal: *Financial Stability*

- Ensure work is within constrained budget while maintaining a level of service of a vital program.

Council Goal: *Quality of Life*

- Collect pedestrian ramp inventory for incorporation into the Pavement Management Program.
- Provide quality inspection to preclude potential defects and insufficiencies in workmanship.
- Install decorative sidewalks, crosswalks and aesthetic amenities in City Center (i.e., benches, streetlights).

Council Goal: *Transportation Management*

- Evaluate potential street projects that will qualify for any federal stimulus package.
- Continue to work with all agencies on Avondale's position related to the SR801 and other regional corridors.
- Update the Transportation Plan.
- Complete inspections and preventative maintenance of all traffic signals once every 12 months.
- Replace damaged regulatory and warning sign requests within 3 working days (or 6 working days if it requires Bluestaking).
- Repair streetlight requests within 3 working days, excluding knockdowns/ emergencies and power company involvement.

Engineering

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Number of miles of streets sealed per year	49.9	33	22
Average number of CIP projects assigned to each Project Manager	7	4	4
Percent of CIP projects completed on schedule/ Percent completed within budget	80%/85%	90%/85%	90%/85%
Total ($) amount of design contracts designed in-house	$160,000	$320,000	$280,000
Average number of total projects assigned to each Construction Inspector/Number of CIP projects (excluding utility jobs)	10/5	6/5	6/5
Percent of projects where Final Walkthrough punchlist contains five or fewer deficiencies (excluding utility jobs)	95%	95%	95%
Total number of Utility Permits issued	259	270	250
Percentage of payments processed within 10 working days of Project Manager approval	100%	100%	100%
Total number of signalized intersections/Percent of signals inspected and maintained	42/100%	43/100%	46/100%
Total number of streetlight requests per year/Percent completed within 3 working days (excludes knockdowns/emergencies & power company involvement)	889/98%	925/95%	940/95%
Number of CIP projects designed in-house	3	4	4
Number of miles of road inspected per year/Percent rated	167/111%	175/100%	175/100%
Hold pre-application meetings within two weeks and provide written comments to the customer prior to the meeting	110%	100%	100%
Permits Issued – Building	1,186	1,200	1,300
Permits Issued – Fire	214	220	250
Plan reviews completed - Building	1,182	1,000	1,200
Plan Reviews completed - Fire	214	220	230
Review Building and Fire construction plans within 12 working days	100%	100%	100%
Respond to general inquiries within 24 hours	100%	100%	100%
Plan Review completed - Planning	1112	1,000	1,150
Customers Served at the front Counter	4,600	4,800	5,000
Performed planning site and landscape inspections within 24 hours of being submitted	100%	100%	100%
Review building and architectural construction plans within 16 working days	100%	100%	100%
Total number of sign repair requests per year/Percent completed within 3 working days (or 6 working days if it requires Bluestaking)	325/90%	380/95%	400/95%

Engineering

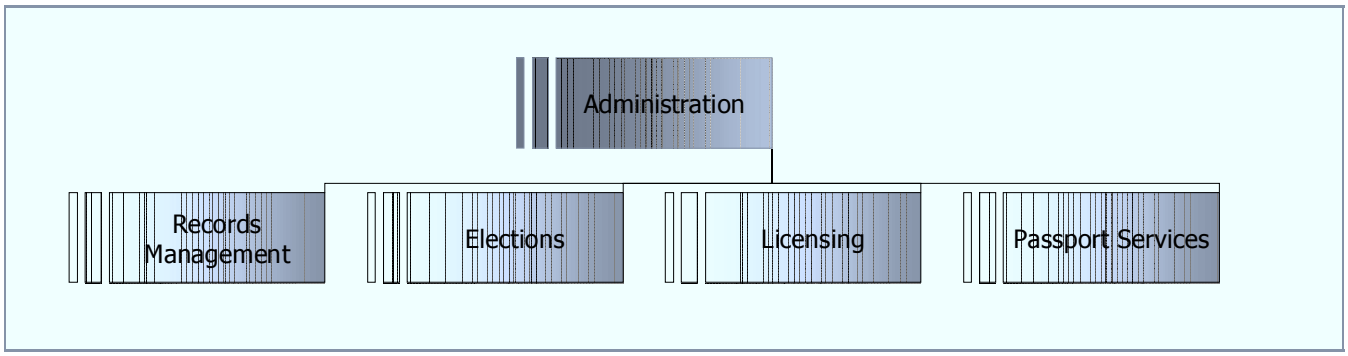
Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	3,874,154	3,734,395	3,692,850	3,239,857	3,018,800
Contractual Services	1,897,114	1,512,674	2,333,400	1,652,252	1,886,320
Commodities	166,317	143,538	133,290	117,651	124,420
Capital Outlay	99,797	1,251	137,000	104,000	-
Other	(69,312)	(42,870)	(10,510)	(10,510)	(57,050)
Transfers Out	-	-	-	-	89,760
Total by Category	**5,968,070**	**5,348,988**	**6,286,030**	**5,103,250**	**5,062,250**
Expenditures by Program					
Planning	665,676	705,099	676,520	645,975	730,740
Building Services	1,114,743	704,054	1,112,180	734,748	918,770
Development Services Center	316,287	300,667	289,380	145,253	-
Engineering Plan Review	311,275	276,187	386,710	154,170	-
Development Svcs Administration	255,013	383,933	387,730	172,638	-
Long Range Planning	435,948	52,969	-	201	-
Engineering	891,756	1,063,358	1,253,740	1,136,737	1,422,140
Traffic Engineering	1,975,690	1,855,847	2,169,770	2,108,833	1,981,890
NPDES Program	1,682	6,874	10,000	4,695	8,710
Total by Program	**5,968,070**	**5,348,988**	**6,286,030**	**5,103,250**	**5,062,250**
Expenditures by Fund					
General Fund	4,167,018	3,563,166	3,871,770	2,786,224	2,980,120
Highway User Revenue Fund	1,797,092	1,745,297	2,414,260	2,316,368	2,082,130
Other Grants	3,960	40,525	-	658	-
Total by Fund	**5,968,070**	**5,348,988**	**6,286,030**	**5,103,250**	**5,062,250**
Authorized Positions by Program					
Planning	8.00	9.00	7.00	7.00	7.00
Building Services	9.00	7.00	7.00	7.00	7.00
Development Services Center	5.00	4.00	4.00	-	-
Engineering Plan Review	5.00	3.00	3.00	-	-
Development Svcs Administration	2.00	2.00	2.00	-	-
Engineering	12.00	11.00	11.00	12.00	13.00
Traffic Engineering	8.00	8.00	7.00	7.00	7.00
Total Authorized FTE	**49.00**	**44.00**	**41.00**	**33.00**	**34.00**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

**For comparison purposes, this summary includes expenditures and staffing previously accounted for in the Development Services and Long Range Planning departments.

City Clerk



Department Description

The City Clerk's Office performs various external functions and provides internal support functions for the City. The primary responsibilities of the City Clerk are to give notice of all council meetings, keep journal of all council proceedings, act as the custodian of City records, coordinate primary, general and special elections and to administer liquor licenses. These duties are performed as required by Charter, Ordinance, or State Law.

Other responsibilities include:
- First line customer service
- Passports
- Annexations
- Peddler's licensing
- Council agendas, minutes, resolutions and ordinances
- Legal publications
- Internal and external request for information or public records
- Notary Services
- Contracts/agreements
- Code and charter updates
- Incoming and outgoing mail
- Conference room reservation for community organizations and staff
- Coordination of appointments to boards, commissions and committees as well as posting of agendas and minutes and tracking of attendance
- Carpool reservations
- Special event permits

FY 2009-2010 Highlights

- Scheduled and coordinated Meet and Greet sessions for the appointment of members to the City's Boards, Commissions and Committees. With the assistance of BCC liaisons, we were able to fill most of the vacancies in the City's BCCs.
- Accepted a record number of passport applications. All staff members pitched in during days when we had in excess of 80 applicants. We sought ways to expedite the process to reduce wait times while ensuring that customers were treated curteously and their applications were processed accurately.
- City Clerk Assistant is providing support to the Information Technology Department by conducting a detailed analysis and assessment of the city's copier and printer inventory. The purpose of this analysis is to determine use, needs and make recommendation on replacement options and schedules to optimize resources.

City Clerk

FY 2009-2010 Highlights

- In conjunction with the Field Operations Department, staff is updating the vehicle pool policy to ensure adequate use of vehicles. City Clerk's staff handles reservations and works closely with Field Operations Department to ensure that vehicles are in optimal operating condition and ready to use by staff when needed.
- Three out of five City Clerk staff members are Commissioned Notaries and provide service to the public, staff and Council. They attend training regularly to stay current with new legislation and procedural changes.
- Staff took advantage of a free Shred-a-thon event held at Avondale City Hall in December by the Attorney General's Office to shred approximately 138 boxes of records that had reached their retention requirement. This not only resulted in substantial savings in record destruction costs, but boxes were salvaged and will be reused thereby realizing additional savings.
- Staff secured a lease agreement for a new mail machine. This is a new more efficient piece of equipment that will result in postage cost savings for all city departments. Staff negotiated a reduced lease rate resulting in approximately $600 annual savings over previous years.
- The Records Management Clerk took her first step towards earning the designation of Certified Municipal Clerk by attending the Arizona Municipal Clerks Association's Institute held at the ASU Downtown Center.
- The records vault was redesigned and reorganized to allow for more efficient use of space. Records are easier to retrieve now and additional shelving will provide room for records for years to come.
- To improve efficiency of how public records requests are handled, staff redesigned the form. A database was created to better track the status of request as well as being able to retrieve information more efficiently.
- All members of the City Clerk's Department attended one AGTS training to contribute to their personal and professional growth.

FY 2010-11 Objectives:

Council Goal: *Community & Economic Development*

- Streamline procedures for processing of special events permits to ensure compliance while at the same time accommodating businesses and events and contribute to a business friendly environment that will make Avondale a preferred destination for revenue generating events.

Council Goal: *Community Involvement*

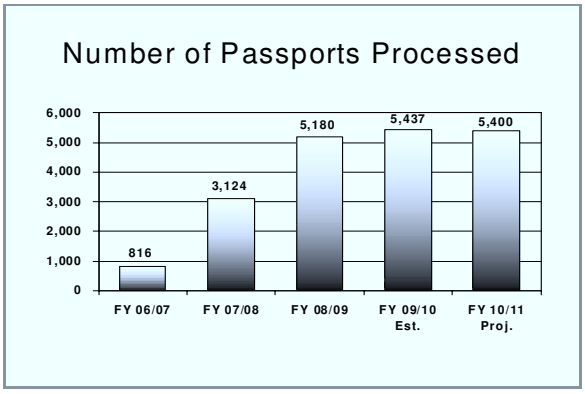
- Implement an electronic document management system by scanning all city documents to enhance response time to internal and external records requests and facilitate access by other departments to city records.
- Conduct a survey of all Board, Commission and Committee members to determine their motivation for getting involved, their satisfaction with the recruitment and appointment process, their experience as members of the BCC to which they were appointed and to seek suggestions on areas for improvement.

Council Goal: *Financial Stability*

- Enhance the records management program by refining the records management procedures and retention schedules. Develop and schedule training for all departments to ensure compliance with applicable records and retention requirements thereby limiting the City's liability.

City Clerk

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Passports processed	5,180	5,437	5,400
Boxes of records destroyed after reaching their retention requirement	115	150	100
Internal/External room reservations	1,115	1,218	1,250
Pool vehicle reservations	1,198	1,350	1,500
Response to records request within 72 hours	342	358	373



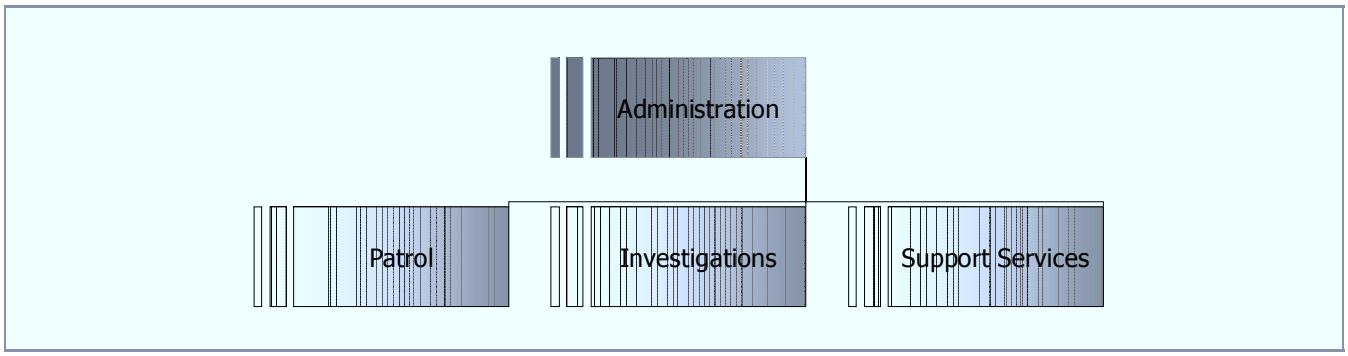
City Clerk

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	481,862	305,498	300,120	313,903	318,980
Contractual Services	163,242	139,505	165,850	140,217	108,660
Commodities	27,135	12,924	7,750	3,619	4,610
Other	(172,821)	(225,380)	(165,080)	(165,080)	(151,350)
Transfers Out	-	-	-	-	9,950
Total by Category	**499,418**	**232,547**	**308,640**	**292,659**	**290,850**
Expenditures by Program					
City Clerk	484,061	211,372	268,010	228,173	262,380
Elections	17,537	21,175	40,630	64,486	28,470
Picnic	(2,180)	-	-	-	-
Total by Program	**499,418**	**232,547**	**308,640**	**292,659**	**290,850**
Expenditures by Fund					
General Fund	499,418	232,547	308,640	292,659	290,850
Total by Fund	**499,418**	**232,547**	**308,640**	**292,659**	**290,850**
Authorized Positions by Program					
City Clerk	6.00	5.00	5.00	5.00	5.00
Total Authorized FTE	**6.00**	**5.00**	**5.00**	**5.00**	**5.00**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

Police



Department Description

The Police Department provides public safety related services to the community in a variety of ways including proactive and selective patrol through the city, responding to calls for service from the public, providing crime prevention services, enforcing the criminal and traffic laws, and conducting crime prevention activities. The Police Department also provides community service in the form of programs, presentations, and networking with community groups. The Department also provides a presence in the school systems through the SRD (School Resource Detective) criminal investigations program. All of these services work towards providing a safer environment for our citizens to live, work, and raise their families.

The Avondale Police Department consists of 163 employees which includes 109 sworn police officers and 54 civilian positions. There are three divisions in the Police Department: the Patrol division, Investigations division, and the Support Services division. The Patrol and Investigations divisions are managed by Lieutenants while the Support Services division is managed by a Lieutenant (over Records and Communications), a Police Volunteer Coordinator, and the Community Services Supervisor.

FY 2009-2010 Highlights

- The Police Department's G.A.I.N. (Getting Arizona Involved in neighborhoods) has been combined with Resident Appreciation Night as one annual event. This reduced the cost of hosting two events while serving the same population.
- The Police Department's School Resource Detective entered into a partnership with the Boys and Girls Club of Avondale to participate in the Kevin's Krew program through the NASCAR races at PIR. This program allows members of the Boys and Girls Club to attend a race and meet Kevin Harwick.
- Currently there are three CFMH establishments in the City. There are 25 active Block Watches in the City of Avondale, 15 of which were implemented in 2009. There are an additional five Block Watch packets pending completion. The Police Department has been represented at 28 separate Block Watch meetings this year providing information, in particular, on crime stats and personal safety. Six CPTED (Crime Prevention Through Environmental Design) reviews have been conducted.
- Council approved the recommendation to partner with Sterling Crime Free, a private company that provides crime free housing training to rental managers so tenants are selected without criminal backgrounds. Sterling also provides training to promote crime prevention through enfvironmental design which involves assessing a property then recommending changes to create an environment less likely to attract criminal activity. This partnership is profected to reduce the crime rate by attracting renters with lower incidents of criminal activity which frees officers for other activity.

Police

FY 2009-2010 Highlights

- The West Valley Chief's Association Supports the partnership between police agencies and Community Bridges, a non-profit organization that provides full circle detox service to the indigent population. This population generates a considerable amount of calls for service for both police and fire. By building a detox facility in the west valley a considerable amount of time can be saved transporting and responding to calls for service generated by this population. Further, a professionally managed detox facility enhances a neighborhood while assisting this population to remain drug free and become productive members of the community this reducing public safety calls for service. The Police and neighborhood and Family Services departments are researching this partnership.
- Currently there are six police officer vacancies in the police department. Two are not being filled in order to create salary savings to fund the CAT. The four remaining positions are being filled with a combination of lateral and new police officer candidates. These positions are scheduled to be filled in February, 2010.
- Calls for Service data are provided weekly by the Crime Analyst to the beat sergeants in order to assist them in deciding where officers should be deployed on a daily basis.
- Staff is recommending that Council adopt a "verified alarm response" when responding to most alarm calls. Most are false and it is the leading call for service for the Police Department. By responding to verified alarms only, the equivalent of three patrol officer positions a year will be available for other patrol activities. Research on this program is continuing.
- The Records Supervisor position was transferred from the Police Department to the City Grant Coordinator where she now serves as Grants Specialist. She will support the Police Department with grant requests thus paying for her salary while supplementing the Police Department budget with grant funding.
- A proative "inspections" process was implemented by the Police Department. This involves identifying key policies, inspecting employee response to these policies in a proactive attempt to identify potential performance problems then conducting training to avoid formal corrective action when possible.
- Compstat involves the collection of crime trend data that accurately reflects crime trends then providing this data to the personnel responsible for responding to crime trends to prevent crime and apprehend criminals. Every member of the organization plays a role in this system. Monthly meetings are conducted to track progress, discuss various approaches while holding employees accountable for this identification, response, analysis, and modification if necessary. The first Compstat meeting took place in November, 2009.
- Staff received a grant for five new Police Officer positions which will be used to create a seven officer Community Action Team (CAT). This team will be trained to provide a variety of special support services to Patrol Officers and Detectives to respond to crime trends identified under CompStat. CAT is scheduled to be operational in May, 2010.
- The EMCC Public Safety Facility is scheduled to be operational October, 2010. Staffing will include two patrol teams, support staff, a Lieutenant and a satellite office for the Assistant Chief over the Patrol Division.
- In the past year, eight search warrants and 35 arrests were made as a result of on-going gang suppression activities in Cashion.
- The Traffic Bureau, which consists of one Sergeant and five Motor Officers will begin deploying from the Cashion Substaion in January, 2010 which will increase police presence and visibility in this area.

Police

FY 2009-2010 Highlights

- One Motor Officer will be re-assigned as a Hit and Run Specialist focusing the majority of his work investigating hit and runs, major traffic acident investigation and pending criminal cases at the county attorney's office.
- The public Information Officer and Background Investigator were consolidated to one full-time position.
- When the Administrative Assistant position assigned to the Professional Services Bureau resigned this position was not filled and the functions were absorbed by other personnel.
- The Professional Service Bureau Supervisor (PSB) position was modified to a Management Assistant reporting to a Lieutenant transferred from Patrol to manage PSB>
- The Director of the Southwest Family Advocacy Center, her Administrative Assistant, and the Victim Advocate's work schedules were modified from 5/8 to a 4/10.
- A Detective Sergeant and three Detectives were transferred from the main police station to the Southwest Family Advocacy Center (SWFAC) to improve relations with the County Attorney, Child Protective Services and surrounding west valley agencies that provide services from the SWFAC.
- The Criminal Investigations Support Officer and Administrative Assistant's work schedule changed to a 4/10 in order to provide additional support to Records and maximize service delivery.
- Communications schedule changed to simplify payroll system and allow for consistent supervision with the three supervisors in Communications.
- Records Bureau implemented Green Friday schedule and there have been no noted negative impact. Additionally, new protocols have been established in records to streamline data entry allowing for more efficiency and improved employee satisfaction.

FY 2010-11 Objectives:

Council Goal: *Public Safety*

- Goal - To reduce the crime rate in the City of Avondale. Method of Measurment: The crime rate in Avondale is calculated on a 12 month rolling year normalized by the population using standardized UCR Part 1 crime categories. Between 2008 and 2009 the part 1 persons crimes (homicides rapes, robberies, and aggravated assaults) decreased from 6.0 crimes per 1,000 population to 4.6, a 24% decrease. During the same period property crimes (burglary, motor vehicle theft, theft, and arson) decreased from 62.7 crimes per 1,000 population to 57.5, an 8% decrease. Overall the crime rate in Avondale decreased by 10% in 2009 from 2008.

Police

FY 2010-11 Objectives:

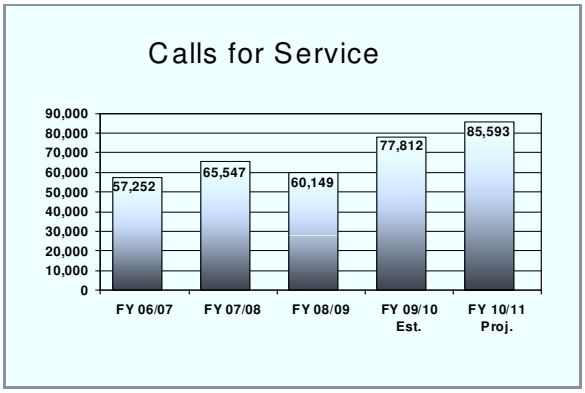
Council Goal: *Public Safety*

- Goal - Improve the quality of criminal investigations conducted by officers. Method of Measurement: Review feedback provided from the County and City Attorney on the overall quality of police officer criminal investigations- to begin effective 3/1/10. Review feedback provided by Department and or City personnel on the overall quality of an officer's criminal investigation. This is provided via commendations, emails and related methods of feedback to the officer and the officer's supervisor- to begin effective 3/1/10. Sergeants observe the quality of his/her assigned officers ability to conduct an investigation on a daily basis. This is accomplished by observing their actions while conducting an investigation and reviewing officers written police reports- to begin effective 3/1/10.
  Goal - Improve the quality of criminal investigations conducted by police officers. Method of Measurement: Measuring the quality of criminal investigations is conducted by; Reviewing feedback provided from the County and City Attorney on the overall quality of police officer criminal investigations - this will begin effective 3/1/10. Reviewing feedback provided by Department and or City personnel on the overall quality of an officer's criminal investigation. This is provided via commendations, emails and related methods of feedback to the officer and the officer's supervisor - this will begin effective 3/1/10. The Sergeant observes the quality of his/her assigned officers ability to conduct an investigation on a daily basis. This is accomplished by observing their actions while conducting an investigation and reviewing officers written police reports - this will begin effective 3/1/10.
  Goal - Improve the quality of criminal investigations conducted by police officers. Method of Measurement: Measuring the quality of criminal investigations is conducted by; Reviewing feedback provided from the County and City Attorney on the overall quality of police officer criminal investigations - this will begin effective 3/1/10. Reviewing feedback provided by Department and or City personnel on the overall quality of an officer's criminal investigation. This is provided via commendations, emails and related methods of feedback to the officer and the officer's supervisor - this will begin effective 3/1/10. The Sergeant observes the quality of his/her assigned officers ability to conduct an investigation on a daily basis. This is accomplished by observing their actions while conducting an investigation and reviewing officers written police reports - this will begin effective 3/1/10.

- Goal - To increase the amount of self-initiated activity produced by Officers assigned to the Patrol Division. Method of Measurment: Measuring the level of self initiated activity produced by individual police officers is captured on a weekly and monthly basis using Autolog. An executive report is produced with select performance indicators which are compared to other officers and other squads to determine individual and team performance. The number of officer initiated calls for service increased from 12,869 in 2008 to 23,819 in 2009, an 85% increase. On average in 2008 officer initiated calls for service accounted for approximately 18% of the total number of calls the Police Department handled. In 2009, that percentage increased to 31%.

Police

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Animal Problem	2,577	2,262	2,375
Rapes	13	36	19
Robberies	129	108	123
Aggravated Assaults	311	158	239
Burglaries	1,010	1,044	995
Thefts	2,932	2,792	2,836
Motor Vehicle Thefts	700	444	594
Arsons	23	14	19
Felony Arrest (Charges)	1,419	1,511	1,587
Homicides	9	6	9
911 Hang Up	13,487	12,725	13,361
Citations Issued	4,953	5,438	5,710
Burglar Alarm	3,418	2,931	3,078
Citizen Assist	2,792	2.936	3,083
All Other Calls/Reports	33,808	31,317	30,180
Traffic Stop	9,957	14,970	15,719
Suspicious Activity/Person Reported	6,861	7,188	7,568
Citizen Assist	542	700	735
Parking Problem	510	597	627
Wanted person	659	1,300	1,365
Court Processes	318	429	450
Misdemeanor Arrests (Charges)	6.861	6,066	6,369



Police

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	13,024,449	13,768,561	14,236,240	13,317,600	13,914,600
Contractual Services	3,269,699	3,349,723	2,694,830	2,440,386	2,313,280
Commodities	611,682	473,386	504,060	521,652	562,260
Capital Outlay	437,625	281,473	200,490	53,669	46,900
Transfers Out	300,000	1,000,000	-	-	607,780
Total by Category	**17,643,455**	**18,873,143**	**17,635,620**	**16,333,307**	**17,444,820**
Expenditures by Program					
Police--RICO	162,470	68,356	-	16,615	-
Police - Administration	2,100,428	2,538,174	1,604,380	1,522,445	1,366,300
Police - Family Advocacy Center	596,554	741,552	780,870	736,020	784,760
Police - Community Services	198,089	169,960	161,910	141,459	158,690
Police - Patrol Support	491,800	483,131	404,830	382,374	392,320
Police - Professional Standards Bureau	271,204	334,158	405,540	199,001	118,050
Police - Communications	1,448,544	1,352,828	1,391,220	1,299,551	1,336,470
Police - Records	255,963	236,000	235,790	181,435	174,210
Police - Traffic	714,568	685,283	745,800	641,628	668,320
Police - Victims' Rights Program	52,829	54,041	56,740	50,765	59,460
Police - COPS Hiring ARRA	-	-	-	370,825	353,250
Edward Byrne Memorial JAG	-	-	-	69,403	-
Police - Detention Services	814,859	819,292	730,490	708,692	762,250
Police - Patrol	7,856,565	8,753,403	8,580,290	7,522,287	8,220,050
Police - Investigations	2,167,598	1,975,392	2,112,630	2,087,634	2,280,990
Police - Community Programs	-	-	-	-	245,010
Police - Tolleson Animal Control	33,451	10,621	-	-	-
Police - Avondale SRO	41,174	62,416	71,250	2,160	71,230
Police - Littleton School Resource	5,721	-	-	-	-
Police - Agua Fria SRO	86,440	94,392	97,560	93,699	97,860
Police - Tolleson Union SRO	160,956	177,570	173,200	163,945	160,640
Police - GIITEM	-	77,920	83,120	93,514	83,760
Police Grants	184,242	238,654	-	49,855	111,200
Total by Program	**17,643,455**	**18,873,143**	**17,635,620**	**16,333,307**	**17,444,820**
Expenditures by Fund					
General Fund	12,518,544	13,307,503	13,391,910	12,265,465	13,180,610
Other Grants	184,242	238,654	-	49,855	111,200
Co. R.I.C.O. w/Maricopa Atty	162,470	68,356	-	16,615	-
COPS Universal Hiring Fund	-	-	445,040	-	-
Voca Crime Victim Advocate	52,829	54,041	56,740	50,765	59,460
Regional Family Advocacy	596,556	741,552	780,870	736,020	784,760

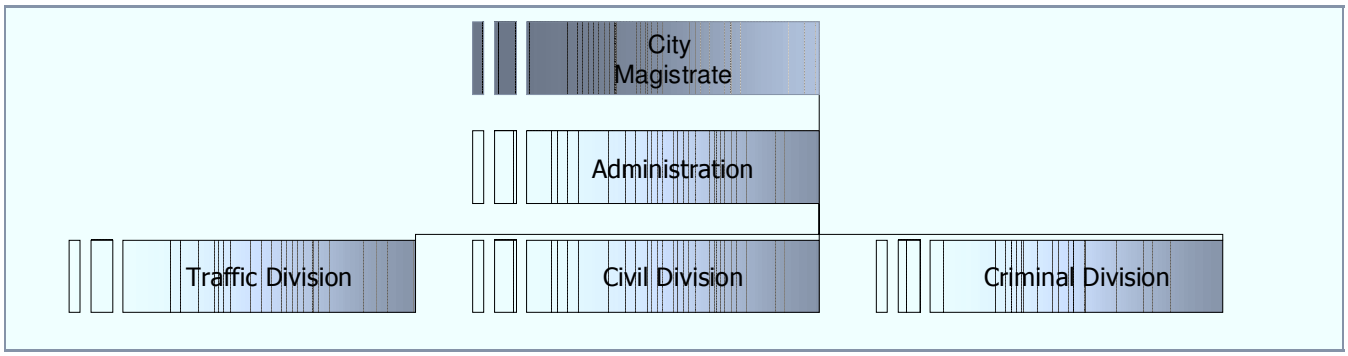
Police

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Fund					
Public Safety Dedicated Sales Tax	4,128,814	4,463,037	2,961,060	2,774,359	2,955,540
ARRA Fund	-	-	-	440,228	353,250
Total by Fund	**17,643,455**	**18,873,143**	**17,635,620**	**16,333,307**	**17,444,820**
Authorized Positions by Program					
Police - Administration	11.00	6.00	6.00	6.00	6.00
Police - Family Advocacy Center	-	3.00	2.80	2.80	2.80
Police - Community Services	3.00	2.00	2.00	2.00	2.00
Police - Patrol Support	5.50	5.50	5.00	5.00	5.00
Police - Professional Standards Bureau	3.00	3.00	3.00	-	-
Police - Communications	20.00	19.00	18.00	18.00	18.00
Police - Records	5.00	4.00	4.00	3.00	3.00
Police - Traffic	6.00	7.00	8.00	7.00	7.00
Police - Victims' Rights Program	1.00	1.00	1.00	1.00	1.00
Police - COPS Hiring ARRA	-	-	6.00	5.00	5.00
Police - Detention Services	9.00	8.00	8.00	8.00	8.00
Police - Patrol	71.00	81.00	80.00	79.00	80.00
Police - Investigations	21.00	22.00	23.00	24.00	24.00
Police - Tolleson Animal Control	0.50	0.50	-	-	-
Police - Avondale SRO	1.00	1.00	1.00	1.00	1.00
Police - Littleton School Resource	2.00	-	-	-	-
Police - Agua Fria SRO	1.00	1.00	1.00	1.00	1.00
Police - Tolleson Union SRO	2.00	2.00	2.00	2.00	2.00
Police - GIITEM	-	-	1.00	1.00	1.00
Total Authorized FTE	**162.00**	**166.00**	**171.80**	**165.80**	**166.80**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

City Court



Department Description

The Avondale City Court is the judicial branch of the city government. It, like all other courts of limited jurisdiction in the state, is under the supervision and mandates of the Arizona Supreme Court and the Maricopa County Superior Court. By enforcing its orders, the court promotes social order and creates confidence in government.

The Avondale City Court provides a forum for resolution of disputes between the State of Arizona and citizens as well as disputes between citizens. The court hears criminal misdemeanor cases, non-criminal traffic cases, property maintenance, sanitation, parking, fire code and bond forfeiture cases. The court also issues and conducts hearing on orders of protection which are injunctions involving persons with domestic relations, injunctions against harassment and injunctions against workplace harassment. The court decides issues regarding search warrants and their return.

Other Duties of the Court:
- Process and record the filing and disposition of the cases it hears
- Conduct criminal trials and non-criminal (civil) hearings
- Summon jurors and conduct jury trials
- Prepare and schedule court dockets
- Disburse restitution to crime victims
- Set and process bail bonds

FY 2009-2010 Highlights

- Technology -
  The online payment services is up and running. Litigants can now conduct their business by paying their court fine and fees online. Interactive Voice Response is expected to be up and running by the end of this fiscal year. This service will allow payment transactions by telephone 24 hours a day including weekends.

- Community Outreach -
  The court conducted a mock trial for the Citizen's Academy and for students from Agua Fria High School. A tour for adults with special needs and student tours were also conducted allowing Judge Lynch to talk about the court system. It was a wonderful opportunity to interact with the public and instill public trust and confidence in the court system.

- Courtroom Jury Chairs -
  The Avondale City Court is displaying an addition to the professional look in courtroom one with the installation of leather seating jury chairs. The jury chairs compliment the courtroom benches installed last year and provide a distinguished look overall in the courtroom making this project complete.

City Court

FY 2009-2010 Highlights

- Green Friday -
  The Avondale City Court is open for business from 7 a.m. to 6 p.m. Monday through Thursday, and closed on Fridays. Avondale City Court is the second city court in Maricopa County to close on Fridays. Extending the court customer hours makes the court more accessible to the public. Ensuring a high level of professional and timely customer service is an on-going goal for the Avondale City Court.

- Case Filings -
  The Arizona Republic newspaper ran an article on January 2, 2010 titled, "Municipal courts forced to reduce hours, travel", listing the Avondale City Court in comparison to Surprise, Peoria and Goodyear as the lowest in costs to process cases. Those figures come from taking a court's annual budget and dividing it by the number of cases it handles each year. Case filings were 24,654, an increase of 11% from the same period last year.

FY 2010-11 Objectives:

Council Goal: *Financial Stability*

- Observe court performance standards, including collections through the Fines, Fees, Restitution Enforcement Program (FARE), Debt Setoff Program, Tax Interception Program and Court Orders.

Council Goal: *Public Safety*

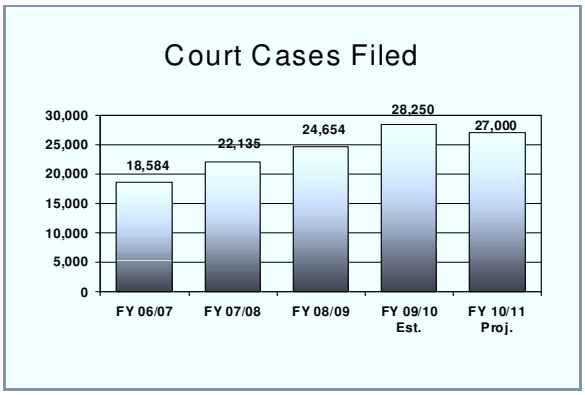
- Submit a GOHS grant to enhance the electronic citation program by obtaining additional handhelds.
- Continue to improve and monitor domestic violence case processing and continue to give crime victims a voice.

Council Goal: *Quality of Life*

- Develop programs with use of technology resources and existing staffing levels.
- Provide judicial services to the people who visit the Avondale City Court annually and will continue to provide all court users with access to fairness and justice, ensuring timely resolution of criminal and civil cases.
- Maintain current level of customer service by providing adequate access to interpreters and public defenders through contractual services.
- Continue to promote confidence in the judiciary and city government by keeping up with technology and operations other courts have implemented with success.

City Court

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
12 month revenue collections	1,583,362	1,249,045	1,600,000
Case filings	24,654	28,250	27,000
Restitution disbursements processed within 8 days	100	100	100
Judge and civil traffic hearing officers obtain 16 mandated credits of judicial education and ethics training	100	100	100
Court staff obtain 8 mandated credits of non-judicial education and ethics training	100	100	100
Issue timely arrest warrants for defendants who fail to appear for criminal arraignment	100	100	100
Continue to initiate communication with alleged victims regarding release conditions in the absence of information from the victim advocate	100	100	100



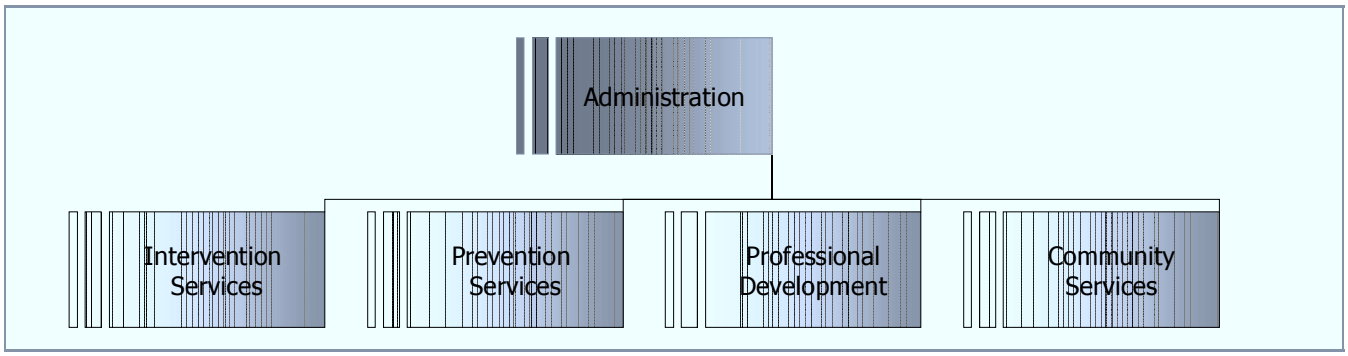
City Court

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	838,677	921,310	1,007,040	974,265	908,920
Contractual Services	257,700	256,697	389,870	339,055	391,210
Commodities	10,215	11,906	76,640	67,297	82,850
Capital Outlay	78,706	-	6,870	-	6,870
Transfers Out	-	-	-	-	7,490
Total by Category	**1,185,298**	**1,189,913**	**1,480,420**	**1,380,617**	**1,397,340**
Expenditures by Program					
Court	1,081,208	1,118,269	1,183,660	1,147,036	1,141,220
Court Security	36,938	59,287	39,280	107,884	67,980
JCEF Payments	18,452	12,357	102,000	56,197	99,370
Fill The Gap Payments	-	-	10,000	10,000	10,000
Court Enhancement Fund	48,700	-	145,480	59,500	78,770
Total by Program	**1,185,298**	**1,189,913**	**1,480,420**	**1,380,617**	**1,397,340**
Expenditures by Fund					
General Fund	814,953	820,115	917,830	878,340	934,780
Court Payments	67,152	56,382	278,520	222,223	239,700
Public Safety Dedicated Sales Tax	303,193	313,416	284,070	280,054	222,860
Total by Fund	**1,185,298**	**1,189,913**	**1,480,420**	**1,380,617**	**1,397,340**
Authorized Positions by Program					
Court	12.50	13.00	13.00	12.00	12.00
Court Security	1.00	1.00	1.00	1.00	1.00
Total Authorized FTE	**13.50**	**14.00**	**14.00**	**13.00**	**13.00**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

Fire



Department Description

Avondale Fire-Rescue's mission is to provide fire, medical, and other life safety services, including a wide range of non-emergency and non-traditional customer service activities, to those who reside, work, visit or travel through the City of Avondale. The Fire Department's five major organizational divisions are Administration, Intervention Services, Community Services, Prevention, and Professional Development.

A few of its programs and services include:
- Community Life Safety Education
- Crisis Intervention
- Commercial Fire / Life Safety Inspections
- Childhood Immunizations
- Child Car Seat Inspections
- Homeland Security / Citizen Emergency Response Teams

The Department also participates in a number of unique regional partnerships including:
- Valley automatic aid dispatch system
- Helicopter Aeromedical and Logistical Operations
- Glendale Regional Public Safety Training Center
- Special event staffing consortium

Through these and other programs, the department accomplishes its mission through dedication, innovation, customer service, prevention through education, and rapid intervention.

FY 2009-2010 Highlights

- Restructured and strengthened the department's Employee Involvement Process.
- Initiated construction of the Northwest Public Safety Facility.
- Improved service delivery and developed a new revenue stream through a modification of our paramedic ride-in policy.
- Partnered with the Arizona Foundation for Burns and Trauma to distribute several hundred smoke detectors to targeted areas within the city.
- Identified cost saving methods while at the same time having the least amount of impact on service delivery possible.
- Implemented a comprehensive prevention inspection program for existing commercial occupancies within the city.

Fire

FY 2010-11 Objectives:

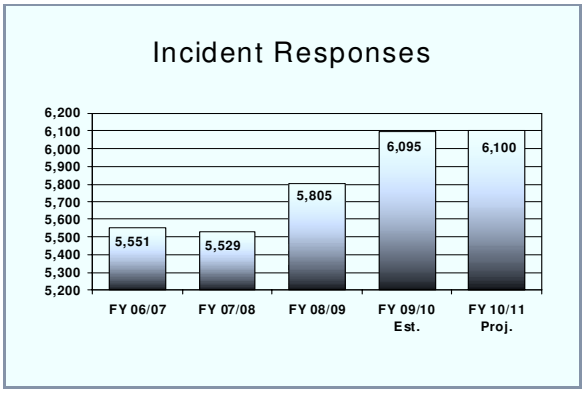
Council Goal: *Financial Stability*

- Continue to work to identify potential alternative funding mechanisms for fire and EMS activities.

Council Goal: *Public Safety*

- Work with other departments from across the state to recover from the negative impact of budget reductions at the state level on fire service training, certification and accreditation.
- Work to identify and identify "value added" services or activities for the department.
- Continue to seek joint initiatives with other west valley agencies to improve efficiency and/or effectiveness.
- Complete construction of the Northwest Public Safety Facility.

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Average Response Time - Goal 5:00 or less	6:07	6:03	6:03



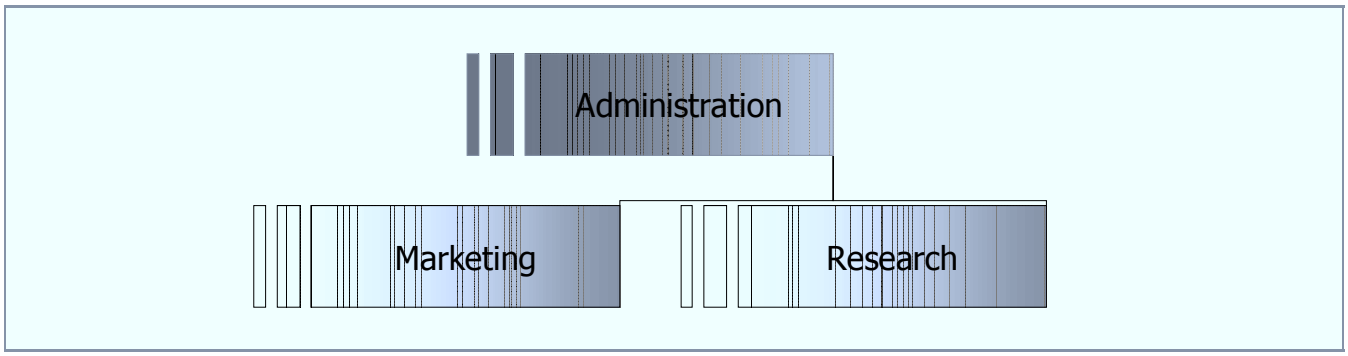
Fire

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	6,106,702	6,028,489	5,716,790	6,032,945	5,703,610
Contractual Services	1,688,576	1,649,347	1,052,960	1,065,000	1,118,650
Commodities	252,111	171,059	177,540	180,356	174,170
Capital Outlay	1,726,080	60,592	-	2,870	-
Debt Service	89,542	76,542	89,550	89,550	89,550
Transfers Out	367,370	167,270	-	-	365,070
Contingency	2,189	-	-	-	-
Total by Category	**10,232,570**	**8,153,299**	**7,036,840**	**7,370,721**	**7,451,050**
Expenditures by Program					
Fire	5,313	4,800	5,000	5,000	5,000
Fire - Community Services	944,247	714,023	549,380	633,358	596,070
Fire - Administration	1,088,304	711,482	561,980	566,750	520,090
2007 UASI GRANTS	426	72,704	-	23,467	-
Fire - Professional Development	290,278	251,262	304,630	241,252	316,830
DHS Grant--Urban Areas Security Init.	5,400	5,601	-	-	-
Fire - Intervention Services	7,903,440	6,398,227	5,620,850	5,788,571	6,018,060
PIR Race Fire Overtime	-	-	-	117,323	-
Total by Program	**10,237,408**	**8,158,099**	**7,041,840**	**7,375,721**	**7,456,050**
Expenditures by Fund					
General Fund	5,861,917	5,455,068	5,283,940	5,515,995	5,765,590
Other Grants	6,690	78,416	-	23,467	-
Public Safety Dedicated Sales Tax	4,363,963	2,619,815	1,752,900	1,831,259	1,685,460
Volunteer Fireman's Pension	4,838	4,800	5,000	5,000	5,000
Total by Fund	**10,237,408**	**8,158,099**	**7,041,840**	**7,375,721**	**7,456,050**
Authorized Positions by Program					
Fire - Community Services	9.00	7.00	5.00	5.00	5.00
Fire - Administration	3.00	2.00	2.00	2.00	2.00
Fire - Professional Development	1.00	1.00	1.00	1.00	1.00
Fire - Intervention Services	50.00	50.00	50.00	49.00	49.00
Total Authorized FTE	**63.00**	**60.00**	**58.00**	**57.00**	**57.00**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

Economic Development



Department Description

The mission of the Avondale Economic Development Department is to attract and preserve quality retail, commercial, light industrial and office development opportunities that create and enhance employment opportunities and expand the tax base in our community. The four (4) primary areas of focus include:

-To market Avondale as a premier location for retail, commercial, industrial, and office development
-To provide assistance to the development community to attract and retain businesses
-To develop plans and implementation strategies to attract new business opportunities
-To develop and implement a business retention program

This past year was very difficult for business owners, commercial developers, and property owners. The down turn in the economy saw some national and local business and property owners go through foreclosure and operating hardships. Overall, the Avondale business community weathered the storm, and toward the end of the fiscal year saw a resurgent's and slight positive growth to build upon for next year.

FY 2009-2010 Highlights

- Marketing and Promotion Marketing campaigns in 2009 featured tourism and "Green" Environmental initiatives highlighted by the EcoAvenues event that brought local business, municipalities, the Chamber of Commerce and Estrella Mountain Community College to highlight all of the environmental programs and services that are available throughout the Southwest valley.

- Medical Corridor: Avondale's is situated between Banner Estrella Medical Center and West Valley Hospital and Cancer Treatment Centers of America. This ideal location has contributed to our success in attracting medical/office space, especially along McDowell Road. Among these developments is a 30,000 square foot pediatric urgent care/outpatient clinic by Phoenix Children' Hospital, at the northeast corner of Avondale Boulevard and McDowell Road. Phoenix Children's Hospital delayed its construction plans is scheduled to break ground for its urgent care clinic and a 30,000 SF medical-office building in 2010 – with anticipated build out to approximately 160,000 square feet. Construction was also completed on Coronado Professional Plaza at Dysart and Osborn Roads, which consists of 46,000 square feet of Medical/office space in eight buildings.

- Commercial Development: The City worked closely with brokers to actively market Avondale for new retail development, as well as fill space at existing retail centers. Coldwater Springs Promenade is the newest retail center to open in the City. Located at the southwest corner of Avondale Boulevard and Van Buren, the 20-acre shopping center is home to Staples, M&I Bank, Panda Express, Jack in the Box, and Avondale's third Fresh & Easy Neighborhood Market. Game Time Sports Bar, Tuesday Morning, and Marshall Jewelry were the latest to join Kohl's at Alameda Crossing, at Dysart and McDowell. Smashburger was one of only a handful of national chains that were expanding in 2009, and opened at Gateway Crossings.

Economic Development

FY 2009-2010 Highlights

- Business Parks: Offering more than 800,000 square feet of flex/office space, Avondale is ideally suited for new and expanding businesses to locate here. Avondale Commerce Center, at El Mirage and Van Buren, is home to a new pet resort, Camp Bow Wow, a Floral Design store and an automotive service company. Carquest and Copper State Bolt & Nut Co. has joined 99th Avenue Business Center, at Van Buren and 99th Avenue.
- The city initiated the development of the City Center Plan which covers approximately 400 acres stretching along Avondale Boulevard, from Interstate 10 south to Avondale City Hall. The City Center Area will be pedestrian friendly, walk-able, high-density urban center with retail, office, hotels and entertainment venues complemented by public space projects and urban style residential. The American Sports Centers-Avondale, a 83,000 square foot, state of the art, multipurpose indoor sports facility – the first of its kind in the Valley, will offer year-round programs and activities. The facility will boost economic development and tourism opportunities in the area because of its ability to host small and large-scale indoor sports tournaments, which will greatly benefit local hotels, restaurants and retail centers.

FY 2010-11 Objectives:

Council Goal: *Community Development*

- Facilitate revitalization development activities for Old Town Avondale and the surrounding revitalization area. Economic Development will continue work to provide technical assistance, seek project funding and facilitate dialogue and action.

Council Goal: *Financial Stability*

- Provide assistance to the City Council and City departments in gathering the appropriate data necessary to make decisions that encourage quality economic development.
- Information requests and analysis will be performed for such things as economic data and community presentations, long-range economic development planning and market analysis for prospects, real estate professionals, land owners and policy making.

  Community presentations, long-range economic development planning and market analysis for prospects, real estate professionals, land owners and policy making.
- Prioritize, refine and begin to implement goals and objectives identified in the recently completed ED Plan. Priority focus areas in the plan include: Economic Development, Labor Force and Education, Transportation, Sites and Buildings, Utilities and Infrastructure, Quality of Life, Community Image and to build and diversify the employment base.

  Completed ED Plan. Priority focus areas in the plan include: Economic Development, Labor Force and Education, Transportation, Sites and Buildings, Utilities and Infrastructure, Quality of Life, Community Image and to build and diversify the employment base.
- Market Avondale as a premier location for new investment in retail, commercial office and light industrial sectors with a primary emphasis on quality, job creation and long-term value.

Council Goal: *Quality of Life*

- Continue to work with jurisdictions and regional partners in the Phoenix-Metro area and the State of Arizona to ensure that existing and proposed development and other applicable work is done to enhance the economic viability of respective regions.

Economic Development

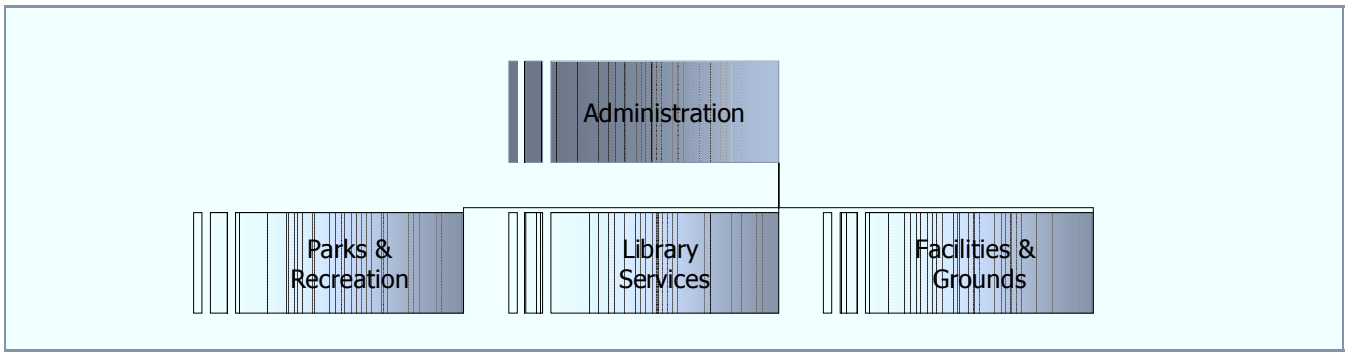
Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Number of inquiries of general information requests	375	375	300
Number of visitations/ assistance to existing businesses	223	225	200
Number of prospect meetings site tours or community visits	140	140	150
Assistance to clients to facilitate project progress	375	375	375

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	311,524	451,785	92,550	359,654	345,470
Contractual Services	830,612	333,245	894,740	182,205	663,990
Commodities	7,381	1,282	1,170	410	1,170
Transfers Out	-	-	-	-	3,530
Total by Category	**1,149,517**	**786,312**	**988,460**	**542,269**	**1,014,160**
Expenditures by Program					
Economic Development	1,104,395	762,778	988,460	542,269	1,014,160
Brownsfields State Response Grant	45,122	23,534	-	-	-
Total by Program	**1,149,517**	**786,312**	**988,460**	**542,269**	**1,014,160**
Expenditures by Fund					
General Fund	1,104,395	762,778	988,460	542,269	1,014,160
Other Grants	45,122	23,534	-	-	-
Total by Fund	**1,149,517**	**786,312**	**988,460**	**542,269**	**1,014,160**
Authorized Positions by Program					
Economic Development	3.00	3.00	1.00	2.00	3.00
Total Authorized FTE	**3.00**	**3.00**	**1.00**	**2.00**	**3.00**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

Parks, Recreation & Libraries



Department Description

The Parks, Recreation, and Libraries Department's areas of responsibility are: to administer the city's two libraries, administer the city's Recreation division and public activities, and oversee grounds, building and facility maintenance.

Library - It is the responsibility of the library to promote knowledge and enrich the lives within the community by making available the best possible resources and library services. The library supports the principles of intellectual freedom of all citizens. Services provided include: Youth and Adult Programs, Story Time in English and Spanish, Art Masterpiece Program, Senior and outreach services, Interlibrary Loans, Internet Access, Reference services, Ingles sin Barreras, Online Book Club, ongoing Book Sale, Summer Reading Program, Teen activities, Feature Film & Educational DVDs, Family Literacy Program, Book Discussions, TumbleBook Library, and Learning Express Library On Line Test preparation Database.

Recreation - The Recreation division seeks to preserve and enhance the high quality of life for those who live and work in our community. Services provided include: Citywide special events, sports programming and leisure classes for all ages, senior center programming and meals service, youth summer/after school camps and programs as well as centralized park and facility reservations.

Building Maintenance- the Building Maintenance division is responsible for providing and maintaining clean, safe, comfortable, and productive environments for the citizens and staff of the City of Avondale. Duties include: Provide high quality Janitorial services ensuring clean, healthy facilities Upgrade and enhance the appearance and function of all public buildings Ensure compliance with applicable codes, laws, rules, and regulations for the safety and convenience of citizens and staff Preserve and maintain the city of Avondale's assets and infrastructure in top condition Manage and coordinate moves, rearranges and furnishings for City departments

Grounds Maintenance - The Grounds Maintenance division is responsible for maintaining all City parks and building grounds in a healthy, attractive, safe, and functional condition for the citizens and staff of Avondale. This function is accomplished through a combination of staff and contract maintenance. Responsibilities include: Perform maintenance such as grass cutting, trimming, raking, seeding, fertilizing, and repairs to parks and building grounds to provide well groomed and manicured city facilities Maintain all irrigation systems in top condition to ensure healthy vegetation and inviting areas for recreation Maintain parks and turf areas, including ball fields, soccer fields, basketball courts, volleyball courts, and lighting ensuring all of the facilities are functional and playability is maximized Provide high quality cleaning of parks and grounds to maintain safe and inviting environments Perform reconfigurations and upgrades to City parks and building grounds to increase the aesthetics, recreational value, safety, and maintainability.

FY 2009-2010 Highlights

- Refurbished & constructed training facility for use by fire department personnel utilizing in house labor saving approximately $8,000 dollars.

Parks, Recreation & Libraries

FY 2009-2010 Highlights

- City Hall has qualified for the "Energy Star Building" designation due to the aggressive energy management implemented for the Civic Center Campus through nights & weekends temperature set back, efficient building operation and programming and implementation of proper system controls.
- Maintained agressive set back program for the Heating, Ventilating, Air conditioning System resulting in a cost savings of approximately 10% of annual electrical costs.
- Expanded the use of sustainable cleaning products in all city buildings by ensuring all paper products, cleaners, vacuums, dust cloths, and mops are green seal certified, meet EPA guidlines and are Forest Stewardship Council approved.
- Library operations transitioned from Maricopa County to the City of Avondale. The Civic Center Library grand opening was a part of Resident Appreciation Night on Thursday, October 8, 2009.
- Approximately 3000 meals were served at Sam Garcia Library from Tuesday May 26 – Tuesday June 30 as part of the Summer Food Program. The City of Avondale, Agua Fria High School District and the City of Litchfield Park coordinated to bring the Department of Education Summer Food Program to the Sam Garcia Library.
- The Sam Garcia Library has won two design awards from the International Interior Design Association (IIDA). In the category for "Public Facilities" Sam Garcia won the highest award "Design Excellence Award" and it also won "Best of Show"
- The Sam Garcia Library has been awarded two nationally recognized programs. The Picturing American Art Collection and the We the People Bookshelf Collection.
- The West Valley Girls Choir raised over $5000 at a charity concert held at the Sam Garcia Library on May 2, 2009 to raise funds to send a group of participants to Carnegie Hall to perform.
- The Sam Garcia Library was featured in the Arizona Commercial Real Estate Magazine as an example of an energy efficient building. The Library was noted for its high performance glass that minimizes solar heat gain and allows for HVAC efficiencies; and for strategically incorporating natural light in the restrooms, reducing the amount of light fixtures needed.
- PRLD was honored with three Arizona Talent in Events Concepts (AzTec) awards. The Tres Rios Nature Festival won an award for Event of the Year (under 20,000 visitors), and the city's Daddy-Daughter Dance took the award for Best Event Photo; and the West Valley Senior Games/Luke West Valley Recreation Committee, in which Avondale is a partner, won the award for Best Event Cross Promotion.
- Hosted the Junior Olympics Skills Competition at Friendship Park on Saturday, May 9, 2009
- Participation in Senior Recreation programs have increased in all areas. Senior program participation is decreasing nationally but Arizona; specifically a few centers in the Phoenix metro area are experiencing increases in services.
- The City of Avondale, the Tri-City Boys and Girls club, and the Agua Fria High School District recognized Pro Football Hall of Fame inductee Randall McDaniel. The Boys and Girls Club raised an estimated $30K from the golf tournament.
- An estimated 400 people attended the second annual West Valley Senior Games on Saturday, November 21, 2009 at Friendship Park. The City of Avondale hosted the event.
- The Avondale program seniors participated in Senior Action Day at the State Capital on Wednesday, April 01. The seniors met with House of Representative, Barbara McGuire.

Parks, Recreation & Libraries

FY 2010-11 Objectives:

Council Goal: *Community & Economic Development*

- Develop high quality, cost recoverable programs and activities that impact economic development and resident quality of life
- Develop programs and partnerships that support economic development and growth of Amateur athletics

Council Goal: *Environmental Leadership*

- Incorporate renewable energy sources to enhance the sustainability of city buildings.
- Implement lighting controls in city buildings to reduce energy related costs.
- Upgrade and enhance the energy efficiency of all city buildings.
- Maintain all city buildings and facilities ensuring that the operation, functionality, safety, and appearance are sustained at a high level.

Council Goal: *Financial Stability*

- Increase percentage of cost recoverable programming department wide by 5 - 10% annually

Council Goal: *Quality of Life*

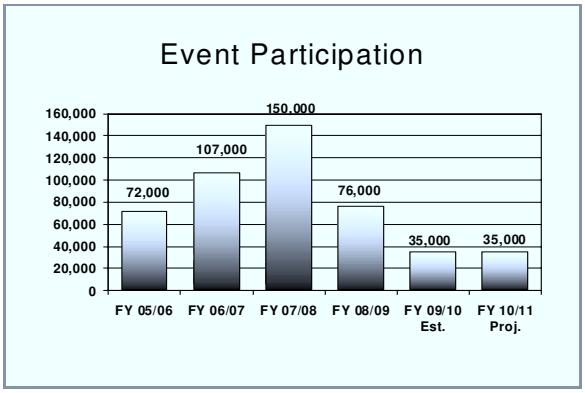
- Increase the use of technology in the community by provided learning opportunities for residents through library programming and recreational skills development classes
- Increase collaborations with Local School districts to enhance the quality of life for residents

Council Goal: *Staff Retention*

- Provide cross training opportunities for all staff and offer job enlargement opportunities where possible.

Parks, Recreation & Libraries

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Amount of square footage maintained	270,000	300,000	330,000
% of buildings where energy sustainability upgrades have been performed	50%	75%	95%
% of buildings using green seal cleaning products	100%	100%	100%
Number of city buildings maintained	21	22	23
Library program and activity attendance	3,270	3,500	4,500
Library Material Circulation Counts	10,000	12,300	15,000
Library Cards Issued	6,500	7,000	7,500
Library collaboration with Local School Districts	2	5	7
Library internet access and usage	66,700	68,000	70,000
Number of Home Delivered Meals Served	25,000	27,000	29,000
Number of Congregate Meals served	13,000	15,000	17,000
Percentage of Revenue increase from Recreation programs and activities	N/A	5%	10%
Revenue from Sports Programming	$14,400	$17,500	$20,000
Revenue from Recreation Classes and programs	$79,300	$81,500	$85,000
After School Program Sites	2	4	5



Parks, Recreation & Libraries

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	2,821,862	2,557,857	2,503,520	2,140,357	1,784,310
Contractual Services	2,650,012	2,806,025	4,119,480	2,929,800	3,628,090
Commodities	214,021	345,163	472,550	349,841	395,590
Capital Outlay	53,361	9,980	-	16,500	-
Other	(205,098)	(319,465)	(305,570)	(305,570)	(254,360)
Transfers Out	-	-	-	46,625	164,010
Total by Category	**5,534,158**	**5,399,560**	**6,789,980**	**5,177,553**	**5,717,640**
Expenditures by Program					
Grounds Maintenance	1,345,907	1,534,510	1,353,900	1,186,012	1,034,900
Building Maintenance	1,657,942	1,248,413	1,221,370	1,188,031	1,099,130
Other Grants & Contributions	4,681	1,175	-	3,645	-
Congregate Meals	155,692	122,366	150,700	117,754	133,490
Home Delivered Meals	121,916	227,926	223,840	295,656	187,640
MCSO	89,374	56,595	28,830	28,301	19,760
Soc. Svcs - Senior Transportation	-	32,583	12,280	29,898	9,220
PRL Administration	454,152	426,896	513,460	436,549	368,900
Library - Sam Garcia	512,546	582,147	613,300	495,739	492,060
Library - Civic Center	395,057	561,264	1,180,670	884,698	958,560
Recreation	768,495	602,406	1,491,630	502,004	1,413,980
Target Link to Literacy at Your Library	-	2,082	-	418	-
LSTA 06 Public Access Tech Grant	9,509	-	-	-	-
LSTA07 Grant - Early Literacy Initiative	18,887	1,197	-	-	-
Target Link to Literacy at Library	-	-	-	8,848	-
Total by Program	**5,534,158**	**5,399,560**	**6,789,980**	**5,177,553**	**5,717,640**
Expenditures by Fund					
General Fund	5,219,477	5,029,322	6,474,540	4,769,944	5,463,120
Senior Nutrition	281,209	364,714	315,440	348,073	254,520
Other Grants	4,681	1,175	-	3,645	-
Library Projects	28,791	4,349	-	9,266	-
ARRA Fund	-	-	-	46,625	-
Total by Fund	**5,534,158**	**5,399,560**	**6,789,980**	**5,177,553**	**5,717,640**

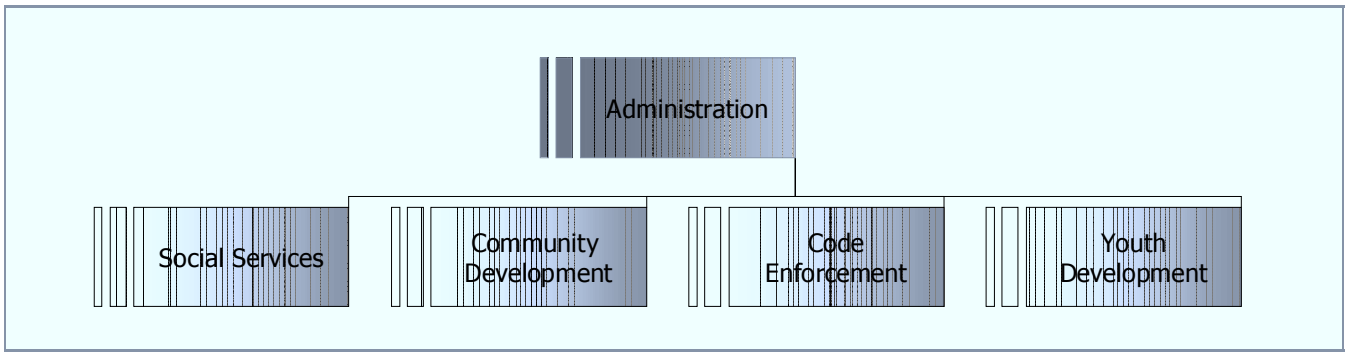
Parks, Recreation & Libraries

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Authorized Positions by Program					
Grounds Maintenance	15.00	7.00	-	-	-
Building Maintenance	7.00	7.00	7.00	3.00	3.00
Congregate Meals	1.60	2.60	2.35	1.85	1.85
Home Delivered Meals	1.50	2.80	2.80	2.80	2.80
MCSO	1.40	1.10	0.35	0.35	0.35
PRL Administration	4.00	8.00	8.00	7.00	7.00
Library - Sam Garcia	6.50	7.00	8.00	5.00	5.00
Library - Civic Center	12.50	12.00	12.00	11.00	11.00
Recreation	4.00	4.00	3.00	3.00	3.00
Total Authorized FTE	**53.50**	**51.50**	**43.50**	**34.00**	**34.00**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

Neighborhood & Family Services



Department Description

The Neighborhood and Family Services Department was created to support the development of families and the sustainability of the neighborhoods in which they live. Program areas include Code Enforcement, Community Development and Revitalization, Social Services and Youth Services. In partnership with residents, the department addresses the upkeep and rehabilitation of substandard housing and other property. This includes enforcing property maintenance and zoning regulations in the interest of health and safety, general welfare and blight elimination. In addition, the department provides safety net services and prevention programs to families in need. When appropriate, financial tools and training are made available for families to become self-sufficient. The department seeks to bring new services to Avondale through partnerships, collaboration and leveraging of funds. This approach recognizes that the health of the community is a shared responsibility and that no one entity can meet all the needs of Avondale neighborhoods. Staff advocate for families, children, youth and residents by listening to their needs and desires and developing programs and strategies to address those needs.

Encouraging community involvement is an important goal of the department. In addition to talking to program participants and other customers, the department is advised by four advisory bodies to assure that we are responsive to community needs. These include the Neighborhood and Family Services Commission, Social Services Advisory Board, Youth Advisory Commission and the International Property Maintenance Code Appeals Board.

FY 2009-2010 Highlights

- The Social Services Division secured corporate sponsorship of more than $350,000 to refurbish and operate the Care 1st Resource and Housing Center in the former Old Town Avondale library.
- Thirty volunteers participated in Make-a-Difference day this year. The event was held in October at Michael Anderson Elementary school and received support from the Social Services Adivsory Board and the LaHoya Hight School JAG program.
- During this quarter a number of special holiday assistance events took place. Sign up events were held for the Salvation Army's Christmas Angel Program with three hundred families signing up. With financial assistance from the Nina Pulliam Charitable Trust we were able to adopt an additional one hundred children which had not been sponsored through the Salvation Army program.
- Division staff are working with a number of Valley service providers to host a Homeless Connect event at a Goodyear church. This event will be held in February and will provide comprehensive services for homeless individuals and families. Homeless families are being identified through the public schools (there are 267 homeless children enrolled in the Avondale School District), Code Enforcement staff, and Police. Transportation from the Avondale Community Center will be provided by the YMCA for homeless families to attend the event.

Neighborhood & Family Services

FY 2009-2010 Highlights

- Three School Readiness Kit presentations were made to parents of preschoolers in Avondale. This resource is made available by the Valley of the Sun United Way. Presentations were made to Head Start participants at Lattie Coor School and Michael Anderson School, and at story time at the Sam Garcia Library.
- The Back to School Pack program supplied 260 youth with a backpack filled with basic school supplies, this is 60 more youth served then last year. An additional 20 youth were provided with basic school supplies. The City of Avondale was able to provide the children with a backpack, pencils, markers, crayons, a ruler, erasers, glue sticks and colored pencils. To encourage the children to stay healthy during the school year each child was also provided a toothbrush, courtesy of KOOL SMILES Dentistry, toothpaste and hand sanitizer as well as information on how to apply for KIDS CARE, our states health care program for low income youth
- Staff from NFS have been working with other City Departments to develop a Weed and Seed initiative. A grant has been submitted to the Department of Justice and a community based Weed and Seed Steering Committee has been formed to work on this initiative.
- The Code Enforcement Division continues to inspect local merchants who supply graffiti implements. The annual inspection includes established and new businesses.
- The Code Enforcement Division implemented a clean and lien program to combact blight and provide a safe and secure community by inspection abandoned, foreclosed and neglected properties; providing abatement if owner is uncooperative or unattainable; and placing a lien of the actual abatement cost against the parcel. Over 35 properties have been abated. Response has been extremely positive from residents, as well as financial institutions.
- In conjunction with Graffiti Protective Services (GPC), the Code Enforcement Division provides graffiti abatement throughout the City. The Code staff initiates work orders, tracking progress, and daily route schedules to GPC, as well as, inspects street signs for repair or removal, abatement of graffiti on city property and interaction with private companies and merchants for enforcement of the graffiti code. Over 5,000 sites have been abated and restorded to their orginal condition.
- Staff participated in the Arizona Foreclosure Prevention Task Force, Outreach and Education Committee and provided information and education to Avondale residents on foreclosure mitigation resources and on how to avoid foreclosure scams.
- The COde Enforcement Division has been responsible for enforcement of building permits. From initial to final inspection, the Code Enforcement Officer monitors progress with the Building Department, is responsible for case management, and ensures ultimate compliance by the applicant. This process continues to improve the safety and quality of existing structures.
- Through educational opportunities and neighborhood projects, the Code Enforcement Division continues to coduct a comprehensive code enforcement effort that fosters compliance, effects prompt correction of noted violations, that is consistent, fair and equitable in its application. Continue to educate the public on the adopted City codes, the value of a code enforcement program, and encourage community pride.
- The Code Enforcement Division continues to promote clean, sanitary and safe conditions in focused areas by inspecting the condition of existing structures and property through the Neighborhood Enhancement Program. Tres Rios, Roosevelt Park, Cambridge Estates, and Harbor Shores were part of the program this fiscal year.

Neighborhood & Family Services

FY 2009-2010 Highlights

- The Code Enforcement Division has continued to conduct inspections of foreclosed properties. Over 1,000 properties have been inspected and brought into compliance. This has established a postive, productive presence in every neighborhood, detered vadalism, and fostered neighborhood pride.
- The Code Enforcement Division has responded to over 250 complaints on residential rental properties. Inspections addressed property maintenance violations, including blight and neglect. A comprehensive inspection and registration program has been developed, and will be implemented shortly, which will ensure legal, safe and clean rental properties.
- The Code Enforcement Division is working with the Engineering Department to amend the exsisting stormwater ordinance (NPDES). The amendments will include better compliance timelines, a civil fine process, defined compliance requirements, and a lien process that promotes owner responsibility and will enable the City to recoup abatement costs.
- The Code Enforcement Division received numerous complaints on the Casa Lomas pool property. All efforts were exhausted, and unsuccessful, in identifying, locating, and verifying ownership. The decision was made to abate and lien the property. The area has been cleared of weeds and trash, the broken fencing removed, graffiti abated, and the pool has been filled. There is a lien being placed on the property for the costs inccured.
- Three staff members of the Code Enforcement Division, completed 48 hours of training to be awarded three credit hours from Arizona Central College (CAC) and a certified Code Enforcement Officer designation from the Code Enforcement League of Arizona.
- Received University of Arizona Drachman Institute Grant for windshield survey of the Old Town Area. This grant compiled socioeconomic and housing data for the Revitalization Area, trained COA staff in how to conduct housing conditions surveys, and created a Master Plan concept for key blocks between 3rd Street, Hill Drive, 5th Street, and Western Avenue.
- Participated with ASU Architecture Program to establish a Winter semester 2010 ASU architecture studio project for third year architecture students that will review parks as catalysts between Old Town and the neighborhood, looking at connectivity and relations between the public and civic spaces.
- Acquired and demolished 5 blighted buildings through Neighborhood Stabilization Plan funding: 313 E Hill Drive, 317 E Hill, 323 E Hill Drive, 320 E Hill Drive, and 516 E Dee Street.
- Supported small businesses in Old Town Avondale by providing technical assistance workshops and one on one meetings with providers: Business Owners focus group, Business Plan workshop, Western Avenue Business Partnership Holiday Mixer and Business Showcase, Western Avenue Art Walk Business Promotion, Small Business Development Center technical assistance.
- Western Avenue Business Renovation Grants: Design and construction completed on 7 commercial suites, whose owners or tenants completed business plans as part of the application process.
- Provided four Homeowners Association (HOA) Academies and four HOA Summits featuring a variety of topics for HOA Board members and residents.

FY 2010-11 Objectives:

Council Goal: *Community & Economic Development*

- Review the draft Revitalization plan and determine what applicability can be made in the current unsettled financial, housing, and retail markets. Work to identify housing data, strategy, goals and potential projects within the revitalization area and other low/mod income areas.

Neighborhood & Family Services

FY 2010-11 Objectives:

Council Goal: *Community & Economic Development*

- Determine the applicability of creating a Business Improvement District (BID) for Western Avenue or the entire Revitalization Area.
- Support small businesses in Old Town Avondale by providing technical assistance workshops and one on one meetings through regional programs such as Maricopa Community College's Small Business Development Center (SBDC), the Service Corps of Retired Executives (SCORE), Chicanos por la Causa Prestamos micro-loan program.
- Redevelop blighted commercial and residential properties in low-income neighborhoods to arrest further decline and support new investments.
- Encourage arts-related economic development along Western Avenue through marketing materials that promote available commercial and residential properties, promotion of applicable commercial incentives that encourage art galleries, artist studios and cafes, and promotion of applicable building codes that support live/work in the Old Town Avondale Business District (OTAB).
- Work with Economic Development to support marketing efforts to project a quality, safe and diverse image of the Revitalization Area. Encourage the development of projects that will enhance and strengthen the existing mix of office, retail, restaurants and employment in the Old Town area with new investment.
- Redevelop blighted commercial and residential properties in low-income neighborhoods to arrest further decline and support new investments.

Council Goal: *Community Involvement*

- Strengthen the Avondale Youth Advisory Commission by increasing participation and representation from all Avondale High Schools.
- Strengthen outreach efforts to the homeless population and support the United Way by coordinating a Homeless Connect event. Continue to learn about the location of homeless populations in order to provide accurate counts to MAG for HUD funding.
- Strengthen the Social Services Advisory Board by clarifying its purpose and recruiting members who have the capacity to benefit the board and its work.
- Strengthen the Care1st Avondale Resource Center by increasing the number of agencies which provide services in this facility to the community.
- Conduct a teen summit in partnership with Boys & Girls Club and other youth serving organizations
- Conduct marketing and outreach strategies to include recruitment at schools, churches and other venues to increase participation.
- Provide leadership training for homeowners association (HOA) board members through the Southwest Valley HOA Academy and regular HOA Summits.

Council Goal: *Public Safety*

- The Code Division is working with the Engineering Department to develop a stormwater ordinance that will enable enforcement of stormwater violations in residential areas and in the city's right-of-ways.
- Partner with Maricopa County Environmental Control to strengthen and aid in procedures to effectively and quickly control mosquito infestations caused by green pools and property neglect.

Neighborhood & Family Services

FY 2010-11 Objectives:

Council Goal: *Public Safety*

- Continue to develop and improve enforcement of building and zoning permits. This will ensure proper permits are obtained, and city codes have been met, for all structures and property in Avondale.
- Conduct consistent ongoing inspections of foreclosed properties throughout the city. This will establish a positive, productive presence in every neighborhood, deter vandalism, and foster pride.

Council Goal: *Quality of Life*

- Provide safety net services to residents facing financial difficulties by providing rental, mortgage, and utility assistance to allow families to stay in their home.
- Enable low-income residents to increase their income through the Earned Income Tax Credit (EITC) by partnering to support a volunteer income tax assistance site that provides free tax preparation services.
- Partner with and provide support to a Volunteer Income Tax Assistance (VITA) site which will be available to community residents for income tax filing.
- Determine the applicability of funding and creation of a community foundation or other community development body for Old Town Avondale to transition the established Weed and Seed initiative in the Old Town Revitalization area, to continue efforts to reduce crime and increase positive resources in that community.
- Provide educational opportunities for rental property owners and renters through two annual Landlord-Tenant trainings.
- Continue to work with the Grants Manager to secure funding for the Weed and Seed initiative. Strengthen the existing Steering Committee by defining purpose and recruiting members, especially residents of the target area.
- To conduct a comprehensive code enforcement effort that fosters compliance, effects prompt correction of noted violations, that is consistent, fair and equitable in its application. Continue to educate the public on the adopted City codes, the value of a code enforcement program, and encourage community pride.
- Promote clean, sanitary and safe conditions in focused areas by inspecting the condition of existing structures and property through the Neighborhood Enhancement Program.
- Combat blight and neglect on all commercial and residential properties through enforcement of the property maintenance codes; especially weeds. The Clean & Lien program is an initiated effort to monitor and control abandoned, foreclosed or neglected properties landscaping violations through unwavering efforts to obtain compliance; if compliance is not met the City will abate and lien the parcel.
- Implement program components required by the IGA with First Things First and coordinate the RFP for services to Gila Bend. Assure that systems are in place to collect required outcomes data.
- Address blight and neglect on residential rental properties. A comprehensive inspection and registration program will be developed to ensure legal, safe and clean rental properties.
- Promote reinvestment in commercial areas located in low-income neighborhoods to sustain symbiotic relationship between residents and businesses for mutual economic benefit.
- Continue to support neighborhood enhancement projects that provide education, coordinating efforts to aid in clean-up, and when needed, enforcement of property maintenance codes. Neighborhood revitalization and community pride improve greatly with each project.

Neighborhood & Family Services

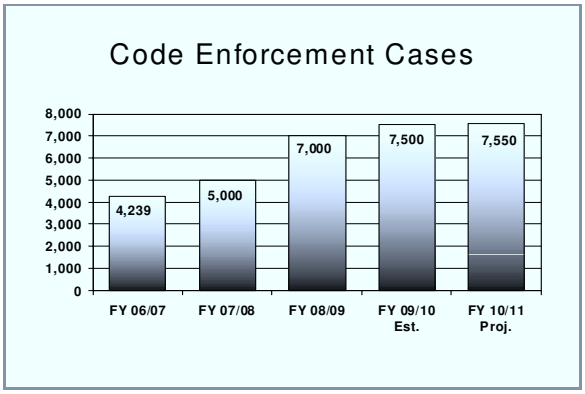
FY 2010-11 Objectives:

Council Goal: *Quality of Life*

- Evaluate Young Families program and assess areas for improvement and implement the family outcomes project to track outcomes of the program
- Provide job training to low-income teens to increase the viability of the work force and to alleviate the effects of poverty on the community.
- Support Western Avenue and Revitalization Area businesses and nonprofits in participating in the Western Avenue Art Walk.
- Promote homeownership in Avondale to increase the purchase of surplus homes and increase the financial stability of families.
- Implement and enhance the after-school program at La Joya and increase participation and secure funding to support after school programming at additional sites.
- Identify and implement opportunities to increase understanding and buy-in of the Kids at Hope philosophy with the purpose of making Avondale a Kids at Hope city.
- Improve the economic conditions of Avondale's low-income neighborhoods through the elimination of substandard housing, the provision of adequate infrastructure and the availability of services to meet basic health, safety and educational need.
- Develop a consistent and effective process for enforcement of the Registration of Residential Property city code. This will improve neighborhood pride, allow for ease of information on property owners, and improve the loss of revenue from delinquent business owners.

Neighborhood & Family Services

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Provide emergency housing rehabilitation for low income families	40	40	5
Conduct substantial rehabilitation on 4 homes	6	6	4
Implement Avondale Family Education & Resource Program	n/a	80 participants	150 participant
Enhance after-school program at La Joya and increase participation	80 students	150 students	180 students
Conduct Kids at Hope Trainings	20 attendees	30 attendees	50 attendees
Increase participation in Avondale Youth Advisory Commission	10 members	20 members	25 members
Conduct Teen Summit in partnership with other Youth organizations	70 attendees	90 attendees	120 attendees
Number of graffiti sites abated	5,100	5,500	5,500
Total Code Enforcement cases	10,000	10,500	10,500
Percentage of Code Enforcement Cases resulting in compliance	99%	99%	99%
Obtain funding for the Weed and Seed initiative	n/a	1 grant	2 grants
Strengthen the Social Services Advisory Board by recruiting members who bring needed skills to the board	n/a	6 members	11 members
Provide outreach services to the homeless population in our service area by providing a Homeless Connect event	n/a	1 event	2 events
Assist residents receive their full Earned Income Tax Credit through the free Volunteer Income Tax Assistance site	50 families	75 families	100 families
Increase number of service providers at the Care1st Avondale Resource Center	n/a	18	25



Neighborhood & Family Services

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	1,263,843	1,454,347	1,468,310	1,440,436	1,313,070
Contractual Services	1,010,635	1,403,424	3,655,510	1,232,962	1,811,880
Commodities	50,800	95,501	72,920	49,117	87,790
Capital Outlay	-	51,989	10,000	-	-
Other	-	-	-	-	-
Transfers Out	500,000	300,000	300,000	300,000	338,750
Total by Category	**2,825,278**	**3,305,261**	**5,506,740**	**3,022,515**	**3,551,490**
Expenditures by Program					
Healthy Avondale Partnership	65,494	-	-	-	-
St. Luke's Health Initiative Grant	2,193	194	-	-	-
Diabetes Prevention Grant	193	-	-	-	-
Neighborhood & Family Services	389,394	486,474	561,480	499,455	591,860
Social Services	331,719	350,663	394,320	239,077	296,570
Code Enforcement	600,010	822,265	790,860	653,451	730,650
Community Action Program	234,690	167,664	129,900	125,554	131,940
Caregiver Forum	-	140,926	-	116,903	-
Youth Commission	1,274	4,146	4,200	2,351	3,470
Gila River Indian Community Grant	200,000	-	-	-	-
GRIC--Youth Development & Young Families	28,508	92,519	-	96,648	-
First Things First	-	-	-	55,538	-
Ft McDowell Yavapai Nation Project Real	-	-	-	3,456	-
Street Reconstruction	500,000	300,000	300,000	300,000	300,000
Youth Jobs Public Service	18,995	24,441	51,790	25,637	30,000
Saint Mary's Food Bank	5,000	-	-	-	-
Child Crisis Center	2,703	-	-	-	-
Housing Rehabilitation	187,614	272,176	60,000	71,752	340,000
Substantial Rehabilitation	111,541	174,148	385,740	300,000	160,000
Homebuyer Assistance	145,950	446,057	385,850	409,848	160,000
Business Facade Renovation	-	2,338	153,200	56,000	107,000
Acquisition Rehabilitation	-	4,402	-	-	-
NSP Home Buyer Assistance Grant	-	16,848	2,289,400	66,845	700,000
Total by Program	**2,825,278**	**3,305,261**	**5,506,740**	**3,022,515**	**3,551,490**
Expenditures by Fund					
General Fund	1,220,758	1,528,630	1,640,290	1,282,975	1,495,510
Community Action Program	234,690	167,664	129,900	125,554	131,940
Home Grant	268,314	673,406	782,690	716,142	329,990

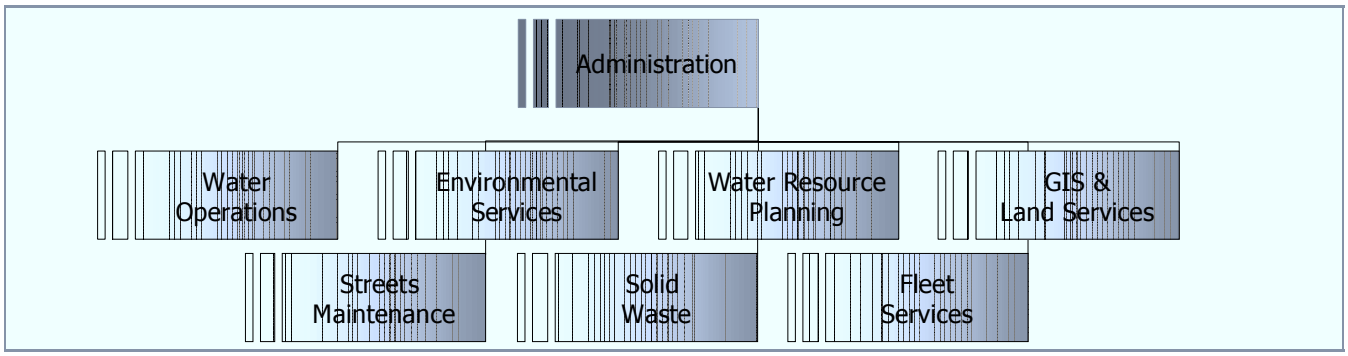
Neighborhood & Family Services

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Fund					
Other Grants	296,388	522,663	2,289,400	391,142	700,000
CDBG	805,128	412,898	664,460	506,702	894,050
Total by Fund	**2,825,278**	**3,305,261**	**5,506,740**	**3,022,515**	**3,551,490**
Authorized Positions by Program					
Neighborhood & Family Services	3.00	4.00	4.70	4.70	5.00
Social Services	3.00	3.00	3.00	2.00	2.00
Code Enforcement	8.00	8.00	7.00	7.00	7.00
Community Action Program	3.00	3.00	2.00	2.00	2.00
NSP Home Buyer Assistance Grant	-	-	0.30	0.30	-
Total Authorized FTE	**17.00**	**18.00**	**17.00**	**16.00**	**16.00**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

Public Works



Department Description

The Public Works Department has three major programs: Water Resources management, Wastewater Operations, and Field Operations.

The Water Resources division provides for the management of water resources; production, treatment and distribution of potable water; collection and treatment of wastewater; and advancement of geographic information systems.

The Water/Wastewater Administration division oversees daily operations, manages the department budget, optimizes asset management, promotes team building, advances strategic planning, and implements the water and sewer capital improvement program.

The Water Resources Planning division tracks all water resource issues and advocates policy and direction; participates in regional resource and infrastructure planning; promotes water conservation; manages renewable water resources by maintaining compliance with water law, evaluating growth impacts, projecting future water demands, and implementing projects to expand water supplies; and operates the Crystal Gardens Water Treatment and Recharge Facility.

The Water Operations division provides for the production, storage, treatment, and distribution of potable water supplies in compliance with applicable regulations; is responsible for all water system repairs and preventative maintenance activities; and ensures meter reading accuracy.

The Wastewater Operations division ensures the effective operation of the wastewater collection systems and the wastewater treatment plant in compliance with applicable regulations with a primary emphasis on the production of reclaimed water for reuse.

The Geographic Information System and Land Services division maintains computer-based mapping and inventory systems for use by the City with spatial information including infrastructure location, planning and zoning, emergency dispatch, streets and address records; oversees the City's system for vertical and horizontal control; provides oversight for land survey concerns and provides support services for asset management systems.

The Field Operations division provides solid waste services and street maintenance services for the entire community. It also maintains the city's fleet of vehicles, providing preventative maintenance and repairs for City owned vehicles and equipment as well as procurement services.

Each division's activities ensure that the City is able to provide life essential services safely and economically without sacrificing our quest for quality and superior customer service.

Public Works

FY 2009-2010 Highlights

- City of Avondale won the Business Recycling Project of the Year for recycling at Phoenix International Raceway.
- Disposed of 10,455 lbs of hazardous waste during the household hazardous waste day event.
- Participated in resident appreciation night, where the garbage/recycling service received the highest rating for providing an excellent City service.
- The Fleet Division earned the Blue Seal of Excellence recognition as a highly qualified repair facility with a commitment to excellence.
- Implemented an Electronic Vehicle Inspection Reporting (EVIR) system in sanitation and street vehicles. This allows the drivers to perform their pre and post trip inspections electronically, increasing the efficiency and effectiveness of these important safety requirements.
- Distributed 720 recycling totes to Avondale schools to increase education and awareness of the recycling program. Totes were provided through a partnership grant.

FY 2010-11 Objectives:

Council Goal: *Environmental Leadership*

- Increase the effectiveness of our recycling program by increasing the diversion rate of recyclable and hazardous waste materials from landfill sites.
- Manage water resources efficiently and effectively through water conservation and recharge programs, and continued public information and education.
- Expand the public education program for the Industrial Pre-treatment Program to include residential education on fats, oils, and greases.
- Implement a public information/education program for backflow and cross connection program with emphasis on the importance of protecting our potable water supplies.
- Continue to participate in regional partnerships for water quality and conservation, and develop new partnerships for water resource management, planning, and legislative advocacy.

Council Goal: *Financial Stability*

- Implement a GIS relational database system to allow for multiple-user editing, and utilization of a more secure platform.
- Optimize water production and distribution facilities operations in an effort to realize full life cycle of City's capital assets and reduce repair/replacement costs through
- Convert the remaining wand and hand held water meters to radio read technology.
- Complete periodic maintenance on 1500 fire hydrants.
- Negotiate agreements which allow the City to receive the best possible price for our recyclable materials.
- Develop standards and guidelines for utilizing passive utility marker balls to improve accuracy of locating activities. Create a database for cataloging location of markers and integrate it with EAM Fieldmap.
- Implement a pilot program for fixed network meter read technology.

Public Works

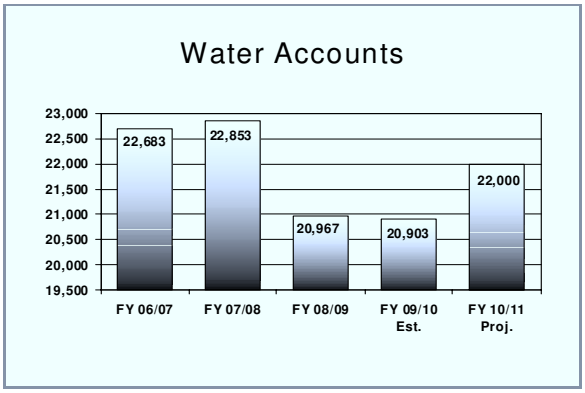
FY 2010-11 Objectives:

Council Goal: *Quality of Life*

- Complete improvements to the Northside Booster Station to include new and larger pumps, updated electrical panels, and soft start capabilities. This will improve operations, replace aging pumps, and reduce energy costs.
- Continue providing safe, high quality drinking water without interruption.
- Install six water quality sampling stations to replace existing sampling locations at private residences.
- Design and construct a backup sewer force main for the 10th Street lift station. This is the main lift station that conveys flows from the west side of the river to the Charles M. Wolf Water Resource Center east of the river. The new line will provide the necessary redundancy for this reason.
- Maintain 45 ppm or less Hydrogen Sulfide (H2S) readings throughout the collection system.
- Rehabilitation of the Mountain View wellhead, this well will become a dedicated irrigation well for Festival Fields freeing up potable resources. The right water for the right use.
- Add two additional water supply wells each with approximately 1200 gpm capacity and minimal treatment requirements.
- Secure and protect ample water supplies for current and future development, with primary dependence on renewable water supplies, through participation in Indian Water Rights Settlements, regional policy and planning activities, and water resources planning.
- Keep our neighborhoods clean and free from trash and debris through our sanitation services, inspection program and street maintenance/sweeping efforts.

Public Works

Performance/ Workload Indicators:	FY 2008-09 Actuals	FY 2009-10 Projected	FY 2010-11 Projected
Complete utility location verification requests accurately and within 48 hours.	99%	100%	100%
Complete weekly, monthly, semi-annual, and annual maintenance activities for GIS data layers and products	97%	96%	96%
Complete weekly, monthly, semi-annual, and annual maintenance activities for all equipment	98%	99%	99%
Respond to water and sewer after-hours emergency callouts within one hour	100%	100%	100%
Maintain wastewater effluent within Federal and State standards	97%	99%	99%
Number of valves exercised annually	n/a	1,400	1,400
Miles of sewer lines cleaned annually	100	100	100
Billions of gallons of wastewater treated annually	1.75	2.00	2.00
Maintain chlorine residual in drinking water system at 1.00 mg/l or higher	100%	100%	100%
Billions of gallons of water produced annually	4.2	4.5	4.5
Maintain lost and unaccounted water (l&u) at or below the Groundwater Management Act requirement of 10%.	3.7%	10%	10%
Maintain gallons per capita per day (GPCD) water consumption rate at or below the Groundwater Management Act requirements for Avondale of 167.	132	167	167
PM Services performed on time	80%	90%	95%
Recycling Diversion Rate	18%	19%	20%
Recycling Revenue Collected	$90,000	$96,000	$100,000



Public Works

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Category					
Personal Services	7,193,549	7,337,577	7,149,050	6,739,959	6,837,370
Contractual Services	7,368,894	7,749,142	9,242,740	8,608,234	8,317,770
Commodities	3,010,433	2,619,345	3,627,250	3,238,963	2,913,750
Capital Outlay	207,440	259,351	195,840	173,786	180,000
Other	3,213,406	3,460,943	3,122,500	3,122,500	2,923,830
Debt Service	713,020	634,727	2,437,260	2,441,060	2,439,870
Transfers Out	1,210,810	4,246,720	807,720	351,610	1,604,980
Contingency	-	-	2,250,000	1,888,179	2,250,000
Total by Category	**22,917,552**	**26,307,805**	**28,832,360**	**26,564,291**	**27,467,570**
Expenditures by Program					
Fleet Services	2,072,716	2,133,142	2,161,260	2,065,805	1,994,870
Field Operations Administration	25,292	82,714	66,320	55,466	56,530
Motor Pool	-	-	-	-	27,770
Streets	2,002,775	2,035,258	1,791,270	1,751,243	1,666,230
MAG-CMAQ PM-10 Street Sweeper Grant	-	179,170	-	-	-
Solid Waste	3,265,041	3,172,123	3,556,750	2,594,285	3,327,160
Sanitation-Uncontained	643,821	610,609	661,190	573,093	595,530
Recycling Education and Enforcement	264,220	265,941	278,800	258,836	274,200
Water Distribution	2,508,111	2,715,235	2,864,940	2,564,710	2,199,940
Water Administration	2,010,057	1,830,218	3,198,130	3,151,407	3,309,400
GIS and Land Services	496,171	571,462	508,510	500,780	401,640
Water Resources	1,683,767	1,743,839	1,811,290	1,571,626	1,721,830
Water Quality	-	-	251,710	267,440	403,400
Wetlands Treatment	554,611	369,784	643,880	480,632	313,410
Water Production	2,638,901	2,673,988	3,265,860	3,161,386	3,387,680
Wastewater Collection	676,862	765,719	902,170	837,956	964,830
Wastewater Administration	1,730,420	4,691,296	4,291,040	4,149,894	4,239,840
Wastewater Lift Stations	148,526	90,584	147,120	147,620	126,040
Water Reclamation Facility	2,196,261	2,376,723	2,432,120	2,432,112	2,457,270
Total by Program	**22,917,552**	**26,307,805**	**28,832,360**	**26,564,291**	**27,467,570**
Expenditures by Fund					
General Fund	28,278	91,156	66,320	72,233	84,300
Highway User Revenue Fund	2,002,775	2,035,258	1,791,270	1,751,243	1,666,230
Other Grants	960	179,170	-	-	-
Water Operations	9,890,658	9,904,526	12,544,320	11,697,981	11,737,300
Sewer Operations	4,752,069	7,924,322	7,772,450	7,567,582	7,787,980
Sanitation	4,173,082	4,048,673	4,496,740	3,426,214	4,196,890

Public Works

Budget Summary

	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Budget	FY 09-10 Estimates	FY 10-11 Budget
Expenditures by Fund					
Fleet Services Fund	2,069,730	2,124,700	2,161,260	2,049,038	1,994,870
Total by Fund	**22,917,552**	**26,307,805**	**28,832,360**	**26,564,291**	**27,467,570**
Authorized Positions by Program					
Fleet Services	9.00	8.00	6.00	6.00	6.00
Field Operations Administration	5.00	4.00	4.00	3.00	3.25
Streets	14.00	14.00	10.00	9.00	9.00
Solid Waste	13.00	14.00	13.00	13.00	13.00
Sanitation-Uncontained	5.00	4.00	3.00	3.00	3.00
Recycling Education and Enforcement	2.00	2.00	2.00	2.00	2.00
Water Distribution	22.00	22.00	15.00	15.50	15.50
Water Administration	3.50	4.50	3.00	2.00	1.88
GIS and Land Services	3.00	4.00	4.00	3.00	3.00
Water Resources	3.00	3.00	3.00	3.00	3.00
Water Quality	-	-	3.00	3.00	3.00
Wetlands Treatment	3.00	3.00	3.00	3.00	3.00
Water Production	6.00	6.00	6.00	6.50	6.50
Wastewater Collection	5.00	8.00	7.50	7.50	7.50
Wastewater Administration	2.50	3.50	2.00	2.00	1.87
Water Reclamation Facility	9.00	9.00	9.50	9.50	9.50
Total Authorized FTE	**105.00**	**109.00**	**94.00**	**91.00**	**91.00**

*Effective FY 2010-11, contributions to asset replacement funds previously budgeted as expenditures will be budgeted as operating transfers

**For comparison purposes, this summary includes expenditures and staffing previously accounted for in the Field Operations and Water Resources departments.

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Capital Improvement Plan

FY2010-2011 through FY2019-2020

Developing the Capital Improvement Plan

The Capital Improvement Plan (CIP) is the City's ten-year blueprint for creating and maintaining the crucial infrastructure that will support the continued growth and development of Avondale. Fiscal year 2010-2011 represents the first year of the City's established official ten-year CIP. Each year, in conjunction with the annual budgeting process, the ten-year CIP is reviewed, updated and approved by the Citizens' CIP Committee and the City Council. The mission statement, values, priority areas, goals, and objectives established by Avondale's elected officials determine the broad parameters for incorporating new capital improvement projects into the CIP. Other documents, such as the City of Avondale General Plan, a water master plan or transportation master plan also provide valuable information and guidance in the preparation of the capital plan.

The city's professional staff in Administration, Public Works, Parks, Recreation & Libraries, Finance and Budget, Engineering, Police, Fire, Court, and Economic Development participates in the review of past capital project accomplishments and the identification of new projects for inclusion in the plan.

Citizen input is obtained through a Capital Improvement Plan Committee and from constituents that contact the council and city management directly. City residents have frequently alerted staff about infrastructure development and renovation needs, essential quality of life enhancements, and environmental and historic preservation issues that should be addressed in the capital plan. Citizens are also given the opportunity to weigh in on capital expenditures as voter authorization is required for several types of municipal bonds. In May 15, 2007 a bond election was also held to obtain voter approval to issue bonds to help finance the current ten year plan. Voter's approved $70 million in bonds for the various categories of improvements.

Projects included in the 2011-2020 CIP will form the basis for appropriations in the 2010-2011 fiscal year budget. Some projects will affect the city's budget process five to ten years into the future. Individual projects will continue to be subjected to ongoing community and City Council review and discussion during the annual appropriations process.

The Capital Improvement Plan is also an important public communication medium. The CIP gives residents and businesses a clear and fairly accurate view of the city's long-term direction in the area of capital improvements and a better understanding of the city's ongoing needs for stable revenue sources to fund large or multi-year capital projects.

What are Capital Improvements?

Capital improvements are the foundation for facilities and amenities within the city. Streets, water treatment and reclamation plants, parks and recreation buildings, and major, one-time acquisitions of equipment are all considered capital improvements. With the exception of vehicles and technology equipment, projects in the CIP generally cost more than $100,000 and have a projected minimum life span of five years.

Capital Improvement Plan

Financing the Capital Improvement Plan

When developing the capital improvement plan, the city must consider the ability to finance the needed projects. This involves prioritization of projects while maximizing use of available financing mechanisms. Since so many projects require the use of debt financing to complete, the capital budget is directly related to the city's debt budget. The use of bonded debt may also require voter authorization. This is acquired through what is known as a bond election. The city's available financing mechanisms include some or all of the following sources.

Pay-As-You-Go Financing

Development Fees - Development Fees are assessments on developers that allow for "pay-as-you-go" financing for capital projects. When a developer takes out a building permit, the developer is required to pay fees for fire, police, library, parks, water, sewer, transportation, and general government infrastructure based on the impact their development is expected to have on City services. The funds may also be used to retire debt issued for "growth" related projects. As previously stated, development fees are currently being evaluated for appropriate cost allocation and recovery.

Sales Tax - In May 2001, voters approved a 0.5% sales tax increase to fund water, sewer and street projects. The City is able to leverage these dollars through the issuance of bonds in the street, water and sewer funds. These funds are used for pay-as-you-go capital funding and for bond redemption.

Operating Funds - The City plans to transfer in approximately $31.8 million dollars over the next ten years from operating funds to supplement the ten-year capital budget. These transfers represent the contribution of current residents to improvements to public infrastructure.

Replacement Funds – The replacement of vehicles and major equipment can have a major impact on the operating budget from year to year. To minimize the impact, the City sets funding aside each year to replace existing vehicles and equipment. Currently, contributions from the operating funds are made to the replacement funds which spread the costs of replacement evenly over the estimated useful life of the vehicles and equipment for each respective fund.

Grants and Other Intergovernmental Funding

There are a number of grants available from federal, state, and county sources. The City aggressively pursues this type of funding and plans to apply for over $10.1 million in grant funding and $7.7 million in intergovernmental cost sharing.

General Obligation Bonds

General Obligation (G.O.) bonds are backed by "the full faith and credit" of the city, and are usually considered to be a safe investment for bondholders. These bonds also require voter approval before the City can issue this type of debt. The principal and interest on G.O. bonds is normally paid through a property tax levy, referred to as the "secondary" property tax. This means that property owners pay for the benefit of the improvements funded with this type of bond through payment of their property taxes. As indicated in the financial policies section, the secondary property tax rate, when combined with the primary property tax rate, cannot exceed $2.00 per one hundred dollars of assessed valuation.

Under the Arizona State Constitution, general obligation debt is segregated into two categories of uses. Prior to November of 2006, a municipality could be indebted up to twenty percent in G.O. bonds for

Capital Improvement Plan

parks, open space, water, sewer and flood control projects. In November of 2006, Arizona voters approved a constitutional amendment that also allows a municipality to include public safety, law enforcement, fire and emergency services facilities and streets and transportation facilities within the 20% limit. For all other purposes, the municipality is limited to six percent (6%) of the assessed value. This limitation must be complied with at the time of a bond sale. Below is a table that displays the projected G.O. debt margin for fiscal year 2010-2011.

	20%	**6%**
	Water, Sewer, Public Safety, Streets, Transportation Facilities, Open Space, Flood Control and Parks	General Municipal Purpose Bonds
Net Assessed Value	524,305,349	524,305,349
Debt Limit	104,861,070	31,458,321
Net Bonds Outstanding	38,665,000	1,515,000
Legal Debt Margin	**66,196,070**	**29,943,321**

Highway User Revenue Fund Bonds

Highway User Revenue Fund (HURF) Bonds are special revenue bonds specifically issued for the purpose of constructing street and highway projects. The bonds are secured by gas tax revenues distributed to cities and towns throughout the State based on a formula of population and gas sales within the county of origin. The bonds must be voter approved and the amount the City may issue is limited by the amount of annual HURF revenues from the State. The annual total debt service (principal and interest), must not exceed one-half of the annual HURF revenues received by the City.

Revenue Bonds

Revenue bonds are backed only by revenues derived from the project or system they are used to build or create in the form of user charges or fees for services. They must be voter approved. Revenue bond indenture agreements may include a reserve requirement. The City has used this form of bonds for water and sewer projects. In compliance with the City's indenture agreements for the outstanding revenue bonds, a reserve fund has been established.

Water Infrastructure Financing Authority

The Water Infrastructure Financing Authority (WIFA) provides financial assistance to municipalities and other public agencies for constructing, acquiring or improving wastewater treatment facilities, drinking water facilities and other related water quality facilities and projects. WIFA bonds historically offer significantly lower interest rates and bond issuance costs as it has the ability to leverage several revenue sources as repayment or combine bond sales for multiple municipalities and/or political subdivisions, thereby lowering the costs. These agreements also require voter approval. Once the bonds are sold, the proceeds are "loaned" to the municipality on agreed upon terms. The City currently has over $6.3 million in WIFA loans outstanding for various completed water and wastewater projects.

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Voter Authorization

As stated, all General Obligation bonds, Revenue bonds and WIFA loans require voter approval prior to the City becoming indebted using these instruments. The following table shows the election data for all voter approved debt.

Election Date	Purpose	Approved	Issued	Remaining Authorization
17-Mar-92	Loan Agreements with WIFA	10,000,000	6,125,000	3,875,000
10-Oct-95	Water Improvements	10,000,000	6,430,000	3,570,000
8-Sep-98	Water and Sewer Improvements (a)			
	Wastewater Treatment Capacity - $12,500,000	12,500,000	8,000,000	4,500,000
	Water Lines & Storage Reservoirs - $2,500,000	2,500,000		2,500,000
8-Sep-98	Street & Highway Improvements (b)	10,300,000	10,300,000	-
				-
15-May-07	Water and Sewer Improvements (a)	5,000,000	-	5,000,000
15-May-07	Street & Highway Improvements (b)	20,000,000	11,750,000	8,250,000
15-May-07	Parks, Community Center and Recreation Facilities	15,000,000	8,000,000	7,000,000
15-May-07	Public Safety Facilities & Equipment	13,000,000	-	13,000,000
15-May-07	General Government Facilities	17,000,000	-	17,000,000
	Totals	**$115,300,000**	**$50,605,000**	**$64,695,000**

(a) City can pledge either enterprise revenues or property taxes.
(b) City can pledge either street & highway revenues or property taxes.

The remaining bond/debt types do not require voter approval but must meet other legal debt limitations such as property owner consent or revenue collections that exceed the specified debt service coverage ratio.

Local Improvement Districts

Local improvement districts (LIDS) are legally designated geographic areas in the city which, through the consent of the affected property owners, pay for public improvements through a supplemental tax assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed.

While LID bonds are not subject to specific debt limits, they do entail several practical constraints: 1) affected property owners must agree to the creation of the district; 2) LID debt appears in the city's financial statements as an obligation of the city, and can affect the city's bond ratings; 3) LIDS often include a "general" city contribution (for the share of improvements that benefit property owners outside the district) which must be financed with other sources.

Municipal Development Corporation Bonds

The Municipal Development Corporation or MDC is a non-profit organization, over which the city exercises significant oversight authority, including the appointment of its governing board. The city may enter into

Capital Improvement Plan

an agreement with an MDC under which the corporation sells bonds and pays for capital improvements. Over a period of years, the improvement will be purchased from the corporation by the city.

In order for the MDC to market its bonds, the city typically pledges excise taxes (e.g., city sales tax, franchise fees, certain state-shared taxes or other undesignated revenues), and further pledges that, before entering into a purchase agreement with the MDC, actual annual excise tax collections will be at least three times the maximum annual debt service payment for all MDC bonds.

Carryover Projects/ Fund Balance

Due to the nature of capital projects, the life of a project may span across fiscal years. As funds are received to fund a project, they are accumulated in the appropriate capital fund and expended as projects progress. When the funds are not spent in one year they remain in the fund balance, much like a savings account, to be used in the following fiscal years. This is also referred to as carryover. As the City refines the annual CIP process, these "carry over" projects will be redefined into areas of "contractual liability", and ongoing projects will be re-appropriated in the following year as all of the financing is reevaluated to ensure project and funding viability. It is expected that over $43.2 million will carryover in fund balance for the FY 2010-11 capital budget. Most of this carryover is unspent bond proceeds and development fees.

Debt and Capital Budgets Relationship

The capital improvement plan obviously impacts the City's debt budget. In most cases the repayment of debt also affects the available revenues for other operating expenses. For example, Highway User Revenue bonds are repaid using the same state shared funding source as street maintenance expenditures. The fiscal year 2010-2011 budget includes $15,943,160 in debt payments and fees related to funding of capital projects. General long term debt is budgeted and expended in the debt service funds, while enterprise fund debt is shown in the respective enterprise fund. The following schedule shows the 2010-2011 budgeted payments by debt type. The summary repayment schedules are included in the Schedules section of this document.

Debt Type	Principal	Interest	Fees	Total
General Obligation (GO) Bonds	3,195,000	2,248,540	10,000	5,453,540
Highway User Revenue Bonds	315,000	90,850	10,000	415,850
Municipal Development Corporation (MDC) Bonds-GLTD	4,964,040	2,637,000	30,000	7,631,040
Sub-total	**8,474,040**	**4,976,390**	**50,000**	**13,500,430**
Enterprise Funded Debt				
Water & Sewer Revenue Bonds	105,000	47,910	2,000	154,910
MDC Bonds - Water & Sewer	990,970	194,100	5,000	1,190,690
Water Infrastructure Financing Authority (WIFA)	885,300	207,450	5,000	1,097,750
Sub-total	**1,981,270**	**449,460**	**12,000**	**2,437,720**
Grand Total All Debt	**$10,455,310**	**$5,425,850**	**$62,000**	**$15,943,160**

Operating and Capital Budget Relationship

The capital improvement plan also impacts the operating budget as projects are completed and operating funds are necessary for the routine maintenance and operation of facilities and equipment including, utilities, staffing, repairs, fuel for heavy equipment and equipment maintenance. Recurring equipment replacement expenses for new patrol cars, street sweepers, and recurring maintenance costs such as

Capital Improvement Plan

street asphalt overlay are also funded through the operating budget. These ongoing costs must be tied to ongoing revenues (i.e., sales tax, user fees, and intergovernmental revenues) to ensure they can be sustained into the future.

There are a number of major projects in the CIP that will require substantial operating funds when completed. The project details in the following capital section include the expected impact on the operating budget of capital projects. A few major examples are listed below:

- New traffic signal installations
- American Sports Center
- Sanitation equipment

The following table summarizes the cumulative monetary impact each year on the operating funds.

	2011	2012	2013	2014	2015	2016-2020
General Fund						
Staffing	-	-	60,000	266,000	1,792,600	15,766,860
Supplies/Contracts	10,000	10,000	10,000	40,000	43,000	561,300
Utilities	100,000	100,000	100,000	100,000	100,000	3,145,000
Building Maintenance	15,000	15,000	15,000	15,000	15,000	90,000
Equipment Maintenance	80,000	80,000	205,000	205,000	205,000	613,000
Insurance	50,000	50,000	50,000	50,000	50,000	300,000
PC/Vehicle Replacement	107,000	107,000	107,000	107,000	107,000	807,000
General Fund Total	362,000	362,000	547,000	783,000	2,312,600	21,283,160
Highway User Revenue Fund						
Staffing	3,000	4,000	7,000	10,000	13,000	100,000
Supplies/Contracts	1,500	1,500	1,500	2,000	3,000	42,500
Equipment Maintenance	500	500	500	500	500	7,500
Electric Costs	800	800	800	1,000	1,400	20,500
Landscape/Water/Refuse	1,000	1,000	1,000	1,000	1,000	5,000
Street Maintenance	400	400	400	400	916,080	1,247,480
HURF Total	7,200	8,200	11,200	14,900	934,980	1,422,980
Grand Total	**$369,200**	**$370,200**	**$558,200**	**$797,900**	**$3,247,580**	**$22,706,140**

Capital Improvement Plan Summary

The capital plan for the City of Avondale totals $338,287,720 for fiscal years 2010-11 through 2019-20. The fiscal year 2010-11 budget totals $86,478,810 including $1,153,850 in transfers to debt service funds. The plan takes into consideration all known capital needs and ties potential revenue sources to those needs. As the City continues to grow, new needs will undoubtedly surface, causing the plan to fluctuate and require more resources. For this reason, the City Council always considers all requests, but only those projects of the highest priority that fit within the available dollars are included in the capital budget. All other projects may be reconsidered in future years if more funding becomes available.

Capital Improvement Plan Summary

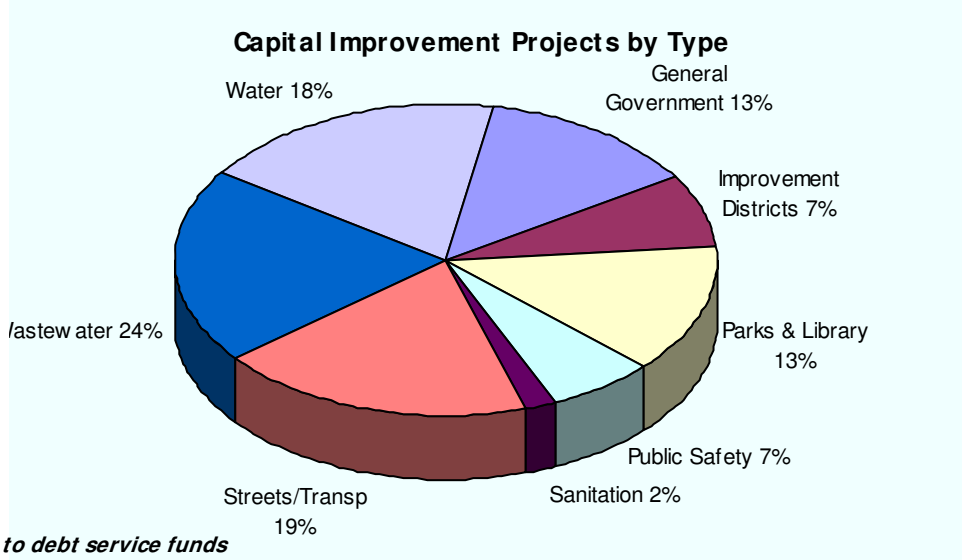
Fiscal Year 2011-2020

	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Fund Balances All	66,154,767	17,906,290	20,096,624	25,705,723	32,308,109	32,266,819	66,154,767
Capital Plan Revenues							
Intergovernmental Revenues							
Community Develop. Block Grant	300,000	200,000	200,000	200,000	200,000	1,000,000	2,100,000
Other State Sources	2,660,000	-	-	650,000	-	-	3,310,000
Federal Grants & Other Sources	-	-	753,460	6,250,000	-	970,000	7,973,460
Other Cities & Towns - IGAs	-	750,000	-	2,000,000	-	-	2,750,000
Maricopa County	-	-	1,000,000	-	150,000	550,000	1,700,000
Total Intergovernmental Revenues	2,960,000	950,000	1,953,460	9,100,000	350,000	2,520,000	17,833,460
Development Fees							
Street Construction	562,500	937,500	1,406,250	1,406,250	1,406,250	7,500,000	13,218,750
Police Development	103,200	172,000	258,000	258,000	258,000	1,376,000	2,425,200
Parkland	750,300	1,250,500	1,875,750	1,875,750	1,875,750	10,004,000	17,632,050
Library Development	103,800	173,000	259,500	259,500	259,500	1,384,000	2,439,300
General Government Development	278,700	464,500	696,750	696,750	696,750	3,716,000	6,549,450
Fire Dept. Development	298,800	498,000	747,000	747,000	747,000	3,984,000	7,021,800
Sewer Development	1,647,900	2,746,500	4,119,750	4,119,750	4,119,750	21,972,000	38,725,650
Water Development	1,575,300	2,625,500	3,938,250	3,938,250	3,938,250	21,004,000	37,019,550
Sanitation Development	91,200	152,000	228,000	228,000	228,000	1,216,000	2,143,200
Total Development Fees	5,411,700	9,019,500	13,529,250	13,529,250	13,529,250	72,156,000	127,174,950
Internal Charges							
Water Equipment Replacement	198,930	198,900	198,900	198,900	218,950	1,245,670	2,260,250
Sewer Equipment Replacement	132,000	139,190	139,190	139,190	175,190	875,950	1,600,710
Sanitation Equipment Replacement	385,090	385,090	385,090	385,090	546,700	2,733,500	4,820,560
Vehicle Replacement	991,090	991,090	991,090	1,024,100	1,024,100	5,666,620	10,688,090
Technology Replacement Fund	661,670	661,670	661,670	661,670	661,670	3,308,350	6,616,700
Total Internal Charges	2,368,780	2,375,940	2,375,940	2,408,950	2,626,610	13,830,090	25,986,310
Bond Proceeds							
Street Construction	-	-	-	6,000,000	-	-	6,000,000
Police Development	-	-	-	-	-	7,000,000	7,000,000
General Government Development	-	-	-	-	2,000,000	13,000,000	15,000,000
Fire Dept. Development	-	-	-	-	-	1,000,000	1,000,000
Improvement Districts	25,000,000	-	-	-	-	-	25,000,000
Sewer Development	-	-	-	-	-	23,500,000	23,500,000
Water Development	-	-	9,000,000	-	-	-	9,000,000
Total Bond Proceeds	25,000,000	-	9,000,000	6,000,000	2,000,000	44,500,000	86,500,000
Interest Earned							
Interest Earned	189,853	110,924	120,529	188,676	214,160	301,094	1,125,236
Total Interest Earned	189,853	110,924	120,529	188,676	214,160	301,094	1,125,236
Reimbursement/ Projs by City							
Reimbursement/Projs by City	-	-	-	1,730,000	-	-	1,730,000
Total Reimbursement/ Projs by City	-	-	-	1,730,000	-	-	1,730,000
Traffic Signal Cost Sharing							
Traffic Signal Cost Sharing	-	-	240,000	300,000	-	540,000	1,080,000
Total Traffic Signal Cost Sharing	-	-	240,000	300,000	-	540,000	1,080,000

Capital Improvement Plan Summary

Fiscal Year 2011-2020

	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Operating Transfers In							
Transfer In 101--General Fund	1,000,000	1,350,000	1,500,000	1,500,000	1,500,000	11,250,000	18,100,000
Transfer In 230-- Dedicated Sales Tax	650,000	650,000	650,000	650,000	650,000	3,250,000	6,500,000
Transfer in 501--Avondale Water	650,000	650,000	650,000	650,000	650,000	3,250,000	6,500,000
Transfer In 235--Public Safety Ded Sales	-	-	-	-	-	679,160	679,160
Total Operating Transfers In	2,300,000	2,650,000	2,800,000	2,800,000	2,800,000	18,429,160	31,779,160
Sub-Total	38,230,333	15,106,364	30,019,179	36,056,876	21,520,020	152,276,344	293,209,116
Total Resources	**104,385,100**	**33,012,654**	**50,115,803**	**61,762,599**	**53,828,129**	**184,543,163**	**359,363,883**
Capital Expenditures							
304 Street Construction	22,105,000	2,890,000	5,267,100	8,490,000	7,050,000	18,055,000	63,857,100
308 Police Development	2,317,300	116,000	116,000	266,000	266,000	8,348,000	11,429,300
310 Parkland	15,800,000	1,500,000	1,850,000	7,800,000	1,500,000	14,600,000	43,050,000
311 Library Development	208,900	208,370	208,400	218,250	217,950	1,132,000	2,193,870
318 General Government Development	734,250	740,000	740,000	1,040,000	2,740,000	16,900,000	22,894,250
319 Fire Dept. Development	1,245,400	172,000	133,500	2,095,000	95,000	6,883,320	10,624,220
320 Improvement Districts	25,000,000	-	-	-	-	-	25,000,000
513 Sewer Development	3,000,000	600,000	3,250,000	1,500,000	2,625,000	56,000,000	66,975,000
514 Water Development	12,780,000	4,350,000	8,450,000	5,350,000	2,800,000	25,410,000	59,140,000
524 Sanitation Development	39,600	66,000	99,000	99,000	349,000	788,000	1,440,600
530 Water Equipment Replacement	91,520	489,080	258,100	161,000	424,220	1,340,180	2,764,100
531 Sewer Equipment Replacement	128,920	54,000	91,900	164,000	437,720	772,100	1,648,640
532 Sanitation Equipment Replacement	377,950	553,000	1,336,200	1,041,000	477,000	2,465,900	6,251,050
601 Vehicle Replacement	1,596,250	458,000	2,003,000	865,000	1,527,000	7,458,000	13,907,250
603 Technology Replacement Fund	1,053,720	719,580	606,880	365,240	1,052,420	3,314,500	7,112,340
Total Expenditures	**86,478,810**	**12,916,030**	**24,410,080**	**29,454,490**	**21,561,310**	**163,467,000**	**338,287,720**
Estimated Ending Balance	**17,906,290**	**20,096,624**	**25,705,723**	**32,308,109**	**32,266,819**	**21,076,163**	**21,076,163**



Includes transfers to debt service funds

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

304 Street Construction	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	17,911,281	698,781	1,004,281	845,491	4,754,741	1,011,991	1,029,991
Revenues							
ADOT Funding	2,660,000	-	-	-	-	-	2,660,000
Bond Proceeds - GO	-	-	-	6,000,000	-	-	6,000,000
CMAQ Funding	-	-	-	1,250,000	-	-	1,250,000
Development Fees	562,500	937,500	1,406,250	1,406,250	1,406,250	7,500,000	13,218,750
Grants	-	-	753,460	-	-	970,000	1,723,460
IGA	-	750,000	-	-	-	-	750,000
Interest	45,000	8,000	8,600	13,000	51,000	13,000	138,600
MCDOT Funding	-	-	1,000,000	-	150,000	550,000	1,700,000
McDowell / Avondale Cost Share	-	-	-	1,730,000	-	-	1,730,000
Traffic Signal Cost Sharing	-	-	240,000	300,000	-	540,000	1,080,000
Transfer In - CDBG	300,000	200,000	200,000	200,000	200,000	1,000,000	2,100,000
Transfer In- General Fund	825,000	800,000	1,000,000	1,000,000	1,000,000	5,000,000	9,625,000
Transfer In- Sales Tax	500,000	500,000	500,000	500,000	500,000	2,500,000	5,000,000
Total Revenues	**4,892,500**	**3,195,500**	**5,108,310**	**12,399,250**	**3,307,250**	**18,073,000**	**46,975,810**
Total Resources	**22,803,781**	**3,894,281**	**6,112,591**	**13,244,741**	**8,061,991**	**19,084,991**	**64,887,091**
Expenditures							
ST1001-Street Buy-In/Developer Reimbursement	1,150,000	150,000	150,000	200,000	200,000	1,000,000	2,850,000
ST1007-Street Drainage Issues	50,000	50,000	50,000	100,000	100,000	500,000	850,000
ST1009-City Wide Street Overlay	1,050,000	500,000	500,000	500,000	500,000	2,500,000	5,550,000
ST1012-Bridge Repairs	-	40,000	-	40,000	-	150,000	230,000
ST1020-Preventative Street Maintenance (Citywide)	1,000,000	400,000	400,000	400,000	400,000	2,000,000	4,600,000
ST1021-Dysart Rd - Lower Buckeye to Harrison	-	-	300,000	400,000	1,500,000	-	2,200,000
ST1125-Avondale Blvd - McDowell to Thomas	-	-	-	1,000,000	-	-	1,000,000
ST1126-McDowell Sidewalk - 123rd Ave to Bridge	360,000	-	-	-	-	-	360,000
ST1127-Traffic Signal at 107th and Pierce	-	-	-	-	-	500,000	500,000
ST1146-Van Buren Street - 121st - 122nd (N. Half)	-	-	-	-	-	145,000	145,000
ST1148-Avondale and Buckeye Intersection	-	-	380,000	1,520,000	-	-	1,900,000
ST1150-103rd Ave - Holly / Granada (E. Half)	-	-	-	-	-	550,000	550,000
ST1152-Avondale Blvd Bridge Widening - N. of I-10	5,360,000	-	-	-	-	-	5,360,000
ST1153-127th Ave - Lower Buckeye to Dysart	700,000	-	-	-	-	-	700,000
ST1158-Elm Lane Drainage Mitigation	900,000	-	-	-	-	-	900,000
ST1162-CDBG Street and Sidewalk Improvements	950,000	200,000	200,000	200,000	200,000	1,000,000	2,750,000
ST1164-Streetlights Program Citywide	50,000	50,000	50,000	50,000	50,000	250,000	500,000
ST1166-Avondale Blvd - Lower Buckeye to Miami	-	250,000	800,000	-	-	-	1,050,000
ST1168-Traffic Signal - Links Drive and Van Buren	-	-	-	-	-	500,000	500,000
ST1170-Traffic Signal and Intersection Improvements at Avondale & Lower Buckeye	-	-	200,000	550,000	-	-	750,000
ST1171-Traffic Signal and Roadway Improvements at El Mirage & Lower Buckeye	-	-	-	-	-	500,000	500,000
ST1172-Roadway Improvements along El Mirage and Lower Buckeye Road	-	-	-	-	200,000	610,000	810,000
ST1177-Van Buren-Dysart to La Jolla Mill / Overlay	650,000	-	-	-	-	-	650,000

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

304 Street Construction	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
ST1178-Central - Western to Van Buren	-	-	150,000	1,250,000	-	-	1,400,000
ST1179-Traffic Signal and Intersection Improvements at Avondale & Encanto	500,000	-	-	-	-	-	500,000
ST1180-Traffic Signal - 107th Ave and Dealer Dr	-	-	-	-	-	500,000	500,000
ST1181-Traffic Signal - 107th Avenue and Roosevelt Street	-	-	-	-	-	500,000	500,000
ST1186-Roundabout - Avondale Blvd and Thomas	-	-	-	-	500,000	-	500,000
ST1187-Traffic Signal - 119th Ave and McDowell	-	-	-	-	-	500,000	500,000
ST1188-Traffic Signal - 119th Ave and Lower Buckeye	-	-	-	-	-	500,000	500,000
ST1189-Traffic Signal - 107th Ave and Lower Buckeye	-	-	200,000	-	-	-	200,000
ST1192-Litchfield Road - Broadway to Lower Buckeye	-	-	-	-	-	1,600,000	1,600,000
ST1195-Traffic Signal - Central and Lower Buckeye	-	-	-	-	-	500,000	500,000
ST1198-119th Avenue Extension - Virginia South 300'	-	-	-	430,000	-	-	430,000
ST1220-Pedestrian Ramp/Sidewalks Program (Citywide)	100,000	50,000	50,000	50,000	50,000	400,000	700,000
ST1224-107th Avenue/McDowell Widening and Well Relocation	-	-	-	-	300,000	1,600,000	1,900,000
ST1229-Traffic Signal - Van Buren Street and 103rd Avenue	-	-	-	-	-	500,000	500,000
ST1248-Traffic Signal - Dysart Road and Lower Buckeye Road	-	-	-	-	600,000	-	600,000
ST1250-Traffic Signal - McDowell Road and 117th Avenue	-	-	-	-	-	500,000	500,000
ST1252-Hill Street Improvements	60,000	-	-	-	-	-	60,000
ST1253-107th Avenue/I-10 Bridge Widening	600,000	-	-	-	-	-	600,000
ST1260-Avondale / McDowell Intersection Improvements	1,100,000	-	-	-	-	-	1,100,000
ST1261-City Center	3,750,000	-	-	-	-	-	3,750,000
ST1265-Dysart / McDowell Intersection Improvements	300,000	1,200,000	-	-	-	-	1,500,000
ST1267-Intelligent Transportation System (ITS)	-	-	1,187,100	-	-	-	1,187,100
ST1273-107th Avenue - Indian School to RID - Mill / Overlay	900,000	-	-	-	-	-	900,000
ST1274-Thomas Road - 107th Avenue to Avondale Blvd.	1,100,000	-	-	-	-	-	1,100,000
ST1275-Western Avenue - Central to 4th Avenue - Mill / Overlay	225,000	-	-	-	-	750,000	975,000
ST1286-Van Buren Drainage Channel	-	-	300,000	800,000	1,700,000	-	2,800,000
ST1287-McDowell Road - Bridge to 119th Avenue	-	-	250,000	1,000,000	750,000	-	2,000,000
ST1288-Dynamic Message Signs	-	-	100,000	-	-	-	100,000
ST1289-Roosevelt Street (West of 99th Avenue)	850,000	-	-	-	-	-	850,000
ST1290-Rancho Santa Fe (East of Dysart)	400,000	-	-	-	-	-	400,000
Total Expenditures	**22,105,000**	**2,890,000**	**5,267,100**	**8,490,000**	**7,050,000**	**18,055,000**	**63,857,100**
Estimated Ending Balance	698,781	1,004,281	845,491	4,754,741	1,011,991	1,029,991	

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1001 **Total Project Cost** $2,850,000 **Pct. New Development:** 100.00%

Project Title: Street Buy-In/Developer Reimbursement

Funding Source: Development Fees

Project Description:

The City often partners with development to construct transportation infrastructure. Construction improvements may include pavement, sidewalks, traffic signals and drainage.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	1,000,000	150,000	1,150,000	150,000	150,000	200,000	200,000	1,000,000
Operating Impact:								
Street Maintenance			-	-	-	-	120,000	120,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**120,000**	**120,000**

Project No: ST1007 **Total Project Cost** $850,000 **Pct. New Development:** 0.00%

Project Title: Street Drainage Issues

Funding Source: General Fund

Project Description:

This project is an annual program that allocates funds to be used citywide in areas that require drainage improvements. These dollars have historically been used for property acquisition, construction of storm water runoff conveyance systems and retention facilities.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	50,000	50,000	50,000	50,000	100,000	100,000	500,000
Operating Impact:								
Landscape/Water/Refuse			200	200	200	200	200	1,000
Street Maintenance			400	400	400	400	400	2,000
Operating Impact Totals:			**600**	**600**	**600**	**600**	**600**	**3,000**

Project No: ST1009 **Total Project Cost** $5,550,000 **Pct. New Development:** 0.00%

Project Title: City Wide Street Overlay

Funding Source: Sales Tax

Project Description:

This project is an annual program that allocates funds to rehabilitate streets that have deteriorated. The pavement life of these streets can be extended by milling and overlaying. These improvements reduce pavement roughness, mitigate noise and extend the life of city streets.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	550,000	500,000	1,050,000	500,000	500,000	500,000	500,000	2,500,000
Operating Impact:								
Street Maintenance			-	-	-	-	150,000	150,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**150,000**	**150,000**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1012 **Total Project Cost** $230,000 **Pct. New Development:** 0.00%

Project Title: Bridge Repairs

Funding Source: General Fund

Project Description:

This bridge repair program provides improvements to the City's bridges as recommended by ADOT's Structural Bridge Group

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	40,000	-	40,000	-	150,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1020 **Total Project Cost** $4,600,000 **Pct. New Development:** 0.00%

Project Title: Preventative Street Maintenance (Citywide)

Funding Source: General Fund

Project Description:

This project is an annual program that allocates funds for areas in need of minor repair and maintenance of streets. Typically these improvements consist of sealing surface cracks and rejuvenating the pavement.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	600,000	400,000	1,000,000	400,000	400,000	400,000	400,000	2,000,000
Operating Impact:								
Street Maintenance			-	-	-	-	100,000	100,000
Operating Impact Totals:			-	-	-	-	**100,000**	**100,000**

Project No: ST1021 **Total Project Cost** $2,200,000 **Pct. New Development:** 50.00%

Project Title: Dysart Rd - Lower Buckeye to Harrison

Funding Source: Development Fees / Bonds

Project Description:

This two-phase project will provide continuity of Dysart Road by extending two lanes with a center turn lane south from the Mountain View alignment through the intersection at Lower Buckeye Road and terminating near the back of Festival Fields Park. In phase one, the existing intersection at Lower Buckeye will be improved and the roadway will be constructed south to the park. Under phase two, the roadway will be extended north to the intersection at Mountain View.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	300,000	400,000	1,500,000	-
Operating Impact:								
Street Maintenance			-	-	-	-	125,000	125,000
Operating Impact Totals:			-	-	-	-	**125,000**	**125,000**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1125 **Total Project Cost** $1,000,000 **Pct. New Development:** 50.00%

Project Title: Avondale Blvd - McDowell to Thomas

Funding Source: Bonds / Development Fees

Project Description:

This project will provide roadway widening along the west-side of Avondale Boulevard from McDowell Road to 1350 feet north of Encanto Boulevard. The half street improvements will increase Avondale Boulevard capacity from a 3-lane to a 5-lane lane roadway. The project improvements includes vertical curb and gutter, sidewalk, streetlights, new pavement section, new striping, temporary retention basins, utility relocations and scuppers. Utility undergrounding and landscaping will not be included as part of these improvements.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	1,000,000	-	-
Operating Impact:								
Street Maintenance			-	-	-	-	58,080	58,080
Operating Impact Totals:			**-**	**-**	**-**	**-**	**58,080**	**58,080**

Project No: ST1126 **Total Project Cost** $360,000 **Pct. New Development:** 0.00%

Project Title: McDowell Sidewalk - 123rd Ave to Bridge

Funding Source: CMAQ / General Fund

Project Description:

This project, which is partially funded with CMAQ funding,will improve McDowell Road by constructing curb, gutter, and sidewalk. North half improvements run the entire project corridor allowing pedestrian continuity from Dysart Road to 119th Avenue. South half improvements will provide pedestrian continuity between Friendship Park and 119th Avenue. Additional improvements include concrete driveways, sewer stub-outs and drainage improvements.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	360,000	-	360,000	-	-	-	-	-
Operating Impact:								
Landscape/Water/Refuse			200	200	200	200	200	1,000
Street Maintenance			-	-	-	-	37,600	37,600
Operating Impact Totals:			**200**	**200**	**200**	**200**	**37,800**	**38,600**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1127 **Total Project Cost** $500,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal at 107th and Pierce

Funding Source: Development Fees

Project Description:

Construct a standard MCDOT traffic signal at the intersection of 107th Avenue & Pierce Street. The signal will help improve traffic flow and provide safer access for vehicles exiting future development on the west and sites on the east side of 107th Avenue. The existing intersection is a 3-way intersection with a STOP control for the east leg (westbound Pierce Street traffic) only. Future development on the west half will improve the intersection to a 4-way by constructing the west leg.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**7,500**

Project No: ST1146 **Total Project Cost** $145,000 **Pct. New Development:** 10.00%

Project Title: Van Buren Street - 121st - 122nd (N. Half)

Funding Source: Development Fees / Bonds / General Fund

Project Description:

Widen the north half of Van Buren from 121st Avenue to 122nd Avenue to minor arterial standards which requires 110-feet of ROW and includes 6-travel lanes, a center left-turn lane/median, bike lanes, curb & gutter and sidewalks. Sewer and water stub-out will be incorporated into the design to serve the existing northern parcels.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	145,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	23,800
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**23,800**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1148 **Total Project Cost** $1,900,000 **Pct. New Development:** 50.00%

Project Title: Avondale and Buckeye Intersection

Funding Source: Development Fees / Grant

Project Description:

This project will add a left-turn lane and right-tune lane on Avondale Boulevard on the north side of the intersection. The project will improve the northern Avondale Boulevard intersection approach to a major arterial standard. This section requires 130-feet of ROW to include 6-travel lanes, a center-left turn lane/median, bike lanes, sidewalks, and landscaping. Improving the roadway will require upgrades to the railroad crossing and the cost associated with those improvements has been included in this estimate. Traffic signal improvements are also included as part of this project. Utilities conflicts and relocations are anticipated to be significant and include relocation of the existing major irrigation line and a large gas substation. The project estimate does not include the relocation costs of the Gas substation. Staff will need to evaluate these costs during the project scoping phase.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	380,000	1,520,000	-	-
Operating Impact:								
Street Maintenance			-	-	-	-	-	95,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**95,000**

Project No: ST1150 **Total Project Cost** $550,000 **Pct. New Development:** 50.00%

Project Title: 103rd Ave - Holly / Granada (E. Half)

Funding Source: General Fund / Development Fees

Project Description:

Improve the east half of 103rd Ave from Holly to Granada to a major collector standard which requires 110-feet of ROW to include 2-travel lanes, a center left-turn lane, bike lanes, sidewalks and landscaping. The proposed improvements will provide an increased level of service and increase pedestrian safety. The project will include stub-outs to the existing parcels.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	550,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	27,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**27,500**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1152 **Total Project Cost** $5,360,000 **Pct. New Development:** 75.00%

Project Title: Avondale Blvd Bridge Widening - N. of I-10

Funding Source: Development Fees / Bonds / ADOT

Project Description:

This project will widen Avondale Boulevard from Roosevelt Street to north of the ADOT drainage channel bridge. This project will increase the LOS and vehicle capacity on Avondale Boulevard. The bridge will be widened to accommodate 9-lanes of traffic, bike lanes, and attached sidewalks. The existing bridge resides within ADOT's ROW and the City has procured 154-feet of ROW north of ADOT's ROW. Dual right turn lanes will also be installed allowing for increased access to eastbound I-10. General improvements will include but not be limited to vertical curb and gutter, single median curb, sidewalk, bridge deck widening, new striping, drainage, landscape and street light improvements. No Sewer or Water improvements included in the scope of this project. It is anticipated that the ADOT will cost-share in this project. ROW will be acquired for the widening.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	4,400,000	960,000	5,360,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1153 **Total Project Cost** $700,000 **Pct. New Development:** 0.00%

Project Title: 127th Ave - Lower Buckeye to Dysart

Funding Source:

Project Description:

Project Number has changed to ST1185

This project includes reconstructing 127th Avenue and Vermeersch Road from Lower Buckeye Road to Dysart Road. Improvements are needed as growth continues and will include an entirely new pavement section. Sidewalk and streetlights will not be installed.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	700,000	-	700,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1158 **Total Project Cost** $900,000 **Pct. New Development:** 0.00%

Project Title: Elm Lane Drainage Mitigation

Funding Source: MCFCD Grant / General Fund / Bonds

Project Description:

Complete construction of a 48" storm drain on Central Avenue with a 36" lateral down Elm Lane shall be required. The storm drain on Central Avenue extends from Overlin Lane down to Festival Fields Park at which point flow is conveyed to the Agua Fria River. Flood Control District of Maricopa County has agreed to cost share with the City.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	900,000	-	900,000	-	-	-	-	-
Operating Impact:								
Landscape/Water/Refuse			200	200	200	200	200	1,000
Operating Impact Totals:			**200**	**200**	**200**	**200**	**200**	**1,000**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1162 **Total Project Cost** $2,750,000 **Pct. New Development:** 0.00%

Project Title: CDBG Street and Sidewalk Improvements

Funding Source: CDBG / General Fund

Project Description:

This project will provide renovation to the South Avondale area which is a CDBG eligible area. Renovation will consist of reconstruction of the pavement and sidewalks where necessary. The project may include replacing water and sewer services where applicable to bring them to current standards.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	650,000	300,000	950,000	200,000	200,000	200,000	200,000	1,000,000
Operating Impact:								
Street Maintenance			-	-	-	-	75,000	75,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**75,000**	**75,000**

Project No: ST1164 **Total Project Cost** $500,000 **Pct. New Development:** 20.00%

Project Title: Streetlights Program Citywide

Funding Source: General Fund

Project Description:

This project is an annual program that allocates money to be used citywide in areas that need streetlight improvements.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Operating Impact:								
Equipment Maintenance			500	500	500	500	500	2,500
Electric Costs			200	200	200	200	200	1,000
Operating Impact Totals:			**700**	**700**	**700**	**700**	**700**	**3,500**

Project No: ST1166 **Total Project Cost** $1,050,000 **Pct. New Development:** 25.00%

Project Title: Avondale Blvd - Lower Buckeye to Miami

Funding Source: General Fund

Project Description:

This project will construct Avondale Boulevard by widening the east half of the corridor and constructing curb & gutter, sidewalks, street lights, and landscaping. There is an existing SRP irrigation ditch that will need to be relocated and ROW acquisition is anticipated for this project. It is also anticipated that there will be an IGA and cost sharing with MCDOT.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	250,000	800,000	-	-	-
Operating Impact:								
Street Maintenance			-	-	-	-	75,000	75,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**75,000**	**75,000**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1168 **Total Project Cost** $500,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - Links Drive and Van Buren

Funding Source: Development Fees

Project Description:

Construct a standard MCDOT traffic signal at the intersection of 119th Avenue/Links Drive and Van Buren Street. The signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for residents exiting the adjacent neighborhoods.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1170 **Total Project Cost** $750,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal and Intersection Improvements at Avondale & Lower Buckeye

Funding Source: Development Fees / MCDOT

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of Avondale Boulevard and Lower Buckeye Road. The signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles.There is an existing SRP irrigation ditch that will need to be partially relocated and ROW acquisition is anticipated for this project. It is also anticipated that there will be an IGA and cost sharing with MCDOT.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	200,000	550,000	-	-
Operating Impact:								
Staffing			-	-	-	1,000	1,000	5,000
Electric Costs			-	-	-	200	200	1,000
			-	-	-	500	500	2,500
Operating Impact Totals:			**-**	**-**	**-**	**1,700**	**1,700**	**8,500**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1171 **Total Project Cost** $500,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal and Roadway Improvements at El Mirage & Lower Buckeye

Funding Source: Development Fees / Bonds

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of El Mirage Road and Lower Buckeye Road. The signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles from adjacent development.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1172 **Total Project Cost** $810,000 **Pct. New Development:** 100.00%

Project Title: Roadway Improvements along El Mirage and Lower Buckeye Road

Funding Source: Development Fees / MCDOT

Project Description:

This project includes widening El Mirage Road on the west side from Lower Buckeye Rd north approximately 1100'. The north side of Lower Buckeye will be improved from El Mirage to 123rd Dr. The south side of Lower Buckeye will be improved for approximately 200' west of the intersection. Improvements south of Lower Buckeye on El Mirage will extend 250' south of the intersection.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	200,000	610,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	65,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**65,000**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1177 **Total Project Cost** $650,000 **Pct. New Development:** 0.00%

Project Title: Van Buren-Dysart to La Jolla Mill / Overlay

Funding Source: General Fund / Bonds

Project Description:

This project scope includes replacing the existing westbound lanes and center turn lane between Dysart Road to La Jolla. The existing pavement which is in poor condition will be removed and replaced with the City's arterial pavement section which will vastly improve the driving surface for resident and commercial users. The design, which will be developed by the City's Engineering Department, will also include installation, replacement, or adjustment of survey monuments, manholes, and valve covers.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	650,000	-	650,000	-	-	-	-	-
Operating Impact:								
Street Maintenance			-	-	-	-	32,500	32,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**32,500**	**32,500**

Project No: ST1178 **Total Project Cost** $1,400,000 **Pct. New Development:** 0.00%

Project Title: Central - Western to Van Buren

Funding Source: Bonds

Project Description:

The purpose of this project is to reconstruct Central Avenue from Western Avenue to Van Buren Road. Improvements will be limited to the rehabilitation of the pavement section to current City of Avondale Standards. The preliminary design will include a pavement evaluation. The existing roadway width shall remain as is, therefore no right of way acquisition or concrete improvments are anticipated other than rennovations to bad curb or valley gutter.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	150,000	1,250,000	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1179 **Total Project Cost** $500,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal and Intersection Improvements at Avondale & Encanto

Funding Source: Development Fees / Bonds

Project Description:

This project includes constructing a Traffic Signal at the Intersection of Avondale Boulevard and Encanto Boulevard. Construction shall improve the intersection to provide for traffic signals, curb returns, and pedestrian ramps. Interim paving improvements shall be constructed on each approach to allow for a through lane in each direction as well as a dedicated left turn lane. No new streetlights or sidewalk has been budgeted into this project. In order to accomplish the necessary construction for this project multiple utility improvements must be completed. The existing irrigation ditch and structures on the west side of Avondale Boulevard have to be improved. Utilities on the 12Kv Poles on the north-west and south-west corners have to be buried and their costs have been considered in the estimate. Right-of-way for this project is limited to a triangle on the south-west corner which needs to be acquired. No water or sewer improvements are anticipated on this project.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	500,000	-	500,000	-	-	-	-	-
Operating Impact:								
Staffing			1,000	1,000	1,000	1,000	1,000	5,000
Electric Costs			200	200	200	200	200	1,000
			500	500	500	500	500	2,500
Operating Impact Totals:			**1,700**	**1,700**	**1,700**	**1,700**	**1,700**	**8,500**

Project No: ST1180 **Total Project Cost** $500,000 **Pct. New Development:** 50.00%

Project Title: Traffic Signal - 107th Ave and Dealer Dr

Funding Source: Development Fees / General Fund

Project Description:

Construct a standard MCDOT traffic signal at the intersection of 107th Avenue and Dealer Drive. The traffic signal will help improve traffic flow, reduce delay, and provide safer access for vehicles exiting adjacent development.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1181 **Total Project Cost** $500,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - 107th Avenue and Roosevelt Street

Funding Source: Development Fees

Project Description:

Construct a standard MCDOT traffic signal at the intersection of 107th Avenue and Roosevelt Parkway. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles exiting adjacent developments.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1186 **Total Project Cost** $500,000 **Pct. New Development:** 50.00%

Project Title: Roundabout - Avondale Blvd and Thomas

Funding Source: Development Fees / General Fund

Project Description:

The purpose of this project, originally programmed for a traffic signal, is to construct a roundabout at the intersection of Avondale Boulevard and Thomas Road. Improvements will include reconfiguration of the existing curb and gutter to accommodate the inner circle and splitter islands on the approach to the roundabout. The project will also include revisions to the existing drainage structures on each corner of the project. No right-of-way acquisition is anticipated given the nature of the design versatility of the roundabout. The preliminary design will include traffic analysis for a basis of the roundabout design and evaluation for implementation of a final roundabout design. The roundabout will help improve traffic flow and reduce delay along the arterial roadways, similar to a traffic signal, but with significantly less maintenance costs of a signal. The roundabout will also reduce emissions due to the fact that vehicles do not sit idling for the next green cycle, provide safer access to and from adjacent residential developments, and can add a sense of community serving as gateways into adjacent neighborhoods.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	500,000	-
Operating Impact:								
Staffing			-	-	-	-	1,000	5,000
Electric Costs			-	-	-	-	200	1,000
			-	-	-	-	500	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**1,700**	**8,500**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1187 **Total Project Cost** $500,000 **Pct. New Development:** 50.00%

Project Title: Traffic Signal - 119th Ave and McDowell

Funding Source: Development Fees / General Fund

Project Description:

Construct a standard MCDOT traffic signal at the intersection of 119th Avenue and McDowell Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1188 **Total Project Cost** $500,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - 119th Ave and Lower Buckeye

Funding Source: Development Fees

Project Description:

Construct a standard MCDOT traffic signal at the intersection of 119th Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles exiting adjacent neighborhood areas.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1189 **Total Project Cost** $200,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - 107th Ave and Lower Buckeye

Funding Source: Development Fees / MCDOT

Project Description:

The City will cost share with Maricopa County and the City of Phoenix, who will serve as the lead agency on this traffic signal project. The traffic signal will help improve traffic flow, reduce delay, and provide safer access for vehicles to and from adjacent developments.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	200,000	-	-	-
Operating Impact:								
Staffing			-	-	-	-	-	-
Electric Costs			-	-	-	-	-	-
			-	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1192 **Total Project Cost** $1,600,000 **Pct. New Development:** 100.00%

Project Title: Litchfield Road - Broadway to Lower Buckeye

Funding Source: Development Fees

Project Description:

In between Lower Buckeye and Broadway, Litchfield Road remains unimproved with a 28' wide pavement section and one lane each direction. The intent of the project is to extend the Litchfield Road arterial corridor from Lower Buckeye to Broadway by constructing full width street improvements. Right of way acquisition will need to take place along the entire alignment. Improvements will include vertical curb and gutter, 6' detached sidewalk, streetlights, landscape, drainage and a new pavement section on both sides of the road.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	1,600,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1195 **Total Project Cost** $500,000 **Pct. New Development:** 25.00%

Project Title: Traffic Signal - Central and Lower Buckeye

Funding Source: General Fund / Development Fees / MCDOT

Project Description:

Construct a traffic signal using City standard trombone-type or a MCDOT Standard type signal at the intersection of Central Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safe access for vehicles to and from adjacent residential neighborhoods to the north and the community park to the south.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1198 **Total Project Cost** $430,000 **Pct. New Development:** 100.00%

Project Title: 119th Avenue Extension - Virginia South 300'

Funding Source: Development Fees

Project Description:

Eastern half street improvments from 300-feet south of Virginia to the Virginia intersection are a scallops piece that will need to be completed by the City. There is little to no oppurtunity to have private development build the half street improvements in this reach. This project will finish off the scallops piece of roadway and provide continuity of 119th Avenue from Virginia Avenue to Palm Lane. This continuous reach of roadway will provide residents with one lane in each direction with a center turn lane and two bike lanes. ROW acquisition will be necessary for this project. Improvements will include vertical curb and gutter, 5-foot wide sidewalk, streetlights, landscape, drainage and new half street of pavement.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	430,000	-	-
Operating Impact:								
Street Maintenance			-	-	-	-	-	21,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**21,500**

Project No: ST1220 **Total Project Cost** $700,000 **Pct. New Development:** 0.00%

Project Title: Pedestrian Ramp/Sidewalks Program (Citywide)

Funding Source: General Fund

Project Description:

This project is an annual program that allocates money to be used citywide in areas that need sidewalk improvements and ADA compliant ramps. This program will also allocate funds to upgrade existing ramps to ADA compliant ramps.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	50,000	50,000	100,000	50,000	50,000	50,000	50,000	400,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1224 **Total Project Cost** $1,900,000 **Pct. New Development:** 25.00%

Project Title: 107th Avenue/McDowell Widening and Well Relocation

Funding Source: Bonds / General Fund

Project Description:

This project will widen McDowell Road west of 107th for approximately 500 feet along the south side of the road in order to provide a 6-lane major arterial section. Widening will also take place along 107th Avenue south of McDowell Road for approximately 700 feet along the west side of the road in order to provide a 4-lane collector section. Improvements will include: pavement, curb & gutter, scuppers, drainage excavation for temporary retention basins, and a new traffic signal in the SW corner. Right-of-way will be required along the south side of McDowell and along the west side of 107th due to the roadway widening. The existing private concrete irrigation channel along 99th and McDowell will need to be relocated. In addition, the existing SRP structure located in the southwest corner will need to be relocated along with the existing 42-inch and 72-inch SRP irrigation pipe located along McDowell Road and 107th Avenue. Additional right-of-way and easements will have to be acquired as part of the channel relocations.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	300,000	1,600,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	97,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**97,000**

Project No: ST1229 **Total Project Cost** $500,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - Van Buren Street and 103rd Avenue

Funding Source: Development Fees

Project Description:

Construct a MCDOT standard traffic signal at the intersection of Van Buren Street and 103rd Avenue. The signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1248 **Total Project Cost** $600,000 **Pct. New Development:** 50.00%

Project Title: Traffic Signal - Dysart Road and Lower Buckeye Road

Funding Source: Development Fees / MCDOT

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of Dysart Road and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	600,000	-
Operating Impact:								
Staffing			-	-	-	-	1,000	5,000
Electric Costs			-	-	-	-	200	1,000
			-	-	-	-	500	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**1,700**	**8,500**

Project No: ST1250 **Total Project Cost** $500,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - McDowell Road and 117th Avenue

Funding Source: Development Fees

Project Description:

Construct a MCDOT standard traffic signal at the intersection of McDowell Road and 117th Avenue. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1252 **Total Project Cost** $60,000 **Pct. New Development:** 0.00%

Project Title: Hill Street Improvements

Funding Source: General Fund

Project Description:

Complete the road extension of Hill Street from 3rd Street to 5th Street.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	60,000	-	60,000	-	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1253 **Total Project Cost** $600,000 **Pct. New Development:** 100.00%

Project Title: 107th Avenue/I-10 Bridge Widening

Funding Source: Bonds/Development Fees / General Fund

Project Description:

This project entails widening the 107th Bridge. The bridge will be widened/modified under two ADOT lead projects that will include widening the inner area for two more lanes and the outer widening project that will entail widening along the outside lanes.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	600,000	-	600,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1260 **Total Project Cost** $1,100,000 **Pct. New Development:** 100.00%

Project Title: Avondale / McDowell Intersection Improvements

Funding Source: Development Fees

Project Description:

This project will widen approximately 800 feet of McDowell Road east of the Avondale Boulevard intersection on the north side of the road.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	1,100,000	-	1,100,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1261 **Total Project Cost** $3,750,000 **Pct. New Development:** 25.00%

Project Title: City Center

Funding Source: General Fund / Bonds / Development Fees

Project Description:

This project includes the construction of the required public infrastructure necessary to support 12 acres of retail, office, sports facility, residential and other uses approved in the City Center Plan. The infrastructure includes water, sanitary sewer, storm sewer, and construction of a linear park/retention basin, paving, street and pedestrian lighting, sidewalks with street trees, landscaping and furniture.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	3,000,000	750,000	3,750,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1265 **Total Project Cost** $1,500,000 **Pct. New Development:** 50.00%

Project Title: Dysart / McDowell Intersection Improvements

Funding Source: Development Fees / General Fund / IGA

Project Description:

This project shall improve the intersection to arterial standards with dual left turn lanes. The proposed improvements will increase the left turn storage northbound and southbound to accommodate the traffic by implementing longer storage lengths and dual left turn bays. The current McDowell Road section is comprised of only two thru lanes in each direction and a single left turn bay. The dual lefts will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments. The design and construction documents will be prepared by the Engineering Department.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	300,000	300,000	1,200,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1267 **Total Project Cost** $1,187,100 **Pct. New Development:** 25.00%

Project Title: Intelligent Transportation System (ITS)

Funding Source: MCDOT / Development Fees / General Fund

Project Description:

Proposed project is to furnish and install 2 1/8 miles of fiber optic cable, conduit, interdict, associated equipment at 9 traffic signals and one CCTV camera on McDowell Road from 99th Avenue to Avondale Boulevard. MCDOT will contribute $753,460 for this project. The City's share will be $433,640.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	1,187,100	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1273 **Total Project Cost** $900,000 **Pct. New Development:** 0.00%

Project Title: 107th Avenue - Indian School to RID - Mill / Overlay

Funding Source: Bonds

Project Description:

This project consists of removing and replacing or milling and overlaying the existing pavement depending on the pavements' condition which varies along 107th Avenue. Pavement improvements will occur from the existing RID Bridge to Indian School Road (1/2 mile). Other improvements will include minor adjustments to manholes and water valve utilities. The design and construction documents will be prepared by the Engineering Department.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	200,000	700,000	900,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1274 **Total Project Cost** $1,100,000 **Pct. New Development:** 0.00%

Project Title: Thomas Road - 107th Avenue to Avondale Blvd.

Funding Source: Bonds

Project Description:

This project shall include the removal and replacement of the pavement section on northern half of Thomas Road. It will also include a slurry seal application to the south half which is over 8 years old and due for maintenance. A geotechnical evaluation of the existing pavement condition on the north half street recommends the replacement of the entire roadway section. Anything less would be a temporary fix and would not extend the useable life of the pavement. Along with the pavement replacement some settling segments of concrete vertical curb and gutter will be replaced. In addition to these improvements ADA compliant ramps will be installed.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	200,000	900,000	1,100,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1275 **Total Project Cost** $975,000 **Pct. New Development:** 0.00%

Project Title: Western Avenue - Central to 4th Avenue - Mill / Overlay

Funding Source: Bonds

Project Description:

This project will mill and overlay Western Avenue from Central Avenue to 4th Avenue. The pavement is showing signs of distress and conducting a mill and overlay should increase the existing pavement life cycle. This project will include mill, overlay, striping, and utility adjustments. No major water or sewer improvements are required at this time. The design and construction documents will be prepared by the Engineering Department.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	225,000	-	225,000	-	-	-	-	750,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1286 **Total Project Cost** $2,800,000 **Pct. New Development:** 0.00%

Project Title: Van Buren Drainage Channel

Funding Source: Bonds / General Fund

Project Description:

This project will design and construct a drainage channel between the Agua Fria River and 99th Avenue. The proposed drainage channel would intercept flows along Van Buren Street and convey these flows west to the Agua Fria River. By intercepting flows that originate north of Van Buren Street, relief would be provided to the existing "Drop" drainage corridor located to the south of Van Buren Street. This in turn, would benefit the land locked City of Tolleson by allowing it to convey additional flows to the "Drop" drainage corridor. The City of Avondale feels that the proposed drainage channel would not only satisfy the Cities of Avondale's and Tolleson's needs, but also FCDMC's due to the projects regional drainage aspect and importance. The implementation and ultimate construction of the Van Buren Street Drainage Channel project would alleviate existing flooding in and around 99th Avenue and assist in the formation of future development that would benefit from such a regional drainage facility.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	300,000	800,000	1,700,000	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1287 **Total Project Cost** $2,000,000 **Pct. New Development:** 0.00%

Project Title: McDowell Road - Bridge to 119th Avenue

Funding Source: Bonds / General Fund

Project Description:

This project would consist of a study phase and then ultimately a design & construction phase. During the study phase, McDowell Road from 119th Avenue to the existing McDowell Road Bridge would be evaluated with the goal of reducing the existing super-elevated roadway, meet current roadway design guidelines, meet future development needs along this corridor and be able to connect to a future widening of the McDowell road Bridge. The design and construction phase will advance the preferred McDowell Road alignment and construct a modern 6-lane plus median arterial section. Additional improvements would include lighting, landscaping, and drainage improvements

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	250,000	1,000,000	750,000	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1288 **Total Project Cost** $100,000 **Pct. New Development:** 0.00%

Project Title: Dynamic Message Signs

Funding Source: General Fund

Project Description:

This CMAQ funded project, along with Avondale's match ($100,000), will purchase variable or dynamic message signs for the City of Avondale. Such signs warn of traffic congestion, collisions, roadwork zones, or speed limits on a specific highway segment. In urban areas the signs are used within Parking Guidance and Information systems to guide drivers to available car parking spaces. They may also ask vehicles to take alternative routes, limit travel speed, warn of duration and location of the incidents or just inform of the traffic conditions. These signs are also used for AMBER Alert messages.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	100,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1289 **Total Project Cost** $850,000 **Pct. New Development:** 0.00%

Project Title: Roosevelt Street (West of 99th Avenue)

Funding Source: General Fund / Bonds

Project Description:

This project will address distressed pavement rehabilitation and reconstruction requirements of Roosevelt Street from 99th Avenue to 105th Avenue. Full street width reconstruction will be conducted from 99th Avenue to 101st Avenue and only the westbound lane from 101st to 105th Avenue. The preliminary design will include a pavement evaluation to address high commercial traffic volumes. The design and construction documents will be prepared by the Engineering Department.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	850,000	850,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Street Construction

Project No: ST1290 **Total Project Cost** $400,000 **Pct. New Development:** 0.00%

Project Title: Rancho Santa Fe (East of Dysart)

Funding Source: General Fund / Bonds

Project Description:

This project consists of pavement milling and overlay in order to improve the structural integrity of the existing roadway surface and thereby extend the service life. Minimal impact to other improvements will result from this work with the exception of minor adjustments to manholes and water valve utilities. The design and construction documents will be prepared by the Engineering Department.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	400,000	400,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Police Development

308 Police Development	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	2,256,780	43,180	99,580	242,480	236,880	231,180	261,380
Revenues							
Bond Proceeds - GO	-	-	-	-	-	7,000,000	7,000,000
Development Fees	103,200	172,000	258,000	258,000	258,000	1,376,000	2,425,200
Interest	500	400	900	2,400	2,300	2,200	8,700
Total Revenues	**103,700**	**172,400**	**258,900**	**260,400**	**260,300**	**8,378,200**	**9,433,900**
Total Resources	**2,360,480**	**215,580**	**358,480**	**502,880**	**497,180**	**8,609,380**	**11,690,680**
Expenditures							
PL1161-Property and Evidence Room	-	-	-	-	-	3,200,000	3,200,000
PL1176-Joint Training Facility with Glendale	-	-	-	150,000	150,000	150,000	450,000
PL1225-Northwest Police Station	2,200,000	-	-	-	-	-	2,200,000
PL1908-Lakin Ranch Substation	-	-	-	-	-	2,865,000	2,865,000
PL1999-Command Vehicle	-	-	-	-	-	1,550,000	1,550,000
TR09-Transfer to Debt Service Fund	117,300	116,000	116,000	116,000	116,000	583,000	1,164,300
Total Expenditures	**2,317,300**	**116,000**	**116,000**	**266,000**	**266,000**	**8,348,000**	**11,429,300**
Estimated Ending Balance	43,180	99,580	242,480	236,880	231,180	261,380	

Capital Improvement Plan

Fiscal Years 2011-2020

Police Development

Project No: PL1161 **Total Project Cost** $3,200,000 **Pct. New Development:** 0.00%

Project Title: Property and Evidence Room

Funding Source: Bonds

Project Description:

The Avondale Police Department is requesting the funds to build a new 10,000 square foot Property and Evidence Room. The current Property and Evidence Room is located in the Main Police building and occupies approximately 1500 square feet. Inside the room are separate locations for guns, illegal drugs, a large box refrigerator and large box freezer.

As of today:
The drug room is at 90% capacity
The main warehouse shelving area is at 95% capacity
The gun room is near capacity
The fire cabinet is over capacity
The safe is at capacity

The Property and Evidence Room is severely limited in options for expansion. While two containers have been purchased for the Tolleson impound lot, only specific items can be placed there due to security, accessibility and the environment. These containers are only a stop-gap solution to extend the capacity deadline a few years.

As new laws are changed and the time limits of holding evidence increases, the space needed to manage and run an efficient and well-organized area will only become more critical.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	3,200,000
Operating Impact:								
Staffing			-	-	-	-	-	65,000
Supplies/Contracts			-	-	-	-	-	25,000
Utilities			-	-	-	-	-	45,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**135,000**

Project No: PL1176 **Total Project Cost** $450,000 **Pct. New Development:** 50.00%

Project Title: Joint Training Facility with Glendale

Funding Source: Development Fees

Project Description:

This is a shared project between the Avondale Police Department and the Glendale Police Department for ongoing employee training to include a driving track, training classrooms and a shooting range for police mandatory qualifications.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	150,000	150,000	150,000
Operating Impact:								
Staffing			-	-	-	200,000	220,000	242,000
Supplies/Contracts			-	-	-	30,000	33,000	36,300
Operating Impact Totals:			**-**	**-**	**-**	**230,000**	**253,000**	**278,300**

Capital Improvement Plan

Fiscal Years 2011-2020

Police Development

Project No: PL1225 **Total Project Cost** $2,200,000 **Pct. New Development:** 100.00%

Project Title: Northwest Police Station

Funding Source: Development Fees

Project Description:

This is a joint police and fire station at Dysart and Sage. With recent population growth in the area, the Police department will be able to provide better response times and service to the citizens of Avondale who live in the area.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	2,200,000	-	2,200,000	-	-	-	-	-
Operating Impact:								
Staffing			-	-	-	-	-	1,440,000
Supplies/Contracts			10,000	10,000	10,000	10,000	10,000	50,000
Utilities			100,000	100,000	100,000	100,000	100,000	500,000
Building Maintenance			15,000	15,000	15,000	15,000	15,000	75,000
Equipment Maintenance			80,000	80,000	80,000	80,000	80,000	400,000
Insurance			50,000	50,000	50,000	50,000	50,000	250,000
PC/Vehicle Replacement			107,000	107,000	107,000	107,000	107,000	535,000
Operating Impact Totals:			**362,000**	**362,000**	**362,000**	**362,000**	**362,000**	**3,250,000**

Project No: PL1908 **Total Project Cost** $2,865,000 **Pct. New Development:** 100.00%

Project Title: Lakin Ranch Substation

Funding Source: Development Fees

Project Description:

Lakin Ranch is a large housing development that is still in the preliminary stages. The community is expected to be large enough to host a joint police and fire substation that will be placed in the center of the community to provide public safety.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	2,865,000
Operating Impact:								
Staffing			-	-	-	-	-	1,440,000
Supplies/Contracts			-	-	-	-	-	10,000
Utilities			-	-	-	-	-	100,000
Building Maintenance			-	-	-	-	-	15,000
Equipment Maintenance			-	-	-	-	-	80,000
Insurance			-	-	-	-	-	50,000
PC/Vehicle Replacement			-	-	-	-	-	107,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**1,802,000**

Capital Improvement Plan

Fiscal Years 2011-2020

Police Development

Project No: PL1999 **Total Project Cost** $1,550,000 **Pct. New Development:** 25.00%

Project Title: Command Vehicle

Funding Source: Bonds / Development Fees

Project Description:

This is a state of the art mobile vehicle to be used when a complex operational response to an emergency or crisis situation is necessary. Some of the uses of the command vehicle would include barricaded suspects, processing major crime scenes, natural disasters, major transportation accidents such as plane crashes or train derailments, civil disorder, lost persons and special events management. The vehicle will be particularly effective in isolated areas where there may be limited or no accessibility to technical resources necessary for effective on-scene management of an incident or event.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	1,550,000
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	8,000
PC/Vehicle Replacement			-	-	-	-	-	165,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**173,000**

Project No: TR09 **Total Project Cost** $1,164,300 **Pct. New Development:** 100.00%

Project Title: Transfer to Debt Service Fund

Funding Source: Development Fees

Project Description:

Transfer of police development fees to MDC debt service fund for the police station at Civic Center.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	117,300	117,300	116,000	116,000	116,000	116,000	583,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2011-2020

Parkland

310 Parkland	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	16,116,669	1,089,969	1,351,269	1,897,019	2,142,469	3,040,319	1,225,419
Revenues							
AF Restoration Grant	-	-	-	650,000	-	-	650,000
Army Corp Grant Funding (AF Restoration)	-	-	-	5,000,000	-	-	5,000,000
Development Fees	750,300	1,250,500	1,875,750	1,875,750	1,875,750	10,004,000	17,632,050
Interest	23,000	10,800	20,000	19,700	22,100	31,100	126,700
Transfer In- General Fund	-	500,000	500,000	500,000	500,000	2,750,000	4,750,000
Total Revenues	**773,300**	**1,761,300**	**2,395,750**	**8,045,450**	**2,397,850**	**12,785,100**	**28,158,750**
Total Resources	**16,889,969**	**2,851,269**	**3,747,019**	**9,942,469**	**4,540,319**	**15,825,419**	**44,275,419**
Expenditures							
PK1026-Future Park Development	-	-	-	-	-	6,500,000	6,500,000
PK1029-West Valley Corridor / Multi -Modal Trail System	-	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
PK1032-Coldwater Park Improvements	-	-	850,000	-	-	-	850,000
PK1094-Aqua Fria Restoration - grant funding	-	-	-	6,300,000	-	-	6,300,000
PK1096-Park Development Pendergast Site	-	-	-	-	-	600,000	600,000
PK1105-Festival Fields	-	1,500,000	-	-	-	-	1,500,000
PK1119-American Sports Center	15,800,000	-	-	-	-	-	15,800,000
PK1200-El Rio Nature Area	-	-	-	500,000	500,000	6,500,000	7,500,000
Total Expenditures	**15,800,000**	**1,500,000**	**1,850,000**	**7,800,000**	**1,500,000**	**14,600,000**	**43,050,000**
Estimated Ending Balance	1,089,969	1,351,269	1,897,019	2,142,469	3,040,319	1,225,419	

Capital Improvement Plan

Fiscal Years 2011-2020

Parkland

Project No: PK1026 **Total Project Cost** $6,500,000 **Pct. New Development:** 100.00%

Project Title: Future Park Development

Funding Source: Development Fees

Project Description:

This provides for development of a future 40 acre park in the southern portion of Avondale. The land is proposed to be acquired via a donation. Master planning and design development will occur in 2016, with development planned over the following two fiscal years.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	6,500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: PK1029 **Total Project Cost** $4,000,000 **Pct. New Development:** 50.00%

Project Title: West Valley Corridor / Multi -Modal Trail System

Funding Source: Development Fees / General Fund

Project Description:

Phased implementation of recereational trails and improvements throughout the West Valley Recreation Corridor. A multi-modal trail system wil be developed to provide connectivity along the Agua Fria River. Trail heads are planned at Friendship Park, Coldwater Park and Festival Fields with street access at Van Buren Street and Thomas Road.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: PK1032 **Total Project Cost** $850,000 **Pct. New Development:** 0.00%

Project Title: Coldwater Park Improvements

Funding Source: General Fund

Project Description:

The existing ball fields will be converted to a passive trailhead in conjunction with the West Valley Corridor project. Site amenities may include benches, ramadas, lighting and restroom facilities.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	850,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Parkland

Project No: PK1094 **Total Project Cost** $6,300,000 **Pct. New Development:** 25.00%

Project Title: Aqua Fria Restoration - grant funding

Funding Source: Grant / Development Fees / General Fund

Project Description:

Planning, design and development to restore riparian habitat and native resources along the Agua Fria River. This specific project will be a component of the West Valley Recreation Corridor. Improvements may include passive recreation, trails, observation platforms, landscaping and signage.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	6,300,000	-	-
Operating Impact:								
Staffing			-	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: PK1096 **Total Project Cost** $600,000 **Pct. New Development:** 25.00%

Project Title: Park Development Pendergast Site

Funding Source: Grant / Development Fees

Project Description:

The City will seek State Grant Funding through the Arizona Heritage Grant Program to develop a new park facility. The proposed site is near Avondale Boulevard and Encanto Boulevard. The acquisition of the property was completed in 2003/2004. Site improvements may include walking paths, ramadas, play equipment, ball fields and multi-purpose play fields.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	600,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: PK1105 **Total Project Cost** $1,500,000 **Pct. New Development:** 50.00%

Project Title: Festival Fields

Funding Source: Development Fees / Bonds

Project Description:

Phase II of the development of an 85 acre community park. Amenities may include adult and youth ball fields,splash play area, playground equipment, ramadas, basketball courts, parking and other support facilities.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	1,500,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Parkland

Project No: PK1119 **Total Project Cost** $15,800,000 **Pct. New Development:** 25.00%

Project Title: American Sports Center

Funding Source: Bonds / General Fund / Development Fess

Project Description:

Construction of an 83,000 square foot American Sports Center that will offer community center operations, indoor soccer, basketball and volleyball courts, flex meeting space and concession services. Infrastructure improvements are also provided for in this project.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	13,800,000	2,000,000	15,800,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: PK1200 **Total Project Cost** $7,500,000 **Pct. New Development:** 50.00%

Project Title: El Rio Nature Area

Funding Source: Development Fees / General Fund

Project Description:

Development of a plan for nature interpretive and passive recreation around the confluence of the Gila, Salt, and Agua Fria Rivers. This funding will initiate the design process. It is anticipated that construction will begin in FY 2016.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	500,000	500,000	6,500,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Library Development

311 Library Development	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	29,603	24,793	39,663	91,153	133,303	176,153	429,853
Revenues							
Development Fees	103,800	173,000	259,500	259,500	259,500	1,384,000	2,439,300
Interest	290	240	390	900	1,300	1,700	4,820
Transfer In- General Fund	100,000	50,000	-	-	-	-	150,000
Total Revenues	**204,090**	**223,240**	**259,890**	**260,400**	**260,800**	**1,385,700**	**2,594,120**
Total Resources	**233,693**	**248,033**	**299,553**	**351,553**	**394,103**	**1,561,853**	**2,623,723**
Expenditures							
LB1030-Book circulation materials purchase	-	-	-	10,000	10,000	100,000	120,000
TR06-Debt Service for Library	208,900	208,370	208,400	208,250	207,950	1,032,000	2,073,870
Total Expenditures	**208,900**	**208,370**	**208,400**	**218,250**	**217,950**	**1,132,000**	**2,193,870**
Estimated Ending Balance	24,793	39,663	91,153	133,303	176,153	429,853	

Capital Improvement Plan

Fiscal Years 2011-2020

Library Development

Project No: LB1030 **Total Project Cost** $120,000 **Pct. New Development:** 100.00%

Project Title: Book circulation materials purchase

Funding Source: Development Fees

Project Description:

These funds will be used to purchase books for the Sam Garcia Library and the Civic Center Library.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	10,000	10,000	100,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: TR06 **Total Project Cost** $2,073,870 **Pct. New Development:** 100.00%

Project Title: Debt Service for Library

Funding Source: Development Fees

Project Description:

The construction of the regional library for the growing Avondale population required the sale of bonds. These funds will be transferred to the appropriate debt service fund.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	208,900	208,900	208,370	208,400	208,250	207,950	1,032,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

General Government Development

318 General Government Development	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	2,370,100	1,937,550	1,681,050	1,653,800	1,326,550	1,296,300	1,124,300
Revenues							
Bond Proceeds - GO	-	-	-	-	2,000,000	13,000,000	15,000,000
Development Fees	278,700	464,500	696,750	696,750	696,750	3,716,000	6,549,450
Interest	23,000	19,000	16,000	16,000	13,000	12,000	99,000
Total Revenues	**301,700**	**483,500**	**712,750**	**712,750**	**2,709,750**	**16,728,000**	**21,648,450**
Total Resources	**2,671,800**	**2,421,050**	**2,393,800**	**2,366,550**	**4,036,300**	**18,024,300**	**24,018,550**
Expenditures							
PW1184-Court Expansion	-	-	-	300,000	2,000,000	-	2,300,000
PW1191-City Hall Expansion	-	-	-	-	-	13,200,000	13,200,000
TR07-Debt service on government center	734,250	740,000	740,000	740,000	740,000	3,700,000	7,394,250
Total Expenditures	**734,250**	**740,000**	**740,000**	**1,040,000**	**2,740,000**	**16,900,000**	**22,894,250**
Estimated Ending Balance	1,937,550	1,681,050	1,653,800	1,326,550	1,296,300	1,124,300	

Capital Improvement Plan

Fiscal Years 2011-2020

General Government Development

Project No: PW1184 **Total Project Cost** $2,300,000 **Pct. New Development:** 100.00%

Project Title: Court Expansion

Funding Source: Development Fees

Project Description:

Design and construct the expansion of the court facilities. Continued growth in the City will increase demand of court services. Expansion of the lobby, a new courtroom, administrative offices and storage will be needed to maintain quality service.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	300,000	2,000,000	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: PW1191 **Total Project Cost** $13,200,000 **Pct. New Development:** 100.00%

Project Title: City Hall Expansion

Funding Source: Development Fees

Project Description:

Provides for a space needs study, design and construction of additional adminstrative space at City Hall to maintain quality service as the City continues to grow.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	13,200,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: TR07 **Total Project Cost** $7,394,250 **Pct. New Development:** 100.00%

Project Title: Debt service on government center

Funding Source: Development Fees

Project Description:

Transfer of general government development fee to MDC debt service fund for Civic Center.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	734,250	734,250	740,000	740,000	740,000	740,000	3,700,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Fire Dept. Development

319 Fire Dept. Development	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	1,143,368	274,368	602,468	1,220,868	1,881,468	2,548,668	1,350,408
Revenues							
Bond Proceeds	-	-	-	-	-	1,000,000	1,000,000
Development Fees	298,800	498,000	747,000	747,000	747,000	3,984,000	7,021,800
Interest	2,600	2,100	4,900	8,600	15,200	21,900	55,300
Northwest Station Cost Share	-	-	-	2,000,000	-	-	2,000,000
Transfer In - Public Safety Sales Tax	-	-	-	-	-	679,160	679,160
Transfer In- General Fund	75,000	-	-	-	-	-	75,000
Total Revenues	**376,400**	**500,100**	**751,900**	**2,755,600**	**762,200**	**5,685,060**	**10,831,260**
Total Resources	**1,519,768**	**774,468**	**1,354,368**	**3,976,468**	**2,643,668**	**8,233,728**	**11,974,628**
Expenditures							
FR0010-Apparatus Lease Payments (Station 173) (12/12)	77,000	77,000	38,500	-	-	-	192,500
FR1040-Lakin Ranch Fire Station	-	-	-	-	-	4,600,000	4,600,000
FR1159-Glendale Fire Academy	-	-	-	-	-	1,358,320	1,358,320
FR1217-PIR Fire Operations Facility	-	-	-	-	-	450,000	450,000
FR1223-Northwest Fire Station	1,000,000	-	-	2,000,000	-	-	3,000,000
FR1268-800 mhz Radio System	50,000	-	-	-	-	-	50,000
FR1269-Unified Command Center Support	25,000	-	-	-	-	-	25,000
TR10-Debt Service - Bonds	93,400	95,000	95,000	95,000	95,000	475,000	948,400
Total Expenditures	**1,245,400**	**172,000**	**133,500**	**2,095,000**	**95,000**	**6,883,320**	**10,624,220**
Estimated Ending Balance	274,368	602,468	1,220,868	1,881,468	2,548,668	1,350,408	

Capital Improvement Plan

Fiscal Years 2011-2020

Fire Dept. Development

Project No: FR0010 **Total Project Cost** $192,500 **Pct. New Development:** 100.00%

Project Title: Apparatus Lease Payments (Station 173) (12/12)

Funding Source: Development Fees

Project Description:

These funds cover the annual payments for the lease on the pumper for Fire Station #3 purchased in FY 05-06 on a short term lease which expires December 2012.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	77,000	77,000	77,000	38,500	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: FR1040 **Total Project Cost** $4,600,000 **Pct. New Development:** 100.00%

Project Title: Lakin Ranch Fire Station

Funding Source: Development Fees

Project Description:

The project is the fire department of a combined public safety facility in the area of El Mirage and Broadway. Timing of the facility will be coordinated with residential development in the area. The station would house an engine company which will serve the far southern portion of Avondale. The space may be designed to house an ambulance through a lease arrangement. An additional pumper will be required to open the station. Construction of that type of apparatus is approximately one year so the vehicle will be ordered to coordinate delivery just prior to opening the station, The total project cost includes all necessary equipment (hose, breathing apparatus, etc.) to put the vehicle in service.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	4,600,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000,000
Utilities			-	-	-	-	-	2,500,000
Operating Impact Totals:			-	-	-	-	-	**7,500,000**

Capital Improvement Plan

Fiscal Years 2011-2020

Fire Dept. Development

Project No: FR1159 **Total Project Cost** $1,358,320 **Pct. New Development:** 50.00%

Project Title: Glendale Fire Academy

Funding Source: Development Fees / Sales Tax

Project Description:

In 2005 the City of Avondale approved an Intergovernmental Agreement with the City of Glendale and various other parties, including Surprise, Peoria and the Community College District, to construct and operate a regional public safety training facility.

This facility will provide training props and capabilities not available elsewhere in the West Valley and will significantly enhance the department's on-going training and professional development efforts. The Avondale/Goodyear training facility will serve to compliment this regional facility. Together these facilities will fill a significant training void in the West Valley and City of Avondale.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	1,358,320
Operating Impact:								
Supplies/Contracts			-	-	-	-	-	440,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**440,000**

Project No: FR1217 **Total Project Cost** $450,000 **Pct. New Development:** 0.00%

Project Title: PIR Fire Operations Facility

Funding Source: Bonds

Project Description:

There has been a long standing need at Phoenix International Raceway for a facility that will serve as an onsite Fire/EMS facility and joint operations center for NASCAR race events and other major activities at PIR.

The facility would be a modular type building consisting of approximately 10,000 sq ft that would provide basic living areas for the on-duty personnel, an EMS treatment area/first aid station, a public reception/information area and a joint operations area that would function as a multi-agency command and control area. Apparatus would be housed under an adjoining canopy type structure.

The facility would be a cooperative effort with PIR and could potentially be expanded to house offices/facilities for other city functions (Finance, Police, etc.).

The facility would be operational only during NASCAR or other major events at PIR.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	450,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2011-2020

Fire Dept. Development

Project No: FR1223 **Total Project Cost** $3,000,000 **Pct. New Development:** 100.00%

Project Title: Northwest Fire Station

Funding Source: Development Fees / IGA

Project Description:

The northwest area of the community is presently served by the fire station located on Litchfield Road just north of Thomas Road in Goodyear. As the north area of Goodyear continues to develop and that station get busier, the response time to calls within Avondale has begun to increase. A station on Dysart and Sage has been designed. The shell of the station will be constructed along with the Northwest Police Station. Discussions continue with Litchfield Park to fund the completion of the station.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	900,000	100,000	1,000,000	-	-	2,000,000	-	-
Operating Impact:								
Staffing			-	-	-	-	1,500,000	7,500,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**1,500,000**	**7,500,000**

Project No: FR1268 **Total Project Cost** $50,000 **Pct. New Development:** 0.00%

Project Title: 800 mhz Radio System

Funding Source: General Fund

Project Description:

In 2009 the valley fire departments began the transition to the 800 mhz radio system. The infrastructure for the system was put in place several years ago but operating issues delayed the fire department transition until now. This item will purchase the necessary portable radios and digital vehicle repeaters for fire apparatus.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	50,000	50,000	-	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Project No: FR1269 **Total Project Cost** $25,000 **Pct. New Development:** 0.00%

Project Title: Unified Command Center Support

Funding Source: General Fund

Project Description:

In lieu of constructing an emergency command center at PIR we have made arrangements to utilize the Unified Command Center operated by the City of Glendale to support emergency service command functions during the two NASCAR races. The UCC provides the necessary space and technology to bring all emergency service command personnel together in a single facility during the week long race events. This funding will support the ongoing upgrade of the communications technology associated with the vehicle necessary to support the various command positions until such time as a more permanent facility can be constructed on site.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	25,000	25,000	-	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2011-2020

Fire Dept. Development

Project No: TR10 **Total Project Cost** $948,400 **Pct. New Development:** 100.00%

Project Title: Debt Service - Bonds

Funding Source: Development Fees

Project Description:

Transfer for debt service on Fire Station MDC Bonds

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	93,400	93,400	95,000	95,000	95,000	95,000	475,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Improvement Districts

320 Improvement Districts	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	-	-	-	-	-	-	
Revenues							
Improvement District Bonds	25,000,000	-	-	-	-	-	25,000,000
Total Revenues	**25,000,000**	**-**	**-**	**-**	**-**	**-**	**25,000,000**
Total Resources	**25,000,000**	**-**	**-**	**-**	**-**	**-**	**25,000,000**
Expenditures							
ID1046-Improvement District - Unformed	25,000,000	-	-	-	-	-	25,000,000
Total Expenditures	**25,000,000**	**-**	**-**	**-**	**-**	**-**	**25,000,000**
Estimated Ending Balance	-	-	-	-	-	-	

Capital Improvement Plan

Fiscal Years 2011-2020

Improvement Districts

Project No: ID1046 **Total Project Cost** $25,000,000 **Pct. New Development:** 0.00%

Project Title: Improvement District - Unformed

Funding Source: Bonds

Project Description:

The scope and location of this project will be determined if and when an improvement district is formed for the purpose of making major facility/infrastructure improvements.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	25,000,000	25,000,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Sewer Development

513 Sewer Development	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	1,857,543	657,343	2,958,743	3,985,193	6,781,943	8,441,593	2,216,393
Revenues							
Bond Proceeds - GO	-	-	-	-	-	8,000,000	8,000,000
Bond Proceeds - Sales Tax	-	-	-	-	-	15,500,000	15,500,000
Development Fees	1,647,900	2,746,500	4,119,750	4,119,750	4,119,750	21,972,000	38,725,650
Interest	1,900	4,900	6,700	27,000	14,900	52,800	108,200
Transfer In- General Fund	-	-	-	-	-	3,500,000	3,500,000
Transfer In- Sales Tax	150,000	150,000	150,000	150,000	150,000	750,000	1,500,000
Total Revenues	**1,799,800**	**2,901,400**	**4,276,450**	**4,296,750**	**4,284,650**	**49,774,800**	**67,333,850**
Total Resources	**3,657,343**	**3,558,743**	**7,235,193**	**8,281,943**	**11,066,593**	**58,216,393**	**69,191,393**
Expenditures							
SW1001-Sewer Buy-In / Developer Reimbursement	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
SW1047-City Wide Sewer Improvements	200,000	100,000	100,000	100,000	100,000	500,000	1,100,000
SW1054-Collection System Gas Mitigation	-	100,000	100,000	100,000	100,000	500,000	900,000
SW1106-Wastewater Security Implementation	-	100,000	100,000	100,000	100,000	500,000	900,000
SW1108-10th St Lift Station Backup Force Main	1,300,000	-	-	-	-	-	1,300,000
SW1109-WRP PH I – Design/Construction Management/Construction	1,000,000	-	-	-	-	-	1,000,000
SW1202-Manhole Rehabilitation	-	200,000	100,000	100,000	100,000	-	500,000
SW1233-Southern & Dysart Lift Station – Design & Construction	-	-	-	-	1,500,000	8,000,000	9,500,000
SW1234-Southern Sewer Transmission Line	-	-	-	-	625,000	3,000,000	3,625,000
SW1237-Charles M. Wolf WRC Phase II	-	-	-	-	-	43,000,000	43,000,000
SW1261-City Center Plan - Sewer	400,000	-	-	-	-	-	400,000
SW1270-McDowell Sewer Replacement - Avondale - 119th Ave	-	-	250,000	-	-	-	250,000
SW1276-Tertiary Filters at Charles M. Wolf WRC	-	-	2,500,000	1,000,000	-	-	3,500,000
Total Expenditures	**3,000,000**	**600,000**	**3,250,000**	**1,500,000**	**2,625,000**	**56,000,000**	**66,975,000**
Estimated Ending Balance	657,343	2,958,743	3,985,193	6,781,943	8,441,593	2,216,393	

Capital Improvement Plan

Fiscal Years 2011-2020

Sewer Development

Project No: SW1001 **Total Project Cost** $1,000,000 **Pct. New Development:** 100.00%

Project Title: Sewer Buy-In / Developer Reimbursement

Funding Source: Development Fees

Project Description:

This funding is for reimbursement to developers that increase the capacity of sewer lines serving their development and the entire system. Costs to be reimbursed include design and construction.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	100,000	100,000	100,000	100,000	100,000	100,000	500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1047 **Total Project Cost** $1,100,000 **Pct. New Development:** 25.00%

Project Title: City Wide Sewer Improvements

Funding Source: Sales Tax

Project Description:

Funding for improvements and repairs to existing sewer lines. Improvements and repairs may be required to ensure compliance with Federal, State and local regulations. This will also provide for unscheduled projects.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	100,000	100,000	200,000	100,000	100,000	100,000	100,000	500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1054 **Total Project Cost** $900,000 **Pct. New Development:** 0.00%

Project Title: Collection System Gas Mitigation

Funding Source: Sales Tax

Project Description:

Exposed concrete manholes are subject to a wide variety of corrosive compounds that degrade the structural integrity. This project would implement a program to neutralize sewer gasses or provide treatment to manholes to mitigate the corrosiveness of the gasses.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	100,000	100,000	100,000	100,000	500,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Sewer Development

Project No: SW1106 **Total Project Cost** $900,000 **Pct. New Development:** 50.00%

Project Title: Wastewater Security Implementation

Funding Source: Sales Tax / Development Fees

Project Description:

This project consists of providing security measures at wastewater facilities in order to deter, delay or detect intrusions. Current emphasis has been the water system but additional findings have examined the vulnerability of the wastewater system.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	100,000	100,000	100,000	100,000	500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1108 **Total Project Cost** $1,300,000 **Pct. New Development:** 50.00%

Project Title: 10th St Lift Station Backup Force Main

Funding Source: Bonds / Development Fees

Project Description:

The design and construction of a backup force main for the 10th Street Wastewater Lift Station. The station on Eliseo Felix Way, north of Van Buren Street, is the second largest in the collection system. With the high volume of pumped wastewater and the potential of line failure during signiicant flow events a backup force main is advisable. Additional minor piping modifications and equipment upgrades would be required to meet the hydraulic capacity needed for the flows generated at build-out.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	1,300,000	1,300,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1109 **Total Project Cost** $1,000,000 **Pct. New Development:** 100.00%

Project Title: WRP PH I – Design/Construction Management/Construction

Funding Source: Bonds / Development Fees

Project Description:

Completion of the water treatment plant expansion that will increase the WRF Average Annual Maximum Month (ADMM) capacity from 6.4-MGD to 9-MGD.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	1,000,000	-	1,000,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Sewer Development

Project No: SW1202 **Total Project Cost** $500,000 **Pct. New Development:** 0.00%

Project Title: Manhole Rehabilitation

Funding Source: Sales Tax

Project Description:

Replace or rehabilitate manholes in the City of Avondale where needed as indicated by manhole inspection program. Manholes in the City of Avondale will need to be replaced or rehabilitated because of corrosive gases (hydrogen sulfide) in the sewer system. Manholes in the older areas of Avondale are approaching or exceeding their life expectancy. manholes that were built with older technology have a tendency to deteriorate faster. The manhole rehabilitation program will identify manholes that are in critical need of repair or replacement.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	200,000	100,000	100,000	100,000	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1233 **Total Project Cost** $9,500,000 **Pct. New Development:** 100.00%

Project Title: Southern & Dysart Lift Station – Design & Construction

Funding Source: Development Fees / Bonds

Project Description:

This project will design and construct a new lift station in the vicinity of Sunland Avenue and Southern Avenue east of Dysart Road to support new development between Sunland and the Gila River. It is anticipated that the proposed lift station improvements will include pumps, a control panel, odor controlinfrastructure, electrical infrastructure, and security fencing and infrastructure. It is anticipated that the proposed lift station will serve either an 8-inch or 10-inch sewer trunk line.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	1,500,000	8,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1234 **Total Project Cost** $3,625,000 **Pct. New Development:** 100.00%

Project Title: Southern Sewer Transmission Line

Funding Source: Development Fees / Bonds

Project Description:

This project will construct either an 8-inch or 10-inch sewer trunk line from Dysart Road to Avondale Boulevard and will connect to the proposed Southern & Dysart Sewer Lift Station. The project alignment will be located within the right-of-way (ROW) of Southern Avenue.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	625,000	3,000,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Sewer Development

Project No: SW1237 **Total Project Cost** $43,000,000 **Pct. New Development:** 100.00%

Project Title: Charles M. Wolf WRC Phase II

Funding Source: Bonds / Development Fees

Project Description:

This project will increase the water treatment facility average daily maximum flow capacity from 9-MGD to 12-MGD and these improvements are projected to be implemented between 2018-2022. The proposed improvements include adding 2 new pumps at the influent pump, one mechanical bar screen and one grit removal system, one 100-ft diameter promaryclarifier, an equalization basin, an aeration basin, a new blower building and a new blower, mixed liquor suspended solids(MLSS)flow splitter, one 70-ft diameter secondary clarifierand returned activated sludge/water activated sludge pumping, additional tertiary filtration units, a chlorine contact basin, one reclaimed water pump, a third anaerobic digester and possibly cogeneration. All secondary processes including the aeration basins and secondary clarifiers will be covered and an odor control system added. A 5,000 square foot administration/maintenance building will also be constructed in this phase.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	43,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1261 **Total Project Cost** $400,000 **Pct. New Development:** 100.00%

Project Title: City Center Plan - Sewer

Funding Source: Development Fees

Project Description:

Sewer system infrastructure for the City Center project. The improvements will entice developers to open commercial and business enterprises.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	400,000	-	400,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1270 **Total Project Cost** $250,000 **Pct. New Development:** 50.00%

Project Title: McDowell Sewer Replacement - Avondale - 119th Ave

Funding Source: Bonds / Development Fees

Project Description:

Sewer line replacement on McDowell Road between Avondale Boulevard and 119th Avenue to service the area.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	250,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Sewer Development

Project No: SW1276 **Total Project Cost** $3,500,000 **Pct. New Development:** 100.00%

Project Title: Tertiary Filters at Charles M. Wolf WRC

Funding Source: Development Fees

Project Description:

This project will improve the effluent water quality from B+ to A+ and allow for direct reuse providing for a more beneficial use of the water resource.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	2,500,000	1,000,000	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

514 Water Development	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	12,573,579	2,045,879	983,379	6,123,529	5,415,779	7,246,029	6,135,029
Revenues							
Bond Proceeds	-	-	9,000,000	-	-	-	9,000,000
Development Fees	1,575,300	2,625,500	3,938,250	3,938,250	3,938,250	21,004,000	37,019,550
Interest	27,000	12,000	1,900	54,000	42,000	45,000	181,900
Transfer In - Water Operating	650,000	650,000	650,000	650,000	650,000	3,250,000	6,500,000
Total Revenues	**2,252,300**	**3,287,500**	**13,590,150**	**4,642,250**	**4,630,250**	**24,299,000**	**52,701,450**
Total Resources	**14,825,879**	**5,333,379**	**14,573,529**	**10,765,779**	**10,046,029**	**31,545,029**	**65,275,029**
Expenditures							
WA1057-Citywide Water Improvements	450,000	250,000	300,000	300,000	300,000	1,500,000	3,100,000
WA1061-Water System Security Implementation	90,000	-	-	-	-	-	90,000
WA1068-Well Head Treatment	450,000	-	-	-	-	-	450,000
WA1074-Well #20 at El Mirage/Indian School	910,000	-	-	-	-	-	910,000
WA1078-Water Oversize Buy-Ins/ Dev. Reimbursement	325,000	-	100,000	100,000	100,000	500,000	1,125,000
WA1081-Central Arizona Project water purchase	400,000	400,000	400,000	400,000	400,000	2,000,000	4,000,000
WA1090-Well 26 South of I-10/East of Agua Fria	1,500,000	1,000,000	-	-	-	-	2,500,000
WA1099-Additional Wells	-	-	-	-	-	3,250,000	3,250,000
WA1100-System Monitoring	90,000	-	-	-	-	-	90,000
WA1131-Pylman Well at Lower Buckeye	-	-	900,000	1,400,000	-	-	2,300,000
WA1132-Thomas Road - 103rd to 99th Water Line Improvement	800,000	600,000	-	-	-	-	1,400,000
WA1133-99th Avenue Water Line - Thomas to McDowell	800,000	-	-	-	-	-	800,000
WA1135-McDowell Rd-El Mirage to Avondale Blvd Water Line	-	500,000	-	-	-	-	500,000
WA1139-Water Line on Avondale Blvd.-Lower Buckeye to Gila River	800,000	1,600,000	-	-	-	3,700,000	6,100,000
WA1140-Indian Springs Rd. Gila River to El Mirage Rd	-	-	-	-	-	3,460,000	3,460,000
WA1141-SRP Paired Well - 119th and Whyman	700,000	-	-	-	-	-	700,000
WA1142-Lakin Well at 112th and Buckeye	-	-	950,000	650,000	-	-	1,600,000
WA1153-127th Ave - Lower Buckeye to Dysart	-	-	900,000	-	-	-	900,000
WA1160-Well 24 Gateway Crossing - 99th and McDowell	900,000	-	-	-	-	-	900,000
WA1162-CDBG Waterline Improvements	185,000	-	500,000	500,000	-	-	1,185,000
WA1169-Rio Vista Waterline Replacement	-	-	-	-	-	2,000,000	2,000,000
WA1201-Well 22 - SWC Avondale and Van Buren	1,150,000	-	-	-	-	-	1,150,000
WA1212-Purchase of Rigby Water Company	1,650,000	-	-	-	-	-	1,650,000
WA1214-MARWEST well	180,000	-	600,000	1,400,000	-	-	2,180,000
WA1216-Well 25 at Van Buren & El Mirage	1,000,000	-	-	-	-	-	1,000,000
WA1231-Dysart Road - Whyman to Lower Buckeye Rd waterline project	-	-	500,000	-	-	-	500,000
WA1232-Additional Storage Tank and Booster at Coldwater	-	-	-	-	2,000,000	-	2,000,000
WA1236-Lakin Booster Station and Storage Tank	-	-	-	-	-	4,500,000	4,500,000
WA1241-Additional Storage Tanks at Del Rio Booster/Reservoir	-	-	-	-	-	4,500,000	4,500,000
WA1261-City Center Plan - Water	400,000	-	-	-	-	-	400,000

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

514 Water Development	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
WA1282-Central Avenue Waterline Replacement	-	-	-	600,000	-	-	600,000
WA1283-Northside Booster Station Improvements	-	-	700,000	-	-	-	700,000
WA1284-Well Rehabilitation / Bore Modifications	-	-	600,000	-	-	-	600,000
WA1285-White Mountain Water Lease	-	-	2,000,000	-	-	-	2,000,000
Total Expenditures	**12,780,000**	**4,350,000**	**8,450,000**	**5,350,000**	**2,800,000**	**25,410,000**	**59,140,000**
Estimated Ending Balance	2,045,879	983,379	6,123,529	5,415,779	7,246,029	6,135,029	

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1057 **Total Project Cost** $3,100,000 **Pct. New Development:** 0.00%

Project Title: Citywide Water Improvements

Funding Source: Water Operating

Project Description:

Provides funding for miscellaneous water projects throughout Avondale. Projects typically include replacement of obsolete and deteriorated lines, relocation to eliminate other contruction conflicts, and water valve and meter upgrades.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	200,000	250,000	450,000	250,000	300,000	300,000	300,000	1,500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1061 **Total Project Cost** $90,000 **Pct. New Development:** 100.00%

Project Title: Water System Security Implementation

Funding Source: Development Fees

Project Description:

The EPA and Homeland Security requires that municipalities perform a vulnerability assessment to determine the potential threats to the water system. Measures that deter or detect risks to our water facilities and infrastructure are required.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	90,000	-	90,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1068 **Total Project Cost** $450,000 **Pct. New Development:** 100.00%

Project Title: Well Head Treatment

Funding Source: Development Fees

Project Description:

The project for installation of well head treatment for arsenic and nitrate removal at existing wells throughout the City. This is required to meet new stringent Federal arsenic level guidelines that were established for 2006. Additionally, as the City develops new wells with nitrate levels exceeding the maximum contaminant level, the water will need to be treated prior to entering the water distribution system.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	450,000	-	450,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1074 **Total Project Cost** $910,000 **Pct. New Development:** 100.00%

Project Title: Well #20 at El Mirage/Indian School

Funding Source: Development Fees

Project Description:

Complete construction of a well and pump station at El Mirage Road, north of Indian School Road. This well will serve the area and supply the Northeast Reservoir.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	810,000	100,000	910,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1078 **Total Project Cost** $1,125,000 **Pct. New Development:** 100.00%

Project Title: Water Oversize Buy-Ins/ Dev. Reimbursement

Funding Source: Development Fees

Project Description:

This funding provides for the reimbursement of development fees to developers for oversizing lines or other water system improvements. The size and reimbursement is dependent upon the development agreement.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	325,000	-	325,000	-	100,000	100,000	100,000	500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1081 **Total Project Cost** $4,000,000 **Pct. New Development:** 100.00%

Project Title: Central Arizona Project water purchase

Funding Source: Development Fees

Project Description:

In an effort to maintain our assured water supply designation the City purchases Central Arizona Project water for recharge to obtain long term storage credits.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	400,000	400,000	400,000	400,000	400,000	400,000	2,000,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1090 **Total Project Cost** $2,500,000 **Pct. New Development:** 100.00%

Project Title: Well 26 South of I-10/East of Agua Fria

Funding Source: Development Fees

Project Description:

The development of a well which is located south of I-10 and east of the Agua Fria River. The well will serve as a water supply for the Coldwater Springs Booster Station and Reservoir and should provide a pump capacity of approximately 1,200 gpm. Funding will provide for the acquisition of the site, well development, and water rights. This project will require design and construction of a pump station and connection to the Agua Fria transmission line.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	1,300,000	200,000	1,500,000	1,000,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1099 **Total Project Cost** $3,250,000 **Pct. New Development:** 100.00%

Project Title: Additional Wells

Funding Source: Development Fees

Project Description:

Each year additional wells are needed to meet the growing demand on the water system. While some sites have been identified in future years, others have yet to be determined. This project provides funding for unidentified well sites. This includes acquisition, design and construction.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	3,250,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1100 **Total Project Cost** $90,000 **Pct. New Development:** 0.00%

Project Title: System Monitoring

Funding Source: Water Operating

Project Description:

The project allows for monitoring the existing wells throughout the City. This includes well equipment repairs and upgrades, scope inspections, relining and chemical treatment as needed.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	90,000	-	90,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1131 **Total Project Cost** $2,300,000 **Pct. New Development:** 100.00%

Project Title: Pylman Well at Lower Buckeye

Funding Source: Development Fees

Project Description:

The City needs to increase its well pumping capacity for future development. The development of the Pylman Well at 119th Avenue and Lower Buckeye Road will assist in supplying water for future growth.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	900,000	1,400,000	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1132 **Total Project Cost** $1,400,000 **Pct. New Development:** 100.00%

Project Title: Thomas Road - 103rd to 99th Water Line Improvement

Funding Source: Bonds / Development Fees

Project Description:

This project consists of the installation of 2600 linear feet of 16-inch water line within Thomas Road from 103rd Avenue to 99th Avenue. The project will improve the distribution of water being produced at Well 8 and provide for the future development of the southwest corner of Indian School Road and 99th Avenue.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	800,000	800,000	600,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1133 **Total Project Cost** $800,000 **Pct. New Development:** 100.00%

Project Title: 99th Avenue Water Line - Thomas to McDowell

Funding Source: Bonds / Development Fees

Project Description:

This project consists of the installation of 4600 linear feet of 16-inch water line within 99th Avenue from Thomas Road to approximately 1300 linear feet north of McDowell Road. The project will improve the distribution of water being produced at Well 8 and provide for future growth.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	800,000	800,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1135 **Total Project Cost** $500,000 **Pct. New Development:** 100.00%

Project Title: McDowell Rd-El Mirage to Avondale Blvd Water Line

Funding Source: Development Fees

Project Description:

This project consists of installing a 16" water line from 117th Avenue to Avondale Boulevard. This project cannot be completed until development relocates the existing irrigation facilities.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	500,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1139 **Total Project Cost** $6,100,000 **Pct. New Development:** 100.00%

Project Title: Water Line on Avondale Blvd.- Lower Buckeye to Gila River

Funding Source: Development Fees

Project Description:

Reimbursement for the oversizing of approximately 2.0 miles of 16" diameter water transmission line along Avondale Boulevard from Southern Avenue to Lower Buckeye Road and a 16" main from Southern Avenue to the north end of the Gila River Bridge. This is a primary water transmission line for the system needed to provide potable water and reliable fire protection supply for local development south of Lower Buckeye.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	800,000	800,000	1,600,000	-	-	-	3,700,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1140 **Total Project Cost** $3,460,000 **Pct. New Development:** 100.00%

Project Title: Indian Springs Rd. Gila River to El Mirage Rd

Funding Source: Development Fees

Project Description:

Design and construct approximately 4,800 feet of 16" diameter water transmission line. Together with WA1139 completes system required to provide potable water and reliable fire protection supply for local development south of the Gila River.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	3,460,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1141 **Total Project Cost** $700,000 **Pct. New Development:** 100.00%

Project Title: SRP Paired Well - 119th and Whyman

Funding Source: Development Fees

Project Description:

The development of the SRP paired well at 119th Avenue and Whyman Avenue will assist in meeting the demand for water. The well will serve as a water supply to the Del Rio Booster and Reservoir. The project includes site acquisition, well development and adjudicated water rights.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	700,000	-	700,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1142 **Total Project Cost** $1,600,000 **Pct. New Development:** 100.00%

Project Title: Lakin Well at 112th and Buckeye

Funding Source: Development Fees

Project Description:

The Lakin Well is currently being used as an agricultural well and will require redevelopment as a potable water supply. The well has a depth of approximately 1,200 feet with a pumping capacity of 2,000 gpm. Work will include the rehabilitation and/or construction of a replacement well with direct connection to the water distribution system.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	950,000	650,000	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1153 **Total Project Cost** $900,000 **Pct. New Development:** 100.00%

Project Title: 127th Ave - Lower Buckeye to Dysart

Funding Source: Bonds / Development Fees

Project Description:

The project consists of installing 1,200 linear feet of 16-inch water line in 127th Avenue and 1,400 linear water line in Vermeesch Road from Lower Buckeye Road to Dysart Road. This project will address the expected growth in the southern area of the City and the need to ensure adequate water volume and pressure to meet those future demands. The water line will connect to the 16-inch water line in Lower Buckeye Road and the 12-inch water line in Dysart Road.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	900,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1160 **Total Project Cost** $900,000 **Pct. New Development:** 100.00%

Project Title: Well 24 Gateway Crossing - 99th and McDowell

Funding Source: Development Fees

Project Description:

With the anticipated growth in the Northeast area of the City, the Gateway Well has been identified as a water source. Construction is underway and will be completed in fiscal year 2010/2011.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	800,000	100,000	900,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1162 **Total Project Cost** $1,185,000 **Pct. New Development:** 0.00%

Project Title: CDBG Waterline Improvements

Funding Source: Bonds / Water Operating

Project Description:

Funds for the water system improvements pertaining to areas of CDBG pavement projects.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	185,000	-	185,000	-	500,000	500,000	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1169 **Total Project Cost** $2,000,000 **Pct. New Development:** 0.00%

Project Title: Rio Vista Waterline Replacement

Funding Source: Bonds / Water Operating

Project Description:

This project is for areas within the Rio Vista subdivision where easements are inadequate for maintaining and repairing waterlines and preclude the utilization of equipment such as a backhoe. Also within these areas, customer service staff has difficulty reading meters because the meters are located at the rear of the property. The project will relocate the existing waterlines from the rear of the property to the street, re-establish water services and place water meters adjacent to the sidewalk.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	2,000,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1201 **Total Project Cost** $1,150,000 **Pct. New Development:** 100.00%

Project Title: Well 22 - SWC Avondale and Van Buren

Funding Source: Development Fees

Project Description:

The development of the Wieler Well which is located at the southwest corner of Avondale Boulevard and Van Buren Street. The Weiler Well will serve as a water supply for the Coldwater Springs Booster Sattion and Reservoir and should provide a pump capacity of approximately 2,000 gpm.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	1,150,000	-	1,150,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1212 **Total Project Cost** $1,650,000 **Pct. New Development:** 100.00%

Project Title: Purchase of Rigby Water Company

Funding Source: Bonds

Project Description:

Purchase of that portion of the Rigby Water Company which provides service to residents within Avondale planning area. Purchase includes service area wells, reserviors, booster facilities and distribution infrastructure.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	1,350,000	300,000	1,650,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1214 **Total Project Cost** $2,180,000 **Pct. New Development:** 100.00%

Project Title: MARWEST well

Funding Source: Development Fees

Project Description:

With the anticipated growth in the City's customer base, the Marwest Well has been identified as a water source that meets the objectives of the City's Water Master Plan. The Marwest Well is located ¼ mile north of Van Buren Street, on the east side of El Mirage Road, should provide a pump capacity of approximately 1,200 gpm, and will serve as a water supply for the Coldwater Reservoir and Booster Station.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	180,000	-	180,000	-	600,000	1,400,000	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1216 **Total Project Cost** $1,000,000 **Pct. New Development:** 100.00%

Project Title: Well 25 at Van Buren & El Mirage

Funding Source:

Project Description:

With the anticipated growth in the City's customer base, Well 25 has been identified as a water source that meets the objectives of the City's water master plan. The Well 25 is located on the south side of Van Buren Street west of El Mirage Road should provide a pump capacity of approximately 1,200 gpm, and will serve as a water supply for the Coldwater Reservoir and Booster Station.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	1,000,000	-	1,000,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1231 **Total Project Cost** $500,000 **Pct. New Development:** 100.00%

Project Title: Dysart Road - Whyman to Lower Buckeye Rd waterline project

Funding Source: Development Fees / Bonds

Project Description:

This project consists of the installtion of 2,000 linear feet of 12 inch water line from approximately Harrison Street to Lower Buckeye Road. With the completion of this project, additional water supplies will be conveyed to the business/commercial areas of Dysart Road and 10th Street.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	500,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1232 **Total Project Cost** $2,000,000 **Pct. New Development:** 100.00%

Project Title: Additional Storage Tank and Booster at Coldwater

Funding Source: Development Fees

Project Description:

The Coldwater booster pump facility and storage reservior was master planned to house four 2.5 million gallon above ground ground steel storage reservoirs. This project will complete the fourth and final reservoir.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	2,000,000	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1236 **Total Project Cost** $4,500,000 **Pct. New Development:** 100.00%

Project Title: Lakin Booster Station and Storage Tank

Funding Source: Development Fees

Project Description:

Provides for design and construction of a new booster facility in the southern planning area to accommodate new growth. The facility will include booster capacity of 6,000 gallons per minute and a 2.5 million gallon storage reservoir. The facility will be constructed to include on-site chlorine generation, emergency back-up power supply.
wellhead treatment may be added to the project , based on influent water quality from the water source.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	4,500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1241 **Total Project Cost** $4,500,000 **Pct. New Development:** 100.00%

Project Title: Additional Storage Tanks at Del Rio Booster/Reservoir

Funding Source: Development Fees

Project Description:

Based on projected growth within the central planning area, a second steel, ground mounted, 3.5 million gallon storage reservoir will be required at the Del Rio booster pump and storage reservoir facility.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	-	4,500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1261 **Total Project Cost** $400,000 **Pct. New Development:** 100.00%

Project Title: City Center Plan - Water

Funding Source: Development Fees

Project Description:

Water system infrastructure for the City Center project. The improvements will entice developers to open commercial and business enterprises.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	400,000	-	400,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Water Development

Project No: WA1282 **Total Project Cost** $600,000 **Pct. New Development:** 0.00%

Project Title: Central Avenue Waterline Replacement

Funding Source: Bonds

Project Description:

Replace waterline in Central Avenue from La Jolla to Western Avenue.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	600,000	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1283 **Total Project Cost** $700,000 **Pct. New Development:** 0.00%

Project Title: Northside Booster Station Improvements

Funding Source: Bonds

Project Description:

Replace booster pumps and upgrade electrical facilities at the Northside Arsenic Facility.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	700,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1284 **Total Project Cost** $600,000 **Pct. New Development:** 0.00%

Project Title: Well Rehabilitation / Bore Modifications

Funding Source: Bonds

Project Description:

Rehabilitate existing wells to improve water quality.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	600,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1285 **Total Project Cost** $2,000,000 **Pct. New Development:** 50.00%

Project Title: White Mountain Water Lease

Funding Source: Bonds / Development Fees

Project Description:

Funds for the 100 year lease of 882 acre feet of water per the White Mountain Apache Indian Water Rights Settlement.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	2,000,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Sanitation Development

524 Sanitation Development	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	75,874	128,174	215,374	346,474	478,874	362,574	794,174
Revenues							
Development Fees	91,200	152,000	228,000	228,000	228,000	1,216,000	2,143,200
Interest	700	1,200	2,100	3,400	4,700	3,600	15,700
Total Revenues	**91,900**	**153,200**	**230,100**	**231,400**	**232,700**	**1,219,600**	**2,158,900**
Total Resources	**167,774**	**281,374**	**445,474**	**577,874**	**711,574**	**1,582,174**	**2,234,774**
Expenditures							
SN1082-Capital Equipment - Residential	-	-	-	-	250,000	260,000	510,000
SN1083-Capital Equipment - Residential	39,600	66,000	99,000	99,000	99,000	528,000	930,600
Total Expenditures	**39,600**	**66,000**	**99,000**	**99,000**	**349,000**	**788,000**	**1,440,600**
Estimated Ending Balance	128,174	215,374	346,474	478,874	362,574	794,174	

Capital Improvement Plan

Fiscal Years 2011-2020

Sanitation Development

Project No: SN1082 **Total Project Cost** $510,000 **Pct. New Development:** 100.00%

Project Title: Capital Equipment - Residential

Funding Source: Development Fees

Project Description:

The sanitation division is requesting the purchase of two new sanitation vehicles. One is scheduled for FY2015 and one in the period of FY2016-2020. These vehicles will be required to accomodate growth.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	-	-	-	-	-	250,000	260,000
Operating Impact:								
Equipment Maintenance			-	-	-	-	15,000	30,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**15,000**	**30,000**

Project No: SN1083 **Total Project Cost** $930,600 **Pct. New Development:** 100.00%

Project Title: Capital Equipment - Residential

Funding Source: Development Fees

Project Description:

Residential containers for solid waste and recycling.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	39,600	39,600	66,000	99,000	99,000	99,000	528,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2011-2020

Water Equipment Replacement

530 Water Equipment Replacement	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	1,213,724	1,325,054	1,039,124	984,654	1,028,404	828,474	750,464
Revenues							
Equipment Replacement Charges	140,670	140,640	140,640	140,640	160,690	954,370	1,677,650
Interest	3,920	4,250	4,730	5,850	5,340	16,500	40,590
Technology Replacement Charges	58,260	58,260	58,260	58,260	58,260	291,300	582,600
Total Revenues	**202,850**	**203,150**	**203,630**	**204,750**	**224,290**	**1,262,170**	**2,300,840**
Total Resources	**1,416,574**	**1,528,204**	**1,242,754**	**1,189,404**	**1,252,694**	**2,090,644**	**3,514,564**
Expenditures							
IT5120-Equipment Replacement Fund	47,520	82,080	36,100	56,000	87,220	123,180	432,100
VR5200-Vehicle Replacement	44,000	407,000	222,000	105,000	337,000	1,217,000	2,332,000
Total Expenditures	**91,520**	**489,080**	**258,100**	**161,000**	**424,220**	**1,340,180**	**2,764,100**
Estimated Ending Balance	1,325,054	1,039,124	984,654	1,028,404	828,474	750,464	

Capital Improvement Plan

Fiscal Years 2011-2020

Water Equipment Replacement

Project No: IT5120 **Total Project Cost** $432,100 **Pct. New Development:** 0.00%

Project Title: Equipment Replacement Fund

Funding Source:

Project Description:

This fund is for the scheduled replacement of City equipment. The Information Technology department has developed a ten-year equipment replacement plan.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	47,520	47,520	82,080	36,100	56,000	87,220	123,180
Operating Impact Totals:			-	-	-	-	-	-

Project No: VR5200 **Total Project Cost** $2,332,000 **Pct. New Development:** 0.00%

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	44,000	44,000	407,000	222,000	105,000	337,000	1,217,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Sewer Equipment Replacement

531 Sewer Equipment Replacement	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	470,927	484,527	571,767	621,267	598,877	339,187	457,237
Revenues							
Equipment Replacement Charges	100,810	108,000	108,000	108,000	144,000	720,000	1,288,810
Interest	10,520	2,050	2,210	2,420	2,840	14,200	34,240
Technology Replacement Charges	31,190	31,190	31,190	31,190	31,190	155,950	311,900
Total Revenues	**142,520**	**141,240**	**141,400**	**141,610**	**178,030**	**890,150**	**1,634,950**
Total Resources	**613,447**	**625,767**	**713,167**	**762,877**	**776,907**	**1,229,337**	**2,105,877**
Expenditures							
IT5120-Equipment Replacement Fund	28,420	54,000	16,900	14,000	43,720	77,600	234,640
VR5200-Vehicle Replacement	100,500	-	75,000	150,000	394,000	694,500	1,414,000
Total Expenditures	**128,920**	**54,000**	**91,900**	**164,000**	**437,720**	**772,100**	**1,648,640**
Estimated Ending Balance	484,527	571,767	621,267	598,877	339,187	457,237	

Capital Improvement Plan

Fiscal Years 2011-2020

Sewer Equipment Replacement

Project No: IT5120 **Total Project Cost** $234,640 **Pct. New Development:** 0.00%

Project Title: Equipment Replacement Fund

Funding Source:

Project Description:

This fund is for the scheduled replacement of City equipment. The Information Technology department has developed a ten-year equipment replacement plan.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	28,420	28,420	54,000	16,900	14,000	43,720	77,600
Operating Impact Totals:			-	-	-	-	-	-

Project No: VR5200 **Total Project Cost** $1,414,000 **Pct. New Development:** 0.00%

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	100,500	100,500	-	75,000	150,000	394,000	694,500
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Sanitation Equipment Replacement

532 Sanitation Equipment Replacement	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	3,721,278	3,742,228	3,588,268	2,651,918	2,009,128	2,091,458	2,422,208
Revenues							
Equipment Replacement Charges	377,210	377,210	377,210	377,210	538,820	2,694,100	4,741,760
Interest	13,810	13,950	14,760	13,120	12,630	63,150	131,420
Technology Replacement Charges	7,880	7,880	7,880	7,880	7,880	39,400	78,800
Total Revenues	**398,900**	**399,040**	**399,850**	**398,210**	**559,330**	**2,796,650**	**4,951,980**
Total Resources	**4,120,178**	**4,141,268**	**3,988,118**	**3,050,128**	**2,568,458**	**4,888,108**	**8,673,258**
Expenditures							
IT5120-Equipment Replacement Fund	13,700	6,000	11,200	-	12,000	18,900	61,800
VR5200-Vehicle Replacement	364,250	547,000	1,325,000	1,041,000	465,000	2,447,000	6,189,250
Total Expenditures	**377,950**	**553,000**	**1,336,200**	**1,041,000**	**477,000**	**2,465,900**	**6,251,050**
Estimated Ending Balance	3,742,228	3,588,268	2,651,918	2,009,128	2,091,458	2,422,208	

Capital Improvement Plan

Fiscal Years 2011-2020

Sanitation Equipment Replacement

Project No: IT5120 **Total Project Cost** $61,800 **Pct. New Development:** 0.00%

Project Title: Equipment Replacement Fund

Funding Source:

Project Description:

This fund is for the scheduled replacement of City equipment. The Information Technology department has developed a ten-year equipment replacement plan.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	13,700	13,700	6,000	11,200	-	12,000	18,900
Operating Impact Totals:			-	-	-	-	-	-

Project No: VR5200 **Total Project Cost** $6,189,250 **Pct. New Development:** 0.00%

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	364,250	364,250	547,000	1,325,000	1,041,000	465,000	2,447,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Vehicle Replacement

601 Vehicle Replacement	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	5,183,423	4,611,863	5,175,853	4,200,543	4,380,743	3,901,243	2,129,063
Revenues							
Equipment Replacement Charges	991,090	991,090	991,090	1,024,100	1,024,100	5,666,620	10,688,090
Interest	33,600	30,900	36,600	21,100	23,400	19,200	164,800
Total Revenues	**1,024,690**	**1,021,990**	**1,027,690**	**1,045,200**	**1,047,500**	**5,685,820**	**10,852,890**
Total Resources	**6,208,113**	**5,633,853**	**6,203,543**	**5,245,743**	**5,428,243**	**9,587,063**	**16,036,313**
Expenditures							
VR5200-Vehicle Replacement	1,596,250	458,000	2,003,000	865,000	1,527,000	7,458,000	13,907,250
Total Expenditures	**1,596,250**	**458,000**	**2,003,000**	**865,000**	**1,527,000**	**7,458,000**	**13,907,250**
Estimated Ending Balance	4,611,863	5,175,853	4,200,543	4,380,743	3,901,243	2,129,063	

Capital Improvement Plan

Fiscal Years 2011-2020

Vehicle Replacement

Project No: VR5200 **Total Project Cost** $13,907,250 **Pct. New Development:** 0.00%

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	1,596,250	1,596,250	458,000	2,003,000	865,000	1,527,000	7,458,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2011-2020

Technology Replacement Fund

603 Technology Replacement Fund	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2016-20	Total
Beginning Balance	535,194	147,157	90,381	145,910	443,526	56,226	54,820
Revenues							
Interest	4,013	1,134	739	1,186	3,450	4,744	15,266
Technology Replacement Charges	661,670	661,670	661,670	661,670	661,670	3,308,350	6,616,700
Total Revenues	**665,683**	**662,804**	**662,409**	**662,856**	**665,120**	**3,313,094**	**6,631,966**
Total Resources	**1,200,877**	**809,961**	**752,790**	**808,766**	**1,108,646**	**3,369,320**	**7,167,160**
Expenditures							
IT5120-Equipment Replacement Fund	1,053,720	719,580	606,880	365,240	1,052,420	3,314,500	7,112,340
Total Expenditures	**1,053,720**	**719,580**	**606,880**	**365,240**	**1,052,420**	**3,314,500**	**7,112,340**
Estimated Ending Balance	147,157	90,381	145,910	443,526	56,226	54,820	

Capital Improvement Plan

Fiscal Years 2011-2020

Technology Replacement Fund

Project No: IT5120 **Total Project Cost** $7,112,340 **Pct. New Development:** 0.00%

Project Title: Equipment Replacement Fund

Funding Source:

Project Description:

This fund is for the scheduled replacement of City equipment. The Information Technology department has developed a ten-year equipment replacement plan.

	Carryover	New	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 16-20
Capital Costs:	-	1,053,720	1,053,720	719,580	606,880	365,240	1,052,420	3,314,500
Operating Impact Totals:			-	-	-	-	-	-

Schedule of Projected Fund Balances

Fiscal Year 2010-2011

Fund	June 30, 2010 Estimated Fund Balance	2010-2011 Estimated Revenue	2010-2011 Estimated Expenditures	Transfers In	Transfers Out	June 30, 2011 Estimated Fund Balance
General Fund						
101 General Fund	25,109,506	40,642,180	42,855,630	-	3,408,720	19,487,336
Special Revenue						
201 Highway User Revenue Fund	2,255,037	3,856,980	3,767,000	-	631,360	1,713,657
202 Senior Nutrition	108,221	180,520	254,520	-	-	34,221
203 Community Action Program	-	154,170	131,940	-	-	22,230
205 Home Grant	141,434	410,600	329,990	-	-	222,044
209 Other Grants	1,481,581	5,088,240	5,836,680	25,000	-	758,141
215 Transit Fund	2,341,065	124,980	720,200	480,000	1,230	2,224,615
225 Voca Crime Victim Advocate	-	50,500	59,460	10,000	-	1,040
227 Court Payments	331,651	86,020	239,700	-	-	177,971
229 Regional Family Advocacy	-	539,840	778,140	244,920	6,620	-
230 0.5% Dedicated Sales Tax	932,643	5,416,420	7,500	-	6,289,950	51,613
235 Public Safety Dedicated Sales Tax	550,646	5,416,420	4,727,730	-	136,130	1,103,206
240 CDBG	-	964,050	594,050	-	300,000	70,000
246 Public Arts Fund	66,220	-	91,220	25,000	-	-
247 ARRA Fund	-	382,260	353,250	-	-	29,010
701 Volunteer Fireman's Pension	253,599	2,000	5,000	-	-	250,599
Total Special Revenue	**8,462,097**	**22,673,000**	**17,896,380**	**784,920**	**7,365,290**	**6,658,347**
Capital Projects						
304 Street Construction	17,911,281	3,267,500	22,105,000	1,625,000	-	698,781
308 Police Development	2,256,780	103,700	2,200,000	-	117,300	43,180
310 Parkland	16,116,669	773,300	15,800,000	-	-	1,089,969
311 Library Development	29,603	104,090	-	100,000	208,900	24,793
318 General Government Development	2,370,100	301,700	-	-	734,250	1,937,550
319 Fire Dept. Development	1,143,368	301,400	1,152,000	75,000	93,400	274,368
320 Improvement Districts	-	25,000,000	25,000,000	-	-	-
601 Vehicle Replacement	5,183,423	33,600	1,596,250	991,090	-	4,611,863
603 Technology Replacement Fund	535,194	260	1,053,720	664,870	-	146,604
Total Capital Projects	**45,546,418**	**29,885,550**	**68,906,970**	**3,455,960**	**1,153,850**	**8,827,108**

Schedule of Projected Fund Balances

Fiscal Year 2010-2011

Fund	June 30, 2010 Estimated Fund Balance	2010-2011 Estimated Revenue	2010-2011 Estimated Expenditures	Transfers In	Transfers Out	June 30, 2011 Estimated Fund Balance
Debt Service						
401 General Obligation Bonds	4,960,606	3,448,990	5,453,540	-	-	2,956,056
408 Hwy User's Bonds '85/91/98	467,205	-	415,850	400,000	-	451,355
410 Park Issue	1,804,402	450,000	1,455,210	972,550	-	1,771,742
417 Dysart Road M.D.C.	611,455	200	721,650	722,000	-	612,005
430 0.5% Dedicated Sales Tax	7,379,870	25,000	5,454,180	5,462,250	-	7,412,940
Total Debt Service	**15,223,538**	**3,924,190**	**13,500,430**	**7,556,800**	**-**	**13,204,098**
Enterprise						
501 Water Operations	17,069,959	12,054,810	10,888,370	-	848,930	17,387,469
503 Sewer Operations	9,516,644	7,333,420	7,655,980	-	132,000	9,062,084
513 Sewer Development	1,857,543	1,649,800	3,000,000	150,000	-	657,343
514 Water Development	12,573,579	1,602,300	12,780,000	650,000	-	2,045,879
520 Sanitation	1,265,800	4,829,790	3,811,800	-	385,090	1,898,700
524 Sanitation Development	75,874	91,900	39,600	-	-	128,174
530 Water Equipment Replacement	1,213,724	3,920	91,520	198,930	-	1,325,054
531 Sewer Equipment Replacement	470,927	10,520	128,920	132,000	-	484,527
532 Sanitation Equipment Replacement	3,721,278	13,810	377,950	385,090	-	3,742,228
Total Enterprise	**47,765,328**	**27,590,270**	**38,774,140**	**1,516,020**	**1,366,020**	**36,731,458**
Internal Service						
604 Printer - Copier Service Fund	207,793	158,600	287,730	-	-	78,663
605 Risk Management Fund	2,258,684	1,260,290	1,678,730	-	5,800	1,834,444
606 Fleet Services Fund	-	2,159,680	1,980,850	-	14,020	164,810
Total Internal Service	**2,466,477**	**3,578,570**	**3,947,310**	**-**	**19,820**	**2,077,917**
Total All Funds	**144,573,364**	**128,293,760**	**185,880,860**	**13,313,700**	**13,313,700**	**86,986,264**

Revenue Schedule

Fiscal Year 2010-2011

Source of Revenue	2007-08 Actuals	2008-09 Actuals	2009-10 Budget	2009-10 Estimates	2010-11 Projected
General Fund					
Taxes	4100				
Current Year Real Prop. Tax	1,713,422	1,840,712	2,089,490	1,936,434	2,219,010
Prior Year Real Prop. Tax	59,295	71,496	29,250	53,193	53,190
Personal Property Tax	192	17	10	9	10
City Sales Tax	24,926,006	21,163,016	20,263,880	17,902,979	18,767,710
Salt River Proj. In-Lieu-Tax	18,420	15,189	11,340	19,749	19,750
Utility Franchise Tax	648,140	631,705	452,140	452,140	452,140
Cable Television Franchise Tax	353,765	402,288	258,260	258,260	258,260
Sales Tax Audit Assessments	618,200	305,158	211,310	443,920	443,920
Sales Tax Interest	18,170	10,362	9,170	7,879	7,880
Sales Tax Penalty	105,678	91,560	82,600	85,160	85,160
Total Taxes	**28,461,289**	**24,531,503**	**23,407,450**	**21,159,723**	**22,307,030**
Intergovernmental Revenues	4200				
Maricopa County	54,909	96,752	-	63,333	-
City's Share of St. Sales Tax	6,374,091	5,518,183	5,168,710	4,891,330	4,891,330
State Urban Revenue Sharing	9,806,105	10,195,604	8,975,050	8,954,575	6,763,990
Other State Sources	-	66,863	70,440	66,863	66,860
Auto Lieu Tax	2,785,043	2,520,746	2,577,950	2,306,948	2,306,950
Federal Grants & Other Sources	2,099	-	-	-	-
Other Cities & Towns - IGAs	160,525	185,632	177,000	-	66,000
Other Governments	101,126	307,730	223,670	178,654	178,650
Total Intergovernmental Revenues	**19,283,898**	**18,891,510**	**17,192,820**	**16,461,703**	**14,273,780**
Licenses and Permits	4300				
Occupational License Fees	203,270	196,674	189,200	189,200	189,200
Building Permits	1,191,302	464,485	514,870	362,819	362,820
Electrical Permits	54,200	28,060	33,710	17,159	17,160
Plumbing Permits	45,605	23,065	28,110	13,745	13,740
Liquor License Fees	25,044	32,120	40,990	32,120	32,120
Engineering Plan Review Fees	156,515	47,043	64,050	15,030	15,040
Occ. & Tax License App. Fees	27,590	23,365	20,860	13,853	13,850
Engineering Permit Fees	148,969	2,010	47,320	21,674	21,680
Mechanical Fees	68,340	25,450	34,370	12,240	12,240
Sign Permits	-	100	-	225	220
Fire Permits	24,300	22,950	900	13,500	13,500
Fire Alarm Permits	-	-	10,500	-	-
Fire Sprinkler Permits	-	2,650	10,500	17,105	17,100
Certificate of Occupancy Fee	54,690	25,235	31,610	11,925	11,920
Total Licenses and Permits	**1,999,825**	**893,207**	**1,026,990**	**720,592**	**720,590**
Charges for Services	4400				
Plan Check Fees	529,383	130,163	140,680	64,530	64,540
False Alarm Fee	15,960	104,360	120,760	6,525	6,520
Passport Revenue	153,452	159,998	64,740	154,695	154,700

Revenue Schedule

Fiscal Year 2010-2011

Source of Revenue	2007-08 Actuals	2008-09 Actuals	2009-10 Budget	2009-10 Estimates	2010-11 Projected
General Fund					
Charges for Services	4400				
Fingerprinting Fees	10,580	7,260	7,680	7,433	7,440
Report Copy Fees	11,884	10,224	10,160	9,315	9,320
Jail Reimbursement Fees	10	-	-	-	-
Garnishment Fees	-	-	-	81	120
Planning Application Fees	98,296	50,685	54,950	29,453	29,460
Library Fees	7,724	9,628	7,770	9,281	9,280
Fire Plan Review	-	475	133,690	6,531	6,540
Residential Plan Review	1,600	400	-	-	-
Plan Re-Check Revision Fee	5,750	3,400	4,250	1,875	1,880
Commercial Plan Review	111,450	94,750	-	1,800	1,800
Sports Programs	68,005	83,087	83,290	110,145	200,500
Special Events	72,931	55,402	80,310	10,610	100,500
Summer Programs	1,165	(30)	-	-	225,000
Leisure Activities	139,851	99,874	74,490	69,130	323,000
Facility Rentals	79,698	128,699	105,660	123,928	123,920
Senior Programs	555	-	-	-	100,000
Library Item Sales	-	-	-	-	1,000
Equipment Replacement Charges	-	-	-	-	26,900
Fire ALS Fees	-	-	100,000	44,127	44,120
Engineering Charges	-	-	-	-	400,000
Copy Reimbursements	1,179	280	250	405	400
Total Charges for Services	**1,309,472**	**938,653**	**988,680**	**649,864**	**1,836,940**
Fines, Forfeitures and Penalties	4500				
Court Fines	1,357,326	831,111	710,220	763,358	763,360
Library Fines	6,683	6,248	6,080	19,148	19,150
Other Penalty Collections	8,692	3,253	3,130	319	320
ZJCLF Filing Fees	2	-	-	-	-
ZSPLS--Suspended Plates	15,141	10,251	9,500	10,866	10,870
Impound Fees	78,620	109,950	90,670	133,425	133,430
NSF Fees	550	425	380	210	210
Photo Red Light Fines	-	258,337	237,820	102,461	-
Photo Speed Fines	-	137,257	124,980	93,099	-
Process Service Fee	-	6,440	6,570	16,847	-
Total Fines, Forfeitures and Penalties	**1,467,013**	**1,363,270**	**1,189,350**	**1,139,733**	**927,340**
Sale of Assets	4600				
Other Asset Sales	15,188	1,662	-	-	-
Total Sale of Assets	**15,188**	**1,662**	**-**	**-**	**-**
Miscellaneous Revenue	4800				
Concession Percentage	4,646	-	-	-	-
CAD Reimbursement Revenue	-	-	-	-	107,050
Tipping Fees	210,117	159,136	147,540	110,655	110,660

Revenue Schedule

Fiscal Year 2010-2011

Source of Revenue	2007-08 Actuals	2008-09 Actuals	2009-10 Budget	2009-10 Estimates	2010-11 Projected
General Fund					
Miscellaneous Revenue	4800				
Interest Earned	1,370,136	239,792	157,500	157,500	157,510
Private Donations / Contributions	14,430	10,610	94,490	16,310	41,050
Cash Over or (Short)	1,116	471	40	79	80
Private Donations - Library	4,874	4,728	3,310	-	12,000
Private Donations - Recreation	6,008	1,864	410	-	-
Workers' Comp Rec'd by Employees	4,219	22,647	25,500	22,647	22,650
Other Miscellaneous Revenue	195,037	208,628	44,850	125,489	125,500
Total Miscellaneous Revenue	**1,810,583**	**647,874**	**473,640**	**432,680**	**576,500**
Total General Fund	**54,347,267**	**47,267,681**	**44,278,930**	**40,564,294**	**40,642,180**
Special Revenue					
Highway User Revenue Fund	4,844,956	4,183,405	4,429,010	3,730,995	3,856,980
Senior Nutrition	260,300	220,818	322,650	192,505	180,520
Community Action Program	171,624	136,062	136,060	30,450	154,170
Home Grant	26,848	3,278	679,990	308,048	410,600
State R.I.C.O. W/ Attorney General	50	-	-	-	-
Federal R.I.C.O. With A.G.	72	-	-	-	-
Other Grants	379,609	1,176,889	7,500,000	416,573	5,088,240
Employee Assistance Fund	3,377	7,677	-	4,351	-
Library Projects	25,918	3,670	-	10,548	-
RPTA Circulation Route/LTAF	2,368,225	980,018	526,270	561,492	124,980
Co. R.I.C.O. w/Maricopa Atty	182,570	45,905	-	16,615	-
COPS Universal Hiring Fund	72,682	-	445,040	-	-
Voca Crime Victim Advocate	38,354	32,190	50,500	-	50,500
Court Payments	140,877	128,979	138,830	103,684	86,020
Regional Family Advocacy	396,273	510,424	536,850	511,850	539,840
0.5% Dedicated Sales Tax	6,450,521	5,753,961	5,704,570	5,070,547	5,416,420
Public Safety Dedicated Sales Tax	6,621,903	5,724,623	5,633,170	5,069,114	5,416,420
CDBG	661,645	514,897	1,328,920	203,702	964,050
Public Arts Fund	-	25,000	-	-	-
ARRA Fund	-	-	-	747,704	382,260
Volunteer Fireman's Pension	10,122	2,067	5,000	189	2,000
125 Plan	-	6,144	-	-	-
Total Special Revenue	**22,655,926**	**19,456,008**	**27,436,860**	**16,978,367**	**22,673,000**

Revenue Schedule

Fiscal Year 2010-2011

Source of Revenue	2007-08 Actuals	2008-09 Actuals	2009-10 Budget	2009-10 Estimates	2010-11 Projected
Capital Projects					
304-Street Construction					
Other State Sources	-	358,839	2,000,000	-	2,660,000
Federal Grants & Other Sources	-	-	802,900	-	-
Other Cities & Towns - IGAs	150,946	-	1,000,000	-	-
Other Governments	-	44,520	-	313,998	-
Development Fees	2,184,110	618,302	562,500	250,613	562,500
Developer Contributions	84,426	57,618	-	-	-
Traffic Signal Cost Sharing	203,887	560,000	240,000	-	-
Interest Earned	418,023	81,815	106,690	9,608	45,000
Reimbursement/Projs by City	-	692	-	-	-
Bond Proceeds	-	1,000,000	-	14,000,000	-
Total 304-Street Construction	**3,041,392**	**2,721,786**	**4,712,090**	**14,574,219**	**3,267,500**
308-Police Development					
Development Fees	551,417	140,427	103,200	45,924	103,200
Interest Earned	44,573	13,613	23,120	1,600	500
Total 308-Police Development	**595,990**	**154,040**	**126,320**	**47,524**	**103,700**
310-Parkland					
Federal Grants & Other Sources	-	-	620,000	-	-
Parks Development Fee	1,906,738	797,760	750,300	333,884	750,300
Interest Earned	65,267	16,246	38,690	3,354	23,000
Bond Proceeds	-	-	-	8,000,000	-
Total 310-Parkland	**1,972,005**	**814,006**	**1,408,990**	**8,337,237**	**773,300**
311-Library Development					
Development Fees	253,428	107,876	103,800	46,191	103,800
Interest Earned	27,523	171	8,120	-	290
Total 311-Library Development	**280,951**	**108,047**	**111,920**	**46,191**	**104,090**
312-Coldwater Park					
Interest Earned	87	-	-	-	-
Total 312-Coldwater Park	**87**	**-**	**-**	**-**	**-**
313-MDC '99 EMD Building					
Interest Earned	182	-	-	-	-
Total 313-MDC '99 EMD Building	**182**	**-**	**-**	**-**	**-**
316-Dysart Redevelopment Project					
Interest Earned	(523)	-	-	-	-
Total 316-Dysart Redevelopment Project	**(523)**	**-**	**-**	**-**	**-**

Revenue Schedule

Fiscal Year 2010-2011

Source of Revenue	2007-08 Actuals	2008-09 Actuals	2009-10 Budget	2009-10 Estimates	2010-11 Projected
Capital Projects					
317-Landscaping Landfill Remediation					
Landscaping Landfill Contributions	70,039	45,128	-	-	-
Interest Earned	21,087	4,162	-	518	-
Total 317-Landscaping Landfill Remediation	**91,125**	**49,291**	**-**	**518**	**-**
318-General Government Development					
Development Fees	949,357	295,987	278,700	124,022	278,700
Interest Earned	111,961	25,023	30,020	2,008	23,000
Total 318-General Government Development	**1,061,318**	**321,010**	**308,720**	**126,030**	**301,700**
319-Fire Dept. Development					
Other Cities & Towns - IGAs	-	-	2,250,000	-	-
Development Fees	990,426	321,320	298,800	132,966	298,800
Interest Earned	41,195	10,260	23,370	868	2,600
Total 319-Fire Dept. Development	**1,031,621**	**331,580**	**2,572,170**	**133,834**	**301,400**
320-Improvement Districts					
Bond Proceeds	-	-	25,000,000	-	25,000,000
Total 320-Improvement Districts	**-**	**-**	**25,000,000**	**-**	**25,000,000**
333-Transit Capital Projects					
Federal Grants & Other Sources	-	-	1,000,000	-	-
Bond Proceeds	-	-	2,000,000	-	-
Total 333-Transit Capital Projects	**-**	**-**	**3,000,000**	**-**	**-**
601-Vehicle Replacement					
Equipment Replacement Charges	1,580,800	1,608,200	218,270	218,270	-
Other Asset Sales	199,550	217,218	-	86,293	-
Interest Earned	138,628	39,420	32,800	3,757	33,600
Total 601-Vehicle Replacement	**1,918,977**	**1,864,838**	**251,070**	**308,320**	**33,600**
603-Technology Replacement Fund					
Technology Replacement Charges	753,710	829,720	-	-	-
Other Asset Sales	9,609	4,890	-	-	-
Interest Earned	9,433	5,251	6,500	257	260
Total 603-Technology Replacement Fund	**772,752**	**839,861**	**6,500**	**257**	**260**
Total Capital Projects	**10,765,878**	**7,204,457**	**37,497,780**	**23,574,130**	**29,885,550**
Debt Service					
401-General Obligation Bonds					
Current Year Real Prop. Tax	4,042,216	4,863,308	4,764,450	4,526,228	3,418,990
Prior Year Real Prop. Tax	-	135,716	-	-	-
Interest Earned	45,577	14,561	15,280	-	30,000
Other Miscellaneous Revenue	-	-	-	302,206	-
Total 401-General Obligation Bonds	**4,087,794**	**5,013,585**	**4,779,730**	**4,828,433**	**3,448,990**

Revenue Schedule

Fiscal Year 2010-2011

Source of Revenue	2007-08 Actuals	2008-09 Actuals	2009-10 Budget	2009-10 Estimates	2010-11 Projected
Debt Service					
408-Hwy User's Bonds '85/91/98					
Interest Earned	12,648	1,805	4,430	200	-
Total 408-Hwy User's Bonds '85/91/98	**12,648**	**1,805**	**4,430**	**200**	**-**
410-Park Issue					
Interest Earned	2,802	1	3,090	-	-
Private Donations / Contributions	414,583	439,584	450,000	450,000	450,000
Total 410-Park Issue	**417,386**	**439,585**	**453,090**	**450,000**	**450,000**
417-Dysart Road M.D.C.					
Interest Earned	1,576	143	4,470	13	200
Total 417-Dysart Road M.D.C.	**1,576**	**143**	**4,470**	**13**	**200**
430-0.5% Dedicated Sales Tax					
Interest Earned	197,158	49,344	69,630	1,842	25,000
Bond Proceeds	-	48	-	-	-
Total 430-0.5% Dedicated Sales Tax	**197,158**	**49,392**	**69,630**	**1,842**	**25,000**
Total Debt Service	**4,716,561**	**5,504,510**	**5,311,350**	**5,280,489**	**3,924,190**
Enterprise					
501-Water Operations					
Penalties-Utility Bills	(34)	(60)	-	-	-
Water Sales	11,230,152	10,877,716	11,663,960	11,312,825	11,652,210
Water Meter Installation	155,875	59,470	107,720	63,855	63,860
Turn-on Fees	284,239	425,480	-	151,838	151,840
On-Line Payment Fee	21,841	37,957	-	3,230	20,000
Copy Reimbursements	80	-	-	-	-
NSF Fees	3,375	9,665	9,790	5,745	5,750
Capital Contribution - Infrastructure	3,923,176	-	-	-	-
Interest Earned	663,170	161,492	569,630	20,984	140,400
Reimbursement/Projs by City	1,450	-	-	-	-
Cash Over or (Short)	(139)	(90)	-	(79)	-
Other Miscellaneous Revenue	21,686	32,594	4,000	20,748	20,750
Total 501-Water Operations	**16,304,870**	**11,604,224**	**12,355,100**	**11,579,144**	**12,054,810**
503-Sewer Operations					
Penalties-Utility Bills	(25)	-	-	-	-
Sewer Taps	286,293	115,800	157,210	40,050	40,050
Sewer Fees	7,449,333	7,331,141	7,118,810	6,992,839	7,173,370
Capital Contribution - Infrastructure	5,656,867	-	-	-	-
Interest Earned	394,342	92,864	297,960	3,586	120,000
Reimbursement/Projs by City	-	504	-	-	-
Other Miscellaneous Revenue	-	3,428	-	-	-
Total 503-Sewer Operations	**13,786,810**	**7,543,736**	**7,573,980**	**7,036,475**	**7,333,420**

Revenue Schedule

Fiscal Year 2010-2011

Source of Revenue	2007-08 Actuals	2008-09 Actuals	2009-10 Budget	2009-10 Estimates	2010-11 Projected
Enterprise					
513-Sewer Development					
E.P.A. Grant	211,014	20,117	-	-	-
Sewer Development Fee	2,011,218	718,362	1,647,900	744,647	1,647,900
Interest Earned	965,742	159,593	36,460	7,894	1,900
Bond Proceeds	-	-	-	7,726,219	-
Total 513-Sewer Development	**3,187,974**	**898,073**	**1,684,360**	**8,478,759**	**1,649,800**
514-Water Development					
E.P.A. Grant	-	3,043,908	-	-	-
Water Development Fee	2,303,936	752,290	1,575,300	725,004	1,575,300
Interest Earned	524,694	120,881	79,820	654	27,000
Bond Proceeds	-	13,812,235	-	-	-
Total 514-Water Development	**2,828,630**	**17,729,313**	**1,655,120**	**725,658**	**1,602,300**
520-Sanitation					
Recycling	121,440	104,560	-	90,162	90,160
Commercial Sanitation Hauler Permits	17,051	29,000	13,050	3,000	3,000
Penalties-Utility Bills	(14)	-	-	-	-
Refuse Collection	4,346,895	4,417,367	4,307,740	4,503,552	4,726,580
Interest Earned	20,173	6,901	-	585	10,000
Other Miscellaneous Revenue	10,804	11,385	21,040	49	50
Total 520-Sanitation	**4,516,347**	**4,569,212**	**4,341,830**	**4,597,348**	**4,829,790**
524-Sanitation Development					
Sanitation Development Fee	19,445	18,869	91,200	40,584	91,200
Interest Earned	7,003	(74)	2,250	18	700
Total 524-Sanitation Development	**26,448**	**18,795**	**93,450**	**40,602**	**91,900**
530-Water Equipment Replacement					
Other Asset Sales	886	8,583	-	5,974	-
Interest Earned	26,099	6,247	3,920	672	3,920
Total 530-Water Equipment Replacement	**26,985**	**14,830**	**3,920**	**6,646**	**3,920**
531-Sewer Equipment Replacement					
Other Asset Sales	1,404	-	-	-	-
Interest Earned	5,399	996	10,520	220	10,520
Total 531-Sewer Equipment Replacement	**6,803**	**996**	**10,520**	**220**	**10,520**
532-Sanitation Equipment Replacement					
Other Asset Sales	49,152	69,164	-	18,880	-
Interest Earned	62,128	15,358	13,810	1,493	13,810
Total 532-Sanitation Equipment Replacement	**111,281**	**84,522**	**13,810**	**20,373**	**13,810**
Total Enterprise	**40,796,148**	**42,463,700**	**27,732,090**	**32,485,225**	**27,590,270**

Revenue Schedule

Fiscal Year 2010-2011

Source of Revenue	2007-08 Actuals	2008-09 Actuals	2009-10 Budget	2009-10 Estimates	2010-11 Projected
Internal Service					
604-Printer - Copier Service Fund					
Internal Printing/Copying Fees	308,335	221,631	181,080	158,360	158,360
Interest Earned	8,324	3,840	6,200	244	240
Total 604-Printer - Copier Service Fund	**316,659**	**225,471**	**187,280**	**158,605**	**158,600**
605-Risk Management Fund					
Risk Management Charges	1,779,340	1,800,411	1,779,340	1,702,840	1,258,700
Interest Earned	50,501	15,529	42,600	1,593	1,590
Other Miscellaneous Revenue	3,634	118	-	-	-
Total 605-Risk Management Fund	**1,833,475**	**1,816,058**	**1,821,940**	**1,704,432**	**1,260,290**
606-Fleet Services Fund					
Fleet Management Charges	1,896,516	2,040,793	2,170,170	2,050,679	2,159,440
Interest Earned	(21,059)	(7,252)	1,200	-	-
Other Miscellaneous Revenue	677	2,085	1,380	242	240
Total 606-Fleet Services Fund	**1,876,134**	**2,035,627**	**2,172,750**	**2,050,921**	**2,159,680**
Total Internal Service	**4,026,268**	**4,077,156**	**4,181,970**	**3,913,958**	**3,578,570**
Grand Total	**137,308,047**	**125,973,511**	**146,438,980**	**122,796,463**	**128,293,760**

Expenditure Schedule

Fiscal Year 2010-2011

Fund/ Department	2007-08 Actuals	2008-09 Actuals	2009-10 Budget	2009-10 Estimates	2010-11 Budget
General Fund					
City Council	121,448	111,571	166,000	101,824	231,030
City Administration	1,279,421	1,341,472	1,198,620	1,175,178	1,309,640
Information Technology	2,077,091	2,625,526	1,839,820	1,683,965	1,653,550
Community Relations	585,796	429,498	544,030	439,504	505,160
Non-Departmental	8,130,581	7,671,061	6,944,360	1,800,713	6,872,360
Finance & Budget	1,087,601	1,259,547	1,121,810	1,036,645	1,313,450
Human Resources	981,951	764,492	922,800	902,930	898,570
Engineering	4,167,018	3,563,166	3,871,770	2,802,664	2,923,900
City Clerk	499,418	232,547	308,640	292,659	280,900
Police	12,518,544	13,307,503	13,391,910	12,265,465	12,671,700
City Court	814,953	820,115	917,830	878,340	927,290
Fire	5,861,917	5,455,068	5,283,940	5,522,849	5,444,400
Economic Development	1,104,395	762,778	988,460	542,269	1,010,630
Parks, Recreation & Libraries	5,219,477	5,029,322	6,474,540	4,769,944	5,299,110
Neighborhood & Family Services	1,220,758	1,528,630	1,640,290	1,282,975	1,456,760
Public Works	28,278	91,156	66,320	72,233	57,180
Total General Fund	**45,698,647**	**44,993,452**	**45,681,140**	**35,570,157**	**42,855,630**
Special Revenue					
Highway User Revenue Fund	3,799,867	3,780,555	4,455,530	4,067,611	3,767,000
Senior Nutrition	281,209	364,714	315,440	348,073	254,520
Community Action Program	234,690	167,664	129,900	125,554	131,940
Home Grant	268,314	673,406	782,690	716,142	329,990
Other Grants	542,043	1,108,723	9,814,400	468,941	5,836,680
Library Projects	28,791	4,349	-	9,266	-
Transit Fund	2,695,591	874,045	1,468,800	1,244,745	720,200
Co. R.I.C.O. w/Maricopa Atty	162,470	68,356	-	16,615	-
COPS Universal Hiring Fund	-	-	445,040	-	-
Voca Crime Victim Advocate	52,829	54,041	56,740	50,765	59,460
Court Payments	67,152	56,382	278,520	222,223	239,700
Regional Family Advocacy	596,556	741,552	780,870	736,020	778,140
0.5% Dedicated Sales Tax	4,000	4,200	7,500	7,500	7,500
Public Safety Dedicated Sales Tax	8,128,600	6,228,998	4,998,030	4,885,672	4,727,730
CDBG	305,128	112,898	364,460	206,702	594,050
Public Arts Fund	-	-	95,230	65,180	91,220
ARRA Fund	-	-	-	445,216	353,250
Volunteer Fireman's Pension	4,838	4,800	5,000	5,000	5,000
Total Special Revenue	**17,172,078**	**14,244,683**	**23,998,150**	**13,621,225**	**17,896,380**
Capital Projects					
Street Construction	4,210,846	9,782,710	23,657,420	5,899,248	22,105,000
Police Development	258,398	255,737	2,317,530	117,529	2,200,000
Parkland	813,499	3,189,319	20,201,120	1,579,217	15,800,000
Library Development	4,305,756	1,230,213	10,000	-	-
General Government Development	-	22,699	47,500	30,563	-
Fire Dept. Development	1,325,595	498,515	3,908,080	528,709	1,152,000
Improvement Districts	-	-	25,000,000	-	25,000,000

Expenditure Schedule

Fiscal Year 2010-2011

Fund/ Department	2007-08 Actuals	2008-09 Actuals	2009-10 Budget	2009-10 Estimates	2010-11 Budget
Capital Projects					
Transit Capital Projects	-	-	3,000,000	-	-
Vehicle Replacement	462,364	1,308,481	812,000	812,000	1,596,250
Technology Replacement Fund	441,114	725,279	96,000	69,000	1,053,720
Total Capital Projects	**11,817,572**	**17,012,953**	**79,049,650**	**9,036,266**	**68,906,970**
Debt Service					
General Obligation Bonds	2,836,235	3,404,630	5,282,240	5,274,544	5,453,540
Hwy User's Bonds '85/91/98	258,792	400,588	415,690	405,690	415,850
Park Issue	1,342,620	1,375,570	1,418,420	1,411,270	1,455,210
Dysart Road M.D.C.	718,275	718,266	726,660	728,542	721,650
0.5% Dedicated Sales Tax	4,101,368	4,869,035	7,519,470	7,519,470	5,454,180
Total Debt Service	**9,257,290**	**10,768,089**	**15,362,480**	**15,339,516**	**13,500,430**
Enterprise					
Water Operations	14,830,263	9,455,426	12,373,440	11,527,101	10,888,370
Sewer Operations	9,885,285	4,748,172	7,685,590	7,480,722	7,655,980
Sewer Development	687	31,598,468	16,694,000	7,438,553	3,000,000
Water Development	7,734	12,884,503	14,481,840	2,980,770	12,780,000
Sanitation	4,263,873	3,427,203	3,946,760	3,332,344	3,811,800
Sanitation Development	86,947	72,989	39,600	39,600	39,600
Water Equipment Replacement	-	-	115,100	115,100	91,520
Sewer Equipment Replacement	-	-	63,500	63,500	128,920
Sanitation Equipment Replacement	-	-	500,000	500,000	377,950
Total Enterprise	**29,074,789**	**62,186,761**	**55,899,830**	**33,477,690**	**38,774,140**
Internal Service					
Printer - Copier Service Fund	162,661	105,739	182,000	141,425	287,730
Risk Management Fund	1,275,247	1,191,374	1,907,880	1,652,809	1,678,730
Fleet Services Fund	2,078,818	2,124,700	2,161,260	2,049,038	1,980,850
Total Internal Service	**3,516,726**	**3,421,813**	**4,251,140**	**3,843,272**	**3,947,310**
Grand Total	**116,537,102**	**152,627,751**	**224,242,390**	**110,888,126**	**185,880,860**

Summary of Tax Levy and Tax Rate Information

Fiscal Year 2010-2011

	2009-10 Fiscal Year	2010-11 Fiscal Year
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A).	$ 2.089.490	$ 2.219.010
2. Amount received from primary property taxation in the 2004-05 fiscal year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18).	$	
3. Property tax levy amounts		
A. Primary property taxes	$ 2,089,490	$ 2,219,010
B. Secondary property taxes	4,764,450	3,418,990
C. Total property tax levy amounts	$ 6,853,940	$ 5,638,000
4. Property taxes collected*		
A. Primary property taxes		
(1) 2009-10 year's levy	$ 1,936,434	
(2) Prior years' levies	0	
(3) Total primary property taxes	$ 1,936,434	
B. Secondary property taxes		
(1) 2009-10 year's levy	$ 4,526,228	
(2) Prior years' levies		
(3) Total secondary property taxes	$ 4,526,228	
C. Total property taxes collected	$ 6,462,662	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.3634	0.4537
(2) Secondary property tax rate	0.7424	0.6521
(3) Total city/town tax rate	1.1058	1.1058
Special assessment district tax rates		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Schedule of Interfund Transfers

Fiscal Year 2010-2011

Transfer From:	General Fund 101	Highway Users 201	Transit Fund 215	Advocacy Center 229	Capital Proj Tax 230	Public Safety Tax 235	CDBG 240
Transfers To Operating Funds							
209 Other Grants	25,000						
215 Transit Fund					480,000		
225 Voca Crime Victim Advocate	10,000						
229 Regional Family Advocacy	244,920						
246 Public Arts Fund	25,000						
Total Transfers to Operating Funds	**304,920**				**480,000**		
Transfers To Debt Service Funds							
408 Hwy User's Bonds '85/91/98		400,000					
410 Park Issue	121,000						
417 Dysart Road M.D.C.	722,000						
430 0.5% Dedicated Sales Tax					5,159,950		
Total Transfers to Debt Service Funds	**843,000**	**400,000**			**5,159,950**		
Transfers To Capital Funds							
304 Street Construction	825,000				500,000		300,000
311 Library Development	100,000						
319 Fire Dept. Development	75,000						
513 Sewer Development					150,000		
514 Water Development							
530 Water Equipment Replacement							
531 Sewer Equipment Replacement							
532 Sanitation Equipment Replacement							
601 Vehicle Replacement	640,430	224,780		2,180		117,300	
603 Technology Replacement Fund	620,370	6,580	1,230	4,440		18,830	
Total Transfers to Capital Funds	**2,260,800**	**231,360**	**1,230**	**6,620**	**650,000**	**136,130**	**300,000**
Total Transfers	**3,408,720**	**631,360**	**1,230**	**6,620**	**6,289,950**	**136,130**	**300,000**

Police Develop. 308	Library Develop. 311	General Govt. Dev. 318	Fire Develop. 319	Water Fund 501	Wastewater Fund 503	Sanitation Fund 520	Risk Mgt Fund 605	Fleet Svc Fund 606	Total
									25,000
									480,000
									10,000
									244,920
									25,000
									784,920
									400,000
117,300		734,250							972,550
									722,000
	208,900		93,400						5,462,250
117,300	**208,900**	**734,250**	**93,400**						**7,556,800**
									1,625,000
									100,000
									75,000
									150,000
				650,000					650,000
				198,930					198,930
					132,000				132,000
						385,090			385,090
								6,400	991,090
							5,800	7,620	664,870
				848,930	**132,000**	**385,090**	**5,800**	**14,020**	**4,971,980**
117,300	**208,900**	**734,250**	**93,400**	**848,930**	**132,000**	**385,090**	**5,800**	**14,020**	**13,313,700**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
101 General Fund				
City Administration				
Assistant City Manager	2.00	2.00	2.00	2.00
City Manager	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Senior Executive Assistant	1.00	1.00	1.00	1.00
Total City Administration	**5.00**	**5.00**	**5.00**	**5.00**
Grants Administration				
Grants Administrator	1.00	1.00	1.00	1.00
Management Technician	-	-	-	1.00
Total Grants Administration	**1.00**	**1.00**	**1.00**	**2.00**
Information Technology				
Development Services Technician	-	-	-	1.00
Help Desk Technician II	1.00	-	-	-
Information Technology Director	1.00	1.00	1.00	1.00
Information Technology Technician	1.00	-	-	-
IT Administrator Unix/Windows	1.00	1.00	1.00	1.00
IT Application Developer	2.00	1.00	1.00	2.00
IT Applications Development Manager	-	-	-	1.00
IT Applications Manager	-	-	1.00	-
IT Assistant Director	-	1.00	1.00	1.00
IT Desktop Technician I	1.00	1.00	1.00	1.00
IT Desktop Technician II	-	2.00	1.00	2.00
IT Help Desk Supervisor	1.00	1.00	-	-
IT Support Specialist	1.00	-	-	-
IT Systems Administrator	-	1.00	1.20	1.20
IT Systems Analyst	1.00	1.00	1.00	1.00
Network Engineer	1.00	1.00	1.00	1.00
Systems Administrator	1.00	-	-	-
Systems Support Administrator	1.00	-	-	-
Total Information Technology	**13.00**	**11.00**	**10.20**	**13.20**
Community Relations				
Public Information Office				
Administrative Secretary	-	1.00	1.00	-
Adminstrative Assistant	-	-	-	1.00
Assistant to the Mayor and Council	1.00	1.00	1.00	1.00
Community Relations Director	1.00	1.00	1.00	1.00
Community Relations Specialist	1.00	-	-	-
Public Information Officer	1.00	1.00	1.00	1.00
Senior Administrative Clerk	1.00	-	-	-
Total Public Information Office	**5.00**	**4.00**	**4.00**	**4.00**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
101 General Fund				
Community Relations				
Intergovernmental Affairs				
Intergovernmental Affairs Manager	1.00	1.00	1.00	1.00
Total Intergovernmental Affairs	**1.00**	**1.00**	**1.00**	**1.00**
Total Community Relations	**6.00**	**5.00**	**5.00**	**5.00**
Field Operations				
Field Operations Administration				
Administrative Secretary	2.00	1.00	1.00	-
Field Operations Assistant Director	1.00	1.00	1.00	-
Field Operations Director	1.00	1.00	1.00	-
Fleet Services Coordinator	1.00	1.00	1.00	-
Total Field Operations Administration	**5.00**	**4.00**	**4.00**	**-**
Total Field Operations	**5.00**	**4.00**	**4.00**	**-**
Development Services				
Planning				
Development Services Representative	-	-	1.00	-
Development Services Technician	-	1.00	-	-
Planner I	1.00	2.00	1.00	-
Planner II	3.00	2.00	2.00	-
Planning Manager	1.00	1.00	1.00	-
Senior Administrative Clerk	1.00	1.00	-	-
Senior Planner	1.00	1.00	1.00	-
Zoning Specialist	1.00	1.00	1.00	-
Total Planning	**8.00**	**9.00**	**7.00**	**-**
Building Services				
Building Inspector	6.00	4.00	3.00	-
Chief Building Official	1.00	1.00	1.00	-
Fire Inspector II	-	-	1.00	-
Plans Examiner	1.00	1.00	1.00	-
Senior Plans Examiner	1.00	1.00	1.00	-
Total Building Services	**9.00**	**7.00**	**7.00**	**-**
Development Services Center				
Development Services Representative	1.00	2.00	1.00	-
Development Services Supervisor	1.00	1.00	1.00	-
Development Services Technician	1.00	1.00	2.00	-
Permits Technician	1.00	-	-	-
Planning Technician	1.00	-	-	-
Total Development Services Center	**5.00**	**4.00**	**4.00**	**-**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
101 General Fund				
Development Services				
Engineering Plan Review				
Engineering Plan Review Manager	1.00	1.00	1.00	-
Engineering Technician II	1.00	1.00	1.00	-
Landscape Architect	1.00	-	-	-
Plans Review Engineer	1.00	1.00	1.00	-
Total Engineering Plan Review	**4.00**	**3.00**	**3.00**	**-**
Development Svcs Administration				
Administrative Secretary	1.00	1.00	1.00	-
Development Services Director	1.00	1.00	1.00	-
Total Development Svcs Administration	**2.00**	**2.00**	**2.00**	**-**
Total Development Services	**28.00**	**25.00**	**23.00**	**-**
Long Range Planning				
Long Range Planning Director	1.00	-	-	-
Total Long Range Planning	**1.00**	**-**	**-**	**-**
Finance & Budget				
Financial Services				
Accountant	2.00	3.00	2.00	2.00
Accounting Manager	1.00	1.00	1.00	-
Accounting Supervisor	-	-	-	1.00
Administrative Secretary	1.00	1.00	1.00	-
Adminstrative Assistant	-	-	-	1.00
Controller	1.00	1.00	1.00	1.00
Finance & Budget Director	1.00	1.00	1.00	1.00
Privilege Tax Auditor	1.00	2.00	1.00	2.00
Revenue Collector	1.00	1.00	1.00	1.00
Senior Account Clerk	6.50	5.50	5.50	5.50
Total Financial Services	**14.50**	**15.50**	**13.50**	**14.50**
Water Billing				
Account Clerk	1.00	-	-	-
Customer Service Manager	1.00	1.00	1.00	1.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Senior Account Clerk	6.00	7.00	7.00	7.00
Utility Customer Service Worker	1.00	1.00	1.00	1.00
Total Water Billing	**10.00**	**10.00**	**10.00**	**10.00**
Budget and Research				
Budget Analyst	2.00	2.00	2.00	2.00
Budget Manager	1.00	-	-	-
Buyer	1.00	-	-	-
Finance & Budget Assistant Director	-	1.00	1.00	1.00
Procurement Officer	1.00	1.00	1.00	1.00
Total Budget and Research	**5.00**	**4.00**	**4.00**	**4.00**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
101 General Fund				
Finance & Budget				
Total Finance & Budget	**29.50**	**29.50**	**27.50**	**28.50**
Human Resources				
Benefits Administrator	-	1.00	1.00	1.00
Benefits Manager	1.00	-	-	-
HR Assistant Director	1.00	1.00	1.00	1.00
Human Resources Analyst	2.00	1.00	1.00	1.00
Human Resources Director	1.00	1.00	1.00	1.00
Human Resources Technician	3.00	2.00	2.00	2.00
Senior HR Analyst	-	1.00	1.00	1.00
Total Human Resources	**8.00**	**7.00**	**7.00**	**7.00**
Organizational Training & Development				
Employee Development Coordinator	1.00	-	-	-
Total Organizational Training & Development	**1.00**	**-**	**-**	**-**
Engineering				
Planning				
Adminstrative Assistant	-	-	-	1.00
Development Services Representative	-	-	-	1.00
Planner I	-	-	-	1.00
Planner II	-	-	-	2.00
Planning Manager	-	-	-	1.00
Zoning Specialist	-	-	-	1.00
Total Planning	**-**	**-**	**-**	**7.00**
Building Services				
Building Inspector	-	-	-	3.00
Chief Building Official	-	-	-	1.00
Fire Inspector II	-	-	-	1.00
Plans Examiner	-	-	-	1.00
Senior Plans Examiner	-	-	-	1.00
Total Building Services	**-**	**-**	**-**	**7.00**
Administrative Secretary	1.00	1.00	1.00	-
Adminstrative Assistant	-	-	-	1.00
City Engineer	1.00	1.00	1.00	1.00
Construction Project Manager	1.00	1.00	1.00	1.00
Engineering Inspector	4.00	4.00	3.00	2.00
Engineering Project Manager	3.00	2.00	2.00	2.00
Engineering Technician II	-	-	-	1.00
GIS Manager	-	-	-	1.00
Management Assistant	1.00	1.00	1.00	1.00
Plans Review Engineer	-	-	-	1.00
Senior Engineering Project Manager	1.00	1.00	1.00	1.00
Total Engineering	**12.00**	**11.00**	**10.00**	**12.00**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
101 General Fund				
Engineering				
Traffic Engineering				
Traffic Engineer	1.00	1.00	-	-
Total Traffic Engineering	**1.00**	**1.00**	**-**	**-**
Total Engineering	**13.00**	**12.00**	**10.00**	**26.00**
City Clerk				
City Clerk	1.00	1.00	1.00	1.00
City Clerk Assistant II	-	-	1.00	1.00
Deputy City Clerk	1.00	-	-	-
Records Management Clerk	1.00	1.00	1.00	1.00
Senior Administrative Clerk	3.00	3.00	2.00	2.00
Total City Clerk	**6.00**	**5.00**	**5.00**	**5.00**
Police				
Police - Administration				
Administrative Assistant to the Police Chief	1.00	1.00	1.00	1.00
Assistant Police Chief	1.00	1.00	1.00	1.00
Internal Affairs Investigator	-	-	1.00	1.00
Overfill FTE	5.00	-	-	-
Police Chief	1.00	1.00	1.00	1.00
Police Crime Analyst	1.00	1.00	1.00	1.00
Senior Management Assistant	1.00	1.00	1.00	1.00
Total Police - Administration	**10.00**	**5.00**	**6.00**	**6.00**
Police - Community Services				
Community Service Supervisor	1.00	1.00	1.00	1.00
Education Specialist	1.00	-	-	-
Senior Administrative Clerk	1.00	1.00	1.00	1.00
Total Police - Community Services	**3.00**	**2.00**	**2.00**	**2.00**
Police - Patrol Support				
Animal Control Officer	1.50	1.50	2.00	2.00
Park Ranger	3.00	3.00	2.00	2.00
Police Sergeant	1.00	1.00	1.00	1.00
Total Police - Patrol Support	**5.50**	**5.50**	**5.00**	**5.00**
Police - Professional Standards Bureau				
Background Investigator	1.00	1.00	1.00	-
Policy & Procedure Analyst	1.00	-	-	-
Professional Standard Bureau Supervisor	-	1.00	1.00	-
Senior Administrative Clerk	1.00	1.00	1.00	-
Total Police - Professional Standards Bureau	**3.00**	**3.00**	**3.00**	**-**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
101 General Fund				
Police				
Police - Communications				
CAD-RMS Applications Administrator	-	1.00	1.00	1.00
Communications Manager	1.00	1.00	-	-
Communications Supervisor	3.00	3.00	3.00	3.00
Police Systems Administrator	1.00	-	-	-
Public Safety Dispatcher	13.00	12.00	14.00	14.00
Total Police - Communications	**18.00**	**17.00**	**18.00**	**18.00**
Police - Records				
Police Records Clerk	3.00	2.00	3.00	3.00
Police Records Supervisor	-	-	1.00	-
Total Police - Records	**3.00**	**2.00**	**4.00**	**3.00**
Police - Traffic				
Police Traffic Program Coordinator	-	1.00	2.00	1.00
Total Police - Traffic	**-**	**1.00**	**2.00**	**1.00**
Police - Detention Services				
Detention Officer	3.00	3.00	3.00	3.00
Detention Supervisor	3.00	2.00	2.00	2.00
Total Police - Detention Services	**6.00**	**5.00**	**5.00**	**5.00**
Police - Patrol				
Administrative Secretary	1.00	1.00	1.00	-
Adminstrative Assistant	-	-	-	1.00
Police Corporal	1.00	-	-	-
Police Lieutenant	2.00	2.00	3.00	3.00
Police Officer	39.00	46.00	46.00	46.00
Police Sergeant	7.00	11.00	10.00	10.00
Volunteer Coordinator	1.00	1.00	1.00	1.00
Total Police - Patrol	**51.00**	**61.00**	**61.00**	**61.00**
Police - Investigations				
Administrative Secretary	1.00	1.00	1.00	-
Adminstrative Assistant	-	-	-	1.00
Identification Technician	1.00	1.00	1.00	1.00
Investigations Support Officer	1.00	1.00	1.00	1.00
Police Lieutenant	1.00	1.00	1.00	1.00
Police Officer	9.00	11.00	11.00	12.00
Police Sergeant	4.00	3.00	4.00	4.00
Property & Evidence Custodian	2.00	2.00	2.00	2.00
Total Police - Investigations	**19.00**	**20.00**	**21.00**	**22.00**
Police - Tolleson Animal Control				
Animal Control Officer	0.50	0.50	-	-
Total Police - Tolleson Animal Control	**0.50**	**0.50**	**-**	**-**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
101 General Fund				
Police				
Police - Avondale SRO				
Police Officer	1.00	1.00	1.00	1.00
Total Police - Avondale SRO	**1.00**	**1.00**	**1.00**	**1.00**
Police - Littleton School Resource				
Police Officer	2.00	-	-	-
Total Police - Littleton School Resource	**2.00**	**-**	**-**	**-**
Police - Agua Fria SRO				
Police Officer	1.00	1.00	1.00	1.00
Total Police - Agua Fria SRO	**1.00**	**1.00**	**1.00**	**1.00**
Police - Tolleson Union SRO				
Police Officer	2.00	2.00	2.00	2.00
Total Police - Tolleson Union SRO	**2.00**	**2.00**	**2.00**	**2.00**
Police - GITEM				
Police Officer	-	-	1.00	1.00
Total Police - GITEM	**-**	**-**	**1.00**	**1.00**
Total Police	**125.00**	**126.00**	**132.00**	**128.00**
City Court				
Court				
Court Clerk I	0.50	2.00	3.00	3.00
Court Clerk II	3.00	2.00	2.00	2.00
Court Clerk III	3.00	3.00	3.00	3.00
Court Supervisor	1.00	1.00	1.00	1.00
Municipal Judge	1.00	1.00	1.00	1.00
Total Court	**8.50**	**9.00**	**10.00**	**10.00**
Court Security				
Court Security Officer	1.00	1.00	0.20	0.20
Total Court Security	**1.00**	**1.00**	**0.20**	**0.20**
Total City Court	**9.50**	**10.00**	**10.20**	**10.20**
Fire				
Fire - Community Services				
Assistant Fire Marshall	1.00	1.00	-	-
Emergency Management Coordinator	1.00	1.00	1.00	1.00
Fire Inspector I	-	-	1.00	1.00
Fire Inspector II	3.00	2.00	1.00	1.00
Fire Marshall	-	-	1.00	1.00
Fire Plans Examiner	1.00	1.00	-	-
Public Education Specialist	1.00	1.00	1.00	1.00
Total Fire - Community Services	**7.00**	**6.00**	**5.00**	**5.00**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
101 General Fund				
Fire				
Fire - Administration				
Administrative Secretary	1.00	1.00	1.00	-
Adminstrative Assistant	-	-	-	1.00
Fire Chief	1.00	1.00	1.00	1.00
Total Fire - Administration	**2.00**	**2.00**	**2.00**	**2.00**
Fire - Professional Development				
Fire Division Chief/Training Officer	-	-	1.00	1.00
Total Fire - Professional Development	**-**	**-**	**1.00**	**1.00**
Fire - Intervention Services				
Administrative Secretary	1.00	-	-	-
Battalion Chief	1.00	1.00	2.00	2.00
Division Chief	1.00	1.00	-	-
Fire Captain	9.00	9.00	9.00	10.00
Fire Engineer	9.00	8.00	8.00	8.00
Firefighter	14.00	14.00	14.00	13.00
Total Fire - Intervention Services	**35.00**	**33.00**	**33.00**	**33.00**
Total Fire	**44.00**	**41.00**	**41.00**	**41.00**
Economic Development				
City Center Development Specialist	-	-	-	1.00
Economic Development Analyst	1.00	1.00	1.00	1.00
Economic Development Director	1.00	1.00	-	1.00
Revitalization Project Manager	1.00	1.00	-	-
Total Economic Development	**3.00**	**3.00**	**1.00**	**3.00**
Parks, Recreation & Libraries				
Grounds Maintenance				
Customer Service Assistant	5.00	-	-	-
Maintenance Worker	3.00	-	-	-
Parks Supervisor	1.00	1.00	-	-
Senior Maintenance Worker	6.00	6.00	-	-
Total Grounds Maintenance	**15.00**	**7.00**	**-**	**-**
Building Maintenance				
Building Maintenance Worker	1.00	1.00	1.00	1.00
Craftsperson	1.00	1.00	1.00	1.00
Custodian	3.00	3.00	3.00	-
Facilities Manager	1.00	1.00	1.00	1.00
Facilities Work Coordinator	-	1.00	1.00	-
Facility/Grounds Maintenance Superintendent	1.00	-	-	-
Total Building Maintenance	**7.00**	**7.00**	**7.00**	**3.00**
Congregate Meals				
Senior Administrative Clerk	-	0.10	0.10	0.10
Total Congregate Meals	**-**	**0.10**	**0.10**	**0.10**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
101 General Fund				
Parks, Recreation & Libraries				
Home Delivered Meals				
Kitchen Assistant	0.50	0.50	0.50	0.50
Senior Administrative Clerk	-	0.80	0.80	0.80
Total Home Delivered Meals	**0.50**	**1.30**	**1.30**	**1.30**
MCSO				
Senior Administrative Clerk	-	0.10	0.10	0.10
Total MCSO	**-**	**0.10**	**0.10**	**0.10**
PRL Administration				
Administrative Secretary	1.00	1.00	1.00	-
Adminstrative Assistant	-	-	-	1.00
Customer Service Assistant	-	5.00	5.00	5.00
Parks, Recreation & Libraries Assistant Director	1.00	1.00	1.00	-
Parks, Recreation & Libraries Director	1.00	1.00	1.00	-
Parks, Recreation & Libraries Services Director	-	-	-	1.00
Senior Administrative Clerk	1.00	-	-	-
Total PRL Administration	**4.00**	**8.00**	**8.00**	**7.00**
Library - Sam Garcia				
Librarian	1.00	1.00	1.00	1.00
Library Administrative Services Coordinator	1.00	1.00	1.00	-
Library Assistant	3.50	4.00	4.00	3.00
Library Manager	1.00	1.00	1.00	-
Library Monitor	-	-	0.50	-
Library Page	-	-	0.50	1.00
Total Library - Sam Garcia	**6.50**	**7.00**	**8.00**	**5.00**
Library - Civic Center				
Associate Librarian	2.00	2.00	-	-
IT Desktop Technician II	-	-	1.00	-
Librarian	3.00	3.00	3.00	3.00
Library Assistant	3.00	2.50	4.00	4.00
Library IT Support Specialist	1.00	1.00	-	-
Library Manager	-	-	1.00	1.00
Library Monitor	-	-	0.50	0.50
Library Page	2.50	2.50	1.50	1.50
Library Supervisor	1.00	1.00	1.00	1.00
Total Library - Civic Center	**12.50**	**12.00**	**12.00**	**11.00**
Recreation				
Recreation Coordinator	4.00	4.00	3.00	3.00
Total Recreation	**4.00**	**4.00**	**3.00**	**3.00**
Total Parks, Recreation & Libraries	**49.50**	**46.50**	**39.50**	**30.50**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
101 General Fund				
Neighborhood & Family Services				
Administrative Secretary	-	1.00	1.00	-
Adminstrative Assistant	-	-	-	1.00
Neighborhood & Family Services Director	1.00	1.00	1.00	1.00
Revitalization Project Manager	-	-	1.00	1.00
Youth Development Coordinator	1.00	1.00	1.00	1.00
Total Neighborhood & Family Services	**2.00**	**3.00**	**4.00**	**4.00**
Social Services				
Community Outreach Specialist	1.00	1.00	1.00	1.00
Community Relations Specialist	-	1.00	1.00	-
Senior Administrative Clerk	1.00	-	-	-
Social Services Manager	1.00	1.00	1.00	1.00
Total Social Services	**3.00**	**3.00**	**3.00**	**2.00**
Code Enforcement				
Administrative Secretary	1.00	1.00	-	-
Code Compliance Manager	1.00	1.00	1.00	1.00
Code Compliance Specialist	1.00	1.00	1.00	1.00
Code Enforcement Officer	4.00	4.00	4.00	4.00
Neighborhood Preservation Tech	1.00	1.00	1.00	1.00
Total Code Enforcement	**8.00**	**8.00**	**7.00**	**7.00**
Public Works				
Field Operations Administration				
Adminstrative Assistant	-	-	-	1.00
Field Operations Assistant Director	-	-	-	1.00
Fleet Services Coordinator	-	-	-	1.00
Water Resources Director	-	-	-	0.25
Total Field Operations Administration	**-**	**-**	**-**	**3.25**
Total Public Works	**-**	**-**	**-**	**3.25**
Total General Fund	**360.50**	**345.00**	**335.40**	**320.65**
Special Revenue				
201 Highway User Revenue Fund				
Field Operations				
Streets				
Equipment Operator	5.00	5.00	5.00	-
Maintenance Worker	6.00	5.00	3.00	-
Pavement Management Technician	1.00	1.00	-	-
Senior Equipment Operator	1.00	2.00	1.00	-
Street Maintenance Supervisor	1.00	1.00	1.00	-
Total Streets	**14.00**	**14.00**	**10.00**	**-**
Total Field Operations	**14.00**	**14.00**	**10.00**	**-**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
201 Highway User Revenue Fund				
Development Services				
Engineering Plan Review				
Traffic Review Engineer	1.00	-	-	-
Total Engineering Plan Review	**1.00**	**-**	**-**	**-**
Engineering				
Pavement Management Technician	-	-	1.00	1.00
Total Engineering	**-**	**-**	**1.00**	**1.00**
Traffic Engineering				
Assistant Traffic Engineer	1.00	1.00	1.00	1.00
Signal Technician	1.00	1.00	1.00	1.00
Streetlight Technician	2.00	2.00	2.00	2.00
Traffic Engineering Technician	1.00	-	-	-
Traffic Operations Supervisor	-	1.00	1.00	1.00
Traffic Operations Technician	2.00	2.00	2.00	2.00
Total Traffic Engineering	**7.00**	**7.00**	**7.00**	**7.00**
Public Works				
Streets				
Equipment Operator	-	-	-	5.00
Field Operations Crew Leader	-	-	-	1.00
Maintenance Worker	-	-	-	2.00
Street Maintenance Supervisor	-	-	-	1.00
Total Streets	**-**	**-**	**-**	**9.00**
Total Public Works	**-**	**-**	**-**	**9.00**
202 Senior Nutrition				
Parks, Recreation & Libraries				
Congregate Meals				
Cook	1.00	1.50	1.50	1.00
Recreation Specialist	-	0.25	-	-
Senior Center Aide	0.30	0.75	0.75	0.75
Social Services Coordinator	0.30	-	-	-
Total Congregate Meals	**1.60**	**2.50**	**2.25**	**1.75**
Home Delivered Meals				
Cook	1.00	0.50	0.50	1.00
HDM Driver	-	1.00	1.00	0.50
Total Home Delivered Meals	**1.00**	**1.50**	**1.50**	**1.50**
MCSO				
Recreation Specialist	-	0.75	-	-
Senior Center Aide	0.70	0.25	0.25	0.25
Social Services Coordinator	0.70	-	-	-
Total MCSO	**1.40**	**1.00**	**0.25**	**0.25**
Total Parks, Recreation & Libraries	**4.00**	**5.00**	**4.00**	**3.50**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
203 Community Action Program				
Neighborhood & Family Services				
Community Action Program				
Neighborhood Outreach Coordinator	1.00	1.00	-	-
Social Services Coordinator	2.00	2.00	2.00	2.00
Total Community Action Program	**3.00**	**3.00**	**2.00**	**2.00**
Total Neighborhood & Family Services	**3.00**	**3.00**	**2.00**	**2.00**
205 Home Grant				
Neighborhood & Family Services				
CDBG Program Manager	-	-	-	0.07
Total Neighborhood & Family Services	**-**	**-**	**-**	**0.07**
209 Other Grants				
Neighborhood & Family Services				
NSP Home Buyer Assistance Grant				
CDBG Program Manager	-	-	0.30	-
Total NSP Home Buyer Assistance Grant	**-**	**-**	**0.30**	**-**
215 Transit Fund				
City Administration				
Transit Operations				
Management Assistant	-	1.00	-	-
Transit Coordinator	1.00	-	-	-
Total Transit Operations	**1.00**	**1.00**	**-**	**-**
Total City Administration	**1.00**	**1.00**	**-**	**-**
Community Relations				
Transit Operations				
Management Assistant	-	-	1.00	1.00
Total Transit Operations	**-**	**-**	**1.00**	**1.00**
225 Voca Crime Victim Advocate				
Police				
Police - Victims' Rights Program				
Crime Victim Advocate	1.00	1.00	1.00	1.00
Total Police - Victims' Rights Program	**1.00**	**1.00**	**1.00**	**1.00**
227 Court Payments				
City Court				
Court Security				
Court Security Officer	-	-	0.80	0.80
Total Court Security	**-**	**-**	**0.80**	**0.80**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
229 Regional Family Advocacy				
Police				
Police - Family Advocacy Center				
Administrative Secretary	-	1.00	1.00	-
Adminstrative Assistant	-	-	-	1.00
FAC Manager	-	1.00	1.00	1.00
IT Desktop Technician II	-	1.00	-	-
IT Systems Administrator	-	-	0.80	0.80
Total Police - Family Advocacy Center	**-**	**3.00**	**2.80**	**2.80**
Total Police	**-**	**3.00**	**2.80**	**2.80**
235 Public Safety Dedicated Sales Tax				
Police				
Police - Administration				
Internal Affairs Investigator	1.00	1.00	-	-
Total Police - Administration	**1.00**	**1.00**	**-**	**-**
Police - Communications				
Public Safety Dispatcher	2.00	2.00	-	-
Total Police - Communications	**2.00**	**2.00**	**-**	**-**
Police - Records				
Police Records Clerk	1.00	1.00	-	-
Police Records Supervisor	1.00	1.00	-	-
Total Police - Records	**2.00**	**2.00**	**-**	**-**
Police - Traffic				
Police Officer	5.00	5.00	5.00	5.00
Police Sergeant	1.00	1.00	1.00	1.00
Total Police - Traffic	**6.00**	**6.00**	**6.00**	**6.00**
Police - Detention Services				
Detention Officer	3.00	3.00	3.00	3.00
Total Police - Detention Services	**3.00**	**3.00**	**3.00**	**3.00**
Police - Patrol				
Community Service Officer	1.00	1.00	1.00	1.00
Police Aide	1.00	-	-	-
Police Lieutenant	2.00	2.00	2.00	2.00
Police Officer	16.00	16.00	16.00	16.00
Police Traffic Program Coordinator	-	1.00	-	-
Total Police - Patrol	**20.00**	**20.00**	**19.00**	**19.00**
Police - Investigations				
Police Officer	2.00	2.00	2.00	2.00
Total Police - Investigations	**2.00**	**2.00**	**2.00**	**2.00**
Total Police	**36.00**	**36.00**	**30.00**	**30.00**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
235 Public Safety Dedicated Sales Tax				
City Court				
Court				
Court Administrator	1.00	1.00	1.00	1.00
Court Clerk I	2.00	2.00	1.00	1.00
Court Collections Specialist	1.00	1.00	1.00	-
Total Court	**4.00**	**4.00**	**3.00**	**2.00**
Total City Court	**4.00**	**4.00**	**3.00**	**2.00**
Fire				
Fire - Community Services				
Fire Marshall/Division Chief	1.00	1.00	-	-
Volunteer Coordinator	1.00	-	-	-
Total Fire - Community Services	**2.00**	**1.00**	**-**	**-**
Fire - Administration				
Assistant Fire Chief	1.00	-	-	-
Total Fire - Administration	**1.00**	**-**	**-**	**-**
Fire - Professional Development				
Training Officer/Division Chief	1.00	1.00	-	-
Total Fire - Professional Development	**1.00**	**1.00**	**-**	**-**
Fire - Intervention Services				
Battalion Chief	1.00	1.00	1.00	1.00
Fire Captain	3.00	4.00	4.00	3.00
Fire Engineer	3.00	3.00	3.00	4.00
Firefighter	8.00	9.00	9.00	8.00
Total Fire - Intervention Services	**15.00**	**17.00**	**17.00**	**16.00**
Total Fire	**19.00**	**19.00**	**17.00**	**16.00**
240 CDBG				
Neighborhood & Family Services				
CDBG Program Manager	1.00	1.00	0.70	0.93
Total Neighborhood & Family Services	**1.00**	**1.00**	**0.70**	**0.93**
247 ARRA Fund				
Police				
Police - COPS Hiring ARRA				
Police Officer	-	-	6.00	5.00
Total Police - COPS Hiring ARRA	**-**	**-**	**6.00**	**5.00**
Total Special Revenue	**91.00**	**94.00**	**86.60**	**82.10**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
Enterprise				
501 Water Operations				
Water Resources				
Water Distribution				
Cross Connection Control Specialist	-	1.00	-	-
Customer Service Technician	-	-	1.00	-
Customer Service Worker	-	-	2.00	-
Lead Water Resources Operator	-	-	1.00	-
Operation and Service Manager - Water Distribution	1.00	1.00	-	-
Preventative Maintenance Technician	1.00	1.00	1.00	-
Senior Utility Customer Service Worker	1.00	1.00	-	-
Senior Utility Operator	3.00	3.00	-	-
Senior Water Resources Operator	-	-	3.00	-
Utility Customer Service Worker	6.00	6.00	-	-
Utility Location Specialist	1.00	-	-	-
Utility Operator	7.00	7.00	-	-
Water / Well Production Supervisor	-	1.00	-	-
Water Distribution Foreman	1.00	-	-	-
Water Distribution Supervisor	-	-	1.00	-
Water Quality Specialist	1.00	1.00	-	-
Water Resources Operator	-	-	6.00	-
Total Water Distribution	**22.00**	**22.00**	**15.00**	**-**
Water Administration				
Administrative Secretary	0.50	0.50	-	-
Management Assistant	0.50	-	-	-
Project Manager	0.50	-	-	-
Senior Administrative Clerk	0.50	0.50	0.50	-
Water Operations Superintendent	1.00	1.00	1.00	-
Water Quality & Regulatory Compliance Manager	-	0.50	-	-
Water Resources Assistant Director	-	0.50	0.50	-
Water Resources Director	0.50	0.50	0.50	-
Water Resources Project Manager	-	1.00	0.50	-
Total Water Administration	**3.50**	**4.50**	**3.00**	**-**
GIS and Land Services				
GIS Analyst	1.00	1.00	1.00	-
GIS Manager	1.00	1.00	1.00	-
GIS/GPS Technician II	1.00	1.00	1.00	-
Utility Location Specialist	-	1.00	1.00	-
Total GIS and Land Services	**3.00**	**4.00**	**4.00**	**-**
Water Conservation and Education Specialist	1.00	1.00	1.00	-
Water Resources Coordinator	1.00	1.00	1.00	-
Water Resources Manager	1.00	1.00	-	-
Water Resources Planning Manager	-	-	1.00	-
Total Water Resources	**3.00**	**3.00**	**3.00**	**-**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
501 Water Operations				
Water Resources				
Water Quality				
Cross Connection Control Specialist	-	-	1.00	-
Water Quality & Regulatory Compliance Manager	-	-	1.00	-
Water Quality Specialist	-	-	1.00	-
Total Water Quality	**-**	**-**	**3.00**	**-**
Wetlands Treatment				
Senior Water Recharge & Wetlands Operator	1.00	1.00	1.00	-
Water Recharge & Wetlands Operator	2.00	2.00	2.00	-
Total Wetlands Treatment	**3.00**	**3.00**	**3.00**	**-**
Water Production				
Senior Water Resources Mechanic	-	-	2.00	-
Utilities Water Treatment Operator	1.00	-	-	-
Utility Maintenance Mechanic	2.00	2.00	-	-
Utility Maintenance Technician	2.00	2.00	-	-
Water / Well Production Supervisor	-	-	1.00	-
Water Production Foreman	1.00	1.00	-	-
Water Resources Mechanic	-	-	2.00	-
Water Treatment Operator	-	1.00	1.00	-
Total Water Production	**6.00**	**6.00**	**6.00**	**-**
Total Water Resources	**40.50**	**42.50**	**37.00**	**-**
Public Works				
Water Distribution				
Customer Service Technician	-	-	-	1.00
Customer Service Worker	-	-	-	2.00
Lead Water Resources Operator	-	-	-	1.00
Preventative Maintenance Technician	-	-	-	1.00
Senior Water Resources Operator	-	-	-	3.00
Water Distribution Supervisor	-	-	-	1.00
Water Operations Superintendent	-	-	-	0.50
Water Resources Operator	-	-	-	6.00
Total Water Distribution	**-**	**-**	**-**	**15.50**
Water Administration				
Adminstrative Assistant	-	-	-	0.50
Water Resources Assistant Director	-	-	-	0.50
Water Resources Director	-	-	-	0.38
Water Resources Project Manager	-	-	-	0.50
Total Water Administration	**-**	**-**	**-**	**1.88**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
501 Water Operations				
Public Works				
GIS and Land Services				
GIS Analyst	-	-	-	1.00
GIS/GPS Technician II	-	-	-	1.00
Utility Location Specialist	-	-	-	1.00
Total GIS and Land Services	**-**	**-**	**-**	**3.00**
Water Resources				
Water Conservation and Education Specialist	-	-	-	1.00
Water Resources Coordinator	-	-	-	1.00
Water Resources Manager	-	-	-	1.00
Total Water Resources	**-**	**-**	**-**	**3.00**
Water Quality				
Cross Connection Control Specialist	-	-	-	1.00
Water Quality & Regulatory Compliance Manager	-	-	-	1.00
Water Quality Specialist	-	-	-	1.00
Total Water Quality	**-**	**-**	**-**	**3.00**
Wetlands Treatment				
Senior Water Recharge & Wetlands Operator	-	-	-	1.00
Water Recharge & Wetlands Operator	-	-	-	2.00
Total Wetlands Treatment	**-**	**-**	**-**	**3.00**
Water Production				
Senior Water Resources Mechanic	-	-	-	2.00
Water Operations Superintendent	-	-	-	0.50
Water Resources Mechanic	-	-	-	2.00
Water Treatment Operator	-	-	-	1.00
Water/Well Production Supervisor	-	-	-	1.00
Total Water Production	**-**	**-**	**-**	**6.50**
Total Public Works	**-**	**-**	**-**	**35.88**
503 Sewer Operations				
Water Resources				
Wastewater Collection				
Operations and Service Manager - Collections	-	1.00	-	-
Senior Utility Operator	2.00	2.00	-	-
Senior Water Resources Operator	-	1.00	3.00	-
Utility Field Foreman	1.00	-	-	-
Utility Operator	2.00	2.00	-	-
Wastewater Collection Supervisor	-	-	1.00	-
Water Resources Mechanic	-	1.00	1.00	-
Water Resources Operator	-	1.00	2.00	-
Water Resources Superintendent	-	-	0.50	-
Total Wastewater Collection	**5.00**	**8.00**	**7.50**	**-**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
503 Sewer Operations				
Water Resources				
Wastewater Administration				
Administrative Secretary	0.50	0.50	-	-
Management Assistant	0.50	-	-	-
Project Manager	0.50	-	-	-
Senior Administrative Clerk	0.50	0.50	0.50	-
Water Quality & Regulatory Compliance Manager	-	0.50	-	-
Water Resources Assistant Director	-	0.50	0.50	-
Water Resources Director	0.50	0.50	0.50	-
Water Resources Project Manager	-	1.00	0.50	-
Total Wastewater Administration	**2.50**	**3.50**	**2.00**	**-**
Water Reclamation Facility				
Chief Wastewater Plant Operator	1.00	1.00	-	-
Pretreatment and Laboratory Coordinator	1.00	1.00	1.00	-
Senior Wastewater Treatment Plant Operator	1.00	-	-	-
Senior Water Resources Mechanic	-	1.00	1.00	-
Utility Maintenance Mechanic	-	1.00	-	-
Utility Maintenance Worker	1.00	-	-	-
Wastewater Treatment Plant Operator	5.00	4.00	-	-
Water Reclamation Supervisor	-	-	1.00	-
Water Resources Mechanic	-	1.00	2.00	-
Water Resources Operator	-	-	4.00	-
Water Resources Superintendent	-	-	0.50	-
Total Water Reclamation Facility	**9.00**	**9.00**	**9.50**	**-**
Total Water Resources	**16.50**	**20.50**	**19.00**	**-**
Public Works				
Wastewater Collection				
Operations and Service Manager - Collections	-	-	-	1.00
Senior Water Resources Operator	-	-	-	3.00
Water Resources Mechanic	-	-	-	1.00
Water Resources Operator	-	-	-	2.00
Water Resources Superintendent	-	-	-	0.50
Total Wastewater Collection	**-**	**-**	**-**	**7.50**
Wastewater Administration				
Adminstrative Assistant	-	-	-	0.50
Water Resources Assistant Director	-	-	-	0.50
Water Resources Director	-	-	-	0.37
Water Resources Project Manager	-	-	-	0.50
Total Wastewater Administration	**-**	**-**	**-**	**1.87**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
503 Sewer Operations				
Public Works				
Water Reclamation Facility				
Pretreatment and Laboratory Coordinator	-	-	-	1.00
Senior Water Reclamation Facility Operator	-	-	-	1.00
Senior Water Resource Mechanic	-	-	-	1.00
Utility Maintenance Mechanic	-	-	-	1.00
Wastewater Treatment Plant Operator	-	-	-	4.00
Water Resources Mechanic	-	-	-	1.00
Water Resources Superintendent	-	-	-	0.50
Total Water Reclamation Facility	**-**	**-**	**-**	**9.50**
Total Public Works	**-**	**-**	**-**	**18.87**
520 Sanitation				
Field Operations				
Solid Waste				
Equipment Operator	8.00	10.00	9.00	-
Senior Equipment Operator	3.00	2.00	2.00	-
Service Assistant	1.00	1.00	1.00	-
Solid Waste Supervisor	1.00	1.00	1.00	-
Total Solid Waste	**13.00**	**14.00**	**13.00**	**-**
Sanitation-Uncontained				
Equipment Operator	4.00	1.00	1.00	-
Senior Equipment Operator	1.00	3.00	2.00	-
Total Sanitation-Uncontained	**5.00**	**4.00**	**3.00**	**-**
Recycling Education and Enforcement				
Solid Waste Inspector	2.00	1.00	1.00	-
Solid Waste Inspector/Coordinator	-	1.00	1.00	-
Total Recycling Education and Enforcement	**2.00**	**2.00**	**2.00**	**-**
Total Field Operations	**20.00**	**20.00**	**18.00**	**-**
Public Works				
Solid Waste				
Equipment Operator	-	-	-	10.00
Senior Equipment Operator	-	-	-	2.00
Solid Waste Supervisor	-	-	-	1.00
Total Solid Waste	**-**	**-**	**-**	**13.00**
Sanitation-Uncontained				
Equipment Operator	-	-	-	1.00
Field Operations Crew Leader	-	-	-	1.00
Senior Equipment Operator	-	-	-	1.00
Total Sanitation-Uncontained	**-**	**-**	**-**	**3.00**

Schedule of Authorized Positions

Fiscal Year 2010-2011

Position-Title	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010	Authorized 2010-2011
520 Sanitation				
Public Works				
Recycling Education and Enforcement				
Solid Waste Inspector	-	-	-	1.00
Solid Waste Inspector/Coordinator	-	-	-	1.00
Total Recycling Education and Enforcement	**-**	**-**	**-**	**2.00**
Total Public Works	**-**	**-**	**-**	**18.00**
Total Enterprise	**77.00**	**83.00**	**74.00**	**72.75**
Internal Service				
605 Risk Management Fund				
City Administration				
Risk Management Operations				
Risk Management Claims Analyst	-	1.00	1.00	1.00
Risk Manager	1.00	1.00	1.00	1.00
Safety and Risk Coordinator	1.00	-	-	-
Total Risk Management Operations	**2.00**	**2.00**	**2.00**	**2.00**
Total City Administration	**2.00**	**2.00**	**2.00**	**2.00**
606 Fleet Services Fund				
Field Operations				
Fleet Services				
Automotive Equipment Mechanic	5.00	5.00	4.00	-
Equipment Parts Specialist	1.00	1.00	1.00	-
Fleet Services Supervisor	1.00	1.00	1.00	-
Parts Warehouse/Service Assistant	1.00	-	-	-
Public Safety Equipment Mechanic	1.00	1.00	-	-
Total Fleet Services	**9.00**	**8.00**	**6.00**	**-**
Total Field Operations	**9.00**	**8.00**	**6.00**	**-**
Public Works				
Fleet Services				
Automotive Equipment Mechanic	-	-	-	4.00
Equipment Parts Specialist	-	-	-	1.00
Fleet Services Supervisor	-	-	-	1.00
Total Fleet Services	**-**	**-**	**-**	**6.00**
Total Public Works	**-**	**-**	**-**	**6.00**
Total Internal Service	**11.00**	**10.00**	**8.00**	**8.00**
Total Authorized Full-Time Equivalents	**539.50**	**532.00**	**504.00**	**483.50**

Debt Service Summary Schedules

GO Bonded Debt

Fiscal Year	*Principal*	*Interest*	*Total*
2010-2011	3,195,000	2,248,533	5,443,533
2011-2012	2,740,000	2,204,088	4,944,088
2012-2013	2,805,000	2,049,608	4,854,608
2013-2014	2,955,000	1,923,903	4,878,903
2014-2015	2,020,000	1,838,728	3,858,728
2015-2016	1,745,000	1,758,915	3,503,915
2016-2017	2,045,000	1,654,285	3,699,285
2017-2018	1,390,000	1,580,435	2,970,435
2018-2019	1,210,000	1,511,850	2,721,850
2019-2020	860,000	1,458,530	2,318,530
2020-2021	755,000	1,409,833	2,164,833
2021-2022	805,000	1,355,495	2,160,495
2022-2023	865,000	1,297,108	2,162,108
2023-2024	930,000	1,230,613	2,160,613
2024-2025	995,000	1,159,470	2,154,470
2025-2026	1,065,000	1,076,400	2,141,400
2026-2027	1,145,000	987,090	2,132,090
2027-2028	1,225,000	891,540	2,116,540
2028-2029	1,315,000	788,970	2,103,970
2029-2030	1,405,000	679,380	2,084,380
2030-2031	1,510,000	561,600	2,071,600
2031-2032	1,615,000	435,630	2,050,630
2032-2033	1,735,000	300,300	2,035,300
2033-2034	1,860,000	155,220	2,015,220
2034-2035	1,990,000	-	1,990,000
Totals	**40,180,000**	**30,557,521**	**70,737,521**

Highway User Revenue Bonded Debt

Fiscal Year	*Principal*	*Interest*	*Total*
2010-2011	315,000	90,844	405,844
2011-2012	325,000	79,875	404,875
2012-2013	335,000	68,150	403,150
2013-2014	350,000	55,463	405,463
2014-2015	360,000	41,963	401,963
2015-2016	375,000	27,900	402,900
2016-2017	390,000	12,788	402,788
2017-2018	330,000	-	330,000
Totals	**2,780,000**	**376,981**	**3,156,981**

Debt Service Summary Schedules

Municipal Development Corporation Bonded Debt - GLTD

Fiscal Year	*Principal*	*Interest*	*Total*
2010-2011	4,964,029	2,635,907	7,599,936
2011-2012	5,056,945	2,448,299	7,505,244
2012-2013	5,088,788	2,262,429	7,351,217
2013-2014	5,171,470	2,069,865	7,241,335
2014-2015	4,874,152	1,877,271	6,751,424
2015-2016	5,041,834	1,674,988	6,716,822
2016-2017	4,220,667	1,503,986	5,724,653
2017-2018	4,373,713	1,318,806	5,692,519
2018-2019	4,564,441	1,129,554	5,693,994
2019-2020	4,786,692	921,886	5,708,577
2020-2021	4,137,525	740,875	4,878,400
2021-2022	1,905,000	649,650	2,554,650
2022-2023	1,995,000	554,100	2,549,100
2023-2024	2,090,000	454,000	2,544,000
2024-2025	2,190,000	344,500	2,534,500
2025-2026	2,300,000	229,500	2,529,500
2026-2027	2,415,000	108,750	2,523,750
2027-2028	1,060,000	55,750	1,115,750
2028-2029	1,115,000	-	1,115,000
Totals	**67,350,255**	**20,980,115**	**88,330,370**

Water & Sewer Revenue Bonded Debt

Fiscal Year	*Principal*	*Interest*	*Total*
2010-2011	105,000	47,913	152,913
2011-2012	110,000	43,073	153,073
2012-2013	115,000	37,898	152,898
2013-2014	120,000	32,348	152,348
2014-2015	125,000	26,410	151,410
2015-2016	130,000	20,235	150,235
2016-2017	135,000	13,823	148,823
2017-2018	140,000	7,033	147,033
2018-2019	145,000	-	145,000
Totals	**1,125,000**	**228,730**	**1,353,730**

Debt Service Summary Schedules

WIFA Loans

Fiscal Year	*Principal*	*Interest*	*Total*
2010-2011	885,296	207,447	1,092,743
2011-2012	920,685	174,430	1,095,115
2012-2013	1,448,628	123,384	1,572,013
2013-2014	340,591	109,965	450,556
2014-2015	354,010	96,017	450,027
2015-2016	367,958	81,519	449,477
2016-2017	382,456	66,451	448,907
2017-2018	397,525	50,788	448,313
2018-2019	413,187	34,509	447,696
2019-2020	429,467	17,588	447,054
2020-2021	446,388	-	446,388
Totals	**6,386,191**	**962,098**	**7,348,289**

Municipal Development Corporation Bonded Debt - Enterprise Funds

Fiscal Year	*Principal*	*Interest*	*Total*
2010-2011	990,971	194,098	1,185,069
2011-2012	1,138,055	136,655	1,274,710
2012-2013	981,212	86,588	1,067,799
2013-2014	683,530	52,039	735,569
2014-2015	60,848	49,605	110,453
2015-2016	63,166	47,079	110,244
2016-2017	239,334	37,505	276,839
2017-2018	246,288	27,654	273,941
2018-2019	255,560	17,431	272,991
2019-2020	268,309	6,699	275,008
2020-2021	167,476	-	167,476
Totals	**5,094,745**	**655,353**	**5,750,097**

Debt Service Summary Schedules

General Long Term Debt

Fiscal Year	*Principal*	*Interest*	*Total*
2010-2011	8,474,029	4,975,284	13,449,312
2011-2012	8,121,945	4,732,262	12,854,207
2012-2013	8,228,788	4,380,186	12,608,975
2013-2014	8,476,470	4,049,230	12,525,700
2014-2015	7,254,152	3,757,961	11,012,114
2015-2016	7,161,834	3,461,803	10,623,637
2016-2017	6,655,667	3,171,059	9,826,725
2017-2018	6,093,713	2,899,241	8,992,954
2018-2019	5,774,441	2,641,404	8,415,844
2019-2020	5,646,692	2,380,416	8,027,107
2020-2021	4,892,525	2,150,708	7,043,232
2021-2022	2,710,000	2,005,145	4,715,145
2022-2023	2,860,000	1,851,208	4,711,208
2023-2024	3,020,000	1,684,613	4,704,613
2024-2025	3,185,000	1,503,970	4,688,970
2025-2026	3,365,000	1,305,900	4,670,900
2026-2027	3,560,000	1,095,840	4,655,840
2027-2028	2,285,000	947,290	3,232,290
2028-2029	2,430,000	788,970	3,218,970
2029-2030	1,405,000	679,380	2,084,380
2030-2031	1,510,000	561,600	2,071,600
2031-2032	1,615,000	435,630	2,050,630
2032-2033	1,735,000	300,300	2,035,300
2033-2034	1,860,000	155,220	2,015,220
2034-2035	1,990,000	0	1,990,000
Totals	**110,310,255**	**51,914,617**	**162,224,872**

Enterprise Fund Debt

Fiscal Year	*Principal*	*Interest*	*Total*
2010-2011	1,981,267	449,458	2,430,725
2011-2012	2,168,740	354,157	2,522,897
2012-2013	2,544,840	247,869	2,792,709
2013-2014	1,144,121	194,352	1,338,472
2014-2015	539,858	172,032	711,890
2015-2016	561,124	148,833	709,957
2016-2017	756,790	117,778	874,568
2017-2018	783,812	85,474	869,287
2018-2019	813,747	51,940	865,687
2019-2020	697,775	24,287	722,062
2020-2021	613,863	0	613,863
Totals	**12,605,936**	**1,846,181**	**14,452,116**

Debt Service Summary Schedules

Total Debt

Fiscal Year	*Principal*	*Interest*	*Total*
2010-2011	10,455,296	5,424,741	15,880,037
2011-2012	10,290,685	5,086,419	15,377,104
2012-2013	10,773,628	4,628,056	15,401,684
2013-2014	9,620,591	4,243,581	13,864,172
2014-2015	7,794,010	3,929,993	11,724,004
2015-2016	7,722,958	3,610,636	11,333,594
2016-2017	7,412,456	3,288,837	10,701,293
2017-2018	6,877,525	2,984,716	9,862,240
2018-2019	6,588,187	2,693,344	9,281,531
2019-2020	6,344,467	2,404,703	8,749,169
2020-2021	5,506,388	2,150,708	7,657,095
2021-2022	2,710,000	2,005,145	4,715,145
2022-2023	2,860,000	1,851,208	4,711,208
2023-2024	3,020,000	1,684,613	4,704,613
2024-2025	3,185,000	1,503,970	4,688,970
2025-2026	3,365,000	1,305,900	4,670,900
2026-2027	3,560,000	1,095,840	4,655,840
2027-2028	2,285,000	947,290	3,232,290
2028-2029	2,430,000	788,970	3,218,970
2029-2030	1,405,000	679,380	2,084,380
2030-2031	1,510,000	561,600	2,071,600
2031-2032	1,615,000	435,630	2,050,630
2032-2033	1,735,000	300,300	2,035,300
2033-2034	1,860,000	155,220	2,015,220
2034-2035	1,990,000	-	1,990,000
Totals	**122,916,191**	**53,760,798**	**176,676,989**

Includes debt payment schedules as of 5/1/10

Schedule of Carryover Funding

Fiscal Year 2010-11

Fund/ Division	Description	Carryover Amount
General Fund		
City Council - McDonald	Council Member Discretionary Carryover	4,000
City Council - Lopez-Rogers	Council Member Discretionary Carryover	2,500
City Council - Karlin	Council Member Discretionary Carryover	3,000
City Council - Scott	Council Member Discretionary Carryover	5,000
City Council - Buster	Council Member Discretionary Carryover	5,000
City Council - Weise	Council Member Discretionary Carryover	5,000
City Council - Vierhout	Council Member Discretionary Carryover	2,500
Planning	Estrella Foothills Specific Plan Carryover	30,000
	General Plan and Zoning Carryover	20,000
Engineering	Avondale Transportation Plan Carryover	40,000
Police - Administration	Uniform Costs Carryover	20,000
Police - Professional Standards Bur	Ammunition Carryover	15,000
Police - Patrol	Patrol Car Computers & Equipment Carryover	9,000
Police - Investigations	Livescan and AFIS Carryover	10,300
Police - Community Programs	Police Carryover	137,690
Court	City Court Carryover	30,290
Economic Development	Economic Development Carryover	573,000
Social Services	Avondale Crisis & Outreach Carryover	13,000
Code Enforcement	Dangerous Structures Carryover	15,000
Total Carryover General Fund		**940,280**
Highway User Revenue Fund		
Traffic Engineering	Traffic Operations Center Carryover	309,700
Total Carryover Highway User Revenue Fund		**309,700**
Other Grants		
	Police Carryover	111,200
	Centennial	480
	Homebuyer Assistance Carryover	500,000
Total Carryover Other Grants		**611,680**
Court Payments		
	City Court Carryover	151,140
Total Carryover Court Payments		**151,140**

Schedule of Carryover Funding

Fiscal Year 2010-11

Fund/ Division	Description	Carryover Amount
Public Safety Dedicated Sales Tax		
Police - Professional Standards Bur	Ammunition Carryover	5,000
Court	City Court Carryover	11,110
Total Carryover Public Safety Dedicated Sales Tax		**16,110**
CDBG		
	Business Facade Renovation Carryover	107,000
	Housing Rehabilitation Carryover	60,000
Total Carryover CDBG		**167,000**
Public Arts Fund		
	AMAC Carryover	66,220
Total Carryover Public Arts Fund		**66,220**
Water Operations		
Water Distribution	Water Resources Carryover	6,000
Water Administration	Water Resources Carryover	50,000
GIS and Land Services	GIS Data Maintenance Carryover	40,110
Water Production	Replace A/C Units at Coldwater Carryover	31,010
	Water Resources Carryover	50,770
Total Carryover Water Operations		**177,890**
Sewer Operations		
Wastewater Collection	Water Resources Carryover	28,520
Wastewater Administration	Water Resources Carryover	56,000
Wastewater Lift Stations	Water Resources Carryover	4,990
Total Carryover Sewer Operations		**89,510**
Capital Funds		
	Street Construction	15,745,000
	Police Development	2,200,000
	Parkland	13,800,000
	Fire Dept. Development	900,000
	Sewer Development	1,500,000
	Water Development	9,030,000
Total Carryover Capital Funds		**43,175,000**
Grand Total Carryover Funding		**45,704,530**

Funded Supplemental Requests

Fiscal Year 2010-2011

Department/ Division		FTE	Description	Ongoing	Onetime	Total
101	*General Fund*					
City Administration						
City Attorney						
101	5140		City Attorney Contract	92,000	-	92,000
Information Technology						
Information Technology						
101	5120	1.0	Applications Developer	106,290	-	106,290
Human Resources						
Human Resources						
101	5700		Lawson System Maintenance Contract Upgrade	40,000	-	40,000
Police						
Police - Administration						
101	6110		Northwest Public Safety Facility	100,000	(50,000)	50,000
Police - Community Programs						
101	6176		CAT Team Costs	107,320	-	107,320
			Total Police	**207,320**	**(50,000)**	**157,320**
Fire						
Fire - Administration						
101	6310		Regional Wireless Cooperative Communication Char	21,890	-	21,890
Fire - Intervention Services						
101	6330		City of Phoenix Community Aided Dispatch Fees	67,030	-	67,030
			Total Fire	**88,920**	**-**	**88,920**
Economic Development						
Economic Development						
101	6700	1.0	Business Development Manager	103,910	-	103,910
Parks, Recreation & Libraries						
Recreation						
101	8125		American Sports Center	150,000	-	150,000
		2.0	**Total Requests General Fund**	**788,440**	**(50,000)**	**738,440**
201	*Highway User Revenue Fund*					
Engineering						
Traffic Engineering						
201	5925		Increase in Electricity Costs	26,000	-	26,000
			Total Requests Highway User Revenue Fund	**26,000**	**-**	**26,000**

Funded Supplemental Requests

Fiscal Year 2010-2011

Department/ Division		FTE	Description	Ongoing	Onetime	Total
520	*Sanitation*					
Public Works						
Solid Waste						
520	6800		Cardboard Bailer- Used	0	10,000	10,000
			Total Requests Sanitation	**0**	**10,000**	**10,000**
Totals		**2.0**		**814,440**	**(40,000)**	**774,440**

Vehicle Replacement Schedule

Fiscal Year 2010-11

Department	Vehicle No	Purchase Year	Description	Amount
Water Equipment Replacement Fund - 530				
9110 Water Administration	1589	2006	Light duty vehicle	22,000
9115 Water Quality	1519	2004	Pickup Truck	22,000
			Water Equipment Replacement Fund Total	**44,000**
Sewer Equipment Replacement Fund - 531				
9200 Wastewater Collection	1214	1996	Sewer cleaning equipment	40,500
	1407	2002	Pickup truck	22,000
9230 Water Reclamation Facility	1330	1999	Light utility/towed vehicle	8,000
	1337	1999	Sewer cleaning equipment	30,000
			Sewer Equipment Replacement Fund Total	**100,500**
Sanitation Equipment Replacement Fund - 532				
6800 Solid Waste	1334	2000	Residential sanitation vehicle	225,000
	x		Reserve	139,250
			Sanitation Equipment Replacement Fund Total	**364,250**
Vehicle Replacement Fund - 601				
5120 Information Technology	1272	1998	Light duty pickup truck	22,000
5300 Non-Departmental	x		Reserve	139,250
6174 Police - Patrol	1634	2006	Sport Utility	45,000
	1635	2006	Sport Utility	45,000
	1636	2006	Sport Utility	45,000
6330 Fire - Intervention Services	1441	2003	Fire rescue vehicle	500,000
5220 Grounds Maintenance	1329	2000	Light utility/towed vehicle	8,000
5420 Building Maintenance	1332	1999	Message board	20,000
	1333	1999	Message board	20,000
5200 Fleet Services	1489	2004	Pickup truck	22,000
6600 Streets	1580	1999	Asphalt equipment	10,000
	1581	2005	Sweeper	220,000
6330 Fire - Intervention Services	1388	2001	Fire pumper	500,000
			Vehicle Replacement Fund Total	**1,596,250**
			Total Replacement Funding	**$2,105,000**

Glossary

Accrual Basis: A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or paid out.

Adoption: Formal action by the City Council, which sets the total spending limit for the fiscal year.

Appropriation: Specific amount of monies authorized for one year by the City Council for the purpose of incurring obligations and acquiring goods and services. All appropriations lapse at the end of the fiscal year.

Assessed Valuation: A value set upon real and personal property, usually based on the estimated market value, by the County Assessor for the purpose of levying property taxes. The assessment ratio depends on the classification of the property, such as residential, commercial, utilities, etc.

Base Budget: The basic ongoing costs for personnel, contractual services, commodities, and the replacement of equipment to maintain service levels previously established by the City Council.

Bond: A municipality will issue this debt instrument and agree to repay the face amount of the bond on the designated maturity date. Bonds are primarily used to finance capital projects.

Budget: Financial plan of estimated expenditures and anticipated resources adopted for a specific period of time outlining a plan for achieving council goals and objectives.

Capital Budget: The appropriation of funds for improvements to city facilities which may include buildings, streets, water and sewer lines, and parks.

Carry Over: Year-end savings that may be re-appropriated in the following fiscal year to cover one-time expenses such as supplies, equipment, or special contracts.

Contingency/ Reserve: An amount set aside, with Council approval, to cover unforeseen expenditures, emergency expenditures or revenue short falls.

Debt Ratio: Total debt dived by total assets.

Debt Service: Principal and interest payments on outstanding bonds.

Encumbrance: Accounting concept that obligates a specified budget amount to be expended in the future.

Enterprise Fund: Accounts for expenses of programs or services, which are intended to be self-sustaining and primarily user fees cover the cost of services.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Expenditure: The use of governmental funds to acquire goods or services.

Expenditure Limitation: A constitutional limit to governmental agency expenditures. The Economic Estimates Commission sets the annual limit based on population growth and inflation. All municipalities have the option of proposing an alternative expenditure limitation to its voters. Avondale citizens approved the Home Rule Option in September of 2001.

Fiscal Year: Any period of twelve consecutive months establishing the beginning and the ending of financial transactions. For the City of Avondale this period begins July 1 and ends June 30.

Glossary

Full-Time Equivalent Position (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be equivalent to a 0.5 FTE.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

Fund Balance: A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures.

General Fund: The fund used to measure all financial transactions of the municipality except those required by law or agreement to be accounted for in an other fund.

Goal: A general and timeless statement created with a purpose based on the needs of the community.

Highway Users Revenue Bond: Proceeds used solely for street and highway purposes and require voter authorization. Bonds are payable from highway user revenue up to 50% of total received for the past twelve month period (stipulated by state law).

Highway Users Revenue Fund (HURF): This revenue source consists of state taxes collected on gasoline, vehicle licenses and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

Home Rule Option: An alternative expenditure limitation that allows a municipality to expend what it anticipates in revenues each fiscal year. This limitation must be approved by the voters and is effective for four fiscal years.

Infrastructure: Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings and parks.

Intergovernmental Revenue: Federal and State grants and other forms of shared revenue (e.g., State Sales Tax, State Income Tax, gasoline tax, motor vehicle license).

Internal Service Funds: Used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, on a cost-reimbursement basis.

Long Term Debt: Debt with a maturity of more than one year after date of issuance.

Management Indicators: A measurable means of evaluating impact of budget on achieving stated objectives.

Modified Accrual Basis: Accounting method that recognizes an economic transaction or event as revenue in the operating statement when the revenues are both measurable and available to liquidate liabilities of the current period.

Municipal Development Corporation (MDC) Bond: Bonds that are backed by the excise taxes of the City including City Sales Tax, Franchise Tax, State Shared Sales Tax, and Auto Lieu Tax. The MDC is a non-profit corporation established for the purpose of issuing debt to purchase municipal facilities, which it leases to the City.

Objectives: A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.

Glossary

Operating Budget: Appropriations for the day-to-day costs of delivering city services.

Operating Impact: Costs of a capital project that will affect the day-to-day operating and maintenance costs of a municipality after it is completed. The impact includes such things as personnel, gas, electric utility bills, telephone expense, reproduction costs, postage, and vehicle maintenance.

Pay-As-You-Go Funding: A term used to refer to financing where budgetary restrictions demand paying for expenditures with funds that are made available as the program is in progress.

Performance Indicators: Measurement of service levels to a specified target outcome level that is within the established budget amount.

Property Tax: The total property tax levied by a municipality. Arizona's municipal property tax system is dived into a primary and secondary rate.

> **Primary Tax:** Arizona statute limits the primary property tax levy amount and municipalities may use this tax for any purpose.
> **Secondary Rate:** Arizona statute does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt.

Resources: Total amounts available for appropriation including estimated revenues, bond/loan proceeds, fund transfers and beginning fund balances.

Revenue: Financial resources received from taxes, user charges and other levels of government.

State-Shared Revenue: Includes the city's portion of state sales tax revenues, state income tax receipts, and Motor Vehicle In-Lieu taxes.

Supplemental Request: This is a request for funding to provide additional personnel, equipment and related expenses which enhance the service level of a program. Supplemental increases are directed at attaining Council goals or meeting increased service needs.

Tax Levy: The total amount of the general property taxes assessed on property for purposes specified in the Tax Levy Ordinance.

Tax Rate: The amount of tax levied for each $100 of assessed valuation.

Transfer: Movement of resources between two funds. Example: An inter-fund transfer would include the transfer of operating resources from the General Fund to an Enterprise Fund.

Workload Indicators: Statistical information that indicates the demands for services within a given department or division. Workload indicators are a type of performance measure utilized by departments or divisions to assess its level of service.

Glossary

Acronyms

ADEQ: Arizona Department of Environmental Quality

ADOT: Arizona Department of Transportation

ADWR: Arizona Department of Water Resources

AGTS: Arizona Governmental Training

APWA: American Public Works Association

ASC: American Sports Center

AWPCA: Arizona Water & Pollution Control Association

CALEA: Commission on Accreditation for Law Enforcement Agencies

CDBG: Community Development Block Grant

CERT: Computer Emergency Response Team

CMAQ: Congestion Mitigation and Air Quality

COP: Certificate of Participation

D.A.R.E.: Drug Awareness Resistance Education

EPA: Environmental Protection Agency

EVT: Emergency Vehicle Technician

FARE: Fines, Fees, Restitution, Enforcement Program

FTG: Fill the Gap

GAAP: Generally Accepted Accounting Principles

GAIN: Getting Arizona Involved in Neighborhoods.

GFOA: Government Finance Officer's Association

GOHS: Governor's Office of Highway Safety

HOA: Homeowner's Association

HURF: Highway User Revenue Fund

JCEF: Judicial Collection Enhancement Fund

LSTA: Library Services and Technology Act

MAG: Maricopa Association of Governments

MDC: Municipal Development Corporation

NPDES: National Pollutant Discharge Elimination System

OSHA: Occupational Safety & Health Association

PIR: Phoenix International Raceway

RICO: Racketeer Influenced and Corrupt Organizations Act

RPTA: Regional Public Transit Authority

SCADA: Supervisory Control and Data Acquisition (Computer Software)

WIFA: Water Infrastructure Financing Authority

WWTP: Wastewater Treatment Plant

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EXHIBIT B
TO
RESOLUTION NO. 2919-710

[Fee Schedule]

See following pages.

Exhibit B

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
General Fees			
Fee			
All Users	Facility Rental	$100.00	Deposit
All Users	Facility Rental	$25.00	Per Hour
All Users	Facility Rental - After Hours	$65.00	Per Reservation
All Users	Annexation	$4,000.00	Deposit
All Users	Copies	$0.25	Per Page
All Users	Copies - Color	$1.25	Per Page
All Users	Copies - Information CD	$5.00	Each
All Users	Fire Records Report	$5.00	Per Report
All Users	Notary	$2.00	Per Signature
All Users	NSF Check Fee	$25.00	Each
All Users	Passport Application Processing	$25.00	Per Application
All Users	Passport Photo Fees	$13.00	Each
All Users	Recording - General Documents, Governmental Agencies	$7.00	Per Recording
All Users	Recording - Maps and Plats, Governmental Agencies, first sheet	$14.00	Per Recording
All Users	Recording - Maps and Plats, Governmental Agencies, for each sheet after the first	$10.00	Per Sheet
All Users	Recording - General Documents, Governmental Agencies, for each page over 5	$0.50	Per Page
Permits			
All Users	Tele-Track	$100.00	Per Application
All Users	Tele-Track - Up to four pari-mutuel betting windows	$500.00	Per Site
All Users	Tele-Track - Each additional pari-mutuel betting window	$100.00	Per Site
Planning/ Permitting			
Administrative			
All Users	Group Home Site Review	$150.00	Each
All Users	Zoning Verification Letter	$125.00	Each
All Users	Zoning Interpretation Letter	$175.00	Each
All Users	Manufactured/Modular Building	$75.00	Each
All Users	Seasonal Sales Permit	$175.00	Per Permit

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Planning/ Permitting			
Administrative			
All Users	Administrative Relief (Residential)	$200.00	Each
All Users	Administrative Relief (Commercial)	$450.00	Each
All Users	Appeals	$300.00	Each
Conditional Use Permit			
All Users	Conditional Use Permit	$1,225.00	Per Permit
All Users	CUP Unauthorized Use	$2,450.00	Each
All Users	CUP Extension		50% of current fee
General Plan & Specific Plan			
All Users	Major Text Amendment	$875.00	Each
All Users	Minor Text Amendment	$875.00	Each
All Users	Major Map Amendment	$875.00	Each
All Users	Major Map Amendment	$53.00	Per Acre
All Users	Minor Map Amendment	$875.00	Each
All Users	Minor Map Amendment	$53.00	Per Acre
Miscellaneous			
All Users	Development Agreement	$500.00	Each
All Users	Applicant Initiated Continuance	$500.00	Each
All Users	Copies - Full Size (24" x 36")	$3.00	Per Page
All Users	Copies (8.5" x 11")	$0.25	Per Page
All Users	Planner Consultation	$45.00	Per Hour
Plan Review			
All Users	Drainage Report	$120.00	Per Hour
All Users	Geo Tech Report (soils, paving, etc.)	$120.00	Per Hour
All Users	Grading & Drainage Plan	$375.00	Per Sheet
All Users	Improvement Plans (commercial)	$375.00	Per Sheet
All Users	Mass Grading Plan	$375.00	Per Sheet
All Users	Offsite Paving Plan	$375.00	Per Sheet
All Users	Other	$375.00	Per Sheet
All Users	Paving & Storm Drain Plan	$375.00	Per Sheet
All Users	Preliminary Grading & Drainage	$200.00	Per Sheet
All Users	Preliminary Utility Plans	$200.00	Per Sheet
All Users	Sewer Plan	$375.00	Per Sheet
All Users	Sewer Report	$120.00	Per Hour

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Planning/ Permitting			
Plan Review			
All Users	Storm Water Management Plans (24" x 36")	$375.00	Per Sheet
All Users	Streetlight Plan	$375.00	Per Sheet
All Users	Striping & Signing Plan	$375.00	Per Sheet
All Users	Supplemental Report	$120.00	Per Hour
All Users	Traffic Impact Study	$120.00	Per Hour
All Users	Traffic Signal Plan	$375.00	Per Sheet
All Users	Water Plan	$375.00	Per Sheet
All Users	Water Report	$120.00	Per Hour
All Users	Second Review Plans		Per Sheet
All Users	Second Review Reports	$120.00	Per Hour
All Users	Third Review Plans	$375.00	Per Sheet
All Users	Third Review Reports	$120.00	Per Hour
Plat/ Subdivision/ Land Division			
All Users	Preliminary Plat	$1,750.00	Each
All Users	Preliminary Plat	$9.00	Per Lot
All Users	Preliminary Plat Extension		50% of current fee
All Users	Preliminary Plat Amendment		50% of current fee
All Users	Final Plat	$975.00	Each
All Users	Final Plat	$9.00	Per Lot
All Users	Final Plat Amendment/Replat		50% of current fee
All Users	Minor Land Division	$450.00	Each
All Users	Map of Dedication	$350.00	Each
All Users	Single Family House Product Plan Review	$25.00	Per Lot
Pre-Application Meeting			
All Users	Planner Pre-Application Meeting	$150.00	Each
All Users	Team Pre-Application Meeting	$300.00	Each
All Users	Planner Consultation	$45.00	Per Hour
Public Notification Fees			
All Users	Required Publications		Current WVV Rate Provided by Applicant
All Users	Required Postings		Provided by Applicant
All Users	Required Property Owner Notifications		Provided by Applicant
Publication			

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Planning/ Permitting			
Publication			
All Users	As-Builts	$3.00	Per Sheet
All Users	As-Builts	$5.00	Per Disc
All Users	Zoning Ordinance	$30.00	Each
All Users	Subdivision Ordinance	$10.00	Each
All Users	General Plan	$30.00	Each
All Users	General Plan Map	$10.00	Each
All Users	Specific Area Plans/Other Plans	$20.00	Each
All Users	Zoning Atlas	$10.00	Each
All Users	Estrella Foothills/South Avondale CD Atlas	$10.00	Each
All Users	Development Progress Map	$20.00	Each
All Users	Design Manuals	$20.00	Each
All Users	Design Manual CD	$10.00	Each
All Users	MAG Supplemental	$30.00	Each
All Users	Documents placed on CD	$5.00	Each
Rezoning			
All Users	Rezoning - Single Family	$1,050.00	Each
All Users	Rezoning - Single Family	$53.00	Per Acre
All Users	Rezoning - Multi-family	$1,050.00	Each
All Users	Rezoning - Multi-family	$70.00	Per Acre
All Users	Rezoning - Non Residential	$1,400.00	Each
All Users	Rezoning - Non Residential	$70.00	Per Acre
All Users	Rezoning PAD (Commercial/Residential)	$1,750.00	Each
All Users	Rezoning PAD (Commercial/Residential)	$70.00	Per Acre
All Users	Rezoning CC (City Center)	$1,750.00	Each
All Users	Rezoning CC (City Center)	$70.00	Per Acre
All Users	Zoning Ordinance Text Amendment	$875.00	Each
All Users	Overlay District	$1,225.00	Each
All Users	Overlay District	$70.00	Per Acre
All Users	Overlay District Extension		50% of current fee
All Users	PAD Extension or Amendment		50% of current fee
All Users	Major PAD Amendment		50% of current fee
All Users	Minor PAD Amendment		50% of current fee
Sign Review			

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Planning/ Permitting			
Sign Review			
All Users	Permanent Sign (Plan Review Fee + s.f. cost)	$30.00	Each
All Users	Permanent Sign (Electrical; Per Sign)	$40.00	Each
All Users	Permanent Sign (Unauthorized Installation)		Double Applicable Fee
All Users	Temporary Sign	$30.00	Each
All Users	Square Foot Cost: 0-32 s.f.	$70.00	Each
All Users	Square Foot Cost: 32-48 s.f	$100.00	Each
All Users	Square Foot Cost: 48+ s.f.	$150.00	Each
All Users	Comprehensive Sign Package	$500.00	Each
Site Plan/ Design Review			
All Users	Minor Site Plan/Design Review	$875.00	Each
All Users	Minor Site Plan/Design Review	$30.00	Per Acre
All Users	Major Site Plan/Design Review	$1,050.00	Each
All Users	Major Site Plan/Design Review	$50.00	Per Acre
All Users	Site Plan/DR Amendment/Extension		50% of current fee
All Users	Design Review Waiver	$75.00	Each
Variance			
All Users	Variance - Residential	$200.00	Each
All Users	Variance - Non Residential	$1,050.00	Each
All Users	Un-authorized Construction/Installation		Double plan fee
Fire Fees			
Permits			
All Users	Annual fee for fire protection equipment contractor permit to do business in the City of Avondale	$75.00	Per Permit
All Users	Annual fee to store, transport on-site, dispense, use or handle hazardous materials in T105.6.21	$300.00	Per Permit
All Users	Fee to conduct institutional inspection for facilities licensed by the State of Arizona	$100.00	Per Permit
All Users	Fire Code - Firefighter air system (FAS)	$300.00	Per Permit
All Users	Fire Code - High-piled storage plan	$100.00	Per Permit
All Users	Fire Code - Public safety radio amplification system	$300.00	Per Permit

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Fire Fees			
Permits			
All Users	Temporary Use and Operational - Amusement Building	$200.00	Per Permit
All Users	Temporary Use and Operational - Blasting site operations (each 30 day period)	$250.00	Per Permit
All Users	Temporary Use and Operational - Carnivals, Fairs, Circus	$200.00	Per Permit
All Users	Temporary Use and Operational - Each additional tent, canopy, or membrane structure	$100.00	Per Permit
All Users	Temporary Use and Operational - Exhibits and Trade Show	$100.00	Per Permit
All Users	Temporary Use and Operational - Fireworks Display - each new location	$300.00	Per Permit
All Users	Temporary Use and Operational - Fireworks Display - repeat location previously approved	$200.00	Per Permit
All Users	Temporary Use and Operational - L-P Gas - Construction site use of containers over 100 lbs.	$100.00	Per Permit
All Users	Temporary Use and Operational - L-P Gas - public special even use of containers over 40 lbs.	$50.00	Per Permit
All Users	Temporary Use and Operational - Open burning or bon fires	$50.00	Per Permit
All Users	Temporary Use and Operational - Pyrotechnics Display	$250.00	Per Permit
All Users	Temporary Use and Operational - Single tent, canopy or membrane structure installation	$200.00	Per Permit
All Users	Temporary Use and Operational - Temporary fire apparatus access road (maximum 120 days)	$1,000.00	Per Permit
Plan Review and Permit			
All Users	Automatic Fire Sprinkler System - 13 D Residential - New installation or modification	$100.00	Per Review
All Users	Automatic Fire Sprinkler System - New installation under 10,000 sq. ft.	$300.00	Per Review
All Users	Automatic Fire Sprinkler System - New installation 10,001 - 52,000 sq. ft.	$400.00	Per Review

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Fire Fees			
Plan Review and Permit			
All Users	Automatic Fire Sprinkler System - New installation 52,001 - 104,000 sq. ft.	$800.00	Per Review
All Users	Automatic Fire Sprinkler System - New installation over 104,001 sq. ft.	$1,200.00	Per Review
All Users	Automatic Fire-Extinguishing System - New installation commercial cooking - single system	$150.00	Per Review
All Users	Automatic Fire-Extinguishing System - New installation: water, foam, CO2, clean agent, halon, chemical, etc.	$200.00	Per Review
All Users	Automatic Fire-Extinguishing System - Each additional system installed at the same time	$100.00	Per Review
All Users	Automatic Fire Sprinkler System - Modification (including TI), 1 - 20 sprinklers	$100.00	Per Review
All Users	Automatic Fire Sprinkler System - Modification (including TI), 21 - 100 sprinklers	$200.00	Per Review
All Users	Automatic Fire Sprinkler System - Modification (including TI), 101 - 500 sprinklers	$300.00	Per Review
All Users	Automatic Fire Sprinkler System - Modification (including TI), over 500 sprinklers	$400.00	Per Review
All Users	Automatic Fire-Extinguishing System - Modification to any alternative fire system	$100.00	Per Review
All Users	Fire Alarm & Detection System - Modification, new fire alarm control panel	$150.00	Per Review
All Users	Fire Alarm & Detection System - Modification (including TI), 1-5 devices	$100.00	Per Review
All Users	Fire Alarm & Detection System - Modification (including TI), 6-20 devices	$200.00	Per Review
All Users	Fire Alarm & Detection System - Modification (including TI), 21-50 devices	$400.00	Per Review
All Users	Fire Alarm & Detection System - Modification (including TI), over 50 devices	$500.00	Per Review
All Users	Fire Alarm & Detection System - New Installation under 5,000 sq.ft.	$300.00	Per Review

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Fire Fees			
Plan Review and Permit			
All Users	Fire Alarm & Detection System - New Installation 5,001 - 10,000 sq. ft.	$400.00	Per Review
All Users	Fire Alarm & Detection System - New Installation 10,001 - 50,000 sq.ft.	$600.00	Per Review
All Users	Fire Alarm & Detection System - New Installation 50,001 - 100,000 sq. ft.	$900.00	Per Review
All Users	Fire Alarm & Detection System - New Installation 100,001 - 150,000 sq.ft.	$1,200.00	Per Review
All Users	Fire Alarm & Detection System - New Installation over 150,000 sq. ft.	$1,500.00	Per Review
All Users	Fire Alarm & Detection System - Modification, connection to access-controlled egress doors or delayed egress locks	$150.00	Per Review
All Users	Fire Department Access - New installation - Address directory	$100.00	Per Review
All Users	Fire Department Access - New installation - Fire access equipment (key box, key switch, padlock)	$0.00	Per Review
All Users	Fire Department Access - New installation - Fire apparatus automatic access gate (each)	$100.00	Per Review
All Users	Fire Department Access - New installation - Fire apparatus manual access gate (each)	$100.00	Per Review
All Users	Fire Department Access - New installation - Fire lane marking	$100.00	Per Review
All Users	Fire Department Access - New installation - Firefighter access walkway gate (each gate)	$100.00	Per Review
All Users	Fire Department Access - Modification - Interior/private fire apparatus access road	$100.00	Per Review
All Users	Fire Department Access - Modication to each fire department access items (except key box, key switch, padlock)	$100.00	Per Hour
All Users	Fire Pump - New Installation	$500.00	Per Review
All Users	Fire Pump - Modification (minimum one hour)	$100.00	Per Review
All Users	Compressed Gases - New installation - Under 400 lbs.	$150.00	Per Review

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Fire Fees			
Plan Review and Permit			
All Users	Compressed Gases - New installation - Over 400 lbs.	$300.00	Per Review
All Users	Compressed Gases - Modification	$100.00	Per Review
All Users	Flammable and combustible liquid tanks - new installation tank	$200.00	Per Review
All Users	Flammable and combustible liquid tanks - each additional tank	$100.00	Per Review
All Users	Flammable and combustible liquid tanks - New installation >120 gal. part of emergency/standby power	$100.00	Per Review
All Users	Flammable and combustible liquid tanks - Modification	$100.00	Per Review
All Users	Flammable and combustible liquid tanks - Removal	$100.00	Per Review
All Users	Flammable and combustible liquid tanks - Each additional tank removed at same time	$50.00	Per Review
All Users	Hazardous Materials - New installation - HazMat container, tank or process	$200.00	Per Review
All Users	Hazardous Materials - Each additional container, tank, or process installed at the same time	$100.00	Per Review
All Users	Hazardous Materials - HMIS Assessment (minimum one hour)	$100.00	Per Hour
All Users	Hazardous Materials - HMMP Assessment (minimum one hour)	$100.00	Per Hour
All Users	Hazardous Materials - Modification (minimum one hour)	$100.00	Per Hour
All Users	L-P Gas - New installation - L-P gas system	$300.00	Per Review
All Users	L-P Gas - New installation - Prefilled portable cylinders for consumer exchange	$100.00	Per Review
All Users	L-P Gas - New installation - Storage containers awaiting use or resale	$200.00	Per Review
All Users	Private Fire Protection Water Supply - New installation - Private fire protection water supply system	$200.00	Per Hour
All Users	Private Fire Protection Water Supply - Fire flow test (not related to sprinkler system design)	$100.00	Per Review

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Fire Fees			
Plan Review and Permit			
All Users	Private Fire Protection Water Supply - Modification to private fire protection water supply system (includes private underground fireline)	$100.00	Per Review
All Users	Spraying or Dipping - New installation - Spray room, dip tank, or booth	$250.00	Per Review
All Users	Spraying or Dipping - Modification (minimum one hour)	$100.00	Per Hour
All Users	Standpipe - New Installation	$200.00	Per Review
All Users	Standpipe - Modification	$100.00	Per Review
All Users	Other - After hours inspections (four hour minimum)	$100.00	Per Hour
All Users	Other - Additional Inspections (two hour minimum)	$50.00	Per Hour
All Users	Other - Re-inspection fee (fee doubles each occurrence per job)	$100.00	Per Permit
All Users	Other - Standby personnel (Overtime)	$75.00	Per Overtime Hour
All Users	Other - Standby personnel (two hour minimum) (OT $75.00hr)	$50.00	Per Hour
All Users	Other - Technical assistance review (one hour minimum)	$100.00	Per Hour
All Users	Other - Work commencing before permit issuance		Double
All Users	Other - Alternative materials and methods (one hour minimum)	$100.00	Per Hour
All Users	Other - Expedited plan review based on staff availability (normal review time 10 business days)		Double
All Users	Other - Revision to previously reviewed plan (one hour minimum)	$100.00	Per Hour
Engineering Fees			
Fee			
All Users	Copies - Non Standard Sizes (Plans, Maps, other)	$3.00	Per Sheet
All Users	Sign Repair/Replacement	$38.52	Per Hour; Minimum 30 minutes
All Users	Streetlight Repair/Replacement	$38.74	Per Hour; Minimum 30 minutes
All Users	Streetlight Shield Installation	$100.00	

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Engineering Fees			
Permits			
All Users	Grading - All	$200.00	Base Fee + SY (Fee Below)
All Users	Grading - Less than 5 acres	$0.05	Square Yard
All Users	Grading - 5 - 20 acres	$0.04	Square Yard
All Users	Grading - Greater than 20 acres	$0.03	Square Yard
All Users	Drainage - Storm Sewer Pipe	$1.00	Linear Foot
All Users	Drainage - Storm Sewer Manholes	$65.00	Each
All Users	Drainage - Underground Storm Water Ret Pipe	$2.00	Linear Foot
All Users	Drainage - Drywell	$80.00	Each
All Users	Drainage - Spillway	$50.00	Each
All Users	Drainage - Rip Rap	$3.00	Cubic Yard
All Users	Drainage - Curb Opening	$25.00	Each
All Users	Irrigation Pipe	$1.00	Linear Feet
All Users	Irrigation Manhole/Structure	$65.00	Each
All Users	Sanitary Sewer - Main Line Pipe	$1.20	Linear Foot
All Users	Sanitary Sewer - Service Line Pipe	$0.80	Linear Foot
All Users	Sanitary Sewer - Manhole	$65.00	Each
All Users	Sanitary Sewer - Drop Connection	$40.00	Each
All Users	Sanitary Sewer - Cleanouts; Mains & Service Lines	$40.00	Each
All Users	Sanitary Sewer - Sewer Tap	$65.00	Each
All Users	Sanitary Sewer - Pipe Connection	$65.00	Each
All Users	Sanitary Sewer - Pipe Encasement	$25.00	Linear Foot
All Users	Sanitary Sewer - Utility Adjustment (On-Site)	$15.00	Each
All Users	Water - Water Main Line	$1.20	Linear Foot
All Users	Water - Water Service Line	$0.80	Linear Foot
All Users	Water - Tapping Sleeve	$80.00	Each
All Users	Water - Mainline/Lateral/FH Valve	$25.00	Each
All Users	Water - Water Valve or ARV MH Vault	$65.00	Each
All Users	Water - Fire Line	$1.20	Linear Foot
All Users	Water - Fire Hydrants	$45.00	Each
All Users	Water - Blow Off/Tapped Cap	$25.00	Each
All Users	Water - Meter Box	$25.00	Each

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Engineering Fees			
Permits			
All Users	Water - Backflow Preventer (Up to 3-in.)	$60.00	Each
All Users	Water - Backflow Preventer (3-in. & Greater)	$90.00	Each
All Users	Water - Water Line Connection	$65.00	Each
All Users	Water - Utility Adjustment (On-Site)	$15.00	Each
All Users	Utilities - Open Trench (R/W) Paved	$0.80	Linear Foot
All Users	Utilities - Open Trench (R/W) Un-Paved	$0.45	Linear Foot
All Users	Utilities - Boring Only	$0.30	Linear Foot
All Users	Utilities - Bore/Splice Pit	$40.00	Each
All Users	Utilities - Pothole	$50.00	Each
All Users	Concrete Structures - Catch Basins & Headwalls	$70.00	Each
All Users	Concrete Structures - Scuppers	$70.00	Each
All Users	Concrete Structures - Box Culvert (% of Estimated Construction Cost)		4% of Cost
All Users	Concrete - Sidewalk	$0.10	Square foot
All Users	Concrete - 6" Vert Curb & Gutter, Single Curb & Ribbon Curb	$0.25	Linear Foot
All Users	Concrete - Valley Gutter & Apron	$0.30	Square foot
All Users	Concrete - Bus Bay, R Turn Lane	$0.20	Square Foot
All Users	Concrete - Return Type Driveway (Commercial)	$0.20	Square Foot
All Users	Concrete - Sidewalk Ramps	$40.00	Each
All Users	Concrete - Driveway (Non-return Type)	$75.00	Each
All Users	Paving - New Conc. Asphalt Pavement (Full Section in Place)	$0.60	Square Yard
All Users	Paving - Asphalt Concrete Overlay (1 Lift)	$0.30	Square Yard
All Users	Paving - Slurry / Micro Seal	$0.05	Square Yard
All Users	Paving - Utility Adjustments (Offsite)	$25.00	Each
All Users	Paving - Survey Monuments	$25.00	Each
All Users	Paving - Street Signs	$25.00	Each
All Users	Paving - Barricade / Guardrail	$4.00	Linear Foot
All Users	Paving - Striping (4-in Equiv.)	$0.05	Linear Foot
All Users	Paving - Asphalt Pavement Replacement: (Also for Utility Cuts) Area < 100 SY	$20.00	Square Yard
All Users	Paving - Asphalt Pavement Replacement: (Also for Utility Cuts) 100 SY - 700 SY	$5.00	Square Yard

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Engineering Fees			
Permits			
All Users	Paving - Asphalt Pavement Replacement: (Also for Utility Cuts) 700 SY - 1,760 SY	$1.50	Square Yard
All Users	Paving - Asphalt Pavement Replacement: (Also for Utility Cuts) Area > 1,760 SY	$0.60	Square Yard
All Users	Street Lights	$50.00	Each
All Users	Landscaping (ROW Area)	$0.08	Square Yard
All Users	Landscape Backflow Preventer	$60.00	Each
All Users	Unspecified Items - % of Estimated Construction Cost		4%
All Users	Dirt Haul Permit	$75.00	LS
All Users	Permit Modification	$50.00	LS
All Users	Renew Expired Permit (With City Approval)	$150.00	LS
All Users	After Business Hours & Green Friday Inspections (2-Hr min.)	$120.00	Per Hour
All Users	Second and subsequent re-inspections required for failure to correct deficiencies	$120.00	Per Hour
All Users	Retaining Walls	$0.50	Linear Foot
All Users	Theme Wall	$0.05	Linear Foot
Publication			
All Users	GER Manual	$25.00	Each
All Users	MAG Supplement Manual	$30.00	Each
City Court Fees			
Fee			
All Users	Audio/Video Record Duplication Fee	$17.00	Per Appeal
All Users	Civil Traffic Appeal Fee	$35.00	Per Appeal
All Users	Court Copy Rates	$0.50	Per page
All Users	Court Enhancement Fee	$10.00	Per Case
All Users	Default Fee	$100.00	Per Case
All Users	Defensive Driving	$185.00	Per Case
All Users	NSF Check Fees	$25.00	Per Check
Fines - Civil - Initial Assessment			
All Users	Child Not in Restraint	$120.00	Per Violation
All Users	Control Devices	$155.00	Per Violation
All Users	Control Signal	$155.00	Per Violation

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
City Court Fees			
Fines - Civil - Initial Assessment			
All Users	Driver License Not in Possession	$120.00	Per Violation
All Users	Failure to Control Speed to Avoid a Collision - Accident without serious injury	$155.00	Per Violation
All Users	Failure to Drive Right Side of Roadway	$155.00	Per Violation
All Users	Failure to Get Duplicate Plates	$120.00	Per Violation
All Users	Failure to Report Name/Change of Address	$120.00	Per Violation
All Users	Failure to Stop for Red Light	$205.00	Per Violation
All Users	Insurance Violations	$940.00	For First Offense
All Users	Insurance Violations	$110.00	With valid proof of insurance
All Users	License Plate Display Violation	$510.00	Per Violation
All Users	Motorcycle Between Lanes of Traffic/Driving on Sidewalk	$155.00	Per Violation
All Users	Neighborhood Electric Vehicle Speed Restrictions	$120.00	Per Violation
All Users	No Valid Drivers License/Endorsement	$120.00	Per Violation
All Users	Pedestrian Violations	$155.00	Per Violation
All Users	Pedestrian Violations	$65.00	Per Violation
All Users	Private Property to Avoid Traffic Device	$155.00	Per Violation
All Users	Raise/Lower Vehicle > 15 mph	$155.00	Per Violation
All Users	Registration Card Violation	$110.00	Per Violation
All Users	Registration in County Residence	$210.00	Per Violation
All Users	Registration Violation	$110.00	Per Violation - upon proof of registration
All Users	Registration Violation	$572.00	Per Violation
All Users	Registration Violations	$110.00	Per Violation
All Users	Resident with Out of State Plates	$572.00	Per Violation
All Users	Seat Belt Violations	$38.50	Per Violation
All Users	Speed Less than Reasonable and Prudent	$155.00	Per Violation
All Users	Speed Not to Impede Traffic	$155.00	Per Violation
All Users	Speeding in School Zone/Failure To Stop in School Zone	$155.00	Per Violation
All Users	Stop Sign/Yield Sign - Stop from Alley	$155.00	Per Violation
All Users	Various - (Failure to have proper mirrors/Load or cover insecure)	$120.00	Per Violation

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
City Court Fees			
Fines - Civil - Initial Assessment			
All Users	Various - (Obstruction of View, Unsafe Backing)	$155.00	Per Violation
All Users	0-9 mph over speed limit	$205.00	Per Violation
All Users	10-15 mph over speed limit	$225.00	Per Violation
All Users	16-20 mph over speed limit	$240.00	Per Violation
All Users	21-29 mph over speed limit	$295.00	Per Violation
All Users	30-39 mph over speed limit	$378.00	Per Violation
All Users	40+ mph or more over speed limit	$480.00	Per Violation
All Users	Various - (Operate unsafe vehicle/Brake Violation)	$120.00	Per Violation
All Users	Vehicle in Bike Path/Lane Stop	$155.00	Per Violation
All Users	Vio/Flashing Red Stop Signal	$155.00	Per Violation
All Users	Vio/Flashing Yellow Signal	$155.00	Per Violation
All Users	Yield to Pedestrian	$155.00	Per Violation
All Users	Pedestrian Use Sidewalks	$65.00	Per Violation
Fines - Civil - Initial Assessment in Default			
All Users	Child Not in Restraint	$220.00	Default Violation
All Users	Control Devices	$255.00	Default Violation
All Users	Control Signal	$255.00	Default Violation
All Users	Driver License Not in Possession	$255.00	Default Violation
All Users	Failure to Carry Vehicle Registration Card	$210.00	Default Violation
All Users	Failure to Control Speed to Avoid a Collision - Accident without serious injury	$255.00	Default Violation
All Users	Failure to Display Legible Plates	$210.00	Default Violation
All Users	Failure to Drive Right Side of Roadway	$255.00	Per Violation
All Users	Failure to Get Duplicate Plates	$210.00	Per Violation
All Users	Failure to Report Name/Change of Address	$210.00	Per Violation
All Users	Failure to Stop for Red Light	$305.00	Per Violation
All Users	Insurance Violations	$1,040.00	Per Violation
All Users	Motorcycle Between Lanes of Traffic/Driving on Sidewalk	$255.00	Per Violation
All Users	No Current Registration	$672.00	Per Violation
All Users	No Valid Drivers License/Endorsement	$210.00	Per Violation
All Users	Pedestrian Use Sidewalks	$165.00	Per Violation
All Users	Pedestrian Violations	$255.00	Per Violation

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
City Court Fees			
Fines - Civil - Initial Assessment in Default			
All Users	Pedestrian Violations	$165.00	Per Violation
All Users	Private Property to Avoid Traffic Device	$255.00	Per Violation
All Users	Various - (Failure to have proper mirrors/Load or cover insecure)	$210.00	Per Violation
All Users	Various - (Obstruction of View, Unsafe Backing)	$255.00	Per Violation
All Users	Various - (Operate unsafe vehicle/Brake Violation)	$210.00	Per Violation
All Users	Vehicle in Bike Path/Lane Stop	$255.00	Per Violation
All Users	Vio/Flashing Red Stop Signal	$255.00	Per Violation
All Users	Vio/Flashing Yellow Signal	$255.00	Per Violation
All Users	Yield to Pedestrian	$165.00	Per Violation
All Users	Speed Not to Impede Traffic	$255.00	Per Violation
All Users	Speeding in School Zone/Failure To Stop in School Zone	$255.00	Per Violation
All Users	Stop Sign/Yield Sign - Stop from Alley	$255.00	Per Violation
All Users	0-9 mph over speed limit	$305.00	Per Violation
All Users	10-15 mph over speed limit	$325.00	Per Violation
All Users	16-20 mph over speed limit	$340.00	Per Violation
All Users	Raise/Lower Vehicle > 15 mph	$255.00	Per Violation
All Users	Registration Violations	$210.00	Per Violation
All Users	Resident with Out of State Plates	$672.00	Per Violation
All Users	Speed Less than Reasonable and Prudent	$255.00	Per Violation
Police Fees			
Fee			
All Users	Audio Tapes (including 911)	$10.00	Each
All Users	Crime Analysis or Statistical Research	$20.00	Per Hour
All Users	Crime Analysis or Statistical Research	$0.20	Per Page
All Users	Fingerprint Fees	$15.00	Per Set
All Users	Police Report - Off-Site - First 20 Pages	$20.00	Per Report
All Users	Standard Police Report - Every page after 20	$0.20	Per Page
All Users	Standard Police Report - First 20 Pages	$5.00	Per Report
All Users	Vehicle Impound Release	$150.00	Per Vehicle

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Water/ Sewer/ Sanitation			
Fee			
All Users	Penalty for Late Payment and Lien for Unpaid Charges		1.5% of Unpaid Balance
Sanitation			
Residential	Collection of one refuse container weekly and one recyclables weekly and one uncontained monthly	$20.00	Per Month
Residential	Collection of two refuse containers once weekly and one uncontained monthly	$32.00	Per Month
Residential	Collection of one refuse container twice weekly and one uncontained monthly	$40.00	Per Month
Water			
All Users	Tampering with Water Meter Fine	$100.00	Per Incident
Water Miscellaneous			
All Users	Disconnect Fee	$60.00	Each
All Users	Turn-On Fee	$20.00	Each
Residential	Security Deposit	$75.00	Each
Recreation Fees			
Recreation			
All Users	Community Center Usage and Facility Rental	$100.00	Deposit
All Users	Light Fee	$10.00	Per Hour
All Users	Special Interest Classes	$30.00	Per Class
All Users	Sports Programs	$30.00	Per Program
All Users	Youth Activities	$15.00	Per Activity
All Users	Senior Activities	$5.00	Per Activity
All Users	Adult (Non-Senior) Activities	$15.00	Per Activity
All Users	Private Pay / Senior Meals	$10.00	Per Meal
All Users	Special Events	$80.00	Per Event
All Users	Day Trips	$35.00	Per Trip
All Users	Overnight (or longer) trips	$100.00	Per Trip
Non-Residential	Community Center Usage	$35.00	Per Hour
Non-Residential	Facility Rental - Non Resident After Hours	$75.00	Per Reservation
Non-Residential	Field Reservation	$15.00	Per Hour
Non-Residential	Field Preparation - Non Resident	$35.00	Per Reservation
Non-Residential	Ramadas - Single	$10.00	Per Hour

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Recreation Fees			
Recreation			
Non-Residential	Ramadas - Double	$15.00	Per Hour
Non-Residential	Summer Program	$50.00	Per Week
Non-Residential	Summer Program	$100.00	For Entire Session
Residential	Community Center Usage	$25.00	Per Hour
Residential	Facility Rental - After Hours	$65.00	Per Reservation
Residential	Field Reservation	$10.00	Per Hour
Residential	Field Preparation	$25.00	Per Reservation
Residential	Ramadas - Single	$5.00	Per Hour
Residential	Ramadas - Double	$10.00	Per Hour
Residential	Summer Program	$50.00	For Entire Session
Residential	Summer Program	$50.00	Per Week
Library Fees			
Library			
All Users	Overdue Fines - Books & Audio Books	$0.20	Per Day
All Users	Overdue Fines - DVDs	$2.00	Per Day
All Users	Unclaimed Reserve Item	$1.00	Per Day
All Users	Destroyed Items - Actual cost of item plus processing fee	$5.00	Per Item
All Users	Lost Cataloged Items - Actual cost of item plus processing fee	$5.00	Per Item
All Users	DVD Replacement Case	$2.00	Per Item
All Users	Missing Insert	$5.00	Per Item
All Users	Missing RFID Tag	$1.00	Per Item
All Users	Replacement Library Card	$2.00	Per Card
All Users	Returned Check Fee (Will also incur bank fee as well)	$25.00	Per Occurrence
All Users	Collection Agency Fee	$20.00	Per Account
All Users	Interlibrary Loans - Items not picked up	$5.00	Per Item
All Users	Copies from Public Copier	$0.50	Per Page
Non-Residential	Non-Resident Fee	$40.00	Per Application
Licenses Fees			
License			
All Users	Business License	$25.00	Processing

City of Avondale

Fee Schedule

Fee/ User Type	Description	Fee	Unit of Measure
Licenses Fees			
License			
All Users	Business License	$40.00	Annual
All Users	Special Event Business	$15.00	Per Day
All Users	Rummage Sale	$10.00	Per License
All Users	Sexually Oriented Business Application fee	$250.00	Per License
All Users	Sexually Oriented Business Annual Fee	$600.00	Per License
All Users	Sexually Oriented Business Employee Application Fee	$100.00	Per License
All Users	Sexually Oriented Business Employee Annual Fee	$200.00	Per License
All Users	Background Check Fee for Peddlers and SOB Licenses	$24.00	Per License
Liquor License			
All Users	Liquor License Application Fee (All Series)	$250.00	Per License
All Users	Liquor License Issuance Fee (All Series)	$500.00	Per License
All Users	Liquor License Annual Fee - Series 1 (In State Producer)	$600.00	Per License
All Users	Liquor License Annual Fee - Series 3 (Microbrewery)	$600.00	Per License
All Users	Liquor License Annual Fee - Series 6 (Bar)	$600.00	Per License
All Users	Liquor License Annual Fee - Series 7 (Beer and Wine Bar)	$400.00	Per License
All Users	Liquor License Annual Fee - Series 9 (Liquor Store)	$400.00	Per License
All Users	Liquor License Annual Fee - Series 10 (Beer and Wine Store)	$200.00	Per License
All Users	Liquor License Annual Fee - Series 11 (Hotel/Motel)	$600.00	Per License
All Users	Liquor License Annual Fee - Series 12 (Restaurant)	$600.00	Per License
All Users	Liquor License Annual Fee - Series 13 (Domestic Farm Winery)	$600.00	Per License
All Users	Liquor License Annual Fee - Series 14 (Private Club)	$200.00	Per License
All Users	Special Event Liquor License	$25.00	Per Day

CITY COUNCIL AGENDA

CITY COUNCIL CHAMBERS . 11465 WEST CIVIC CENTER DRIVE . AVONDALE, AZ 85323

REGULAR MEETING
July 5, 2010
7:00 PM

CALL TO ORDER BY MAYOR ROGERS
PLEDGE OF ALLEGIANCE
MOMENT OF REFLECTION

1 ROLL CALL AND STATEMENT OF PARTICIPATION BY THE CITY CLERK

2 UNSCHEDULED PUBLIC APPEARANCES

(Limit three minutes per person. Please state your name.)

3 CONSENT AGENDA

Items on the consent agenda are of a routine nature or have been previously studied by the City Council at a work session. They are intended to be acted upon in one motion. Council members may pull items from consent if they would like them considered separately.

a. APPROVAL OF MINUTES
1. Work Session of June 14, 2010
2. Regular Meeting of June 21, 2010

b. CONTRACTOR AGREEMENT - FSL HOME IMPROVEMENTS FOR HOUSING REHABILITATION SERVICES
City Council will consider a request to approve a contractor agreement with FSL Home Improvements in the amount of $780,000 to conduct a single family owner occupied housing rehabilitation program in Avondale over the next three years and authorize the Mayor or City Manager and City Clerk to execute the necessary documents. The Council will take appropriate action.

c. PURCHASE AGREEMENT - NATIONAL RESTAURANT SUPPLY CO., INC. FOR KITCHEN EQUIPMENT FOR AMERICAN SPORTS CENTER
City Council will consider a request to approve a purchase agreement with National Restaurant Supply Co., Inc. for the purchase and installation of kitchen equipment at the American Sports Center in the amount of $341,250.95 and authorize the Mayor or City Manager and City Clerk to execute the necessary documents. The Council will take appropriate action.

d. SECOND AMENDMENT TO CONTRACT - US FOODSERVICE, INC.
City Council will consider a request to approve the second amendment to the contract with US Foodservice, Inc. to provide food and supplies for the Senior Meal Program and authorize the Mayor or the City Manager and City Clerk to execute the applicable contract documents. The Council will take appropriate action.

e. RESOLUTION 2922-710 - GRANT SUBMITTAL AND ACCEPTANCE TO THE ARIZONA DEPARMENT OF EMERGENCY MANAGEMENT
City Council will consider a resolution authorizing the submittal and acceptance of a grant from the Arizona Department of Emergency Management in the amount of $45,000 for the

completion of repairs to damage caused by the January 2010 winter storms at El Mirage Road and Indian Springs Road, naming the Grants Administrator as the designated agent and authorizing the Mayor or City Manager and City Clerk to execute the necessary documents. The Council will take appropriate action.

f. RESOLUTION 2923-710 - INTERGOVERNMENTAL AGREEMENT WITH ARIZONA DEPARTMENT OF TRANSPORTATION FOR HIGHWAY SAFETY IMPROVEMENT PROGRAM GRANT 2010

City Council will consider a resolution authorizing an Intergovernmental Agreement with the Arizona Department of Transportation for the purpose of accepting a grant award in the amount of $8,821 to support the Highway Safety Improvement Program and authorize the Mayor or City Manager and City Clerk to execute the necessary documents. The Council will take appropriate action.

4 AMENDMENT NO.3 TO THE CONSTRUCTION MANAGER AT RISK AGREEMENT - SUNDT CONSTRUCTION

City Council will consider a request to approve Amendment No.3 to the Construction Manager at Risk (CMAR) Agreement with Sundt Construction, Inc. for the construction of the retail portion of the City Center/American Sports Center project in the amount of $3,557,979 and authorize the Mayor or City Manager and City Clerk to execute the necessary documents. The Council will take appropriate action.

5 ADJOURNMENT

Respectfully submitted,

Carmen Martinez
City Clerk

Individuals with special accessibility needs, including sight or hearing impaired, large print, or interpreter, should contact the City Clerk at 623-333-1200 or TDD 623-333-0010 at least two business days prior to the Council Meeting.

Personas con necesidades especiales de accesibilidad, incluyendo personas con impedimentos de vista u oído, o con necesidad de impresión grande o interprete, deben comunicarse con la Secretaria de la Ciudad at 623-333-1200 o TDD 623-333-0010 cuando menos dos días hábiles antes de la junta del Concejo.

CITY COUNCIL REPORT

SUBJECT:
APPROVAL OF MINUTES

MEETING DATE:
July 5, 2010

TO: Mayor and Council

FROM: Carmen Martinez, City Clerk (623) 333-1214

THROUGH: Charlie McClendon, City Manager

PURPOSE:

1. Work Session of June 14, 2010
2. Regular Meeting of June 21, 2010

ATTACHMENTS:

Click to download

No Attachments Available

CITY COUNCIL REPORT

SUBJECT:
Contractor Agreement - FSL Home Improvements for Housing Rehabilitation Services

MEETING DATE:
July 5, 2010

TO: Mayor and Council

FROM: Sylvia Sheffield, Acting Neighborhood & Family Services Director (623)333-2722

THROUGH: Charlie McClendon, City Manager

PURPOSE:

Staff is requesting that the City Council approve an agreement with FSL Home Improvements in the amount of $780,000 to conduct a single family owner occupied housing rehabilitation program in Avondale over the next three years.

BACKGROUND:

The Neighborhood and Family Services Department (NFSD) in conjunction with the Finance department conducted a Request for Proposals process to procure housing rehabilitation services. FSL was the only proposer and their proposal was found to be responsive and meet the requirements set forth in the Scope of Work. FSL has provided housing rehabilitation services for Avondale since 2007 and has successfully completed over 90 emergency and 10 substantial rehabilitation projects. The Neighborhood and Family Services Commission recommends that Council approve entering into an agreement with FSL.

DISCUSSION:

The program will be conducted primarily in the target neighborhoods of Old Town, Cashion, Las Ligas and Rio Vista but will be available city-wide for low income persons needing emergency or handicap accessibility improvements to their homes. To be eligible for the program homeowners must have incomes that do not exceed 80% of the HUD Area Median Income as adjusted for household size. The NFSD will conduct program outreach and determine homeowner eligibility through an application process. FSL will provide housing rehabilitation services including work write-ups, general contractor procurement, construction management, payment of contractors and quality control. The Housing Rehabilitation program will be funded with FY 2010-11, FY 2011-12, and FY 2012-13 HOME and CDBG funds. The purpose/goal of this program is to alleviate health and safety hazards in homes owned by low income persons and to generally improve the condition of housing within the City's low income neighborhoods. Through this contract FSL will complete approximately 30 emergency and 10 substantial home rehabilitation projects.

BUDGETARY IMPACT:

HOME funds have been allocated for this contract for the next three fiscal years beginning with FY 2010-11 including city matching funds. CDBG funds do not require matching funds and will therefore have no impact on the city budget.

RECOMMENDATION:

Staff recommends that the City Council approve an agreement with the Foundation for Senior Living, Home Improvements Inc. in the amount of $780,000 to conduct a single family owner occupied housing rehabilitation program in Avondale.

ATTACHMENTS:

Click to download

- Contractor Agreement

CONTRACTOR AGREEMENT
BETWEEN
THE CITY OF AVONDALE
AND
FSL HOME IMPROVEMENTS

THIS CONTRACTOR AGREEMENT (this "Agreement") is made as of July 5, 2010, between the City of Avondale, an Arizona municipal corporation (the "City") and FSL Home Improvements, an Arizona non-profit corporation (the "Contractor").

RECITALS

A. The City has received Community Development Block Grant ("CDBG") Funds from the United States Government under Title I of the Housing and Community Development Act of 1974, Public Law 93-38, or Home Investment Partnership Funds ("HOME") Funds under Title II of the National Affordable Housing Act of 1990, Public Law 104-134 (collectively, the "Funds").

B. The City issued a Request for Proposals (the "RFP") seeking statements of qualifications from Contractors to provide housing rehabilitation services for federal housing programs.

C. The Contractor responded to the RFP and the City desires to enter into an Agreement with Contractor for housing rehabilitation services (the "Services").

D. The City wishes to engage the Contractor to provide the Services to assist the City in utilizing such Funds to provide affordable housing opportunities in Avondale.

AGREEMENT

NOW, THEREFORE, in consideration of the foregoing recitals, which are incorporated herein by reference, the following mutual covenants and conditions, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the City and the Contractor hereby agree as follows:

1. Term of Agreement. This Agreement shall be effective as of the date first set forth above and shall remain in full force and effect until June 30, 2013.

2. Scope of Work. The Contractor shall provide the Services as set forth in the Scope of Work, attached hereto as Exhibit A and incorporated herein by reference.

3. Compensation. The City shall pay Contractor an amount not to exceed $780,000.00 for the Services as set forth in the Payment Schedule, attached hereto as Exhibit B and incorporated herein by reference.

4. Payments. The City shall pay the Contractor pursuant to Section 17 below. Payments shall be contingent upon verification of the Contractor's payment request.

5. Documents. All documents prepared and submitted to the City pursuant to this Agreement shall be the property of the City.

6. Contractor Personnel. Contractor shall provide adequate, experienced personnel, capable of and devoted to the successful completion of the Services to be performed under this Agreement. Contractor agrees to assign specific individuals to key positions. Contractor agrees that, upon commencement of the Services to be performed under this Agreement, key personnel shall not be removed or replaced without prior written notice to the City. If key personnel are not available to perform the Services for a continuous period exceeding 30 calendar days, or are expected to devote substantially less effort to the Services than initially anticipated, Contractor shall immediately notify the City of same and shall, subject to the concurrence of the City, replace such personnel with personnel of substantially equal ability and qualifications.

7. Inspection; Acceptance. All work shall be subject to inspection and acceptance by the City at reasonable times during Contractor's performance. The Contractor shall provide and maintain a self-inspection system that is acceptable to the City.

8. Licenses; Materials. Contractor shall maintain in current status all federal, state and local licenses and permits required for the operation of the business conducted by the Contractor. The City has no obligation to provide Contractor, its employees or subcontractors any business registrations or licenses required to perform the specific services set forth in this Agreement. The City has no obligation to provide tools, equipment or material to Contractor.

9. Performance Warranty. Contractor warrants that the Services rendered will conform to the requirements of this Agreement and to the highest professional standards in the field.

10. Indemnification. To the fullest extent permitted by law, the Contractor shall indemnify, defend and hold harmless the City and each council member, officer, employee or agent thereof (the City and any such person being herein called an "Indemnified Party"), for, from and against any and all losses, claims, damages, liabilities, costs and expenses (including, but not limited to, reasonable attorneys' fees, court costs and the costs of appellate proceedings) to which any such Indemnified Party may become subject, under any theory of liability whatsoever ("Claims"), insofar as such Claims (or actions in respect thereof) relate to, arise out of, or are caused by or based upon the negligent acts, intentional misconduct, errors, mistakes or omissions, in connection with the work or services of the Contractor, its officers, employees, agents, or any tier of subcontractor in the performance of this Agreement. The amount and type of insurance coverage requirements set forth below will in no way be construed as limiting the scope of the indemnity in this Section.

11. Insurance.

11.1 General.

a. Insurer Qualifications. Without limiting any obligations or liabilities of Contractor, Contractor shall purchase and maintain, at its own expense, hereinafter

stipulated minimum insurance with insurance companies duly licensed by the State of Arizona with an AM Best, Inc. rating of A- or above with policies and forms satisfactory to the City. Failure to maintain insurance as specified herein may result in termination of this Agreement at the City's option.

b. No Representation of Coverage Adequacy. By requiring insurance herein, the City does not represent that coverage and limits will be adequate to protect Contractor. The City reserves the right to review any and all of the insurance policies and/or endorsements cited in this Agreement but has no obligation to do so. Failure to demand such evidence of full compliance with the insurance requirements set forth in this Agreement or failure to identify any insurance deficiency shall not relieve Contractor from, nor be construed or deemed a waiver of, its obligation to maintain the required insurance at all times during the performance of this Agreement.

c. Additional Insured. All insurance coverage and self-insured retention or deductible portions, except Workers' Compensation insurance and Professional Liability insurance, if applicable, shall name, to the fullest extent permitted by law for claims arising out of the performance of this Agreement, the City, its agents, representatives, officers, directors, officials and employees as Additional Insured as specified under the respective coverage sections of this Agreement.

d. Coverage Term. All insurance required herein shall be maintained in full force and effect until all work or services required to be performed under the terms of this Agreement are satisfactorily performed, completed and formally accepted by the City, unless specified otherwise in this Agreement.

e. Primary Insurance. Contractor's insurance shall be primary insurance with respect to performance of this Agreement and in the protection of the City as an Additional Insured.

f. Waiver. All policies, except for Professional Liability, including Workers' Compensation insurance, shall contain a waiver of rights of recovery (subrogation) against the City, its agents, representatives, officials, officers and employees for any claims arising out of the work or services of Contractor. Contractor shall arrange to have such subrogation waivers incorporated into each policy via formal written endorsement thereto.

g. Policy Deductibles and/or Self-Insured Retentions. The policies set forth in these requirements may provide coverage that contains deductibles or self-insured retention amounts. Such deductibles or self-insured retention shall not be applicable with respect to the policy limits provided to the City. Contractor shall be solely responsible for any such deductible or self-insured retention amount.

h. Use of Subcontractors. If any work under this Agreement is subcontracted in any way, Contractor shall execute written agreements with its subcontractors containing the indemnification provisions set forth in this Section and insurance requirements set forth herein protecting the City and Contractor. Contractor shall be responsible for executing

any agreements with its subcontractors and obtaining certificates of insurance verifying the insurance requirements.

i. Evidence of Insurance. Prior to commencing any work or services under this Agreement, Contractor will provide the City with suitable evidence of insurance in the form of certificates of insurance and a copy of the declaration page(s) of the insurance policies as required by this Agreement, issued by Contractor's insurance insurer(s) as evidence that policies are placed with acceptable insurers as specified herein and provide the required coverages, conditions and limits of coverage specified in this Agreement and that such coverage and provisions are in full force and effect. Confidential information such as the policy premium may be redacted from the declaration page(s) of each insurance policy, provided that such redactions do not alter any of the information required by this Agreement. The City shall reasonably rely upon the certificates of insurance and declaration page(s) of the insurance policies as evidence of coverage but such acceptance and reliance shall not waive or alter in any way the insurance requirements or obligations of this Agreement. In the event any insurance policy required by this Agreement is written on a "claims made" basis, coverage shall extend for two years past completion of the Services and the City's acceptance of the Contractor's work or services and as evidenced by annual certificates of insurance. If any of the policies required by this Agreement expire during the life of this Agreement, it shall be Contractor's responsibility to forward renewal certificates and declaration page(s) to the City 30 days prior to the expiration date. All certificates of insurance and declarations required by this Agreement shall be identified by referencing the RFP number and title or this Agreement. A $25.00 administrative fee shall be assessed for all certificates or declarations received without the appropriate RFP number and title or a reference to this Agreement, as applicable. Additionally, certificates of insurance and declaration page(s) of the insurance policies submitted without referencing the appropriate RFP number and title or reference to this Agreement, as applicable, will be subject to rejection and may be returned or discarded. Certificates of insurance and declaration page(s) shall specifically include the following provisions:

(1) The City, its agents, representatives, officers, directors, officials and employees are Additional Insureds as follows:

(a) Commercial General Liability - Under Insurance Services Office, Inc., ("ISO") Form CG 20 10 03 97 or equivalent.

(b) Auto Liability - Under ISO Form CA 20 48 or equivalent.

(c) Excess Liability - Follow Form to underlying insurance.

(2) Contractor's insurance shall be primary insurance as respects performance of the Agreement.

(3) All policies, except for Professional Liability, including Workers' Compensation, waive rights of recovery (subrogation) against City, its agents,

representatives, officers, officials and employees for any claims arising out of work or services performed by Contractor under this Agreement.

(4) A 30-day advance notice cancellation provision. If ACORD certificate of insurance form is used, the phrases in the cancellation provision "endeavor to" and "but failure to mail such notice shall impose no obligation or liability of any kind upon the company, its agents or representatives" shall be deleted. Certificate forms other than ACORD form shall have similar restrictive language deleted.

11.2 Required Insurance Coverage.

a. Commercial General Liability. Contractor shall maintain "occurrence" form Commercial General Liability insurance with an unimpaired limit of not less than $1,000,000 for each occurrence, $2,000,000 Products and Completed Operations Annual Aggregate and a $2,000,000 General Aggregate Limit. The policy shall cover liability arising from premises, operations, independent contractors, products-completed operations, personal injury and advertising injury. Coverage under the policy will be at least as broad as ISO policy form CG 00 010 93 or equivalent thereof, including but not limited to, separation of insured's clause. To the fullest extent allowed by law, for claims arising out of the performance of this Agreement, the City, its agents, representatives, officers, officials and employees shall be cited as an Additional Insured under ISO, Commercial General Liability Additional Insured Endorsement form CG 20 10 03 97, or equivalent, which shall read "Who is an Insured (Section II) is amended to include as an insured the person or organization shown in the Schedule, but only with respect to liability arising out of "your work" for that insured by or for you." If any Excess insurance is utilized to fulfill the requirements of this subsection, such Excess insurance shall be "follow form" equal or broader in coverage scope than underlying insurance.

b. Vehicle Liability. Contractor shall maintain Business Automobile Liability insurance with a limit of $1,000,000 each occurrence on Contractor's owned, hired and non-owned vehicles assigned to or used in the performance of the Contractor's work or services under this Agreement. Coverage will be at least as broad as ISO coverage code "1" "any auto" policy form CA 00 01 12 93 or equivalent thereof. To the fullest extent allowed by law, for claims arising out of the performance of this Agreement, the City, its agents, representatives, officers, directors, officials and employees shall be cited as an Additional Insured under ISO Business Auto policy Designated Insured Endorsement form CA 20 48 or equivalent. If any Excess insurance is utilized to fulfill the requirements of this subsection, such Excess insurance shall be "follow form" equal or broader in coverage scope than underlying insurance.

c. Professional Liability. If this Agreement is the subject of any professional services or work, or if the Contractor engages in any professional services or work adjunct or residual to performing the work under this Agreement, the Contractor shall maintain Professional Liability insurance covering negligent errors and omissions arising out of the Services performed by the Contractor, or anyone employed by the Contractor, or anyone for whose negligent acts, mistakes, errors and omissions the Contractor is legally liable, with an unimpaired liability insurance limit of $2,000,000 each claim and $2,000,000 annual aggregate. In the event the Professional Liability insurance policy is written on a "claims made" basis, coverage shall extend for two years past completion and acceptance of the Services, and the

Contractor shall be required to submit certificates of insurance and a copy of the declaration page(s) of the insurance policies evidencing proper coverage is in effect as required above.

d. Workers' Compensation Insurance. Contractor shall maintain Workers' Compensation insurance to cover obligations imposed by federal and state statutes having jurisdiction over Contractor's employees engaged in the performance of work or services under this Agreement and shall also maintain Employers Liability Insurance of not less than $500,000 for each accident, $500,000 disease for each employee and $1,000,000 disease policy limit.

11.3 Cancellation and Expiration Notice. Insurance required herein shall not expire, be canceled, or materially change without 30 days' prior written notice to the City.

12. Applicable Law; Venue. In the performance of this Agreement, Contractor shall abide by and conform to any and all laws of the United States, State of Arizona and City of Avondale, including but not limited to, federal and state executive orders providing for equal employment and procurement opportunities, the Federal Occupational Safety and Health Act and any other federal or state laws applicable to this Agreement. This Agreement shall be governed by the laws of the State of Arizona and suit pertaining to this Agreement may be brought only in courts in the State of Arizona.

13. Termination; Cancellation.

13.1 For City's Convenience. This Agreement is for the convenience of the City and, as such, may be terminated without cause after receipt by Contractor of written notice by the City. Upon termination for convenience, Contractor shall be paid for all undisputed services performed to the termination date.

13.2 For Cause. This Agreement may be terminated by either party upon 30 days' written notice should the other party fail to substantially perform in accordance with this Agreement's terms, through no fault of the party initiating the termination. In the event of such termination for cause, payment shall be made by the City to the Contractor for the undisputed portion of its fee due as of the termination date.

13.3 Due to Work Stoppage. This Agreement may be terminated by the City upon 30 days' written notice to Contractor in the event that the Services are permanently abandoned. In the event of such termination due to work stoppage, payment shall be made by the City to the Contractor for the undisputed portion of its fee due as of the termination date.

13.4 Conflict of Interest. This Agreement is subject to the provisions of ARIZ. REV. STAT. § 38-511. The City may cancel this Agreement without penalty or further obligations by the City or any of its departments or agencies if any person significantly involved in initiating, negotiating, securing, drafting or creating this Agreement on behalf of the City or any of its departments or agencies is, at any time while the Agreement or any extension of the Agreement is in effect, an employee of any other party to the Agreement in any capacity or a Contractor to any other party of the Agreement with respect to the subject matter of the Agreement.

13.5 Gratuities. The City may, by written notice to the Contractor, cancel this Agreement if it is found by the City that gratuities, in the form of economic opportunity, future employment, entertainment, gifts or otherwise, were offered or given by the Contractor or any agent or representative of the Contractor to any officer, agent or employee of the City for the purpose of securing this Agreement. In the event this Agreement is cancelled by the City pursuant to this provision, the City shall be entitled, in addition to any other rights and remedies, to recover or withhold from the Contractor an amount equal to 150% of the gratuity.

13.6 Agreement Subject to Appropriation. The provisions of this Agreement for payment of funds by the City shall be effective when funds are appropriated for purposes of this Agreement and are actually available for payment. The City shall be the sole judge and authority in determining the availability of funds under this Agreement and the City shall keep the Contractor fully informed as to the availability of funds for the Agreement. The obligation of the City to make any payment pursuant to this Agreement is a current expense of the City, payable exclusively from such annual appropriations, and is not a general obligation or indebtedness of the City. If the City Council fails to appropriate money sufficient to pay the amounts as set forth in this Agreement during any immediately succeeding fiscal year, this Agreement shall terminate at the end of then-current fiscal year and the City and the Contractor shall relieved of any subsequent obligation under this Agreement.

14. Miscellaneous.

14.1 Independent Contractor. The Contractor acknowledges and agrees that the Services provided under this Agreement are being provided as an independent contractor, not as an employee or agent of the City. Contractor, its employees and subcontractors are not entitled to workers' compensation benefits from the City. The City does not have the authority to supervise or control the actual work of Contractor, its employees or subcontractors. The Contractor, and not the City, shall determine the time of its performance of the services provided under this Agreement so long as Contractor meets the requirements of its agreed Scope of Work as set forth in Section 2 above. Contractor is neither prohibited from entering into other contracts nor prohibited from practicing its profession elsewhere. City and Contractor do not intend to nor will they combine business operations under this Agreement.

14.2 Laws and Regulations. The Contractor shall keep fully informed and shall at all times during the performance of its duties under this Agreement ensure that it and any person for whom the Contractor is responsible remains in compliance with all rules, regulations, ordinances, statutes or laws affecting the Services, including, but not limited to, the following: (a) existing and future City and County ordinances and regulations, (b) existing and future state and federal laws, (c) existing and future Occupational Safety and Health Administration ("OSHA") standards, (d) the provisions of 24 CFR Part 570, CDBG, as revised, (e) the provisions of 24 CFR Part 92, HOME, as revised, (f) the provisions contained in the City of Avondale Consolidated Plan and (g) the mandatory standards and policies relating to energy efficiency which are contained in the energy conservation plan issued by the State of Arizona in compliance with the Energy Policy and Conservation Act, Public Law 94-163.

14.3 Amendments. This Agreement may be modified only by a written amendment signed by persons duly authorized to enter into contracts on behalf of the City and the Contractor.

14.4 Provisions Required by Law. Each and every provision of law and any clause required by law to be in the Agreement will be read and enforced as though it were included herein and, if through mistake or otherwise any such provision is not inserted, or is not correctly inserted, then upon the application of either party, the Agreement will promptly be physically amended to make such insertion or correction.

14.5 Severability. The provisions of this Agreement are severable to the extent that any provision or application held to be invalid by a Court of competent jurisdiction shall not affect any other provision or application of the Agreement which may remain in effect without the invalid provision or application.

14.6 Relationship of the Parties. It is clearly understood that each party will act in its individual capacity and not as an agent, employee, partner, joint venturer, or associate of the other. An employee or agent of one party shall not be deemed or construed to be the employee or agent of the other for any purpose whatsoever. The Contractor is advised that taxes or Social Security payments will not be withheld from any City payments issued hereunder and Contractor agrees to be fully and solely responsible for the payment of such taxes or any other tax applicable to this Agreement.

14.7 Entire Agreement; Interpretation; Parol Evidence. This Agreement represents the entire agreement of the parties with respect to its subject matter, and all previous agreements, whether oral or written, entered into prior to this Agreement are hereby revoked and superseded by this Agreement. No representations, warranties, inducements or oral agreements have been made by any of the parties except as expressly set forth herein, or in any other contemporaneous written agreement executed for the purposes of carrying out the provisions of this Agreement. This Agreement shall be construed and interpreted according to its plain meaning, and no presumption shall be deemed to apply in favor of, or against the party drafting the Agreement. The parties acknowledge and agree that each has had the opportunity to seek and utilize legal counsel in the drafting of, review of, and entry into this Agreement.

14.8 Assignment. No right or interest in this Agreement shall be assigned by Contractor without prior, written permission of the City signed by the City Manager and no delegation of any duty of Contractor shall be made without prior, written permission of the City signed by the City Manager. Any attempted assignment or delegation by Contractor in violation of this provision shall be a breach of this Agreement by Contractor.

14.9 Subcontracts. No subcontract shall be entered into by the Contractor with any other party to furnish any of the material or services specified herein without the prior written approval of the City. The Contractor is responsible for performance under this Agreement whether or not subcontractors are used.

14.10 Rights and Remedies. No provision in this Agreement shall be construed, expressly or by implication, as waiver by the City of any existing or future right and/or remedy

available by law in the event of any claim of default or breach of this Agreement. The failure of the City to insist upon the strict performance of any term or condition of this Agreement or to exercise or delay the exercise of any right or remedy provided in this Agreement, or by law, or the City's acceptance of and payment for services, shall not release the Contractor from any responsibilities or obligations imposed by this Agreement or by law, and shall not be deemed a waiver of any right of the City to insist upon the strict performance of this Agreement.

14.11 Attorneys' Fees. In the event either party brings any action for any relief, declaratory or otherwise, arising out of this Agreement or on account of any breach or default hereof, the prevailing party shall be entitled to receive from the other party reasonable attorneys' fees and reasonable costs and expenses, determined by the court sitting without a jury, which shall be deemed to have accrued on the commencement of such action and shall be enforced whether or not such action is prosecuted through judgment.

14.12 Liens. All materials or services shall be free of all liens and, if the City requests, a formal release of all liens shall be delivered to the City.

14.13 Offset.

a. Offset for Damages. In addition to all other remedies at law or equity, the City may offset from any money due to the Contractor any amounts Contractor owes to the City for damages resulting from breach or deficiencies in performance or breach of any obligation under this Agreement.

b. Offset for Delinquent Fees or Taxes. The City may offset from any money due to the Contractor any amounts Contractor owes to the City for delinquent fees, transaction privilege taxes and property taxes, including any interest or penalties.

14.14 Notices and Requests. Any notice or other communication required or permitted to be given under this Agreement shall be in writing and shall be deemed to have been duly given if (a) delivered to the party at the address set forth below, (b) deposited in the U.S. Mail, registered or certified, return receipt requested, to the address set forth below, (c) given to a recognized and reputable overnight delivery service, to the address set forth below or (d) delivered by facsimile transmission to the number set forth below:

If to the City: City of Avondale
11465 West Civic Center Drive
Avondale, Arizona 85323
Facsimile: 623-333-0100
Attn: Charles P. McClendon, City Manager

With copy to: GUST ROSENFELD, P.L.C.
One East Washington Street, Suite 1600
Phoenix, Arizona 85004-2553
Facsimile: 602-340-1538
Attn: Andrew J. McGuire, Esq.

If to Contractor: FSL Home Improvements
1201 East Thomas Road
Phoenix, Arizona 85014
Facsimile: 602-285-1838
Attn: Katie Smith

or at such other address, and to the attention of such other person or officer, as any party may designate in writing by notice duly given pursuant to this subsection. Notices shall be deemed received (a) when delivered to the party, (b) three business days after being placed in the U.S. Mail, properly addressed, with sufficient postage, (c) the following business day after being given to a recognized overnight delivery service, with the person giving the notice paying all required charges and instructing the delivery service to deliver on the following business day, or (d) when received by facsimile transmission during the normal business hours of the recipient. If a copy of a notice is also given to a party's counsel or other recipient, the provisions above governing the date on which a notice is deemed to have been received by a party shall mean and refer to the date on which the party, and not its counsel or other recipient to which a copy of the notice may be sent, is deemed to have received the notice.

14.15 Conflicting Terms. In the event of a conflict between two or more of the following: the Agreement, the Scope of Work, the Payment Schedule, the RFP and the Contractor's response to the RFP, the aforementioned order of the documents shall determine which document governs.

14.16 Records and Audit Rights. Contractor's and its subcontractor's books, records, correspondence, accounting procedures and practices, and any other supporting evidence relating to this Agreement, including the papers of any Contractor and its subcontractors' employees who perform any work or Services pursuant to this Agreement to ensure that the Contractor and its subcontractors are complying with the warranty under subsection 14.17 below (all the foregoing hereinafter referred to as "Records"), shall be open to inspection and subject to audit and/or reproduction during normal working hours by the City, to the extent necessary to adequately permit (a) evaluation and verification of any invoices, payments or claims based on Contractor's and its subcontractors' actual costs (including direct and indirect costs and overhead allocations) incurred, or units expended directly in the performance of work under this Agreement and (b) evaluation of the Contractor's and its subcontractors' compliance with the Arizona employer sanctions laws referenced in subsection 14.17 below. To the extent necessary for the City to audit Records as set forth in this subsection, Contractor and its subcontractors hereby waive any rights to keep such Records confidential. For the purpose of evaluating or verifying such actual or claimed costs or units expended, the City shall have access to said Records, even if located at its subcontractors' facilities, from the effective date of this Agreement for the duration of the work and until three years after the date of final payment by the City to Contractor pursuant to this Agreement. Contractor and its subcontractors shall provide the City with adequate and appropriate workspace so that the City can conduct audits in compliance with the provisions of this subsection. The City shall give Contractor or its subcontractors reasonable advance notice of intended audits. Contractor shall require its subcontractors to comply with the provisions of this subsection by insertion of the requirements hereof in any subcontract pursuant to this Agreement.

14.17 E-verify Requirements. To the extent applicable under ARIZ. REV. STAT. § 41-4401, the Contractor and its subcontractors warrant compliance with all federal immigration laws and regulations that relate to their employees and compliance with the E-verify requirements under ARIZ. REV. STAT. § 23-214(A). Contractor's or its subcontractor's failure to comply with such warranty shall be deemed a material breach of this Agreement and may result in the termination of this Agreement by the City.

14.18 Scrutinized Business Operations. Pursuant to ARIZ. REV. STAT. §§ 35-391.06 and 35-393.06, the Contractor certifies that it does not have scrutinized business operations in Sudan or Iran. For the purpose of this subsection the term "scrutinized business operations" shall have the meanings set forth in ARIZ. REV. STAT. § 35-391 or 35-393, as applicable. If the City determines that the Contractor submitted a false certification, the City may impose remedies as provided by law including terminating this Agreement pursuant to subsection 13.2 above.

14.19 Non-Exclusive Contract. This Agreement is entered into with the understanding and agreement that it is for the sole convenience of the City. The City reserves the right to obtain like goods and services from another source when necessary.

15. Administrative Requirements.

15.1 Records to be Maintained. The Contractor shall maintain all records required by the Federal regulations specified in 24 CFR Part 570.506 that are pertinent to the activities to be funded under this Agreement.

15.2 Notice of Reporting Regulations and Requirements. Contractor acknowledges that the City shall report monthly on all program income as defined at 24 CFR 570.500(a) generated by activities carried out with federal funds made available under this Agreement. The use of program income shall comply with the requirements set forth at 24 CFR 570.504. The Contractor may be required to submit bi-monthly progress reports to the City in the form, content and frequency as required by the City related to the City's reports. Contractor also acknowledges that the City may have reporting requirements with respect to any discovery or invention which arises or is developed in the course of or under this Agreement as well as reporting requirements with respect to copyrights and rights in data.

15.3 Confidentiality of Records. The Contractor shall establish and maintain procedures and controls that are acceptable to the City for the purpose of ensuring that information contained in its records or obtained from the City or from others in carrying out its obligations under this Agreement shall not be used or disclosed by it, its agents, officers, or employees, except as required to perform Contractor's duties under this Agreement. Persons requesting such information should be referred to the City. Contractor also agrees that any information pertaining to individual persons shall not be divulged other than to employees or officers of Contractor as needed for the performance of duties under this Agreement.

16. Payment Procedures. The City will pay to the Contractor funds available under this Agreement based upon information submitted by the Contractor and consistent with an

approved Payment Schedule attached to this Agreement as Exhibit B and City policy concerning payments.

17. Personnel and Participant Conditions.

17.1 Civil Rights.

a. Compliance. The Contractor agrees to comply with Title VI of the Civil Rights Act of 1964 as amended, Title VIII of the Civil Rights Act of 1968 as amended, Section 104(b) and Section 109 of Title I of Housing and Community Development Act of 1974 as amended, Section 504 of the Rehabilitation Act of 1973, the Americans with Disabilities Act of 1990, the Age Discrimination Act of 1975, Executive Order 11063, and with Executive Order 11246 as amended by Executive Order 11375 and 12086.

b. Nondiscrimination. The Contractor will not discriminate against any employee or applicant for employment because of race, color, creed, religion, ancestry, nation origin, sex, disability or other handicap, age, marital/familial status, or status with regard to public assistance. The Contractor will take affirmative action to ensure that all employment practices are free from such discrimination. Such employment practices include but are not limited to the following: hiring, upgrading, demotion, transfer, recruitment or recruitment advertising, layoff, termination, rates of pay or other forms of compensation, and selection for training, including apprenticeship. The Contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided by the contracting agency setting forth the provisions of this nondiscrimination clause.

17.2 Women and Minority Owned Business Enterprises.

a. Women and Minority Owned Business Enterprises. The Contractor will take all necessary affirmative steps to assure that minority and women owned business enterprises are used when possible in the performance of this Agreement. As used in this Agreement, the term "minority and female business enterprise" means a business at least 51 percent owned and controlled by minority group members or women. For the purpose of this definition, "minority group members" are African-Americans, Spanish-speaking, Spanish surnamed or Spanish-heritage Americans, Asian-Americans, and American Indians. The Contractor may rely on written representation by businesses regarding their status as minority and female business enterprises in lieu of an independent investigation.

b. Subcontracting Provisions. The Contractor will include the provisions of subsections 17.1, Civil Rights and 17.2, Women and Minority Owned Business Enterprises, in every subcontract or purchase order, specifically or by reference, so that such provisions will be binding upon each of its Contractors or subcontracts.

17.3 Employment Restrictions.

a. Prohibited Activity. The Contractor is prohibited from using funds provided herein or personnel employed in the administration of the program for: political activities, sectarian or religious activities, lobbying, political patronage, and nepotism activities.

b. Labor Standards. The Contractor agrees to comply with the requirements of the Secretary of Labor in accordance with the Davis-Bacon Act as amended, the Work Hours and Safety Standards Act, the Copeland "Anti-Kickback" Act and all other applicable Federal, state and local laws and regulations pertaining to labor standards insofar as those acts apply to the performance of this Agreement. The Contractor shall maintain documentation which demonstrates compliance with hour and wage requirements of this subsection. Such documentation shall be made available to the City for review upon request. The Contractor will cause or require to be inserted in full, in all contracts subject to such regulations, provisions meeting the requirements of this subsection.

c. "Section 3" Clause.

(1) Compliance. Compliance with the provisions of "Section 3" of the Housing and Community Development Act of 1968, as amended, 12 U.S.C. 1701, the regulations set forth in 24 CFR 135, and all applicable rules and orders issued hereunder prior to the execution of this Agreement, shall be a condition of the Federal financial assistance provided under this Agreement and binding upon the City, the Contractor and any of the Contractor's contractors and subcontractors. Failure to fulfill these requirements shall subject the City, the Contractor and any of the Contractor's contractors and subcontractors, their successors and assigns, to those sanctions specified by the Agreement through which Federal assistance is provided. The Contractor certifies and agrees that no contractual or other disability exist which would prevent compliance with these requirements. The Contractor further agrees to comply with these "Section 3" requirements and to include the following language in all subcontracts executed under this Agreement:

> "The work to be performed under this Agreement is a project assisted under a program providing direct Federal financial assistance from HUD and is subject to the requirements of 'Section 3' of the Housing and Community Development Act of 1968, as amended, 12 U.S.C. 1701. 'Section 3' requires that to the greatest extent feasible, opportunities for training and employment be given to low and very low-income residents of the project area and contracts for work in connection with the project be awarded to business concerns that provide economic opportunities for low and very low-income persons residing in the metropolitan area in which the project is located."

The Contractor further agrees to ensure that opportunities for training and employment arising in connection with a housing rehabilitation, housing construction, or other public construction project are given to low and very low-income persons residing within the metropolitan area in which the CDBG funded project is located; where feasible, priority should be given to low and very low-income persons within the service area of the project or neighborhood in which the project is located, and to low and very low-income participants in other HUD programs, and award contracts for work undertaken in connection to housing rehabilitation, housing construction, or other public construction projects are given to business concerns that provide economic opportunities for low and

very low-income persons residing within the metropolitan area in which CDBG funded project is located; where feasible, priority should be given to business concerns that provide economic opportunities to low and very low-income residents within the service area or neighborhood in which the project is located, and to low and very low-income participants in other HUD programs. The Contractor certifies and agrees that no contractual or other legal incapacity exists which would prevent compliance with these requirements.

(2) Notifications. The Contractor agrees to send to each labor organization or representative of worker with which it has a collective bargaining agreement or other contract or understanding, if any, a notice advising said labor organization or worker's representative of its commitments under this "Section 3" Clause and shall post copies of the notice in conspicuous places available to employees and applicants for employment or training.

(3) Subcontracts. The Contractor will include the "Section 3" Clause set forth above in every subcontract and will take appropriate action pursuant to the subcontract upon a finding that the subcontractor is in violation of regulations issued by the grantor agency. The Contractor will not subcontract with any entity where it has notice or knowledge that the latter has been found in violation of regulations under 24 CFR 135 and will not enter any subcontract unless the entity has first provided it with a preliminary statement of ability to comply with the requirements of these regulations. The Contractor will ensure that every subcontract will contain all of the contractual provisions required by 24 CFR 85.36(i).

17.4 Conduct.

a. Subcontracts. In addition to the requirements of subsection 14.9, the following provisions shall apply:

(1) Monitoring. The Contractor will monitor all subcontracted services on a regular basis to ensure contract compliance. Results of monitoring efforts shall be summarized in written reports and supported with documented evidence of follow-up actions to correct areas of noncompliance.

(2) Content. The Contractor shall cause all the provisions of this Agreement in its entirety to be incorporated into and made a part of any subcontract executed in the performance of this Agreement.

(3) Selection Process. The Contractor shall undertake to ensure that all subcontracts let in the performance of this Agreement shall be awarded on a fair and open competition basis. Executed copies of all subcontracts shall be forwarded to the City along with documentation concerning the selection process.

b. Drug Free Workplace. The Contractor certifies that it will provide a drug-free workplace by:

(1) Publishing a statement notifying its employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition.

(2) Establishing a drug-free awareness program to inform its employees about:

(a) The dangers of drug abuse in the workplace.

(b) The grantees policy of maintaining a drug-free workplace.

(c) Any available drug counseling, rehabilitation, and employee assistance programs.

(d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace.

(3) Making it a requirement that each employee to be engaged in the performance of the Agreement be given a copy of the statement required by subsection 17.4(b)(1) above.

(4) Notifying the employee in the statement required by subsection 17.4(b)(1) above that, as a condition of employment under the Agreement, the employee will:

(a) Abide by the terms of the statement.

(b) Notify the employer of any criminal drug statute conviction for a violation occurring in the workplace no later than five days after such conviction.

(5) Notifying the City within ten days after receiving notice under subsection 17.4(b)(4)(b) above from an employee or otherwise receiving actual notice of such conviction.

(6) Taking one of the following actions, within 30 days of receiving notice under subsection 17.4(b)(4)(b) above, with respect to any employee who is so convicted:

(a) Taking appropriate personnel action against such an employee, up to and including termination.

(b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or Local health, Law enforcement, or other appropriate agency.

(7) Making a good faith effort to continue to maintain a drug-free workplace through implementation of subsection 17.4(b)(1), (2), (3) (4), (5) and (6).

20. Environmental Conditions.

20.1 Lead-Based Paint. The Contractor agrees that any construction or rehabilitation of residential structures with assistance provided under this Agreement shall be subject to HUD Lead-Based Paint Regulations at 24 CFR 570.608, and 24 CFR Part 35, as amended. Such regulations pertain to all HUD-assisted housing and require that all owners, prospective owners, and tenants of properties constructed prior to 1978 be properly notified that such properties may include lead-based paint. Such notification shall point out the hazards of lead-based paint and explain the symptoms, treatment and precautions that should be taken when dealing with lead-based paint poisoning and the advisability and availability of blood lead level screening for children under seven. The notice should also point out that if lead-based paint is found on the property, abatement measures may be undertaken.

20.2 Historic Preservation. The Contractor agrees to comply with the Historic Preservation requirements set forth in the National Historic Preservation Act of 1966, as amended, and the procedures set forth in 36 CFR Part 800, Advisory Council on Historic Preservation Procedures for Protection of Historic Properties, insofar as they apply to the performance of this Agreement. In general, this requires concurrence from the State Historic Preservation Officer for all rehabilitation and demolition of historic properties that are fifty years old or older or that are included on the federal, state or local historic property list.

IN WITNESS WHEREOF, the parties hereto have executed this instrument as of the date and year first set forth above.

"**City**"	"**Contractor**"
CITY OF AVONDALE, an Arizona municipal corporation	FSL HOME IMPROVEMENTS, an Arizona non-profit corporation
_____	By:_____
Charles P. McClendon, City Manager	
ATTEST:	Name:_____
_____	Its:_____
Carmen Martinez, City Clerk	

(ACKNOWLEDGEMENTS)

STATE OF ARIZONA)
) ss.
COUNTY OF MARICOPA)

This instrument was acknowledged before me on _____, 2010, by Charles P. McClendon, the City Manager of the CITY OF AVONDALE, an Arizona municipal corporation, on behalf of the City of Avondale.

_____
Notary Public in and for the State of Arizona

My Commission Expires:

_____

STATE OF _____)
) ss.
COUNTY OF _____)

This instrument was acknowledged before me on _____, 2010, by _____ as _____ of FSL HOME IMPROVEMENTS, an Arizona non-profit corporation, on behalf of the corporation.

_____
Notary Public in and for the State of _____

My Commission Expires:

_____

EXHIBIT A
TO
CONTRACTOR AGREEMENT
BETWEEN
THE CITY OF AVONDALE
AND
FSL HOME IMPROVEMENTS

[Scope of Work]

See following pages.

SCOPE OF WORK

1. Background. The City of Avondale's (the "City") owner-occupied housing rehabilitation program (the "Program") is designed to assist low-income homeowners whose homes require major repairs that are necessary to comply with City Codes. Eligible beneficiaries are homeowners with a projected annual household gross income that does not exceed 80% of the Housing and Urban Development ("HUD") Area Median Income adjusted by household size at the time the commitment is made to the prospective homeowner. The Contractor shall provide emergency rehabilitation and substantial rehabilitation services (the "Services") in compliance with the City's program and federal law governing CDBG and HOME funded projects.

2. Scope of Work.

Contractor shall provide housing rehabilitation Services for the City's Program funded with the following CDBG and HOME funds.

Funding Sources (Approximates)

Source:	Program Income:			Total
	2010/2011	2011/2012	2012/2013	
HOME	$160,000	$160,000	$160,000	$480,000
CDBG	$100,000	$100,000	$100,000	$300,000
			Combined Total	$780,000

It is expected that approximately 30 emergency rehabilitation projects can be completed with CDBG funds and approximately 10 substantial rehabilitations can be completed with HOME funds.

The Program will be operated by the City with the Contractor providing the Services. The City will conduct outreach, marketing, application intake, and applicant pre-qualification. After pre-qualification, the pre-qualified applicant will be referred to the Contractor to commence the emergency rehabilitation or substantial rehabilitation project. The Contractor will maintain a list of qualified applicants from which the City and the Contractor will develop a schedule for completing construction of emergency rehabilitation or substantial rehabilitation projects. The Contractor will perform all services necessary to procure licensed general contractors and complete each project. Upon completion of each project the Contractor will provide the City with a client file containing all eligibility information, construction documents and cost accounting. The Contractor's services shall include, but are not be limited to, the following.

A. Review of pre-qualified applicant files for completeness and obtain any additional information as necessary.

B. Obtain title documents related to ownership, property liens and taxes.

C. Create a site-specific environmental review for each home to be rehabilitated to assess issues related to the following:

1) Historic preservation.

2) Airport clear zones.

3) Explosive and flammable operations, toxic/hazardous/radioactive materials, contamination, chemicals or gases.

D. Inspect homes of pre-qualified applicants to determine level of rehabilitation necessary.

E. Perform all inspections, work and certifications necessary to comply with HUD Lead-Based Paint Guidelines.

F. Write a detailed work write-up of rehabilitation work to be performed.

G. Prepare a line item cost estimate for the rehabilitation work specific to each trade.

H. Obtain approval from the homeowner for the rehabilitation scope of work.

I. Develop construction documents including scope of work, specifications and construction contract.

J. Obtain building permits.

K. Procure general contractors for rehabilitation work.

L. Execute and administer construction contracts with general contractors.

M. Draw-up Deeds of Trusts and Promissory Notes for rehabilitation loans.

N. Obtain execution of forgivable rehabilitation loan documents and record them with the Maricopa County Assessors office.

O. Provide services to temporarily relocate homeowners as necessary.

P. Monitor and inspect construction work for adherence to contract documents, City Code and conditions of the building permit.

Q. Process contract change orders and construction contract amendments.

R. Process partial payments to the general contractor on a reimbursement basis for work completed ensuring all lien waivers, warranty commitments and homeowner approvals are obtained.

S. Conduct final inspections and ensure adequate completion of each project, including obtaining all documentation that the terms of the building permit are satisfied.

T. Maintain data and records for semi-annual contractor and subcontractor activity report required by the City and HUD.

U. Provide bi-monthly progress reports to the City and other reports as required.

V. Submit payment reimbursement requests to the City.

W. Maintain client files for each project and provide completed files to the City.

4. Eligible Rehabilitation Activities.

A. Emergency Rehabilitation. The immediate repair of one or several items required to ensure the health, safety and welfare of the occupants including the repair of electrical, plumbing, heating, cooling, roofing and structural systems. The provision of handicapped accessibility is an emergency repair. Emergency repair may be provided regardless of the condition of the home. All emergency rehabilitation, with the exception of handicapped accessibility must be funded with CDBG Funds.

B. Substantial Rehabilitation. The repair of several items in a home that are in substandard and deteriorating condition for the purpose of bringing the entire property up to current City Code. Certain structural items such as building placement, ceiling height and window and door openings may be excepted from full compliance with City Codes based on the age of housing and the infeasibility of making corrections. Substantial rehabilitation may only be provided to properties that are structurally sound and which can sustain the value of the rehabilitation. Manufactured housing is not eligible for substantial rehabilitation.

5. Eligible Beneficiaries. Eligible beneficiaries are homeowners who hold fee simple title to their home and who occupy it as their sole residence. The ownership interest in the subject home must be free of restrictions or encumbrances that unduly restrict the marketable nature of the home such as excessive liens and non owner-occupants named on a deed. Limited title searches must be conducted. Homeowners must have a projected annual household gross income that does not exceed 80% of the area median income adjusted by household size at the time the rehabilitation commitment is made to the homeowner. The City will determine and verify income according to "Section 8" guidelines.

6. Eligible Property Types. Eligible property types include single-family homes, town-homes and condominiums. Manufactured housing permanently affixed to real property held in fee simple title by the occupant is eligible for emergency repair only.

7. Lead Based Paint. All rehabilitation work shall be in compliance with 24 CFR Part 35.

8. Required Property Standards. All work shall be performed in accordance with City Codes and ordinances as well as the Maricopa HOME Consortia Rehabilitation Standards.

9. Maximum Property Value. The value of the home may not exceed the FHA 203(b) insuring limit for single-family properties.

10. Minimum and Maximum Investments. The minimum rehabilitation construction cost is $1,000 and the maximum is determined by subtracting the Maricopa County Assessor's currently assessed full value of the property from the FHA 203(b) mortgage insuring limit for Maricopa County.

11. Terms of Assistance to Beneficiaries (Loans Only). Emergency repair assistance (CDBG funded) is offered as a grant to the homeowner. Substantial rehabilitation assistance (HOME funded) is offered in the form of a no-interest forgivable loan. A rehabilitated home must remain occupied by the assisted low-income family for a "period of affordability" (POA) corresponding to the level of assistance listed in the table below.

Rehabilitation Construction Cost	Period of Affordability/Recapture Period
Under $15,000	5 years
$15,000 to $40,000	10 years
Over $40,000	15 years

If the home is sold prior to the specified POA, a pro-rata share of the assistance must be repaid to the City. **The City shall be listed as the beneficiary for all forgivable loans.** All such forgivable rehabilitation loans must be secured by a Promissory Note and Deed of Trust recorded against the assisted property. Rehabilitation loans must carry a term equal to the affordability period. All loans are forgivable loans as more particularly described below:

Forgivable Loans

Forgivable loans are non-interest bearing loans that carry a POA term in which the principle is reduced relative to the amount of time the owner lives in the house. The pro-rata share of principle reduction is determined monthly. Loan forgiveness is conditioned upon the beneficiary's compliance with the terms of the Deed of Trust which includes owner occupancy and the requirement that the property is maintained in good, marketable condition.

12. Eligible Hard Costs. Eligible hard costs include demolition, construction, trade work and finish work, lead paint abatement, on-site grading, on- site drainage, on- site utilities, sewer and water hook-ups to City main lines, xeriscape landscaping and limited fencing.

13. Eligible Soft Costs. Eligible soft costs include fees and incidental costs for credit reports, title reports, appraisals, recordation fees, environmental reviews, engineering services, temporary relocation of homeowners including utility hook-ups, moving expenses, security deposits and rent.

14. Rehabilitation Construction. Contractor will use licensed contractors to complete the rehabilitation work. Bid, performance and construction bonds are not required of the general contractors.

15. Schedule of Completion. Unless amended by mutual written agreement by the Contractor and the City, the Contractor will perform the described tasks in conformance with the schedule below.

Schedule of Completion

Task	Timeline
Complete 14 Rehabilitation Projects	6/30/2011
Complete 28 Rehabilitation Projects	6/30/2012
Complete 40 Rehabilitation Projects	6/30/2013

16. Contractor Housing Rehabilitation Policies and Procedures. Contractor shall conduct housing rehabilitation activities in compliance their own policies and procedures as approved by the City.

17. Contractor Staffing. The Contractor shall assign the following primary and secondary contact for contract transactions.

Primary Contact

Katie Smith
Program Director
(602) 532-2976 ext. 7
ksmith@fsl.org

Secondary Contact

Carrie Smith
Chief for In Home Services
(602) 285-1800

18. City of Avondale Staffing. The City of Avondale will assign the following staff as the primary contact for contract transactions.

Sandy Lopez
CDBG Program Manager
(623) 333-2726
slopez@avondale.org

Foundation for
Senior Living

Thirty Years of Care by Design

1201 E. Thomas Road, Phoenix, AZ 85014
(602) 285-1800 (602) 285-1838 fax
www.fsl.org (602) 222-1063 TTY

May 14, 2010

City Clerk
11465 West Civic Center Drive
Avondale, AZ 85323

To Whom It May Concern:

Please accept FSL Home Improvements, an affiliate corporation of the Foundation for Senior Living (FSL), response to the City of Avondale's Request for Proposals for Housing Rehabilitation Services (NFS 10-058).

FSL is one of the largest health and human services organization in Maricopa County and has operated successfully for over 34 years. A wide range of services are provided to over 30,000 individuals annually; services include but are not limited to home improvement, adult day health care, adult foster care, assisted group living, home health care, home care, housing, and counseling.

FSL certifies and agrees not to discriminate against any employee or person who is employed or compensated in whole or in part using funds under this agreement because of race, color, creed, religion, religious beliefs, national origin, ancestry, citizenship, age, sex, sexual orientation, marital status, pregnancy, parenthood, medical condition, physical or mental disability, gender identity, domestic partner status, or AIDS or HIV status.

FSL is a non-profit organization located at 1201 East Thomas Road, Phoenix, AZ 85014, our EIN number is 38-3649930. Please see attached information regarding our Vendor Information. If you have any questions regarding this proposal, please contact Katie Smith, Program Director for FSL Home Improvements at 602.532.2976, she will be able to answer any questions you may have.

I, along with Katie Smith, and Carrie Smith, Chief for In-Home services are authorized to represent FSL Home Improvements regarding this proposal. We may be reached at 602.285.1800.

We await your response.

Sincerely,

Guy Mikkelsen
President

FSL Home Improvement's response to the
City of Avondale
Request for Proposals for Housing Rehabilitation Services

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SECTION 1: Agency Information

A. Cover Letter

B. General Description and History of Organization

FSL Home Improvements is an affiliate corporation of the Foundation for Senior Living. The Foundation for Senior Living is one of the largest health and human services organization in Maricopa County and has operated successfully in the valley since 1974. The organization provides a wide range of services to over 30,000 individuals annually. Services include adult day health care, adult foster care, assisted group living, home health and home care, housing, home improvements, and counseling and care management. The FSL Home Improvements corporation first originated in 1987 as the Home Safety & Repair Program and evolved to become its own affiliate corporation in the early 1990's. Since that time, the program has grown to serve over 2,000 households annually with a total operating budget of $6M. Core services include Housing Rehabilitation and CDBG Emergency Repair programs, Weatherization, Handicap Modifications, and most recently, the local sponsor of the EPA's Home Performance with ENERGY STAR program in Arizona. FSL Home Improvements is a licensed General Building Contractor and also holds a C39 R HVAC and a C37 Plumbing licenses from the Arizona Registrar of Contractors. See attached organizational chart.

C. Legal name, address, corporation type
FSL Home Improvements, an Affiliate Corporation of the Foundation for Senior Living
a 501c(3) Corporation
1201 E. Thomas Rd.
Phoenix, AZ 85014
602.285.1800

D. Identify Agency's principle office and local work office
FSL Home Improvements mailing address and principle office is located at 1201 E. Thomas Rd. Phoenix, AZ 85014.
FSL Home Improvements local worksite address is located at 3051 S. 45th St. Phoenix, AZ 85040.

E. Provide name(s) of person(s) authorized to make representation for or on behalf of the Agency (his/her title, address, telephone/fax, and email

Mr. Guy Mikkelsen, President & CEO
Foundation for Senior Living and affiliate corporations
1201 E. Thomas Rd.
Phoenix, AZ 85014
602.285.1800
gmikkelsen@fsl.org

Carrie Smith, Chief of In-Home Services
Foundation for Senior Living
1201 E. Thomas Rd.
Phoenix, AZ 85014
602.285.1800
csmith@fsl.org

Katie Smith, Program Director
FSL Home Improvements
1201 E. Thomas Rd.
Phoenix, AZ 85014
602.532.2976
kasmith@fsl.org

F. Vendor Information Form
SEE ATTACHED IN APPENDIX

SECTION 2: Qualifications of Agency

A. Provide a description of CDBG and HOME funded housing rehabilitation programs its organization has been involved in within the last five years.

FSL Home Improvements currently operates Housing Rehabilitation, and Emergency Repair, contracts for the City of Scottsdale, City of Phoenix, the City of Avondale and the Arizona Department of Housing using CDBG, CDBG-R, HOME and HTF funds. In addition, the organization manages the Weatherization program for Maricopa County and the City of Mesa and assists the City of Phoenix with its Weatherization activities. FSL Home Improvements also provides environmental modifications for AHCCCS participants under Mercy Care Plan, EverCare and Scan Health. The organization holds a residential general building contractors license as well as residential plumbing and HVAC licenses from the Arizona Registrar of Contractors. Lastly, the organization has successfully completed CDBG, HOME and HTF contracts on time each year, which has resulted in contract renewals. This past year FSL partnered with the City of Phoenix to help implement its Neighborhood Stabilization Program in the Phoenix community. Our sister program, FSL Real Estate Services, will acquire the properties and FSL Home Improvements will rehab the property. Once completed FSL Real Estate Services will resell the property to first time homebuyers.

FSL is also recognized as a regional building science training facility by the U.S. Department of Energy and the Arizona Energy office. FSL is affiliated with the Building Performance Institute and provides training and certification to contractors in the community. Additionally, FSL is the local sponsor of the Arizona Home Performance with ENERGY STAR program for the U.S. Environmental Protection Agency and has partnered with Arizona Public Service to implement its home performance rebate program in Arizona.

B. Provide a complete set of Housing Rehabilitation Operating Policies and Procedures as identified in the Scope of Work in the Contractor Agreement. (This can be submitted in a separate appendix)

SEE ATTACHED APPENDIX

C. Demonstrate fiscal responsibility by providing a recent (within two years) annual audited financial statement. May be provided on a CD
SEE ATTACHED CD

SECTION 3: Qualifications and Experience of the Team

A. Demonstrate the Agency has sufficient staff resources and expertise to provide housing rehabilitation services in the context of its current workload.

The rehabilitation team consists of Katie Smith, Program Director, Fritz Borchert, Housing Rehabilitation Specialist, Joe Suffi, Housing Rehabilitation Specialist and Darrell Gibson, Housing Rehabilitation Specialist. Although FSL HI assigns one rehabilitation specialist to each contract, the entire rehabilitation team is available and will often assist in order to complete projects on time. This team approach enables FSL to address needs timely and effectively to ensure compliance.

Katie Smith-Program Director

Katie has been in the construction field for the past 10 years. Before joining FSL 8 years ago Katie worked for a General Contractor in the HVAC department managing service calls, billing and scheduling projects. Katie was hired by FSL as a Program Coordinator in 2000. She was responsible for the Volunteer Program and the Fee for service program including the AHCCCS Home Modifications and DME installations. Her job duties consisted of home inspections, scope development, project estimations, job costing, and billing for the Fee Program. She worked closely with clients, Building Inspectors, Contractors and Repair Technicians for project management and quality assurance.
In 2007 she was promoted to Program Director after several years as an Acting Director for FSL Home Improvements under Carrie Smith.

Darrell Gibson-Program Coordinator/Rehabilitation Specialist

Prior to his FSL hire Darrell worked in construction for 10 years. Darrell has worked for FSL in the capacity of Home Repair Technician and now Housing Rehab Specialist. As a Repair Technician he performed energy audits, installed new air conditioning systems, sealed ductwork, installed roll-in showers and made homes handicap accessible. Darrell owned his own custom cabinet company for several years before returning to FSL. In 2007 he joined the FSL team in a different role as a Housing Rehab Specialist. He completes income eligibility and develops scopes of work for HOME, CDBG and HTF programs. He performs income eligibility using HUD section 8 guidelines and monitors all expenses and prepares billing reports for the above-mentioned programs. Darrell is also responsible for performing home inspections and follows HUD HQS standards and local building codes to draft scopes of work and cost estimates. He works closely with the contractors and monitors all aspects of construction. He has received extensive training and certificates in lead based paint, rehabilitation specialist classes and residential green building, Housing quality standards. DJ's primary responsibility is to manage the City of Avondale Housing Rehabilitation and

Emergency Repair contract. This will continue to be his primary role if the City of Avondale chooses to re-contract with FSL.

Joe Suffi – Program Coordinator/Rehabilitation Specialist
Prior to Joe's hire to FSL he worked as an Administrator for a non-profit in Illinois, had his own handyman company, and trained technicians in electrical. He has over 20 years of extensive maintenance experience. His qualifications include electrical, plumbing, HVAC, and carpentry. He has worked for FSL in the City of Phoenix Emergency Repair Program and also as an Energy Auditor in the Weatherization Program and has completed his certification as a BPI Certified Building Analyst. Joe Currently is the Program Coordinator for the City of Scottsdale Emergency Repair Program, assists with the NSP project and also performs audits for the Home Energy program.

Fritz Borchert – Rehabilitation Specialist, Program Coordinator, Estimator, Project Manager, Licensed Plumbing Contractor
Mr. Borchert has been in the Residential and Commercial Construction trades for 30 years. He has managed a branch department for one of America's largest specialty Contractors in Florida, has owned his own General Contracting Company in Arizona, coordinates the Major for the Arizona Department of Housing Maricopa County Island HOME project. In addition, he assists in coordinating handicap modification projects for AHCCCS providers, and does some Fee for Service Programs. Fritz obtained his Contractor and Production Manager Certificate from the NeighborWorks Institute; in addition he is completed IRC Inspection Certification classes. Fritz also holds the Plumbing License for FSL Home Improvements. Currently Fritz is responsible for the coordination of the NSP housing rehabilitation activities for the City of Phoenix NSP project. He is available to assist DJ with the City of Avondale inspections as needed to ensure contract compliance.

B. Include resumes for all members directly involved in providing the Services. 2 page per resume and attached as a separate appendix.

   SEE ATTACHED APPENDIX FOR RESUMES

SECTION 4: Agency Availability

A. Submit a listing of all current ongoing projects with respect to housing rehabilitation programs and similar programs.

For the 2009/2010 FY, FSL Home Improvements is contracted to complete City of Scottsdale CDBG Emergencies, City of Phoenix CDBG Emergencies, and NSP projects, the City of Avondale CDBG, CDBG-R and HOME housing programs, as well as HOME County Island Housing Rehabilitations through the Arizona Department of Housing. In addition the program will manage 850 – 1,000 weatherization projects for Maricopa County, Mesa and the City of Phoenix.

B. Indicate the total number of staff dedicated to existing programs and the prospective services for the City's Housing Rehabilitation Program

FSL Home Improvements employs 4 full time staff currently dedicated to the emergency repair and housing rehabilitation programs. Darrell Gibson will be the primary contact for the City of Avondale Housing Rehabilitation Services and Joe Suffi will be the secondary contract.
Darrell Gibson, FSL Rehabilitation Specialist handles the City of Avondale Housing Rehabilitation, including CDBG, CDBG-R, HOME and HTF. If/when Avondale is slow Darrell will assist with other Rehabilitation and Emergency programs. Additionally he is an experienced Weatherization Auditor and can assist with the management of the weatherization projects.
Joe Suffi, FSL Rehabilitation Specialist handles the City of Scottsdale CDBG Minor Emergency Program, performs mentoring for the Arizona Home Performance with ENERGY STAR Program and assists Darrell Gibson as back up for the City of Avondale Housing Rehabilitation services.
Jessica Hernandez, FSL Program Coordinator handles the City of Phoenix CDBG Minor Emergency Repair Program
Fritz Borchert, FSL Rehabilitation Specialist handles the HOME County Island Housing Rehabilitation Program, NSP Rehabilitation activities as is a back up for other Program Coordinators and Rehabilitation Specialist.

FSL Home Improvements employs 6 Weatherization Auditors, 1 Crew Foreman, 1 Program Manager, 1 Program Coordinator and 1 Quality Assurance Coordinator for the weatherization projects for Maricopa County, Mesa and the City of Phoenix.

SECTION 5: Proposed Services Provided
Agency shall describe services as related to the Scope of Work

FSL Home Improvements (FSL HI) will only accept referrals from the City of Avondale. Once a referral is received, the rehabilitation specialist will meet with the homeowner and will inspect the property addressing the elimination of one or more hazardous or life threatening conditions. Correction of the hazardous condition will result in a unit that is decent, safe and sanitary. FSL will review the pre-qualified applicant files for completeness and obtain any additional information as necessary. If needed FSL is capable of determining income eligibility using HUD section 8 guidelines and will perform inspections using the HUD HQS Inspection Report. FSL will obtain title documents related to ownership, property liens and taxes.
FSL will create a site specific environmental review for each home to be rehabilitated to assess issues related to Historic preservation, flood planes, airport clear zones, explosive and flammable operations, toxic/hazardous/radioactive materials, contamination, chemicals or gases.

If necessary on pre 1978 homes, lead testing will occur on areas that will be affected by the repair. An EPA licensed firm must perform this service. Once the inspection is complete, the Rehabilitation Specialist will draft a scope of work, schedule a bid walk through and send the work out to bid to at least three licensed contractors including minority and women

operated businesses. FSL will also prepare a line item cost estimate for the rehabilitation work specific to each trade that is approved by the homeowner and turn in to the City of Avondale. Due to the nature of emergency repairs, time is of the essence with this program and the Rehabilitation Specialist will attempt to move this process along as quickly as possible. Once the bids are received, the Rehabilitation Specialist will draft a contract between the performing contractor and the homeowner. All direct construction bills will be paid directly through FSL and be processed for payment to the City of Avondale.

FSL HI maintains a list of licensed and insured contractors. In addition, the Rehabilitation Specialist will check all contractors against the HUD debarment website. These contractors will be sent bid packages. FSL posts bid opportunities in the West Valley View and other public media. Any new contractors interested in bidding on work will be given a contractor application and will be asked to complete the documentation prior to job award.
FSL will procure General Contractors for Rehabilitation work and use trade specific sub contractors (Plumbing, HVAC and Electrical) if referral is an Emergency repair. Depending on the nature of the repair City code may requires building permits, all contractors are required to pull permits, post them at the home and supply FSL Rehabilitation Specialist with a copy "green tag" when passed.

FSL will draw up Deeds of Trusts and Promissory Notes for rehabilitation loans, obtain execution of forgivable rehabilitation loan documents and record the with the Maricopa County Assessors office. They City of Avondale shall be listed as the beneficiary for all forgivable loans.

Throughout the repair process, the Rehabilitation Specialist will work closely with the homeowner, the contractor and the City of Avondale, Code Enforcement and Building Inspectors to ensure timely completion. Providing temporary relocation for the homeowner is sometimes necessary and will be coordinated by FSL. Upon completion of the repair(s), the Rehabilitation Specialist will perform a final inspection, obtain certificate of completion signatures from homeowner and contractor and perform two hours of home repair maintenance training. This training shall include providing information on product warranty and maintenance instructions. Any Change Orders will be processed by FSL and approved by the City of Avondale. Process payments may be issued to contractors after inspected by FSL Rehabilitation Specialist. A bi-monthly progress report will be complete and turned into the City of Avondale along with any additional reports required. The client file along with pre and post pictures will be provided to the City of Avondale for final billing.

SECTION 6: References

City of Phoenix
Joe Belvel
200 W. Washington
4th Floor
Phoenix, AZ 85003

602.256.3347 phone
joe.belval@phoenix.gov
NSP Housing Rehabilitation Project

City of Phoenix
Tyrone Hibbs
200 W. Washington
4th Floor
Phoenix, AZ 85003
602.262.4790 phone
Tyrone.hibss@phoenix.gov
CDBG Emergency Repair Program

City of Scottsdale
Justin Boyd
7515 E. 1st Street
Scottsdale, AZ 85251
480.312.2479 phone
jboyd@scottsdaleaz.gov
CDBG Emergency Home Repair Program

SECTION 7: Understanding of the Services
Agency shall provide a summary of the Services and its understanding of issues involved in assisting low-income homeowners.

FSL Home Improvements currently serves a variety of clients who are at or below 80% of the median family income. Our staff is familiar with HUD median income eligibility requirements and the section 8 housing eligibility process. Our staff has extensive experience with the verification of income documentation to insure client eligibility. FSL currently completes eligibility for our CDBG, HTF and HOME programs. Annually, FSL HI serves over two-thousand households with their home improvement needs. Unlike other organizations, the FSL parent organization employs a team of social service staff who are available to assist the HI team with resources outside the realm of housing rehabilitation. Examples of this include, referrals and assistance with utility bills, food boxes, health related issues and counseling. HI staff utilizes the in-house social workers when necessary to assist or clients with the application process. FSL's mission is to assist the vulnerable, disabled and low-income residence with dignity and respect while improving their ability to remain independent in a safe living environment.

SECTION 8: Pricing
Pricing shall be submitted in a separate, sealed envelope enclosed with the signature of the representative of the Agency who is authorized to make such an offer. The Payment Schedule must be provided with your proposal in the format attached as EXHIBIT B of the Contractor Agreement. See enclosed envelope labeled Payment Schedule.

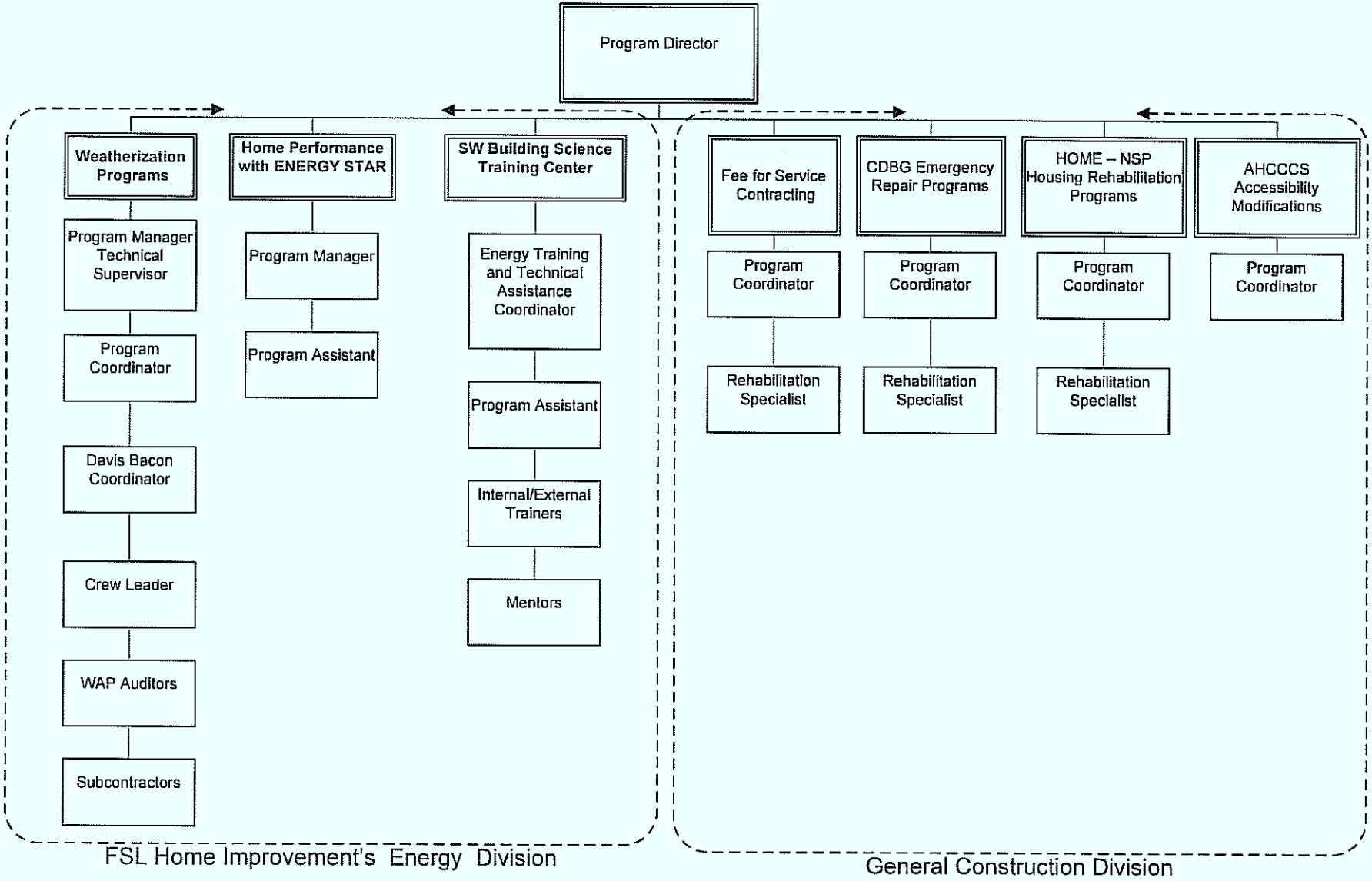
Organizational Chart

FSL Home Improvements

An affiliate corporation of the Foundation for Senior Living

Contractor's Licenses

Residential General Building Contractor
Small Commercial Building Contractor
HVAC C-39 R
Residential Plumbing C-37 R



FSL Home Improvements
Housing Rehabilitation Operating Procedures
For the City of Avondale

1. The Program Design/Goals/Objectives:
The Major Rehabilitation is designed to provide Major Rehabilitation repairs to very low-income owner-occupied households in located in the City of Avondale. The maximum amount of Housing Rehabilitation assistance is determined by subtracting the Maricopa County Assessors current assessed full value of the property from the FHA 203(b) mortgage insuring limits for Maricopa County cities and the minimum investment is $1,000. The service is provided in the form of a deferred loan to the homeowner and a lien will be placed on the property for the recapture periods designated by the City of Avondale or the Arizona Department of Housing.

2. Staffing/The Administrative Structure:
The FSL Home Improvement team for this Major Rehabilitation program consists of Katie Smith, Director; Darrell Gibson, Program Coordinator, Joe Suffi, Program Coordinator, Fritz Borchert, Construction Support and key FSL Management accounting staff who will perform the billing reports for the City of Avondale. The Director provides direct supervision/support to the Program Coordinator who provides direct service coordination of the contracting and repair process. FSL Accounting Department staff performs all accounting functions. FSL employees receive training in the areas of cultural diversity, communicating with diverse clients and general human relations during their introductory employment period. FSL employs Spanish-speaking staff to assist each department as needed. Most forms and applications can be offered in Spanish. In addition, FSL has a TDD phone number to assist individuals with hearing impairments

3. Rehabilitation Standard:
The Owner-Occupied Housing Rehabilitation Standards, Housing Quality Standards, IRC and local codes will be considered as a guide in addressing all minor or substantial repairs as well as for the removal of all code violations.

4. Energy Efficiency Guidelines:
When replacement of furnaces, cooling, water heaters, and other appliances is necessary the replacement units will meet or exceed minimum energy efficiency ratings.

5. Marketing and Advertising Method:
Program staff provides informal meetings/presentations at senior centers, Community Action Program offices, and other social service centers throughout Maricopa County. This is done to enhance the marketing and advertising for the HOME Owner-Occupied Rehabilitation Program and the CDBG Emergency Repair Program as well as to provide information on the Fair Housing Act. The marketing and advertising will also focus on persons with disabilities and non-English speaking homeowners. FSL program literature is available in Spanish.

6. Application and waiting list procedures:
Candidates complete an application and provide income eligibility documentation. FSL staff will visually verify original income documents and copies will be obtained for the program file. Proof of home ownership and verification of permanent residency and any other documentation required to determine eligibility for HOME/CDBG funds will be obtained for the program file. If necessary, FSL Home Improvements maintains a formal waiting list. All eligible applicants will be placed on this list in the order in which the application was received. If necessary, staff will prioritize immediate health and safety hazards.

7. Pre-construction Conference and Housing Counseling Services:
The Rehabilitation Specialist will meet with the homeowner and contractor prior to construction. At that time, both parties will discuss the project and complete a pre-construction form. Upon completion of the project, the Rehabilitation Specialist will educate each homeowner as to the proper use of newly repaired or installed equipment and provides home maintenance educational information to homeowners.

8. **Environmental Review:** FSL will create a site specific environmental review for each home to be rehabilitated to assess issues related to Historic preservation, flood planes, airport clear zones, explosive and flammable operations, toxic/hazardous/radioactive materials, contamination, chemicals or gases.

9. Unit Inspections, Work Write-Ups and Bidding Processes
After determining income eligibility, the Rehabilitation Specialist inspects the property to determine the housing rehabilitation need based on housing quality standards, writes a cost-estimate and scope of work according to IRC or local code and prepares a public bid package. The Rehabilitation Specialist reviews the scope of work with the homeowner prior to sending out the bid packages. Each project is publicly advertised in the West Valley View. FSL also maintains a list of contractors eligible to bid. All contractors are required to complete a contractor application and provide the following: a copy of the Arizona Registrar of Contractors license, liability and workers compensation insurances prior to submitting bids. In addition the contractor must also attend a mandatory pre-construction conference. All bids

shall be hand delivered or mailed by the contractor to the FSL Home Improvements office in a sealed envelope with the name of the project and bid opening date on the front. All bids shall be opened at the time of the bid opening. All bids shall have a time stamped or a written date and time as to when it was received. The envelope will be retained in the project file for audit purposes.

If at least three bids are not received during the first round of bidding, the Rehabilitation Specialist will begin the bidding process again. The project will be re-advertised in the West Valley View and a new pre-construction conference meeting and bid opening date will be scheduled. If, on the second attempt, the program receives only one bid and it is within the original cost estimate established in the scope of work then the homeowner will have the option to award the contract or request that the project be resent out to bid.

Since project completion timeliness is critical to the success of the program, bids can be awarded based on lowest bid as well as by the contractors overall ability to complete the project within a specific time frame. Ultimately, the owner has the right to accept or reject bids not meeting set forth criteria. Bid amounts and award letters will be sent to all contractors after bid opening.

10. Construction Inspection Process:
At the start of construction the contractor will provide the Rehabilitation Specialist with a construction schedule. Periodic onsite inspections will be conducted to insure the contractor's performance. If necessary, upon completion of the project, a punch list will be created. The Rehabilitation Specialist, homeowner and contractor will conduct a final inspection of the project prior signing the Certificate of Completion.

11. Subsidy Calculation and Recordation Process
N/A

12. Loan Servicing Policy/Procedures Including Lien Releases:
FSL Home Improvements uses DHI Title to perform lien services for HOME Substantial Rehab projects only. A promissory note for the original contracting amount will be signed by homeowner and submitted to DHI Title which will place the lien against the property for the time period specified by the City of Avondale contract guidelines. Clients will also sign Federal Truth in Lending, Deed of Trust and Right of Recession documentation as part of the promissory note and lien process. Construction contracting can begin after the lien has been placed. All contractors are required to sign a lien release upon completion of contracting and before receiving final payment for services. This information will be maintained in the individual client files.

13. Method of Determining after Housing Rehabilitation Value:
For the HOME project the Rehabilitation Specialist obtains a copy of the most recent Maricopa County Assessors tax valuation report on the property and adds the cost of the housing rehabilitation to determine the after housing rehabilitation value. The

amount is compared to the most recent FHA 203 (b) Insuring Limits for Single Family Properties amount to ensure that after repair values do not exceed limit.

14. Complaint Resolution Process:

Should a client contact Home Improvements office to grieve a determination that the client is ineligible for services, he/she shall be sent a Denial Notice that states the reason for denial.

a. The client may appeal this decision by providing documented evidence to reverse the decision and demonstrate eligibility.

Should a client contact Home Improvements to file a complaint or state a concern other than ineligibility, it shall be handled in the following manner:

b. The Program Coordinator shall document the concern(s) on a Grievance Form or may mail one to the client to complete.

c. Once the complaint is documented, the Program Coordinator shall write the corrective action to be taken and, if necessary, shall request that a FSL contractor inspect the property and document concerns.

d. Corrective actions shall be completed.

e. The Program Coordinator shall follow-up with the client to ensure satisfaction.

f. If the client is still unsatisfied with the work performed, the Program Director shall take corrective action to address concerns.

g. If, after corrective action has been taken by the Program Director, the client is still not satisfied, the Grievance Form shall be forwarded to FSL Senior Manager, President or Vice President for review. The FSL Senior Manager, President or Vice President shall directly assign unrelated staff to resolve the issue.

At any time during the procedure stated above, the client shall be encouraged to contact the appropriate funding source to file a complaint. Additionally, clients shall be given the name and phone number to the Arizona Registrar of Contractors for assistance.

15. Program Income Policy/Procedures including Accounting Procedures

Rehabilitation Specialist obtains income/asset documentation from all members of the household and follows the HUD Section 8 guidelines as defined in 24 CFR to determine the household's annual income and eligibility status. Required documentation can include but is not limited to; tax returns, checking and savings account statements, IRA and other retirement account statements, Interest, Dividends and other net income, Pensions, Social Security, Disability or Death Benefits, Wages (paycheck stubs), and alimony/child support.

Since the City of Avondale will be listed as beneficiary on all liens the city will be responsible for reporting and repaying the recaptured funds to the appropriate funder.

15. Refinancing of existing debt or home equity loans after completion of rehabilitation and prior to loan repayment or expiration of recapture period.
Deferred loan will be repaid by homeowner prior to expiration of recapture period or repayment period before obtaining home equity loans. Loan subordination will only be allowed when the refinancing results in a lower monthly payment. On the other hand, loan subordination will not be allowed under any circumstances for a cash-out financing.

16. Temporary Relocation Policy
FSL Home Improvements will offer temporary relocation to homeowners when lead abatement activities require the homeowners to be off site during abatement activities. In addition, the homeowner will be given the opportunity to relocate if the house will be without utilities for more than 24 hours or if the project will require homeowners to vacate for construction purposes. All relocation costs shall be a covered as part of the HOME/CDBG funding cost per unit.

17. Lead Based Paint Activities
FSL Home Improvements follows the HUD Lead Based Paint Regulations (24 CFR Part 35). All homes built prior to 1978 will receive a lead based paint test and risk assessment to determine lead hazards. If hazards are present, a licensed lead abatement contractor, prior to other contractors performing the housing rehabilitation, performs abatement or interim controls and obtains clearance test results as specified by Lead Based Paint Regulations. Homeowners are given a copy of the *Protect your Family from Lead* Pamphlet, the test results, risk assessment report as well as any clearance test reports. All contractors are required to have the new EPA RRP certification in order to bid on and work on projects.

18. Housing Counseling and Homeownership Maintenance Education:
The Rehabilitation Specialist educates each homeowner as to the proper use of newly repaired or installed equipment and provides home maintenance educational information to homeowners

COMMUNICATION TO THE BOARD OF DIRECTORS
JUNE 30, 2009

FSL PROGRAMS, FSL PATHWAYS AND FSL HOME IMPROVEMENTS

EideBailly

CPAs & BUSINESS ADVISORS

To the Board of Directors
FSL Programs, FSL Pathways and FSL Home Improvements
Phoenix, Arizona

We have audited the financial statements of FSL Programs, FSL Pathways and FSL Home Improvements, (the Entities) for the year ended June 30, 2009, and have issued our report thereon dated October 23, 2009. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our meeting about planning matters on June 11, 2009. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Entities are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2009. We noted no transactions entered into by the Entities during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

- Management's estimate of the useful lives of property and equipment is based on Management's review of the expected life of the asset.
- Management's estimate of the allowance for doubtful accounts is based on Management's review of the collectability of current accounts receivable accounts and historical bad debts.

We evaluated the key factors and assumptions used to develop the above described estimates in determining that it is reasonable in relation to the financial statements taken as a whole.

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements identified below as corrected misstatements, except for the following identified below as uncorrected misstatements of the financial statements.

The following uncorrected misstatements of the financial statements Management has determined the effects to be immaterial to the financial statements taken as a whole.

FSL Pathways:

- The projected misstatement due to an error in Magellan's accounts receivable balance of $13,991 decrease to receivables and decrease to revenue.

The following significant misstatements detected as a result of audit procedures were corrected by management.

FSL Programs:

- Adjustment to record additional depreciation expense and accumulated depreciation on Magellan software due to a change to a more reasonable useful life of $76,930.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated October 23, 2009.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Entities' financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Entities' auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Review of Internal Control

In planning and performing our audit of the financial statements of FSL Programs, FSL Pathways and FSL Home Improvements as of and for the year ended June 30, 2009, in accordance with auditing standards generally accepted in the United States of America, we considered FSL Programs, FSL Pathways and FSL Home Improvements' internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Entities' internal control. Accordingly, we do not express an opinion on the effectiveness of the Entities' internal control.

Our consideration of internal control was for the limited purpose described in the above paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. However, as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies and other deficiencies that we consider to be material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the Entities' internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Entities' internal control.

We consider the following deficiencies to be material weaknesses in internal control:

Accounts Receivable Reconciliations

The subsidiary ledgers and detail receivable schedules are not being reconciled to the general on a timely basis. Such reconciliation is a primary means of preventing or detecting an error or fraud in accounts receivable. For example, one way to conceal a misappropriation of cash is to record a fictitious entry in the accounts receivable subsidiary ledger. We recommend that a reconciliation of the detail to the accounts receivable control be made at the end of each month and that any reconciling items be investigated and cleared promptly. The Accounting Manager or CFO should then review the reconciliation and satisfy themselves that it is proper. The documentation of the formal reconciliation of accounts receivable should also be maintained. Formal reconciliations ensure the early detection of problems, and it will provide management assurance that the reconciliations are actually being performed. This is a repeat deficiency that was communicated in the prior year communication.

We consider the following deficiencies to be significant deficiencies in internal control:

Audit Adjustments

We identified a significant misstatement in the Entities' financial statements that are summarized in the above section labeled "Corrected and Uncorrected Misstatements" which were not identified by the Entities' internal control.

Preparation of financial statements

The Entities do not have an internal control system designed to provide for the preparation of the financial statements being audited. As auditors, we were requested to draft the financial statements and accompanying notes to the financial statements. This circumstance is not unusual in an organization of your size. It is the responsibility of management and those charged with governance to make the decision whether to accept the degree of risk associated with this condition because of cost or other considerations.

Monthly Reconciliation and Closing Process

This year's closing process was not completed timely as there were over 60 client prepared journal entries for the year ending June 30, 2009 being prepared up to three months after year end and during the audit. The results were delays in providing accurate trial balances, schedules, reconciliations, account analysis, and other financial reports needed by management and the auditors. This situation also leads to a continuing and growing backlog of transactions and journal entries that are not posted into the accounting system timely, which renders the accounting information less reliable in making well informed business decisions. This situation could ultimately cause significant errors in the financial records and financial statements as well as allow for possible irregularities including fraud to exist and continue without notice. We recommend this situation should be corrected as soon as possible with the establishment of a system of consistent monthly reconciliations and closing procedures.

We consider the following deficiency to be a control deficiency in internal control:

Old outstanding checks on bank reconciliations

We noted that many old outstanding checks, some over one year old, are being carried on monthly cash reconciliations. This causes additional time to be spent by personnel to reconcile the bank accounts each month. We recommend that checks that are over one year old be investigated. Research should be done periodically to eliminate large numbers of old items being carried from month to month. We also recommend that management establish a formal, written policy concerning un-cashed checks based on current State escheat laws. Such a policy should specify aging milestones with required actions. For example, this policy might specify that when checks are past 60 days old, the payee should be contacted. After 90 days, the checks should be moved to a suspense account or if appropriate, remitted to the State.

Net Assets

We noted that the Entities record their net assets as one lump sum in a single account called net assets. For reporting purposes for generally accepted accounting principles, net assets should be divided and appropriately should be placed into one of the following three categories: Unrestricted Assets, Temporarily Restricted Assets, and Permanently Restricted Assets. We as auditors have recommended reclassification entries in order to properly present the financial statements in accordance with GAAP. The Entities should maintain these classifications on their accounting records throughout the year and report net assets in this segregated manner on its annual and interim financial statements and tax return.

This information is intended solely for the use of the Board of Directors and management of the Entities and is not intended to be and should not be used by anyone other than these specified parties.

As always, we will be happy to discuss these or any other topics at your convenience. We would like to take this opportunity to express our appreciation to Margie Yee and the staff for the fine cooperation we received during the course of the audit. We look forward to many years of continued service to FSL Programs, FSL Pathways and FSL Home Improvements.

Eide Bailly LLP

Phoenix, Arizona
October 23, 2009

Resumes

Carrie A. Smith

3771 E. Dublin St.
Gilbert, AZ 85295

(480) 980-2419 phone
(480) 985-7599 fax
smithjc@cox.net

Professional Qualifications

Proven ability to apply effective management and leadership techniques to improve community based health care and housing and energy efficiency programs.

- Financial/Budget Management
- Personnel Management
- Public Relations
- Grant/Proposal Writing
- Fundraising
- Employee & Program Development
- Strategic Planning and Implementation
- Marketing and Community Outreach
- Project Management
- Regulatory Compliance

Professional Experience

Foundation for Senior Living and Affiliate Corporations, Phoenix, AZ **1993-present**
A non-profit organization providing housing, energy efficiency and health and human services in Arizona.

Chief of In-Home Services, Operating Group **2007-present**
Responsible for senior level management of the FSL In-Home Services operating group which employs a staff of 150+, has an operating budget of $10.5M and includes the FSL Home Improvements Division, the FSL Medicare Certified Home Health Agency, Home Care, Care by Design Private Duty program, and the Pathways Social Service program.

Director, Home Improvements Division **2001-2007**
Perform direct supervisory and administrative duties necessary to successfully implement $3.7M housing program using DOE, LIHEAP, SWG, APS, SRP, HOME, Housing Trust Fund, CDBG, URRD and AHCCCS funding for emergency repairs, housing rehabilitation, weatherization and weatherization training activities under contract with federal, state and local housing authorities.

Director, Tempe Adult Day Health Care Center **1996-2001**
Responsible for administration of a licensed Adult Day Health Care/Behavioral Health Services program which provides nursing services, restorative therapies, social services and recreational therapies in a community based health care facility.

Professional Accomplishments:

- Served as a model site for the development of a national training program for CARF national accreditation surveyors in the field of Adult Day Health Services.
- Established relationships with Board of Directors, City Officials, United Way, the U.S Department of Energy, the U.S. Environmental Protection Agency, the Arizona Energy Office, the Arizona Department of Housing and other organizations vital to the enhancement of the programs under my leadership.
- Program revenues increased 300% during tenure.

- Developed specialized Traumatic Brain Injury Program in 1997, one of only a few in the country.
- **Developed the Southwest Building Science Training Center** within the FSL Home Improvements corporation with guidance from the U.S. Department of Energy, the Arizona Energy Office and local utilities.
- **Developed the Arizona Home Performance with ENERGY STAR program** in conjunction with the federal, state government and local utilities.
- **Conducted Energy Efficiency/Weatherization Program Management trainings** at local, regional and national conferences.

Assistant Director, Tempe Adult Day Health Care Center **1994-1996**

- Supervised nursing, social service and recreational therapy staff.
- Maintained regulatory compliance on all federal, state and local contracts.

Social Service Coordinator, Tempe Adult Day Health Center **1993-1994**

- Community awareness/development of adult day health care services.
- Enrollment and discharge planning coordination for all center participants.
- Interdisciplinary care plan team coordination, social service assessments/documentation completion, and vital support/referrals to participants and caregivers.

Education

Master of Business Administration	University of Phoenix 4.0 G.P.A.	Phoenix, AZ 2005
Bachelor of Social Work	Arizona State University Graduated Cum Laude	Tempe, AZ 1993

Community Activities

Energy OutWest, Board of Directors

- Secretary 2003-present
- Chair, Energy OutWest Conference Planning Committee 2006, 2008, and 2010

Tempe Rotary Club

- Board of Directors 1999-2000
- Treasurer 2000-2001

Awards

National Recognition Award
U.S. Department of Energy
Weatherization Assistance Program
December 2005

President's Award
Energy OutWest Board of Directors
March 2006

References furnished upon request

3018 W. Donner Dr.
Phoenix, Arizona 85041
602-312-7440

Katie A. Smith

Experience

10/07 to present FSL Home Improvements Phoenix, AZ

Program Director

Oversees administration of the FSL Home Improvement Department; includes development of new programs and services to build and enhance the program; develop policies, procedures and program objectives, prepares budget, performs fiscal management duties, and oversees personnel management. In addition, this position is responsible for assuring contract compliance with all regulatory agencies and maintains and promoting good public relations with community organizations, funding sources, government and religious agencies.

9/00 to 2007 FSL Home Improvements Phoenix, AZ

Program Coordinator

Fee for service coordinator/ Acting Director
Sales, create detailed scopes of work with pricing, inspect properties, follow up all fee for service leads for home rehabilitation, home repair and handicap modifications, job costing, insurance billing, manage financials, prepare income eligibility for government programs, schedule, monitor and assist repair technicians and sub contractors and in director absence supervise office and in field staff.

2/98 to 9/00 Adobe Energy Management Phoenix, AZ

Department Administrator

Handled all scheduling, dispatch, bids, purchasing of materials and time cards for the HVAC Department. Assisted with City of Phoenix billing and handled all aspects of First American and Maricopa Managed Care Systems accounts. Knowledgeable in every department and able to assist as needed in other areas.

Education

1994-1998/ HS Diploma	North Canyon High School	Phoenix, AZ
1998-2000	Mesa Community College	Mesa, AZ
2000-2002	Phoenix Community College	Phoenix, AZ

FREDERICK C. BORCHERT
P. O. Box #1471
Higley, Arizona 85236
Phone 480-988-1488

Experience

2004-Present FSL Home Improvements, Inc.
Program Coordinator/Project Manager

- Housing Rehabilitation program coordinator and consultant for several Arizona municipalities and the State of Arizona to $1,200,000 per year.
- Project management for in house and external fee based construction projects including remedial and new work projects.

2001-2004 Ryse Construction, Inc.
Estimator/Sales

- Remodeling, insurance restoration and commercial building sales to $1,500.000 per year.
- Implemented estimator and contractual training.

1999-2001 Arizona Fire & Water Restoration, Inc.
Estimator/Sales/Production

- Insurance restoration sales to $1,000,000 per year.
- Implemented quality production techniques.

1998-1999 ACB Construction, LLC.
Licensed General Contractor

- Licensee for expansion into insurance restoration construction to $1,000,000 per year.
- Implemented complete general construction department from the ground up.

1994-1998 VBS Construction, Inc.
Estimator/Sales

- Insurance restoration sales to $1,000,000 per year.

1983-1994 Western Waterproofing Company
Remedial Construction Manager

- Managerial & Sales for a national corporation with yearly sales in excess of $150,000,000.

Education

Manatee Jr. College Florida
2 years-Studies-Blue print reading and Estimating.
Drake University Iowa
2 years-Major- Journalism

Darrell Gibson
289022 N. 246 Drive
Wittmann AZ 85361

Experience

2008- Present FSL Home Improvements, Inc.
Program Coordinator/Rehabilitation Specialist

- Housing Rehabilitation program coordinator and consultant for several Arizona municipalities and the State of Arizona to $1,400,000 per year.
- Project management for in house and external fee based construction projects including remedial and new work projects.

2005-2008 Dreamweaver's Custom Furniture
Owner/fabricator/installer

- Built custom furniture
- Custom remodeling for Million dollar Homes
- Ran daily operations

2003- 2005 FSL Home Improvements, Inc.
Home Repair technician

- ADA accessibility including shower remodels, door widening and accessible sinks and handles, Evaporative Cooler Repairs, Grab bar installs

Weatherization Technician

- Energy Audits, sealed duct work, air barrier and ventilation modifications, HVAC replacements

1997-1998 **Shamrock Drain cleaning**
Plumber

- Plumbing and drain cleaning
- Install sinks ,toilets, water heaters, solder pipes

1993-1997 **Troy Halls Plastering**
Carpenter

- Stucco custom homes and did framing and installed windows

Education

1993
Shadow Mountain HS
High School diploma

Certifications

HQS Certified, Rehabilitation sessions I, II and III, Green Building Certified, Lead Safe Work Practices Certification

Joe Suffi
17725 N. Woodrose Ave.
Surprise, AZ 85374

Professional Qualifications

Lead Weatherization Assistance Program (WAP) Auditor and WAP Technician, performs audits of WAP jobs as well as hands on work on WAP jobs. Works directly with the vendors to ensure quality and compliance. Joe recently passed his BPI Building Analyst Certification and is also a Certified Lead Renovator.

Employment History

FSL Home Improvements 2007 to present

- Program Coordinator City of Scottsdale Emergency Repair Program
- Weatherization Program Lead Auditor/Technician

Defender Security 2004 – 2007 Glendale, AZ
Branch Manager

Self Employed 2000 – 2004 Schaumburg, IL
Home Repair Contractor Specializing in electrical repairs and service upgrades

Educational Background

High School Diploma	Escondido H.S.	Escondido, CA
HVAC	Harper Comm. College	Palatine, IL
Health Care Admin	Montay College	Chicago, IL

Special Training and Certifications

- BPI Certified Building Analyst
- Lead Renovator Certification

Military

United States Marine Corps 1975 – 1979

Certifications

Lead Renovator, Building Professional Certification (BPI), Fingerprint Clearance

IV. VENDOR INFORMATION FORM

By submitting a Proposal, the submitting Agency certifies that it has reviewed the administrative information and draft of the Contractor Agreement's terms and conditions and, if awarded the Agreement, agrees to be bound thereto.

FSL Home Improvements, an affiliate corporation of the Foundation for Senior Living
AGENCY SUBMITTING PROPOSAL

38-3649930
FEDERAL TAX ID NUMBER

Guy Mikkelsen, President
PRINTED NAME AND TITLE

AUTHORIZED SIGNATURE

1201 East Thomas Road
ADDRESS

602.285.1800 602.285.1838
TELEPHONE FAX #

Phoenix, AZ 85014
CITY STATE ZIP

May 18, 2010
DATE

WEB SITE: www.fsl.org

EMAIL ADDRESS: ksmith@fsl.org

SMALL, MINORITY, DISADVANTAGED AND WOMEN-OWNED BUSINESS ENTERPRISES AND LABOR SURPLUS AREA FIRMS (check appropriate item(s):

_____ Small Business Enterprise (SBE)
_____ Minority Business Enterprise (MBE)
_____ Disadvantaged Business Enterprise (DBE)
_____ Women-Owned Business Enterprise (WBE)
_____ Labor Surplus Area Firms (LSAF)

Has the Agency been certified by any jurisdiction in Arizona as a minority or woman-owned business enterprise?

If yes, please provide details and documentation of the certification.

EXHIBIT B
TO
CONTRACTOR AGREEMENT
BETWEEN
THE CITY OF AVONDALE
AND
FSL HOME IMPROVEMENTS

[Payment Schedule]

See following pages.

PAYMENT SCHEDULE

Hourly Rates:

Rehabilitation Services	$ 80.00/hour
Other	$ -0-
Total	$ 80.00/hour

Guy Mikkelsen, President
FSL Home Improvements, an affiliate
corporation of the Foundation for Senior Living

1222436.1

CITY COUNCIL REPORT

SUBJECT:
Purchase Agreement - National Restaurant Supply Co., Inc. for Kitchen Equipment for American Sports Center

MEETING DATE:
July 5, 2010

TO: Mayor and Council

FROM: Daniel Davis, Economic Development Director (623)333-2411

THROUGH: Charlie McClendon, City Manager

PURPOSE:

Staff is requesting that the City Council approve a contract with National Restaurant Supply Co. Inc. to furnish and install the kitchen equipment for the American Sports Center in the amount of $341,250.95 and authorize the Mayor or the City Manager and City Clerk to execute the necessary contract documents.

DISCUSSION:

The design of the kitchen was coordinated with representatives from American Sports Center and their design consultant to specify the design, layout, and equipment specifications. The final design of the kitchen has been incorporated into the plans and specifications for the building. The kitchen will be able to provide full service food operations that include typical concession food options along with special event catered meals. American Sports Center plans to operate the food service and will offer a variety of menu selections including hamburgers, hotdogs, sandwiches, chicken tenders, pizza, yogurt, ice cream and drinks. The kitchen equipment includes such items as refrigerators, walk-in freezer, stoves, grills and exhaust hoods, fryers, pizza oven, food preparation tables, ice maker, storage shelving, sinks, and dishwasher. The equipment offers a standard one (1) year warranty on all parts and labor, along with a five (5) year extended coverage for the compressors for the freezers and refrigerators.

BUDGETARY IMPACT:

The kitchen equipment is funded from the $1,475,000 Furniture, Fixtures, and Equipment budget for the American Sports Center. The kitchen equipment is being purchased via a cooperative purchasing agreement from The Cooperative Purchasing Network (TCPN). The cost for the kitchen equipment is summarized below.

Equipment & Installation	$309,772.32
Freight	$2,669.80
SalesTax	$ 28,808.83
TOTAL	$341,250.95

RECOMMENDATION:

Staff recommends that the City Council approve a contract with National Restaurant Supply Co. Inc. to furnish and install the kitchen equipment for the American Sports Center in the amount of $341,250.95 and authorize the Mayor or the City Manager and City Clerk to execute the necessary contract documents

ATTACHMENTS:

Click to download

- Purchase Agreement

PURCHASE AGREEMENT
BETWEEN
THE CITY OF AVONDALE
AND
NATIONAL RESTAURANT SUPPLY CO. INC.

THIS PURCHASE AGREEMENT (this "Agreement") is made as of July 5, 2010, between the City of Avondale, an Arizona municipal corporation (the "City"), and National Restaurant Supply Co. Inc., a Texas corporation ("Contractor").

RECITALS

A. After a competitive procurement process, The Cooperative Purchasing Network, a national purchasing cooperative, entered into Contract Number # R4889 with the Contractor for the design, implementation and installation of restaurant equipment (the "TCPN Contract"). The TCPN Contract is attached hereto as Exhibit A and incorporated herein by reference.

B. The City has determined that the purchase and installation of restaurant equipment are required at the City's American Sports Center (the "ASC Facilities").

C. The City is permitted to make purchases under the TCPN Contract without further public bidding, and the TCPN Contract permits its cooperative use by other governmental agencies including the City.

D. The City desires to purchase the restaurant equipment and desires for Contractor to perform installation services for the ASC Facilities (the "Equipment and Services") under the TCPN Contract for a lower cost than would otherwise be available.

AGREEMENT

NOW, THEREFORE, in consideration of the foregoing recitals, which are incorporated herein by reference, the following mutual covenants and conditions, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the City and the Contractor hereby agree as follows:

1. Term of Agreement. This Agreement shall be effective as of the date first set forth above and shall remain in full force and effect until November 1, 2010.

2. Scope of Work. Contractor shall provide the Equipment and Services under the terms and conditions of the TCPN Contract, and as set forth in the Proposal, attached hereto as Exhibit B and incorporated herein by reference.

3. Compensation. The City shall pay Contractor an amount not to exceed $341,250.95 for the Equipment and Services as more particularly set forth in the Proposal, attached hereto as Exhibit B.

4. Payments. The City shall pay the Contractor monthly, based upon work performed and completed to date, and upon submission and approval of invoices. All invoices shall document and itemize all work completed to date. The invoice statement shall include a record of time expended and work performed in sufficient detail to justify payment.

5. Records and Audit Rights. Contractor's and its subcontractor's books, records, correspondence, accounting procedures and practices, and any other supporting evidence relating to this Agreement, including the papers of any Contractor and its subcontractors' employees who perform any work or services pursuant to the Agreement to ensure that the Contractor and its subcontractors are complying with the warranty under Section 6 below (all the foregoing hereinafter referred to as "Records"), shall be open to inspection and subject to audit and/or reproduction during normal working hours by the City, to the extent necessary to adequately permit (a) evaluation and verification of any invoices, payments or claims based on Contractor's and its subcontractors' actual costs (including direct and indirect costs and overhead allocations) incurred, or units expended directly in the performance of work under the Agreement and (b) evaluation of the Contractor's and its subcontractors' compliance with the Arizona employer sanctions laws referenced in Section 6 below. To the extent necessary for the City to audit Records as set forth in this Section, Contractor and its subcontractors hereby waive any rights to keep such Records confidential. For the purpose of evaluating or verifying such actual or claimed costs or units expended, the City shall have access to said Records, even if located at its subcontractors' facilities, from the effective date of the Agreement for the duration of the work and until three years after the date of final payment by the City to Contractor pursuant to the Agreement. Contractor and its subcontractors shall provide the City with adequate and appropriate workspace so that the City can conduct audits in compliance with the provisions of this Section. The City shall give Contractor or its subcontractors reasonable advance notice of intended audits. Contractor shall require its subcontractors to comply with the provisions of this Section by insertion of the requirements hereof in any subcontract pursuant to the Agreement.

6. E-verify Requirements. To the extent applicable under ARIZ. REV. STAT. § 41-4401, the Contractor and its subcontractors warrant compliance with all federal immigration laws and regulations that relate to their employees and their compliance with the E-verify requirements under ARIZ. REV. STAT. § 23-214(A). Contractor's or its subcontractor's failure to comply with such warranty shall be deemed a material breach of the Agreement and may result in the termination of the Agreement by the City.

7. Scrutinized Business Operations. Pursuant to ARIZ. REV. STAT. §§ 35-391.06 and 35-393.06, the Contractor certifies that it does not have scrutinized business operations in Sudan or Iran. For the purpose of this subsection the term "scrutinized business operations" shall have the meanings set forth in ARIZ. REV. STAT. § 35-391 or 35-393, as applicable. If the City determines that the Contractor submitted a false certification, the City may impose remedies as provided by law including terminating this Agreement.

8. Conflict of Interest. This Agreement may be cancelled by the City pursuant to ARIZ. REV. STAT. § 38-511.

9. Applicable Law; Venue. In the performance of this Agreement, Contractor shall abide by and conform to any and all laws of the United States, State of Arizona and City of

Avondale, including but not limited to, federal and state executive orders providing for equal employment and procurement opportunities, the Federal Occupational Safety and Health Act and any other federal or state laws applicable to this Agreement. This Agreement shall be governed by the laws of the State of Arizona and suit pertaining to this Agreement may be brought only in courts in the State of Arizona.

10. Agreement Subject to Appropriation. The provisions of this Agreement for payment of funds by the City shall be effective when funds are appropriated for purposes of this Contractor and are actually available for payment. The City shall be the sole judge and authority in determining the availability of funds under this Agreement and the City shall keep the Contractor fully informed as to the availability of funds for the Agreement. The obligation of the City to make any payment pursuant to this Agreement is a current expense of the City, payable exclusively from such annual appropriations, and is not a general obligation or indebtedness of the City. If the City Council fails to appropriate money sufficient to pay the amounts as set forth in this Agreement during any immediately succeeding fiscal year, this Agreement shall terminate at the end of then-current fiscal year and the City and the Contractor shall relieved of any subsequent obligation under this Agreement.

11. Indemnification; Insurance. The City shall be afforded all of the rights, privileges and indemnifications afforded to the City under the TCPN Contract, and such rights, privileges and indemnifications shall accrue and apply with equal effect to the City under this Agreement including, but not limited to, the Contractor's obligation to provide the indemnification and insurance.

IN WITNESS WHEREOF, the parties hereto have executed this instrument as of the date and year first set forth above.

"**City**"
CITY OF AVONDALE, an Arizona municipal corporation

_____
Charles P. McClendon, City Manager

ATTEST:

_____
Carmen Martinez, City Clerk

"Contractor"
NATIONAL RESTAURANT SUPPLY CO. INC., a Texas corporation

By:_____

Name:_____

Title:_____

(ACKNOWLEDGEMENTS)

STATE OF ARIZONA)
) ss.
COUNTY OF MARICOPA)

This instrument was acknowledged before me on _____, 2010, by Charles P. McClendon, the City Manager of the CITY OF AVONDALE, an Arizona municipal corporation, on behalf of the City of Avondale.

_____
Notary Public in and for the State of Arizona

My Commission Expires:

_____

STATE OF)
) ss.
COUNTY OF)

This instrument was acknowledged before me on _____, 2010, by _____ as _____ of NATIONAL RESTAURANT SUPPLY CO. INC., a Texas corporation, on behalf of the corporation.

_____
Notary Public in and for the State of _____

My Commission Expires:

_____

EXHIBIT A
TO
PURCHASE AGREEMENT
BETWEEN
THE CITY OF AVONDALE
AND
NATIONAL RESTAURANT SUPPLY CO. INC.

[TCPN Contract]

See following pages.

VENDOR CONTRACT

Between National Restaurant Supply **and**

THE COOPERATIVE PURCHASING NETWORK (TCPN)

For

Food Service Equipment

The following pages will constitute the contract between the successful vendor(s) and TCPN. Bidders shall state, in a separate writing, and include with their response, any required exceptions or deviations from these terms, conditions, and specifications. If agreed to by TCPN, they will be incorporated into the final contract.

The Vendor Contract ("Contract") made and entered into by and between The Cooperative Purchasing Network, (hereinafter referred to as "TCPN") a government cooperative purchasing program sponsored by Region 4 Education Service Center, having its principal place of business at 7145 West Tidwell, Houston, TX 77092-2096, Mary C. O'Brien Accommodation School District, having its principal place of business at 3740 North Toltec Rd., Eloy, AZ 85231 and

National Restaurant Supply.

This contract consists of the provisions set forth below, including provisions of all attachments referenced herein. In the event of a conflict between the provisions set forth below and those contained in any attachment, the provisions set forth shall control.

GENERAL TERMS AND CONDITIONS

1. **Freight (if applicable)**

   All deliveries shall be freight prepaid, F.O.B. destination and shall be included in all pricing offered unless otherwise clearly stated in writing.

2. **Warranty conditions**

   All supplies, equipment and services shall include manufacturer's minimum standard warranty and one (1) year labor warranty unless otherwise agreed to in writing.

3. **Customer support**

   The Vendor shall provide timely and accurate technical advice and sales support to TCPN staff and TCPN participants. The Vendor shall respond to such requests within one (1) working day after receipt of the request. The Vendor shall provide free training to TCPN staff regarding products and services supplied by the Vendor if required.

Copyright 2008 TCPN

4. Contracts

All contracts and agreements between a Vendor and a TCPN participant shall strictly adhere to the statutes that are set forth in the Uniform Commercial Code as most recently revised and adopted by the state in which the transaction occurs.

Contracts for purchase will normally be put into effect by means of a purchase order(s) executed by authorized agents of the participating government agencies.

5. Tax exempt status

All Texas government agencies participating in TCPN are exempt from payment of taxes under Chapter 20, Title 122A of the Revised Civil Statutes of Texas, for the purchase of tangible personal property. Laws of other states shall apply within those states.

Arizona tax requirements

Payment of Taxes by the School District/Public Entity. The School District/public entity will pay only the rate and/or amount of taxes identified in the Offer and in any resulting Contract.

State and Local Transaction Privilege Taxes. The School District/public entity is subject to all applicable state and local transaction privilege taxes. Transaction privilege taxes apply to the sales and are the responsibility of the seller to remit. Failure to remit taxes from the buyer does not relieve the seller from its obligation to remit taxes.

Tax Indemnification. Contractor and all Subcontractors shall pay all Federal, state, and local taxes applicable to its operation and any persons employed by the Contractor. Contractor shall, and require all Subcontractors to hold the School District/public entity harmless from any responsibility for taxes damages and interest. If applicable, contributions required under Federal, and/or state and local laws and regulations and any other costs including transaction privilege taxes, unemployment Compensation insurance, Social Security and Worker's Compensation.

IRS W-9. In order to receive payment under any resulting Contract, Contractor shall have a current I.R.S. W-9 Form on file with the School District/public entity. (This is required for any public agency in Arizona.

Knowing the tax laws in other states is the responsibility of the vendor.

6. Assignments of contracts

No assignment of contract may be made without the prior written approval of TCPN. Payment can only be made to the awarded Vendor unless otherwise approved by TCPN.

Vendor is required to notify TCPN when any material change in operations that may adversely affect TCPN's members, whether perceived or actual, i.e. bankruptcy, change of ownership, merger, etc.

7. Disclosures

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Vendor affirms that he/she has not given, offered to give, nor intends to give at any time hereafter any economic opportunity, future employment, gift, loan, gratuity, special discount, trip, favor or service to a public servant in connection with this contract.

Vendor shall attach, in writing, a complete description of any and all relationships that might be considered a conflict of interest in doing business with participants in TCPN.

The vendor affirms that, to the best of his/her knowledge, the offer has been arrived at independently, and is submitted without collusion with anyone to obtain information or gain any favoritism that would in any way limit competition or give an unfair advantage over other vendors in the award of this contract.

Bidder must comply with the following conflict of interest procedures – Texas Local Government Code Chapter 176 – Disclosure of certain relationships with local government officers, providing public access to certain information.

8. Renewal of Contracts

Unless otherwise stated, all contracts are for a period of one (1) year with an option to renew annually for an additional four (4) years if agreed to by TCPN and the awarded Vendor. Vendors shall honor the administrative fee for any sales occurred beyond 30 days on any sales made based on a TCPN contract whether the Vendor is awarded a renewal or not. Administrative fee for this contract will be two (2%) percent.

9. Funding out clause.

Any/all contracts exceeding one (1) year shall include a standard "funding out" clause. A contract for the acquisition, including lease, of real or personal property is a commitment of the Entity's current revenue only, provided the contract contains either or both of the following provisions:

Retains to the Entity the continuing right to terminate the contract at the expiration of each budget period during the term of the contract and is conditioned on a best efforts attempt by the Entity to obtain appropriate funds for payment of the contract.

10. Ordering Procedures

Purchase orders are issued by participating agencies to the Vendor per TCPN contract. Participating agencies must send purchase orders to TCPN, unless otherwise stipulated by TCPN. TCPN will review and forward orders to the Vendor within one working day. Confirmation of receipt of order may be requested by TCPN. TCPN can also have an E-Commerce contract, where orders are sent directly to the Vendor and reported to TCPN on a specified basis. The E-Commerce contract has to be approved by TCPN, prior to the start date.

11. Shipments (if applicable)

The Vendor shall ship ordered products within seven (7) working days for goods available and within four (4) to six (6) weeks for specialty items after the receipt of the order unless modified in the Special Terms and Conditions. If a product cannot be shipped within that time, the Vendor shall notify the TCPN participant as to why the product has not shipped and shall provide an estimated shipping date, if applicable. The participant may cancel the order if estimated shipping time is not acceptable.

Copyright 2008 TCPN

12. Invoices

The Vendor shall submit invoices, in duplicate, to the TCPN participant. Each invoice shall include the TCPN participant's purchase order number as well as the TCPN Contract Number. The shipment tracking number or pertinent information for verification of TCPN participant receipt shall be made available upon request.

13. Reporting

The vendor shall electronically provide TCPN with a detailed monthly report showing the dollar volume of all sales under the Contract for the previous month, if the contract is set up as a reporting contract. Reports shall be submitted to Lorraine Vuong at lvuong@tcpn.org. Reports are due on the fifteenth (15th) day after the close of the previous month. It is the responsibility of the vendor to collect and compile all sales under the Contract from participating members and submit one (1) monthly report. The monthly report shall include: purchase order number, participant name, city/town, sales total and date. If the contract is not set up as reporting, all purchase orders are to be sent to TCPN via fax, mail, or email.

14. Payments

The TCPN participant will make payments directly to the Vendor.

15. Pricing

The Vendor agrees to promptly lower the cost of any product purchased through TCPN following a reduction in the manufacturer or publisher's direct cost to the Vendor. Price increases may be approved by TCPN. However, the Vendor shall honor previous prices for thirty (30) days after written notification to TCPN of an increase.

All pricing submitted to TCPN shall include the two percent (2%) (or as assigned)participation fee to be remitted to TCPN by the Vendor. It is the vendor's responsibility to keep all pricing up to date and on file at TCPN. All price changes shall be presented to TCPN for acceptance, using the same format as was accepted in the original proposal.

16. Estimated Quantities

TCPN estimates the volume of this contract to be between $100,000 and $250,000. TCPN makes no guarantee or commitment of any kind concerning quantities that will actually be purchased. TCPN makes no guarantee or commitment of any kind regarding usage of any contracts resulting from this solicitation.

17. Administrative Fees

TCPN will invoice the Vendor on a monthly basis for the administrative participation fee. The invoice will be based on total sales made through the TCPN Contract with the Vendor. The Vendor shall remit payment to TCPN at net thirty (30) day terms. Failure to pay administrative fees in a timely manner may result in your contract being in default and could result in the contract being suspended or terminated.

18. Indemnity

Copyright 2008 TCPN

The Vendor shall protect, indemnify, and hold harmless TCPN and its participants, administrators, employees and agents against all claims, damages, losses and expenses arising out of or resulting from the actions of the Vendor, Vendor employees or Vendor subcontractors in the preparation of the RFP and the later execution of the Contract. Any litigation involving Region 4, TCPN, its administrators and employees and agents will be in Harris County, Texas. Any litigation involving TCPN's participants shall be in the jurisdiction of the participating agency.

19. Multiple Contract Awards (if applicable)

TCPN reserves the right to award multiple contracts for each commodity category. Commodity categories are established at the discretion of TCPN.

20. State of Texas Franchise Tax

By signature hereon, the bidder hereby certifies that he/she is not currently delinquent in the payment of any franchise taxes owed the State of Texas under Chapter 171, Tax Code.

21. New Products

New products that meet the Contract product specifications may be added to the existing Contract. Pricing shall be equivalent to the percentage discount of other products. Vendor may replace or add product lines to an existing Contract if the line is replacing or supplementing products on Contract, is superior to the original products offered, is discounted in a similar or to a greater degree and/or if the products meet the requirements of the original solicitation. No products may be added to avoid competitive procurement procedures. TCPN may reject any additions, without cause.

22. Promotion of Contract (Marketing Plan) <u>(Required)</u>

Vendor <u>shall</u> provide to TCPN a marketing plan for promoting the TCPN Contract. This plan shall cover all areas and states applicable. Vendor shall demonstrate how the TCPN Contract will be used as a primary contract offering to participating agencies. Encouraging participating agencies to circumvent the Contract by purchasing directly from Vendor will result in probation or termination of Contract.

Vendor must obtain prior approval from TCPN before utilizing promotional material utilizing TCPN name or logo. TCPN will not unduly withhold such approval.

23. Website Support

Vendor agrees to allow TCPN to publish their name and logo in our website.

24. Supplemental Agreements

The TCPN participant and Vendor may enter into a separate supplemental agreement to further define the level of service requirements over and above the minimum defined in this Agreement i.e. invoice requirements, ordering requirements, on campus service, specialized delivery, etc. Any supplemental agreement developed as a result of this RFP is exclusively between the TCPN participant and Vendor. TCPN, its agents, members and employees shall not be made party to any claim for breach of such agreement. Any supplemental agreement between Vendor and the TCPN participant is exclusively between the TCPN participant and the Vendor and will be subject to immediate cancellation by the TCPN participant (without penalty to the TCPN participant) if, in the

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opinion of the TCPN participant, the quality, service, and specification requirements, and/or the terms and conditions are not maintained as stated in the supplemental agreement.

25. Environmental Initiatives

TCPN is committed to reducing waste and promoting energy conservation. To that effort, Vendors responding to this request for proposal are encouraged to provide their companies environmental policy and/or green initiative.

26. Certificates of Insurance

It is the responsibility of the installing vendor to carry the statutory minimum insurance for the state in which the vendor is providing installation. Certificates of Insurance, name and address of Vendor, the limits of liability, the effective dates of each policy and policy number shall be delivered to the TCPN participant prior to commencement of work. The insurance company shall be licensed in the State of, and shall be acceptable to, the TCPN participant. The Vendor shall give the TCPN participant a minimum of ten (10) days notice prior to any modifications or cancellation of policies. The Vendor shall require all subcontractors performing any work to maintain coverage as specified.

27. Miscellaneous

Either party may cancel this contract in whole or in part by providing written notice. The cancellation will take effect 30 calendar days after the other party receives the notice of cancellation. The Vendor acknowledges and agrees that continued participation in TCPN is subject to TCPN's sole discretion, and that any Vendor may be removed from the participation in the Program at any time with or without cause and must be notified in writing. All work will cease after completion of final accepted order.

Nothing in the Contract or in any other communication between TCPN and the Vendor may be construed as a guarantee that TCPN participants will submit any orders at any time. TCPN reserves the right to request additional proposals for items already on Contract at any time.

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SCOPE OF REQUEST FOR PROPOSAL (RFP)

It is the intention of TCPN to establish an annual Contract with high performance vendor(s) for **Food Service Equipment**. Vendor(s) shall, at the request of any member institution, perform covered services under the terms of this agreement. Bidders shall provide pricing based on a discount from a manufacturer's price list. Catalog and/or price lists must accompany the proposal. Catalog must be the regular, common available catalog distributed to schools and/or government entities. Include a copy of the catalog (electronic and hard copy) from which discount is calculated. Multiple percentage discount structure is also acceptable. Please specify where different percentage discounts apply. Additional pricing and/or discounts may be included. If vendor has existing cooperative contracts in place, TCPN requests equal or better than pricing to be submitted.

The following is a list of specifications designated for this proposal.

1. **Design, implementation and installation of an educational food facility.**
   a. The offeror must include: installation rates, laborer rates and any other applicable charges proposed under this heading.
   b. The offeror must be willing and able to perform the function/role as the prime contractor and coordinate, supervise, administer all activities with the member, any general contractor, architect, and engineer or site coordinator, as needed, to assure that the total project is accomplished in a timely manner.
   c. The offeror must include in its quote to the member all required architectural and engineering design requirements, electrical, plumbing, and structural and facility modifications needed.
   d. The offeror must be knowledgeable of and able to secure all bonds, permits, licenses and approvals needed for installation of a food service facility.
2. The offeror will provide comprehensive training on the operation, use and testing of purchased equipment to personnel selected by the member. This must be a standard part of the installation and be included with the purchased equipment at no additional cost.
3. **All warranties will begin on the date of final acceptance of the project by the TCPN member.**

   All warranties must contain the following:
   a. All equipment and components of equipment offered under this RFP shall be guaranteed free from defects and any faulty workmanship for a minimum period of at least one (1) year after final acceptance. Any extended warranty offered by the manufacturer will be described and offered.
   b. Refrigeration components shall have a minimum of five (5) years warranty parts and labor and one (1) year including labor, parts, materials and travel.
   c. If the offeror is not going to be the warranty provider or the offeror is going to utilize other manufacturer's service providers, provide a list of service providers authorized by the manufacturer acceptable to service equipment/products offered. Include a local contact person, phone and facsimile numbers and street/ mailing address for each.
   d. For small and portable equipment/products offered, the offeror can offer depot warranty service. Unless otherwise specified as equipment/products covered by depot service, the normal warranty will apply. The TCPN member will be responsible for

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shipping/insurance or bringing the equipment to the offeror's designated location. The offeror will be responsible for all return shipping and insurance. For items too large to ship, the offerer must offer on-site warranty as noted above.

4. **Delivery**

All deliveries must be coordinated with the member before delivery. Delivery must be "on the ground" unless specified otherwise.

C. Pricing

TCPN is asking for discounts from a Manufacturers Published Price List for the listed manufacturers. Also the offerer is encouraged to add any other manufacturers that the offerer is authorized to sell. Please add on a separate sheet any state differentials and installation costs. Below is a list of suggested manufacturers.

Manufacturer	Discount from MPPL
Advance Tabco	
Amana Microwaves	
American Metalcraft	
APW-Wyott	
Arden Bebhar	
Bakers Pride	
Berkel Manufacturing	
Blodgett Companies	
Cambro Manufac.	
Carlisle Manfac.	
Carter Hoffman	
Cooper Adtkins	
Continental Manufac.	
Cres Cor	SEE Exhibit A.
Captiveaire	
Duke Manufacturing	
Edlund Manufacturing	
Globe Manufacturing	
Greenheck Manufac.	
Groen Manufacturing	
Hatco	
Hobart Manufacturing	
Interfab Manufac.	
Jackson Manufac.	
Kolpak Manufac.	
Libbey Glass	
Lincoln Manufac.Manitowoc Ice	
Metro Manufac.	
Oasis	
Pitco Manufac.	
Robot Coupe	
Salvajor Manufac.	
Southbend Manufac.	
True Manufac.	

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Vollrath Manufac.	
Vulcan Hart	
Walco Manufac.	
Waring Food Equipm.	
Wells Manufac.	
Wolf Range	
Additional Manufacturers	

Each service proposed is to be priced separately with all ineligible items identified. Services may be awarded to multiple vendors. Respondents may elect to limit their proposals to a single service within any category, or multiple services within any or all categories.

TCPN is seeking a Service Provider that has the depth, breadth and quality of resources necessary to complete all phases of Food Service and Equipment. In addition, TCPN also requests any value add commodity or service that could be provided under this contract.

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EXHIBIT A

DISCOUNT FROM MPPL

MANUFACTURER	PRODUCTS	DISCOUNT	FREIGHT
Accutemp	Steamers, grilles	-40%	FOB FACTORY
Advance Tabco	Sinks, Tables, Shelves	-50%	FOB FACTORY
Alto Shamm	Cookers, Combis, Warmers	-20%	"
Amana	Microwaves	-50%	"
American Metalcraft	Pizza supplies, Smallwares	-40%	"
American Range	Ranges	-50%	"
American Panel(custom)	Walk-in coolers/freezers	+13%	"
American Stainless	Custom Stainless Fabrication	+13%	FOB FACTORY
Anets	Bakery Equipment	-40%	"
Ansell	Mitts & Gloves	-35%	FOB FACTORY
Anvil	Mixers, slicers	-45%	FOB FACTORY
APW Wyott	Counter Equipment	-45%	"
Arctic Air	Refrigerators/freezers	-40%	"
Arctic Industries	Walk-in coolers/freezers	+13%	FOR JOBSITE
Arden-Benhar	mitts, aprons, textiles	-35%	FOB FACTORY
Atlas Metals(custom)	Chef counters, serving lines	+13%	"
Bakers Pride	Griddles, convection ovens	-45%	"
Bally Walk-ins(custom)	Walk-in coolers/freezers	+13%	"
Berkel	Mixers, Slicers	-45%	"
Best Value	Textiles	-35%	"

Beverage Air	Refrigerators/freezers	-50%	"
Beveles	Warming and holding cabinets	-40%	"
Blakeslee	Mixers/slicers/dishmachines	-20%	"
Blodgett	Combis, Convection, Ranges	-45%	FOB JOBSITE
Brown Halco	Smallwares	-50%	FOB FACTORY
BSI(custom)	Crowd Control	-25%	"
Cadco	Warmers, Convection Ovens	-40%	"
Caddy	Dish Conveyors	-35%	"
Cal-mil	plastic displays	-40%	"
Cambro	Smallwares	-50%	"
Captive-air(custom)	Hoods	+13%	FOB JOBSITE
Carlisle	Smallwares	-50%	FOB FACTORY
Carter Hoffman	Carts, warmers	-40%	"
Champion	Dishmachines	-20%	"
Channel Mfg.	Can Racks	-40%	"
Cleveland	Steam Equipment	-40%	"
Comark	thermometers	-45%	"
CMA	Dishmachines	-40%	"
Continental Mfg.	Janitorial	-50%	FOB FACTORY
Continental Refrigerator	Refrigerators/freezers	-50%	"
Cooper Atkins	Timers/temperature monitor	-35%	"
CresCor	Warmers, carts	-40%	"
Delfield	refrigeration, custom equip	-50%	"
Detecto	Scales	-25%	"
Dexter-Russell	Knives	-50%	"

Dito Dean	Processors	-40%	"
Dormont	Gas/water hoses	-50%	"
Dough-Pro	Bakery Equipment	-15%	"
Doyon	Bakery Equipment	-40%	FOB FACTORY
Duke	Serving lines, convection ovens	-50%	FOB FACTORY
Dynamic	Salad spinners	-40%	"
Eagle Group	Serving lines, fabrication	-50%	FOB FACTORY
Edlund	Scales, can openers	-40%	"
Eloma	Combis	-20%	"
Entrée Refrieration	refrigerators/freezers	-50%	"
Fisher Faucets	faucets	-40%	"
Focus	Shelving	-50%	"
Food Warming Equipment	Carts	-40%	"
Garland/US Range	Ranges, cooking equipment	-40%	"
Globe	Mixers, slicers	-50%	"
Grindmaster	Coffee equip.	-40%	"
Groen	Steam equipment	-45%	"
Hamilton Beach	Mixers, blenders	-40%	"
Hatco	Booster heaters, warmers	-40%	"
Hobart	Dishmachines, mixers,	-20%	
	Slicers, processors	-20%	FOB JOBSITE
Imperial	Cooking Equipment	-50%	FOB FACTORY
Imperial Mfg.(custom)	Walk-in coolers/freezers	+13%	"
Insinger	Dishmachines	-20%	"
Insinkerator	Disposers	-40%	"

Ice-O-Matic	Ice machines	-50%	FOB FACTORY
IRINOX	Blast Chillers	-20%	"
ISS	Shelving	-50%	"
John Boos	Fabrication, tables	-50%	"
Jackson	Dishmachines	-20%	FOB JOBSITE
Jade Range	Ranges, cooking equip.	-40%	FOB FACTORY
Johnson Rose	Smallwares	-40%	FOB FACTORY
Kitchen Aid	Mixers	-30%	"
KolPak(custom)	Walk-in Coolers/freezers	+13%	"
Kelmax	Can Racks, carts	-40%	"
Lang Manufacturing	Ranges, ovens	-40%	"
Legion	Steam Equipment	-40%	"
Lakeside	Carts	-40%	"
Libbey Glass (Syracuse, WTI)	Glassware, china	-40%	"
Lincoln Weaever	pots, pans	-40%	"
LPI	Shelving	-50%	"
Magic Kitchen	Ovens	-40%	"
Manitowoc	Ice Machines/dispensers	-50%	FOB JOBSITE
Mannhart	Processors	-20%	FOB FACTORY
Market Forge	Steam Equipment	-50%	"
Marko	Textiles	-40%	"
Mars Air Doors	Air doors	-20%	"
Masterbilt	Refrigeration	-50%	"
McCall Refrigeration	Refrigeration	-50%	"
Meiko	Dishmachines	-20%	"

Merco/Savory	Toaster, warmers	-40%	"
Metro	Shelving, warmers	-50%	"
Mod-u-serve	Serving counters	+13%	"
Moffet	Convection Ovens	-40%	"
Nemco	Slicers/ can openers	-40%	"
New Age	Carts, racks	-50%	"
Nexel	Shelving, carts	-40%	"
Oneida	China, glass, flatware	-50%	"
Panasonic	Microwaves	-50%	"
Polarware	Smallwares	-50%	"
Piper	Custom counters	+13%	"
Pitco	Fryers	-40%	"
Randell	Custom counters, drop-ins	-50%	"
Rational	Combi ovens	-20%	"
Robo Coupe	Food processors	-20%	"
Royalton	Warming units	-40%	"
Rubbermaid	carts, janitorial	-40%	"
Salvajor	Disposers	-40%	"
Stoelting	Soft Serve Machines	-30%	"
San Jamar	HAACP products	-40%	"
Scotsman	Ice machines/dispensers	-50%	FOB FACTORY
SerVend	Dispensers	-50%	FOB JOBSITE
Server Products	Dispensers	-40%	FOB FACTORY
Solaris	Steam equipment	-50%	"
Southbend	Cooking Equipment	-50%	FOB FACTORY

Star Mfg.	Counter Equipment	-40%	"
Stellar Steam	Steam equipment	-40%	"
Stero	Dish machines	-20%	"
Supreme Metal	Hot food tables	-50%	FOB FACTORY
T & S Brass	Faucet	-40%	FOB FACTORY
Tablecraft	Smallwares	-40%	"
Taylor Precision	Thermometers	-40%	"
Traulsen	Refrigerators/freezers	-50%	FOB JOBSITE
True Mfg.	Refrigerators/freezers	-50%	FOB FACTORY
Turbo-air(Centaur)	Frigerators/freezers	-50%	"
Victory	Refrigerators/freezers	-50%	"
Vita-mix	Blenders	-40%	"
Vollrath	Smallwares	-45%	"
Vulcan Hart	Cooking Equipment	-50%	FOR JOBSITE
Univex	Slicers/Mixers	-40%	FOB FACTORY
Waring	Blenders	-40%	"
Wells	Warmers, drop-ins	-40%	"
WinHolt	Carts, racks, warming	-40%	"
Winston	Warming equipment	-40%	"
Wolf Range	Cooking Equipment	-50%	"

Items that require installation will be quoted per item on the proposal.

SIGNATURE FORM

The undersigned hereby proposes and agrees to furnish goods and/or services in strict compliance with the terms, specifications and conditions at the prices quoted unless noted in writing. The undersigned further certifies that he or she is an officer of the company and has authority to negotiate and contract for the company named below.

If addenda to this RFP are released, indicate the receipt of addenda by entering the number of addenda here: _____

Prices are guaranteed for _____ .

Company name National Restaurant Supply Co. Inc.
Address 7125 Industrial Ave.
City/State/Zip El Paso, TX 79915
Telephone No. 915 544-2121
Fax No. 915-544-2141
E-mail address RickL@NRSupply.Com
Authorized signature [signature]
Printed name Bruce Gulbas
Position with company President
Sales representative's name Rick Levis
Sales Rep's Email Address RickL@NRSupply.Com
Web site URL www.NRSupply.Com

Accepted by The Cooperative Purchasing Network:

Term of contract 10·30·08 **to** 10·31·09

Unless otherwise stated, all contracts are for a period of one (1) year with an option to renew annually for an additional four (4) years if agreed to by TCPN and the awarded Vendor. Vendors shall honor tall participation fees for any sales made based on a TCPN Contract whether the Vendor is awarded a renewal or not.

[signature] 11·5·08
TCPN Authorized Signature Date

Jason Wicker
Print Name

Approved by Region 4 ESC by Robert A. Pechacek 11·5·08
Date

Approved by Mary C. Obrien
Accommodation School District by _____ _____
Date

TCPN Contract No. R4889

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VENDOR PROFILE QUESTIONNAIRE

Please provide responses to the following questions that address your company's operations, organization, structure and processes for providing products and services.

1. a. **Minority/Women Business Enterprise** (Required by some participating governmental agencies)

   Vendor certifies that this firm is a M/WBE ☐Yes ☑No

   b. **Historically Underutilized Businesses** (Required by some participating governmental agencies)
   Vendor certifies that his firm is a HUB ☐Yes ☑No

2. **Certification of Residency** (Required by the State of Texas)
   Company submitting bid is a resident bidder. ☑Yes ☐No

   Vendor's principal place of business is in the city of El Paso State of TX

3. **Felony Conviction Notice** (Required by the State of Texas)

   ☐ A publicly held corporation; therefore, this reporting requirement is not applicable.

   ☑ Is not owned or operated by anyone who has been convicted of a felony.

   ☐ Is owned or operated by the following individual(s) who has/have been convicted of a felony: (If the

   If the 3rd box is checked, a detailed explanation of the names and convictions must be attached.)

4. **Pricing Information**

   - In addition to the current typical unit pricing furnished herein, the Vendor agrees to offer all future product introductions at prices that are proportionate to Contract Pricing. ☑Yes ☐No

     If answer is no, attach a statement detailing how pricing for TCPN participants would be calculated.

   - Pricing submitted Includes the required TCPN administrative fee. ☑Yes ☐No
   - Vendor agrees to remit to TCPN the required administrative fee. ☑Yes ☐No
   - Additional discounts for purchase of a guaranteed quantity? ☑Yes ☐No

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5. **Processing Information**

Company **billing address** where the invoice for the administrative fee will be sent by TCPN:

Contact Person Jerrie Whitten
Title: Credit Supervison
Company: National Restaurant Supply
Address: 2513 Comanche NE
City Albuquerque State NM Zip 87107

Phone: 505 883 1999 Fax: 505 884 3549
Email: JerrieW@NRSupply.com

6. Contact person responsible for **processing and confirming all purchase orders** (PO's) sent by TCPN:

Contact Person Rick Levis

Title General Manager
Address: 2513 Comanche NE
City Albuquerque State NM Zip 87107
Phone: 505 883 1999 Fax: 505.884.3549
Email: RickL@NRSupply.com

7. Contact person responsible for **sales and marketing:**

Contact Person Rick Levis

Title General Manager
Address: 2513 Comanche NE
City Albuquerque State NM Zip 87107
Phone: 505 883 1999 Fax: 505 884 3549
Email: RickL@NRSupply.com

8. Vendor has E-commerce capabilities. ☐ Yes ☑ No

9. **Distribution Channel:** Which best describes your company's position in the distribution channel:

☐ Manufacturer direct ☐ certified education/government reseller

☑ Authorized distributor ☐ Manufacturer marketing through reseller

☐ Value-added reseller ☐ other _____

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10. Level of Support

Please indicate the level of support offered in this proposal by checking the appropriate box below. A bid may be determined to be non-responsive if this question is unanswered. Prices offered in this bid are:

- [ ] a. The same as offered on single school district bids
- [ ] b. The same as offered to cooperatives and state purchasing departments
- [x] c. Better than offered to cooperative or state purchasing departments.

11. States Covered

Bidder must indicate any state(s) where terms and conditions can be offered.

- [x] Arizona
- [x] Arkansas
- [x] Alabama
- [x] Alaska
- [x] California
- [x] Colorado
- [x] Connecticut
- [x] Delaware
- [x] District of Columbia
- [x] Florida
- [x] Georgia
- [x] Hawaii
- [x] Idaho
- [x] Illinois
- [x] Indiana
- [x] Iowa
- [x] Kansas
- [x] Kentucky
- [x] Louisiana
- [x] Maine
- [x] Maryland
- [x] Massachusetts
- [x] Michigan
- [x] Minnesota
- [x] Mississippi
- [x] Missouri
- [x] Montana
- [x] Nebraska
- [x] Nevada
- [x] New Hampshire
- [x] New Jersey
- [x] New Mexico municipalities
- [x] New York
- [x] North Carolina
- [x] North Dakota
- [x] Ohio
- [x] Oklahoma
- [x] Oregon
- [x] Pennsylvania
- [x] Rhode Island
- [x] South Carolina
- [x] South Dakota
- [x] Tennessee
- [x] Texas
- [x] Utah
- [x] Vermont
- [x] Virginia
- [x] Washington
- [x] West Virginia
- [x] Wisconsin
- [x] Wyoming

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12. Cooperatives

List any other cooperative contracts currently held.

Cooperative	Discount Offered	Expires
☐ Buyboard – Texas Local Gov't Purchasing Cooperative - Texas		
☐ Mohave Educational Services Cooperative (MESC) - Arizona		
☑ Cooperative Educational Services (CES) – New Mexico	*	8/11
☐ National Joint Powers Alliance (NJPA)		
☐ Western States Contracting Alliance (WSCA)		
☐ U S Communities		
☐ Independent Colleges and Universities of Texas (ICUT)		
☐ Educational & Institutional Cooperative Services, Inc. (E&I)		
☐ Texas Department of Information Resources (DIR)		
☐ Harris County Department of Education (HCDE)		
☐ TXMAS		
☐ CMAS		
☐ PEPPM		
☐ GSA		
☐ Other		
☐ None		

* TCPN Member Cost Plus 2.5%

Company Background

1. Provide a brief history of your company, including the year it was established.
2. Provide company's official registered name and organizational chart.
3. Provide corporate office location. List number of sales and service offices for state(s) being bid in proposal. List the name of key contact at each with title, address, phone and fax number, e-mail address, etc. along with resume.
4. If you are a certified W/MBE vendor and what percentage of your business is with W/MBE suppliers.
5. Provide your company's Dun & Bradstreet (D&B) number.
6. Please define your standard terms of payment.
7. What is your strategy for marketing this contract?

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Company Background

1.

National Restaurant Supply Co., Inc. is in its second generation of leadership from the Gulbas family of El Paso, Texas. NRS was founded originally as a distributor of refrigeration equipment in the mid-1960's by Irving Gulbas. The demands of his customers led Mr. Gulbas to split off from the original company and change the name to National Restaurant Supply so that he could offer a wider base of products to his customers. This change in the 60's opened up new markets that included the schools in El Paso, and Southern New Mexico.

Bruce Gulbas, Irving's second son studied business at the University of Texas, and it was natural that he join his father at NRS. Bruce took over the business from his father in 1976, but the business philosophy has not changed in all of these years. To quote Irving Gulbas regarding business, "...Don't let outside events change your core beliefs, and concentrate instead on making your own business as productive and responsive to customers as you possibly can."

Little has changed of the philosophy of being responsive to customer's needs, but the business has certainly changed. Since Bruce took charge in 1976, a large operation in Albuquerque, NM(1984), and Phoenix, AZ(1998) have been added. NRS has moved into a brand new facility with easy access in Phoenix, demonstrating our commitment to the foodservice industry in Arizona.

The common thread that runs through all of the National Restaurant Supply facilities is to never run out of inventory, and always be there for the customer. NRS has a strong track record working closely with the school districts from all of our locations. TCPN's members have greatly benefited from having NRS as a part of their team during the previous contract.

2.

Official Registered Name: National Restaurant Supply Co., Inc. Our organizational chart is on a separate page.

3.

Corporate Office Location:
National Restaurant Supply Co., Inc.
El Paso, Texas 79915

Sales Offices: El Paso, Texas; Eddy, Texas; Amarillo, Texas; Tulsa, Oklahoma; Albuquerque, New Mexico; Phoenix, Arizona; Tucson, Arizona.
El Paso, Texas:

National Restaurant Supply
7125 Industrial Ave.
El Paso, TX 79915
915-544-2121
915-544-2141(f)
Frances Fernandez, Schools Sales Person, FrancesF@nrsupply.com; 20 years experience selling schools; territory: West Texas

Alex Vazquez, Inside Sales Specialist, Alexv@nrsupply.com; 15 years Inside Sales experience.

Jim Lawrentz, Chief Design/Contract Engineer, JimL@nrsupply.com; 30 years experience in design and construction of commercial foodservice operations.

Eddy, Texas:

Paul Pardo, TCPN Sales, Paulp@nrsupply.com, Paul has extensive Extensive experience in foodservice operations from restaurants to Feeding the troops in Iraq. Paul's sole responsibility is to call on Schools & Districts in Texas.

Amarillo, Texas:

Vickie Kite, Territory Sales, Vkite@nrsupply.com; Vickie has five Years experience in foodservice operations and five years in food Service sales. Vickie's responsibility include calling on school districts In the Panhandle of Texas, Oklahoma, and Southern Kansas.

Albuquerque, New Mexico:

National Restaurant Supply
2513 Comanche NE
Albuquerque, NM 87107
505-883-1999
505-884-3549(f)

Rick Levis, General Manager, Rickl@nrsupply.com; 33 years selling experience in commercial foodservice equipment.

Dennis Lawrence, School Equipment Specialist, DennisL@nrsupply.com; Over 30 years experience specifying equipment & supplies for School foodservice operations. Dennis' responsibilities are to specify Equipment and supplies to all school specialist.

Phoenix, Arizona:

National Restaurant Supply
5010 S. 48th St.
Phoenix, Arizona 85040
602-225-2828
602-225-9833(f)

Bob Benser, General Manager, Bbenser@nrsupply.com, 5 years experience managing foodservice equipment sales operation.

Matt Smitherman, Sales, matts@nrsupply.com, 14 years in selling Foodservice equipment and supplies.

Ken Gilles, Sales, KenG@nrsupply.com, 37 years experience selling Foodservice equipment and supplies. Matt and Ken are our school Specialist in Arizona.

Tucson, Arizona:

Joey Curtis, Sales, JoeyC@nrsupply.com, 35 years experience in

Selling foodservice supplies.

4.
National Restaurant Supply Co., Inc. is not a certified W/MBE vendor.

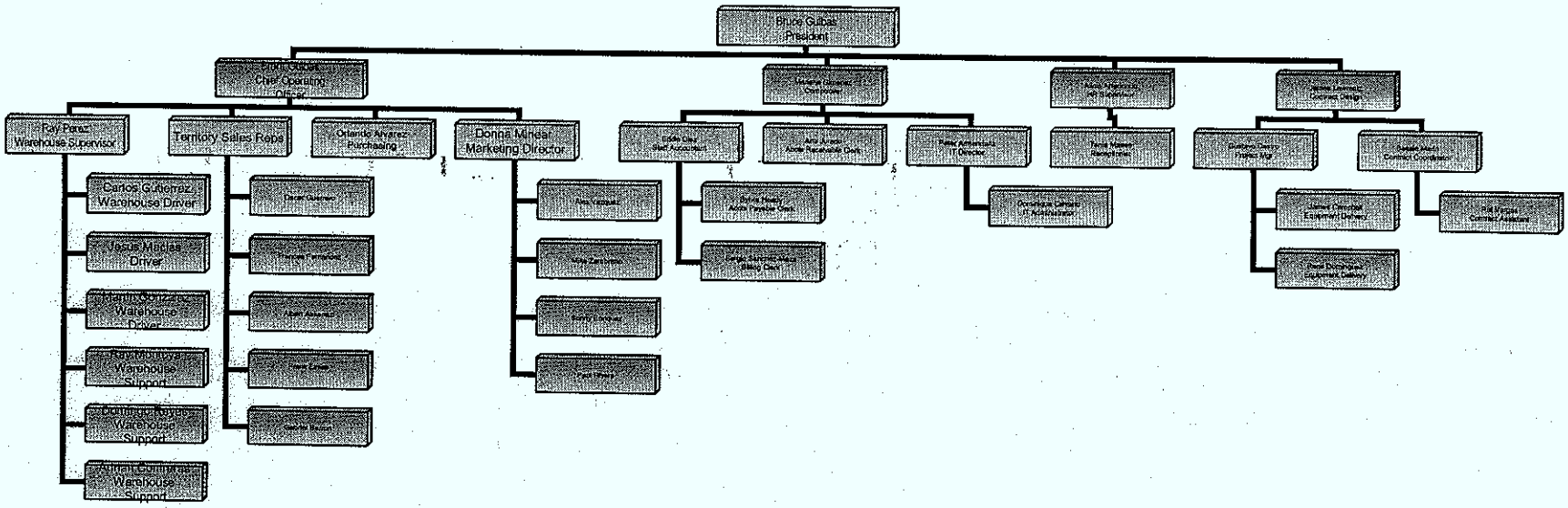
5.
NRS Dun & Bradstreet number is 026381830.

6.
Our standard terms in selling under the TCPN contract are net 30 days.

7.
Our marketing strategy for marketing this contract is attached. TAB #6

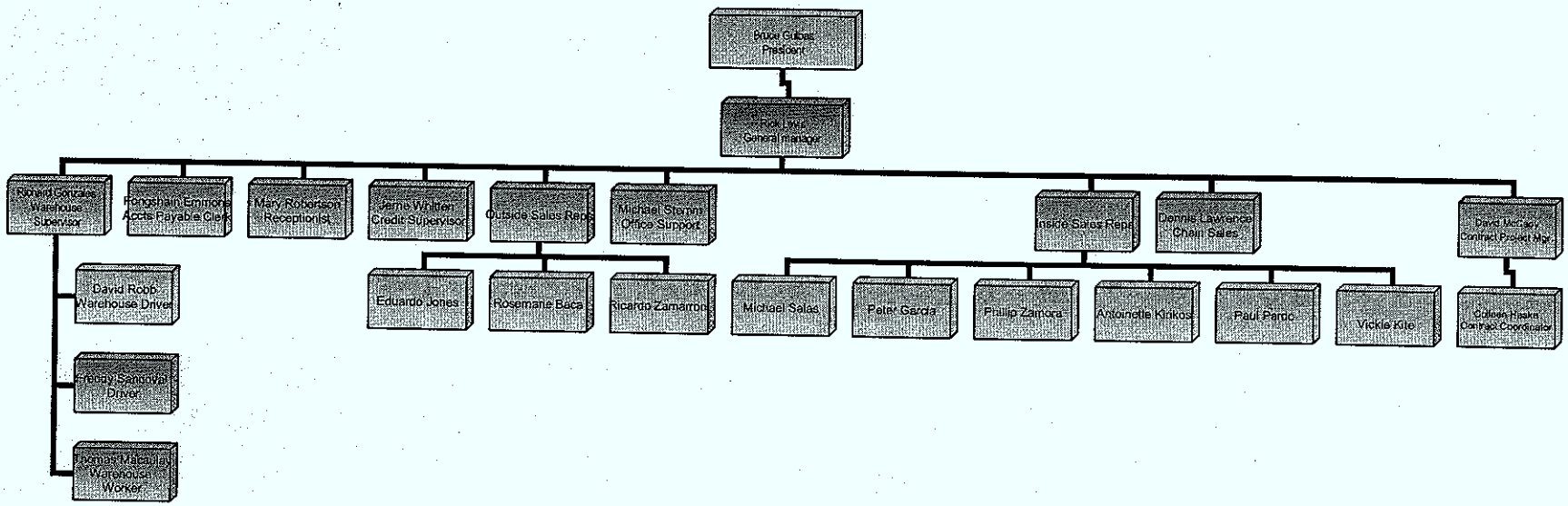
NATIONAL
RESTAURANT SUPPLY CO. INC.

Texas Organizational Chart



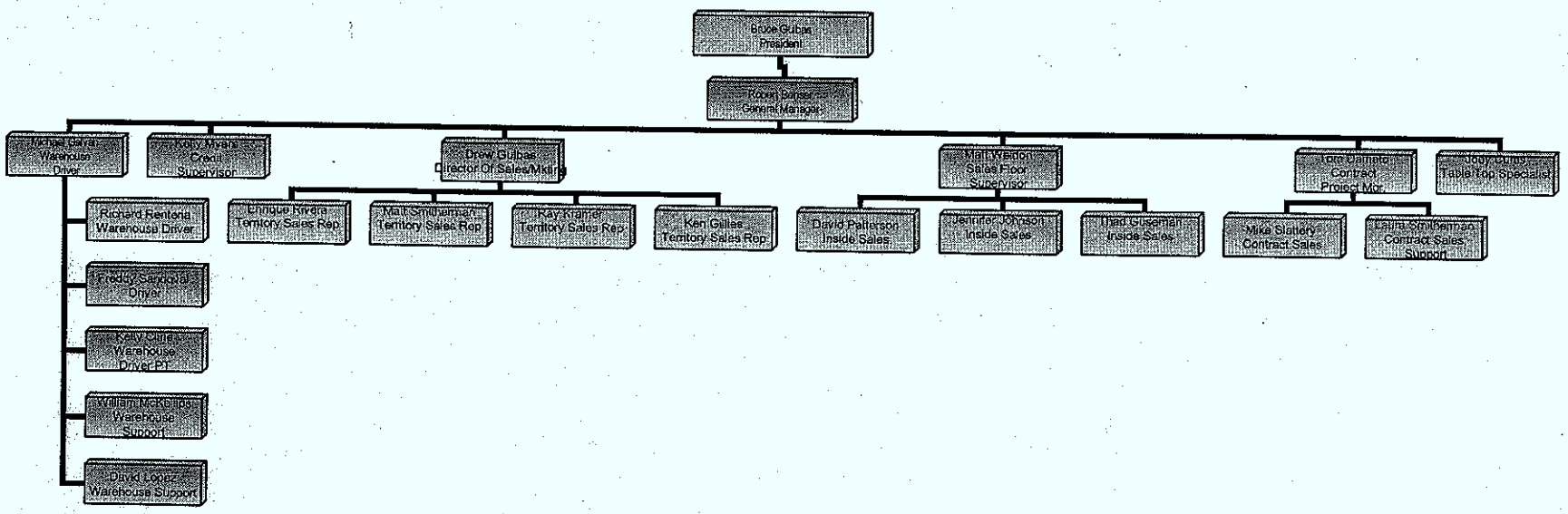
NATIONAL
RESTAURANT SUPPLY CO. INC.

New Mexico Organizational Chart



NATIONAL
RESTAURANT SUPPLY CO. INC.

Arizona Organizational Chart



ABILITY TO PROVIDE & PERFORM THE REQUIRED SERVICES FOR THIS CONTRACT:

Purchase Price: National Restaurant Supply offers to TCPN members competitive pricing that will allow the member to purchase foodservice equipment and supplies at below market pricing, but allowing NRS to make a reasonable profit to sustain business.

Reputation of NRS and NRS's Goods and Services: National Restaurant Supply offers the highest quality products, backed by warranties that the TCPN members can count on. NRS has supplied references from both school districts and municipalities that will support our reputation. Enclosed in this tab are some comments from TCPN members about our ability to provide and perform.

Quality and Quantity of NRS's Goods and Service: When a request for equipment and supplies comes into the NRS Sales Desk, NRS respects the brands that the TCPN members requests, without substitution. Many frustrated Foodservice Directors have complained to us that they will often time choose a lower price, but then, they do not get what they need. NRS offers exactly what the member needs. When the members are not certain of their needs, NRS steps in and advises the member the best equipment fit for their requirements. As stated in our "Green Initiative", NRS will always choose the highest quality products with attention to energy and water savings. NRS's fill rate and ability to ship on time is one of our best qualities. Lee Haddock, Assistant Foodservice Director of Alvin ISD stated after NRS supplied $55,000 in Smallwares that he had not dealt with a supplier like NRS. He was so pleased that NRS filled and shipped his orders on time to his three schools. NRS was challenged by Gholson ISD to design, supply and install a kitchen in one of their schools in six weeks, and we accomplished this task. See the attached letter from Pat McFerrrin.

The Extent of Which the Goods and Services Meet the Members Needs: From Smallwares(spoons and spatulas) to complete kitchens, NRS has worked to satisfy the members needs in both quality and the requirements of time. When Falwell ISD's convection oven burned up, we had a replacement to them in a hurry because they had nothing to cook lunches with. When Corsicana ISD had a concrete contractor preparing a concrete

slab incorrectly, NRS refused to erect a walk-in freezer until the slab was correct. If we had, the customer would have suffered greatly because of the mistake of the contractor. Contact Edna Jock, Child Nutrition Director and she will tell you.

Marketing Plan: A copy of the NRS Marketing Plan is attached.

TCPN MARKETING PLAN

GHOLSON INDEPENDENT SCHOOL DISTRICT
137 Hamilton Drive
Waco, Texas 76705
Phone: (254) 829-1528 Fax: (254) 829-0054

Office of the Superintendent

September 30, 2008

Rick Levis
General Manager
National Restaurant Supply
2513 Comanche Road N.E.
Albuquerque, NM 87107

Dear Rick,

My entire experience with National Restaurant Supply has been very positive and professional from the initial contact and estimate to the completed project. The designer provided in depth plans to convert an old building to a modern and efficient kitchen, while the equipment list met every need of our cafeteria and managed to be cost effective at the same time. The direction and on-site management provided by the area NRS salesman was invaluable in communicating with the local contractor and his subs throughout the project.

Your team of professionals provided the expertise that we were lacking locally which resulted in a facility that our school and community will be proud of for many years. National Restaurant Supply really stands out in regards to customer service and care.

Again, thank you for a great job.

Sincerely,

Pat McFerrin
Superintendent

Rick Levis

From: Susan MacDonald [smacdonald@esc4.net]
Sent: Wednesday, October 01, 2008 8:29 AM
To: rickl@nrsupply.com; Jason Wickel; Carol Greb
Cc: Bruce Gulbas
Subject: RE: The Gholson Story

Rick,
What an impressive story of meeting the needs of your customer! This is exactly what the spirit of TCPN is all about, and why our vendor partners like NRS are so important to us. I commend you for your exceptional customer service, going the extra mile, and helping our members purchase economically and efficiently.

Susan MacDonald
Marketing Coordinator
The Cooperative Purchasing Network
7145 West Tidwell Road
Houston, TX 77092
713.744.8133

Aubrey ISD
Child Nutrition Department
Re: Paul Pardo

To Whom It May Concern:

I needed some kitchen equipment for my remodeled elementary school. I was instructed to get a bid on line. I was directed to National Restaurant Supply and met Paul Pardo. Paul came out and measured and talked with me about every little detail. I had never had to order big equipment and was very intimidated by the whole process.
I knew I could trust Paul from his handshake. He was not your typical salesman.

When I had a problem I called and expected to just see the repairman, but in walked Paul. He came back and made sure things happened.

Thanks again for having a friendly, reliable and trustworthy person like Paul Pardo on your team.

Thanks
Barbara Lawson
Child Nutrition Director

TCPN MARKETING PLAN

The previous three pages set the framework for the Marketing Plan for National Restaurant Supply in selling to TCPN members.

Background: The Gholson Story

Pat McFerrien, Superintendent of Gholson ISD had met with Paul Pardo, our Salesperson calling on school districts in Central Texas. Paul had mentioned that as a part of our services, NRS will design foodservice operations, specify the equipment, and then supply and install the whole kitchen.

On May 1, 2008 Pat called Paul to verify that NRS would do a turn-key kitchen for Gholson. Paul said that we would and told her that he was four hours from Gholson. Pat told him she was in a hurry(she wanted a kitchen in 6 weeks) and that she would see him four hours. This call began the process.

Paul arrived four hours later, and started planning for our designer to fly into to Dallas and drive with Paul to Gholson for measurements and an understanding of the flow of the kitchen. David McCoy, NRS designer, arrived the next week, measured the space, evaluated the operation, and our team came up with drawings of the design the following week. Pat approved the drawings, the specifications, and gave NRS a purchase order to proceed.

The result was a designed and installed kitchen in seven weeks. The reward was the letter from Pat, and the subsequent e-mail from Susan McDonald.

THE PLAN:

The foodservice departments in school districts and municipalities are people-people. They respond better than most departments to people calling on them, especially in the rural communities. We feel this is the foundation of our marketing approach.

When National Restaurant Supply was awarded the TCPN contract, we created a Focus Group of Foodservice Directors and asked them to rate the various approaches companies market themselves through different media: direct mail, e-mail, telemarketing, internet offerings, catalogs, and face-to-

face. In most cases, the Foodservice Directors respond to people calling on them with a VBR(valid business reason). They stated that if there was someone calling on them, and that they were there to help their operation, they would respond most favorably. The other media, they felt, was less effective, and in some cases, a nuisance.

NRS responded to this simple data by sending sales people out, armed with the latest in foodservice industry technology, to call on directors, and they have responded. Please see the attached letter from Barbara Lawson, Child Nutrition Director of Aubrey ISD for her comments. Her comments are loud and clear. It is still a people business.

National Restaurant Supply has sales people call on schools in Texas, Oklahoma, Arizona, and New Mexico. They are the foundation of our marketing plan.

Communication:

As was demonstrated in our process map, the outside sales people develop leads and requests from the field and forward them to the TCPN Sales Desk. These leads will either end up as a proposal, but in most cases, the first step is a phone call back to the member to clarify and understand the needs of the customer. This ensures that the member is receiving exactly, what they require. This type of service is not done in any of the other media presented above.

Quarterly Mailers:

NRS, through our representatives mail out THE LUNCH LINE. This is a quarterly mailer that we highlight a Foodservice Director, preferably in a rural school district. We also use this media to advertise the latest technology in our industry. A sample of THE LUNCH LINE is included for your review.

Child Nutrition Conferences:

National Restaurant Supply has a booth and actively participates in the state Child Nutrition Conferences, in: Florida, Oklahoma, Arkansas, New Mexico,

Texas, and Arizona. TCPN have periodically joined us at these conferences, and have been active in promoting, NRS, TCPN, and a sense of humor.

Regional Conferences:

After a successful Roll-out at Region 17 in Lubbock, Texas, NRS held a two hour educational seminar for 27 school districts at the Region 17 ESC. A representative from TCPN participated in this very successful event. The success comes from the fact that we are now doing business with many of these school districts in West Texas. More events of this nature will be occurring in coming months, with the next one at Region 16 in Amarillo.

Website:

National Restaurant Supply is working on developing our website to allow TCPN members to review a complete product offering, priced at TCPN pricing. We are currently working on a beta test with a chain of restaurants that are using the website for their ordering purposes. We feel this will enhance our presence with TPCN members, and give them the ability to use this website as a resource tool. This tool would be linked from the TCPN website.

NATIONAL RESTAURANT SUPPLY CO. INC.

THE LUNCH LINE

SCHOOL FOODSERVICE NEWSLETTER SUMMER 2008

Featured Foodservice Director - Sarabeth Ghozali

Sarahbeth is a registered dietitian and The Director of Child Nutrition for the Crowley Independent School District. Sarahbeth has worked in Food Service for the past ten years before that receiving her Bachelor of Science from the University of Wisconsin-Madison and her Masters at Illinois State University.

"I feel that in part I owe my success to the directors that I have worked with in the past. People that were not only savvy accomplished business people but willing to take interest in the people they worked with."

Sarahbeth has carried that forward in the way she feels that any success that is afforded her is a direct reflection of each and every staff member that she fortunate enough to work with.

Sarahbeth was awarded The Judy Ford Stokes Award, for excellence in administrative dietetics as well as "School Health Herb" by The Texas Department of Agriculture.

Chicken Picata

Sarabeth's Favorite Recipe

Two Chicken Breast (pounded thin)
One egg
Two tsp. milk
One cup all purpose flour
¼ cup white wine
¼ cup chicken broth
Two table spoons butter
One lemon
One table spoon capers
Kosher salt and pepper to taste
Angle Hair Pasta

Method:

Combine Salt, Pepper and flour on a small plate (to taste)
Mix egg and milk in a small bowl
Heat Olive oil in a non-non stick sauté pan
Dredge pounded chicken breast in egg mix and then in to seasoned flour
Place well coated chicken in to HOT sauté pan and lightly brown chicken on both sides
Place paste in boiling water
Remove chicken from pan and place on sheet pan in a 350 degree oven for the remainder of the preparation
Deglaze pan with butter first and then white wine
Add juice from lemon
Add cappers and chicken broth while constantly stirring sauce while bring to a light boil
Add salt and pepper to taste
Reduce heat, remove chicken from oven and plate leaned on to the pasta
Cover with sauce and capers, garnish with a lemon wheel

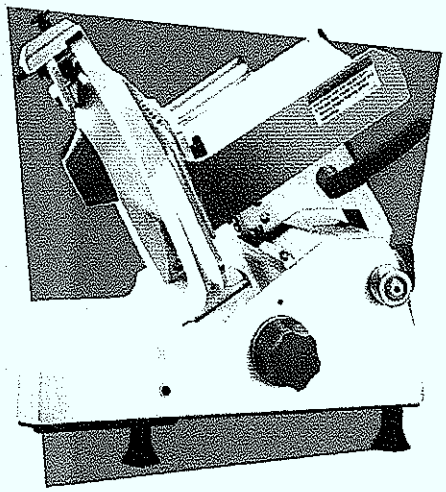
Bon appetite, Enjoy

Learning & Training Conference in Lubbock Texas

National Restaurant Supply from Albuquerque, New Mexico hosted a Learning and Training Conference at the Region 17 Educational Service Center in Lubbock, Texas. There were 24 Foodservice Directors from local school districts in attendance for education, fun, and door prizes.

Manufacturer Representatives put on the training, and the response from the directors was fantastic. Additional training in the Educational Service Centers around Texas is planned in the future. This type of format will help us to continue understand the needs of the school foodservice industry.

New Blade Removal System Reduces Injury Potential



ANVIL

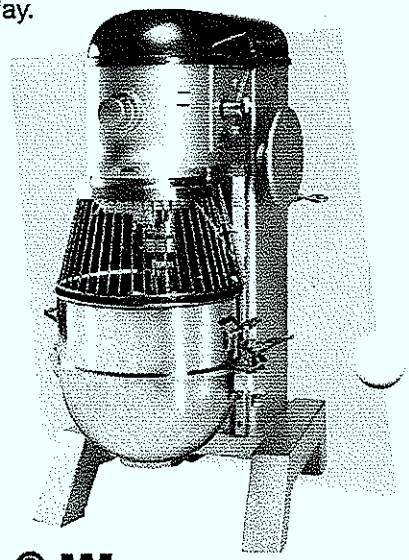
Arguably one of the most dangerous devices in any kitchen, slicers have a nasty reputation for causing injury to kitchen staff. With their razor sharp blade it doesn't take much for someone to get hurt.

Anvil has taken a hard long look at this issue and developed a new blade removal system designed to reduce the potential danger by ensuring that the blades sharp edges are never exposed during removal or replacement. Greatly reducing the chances of injury.

In addition to creating a unique solution to an age old safety problem, Anvil also happens to make some of the finest slicers available today. Their wide lineup of slicers are designed by Anvil and manufactured in Italy to their exacting standards.

Anvil slicers offer great performance, easier cleaning and maintenance and in addition to being the safest slicers available today.

Anvil Also Knows How To Mix it Up



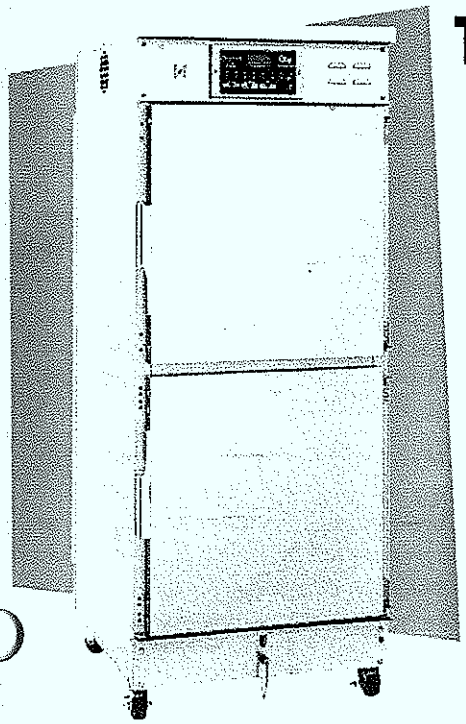
Ideal for demanding school kitchen applications Anvil's grease packed ball bearing and air cooled motor ensure quiet and efficient continuous operation. Comes standard with mixing bowl, wire whisk, dough hook and spatula.

This 60 quart mixer features a powerful 3 hp air cooled motor, 3 fixed speeds with easy speed shifting, and a long life gearbox driven by a cogged belt.

The #12 Hub for meat grinding attachment offers flexibility between grinding and mixing.

Anvil offers a wide variety a mixers designed to fit the needs of today's busy commercial kitchens. For more information about how an Anvil mixer can solve your mixing needs, give us a call or visit the Anvil's web site at: www.anvilworld.com

Therm & Hold The CVap® Way



WINSTON INDUSTRIES

What is CVap® (Controlled Vapor technology)? This patented technology utilizes a dual heat system of air and vapor heat to precisely control the evaporation of moisture from food. Controlling moisture evaporation helps keep food from drying out or cooling off. CVap therm & holds retherm quickly, while maintaining high food quality. They will save you labor, time, and money!

Serving top-quality food has never been easier. CVap® therm & hold cabinets allow you to precisely control food temperature and texture. The six pre-programmed menu channels are ideal to retherm most popular menu items.

If you're preparing something that isn't covered by the menu channels, there's also an Open Channel which you can program. It's ideal for large proteins and much more. No other retherm cabinet gives you so much versatility, or so much control over food quality. Serve food that's hot, fresh, and consistent with a CVap therm & hold cabinet.

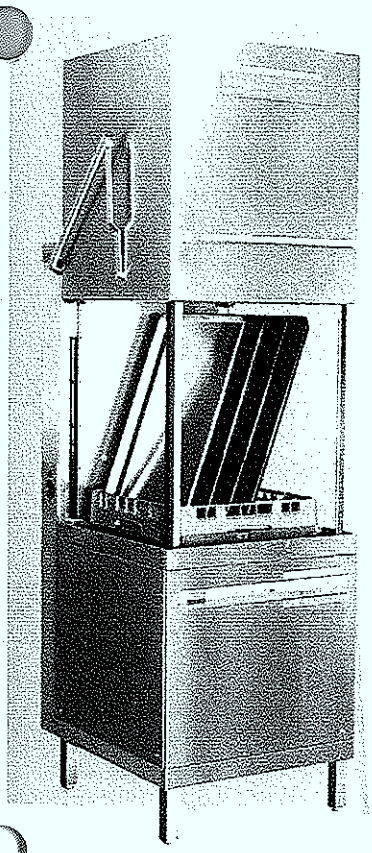
WINSTON INDUSTRIES

Trade-Up Program

Learn How You Can Recieve Up To...

$1,000.00

Trade-up value for your old therm & hold equipment.
Contact us for details



Versatile Warewashing Solution

Designed For Unique School Kitchen Demands

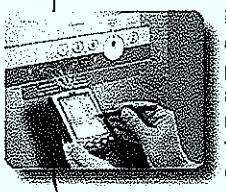
MEIKO

Meiko's DV 120.2 T door type machine has an extra-tall 27" interior clearance height to accommodate taller ware, such as sheet pans, with ease.

Variotronic™ technology allows the machine to transform from a dishwasher to a utensil washer with the press of a single button. Its powerful 2 hp wash pump is regulated by Meiko's award-winning Mike 2 control system, creating variable-frequency drive and wash pressures. This gives the operator the flexibility to accommodate various soil loads, from fine glass stemware and china to heavily soiled pots, pans and utensils.

Other unique features include Meiko's "Active Plus" wash tank soil removal system, "Soft Start" fine china and glassware protection system, "Aqua-Stop" water leakage protection system, and the "Auto-Safe" temperature control system. Together with the unit's internal booster heater and power rinse pump, "Auto-Safe" provides constant, guaranteed temperature and pressure for the final rinse cycle, regardless of the incoming water temperature and pressure - even using a cold water supply.

Meiko's Exclusive, Award-winning



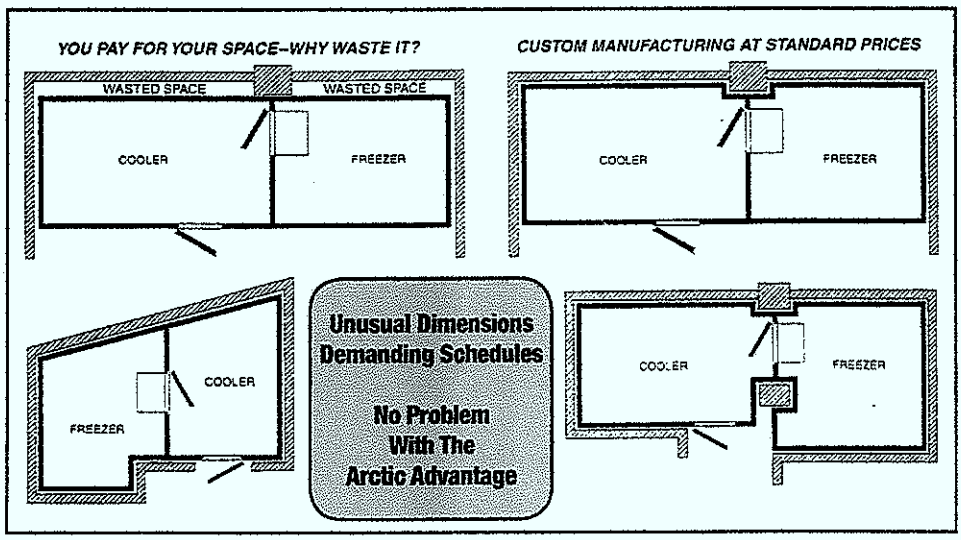
Mike 2 controller is standard equipment on the DV 80.2. It provides simple, one-touch automatic operation, automatic regulation of temperatures, and advanced service diagnostics.

Custom Sizes & Shapes at Nominal Size Prices

Arctic®
PREFABRICATED WALK-IN COOLERS AND FREEZERS

Don't waste precious cold storage space

Arctic specializes in designing walk-in cold storage to fit the available space. If you need to notch around a column or you have a space with angles other than 90 degrees, Arctic will manufacture it for you.



Arctic Standard Features

- Matching the Insulation to the Application
- U.L. Listed Doors and Panels
- CFC-Free Foam Insulation
- One-Piece Corners
- Foam-In-Place Reinforced Doors
- Doors Include 36 in. High Kick-Plates In and Out
- Steel Reinforced Hinges
- Pre-Assembled and Inspected

NATIONAL
RESTAURANT SUPPLY CO. INC.
2513 Comanche Rd. N.E.
Albuquerque, NM 87107

THE LUNCH LINE

SCHOOL FOODSERVICE NEWSLETTER

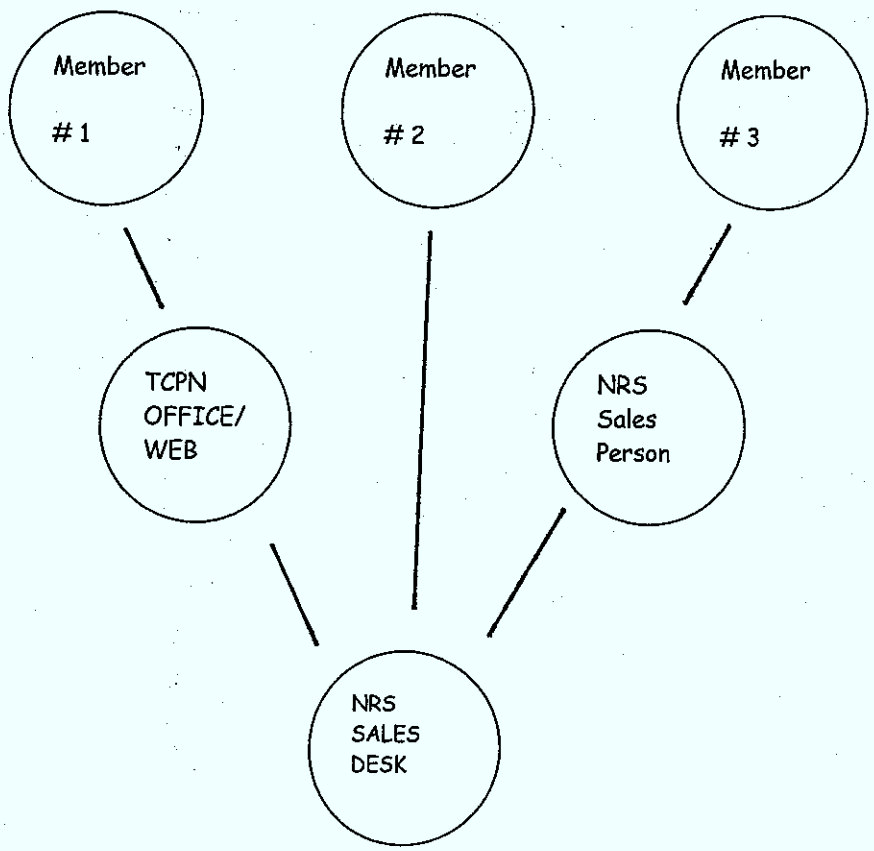
VALUE ADDED SERVICES DESCRIPTION

OPERATIONAL:

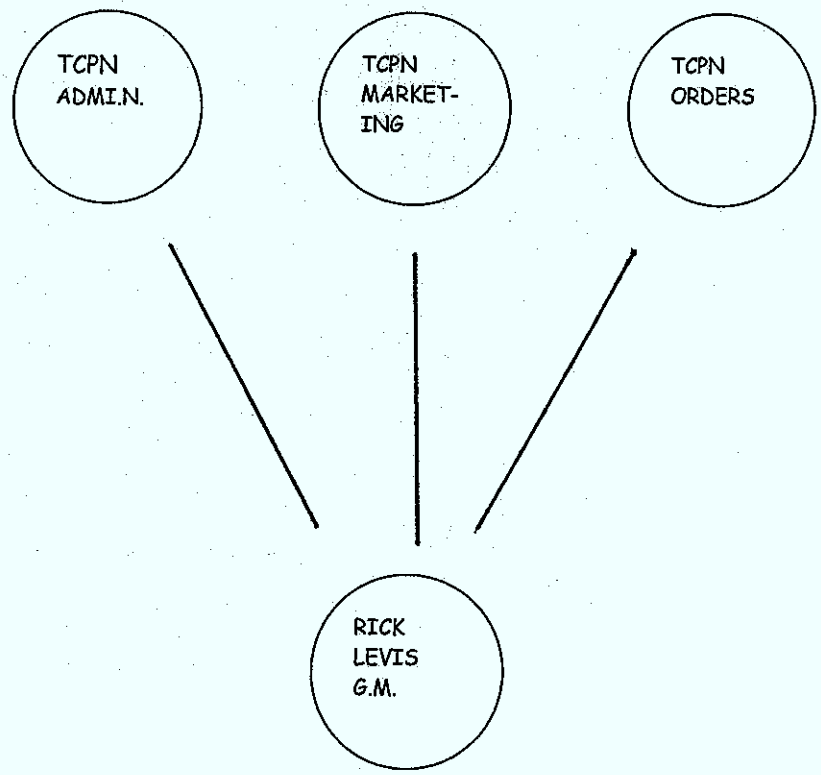
1. ***DESCRIBE HOW YOUR COMPANY WILL INTERACT WITH TCPN.***

One of the reasons for the success experienced between TCPN and NRS for the duration of the previous contract is the flow of communication between the two entities. Whether it has been in planning joint representation at a trade show, strategizing on how to capture a new member, or the collaboration on better ways to market the contract, the interaction has proven that not only are our goals aligned, but we are indeed communicating well together for our mutual benefit.

Process Map: SALES COMMUNICATION



Process Map: ADMINISTRATIVE COMMUNICATION



To facilitate ease of communication, there will be one point of contact at National Restaurant Supply. Rick Levis, General Manager will be available of any issues that should arise, whether they come from TCPN Administration, Marketing, or Orders.

Sales Communication:

The process for sales communication for members usually takes three approaches,

1. Member # 1 will communicate directly with the TCPN office via a phone call or by visiting the TCPN Website. In either case, the member is directed to the NRS Sales Desk where a Foodservice Sales Associate will start direct communication to either formalize a proposal or solve the member's open issues.
2. Member #2, because of previous relations with NRS, or because of advertising by NRS or TCPN, will either, fax, e-mail or call the NRS Sales Desk for a question, a request for proposal, or to solve a problem. The communication is most desirable because it is most efficient and direct.
3. Member #3 will have been approached by one of NRS's Outside Sales staff. This is the optimum approach because in many cases, especially in the rural outstate areas, our sales people are the only sales people some of TCPN Members will see. For example, in Texas, NRS is the only Foodservice Dealer that has outside sales people calling on schools. The Outside Sales person will pick up the need of the member and communicate it to the NRS Sales Desk. The sales person will follow the open proposal or issue until it is resolved.

NOTE: This communication is the vital part of National Restaurant Supply's marketing approach. Our person-to-person approach is the cornerstone of our Marketing Plan.

VALUE ADDED SERVICES DESCRIPTION

OPERATIONAL:

2. ***IDENTIFY THE PROCESS OF RECEIVING A PURCHASE ORDER. INDICATE IF YOUR COMPANY WILL ACCEPT ALL FORMS OF PURCHASE ORDERS.(ELECTRONIC, FAX, PAPER)***

Through the duration of the previous contract, NRS has received purchase orders via fax, mail, and electronically. In some cases, the members have sent the orders in direct to NRS, and we have forwarded these orders to TCPN for processing.

Our accounting department audits the statements that TCPN submits,

3. ***WHAT CREDIT REQUIREMENTS ARE NEEDED BY THE GOVERNMENTAL ENTITY IN ORDER FOR YOUR COMPANY TO ACCEPT A PURCHASE ORDER.***

National Restaurant Supply will only accept governmental purchase orders, will grant net thirty day terms on these purchase orders. NRS will also accept credit cards for these purchases.

4. ***DOES YOU COMPANY REQQUIRE TAX EXEMPT FORMS TO BE PROVIDED BY GOVERNMENT ENTITIES FOR EACH PURCHASE ORDER?***

NRS maintains a file for each government entity and has on file a tax exempt form for each entity. A separate tax exempt form is not required for each purchase order.

5. ***DISCUSS THE INVOICING OPTIONS YOUR COMPANY OFFERS AND THE PAYMENT TERMS FOR EACH.***

For simple purchase orders, NRS will submit one invoice via mail, providing there are no back orders. If there is a back order, then there could be multiple invoices for the same purchase order. For construction projects, there are multiple invoices reflecting the

shipment of products. Our standard payment terms(Net 30 Days) apply to all invoices.

6. *IS YOUR COMPANY CAPABLE OF HANDLING ELECTRONIC FUNDS TRANSFER(EFT) PAYMENTS? FI SO, WHAT EFT FORMATS(CTX,CPT,ETC) DO YUOU CURRENTLY SUPPORT?*

National Restaurant Supply is capable of handling electronic funds transfer, and do so frequently with our customers. The format we support is ACH through our bank, JP Morgan Chase.

7. *WHAT DOES YOUR COMPANY DO TO ENSURE THAT INVOICES ARE RECEIVED WITHIN A REASONABLE TIME FRAME AND ISSUED TO GOVERNMENT ENTITIES FOR PAYMENT?*

There are two types of shipments to our customers: from our stock, and special orders. When we ship something from our warehouses, an invoice is automatically generated and mailed that day to the customer. When we are something that is not in our inventory, whether it is drop shipped, or received in our warehouses, we invoice the customer that day, whether we ship the product or not. In the case of construction projects that may be held up for various reasons, we still invoice the customer the when we receive the invoice on a drop shipment, or when we receive the goods into our warehouses.

VALUE ADDED SERVICES DESCRIPTION

TRAINING:

1. ***DESCRIBE HOW YOU INTEND ON INVOLVING TCPN IN YOUR INTRODUCTION.***

   Please see our training manual entitled, "CO-OPERATIVE SELLING". We utilize this training guide as way for new sales people to understand co-operative selling, TCPN, and how co-operatives relate to schools and municipalities.
   The NRS Training guide, "Co-operative Selling" can be found at the back of this tab.

2. ***DESCRIBE THE SCOPE OF TRAINING OPPORTUNITIES YOUR COMPANY WOULD MAKE AVAILABLE TO GOVERNMENT ENTITIES AS NEEDED.***

   National Restaurant Supply believes in training as a critical part of our sales approach. As you will see in our Marketing Plan, we understand that if we educate the member of TCPN, they will want to do business with NRS. We participate in the annual Region 4 Foodservice Showcase, and have put on training sessions for Region 4 members.

   After the Roll-out in Lubbock earlier this year, we got together with the Region 17 Purchasing Manager and planned out a 2 hour training session at the Region 17 ESC. We had 27 school district Foodservice Directors for round robin training on various new technologies in the foodservice industry. It paid off, because we have made many sales through TCPN in Region 17, as a result. A representative of TCPN was present for this session, and spoke to the Directors. A similar training session is on the books for Region 16 in Amarillo, TX. We hope to duplicate this type training throughout our territories.

   Every sales call we make to a school or municipality, we carry in the latest technology to help the foodservice directors know what is on the cutting edge, especially with our cutlery.

VALUE ADDED DESCRIPTION

CUSTOMER SERVICE AND REPORTING:

1. ***DESCRIBE YOUR COMPANY'S CUSTOMER SERVICE DEPARTMENT(HOURS OF OPERATION, NUMBER OF SERVICE CENTERS, ETC.)***

   The NRS Sales Desk is the epicenter of our customer service department for TCPN members. All communication comes into this center, and it is here that we reach back out to the member to ensure that what we are proposing is exactly what they want. We man this desk from 7:30 a.m. to 5:30 p.m. Monday through Friday. Our outside sales staff will funnel information requests into the Sales Desk, as well as the Sales Desk receiving direct request, especially from repeat customers.

   In addition to the Sales Desk, many of our outside sales personnel can handle checking prices and availability of products for members. These personnel are in Amarillo, TX, El Paso, TX, Albuquerque, NM, Phoenix, AZ and Tucson, AZ.

2. ***WHAT IS YOUR TURN-AROUND FOR ORDERS?***

   The turn-around time for orders depends on what products have been requested. We maintain three inventories in El Paso, Albuquerque, and Phoenix totaling over $3,000,000. In many cases we have what the member wants in stock, and can ship it out that day.

   If it is a special order of equipment, custom stainless steel, or walk-in coolers and freezers, lead times will vary. The member is always apprised of what the lead time is, and how long it will take to get to their location.

CO-OPERATIVE SELLING

Albuquerque, NM
December 7, 2007

INTRODUCTION:

1. Co-operatives and their philosophies:

Why co-operatives were formed and what is there philosophy? What does it mean to us?

TCPN: The Cooperative Purchasing Network: Texas, Arizona, Arkansas, Oklahoma, Florida, & beyond.

Where can we make the most impact?
Scottsdale versus Showlow, AZ
Dallas ISD versus Malakoff ISD, Texas
Quitman, AR versus Little Rock ISD
Tulsa ISD versus Sapulpa ISD
THE ANSWER IS FOLLOW THE DOLLAR! Where is it? Think Rural.

What is our role as an awarded vendor?

What do you do when a school district is not a "member" of a co-op? What is your next step?

How do state statutes come into play when working with a new school district or governmental entity? TCPN is a governmental co-op. What

happens when I am challenged about doing business with a co-op? What do I do next?

TARGET MARKETING:

1. Target markets that use co-ops: (#)=experience in last 12 months
    a. School Districts(41)
    b. Colleges & Universities(2)
    c. Community Colleges(4)
    d. Cities(3)
    e. Counties(2)
    f. Educational Service Centers(3)
    g. Private Institutions
    h. What else?

Who should I call on when I visit a target account?

School Districts:

Food Service Director, Supervisor, Manager-they go by different names.
Superintendent
Purchasing Agent
Business Manager
Facilities or Plant Manager

Colleges & Universities: same as school districts

Hospitals & Senior Centers:

Food Service Director
Purchasing Department

Municipal Governments:

Purchasing Department
Facilities Department
Local Jails/Prisons
Senior Centers
Pools & Recreation Centers
Community Centers

2. Who are the key players, and what role do they play in purchasing foodservice equipment:

   a. Foodservice Director: The need for replacement or new equipment and supplies generally comes from this person. They **usually** know what they want, but often times they do not know all of information we need to accurately quote on their requirements. We have seen a FSD that do not know whether they have natural gas, LP, what voltage, what phase, bakery depth, etc.

   b. Purchasing Agent, Business Manager: Normally the request for equipment ends up with the business end of the school district. If they have experience with co-ops, then we will get the call for a price. If they are knowledgeable with TCPN then once they get the price, they will issue the order. What can TCPN do for you? The Cost of Purchasing: how do you convince someone with the $$$ to not put something out to bid?

   c. Superintendent: depending upon the size of the district, the Superintendent may do the purchasing also. They definitely need to know about TCPN and its benefits. Again the cost of Purchasing.

   d. Facilities(Plant Mgr.): We have seen a number of instances that the person responsible for keeping the equipment alive, also recommends and purchases equipment. They should be visited to at least show them how to secure parts and service through

NRS. "I have a Market Forge steamer, and I can not get it fixed." We had someone out the next day.

SEE WIN/WIN CHART

RELATIONSHIP SELLING: The Foodservice Director

1. When selling into these target markets, the optimum selling approach is relationship selling. Frances' comments.

2. Where to find the Foodservice Director:

3. Classic Foodservice Director:

4. Modern Foodservice Director:

JOB DESCRIPTION:

What is your job description?

Sales Person versus Relationship Builder:

Facilitator: You are going to run into people that know more about the products we sell than you do. Use your resources: Frances, Dennis, Rick, Matt, David. TECH TALK...CALL DO NOT GUESS.

Problem Solver: THIS SEPERATES US FROM THE INTERNET COMPANIES, AND OTHER DEALERS THAT ARE JUST QUOTING A PRICE.

TRUST & HUMBLE:

PLANNING YOUR WEEK:

HOW CAN I BE TWO PLACES AT ONCE?, BY PAUL PARDO

How many calls per day?

What are you going to do when you get there? A little research wouldn't hurt. Go to their website and understand how many schools or campuses are in the district. Profile the District in your database. Always have something in you hand that will either help or teach them something.

Optimizing your schedule: Covering a community...blitzing a town.

COLD CALLING: What happens when you run into the wall? The Donna Turnipseed Story/How to move around a blocker/ Paul Pardo turns a no into a yes.

After that first call, how are you going to follow-up? E-mail with a quick summary, phone call with answers to questions, when do you go back? "Thank You" post card.

PRICING: We are under contract with TCPN and CES to provide foodservice equipment at a quoted discount off of manufacturer's list price sheet. We want to be consistent across all state lines. Only people to do pricing are Rick, Dennis, Frances and Matt.

Quantity Discounts: starts with the word: TRUCKLOAD, CONTAINER LOAD, OR TRAIN-LOAD.

Competition:

CONTRACT FEEDERS: These are direct competitors. You will run into contract feeders in some of the kitchens you visit. Names like: Marriott, Aramark, Morrisons, Summit, to name a few. The school district has contracted out the feeding of their children and are probably paying a competitive fee per student per meal to feed them.

These contract feeders are there using the facility and generally do not get into what assets are purchased for the kitchen, but sometimes they do. We ran into a smallwares package bid at SMU where we were being asked by Aramark to provide pricing. We lost it to either an Edward Don Sales Person, or Aramark provided the smallwares direct.

Other Co-ops: Mohave, Buy Board, U.S. Communities, the list is endless.

Local Co-ops, Multi-Region Co-ops, bid lists: We will join or put our name on any local or multi-region bid list, as long as it does not come in conflict with TCPN.

Other Dealers: the list is endless

CONTRACT, DESIGN, AND INSTALLATION & WARRANTIES:

1. DESIGN: At times we are going to be exposed to districts, cities and counties that need assistance in designing a new kitchen, remodeling an existing kitchen, or just improving what they have. You have resources within the company that can help you. For a fee we will collaborate with the architect, engineer, Facility Manager, to give your customer what they want. We have a design contract and associated fee that we will prepare if they agree.(Design Contract)
2. CONTRACT: if the customer comes to us with a design, or if we are designing the kitchen, the next step is for us to work up a proposal for the construction of this kitchen David McCoy(Jim Lawrentz in El Paso and Tommy Damato in Phoenix) and his staff are ready, at this point, to jump in and assist in this project. They will prepare a proposal that you can take to your customer, and they will be there to follow the project to completion. Discussion.
3. INSTALLATION: The ability to install products anywhere, once again differentiates us from the internet companies and others that do no get into installation. We have resources at our finger-tips to install our products. They key ingredient to the installation, though, is you. Having you there locally is a vital step in a successful installation. It is important to work with local service and install firms you're your customer is comfortable with. When you are asked about who would do the installation, you should ask them if there is someone locally that they prefer. We are in the process of building a database of great contractors that have worked with us. Discussion.
4. WARRANTIES: Generally all of the products we sell come with a one year parts and labor warranty. But some do not. We have to be very careful in this area. Sometimes foodservice consultants, when they specify products, will specify warranties in excess of what is normally provided by the manufacturer. We will only offer that which is offered by the manufacturers. We are not a parts house or service

agent. We can provide for our customers where to go to secure parts and service.

INTERNAL COMMUNICATION:

How do we communicate with each other? What are your **expectations** of how you would like to be communicated with?

INFORMATION FLOW: for your resources to quote on your customer's requirements in a timely manner, the requests have to come in an appropriate manner. The GIGO rules applies here.

Requests must be by e-mail, and must include the following:

Name, Title, School District or Municipality, telephone #, e-mail address, fax#, products in concise form. The words: tong, convection oven, or refrigerator is too vague. If the customer does not know exactly what they want, then say so in you communication, and we will call them. Again our strength is that we will give the customer what they want.

When a proposal is sent out, you will receive a copy of the proposal and all proposals will be in Autoquotes format. When the proposal is in the hands of the customer, it is your responsibility to follow up, not Dennis, Rick, or Frances. A telephone call for every proposal that goes out is important to make certain that they got it, understand it, and always, always, always, ask for the order.

How do you ask for the order?

MARKETING

NRS is applying a huge amount of resources to ensure this program is successful. How you use these tools will determine your individual success.

State School Nutrition Conferences: What role you play in these state conferences can make you a winner or just an attendee. The state conferences are run by the individual membership. Texas is so big, they have an administrator, but the membership and their committees always make it happen. Get involved. There is always a golf tournament, banquet, bowling tournament, exhibitor show, meetings, etc. If you volunteer to help, you will be recognized, generally at the banquet in front of everyone, and people will get to know you. Getting to know you is the first step in relationship selling.

We will have a booth(BIG RED) for you to take to the conference. We will have the TCPN or CES flier to hand out, as well as some fun item(apron, hat, scraper). We will arm you with some more hand-outs that are product oriented that we are focusing on at the time. There will be a give-away item that we will use as a draw to your booth, for you to give away…your customers love this.

Post Cards: we have discover that if we send out at least one post card announcing the give away to the members prior to the conference, and that they have to bring the post card to the conference, it really draws them in the booth, and they remember you. It is fun and the anticipation of winning is better than ice cream on a hot day. You will also have a supply of blank post cards for them to fill out at the booth, because they will have left the card you send them on their desk, or back in the hotel room. Save all of these cards as they are your leads. Make certain that when you draw for the prize, it is when lots of people are watching, like at the banquet. Again, this is prime advertising!

NANCY ALFORD: Nancy is the Food Service Director of Region 4 in Houston. Region 4 owns and operates TCPN. Nancy has some software that she is marketing to the schools and would like to be a part of our booth at the school shows. We are exploring whether she will kick in some funds so that we could have a larger booth. If not, she is most welcome, and she lends a little legitimacy to our marketing efforts: having a Foodservice Director selling along side of us. We will coordinate with Nancy on shows.

TASBO, AASBO, NMASBO, OASBO: We will be attending the ASBO conferences as they match us up with purchasing managers, business managers, superintendents, and school board members. Booths will be used, but post cards will not.

TCPN ROLL-OUTS: We will be participating in all Roll-outs for both co-ops. We are working on a smaller booth that will fit in a small space for you to use. TCPN fliers will apply as will limited hand-outs, as you are seeing more purchasing managers and superintendents. At these conferences we are pushing that there is a foodservice dealer in TCPN, and that they can easily get in touch with us.

Website: our website is under construction at present. Discussion

Marketing Mailers: The Johnny Bee mailer was an excellent mailer to help get our name out, and personalize who we are. This is important. Again, your main competition is the internet. If our assumptions of the profile of our customers is correct, that these are personal people, then the more we humanize our approach the better. Mailers are for mailing and hand-outs.

REFERENCES

1. Name: Ysleta ISD
   Contact: Michael Vasquez, Foodservice Director
   Location: El Paso, Texas
   Phone #: 915-434-0125
   Years Service: 50 years
   # of facilities: 160
   Dollar Volume: $44,896
2. Name: Canutillo ISD
   Contact: Adel Bayless, Foodservice Director
   Location: Canutillo, Texas
   Years Service: 50 years
   # of facilities: 8
   Dollar Volume: $111,526
3. Name: El Paso ISD
   Contact: Nancy Nordell, Foodservice Director
   Location: El Paso, Texas
   Phone #: 915-779-4419
   Year Service: 50 years
   # of facilities: 181
   Dollar Volume: $241,818
4. Name: Alvin ISD
   Contact: Lee Haddock, Foodservice Director
   Location: Alvin, Texas
   Phone #: 281-245-2476
   Years Service: One year
   Dollar Volume: $56,421
5. Name: Socorro ISD
   Contact: Debbie Devine, Foodservice Director
   Location: El Paso, Texas
   Phone #: 915-937-0754
   Years Service: 50 years
   Dollar Volume: $163,071
6. Name: The Cooperative Purchasing Network
   Contact: Jason Wickel, Executive Director
   Location: Houston, Texas
   Phone #: 888-884-7695

Years Service: 3 years on current contract
Dollar Volume: $1,708,089.57 trailing 12 months

7. Name: Tarrant County
   Contact: Gwen Peterson
   Location: Ft. Worth, TX
   Phone #: 817-884-1145
   Years Service: 3 years
   Dollar Volume: $10,000
8. Name: El Paso County
   Contact: Pete Vasquez
   Location: El Paso, TX
   Phone #: 915-543-3887
   Years Service: 20 years
   Dollar Volume: $120,152
9. Name: Sandoval County
   Contact: Carla Sisneros
   Location: Bernalillo, NM
   Phone #: 505-867-7512
   Years Service: 10 years
   Dollar Volume: $33,088
10. Name: San Juan County
    Contact: Connie Chandler
    Location: Farmington, NM
    Phone #: 505-334-4550
    Years Service: 4 years
    Dollar Volume: $542,531

SPD725(7/83)

CERTIFICATION NO. SPD 29R29

DATE ISSUED 08/01/1999

NATIONAL RESTAURANT SUPPLY

IS HEREBY CERTIFIED BY THE OFFICE OF THE

State Purchasing Agent

TO BE A RESIDENT BIDDER AS DEFINED IN CHAPTER 13: PUBLIC PURCHASES ACT 1982 CUMULATIVE SUPPLEMENT, AND PER RESIDENT BIDDER CERTIFICATION QUESTIONNAIRE FILED IN THE STATE PURCHASING DIVISION'S OFFICE.

STATE PURCHASING AGENT

*** THIS IS NOT AN INVOICE ***

FACILITY ID#: FA0002409

Program ID	Effective From Date	Effective To Date
BUSINESS REGISTRATION	02/29/2008	02/28/2009

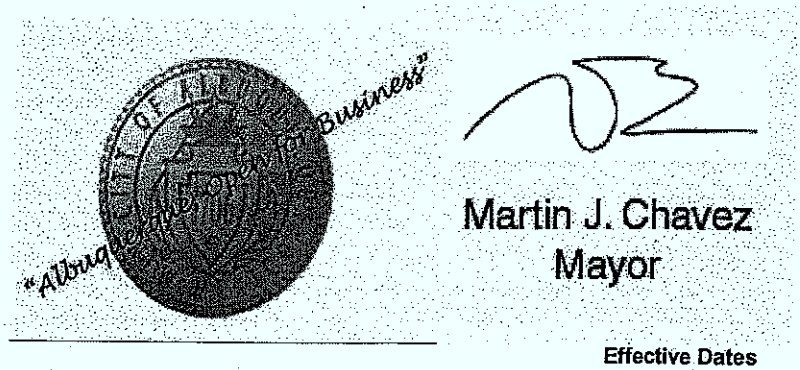
CITY OF ALBUQUERQUE
P.O. BOX 17
ALBUQUERQUE, NM 87103

NATIONAL RESTAURANT & SPLY
2513 COMANCHE NE
ALBUQUERQUE, NM 87107

CITY OF ALBUQUERQUE

NATIONAL RESTAURANT SUPPLY
2513 COMANCHE RD NE
ALBUQUERQUE, NM 87107

Facility No.: FA0002409



Martin J. Chavez
Mayor

RECORD ID	PROGRAM DESCRIPTION	PROGRAM IDENTIFIER	Effective Dates From	Through
PT0002243	Business Registration Receipt	BUSINESS REGISTRATION	02/29/2008	02/28/2009

HAVING COMPLIED WITH THE FEE REQUIREMENTS OF CHAPTER 13 ARTICLE 1 OF THE REVISED ORDINANCES.

REGISTRATION OR LICENSING WITH THE CITY OF ALBUQUERQUE AND PAYMENT OF FEES DOES NOT CONSTITUTE A WAVER OF ANY REQUIREMENTS OR PROVISIONS CONTAINED IN ANY LAW.

THE ACTIVITY/BUSINESS PROPOSED TO BE CONDUCTED AT ANY LOCATION WITHIN THE CITY SHALL BE APPROVED BY THE CITY'S ZONING ENFORCEMENT OFFICER PRIOR TO COMMENCING THE ACTIVITY/BUSINESS.

Consumer Health Protection Division
768-2638

Treasury Division
768-3463

POST IN A CONSPICUOUS PLACE

I017.rpt V. 1.0

2/11/2008 Batch

City of Santa Fe
P.O. Box 909
Santa Fe, NM 87504-0909

Official Document
Please Post

Business name . . : NATIONAL RESTAURANT SUPPLY CO Ctl nbr . . : 32930
Phone number . . : (505) 883-1999
Location addr . . : SF COUNTY
Lic Nbr/Class . . : 08 00033173 OUT OF CITY CONTRACTOR - SPECIALTY
Issue date . . . : 1/14/08 Expiration date . . : 12/31/08
Lic Fee . . . . . : 10.00
Penalty . . . . . : .00
Total . . . . . : 10.00

* * * * * * * B U S I N E S S L I C E N S E * * * * * * *

NATIONAL RESTAURANT SUPPLY CO
2513 COMNACHE RD NE
ALBUQUERQUE NM 87107

Bill Richardson
Governor

Edward J. Lopez
Superintendent

State of New Mexico

Regulation and Licensing Department

CONSTRUCTION INDUSTRIES DIVISION

2550 Cerrillos Rd.
Santa Fe, New Mexico 87505

Lisa D. Martinez
Director

This is to certify that: **NATIONAL RESTAURANT SUPPLY, INC.**

PERMANENT LICENSE #53539

Located at: **2513 COMANCHE NE ALBUQUERQUE, NM 87107**

Has complied with all the requirements of the law and is hereby licensed as a contractor to operate under the classification(s) of:

GB98, MM03

And to permit or contract projects single in New Mexico of a dollar amount up to:

Given under my signature and the seal of the Construction Industries Division at Santa Fe, New Mexico on

08/14/2007

Signature of Contractor

Lisa D. Martinez
Director

NOTE: This Certificate is now and shall remain the property of the CONSTRUCTION INDUSTRIES DIVISION and shall be surrendered at any time upon demand. This certificate is not transferable

STATE OF NEW MEXICO

CONSTRUCTION INDUSTRIES DIVISION

NATIONAL RESTAURANT SUPPLY, INC.

LICENSE NUMBER

53539

Qualifying Party(S)

LEVIS RICK

CASTRO GUSTAVO

EXPIRES

09/30/2010

CLASSIFICATION(S)

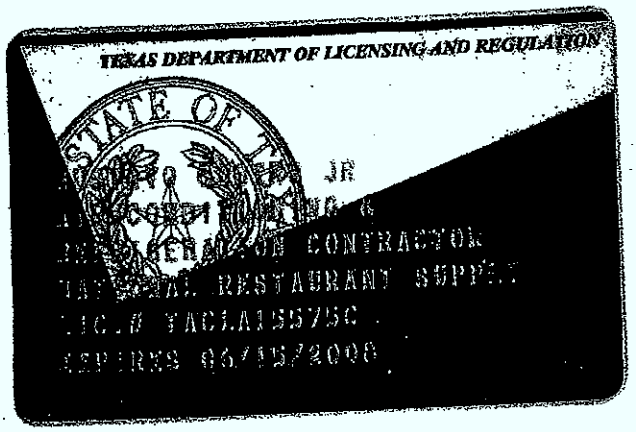
398, MM03

DIRECTOR

This card is the property of the CID and shall be surrendered upon demand

TEXAS
DEPARTMENT OF PUBLIC SAFETY
DRIVER LICENSE
CLASS: C DL: 00292163
DOB: 10-21-46 HT: 5-09
EXPIRES: 10-21-12 EYES: BRN
RESTR: SEX: M
END:
CASTRO,GUSTAVO,RIB
3016 HARRISON AVE
EL PASO TX 79930

STATE OF NEW MEXICO
CONSTRUCTION INDUSTRIES DIVISION
NATIONAL RESTAURANT SUPPLY, INC.
LICENSE NUMBER
53539
EXPIRES
09/30/2010
Qualifying Party(S)
LEVIS RICK
CASTRO GUSTAVO
CLASSIFICATION(S)
MM03
DIRECTOR
This card is the property of the CID and shall be surrendered upon demand


TEXAS DEPARTMENT OF LICENSING AND REGULATION
STATE OF
JR
CONTRACTOR
RESTAURANT SUPPL
TACLA155575C
EXPIRES 06/15/2000

STATE OF TEXAS

GUSTAVO CASTRO JR.

AIR CONDITIONING &
REFRIGERATION CONTRACTOR

NATIONAL RESTAURANT SUPPLY

LIC.# TACLA15575C
EXPIRES 06/15/2009

TEXAS DEPARTMENT OF LICENSING AND REGULATION

IMPORTANT NOTICE
YOU MUST:

1.) REPORT DISASSOCIATION OF QUALIFYING PARTY IN WRITING WITHIN 15 DAYS. [SEE A.R.S. § 32-1154(A)(19) AND § 32-1151.01]
2.) REPORT A CHANGE OF ADDRESS IN WRITING WITHIN 30 DAYS. [SEE A.R.S. § 32-1122(B)(1)]
3.) REPORT ANY TRANSFER OF OWNERSHIP OF 50% OR MORE IMMEDIATELY. (SEE A.R.S. § 32-1151.01)
4.) REPORT ANY CHANGE IN LEGAL ENTITY SUCH AS ANY CHANGE IN THE OWNERSHIP OF SOLE PROPRIETORSHIP OR CHANGE OF A PARTNER IN A PARTNERSHIP OR THE CREATION OF A NEW CORPORATE ENTITY. (SEE RULE R4-9-110)

NATIONAL RESTAURANT SUPPLY INC
7125 INDUSTRIAL
EL PASO TX 79915

THIS IS YOUR IDENTIFICATION CARD
DO NOT DESTROY

CORP

LICENSE EFFECTIVE THROUGH: DEC 2008
STATE OF ARIZONA
Registrar of Contractors CERTIFIES THAT

NATIONAL RESTAURANT SUPPLY INC

CONTRACTORS LICENSE NO. ROC202956 CLASS L-63

APPLIANCES

COMMERCIAL ONLY

THIS CARD MUST BE PRESENTED UPON DEMAND

Fidelio V. Garcia
ACTING DIRECTOR

New Mexico Department of WORKFORCE SOLUTIONS

Certificate of Public Works Registration

National Restaurant Supply Co., Inc.

2513 Commanche NE

Albuquerque NM 87107

Registration Date: 8/14/2008

Expiration Date: 8/14/2009

Registration Number 0009020050519

This Certifies that the above company may participate in Public Works Projects.

The company has provided payment into the Labor Enforcement Fund and is in good standing.

TCPN®
The Cooperative Purchasing Network

October 6, 2009

National Restaurant Supply Co., Inc.
ATTN: Mr. Bruce Gulbas, President
7125 Industrial Ave
El Paso, TX 79915

Re: Renewal Award of TCPN Annual Contract # R4889

Dear Mr. Gulbas:

The Cooperative Purchasing Network (TCPN) is pleased to announce that National Restaurant Supply Co., Inc. has been awarded an annual contract renewal for the following, based on the sealed proposal submitted to TCPN on October 21, 2008, and subsequent performance thereafter:

Contract

Food Service Equipment

The contract will expire on October 31, 2010, completing the second year of a possible five-year term of contract. **If your company is not in agreement, please contact TCPN immediately.**

The partnership between National Restaurant Supply Co., Inc. and TCPN can be of great help to participating agencies. Please provide copies of this letter to your sales representatives to assist in their work.

If you have any questions or concerns, please feel free to contact me at the TCPN office at 713-744-6356.

Sincerely,

Jason Wickel
TCPN Director

7145 West Tidwell Road • Houston, Texas 77092
888.884.7695 • Fax 800.458.0099 • www.TCPN.org

CERTIFIED QUALITY MANAGEMENT SYSTEM ISO 9001:2000 DNV

EXHIBIT B
TO
PURCHASE AGREEMENT
BETWEEN
THE CITY OF AVONDALE
AND
NATIONAL RESTAURANT SUPPLY CO. INC.

[Proposal]

See following pages.

5/26/2010

Food Service Equipment Estimate

To: Avondale Sports Complex
Avondale, AZ
Attn: Daniel Davis
P 623-333-1411
E ddavis@avondale.org

From: National Restaurant Supply
Mike Slattery
5010 South 48th Street
Phoenix, AZ 85040
P 602-225-2204
F 602-392-0563
E mikes@nrsupply.com

Item	Qty		Description	Sell Each	Sell Total
1	1	ea	MILLWORK COUNTER (NIKEC)		
			Custom Model No. NIKEC		
			Millwork Counter By General Contractor		
2	3	ea	CASH REGISTER (NIKEC)		
			Custom Model No. NIKEC		
			Cash Register By Owner		
3	1	ea	SODA TOWER (NIKEC)		
			Custom Model No. NIKEC		
			Soda Tower By Vendor		
4	1	ea	PAPER CUP DISPENSER	69.98	69.98
			Dispense-Rite Model No. ADJ-2		
			Cup Dispenser, in-counter, adjustable, two spring (F & P), accommodates cups 8 oz. to 44 oz. with rim diameter range 3" - 4-5/8", ring bezel 6-7/8", 22" long, 304 s/s construction, for paper, plastic and foam cups in vertical, horizontal or angled mounting, NSF		
	1	ea	Verify cup rim diameter prior to ordering		
	2	ea	ADJ-2 Quantity Specified (1) - Quantity On Drawing (3) - Verify	69.98	139.96
			Extended Total for Item No. 4: $209.94		
5	1	ea	CHARBROILER, GAS	5,497.46	5,497.46
			Imperial Model No. IR-36ABR-2-SC		
			Sizzle 'N Chill Restaurant Series Range, 36", gas, charbroiler type, adjustable grate, 2-drawer self-contained refrigerated base, stainless front, landing ledge, sides, stub back, 120,000 BTU, 1/5 HP compressor		
	1	ea	Limited one year parts and labor warranty, std.		
	1	ea	Natural gas		
	1	ea	115v/60/1, 5.0 amps, 6' cord & plug, standard (refrigerated base)		
	1	ea	Swivel casters (set of 4) two with brakes	226.05	226.05
			Extended Total for Item No. 5: $5,723.51		
5.1	1	ea	SAFETY SYSTEM MOVEABLE GAS CONNECTOR	136.47	136.47
			Dormont Manufacturing Model No. 1675KIT48		
			Safety System Moveable Gas Connector Kit, 3/4" inside dia., 48" long, covered with stainless steel braid, coated with blue antimicrobial PVC, 1 SnapFast™ QD, 1 full port valve, (2) 90° elbows, coiled restraining cable with hardware, limited lifetime warranty		
			Extended Total for Item No. 5.1: $136.47		
6	1	ea	GRIDDLE, COUNTER UNIT, GAS	4,474.39	4,474.39
			AccuTemp Model No. GGF1201B3600-T1		
			Accu-Steam Griddle™, table top, Nat. gas, 36"W, 838 sq.in. cooking area, 8 ga. 304 s/s cooking surface, solid state thermostat, 4" grease trough, 14 ga. s/s cabinet, 70,000 BTU, 120v/60/1ph w/cord & plug, ENERGY STAR®		
	1	ea	1 year parts & labor warranty standard		
	1	ea	AT2A-2630-21 Solid condiment board/prep shelf for 36"W x 24"D or 29"D gas griddle and	369.52	369.52

Item	Qty		Description	Sell Each	Sell Total
			36"W x 24"D electric griddle		
			Extended Total for Item No. 6: $4,843.91		
6.1	1	ea	SAFETY SYSTEM MOVEABLE GAS CONNECTOR	136.47	136.47
			Dormont Manufacturing Model No. 1675KIT48		
			Safety System Moveable Gas Connector Kit, 3/4" inside dia., 48" long, covered with stainless steel braid, coated with blue antimicrobial PVC, 1 SnapFast™ QD, 1 full port valve, (2) 90° elbows, coiled restraining cable with hardware, limited lifetime warranty		
			Extended Total for Item No. 6.1: $136.47		
7	1	ea	REFRIGERATED COUNTER, GRIDDLE STAND	2,832.41	2,832.41
			True Food Service Equipment, Inc Model No. TRCB-36		
			Refrigerated Chef Base, 36-3/8"L, one-piece 300 series 18 gauge s/s top with V edge, s/s front/sides, aluminum back, white aluminum interior with 300 s/s floor, (2) drawers [accomodates (1) 12"x20"x4" pans and (3) 1/6 size pans, NOT included], 4" castors, 1/5hp, 115v/60/1-ph, NEMA 5-15P, 5.7 amps, MADE IN USA		
	1	ea	Self-contained refrigeration standard		
	1	ea	Warranty - 5 year compressor (self-contained only)		
	1	ea	Warranty - 1 year parts and labor		
	1	ea	4" Castors, standard		
			Extended Total for Item No. 7: $2,832.41		
8	1	ea	DISPLAY CASE, HOT FOOD, COUNTERTOP (NIKEC)		
			Star Mfg. Model No. HFD-1-P		
			Humidified Display Cabinet, countertop, single door, By Vendor		
9	1	ea	MILLWORK PICK-UP COUNTER (NIKEC)		
			Custom Model No. NIKEC		
			Millwork Pick-Up Counter By General Contractor		
9A	1	ea	DRAFT BEER DISPENSING TOWER HEAD UNIT		
			Chill-Rite/Desco		
			Tee Tower, single base, for beer system Included Item 106		
10	1	ea	WORK TABLE, 36" LONG	544.32	544.32
			Advance Tabco Model No. KSS-303		
			Work Table, 30" wide top, with splash at rear only, 36" long, with adjustable undershelf, s/s frame & shelf, 14 gauge, type 304 stainless steel top, 5" backsplash, s/s bullet feet		
			Extended Total for Item No. 10: $544.32		
11	1	ea	TEA BREWER (NIKEC)		
			Bunn-O-Matic Model No. TU5Q-0000		
			TU5Q Automatic Iced Tea Brewer By Vendor		
	1	ea	TD4-0006 TD4 Iced Tea Dispenser		
	1	ea	EQHP-TEA-0007 EQHP-TEA Easy Clear® Water Softening Filter		
	1	ea	Custom NOTE Backflow Prevention Device By Vendor		
12	1	ea	COFFEE BREWER FOR SATELLITES (NIKEC)		
			Bunn-O-Matic Model No. SH-SINGLE-0001		
			SINGLE Soft Heat® Coffee Brewer By Vendor		
	2	ea	SH-1.5-0001 Soft Heat® Coffee Server, 1.5 gallon		
	1	ea	SH-STAND-1-0000 1 Position Soft Heat® Serving Stand, for soft heat servers		
	1	ea	SINGLE-TRAY-0000 Drip Tray Kit, black decor, for use with Single/Single SH		
	1	ea	EQHP-10-0004 EQHP-10 Easy Clear® Water Filter		
	1	ea	Custom NOTE Backflow Prevention Device By Vendor		
13	1	ea	SHELVING UNIT, WIRE (DISH STORAGE)	177.98	177.98
			Nexel Model No. 24487Z		
			Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 24"W, 48"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled		
			Extended Total for Item No. 13: $177.98		
13A	1	ea	SINK, HAND	137.00	137.00

Item	Qty		Description		Sell Each	Sell Total
			Advance Tabco Model No. 7-PS-SP			
			Hand Sink, wall model, 14" wide x 10" front-to-back x 5" deep bowl, 20 gauge s/s construction, 7-3/4" high side splashes, with splash mounted faucet, wall bracket			
	1	ea	Custom NOTE Towel & Soap Dispenser By Vendor			
			Extended Total for Item No. 13A:	$137.00		
14	1	ea	FREEZER, REACH-IN		2,354.25	2,354.25
			True Food Service Equipment, Inc Model No. T-23F			
			Freezer, Reach-in, one-section, -10° F, 23 cu. ft., (3) shelves, stainless steel front & exterior, aluminum ends, white aluminum interior with stainless steel floor, (1) s/s hinged door with lock, dial thermometer, 4" castors, 1/3HP, 115v/60/1-ph, NEMA 5-15P, 7.2 amps, Energy Star rated, MADE IN USA			
	1	ea	Self-contained refrigeration standard			
	1	ea	4" Swivel castors, standard (adds 5" to OA height)			
	1	ea	Warranty - 5 year compressor (self-contained only)			
	1	ea	Warranty - 1 year parts and labor			
	1	ea	Door hinged right standard			
	2	ea	Additional white wire shelf, priced per each		42.39	84.78
			Extended Total for Item No. 14:	$2,439.03		
15	1	ea	FRYER BATTERY, GAS		7,308.76	7,308.76
			Imperial Model No. IFSCB-250			
			Fryer, gas, two floor model, w/Side Car filter system, 50lb. fat cap. each, mechanical controls, s/s fry pot, dump station w/heat lamp, 1-1/4" rear manifold, drain & return lines, s/s front and sides, casters, 120/60/1-ph, 6.8 amps, 280,000 BTU			
	1	ea	Limited one year parts and labor warranty, std.			
	1	ea	Natural gas			
	1	ea	120v/60/1-ph, 1/3 hp, filter motor, standard			
	1	ea	Casters (set of 4) (Not Specified)		226.05	226.05
			Extended Total for Item No. 15:	$7,534.81		
15.1	1	ea	SAFETY SYSTEM MOVEABLE GAS CONNECTOR		136.47	136.47
			Dormont Manufacturing Model No. 1675KIT48			
			Safety System Moveable Gas Connector Kit, 3/4" inside dia., 48" long, covered with stainless steel braid, coated with blue antimicrobial PVC, 1 SnapFast™ QD, 1 full port valve, (2) 90° elbows, coiled restraining cable with hardware, limited lifetime warranty			
	1	ea	Not Specified			
			Extended Total for Item No. 15.1:	$136.47		
16	2	ea	SOFT-SERVE MACHINE		14,834.00	29,668.00
			Electro Freeze Model No. SL500			
			The slim line model SL500 will dispense two separate flavors or an equal combination of both flavors. High quality frozen treats from low-fat, nonfat, sugar free ice cream to yogurt custard and sorbet This exclusive Electro Freeze design is simple to operate and easy to clean. Two 3.7 quart cylinders, 16 qt. hopper,10,000 BTU/hr compressor permits fast freeze down, quick recovery and increased production. Separate hopper refrigeration maintains mix below 41 F during auto and night mode operation. 208/230 volt, 60 HZ, 3 Phase - 3 wire (24.7 amps)			
	2	ea	One (1) dedicated electrical connection required (per machine)			
	1	ea	Start-Up by Authorized Service Tech			
			Extended Total for Item No. 16:	$29,668.00		
16A	2	ea	SOFT-SERVE MACHINE		15,278.76	<alternate>
			Taylor Co. Model No. 794			
			Soft Serve Freezer, floor model, self-contained, twin twist, (2) 14qt. hoppers, (2) 3.4qt. freezing cylinders, indicator lights, electronic controls, standby, drain assembly, s/s finish, (2) 9,500 BTU/hr compressor, R404A, (2) 1-1/2hp motors (Go to the Taylor web site link to locate your distributor for pricing & warranty information)			
	2	ea	Two (2) 208-230v/60/3ph, 25 amps			<alternate>
	2	ea	Air-cooled			<alternate>
	2	ea	Faucet		74.30	<alternate>
			Extended Total for Item No. 16A:	$30,706.12		
17	1	ea	WORK TABLE, 48" LONG		572.40	572.40
			Advance Tabco Model No. KSS-304			
			Work Table, 30" wide top, with splash at rear only, 48" long, with adjustable undershelf, s/s			

Item	Qty		Description	Sell Each	Sell Total
			frame & shelf, 14 gauge, type 304 stainless steel top, 5" backsplash, s/s bullet feet		
			Extended Total for Item No. 17: $572.40		
18	1	ea	PRETZEL COOKER (NIKEC)		
			Custom Model No. NIKEC		
			Pretzel Cooker By Vendor		
19	1	ea	FOOD WARMER/BAIN MARIE, COUNTERTOP, ELECTRIC	246.40	246.40
			Wells Model No. SW-10T		
			Food Warmer, countertop, electric, 11-quart round pan, wet/dry operation, thermostatic controls, stainless steel construction, 120v/60/1-ph, 825w, 6.9 amps, NEMA 5-15P		
			Extended Total for Item No. 19: $246.40		
20	2	ea	SHELF, WALL-MOUNTED	153.36	306.72
			Advance Tabco Model No. WS-12-48		
			Shelf, wall-mounted, stainless steel, 12" wide, 4 feet long		
			Extended Total for Item No. 20: $306.72		
21	1	ea	PIZZA PREP TABLE REFRIGERATED	3,969.03	3,969.03
			True Food Service Equipment, Inc Model No. TPP-67D-2		
			Pizza Prep, 20.6 cu.ft., 33-41°F pan rail, s/s cover, 19.5"D cutting board, s/s front, top & sides, (1) door, (2) drawers accommodates (2) 12"x20"x 8"D pans (NOT included), white interior w/300 s/s floor, 5" castors, front breathing, 1/3 HP, 115v/60/1-ph, NEMA 5-15P, 8.6 amps, NSF-7, MADE IN USA		
	1	ea	Self-contained refrigeration standard		
	1	ea	Warranty - 5 year compressor (self-contained only)		
	1	ea	Warranty - 1 year parts and labor		
	1	ea	5" Castors, standard		
	1	ea	Barrel locks, factory installed (requires one per door)	86.42	86.42
			Extended Total for Item No. 21: $4,055.45		
22	1	ea	BLENDER, BAR TYPE	406.62	406.62
			Blendtec Model No. EZ BLENDER		
			EZ-61-22 EZ™ Blender Package, 30 pre-programmed cycles (custom available), touch pad controls, (2) 64 oz. polycarbonate jars with gripper lids, black plastic base, NSF, ETL		
	1	ea	1 yr. or 5,000 cycles parts & labor; lifetime motor drive socket warranty (std.)		
	1	ea	120v/60/1-ph, 13 amps, 1500 watts, standard, n/c		
			Extended Total for Item No. 22: $406.62		
23	2	ea	SHELF, WALL-MOUNTED	206.93	413.86
			Advance Tabco Model No. WS-15-36		
			Shelf, wall-mounted, stainless steel, 15" overall width, 3 feet long		
			Extended Total for Item No. 23: $413.86		
24	1	ea	MICROWAVE OVEN	270.00	270.00
			Panasonic Model No. NE-1054		
			Pro Microwave Oven, 1000 Watts, single shelf, 10 programmable memory pads, double quantity pad, Braille touch-control keypad, 6 power levels, bottom energy feed, stainless steel door, digital display, cavity: 13"Wx13"Dx8-1/16"H, 120v/60/1-ph, 13.4 amps, UL, NSF		
	1	ea	1 year parts & labor warranty		
	1	ea	NEMA 5-15P		
			Extended Total for Item No. 24: $270.00		
25	1	ea	SHELF, MICROWAVE	154.44	154.44
			Advance Tabco Model No. MS-18-24-X		
			Microwave Shelf, wall-mounted, stainless steel, 18" wide, 2 feet long		
			Extended Total for Item No. 25: $154.44		
26	1	ea	WORK TABLE, 48" LONG	572.40	572.40
			Advance Tabco Model No. KSS-304		
			Work Table, 30" wide top, with splash at rear only, 48" long, with adjustable undershelf, s/s frame & shelf, 14 gauge, type 304 stainless steel top, 5" backsplash, s/s bullet feet		
			Extended Total for Item No. 26: $572.40		
26A	1	ea	SINK, HAND	137.00	137.00

Item	Qty		Description	Sell Each	Sell Total
			Advance Tabco Model No. 7-PS-SP		
			Hand Sink, wall model, 14" wide x 10" front-to-back x 5" deep bowl, 20 gauge s/s construction, 7-3/4" high side splashes, with splash mounted faucet, wall bracket		
	1	ea	Custom NOTE Towel & Soap Dispenser By Vendor		
			Extended Total for Item No. 26A: $137.00		
27	2	ea	SHELF, WALL-MOUNTED	219.89	439.78
			Advance Tabco Model No. WS-15-48		
			Shelf, wall-mounted, stainless steel, 15" overall width, 4 feet long		
			Extended Total for Item No. 27: $439.78		
28	1	ea	HEATED CABINET, PASS-THRU	4,749.92	4,749.92
			True Food Service Equipment, Inc Model No. TR1HPT-1G-1S		
			Heated Pass-Thru, one-section, 31 cu. ft., (1) interior kit (specify), 300 series s/s exterior & interior, 37-1/2"D, (1) glass full door front, (1) s/s full door rear, locks, exterior color-coded temp display, 6" legs, 2kW, 115/208-240v/60/1-ph, NEMA 14-20P, MADE IN USA		
	1	ea	Warranty - 1 year parts and labor		
	1	ea	Thermometer side: Door hinged on right standard		
	1	ea	Rear: Door hinged on right standard		
	1	ea	SPECKIT4 Spec Kit #4 - (3) chrome shelves & shelf supports		
	1	ea	NOTE: Only (1) ONE spec kit comes standard at no charge per unit		
	1	ea	830277 4" Castors, set of 4 (adds 5" to OA height)	133.95	133.95
	1	ea	Custom NOTE Only One Side Available Glass Door		
			Extended Total for Item No. 28: $4,883.87		
29	1	ea	WORK TABLE, 36" LONG	410.40	410.40
			Advance Tabco Model No. H2S-303		
			Work Table, 1-3/4" thick wood top, 30" wide top, without splash, 36" long, with stainless steel undershelf		
	1	ea	TA-23 Welded Set Up Table/Shell Crating (per table)	129.60	129.60
			Extended Total for Item No. 29: $540.00		
30	1	ea	PIZZA OVEN, CONVEYOR GAS	8,167.50	8,167.50
			Lincoln Impinger Model No. 1116-000-U		
			Lincoln Impinger® II Express Conveyor Pizza Oven, Natural Gas, front loading, single deck, single conveyor belt, glass access window, AGA/CGA, 120v/60/1, 7.0 amps, 40,000 BTU		
	1	ea	1 yr. standard warranty, per oven		
	1	ea	1120-1 Portable Stand, with casters (for single or double-stack ovens)	842.40	842.40
			Extended Total for Item No. 30: $9,009.90		
30.1	1	ea	SAFETY SYSTEM MOVEABLE GAS CONNECTOR	136.47	136.47
			Dormont Manufacturing Model No. 1675KIT48		
			Safety System Moveable Gas Connector Kit, 3/4" inside dia., 48" long, covered with stainless steel braid, coated with blue antimicrobial PVC, 1 SnapFast™ QD, 1 full port valve, (2) 90° elbows, coiled restraining cable with hardware, limited lifetime warranty		
			Extended Total for Item No. 30.1: $136.47		
31	1	ea	PIZZA PREP TABLE REFRIGERATED	2,959.70	2,959.70
			True Food Service Equipment, Inc Model No. TPP-60		
			Pizza Prep, 15.9 cu.ft., 33-41°F pan rail, s/s cover, 19.5"D cutting board, s/s front, top & sides, (2) doors, white aluminum interior with 300 s/s floor, 5" castors, front breathing, 1/3 HP, 115v/60/1-ph, NEMA 5-15P, 7.9 amps, NSF-7, MADE IN USA		
	1	ea	Self-contained refrigeration standard		
	1	ea	Warranty - 5 year compressor (self-contained only)		
	1	ea	Warranty - 1 year parts and labor		
	1	ea	5" Castors, standard		
			Extended Total for Item No. 31: $2,959.70		
32	2	ea	SHELF, WALL-MOUNTED	251.42	502.84
			Advance Tabco Model No. WS-15-60		
			Shelf, wall-mounted, stainless steel, 15" overall width, 5 feet long		
			Extended Total for Item No. 32: $502.84		
33			Spare No.		Spare
34	1	ea	WORK TABLE, 60" LONG	622.94	622.94

Item	Qty		Description	Sell Each	Sell Total
			Advance Tabco Model No. KSS-305		
			Work Table, 30" wide top, with splash at rear only, 60" long, with adjustable undershelf, s/s frame & shelf, 14 gauge, type 304 stainless steel top, 5" backsplash, s/s bullet feet		
	1	ea	TA-11B Sink Welded Into Table Top, 16" X 20" X 12", left end	442.80	442.80
			Extended Total for Item No. 34: $1,065.74		
35	2	ea	SHELF, WALL-MOUNTED	251.42	502.84
			Advance Tabco Model No. WS-15-60		
			Shelf, wall-mounted, stainless steel, 15" overall width, 5 feet long		
			Extended Total for Item No. 35: $502.84		
36	1	ea	PRETZEL COOKER (NIKEC)		
			Custom Model No. NIKEC		
			Pretzel Cooker By Vendor		
37	1	ea	WORK TABLE, 96" LONG	914.54	914.54
			Advance Tabco Model No. KSS-308		
			Work Table, 30" wide top, with splash at rear only, 96" long, with adjustable undershelf, s/s frame & shelf, 14 gauge, type 304 stainless steel top, 5" backsplash, s/s bullet feet		
			Extended Total for Item No. 37: $914.54		
38	2	ea	SHELF, WALL-MOUNTED	353.81	707.62
			Advance Tabco Model No. WS-15-96		
			Shelf, wall-mounted, stainless steel, 15" overall width, 8 feet long		
			Extended Total for Item No. 38: $707.62		
38A	1	ea	ICE MAKER, CUBE-STYLE (QUIET CUBE)	3,876.43	3,876.43
			Manitowoc Model No. SY-1474C		
			QuietQube Ice Maker, cube-style, air-cooled, remote condenser, up to 1400-lb approximately/24 hours, stainless steel finish, half-dice size cubes, CVD Technology, ENERGY STAR® Qualified		
	1	ea	3 year parts & labor warranty		
	1	ea	5 year parts & labor warranty on evaporator		
	1	ea	(-161) 115v/60/1ph, 1.1 amps, std.		
	1	ea	CVD-1485 Condenser Unit, remote air-cooled, S-1470C series (QuietQube), 3 HP	1,292.76	1,292.76
	1	ea	(-261) 208-230v/60/1, 19.6 amps (standard)(remote condenser)		
	1	ea	RC-30 Tubing, 30 ft. length, for CVD-1185, 1285, 1485, 1486, 1885, 2075 condensing units (not pre-charged)	148.67	148.67
	1	ea	3 year parts & labor warranty		
	1	ea	GSI200 Guardian Slime inhibitor system, attacks air-borne bacteria, chlorine dioxide, for use with Q, IB, J or B models	80.34	80.34
	1	ea	AR-40000 Arctic Pure® Primary Water Filter Assembly, includes head, shroud, hardware, mounting assembly, and two filter cartridges, 40,000 gallon capacity, 1,001-2,500 lbs./ice per day	466.32	466.32
			Extended Total for Item No. 38A: $5,864.52		
38A.1	1	ea	ICE BIN	1,822.89	1,822.89
			Kloppenberg Company Model No. 1045-SS		
			Ice Storage Bin, Single Door Upright, 48"W, 1161 lb. application storage, w/sliding view windows and lift-up latchable door, s/s front & sides, seamless poly liner, ABS standard top - call for special applications		
	1	ea	Limited lifetime warranty, std.		
	1	ea	Manitowoc SY-1474C - Top Kit		
			Extended Total for Item No. 38A.1: $1,822.89		
39	1	ea	REFRIGERATOR, REACH-IN	2,153.05	2,153.05
			True Food Service Equipment, Inc Model No. T-23G		
			Refrigerator, Reach-in, one-section, 23 cu. ft., (3) shelves, stainless steel front & exterior, aluminum ends, white aluminum interior with stainless steel floor, (1)Low-E glass hinged door with lock, dial thermometer, 4" castors, 1/3 HP, 115v/60/1-ph, NEMA 5-15P, 7.9 amps, (depth does not include 1-3/8" for door handles), MADE IN USA		
	1	ea	Self-contained refrigeration standard		
	1	ea	4" Swivel castors, standard (adds 5" to OA height)		
	1	ea	Warranty - 5 year compressor (self-contained only)		
	1	ea	Warranty - 1 year parts and labor		

Item	Qty		Description	Sell Each	Sell Total
	1	ea	115v/60/1, 7.9 amps, NEMA5-15P, standard		
	1	ea	Door hinged right standard		
	2	ea	Additional white wire shelf, priced per each	42.39	84.78
			Extended Total for Item No. 39: $2,237.83		
40	4	ea	DOLLY, DISHWASHER RACK	284.31	1,137.24
			Metro Model No. CBH2121C		
			Dolly, for Cup/Glass Rack, platform design, single stack, designed for 20" x 20" racks, all aluminum construction, with corner bumpers and handle		
			Extended Total for Item No. 40: $1,137.24		
41	3	ea	CART, DISH	610.65	1,831.95
			Metro Model No. PCD11A		
			Poker Chip Dish Dolly, 26-5/8"W x 26-5/8"D x 31-15/16"H, adjustable, dish size 4-1/4" to 11-3/4", removable dividers and towers, two-handed access, recessed handles, 5" dia. swivel casters with neoprene wheels (two with brakes), chip-resistant polymer shell with Microban antimicrobial protection, aesthetic blue, vinyl dust/water splash cover, NSF		
			Extended Total for Item No. 41: $1,831.95		
41A	1	ea	SHELVING UNIT, WIRE (DISH STORAGE)	207.36	207.36
			Nexel Model No. 24607Z		
			Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 24"W, 60"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled		
	2	ea	A24487Z Add-On Shelving Unit, wire, 4 shelves, 2 posts, (2) S-hooks per shelf and plastic shelf clips, 74"H, 24"W, 48"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	162.43	324.86
			Extended Total for Item No. 41A: $532.22		
42	1	ea	SHELVING UNIT, WIRE (CHEMICAL STORAGE)	150.34	150.34
			Nexel Model No. 18487Z		
			Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 18"W, 48"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled		
			Extended Total for Item No. 42: $150.34		
43	1	ea	MOP SINK (NIKEC)		
			Advance Tabco Model No. 9-OP-40		
			Mop Sink, floor mounted, 20" L-R, 16" F-B, 12" high water level, free flow drain with 2" IPS outlet, stainless steel construction By General Contractor		
	1	ea	K-240 Service Faucet		
	1	ea	K-242 Mop Hanger		
	1	st	K-298 Three-sided splash (left, right and back) for 9-OP-20/40 mop sink (field installed by others), extends 16" above the sink (verify faucet will not interfere)		
44	1	ea	SINK, THREE (3) COMPARTMENT	2,811.02	2,811.02
			Advance Tabco Model No. 94-43-72-24RL		
			Regaline Sink, three compartment, w/left & right-hand drainboards, 24" front-to-back x 24" wide sink compartment, 14" deep, with 11" high splash, s/s open frame base, boxed crossrails, 24" drainboards, s/s bullet feet, 14/304 stainless steel, overall 31" F/B x 127" L/R		
	2	ea	K-111 Faucet, splash-mounted, 8" O.C., 14" spout, extra heavy duty	182.74	365.48
	3	ea	K-5 Drain, twist operated, 2" IPS	86.40	259.20
			Extended Total for Item No. 44: $3,435.70		
45	1	ea	SHELF, WALL-MOUNTED	268.27	268.27
			Advance Tabco Model No. WS-12-120		
			Shelf, wall-mounted, stainless steel, 12" wide, 10 feet long		
	1	ea	SW-108 Pot Rack, wall-mounted, double bar design, 108" long, with 18 plated double hooks, constructed of 1/4" x 2" stainless steel	585.36	585.36
			Extended Total for Item No. 45: $853.63		
46	4	ea	WORK TABLE, 36" LONG	439.34	1,757.36
			Advance Tabco Model No. SS-303		
			Work Table, 30" wide top, without splash, 36" long, with adjustable undershelf, s/s frame & shelf, 14 gauge, type 304 stainless steel top, s/s bullet feet		
	4	st	TA-25 Casters, 5", swivel, with rubber wheels (set of 4; 2 with brakes)	120.96	483.84
			Extended Total for Item No. 46: $2,241.20		

Item	Qty		Description		Sell Each	Sell Total
47	1	ea	FOOD SLICER		3,067.20	3,067.20
			Bizerba Model No. SE 12 L			
			Manual Safety Slicer, gravity feed, 13" (330mm) dia. hard chromium-plated blade, anodized aluminum carriage & gauge plate, slice thickness 0" - 0.94" (0-24mm), aluminum housing, 10.2" x 8" max. product size			
	1	ea	120v/60/1-ph, 2.42 amps, 165 watts			
			Extended Total for Item No. 47:	$3,067.20		
48	1	ea	WORK TABLE, 48" LONG		572.40	572.40
			Advance Tabco Model No. KSS-304			
			Work Table, 30" wide top, with splash at rear only, 48" long, with adjustable undershelf, s/s frame & shelf, 14 gauge, type 304 stainless steel top, 5" backsplash, s/s bullet feet			
			Extended Total for Item No. 48:	$572.40		
49	2	ea	SHELF, WALL-MOUNTED		219.89	439.78
			Advance Tabco Model No. WS-15-48			
			Shelf, wall-mounted, stainless steel, 15" overall width, 4 feet long			
			Extended Total for Item No. 49:	$439.78		
50	1	ea	WORK TABLE, 60" LONG		622.94	622.94
			Advance Tabco Model No. KSS-305			
			Work Table, 30" wide top, with splash at rear only, 60" long, with adjustable undershelf, s/s frame & shelf, 14 gauge, type 304 stainless steel top, 5" backsplash, s/s bullet feet			
	1	ea	TA-11B-2 Double Sink Welded Into Table Top, 16" X 20" X 12", center		885.60	885.60
			Extended Total for Item No. 50:	$1,508.54		
51	2	ea	SHELF, WALL-MOUNTED		251.42	502.84
			Advance Tabco Model No. WS-15-60			
			Shelf, wall-mounted, stainless steel, 15" overall width, 5 feet long			
			Extended Total for Item No. 51:	$502.84		
52	1	ea	DISHTABLE, CLEAN		1,976.40	1,976.40
			Advance Tabco Model No. DTC-K30-108L			
			Korner Clean Dishtable, L-shaped, right-to-left, 10-1/2" backsplash, 3" rolled front & side rims, stainless steel legs, with stainless steel crossrails, 107" long, 14/304 stainless steel			
	1	ea	SPECIFY DISH MACHINE BRAND AND MODEL			
	4	ft	DTA-56 Additional length on 59" side of Korner tables, (per linear foot)		124.42	497.68
	1	ea	If both dimensions exceed 90" a field joint is required			
	1	ea	K-57 Welded field joint (welded in field by others)		86.40	86.40
	1	ea	DTA-SS-42 Undershelf, 42", stainless steel		177.55	177.55
			Extended Total for Item No. 52:	$2,738.03		
53	1	ea	DISHTABLE SORTING SHELF		433.08	433.08
			Advance Tabco Model No. DT-6R-13-X			
			Sorting Shelf, traditional design, 62" long, holds three racks			
			Extended Total for Item No. 53:	$433.08		
54			Spare No.			Spare
55	1	ea	DISHTABLE SORTING SHELF		433.08	433.08
			Advance Tabco Model No. DT-6R-13-X			
			Sorting Shelf, traditional design, 62" long, holds three racks			
			Extended Total for Item No. 55:	$433.08		
56	1	ea	DISHWASHER, CONVEYOR TYPE		14,447.16	14,447.16
			Champion Model No. 44			
			E-Series Dishwasher, rack conveyor type, high temp., 44" single tank, 208 racks/hour, auto-fill, top mounted controls, common utility connections, enclosure panels (front), s/s construction, (2) dish racks (peg) & (1) flat rack (open)			
	1	ea	One year limited warranty, std.			
	1	ea	Single-point electrical connection, std			
	1	ea	Electric tank heat w/thermostat & low-water cutoff, 15 kw, std.			
	1	ea	208v/60/3, 53.0 amps (dishwasher)			
	1	ea	Booster heater, 27 kw electric, built-in, 40 degree rise		2,974.86	2,974.86
	1	ea	208v/60/3, 75.0 amps (27 kw booster)			

Item	Qty		Description		Sell Each	Sell Total
	1	ea	Right to left operation			
	1	ea	Cantilever side loader, 24", no hood		3,564.54	3,564.54
	1	ea	Booster Heater, 48 kw electric, external, 70 degree rise		3,991.68	<alternate>
			Extended Total for Item No. 56:	$20,986.56		
57	1	ea	BOOSTER HEATER			
			Champion			
			Booster Heater Included Item 56			
58	1	ea	FAUCET		270.00	270.00
			Advance Tabco Model No. DTA-53-X			
			Pre-rinse Faucet, 8" O.C., splash mount			
			Extended Total for Item No. 58:	$270.00		
59	1	ea	DISHTABLE, SOILED		2,476.22	2,476.22
			Advance Tabco Model No. DTS-D30-96R			
			Dishlanding-Soil Dishtable, L-shaped with landing, right-to-left, 10-1/2" backsplash, with pre-rinse sink, stainless steel legs with crossrails front to back, 95" long, 14/304 stainless steel			
	1	ea	SPECIFY DISH MACHINE BRAND AND MODEL			
	1	ft	DTA-56 Additional length on 59" side of Korner tables, (per linear foot)		124.42	124.42
	1	ea	K-460 4" Waste Trough w/ water rinse, sink side		258.34	258.34
	1	ea	K-37 Anti-Siphon vacuum breaker holes		38.88	38.88
	1	ea	DTA-SS-66 Undershelf, 66", stainless steel		228.10	228.10
			Extended Total for Item No. 59:	$3,125.96		
60	8	ft	DISHTABLE SORTING SHELF		149.04	1,192.32
			Advance Tabco Model No. DTA-79			
			Double Sided Slant Tubular Rack Sorting Shelf, table mounted (minimum 3 ft) (per linear foot)			
			Extended Total for Item No. 60:	$1,192.32		
61	1	ea	GREASE TRAP (NIKEC)			
			Custom Model No. NIKEC			
			Grease Trap By General Contractor			
62	1	ea	DISPOSER		2,652.48	2,652.48
			Salvajor Model No. 150-CA-12-ARSS			
			Disposer, with 12" cone assembly, 1-1/2 Hp motor, start/stop push button automatic reversing and water saving ARSS control, includes fixed nozzle, vacuum breaker, solenoid valve, scrap ring and flow control, heat treated aluminum alloy housing			
	1	ea	208v/60hz/1-ph, 11.8 amps			
			Extended Total for Item No. 62:	$2,652.48		
63	1	ea	DISPOSAL CONTROL			
			Salvajor			
			Disposal Control Included Item 62			
64	1	ea	SINK, HAND		137.00	137.00
			Advance Tabco Model No. 7-PS-SP			
			Hand Sink, wall model, 14" wide x 10" front-to-back x 5" deep bowl, 20 gauge s/s construction, 7-3/4" high side splashes, with splash mounted faucet, wall bracket			
	1	ea	Custom NOTE Towel & Soap Dispenser By Vendor			
			Extended Total for Item No. 64:	$137.00		
65-66			Spare No.			Spare
67	1	ea	BEVERAGE TABLE		2,639.09	2,639.09
			Advance Tabco Model No. BEV-30-84L			
			Beverage Table, 84" L, with 14"x16"x12" dp sink on left with faucet 4"OC, urn trough 5"x36" with no splash drain plate, 14 ga 304 type s/s top with no drip counter top edge, 10"x2" back splash, enclosed s/s base with bottom & intermediate undershelves, s/s legs			
	2	ea	TA-31 Side splash, 5" high, each		55.73	111.46
	1	ea	TA-11K Factory installed Drop-In Glass Filler Station		412.56	412.56

			Extended Total for Item No. 67: $3,163.11		
68	1	ea	TEA BREWER (NIKEC)		
			Bunn-O-Matic Model No. TU5Q-0000		
			TU5Q Automatic Iced Tea Brewer By Vendor		
	1	ea	TD4-0006 TD4 Iced Tea Dispenser		
	1	ea	EQHP-TEA-0007 EQHP-TEA Easy Clear® Water Softening Filter		
	1	ea	Custom NOTE Backflow Prevention Device By Vendor		
69	1	ea	COFFEE BREWER FOR SATELLITES (NIKEC)		
			Bunn-O-Matic Model No. SH-DUAL-0001		
			DUAL SH Soft Heat® Coffee Brewer By Vendor		
	2	ea	SH-1.5-0001 Soft Heat® Coffee Server, 1.5 gallon		
	1	ea	SH-STAND-2-0000 2 Position Soft Heat® Serving Stand, for soft heat servers		
	1	ea	EQHP-25L-0002 EQHP-25L Easy Clear® Water Filter		
70	1	ea	COFFEE GRINDER (NIKEC)		
			Bunn-O-Matic Model No. LPG-2E-0000		
			LPG2E Coffee Grinder, Low Profile By Vendor		
71	2	ea	SHELF, WALL-MOUNTED	219.89	439.78
			Advance Tabco Model No. WS-15-48		
			Shelf, wall-mounted, stainless steel, 15" overall width, 4 feet long		
	2	ea	WS-15-36 Shelf, wall-mounted, stainless steel, 15" overall width, 3 feet long	206.93	413.86
			Extended Total for Item No. 71: $853.64		
72	1	ea	SODA TOWER (NIKEC)		
			Custom Model No. NIKEC		
			Soda Tower By Vendor		
72A	1	ea	SHELVING UNIT, WIRE	148.61	148.61
			Nexel Model No. 24367Z		
			Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 24"W, 36"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled		
			Extended Total for Item No. 72A: $148.61		
73	1	ea	REFRIGERATOR, REACH-IN	2,153.05	2,153.05
			True Food Service Equipment, Inc Model No. T-23G		
			Refrigerator, Reach-in, one-section, 23 cu. ft., (3) shelves, stainless steel front & exterior, aluminum ends, white aluminum interior with stainless steel floor, (1)Low-E glass hinged door with lock, dial thermometer, 4" castors, 1/3 HP, 115v/60/1-ph, NEMA 5-15P, 7.9 amps, (depth does not include 1-3/8" for door handles), MADE IN USA		
	1	ea	Self-contained refrigeration standard		
	1	ea	4" Swivel castors, standard (adds 5" to OA height)		
	1	ea	Warranty - 5 year compressor (self-contained only)		
	1	ea	Warranty - 1 year parts and labor		
	1	ea	115v/60/1, 7.9 amps, NEMA5-15P, standard		
	1	ea	Door hinged right standard		
	2	ea	Additional white wire shelf, priced per each	42.39	84.78
			Extended Total for Item No. 73: $2,237.83		
74-91			Spare No.		Spare
92	1	ea	STAINLESS STEEL WALL FLASHING	1,819.80	1,819.80
			Kesler Mfg. Inc. Model No. CUSTOM FAB		
			Stainless Steel Wall Flashing, 20 ga., under hoods only		
	1	ea	CUSTOM FAB Stainless Steel Wall Flashing, 20 ga., 8' high only, behind 3-compartment sink and behind dishtables only.	3,264.30	3,264.30
			Extended Total for Item No. 92: $5,084.10		
93	1	ea	FIRE SUPPRESSION SYSTEM	10,780.00	10,780.00
			Custom Model No. CUSTOM FAB		
			Fire System Specialist fire suppression system, buckeye system 4x - BFR 5, 5, 10, 15 Fire Suppression System To meet UL-300 standard and to NFPA 17a & 96 codes 1x - Permit		

Item	Qty		Description	Sell Each	Sell Total
			4x - Up to 2" Mechanical Gas Valve 4x - Microswitch Box w/ two (2) Microswitches 4x - Chrome EMT and Pull Stations Includes parts, labor, permit fees, submittals and one final test Excludes electrical, alarm work and plumbing		
	1	ea	Fire Suppression System - Hood H2		
	1	ea	Fire Suppression System - Hood H3		
	1	ea	Fire Suppression System - Hood H4		
	1	ea	Fire Suppression System - Hood H5		
			Extended Total for Item No. 93: $10,780.00		
94	1	ea	COOK/HOLD OVEN CABINET, ELECTRIC	5,637.76	5,637.76
			Alto-Shaam Inc. Model No. 1000-TH-I/STD		
			Halo Heat® Slo Cook & Hold Oven, electric, low-temp, two compartments, 120 lb capacity each - (8) full-size pans per cavity, thermostatic controls with timer, 20 gauge stainless steel, 5" casters; 2 rigid, 2 swivel with brakes, EcoSmart™, UL, NSF		
	1	ea	208-240v/60/1, 28.9amps, 6.0kW (no cord or plug)		
	1	ea	Solid Doors hinged right standard		
	1	ea	5008017 Casters, 3-1/2", stem; 2 rigid, 2 swivel with brakes	178.76	178.76
			Extended Total for Item No. 94: $5,816.52		
95	1	ea	PROOFER/HOLDING CABINET, MOBILE	3,088.04	3,088.04
			Alto-Shaam Inc. Model No. 1000-UP/STD		
			Halo Heat® Heated Cabinet, mobile, two-compartment, insulated, capacity slides for (8) 18 x 26" pans or (8) 12"x20"x2-1/2 deep pans, 20 gauge stainless steel exterior and interior, 5" HD casters; 2 rigid, 2 swivel with brake, EcoSmart™, Energy Star® rated, UL, CE		
	1	ea	120v/60/1, 16.0amps, 1.9kW, NEMA 5-20P		
	1	ea	Doors hinged on right, standard		
	1	ea	5008017 Casters, 3-1/2", stem; 2 rigid, 2 swivel with brakes	178.76	178.76
			Extended Total for Item No. 95: $3,266.80		
96	1	ea	COMBI OVEN, GAS, FULL SIZE	15,649.20	15,649.20
			Electrolux Professional N. A. Model No. 267553		
			AOS102GAPQ Air-O-Steam® Combi Oven, Full-Size, gas, (10) 18"x26"x1" pan capacity rack, (6) automatic fully programmable sequence phase controls w/99 memory locations, hinged door w/(2) positions, stainless steel interior & exterior, spray hose & wash arm, 120V/60/1-ph, 9 amps, 218,176 BTU/hr		
	1	ea	It is obligatory upon the end-user to supply the combi with water that conforms to the specifications PNC/Model. A properly sized system combined with a disciplined filter replacement regimen will ensure the maximum life of the oven		
	1	ea	Natural gas (specify elevation if over 2,500 ft.)		
	1	ea	922059 AOSAC04U (4) adjustable feet, for 6 and 10 half size rack ovens	82.50	82.50
	1	ea	922003 Wheel Kit for base, for Air-O-Steam - Requires quick-connect water lines and drains (additional) Verify	275.00	<alternate>
	1	ea	922268 Stacking execution, 62 gas on top of 102 gas	1,242.00	1,242.00
	1	ea	267551 AOS062GAP1 Air-O-Steam® Combi Oven, Full-Size, gas, (6) 18"x26"x1" pan capacity rack, (6) point multi sensor core temperature probe, 100 memory program locations, hinged door w/(2) positions, stainless steel interior & exterior, spray hose & wash arm, 120v/60/1-ph, 8 amp, 122,946 BTU/hr	12,873.60	12,873.60
	1	ea	Natural gas (specify elevation if over 2,500 ft.)		
	1	ea	Start-Up by Authorized Service Tech		
	1	ea	Electrolux Chef Training		
	1	ea	Custom SF165 SYSTEM 3M Water Filter System w/ScaleGard® HT scale control, 3 micron rating, 3.34 gallons per minute (12.6 lpm)flow rate, 35,000 gal (132,000 lit.) cap., reduces sediment, chlorine taste & odor, for high and low-temperature applications, includes a pressure gauge, inlet shut-off valve & outlet check valve	467.04	467.04
			Extended Total for Item No. 96: $30,314.34		
96.1	2	ea	SAFETY SYSTEM MOVEABLE GAS CONNECTOR	136.47	272.94
			Dormont Manufacturing Model No. 1675KIT48		
			Safety System Moveable Gas Connector Kit, 3/4" inside dia., 48" long, covered with stainless steel braid, coated with blue antimicrobial PVC, 1 SnapFast™ QD, 1 full port valve, (2) 90° elbows, coiled restraining cable with hardware, limited lifetime warranty		
			Extended Total for Item No. 96.1: $272.94		
96A	2	ea	COMBI OVEN, GAS, FULL SIZE	16,430.00	<alternate>

Item	Qty		Description	Sell Each	Sell Total
			RATIONAL Model No. SCC 62G		
			SelfCooking Center® with CareControl, full-size, gas, SelfCooking control w/9 modes, Combi-Steamer w/3 modes, (6) 18"x26" or (12) 12"x20" pan cap., CleanJet auto-clean, CDS self-clean, core temp probe w/6 point measurement, retractable hand shower, hinging rack rails & 3 s/s grids, USB interface, 81000BTU		
	2	ea	Standard warranty: 2 year parts and labor warranty with registration of unit (subject to terms defined in the full warranty), installation inspection and demo		<alternate>
	2	ea	Natural Gas		<alternate>
	2	ea	120/60/1ph		<alternate>
	2	ea	Rational Certified Installation (Not Specified)	1,105.92	<alternate>
	2	ea	8720.1560US Installation Kit "10", for gas SCC/CM 62G (Not Specified)	600.48	<alternate>
	1	ea	60.70.389 Combi-Duo Kit, Mobile, casters, for gas SCC62 or CM62 stacked on SCC62, CM62, SCC102 or CM102	1,905.94	<alternate>
	1	ea	1200 W/D MAVEA 1200 complete purity filtration system with display. Includes: Vessel Inc filter cartridge, Part #276600, Lid with display, Part #1001518 Capacity @ 5Gpg-5,944 Gallons Installation may be vertical or horizontal	852.12	<alternate>
			Extended Total for Item No. 96A: $39,030.86		
97	1	ea	TILTING SKILLET/BRAISING PAN, GAS	13,416.75	13,416.75
			Groen Model No. BPM-40G		
			Eclipse™ Ergonomic Braising Pan, gas, 40-gallon capacity, 10" deep pan, 38" pan height, manual tilt, standard etch marks, faucet bracket, round tubular open leg base, s/s construction, bullet feet, electric spark ignition, 144,000 BTU/hr		
	1	ea	One year limited parts & labor warranty, standard		
	1	ea	Natural gas		
	1	ea	ELEV0-2000 For elevation between 0 and 2000 (When order is placed, all equipment with elevation specified will be assigned a different Part# by the factory)		
	1	ea	115v/60/1-ph, 5.0 amps, std.		
	1	ea	146222 Faucet, double pantry with swing spout & riser, left or right-sided mounting	341.15	341.15
	1	st	146354 Caster Kit, for all BPM & BPP models, set of 4, 2 locking	260.73	260.73
	1	ea	Advance Tabco FTG-1848 Floor Trough, 18"W, 48"L, 4"D, 14 gauge 304 s/s, includes s/s subway grating constructed from 3/16" x 1" bars, removable s/s strainer basket, 4" O.D. waste pipe 3"L, pitched towards waste	1,398.38	1,398.38
			Extended Total for Item No. 97: $15,417.01		
97.1	1	ea	SAFETY SYSTEM MOVEABLE GAS CONNECTOR	136.47	136.47
			Dormont Manufacturing Model No. 1675KIT48		
			Safety System Moveable Gas Connector Kit, 3/4" inside dia., 48" long, covered with stainless steel braid, coated with blue antimicrobial PVC, 1 SnapFast™ QD, 1 full port valve, (2) 90° elbows, coiled restraining cable with hardware, limited lifetime warranty		
			Extended Total for Item No. 97.1: $136.47		
98	2	ea	CONVECTION OVEN, GAS	2,403.00	4,806.00
			Imperial Model No. ICV-1		
			Turbo-Flow Convection Oven, gas, 1-deck, manual controls, two speed fan, dual open 60/40 s/s doors w/large window, s/s front, sides, top & legs, 70,000 BTU		
	2	ea	Limited one year parts and labor warranty, std.		
	2	ea	Gas type to be specified		
	2	ea	120/60/1, 9 amp, standard		
	1	ea	Stack kit w/6" s/s legs for Turbo-Flow convection ovens	334.09	334.09
	1	ea	Heavy duty casters (set of 4)	226.05	226.05
			Extended Total for Item No. 98: $5,366.14		
98.1	2	ea	SAFETY SYSTEM MOVEABLE GAS CONNECTOR	136.47	272.94
			Dormont Manufacturing Model No. 1675KIT48		
			Safety System Moveable Gas Connector Kit, 3/4" inside dia., 48" long, covered with stainless steel braid, coated with blue antimicrobial PVC, 1 SnapFast™ QD, 1 full port valve, (2) 90° elbows, coiled restraining cable with hardware, limited lifetime warranty		
			Extended Total for Item No. 98.1: $272.94		
99	1	ea	RANGE, GAS, HEAVY DUTY, 36"	4,108.76	4,108.76
			Imperial Model No. IHR-6-C		
			Diamond Series Heavy Duty Range, gas, 6 open burners, standard depth, with convection oven base, 1-1/4" front manifold, stainless front & 6" high stub back, 6" high adjustable legs, 245,000 BTU		

Item	Qty		Description	Sell Each	Sell Total
	1	ea	Limited one year parts and labor warranty, std.		
	1	ea	Natural gas		
	1	ea	3/4" Rear gas connection, in lieu of std. 1-1/4" front connection (for single unit connection only)	169.95	169.95
	1	ea	Pressure regulator, natural gas, 3/4" N.P.T.	49.86	49.86
	1	ea	115v/60/1, standard (oven)		
	1	ea	Casters (set of 4)	226.05	226.05
			Extended Total for Item No. 99: $4,554.62		
99.1	1	ea	SAFETY SYSTEM MOVEABLE GAS CONNECTOR	136.47	136.47
			Dormont Manufacturing Model No. 1675KIT48		
			Safety System Moveable Gas Connector Kit, 3/4" inside dia., 48" long, covered with stainless steel braid, coated with blue antimicrobial PVC, 1 SnapFast™ QD, 1 full port valve, (2) 90° elbows, coiled restraining cable with hardware, limited lifetime warranty		
			Extended Total for Item No. 99.1: $136.47		
100	1	ea	POT FILLER FAUCET	505.31	505.31
			Fisher Model No. 5440		
			Pot Filler Faucet, splash-mounted 8" c/c with vacuum breaker, 72" flexible hose, hook nozzle, wall hook, 3/4" inlet		
	1	ea	Custom NOTE Remarks Attach To Range - Range Has Casters - Verify		
			Extended Total for Item No. 100: $505.31		
101	1	ea	SINK, HAND	137.00	137.00
			Advance Tabco Model No. 7-PS-SP		
			Hand Sink, wall model, 14" wide x 10" front-to-back x 5" deep bowl, 20 gauge s/s construction, 7-3/4" high side splashes, with splash mounted faucet, wall bracket		
	1	ea	Custom NOTE Towel & Soap Dispenser By Vendor		
			Extended Total for Item No. 101: $137.00		
102			Spare No.		Spare
103	1	ea	WALK-IN KEG COOLER	7,034.04	7,034.04
			Kolpak Model No. CUSTOM FAB		
			Walk-In Keg Cooler, 6'-9.5" x 7'-9" x 8'-6.25" high Exterior Finishes: FRONT: 26 GA Embossed Galvanized Pre-Painted White BACK: 12" - 26 GA Emb. Galvanized Pre-Painted White \ 69.5" - 26 GA Emb. Galvalume LEFT: 26 GA Embossed Galvanized Pre-Painted White RIGHT: 81" - 26 GA Emb. Galvalume \ 12" - 26 GA Emb. Galvanized PrePainted White TOP CEILING: 26 GA Embossed Galvalume Compartments: Keg Cooler (34 degree F) 4" Walls, 4" Ceilings, N/A Floor Application Floor Application: 4" (high) Vinyl Screed Interior Wall Finish: 26 GA Embossed Galvanized Pre-Painted White Interior Ceiling Finish: 26 GA Embossed Galvanized Pre-Painted White Standard Door: 4 x 34 (Std) x 78 LH Walk-In door located Center Standard on Front Wall. Recessed 0" with 0" Leveling Sand and 0" Tile & Grout. Frame = 26 GA Emb. Galv. Pre-Painted White / 26 GA Emb. Galv. Pre-Painted White Plug = 26 GA Emb. Galv. Pre-Painted White / 26 GA Emb. Galv. Pre-Painted White 1x - Light Fixture, Fluorescent 48" (-20 degree) 1x - View Port, 14 x 14 cooler Refrigeration Package: MODEL PR99MOP208/230-60-1, 1 HP, Medium Temp, Pre-Assembled Remote, Air Cooled, Hermetic, Outdoor OP, Refrigerant R404A, Warranty Included Voltage: Condensing Unit 208/230-60-1, Evaporator 120/1 Amps: Condensing Unit 9.8, Evaporator 4.2 1x - Medium Temp Time Clock - 115V (PCL and PR)		
	1	ea	5 year Compressor Warranty	127.44	127.44
			Extended Total for Item No. 103: $7,161.48		
104	1	ea	EVAPORATOR		
			Kolpak Model No. CUSTOM FAB		
			Evaporator Iincluded Item 103		
105	2	ea	KEG RACK	377.14	754.28
			Nexel Model No. BK18605N		
			Container/Keg Rack, 6 keg capacity, 3 shelves, reinforced 3 sided steel framing, 54"H, 18"W,		

Item	Qty		Description	Sell Each	Sell Total
			60"L, blue metallic epoxy powder coated zinc-chromate plated finish w/chemical conversion under coat, Nexelon		
			Extended Total for Item No. 105: $754.28		
106	1	ea	DRAFT BEER SYSTEM (32 DEGREE)	5,292.45	5,292.45
			Chill-Rite/Desco Model No. MILLENNIUM		
			Chill-Rite Millennium Draught Beer System, the Chill-Rite CR32 System, the beer temperature is maintained at 32 degrees independent of the walk-in cooler temperature. Even when the walk-in cooler temperature has risen to 50 degrees, the temperature of the beer at the tap is still 32 degrees.		
	1	ea	MLN-33 1/3 hp Millennium Chiller (115v)		
	1	ea	Wall mount chiller stand		
	20	ft	Chill-Rite pateneted glycol jumper (not to exceed 20')		
	45	ft	ST-.5" [2+4] trunk housing		
	2	ea	Dual beer pump plate assy. w/ FOB's		
	1	ea	THT-4-S/S Beer dispensing tower		
	1	ea	THT-4-DP-S/S Drip Pan		
	1	ea	High pressure Co2 regulator		
	4	ea	Glycol, gallons		
	4	ea	CR32 system (guarantees 32 degree beer @ taps)	426.00	1,704.00
	1	ea	Installation kit & full installation	1,749.00	1,749.00
			Extended Total for Item No. 106: $8,745.45		
107	1	ea	SHELVING UNIT, WIRE (DRY STORAGE)	177.98	177.98
			Nexel Model No. 24487Z		
			Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 24"W, 48"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled		
	2	ea	A24487Z Add-On Shelving Unit, wire, 4 shelves, 2 posts, (2) S-hooks per shelf and plastic shelf clips, 74"H, 24"W, 48"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	162.43	324.86
	1	ea	A24607Z Add-On Shelving Unit, wire, 4 shelves, 2 posts, (2) S-hooks per shelf and plastic shelf clips, 74"H, 24"W, 60"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	191.81	191.81
	2	ea	24607Z Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 24"W, 60"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	207.36	414.72
	1	ea	A24367Z Add-On Shelving Unit, wire, 4 shelves, 2 posts, (2) S-hooks per shelf and plastic shelf clips, 74"H, 24"W, 36"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	133.06	133.06
			Extended Total for Item No. 107: $1,242.43		
108	1	ea	FOUNTAIN SYRUP (NIKEC)		
			Custom Model No. NIKEC		
			Fountain Syrup By Vendor		
109	1	ea	CO2 (NIKEC)		
			Custom Model No. NIKEC		
			CO2 By Vendor		
110	1	ea	WALK-IN FREEZER	11,746.08	11,746.08
			Kolpak Model No. CUSTOM FAB		
			Walk-In Freezer, 8'-2" x 10'-10" x 8'-6.25" high Exterior Finishes: ALL: 26 GA Embossed Galvanized Pre-Painted White TOP CEILING: 26 GA Embossed Galvalume Compartments: Freezer (-10 degree F) 4" Walls, 4" Ceilings, 4" Floor Application Floor Application: .100 Smooth Aluminum Interior Wall Finish: 26 GA Embossed Galvanized Pre-Painted White Interior Ceiling Finish: 26 GA Embossed Galvanized Pre-Painted White Standard Door: 4 x 34 (Std) x 78 LH Walk-In door located Center Standard on Front Wall. Recessed 0" with 0" Leveling Sand and 0" Tile & Grout. Frame = 26 GA Emb. Galv. Pre-Painted White / 26 GA Emb. Galv. Pre-Painted White Plug = 26 GA Emb. Galv. Pre-Painted White / 26 GA Emb. Galv. Pre-Painted White 1x - Light Fixture, Fluorescent 48" (-20 degree) 1x - View Port, 14 x 14 cooler		

Item	Qty		Description	Sell Each	Sell Total
			1x - Interior Ramp, 20" dp Refrigeration Package: MODEL PR249LOP208/230-60-3, 2-1/2HP, Low Temp, Pre-Assembled Remote, Air Cooled, Hermetic, Outdoor OP, Refrigerant R404A, Warranty Included Voltage: Condensing Unit 208/230-60-3, Evaporator 208/1 Amps: Condensing Unit 9.8, Evaporator 8.7		
	1	ea	5 year Compressor Warranty	218.16	218.16
			Extended Total for Item No. 110: $11,964.24		
111	1	ea	EVAPORATOR Kolpak Model No. CUSTOM FAB Evaporator Iincluded Item 110		
112	3	ea	SHELVING UNIT, WIRE (FREEZER) Nexel Model No. 24487Z Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 24"W, 48"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	177.98	533.94
	2	ea	A24487Z Add-On Shelving Unit, wire, 4 shelves, 2 posts, (2) S-hooks per shelf and plastic shelf clips, 74"H, 24"W, 48"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	162.43	324.86
	1	ea	A24367Z Add-On Shelving Unit, wire, 4 shelves, 2 posts, (2) S-hooks per shelf and plastic shelf clips, 74"H, 24"W, 36"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	133.06	133.06
			Extended Total for Item No. 112: $991.86		
113	1	ea	WALK-IN COOLER Kolpak Model No. CUSTOM FAB Walk-In Cooler, 8'-2" x 18'-9.25" x 8'-6.25" high Exterior Finishes: FRONT: 26 GA Embossed Galvanized Pre-Painted White BACK: 26 GA Embossed Galvalume LEFT: 153.25" - 26 GA Emb. Galv. \ 72" - 26 GA Emb. Galv. Pre-Painted White RIGHT: 81" - 26 GA Emb. Galv. \ 12" - 26 GA Emb. Galv. Pre-Painted White TOP CEILING: 26 GA Embossed Galvalume Compartments: Cooler (34 degree F) 4" Walls, 4" Ceilings, 4" Floor Application Floor Application: .100 Smooth Aluminum Interior Wall Finish: 26 GA Embossed Galvanized Pre-Painted White Interior Ceiling Finish: 26 GA Embossed Galvanized Pre-Painted White Standard Door: 4 x 34 (Std) x 78 LH Walk-In door located Center Standard on Front Wall. Recessed 0" with 0" Leveling Sand and 0" Tile & Grout. Frame = 26 GA Emb. Galv. Pre-Painted White / 26 GA Emb. Galv. Pre-Painted White Plug = 26 GA Emb. Galv. Pre-Painted White / 26 GA Emb. Galv. Pre-Painted White 2x - Light Fixture, Fluorescent 48" (-20 degree) 1x - View Port, 14 x 14 cooler 1x - Interior Ramp, 20" dp Refrigeration Package: MODEL PR199M0P208/230-60-3, 2HP, Medium Temp, Pre-Assembled Remote, Air Cooled, Hermetic, Outdoor OP, Refrigerant R404A, Warranty Included Voltage: Condensing Unit 208/230-60-3, Evaporator 115/1 Amps: Condensing Unit 9.4, Evaporator 6.3	13,993.56	13,993.56
	1	ea	5 year Compressor Warranty	187.92	187.92
			Extended Total for Item No. 113: $14,181.48		
114	1	ea	EVAPORATOR Kolpak Model No. CUSTOM FAB Evaporator Iincluded Item 110		
115	3	ea	BUN PAN RACK, MOBILE Metro Model No. RD3N Tray Rack, mobile, end load, single section, pass-thru, 21-1/2" W, 68-1/4" H, 29" D, pass-thru, open sides with slides for (40) 14"x18" or (20) 18"x26" pans, slides on 3" centers, riveted aluminum construction	388.08	1,164.24
			Extended Total for Item No. 115: $1,164.24		
116	2	ea	SHELVING UNIT, WIRE (COOLER) Nexel Model No. 24607Z Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 24"W, 60"L, clear	207.36	414.72

Item	Qty		Description	Sell Each	Sell Total
			epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled		
	4	ea	A24487Z Add-On Shelving Unit, wire, 4 shelves, 2 posts, (2) S-hooks per shelf and plastic shelf clips, 74"H, 24"W, 48"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	162.43	649.72
	1	ea	24487Z Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 24"W, 48"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	177.98	177.98
			Extended Total for Item No. 116: $1,242.42		
117	1	ea	WINDOW, 5' (NIKEC)		
			Custom Model No. NIKEC		
			Window, 5' By General Contractor		
	1	ea	Kesler Mfg. Inc. CUSTOM FAB Stainless Steel Pass Shelf, 16 ga. Jamb and Trim By Others	297.00	<optional>
118	1	ea	SHELVING UNIT, WIRE	238.46	238.46
			Nexel Model No. 24727Z		
			Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 24"W, 72"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled		
	1	ea	24487Z Starter Shelving Unit, wire, 4 shelves, 4 posts and plastic shelf clips, 74"H, 24"W, 48"L, clear epoxy powder coated zinc-chromate plated finish, Poly-Z-Brite, shipped unassembled	162.43	162.43
			Extended Total for Item No. 118: $400.89		
H-2	1	ea	TYPE I EXHAUST HOOD	3,196.80	3,196.80
			Kesler Mfg. Inc. Model No. CUSTOM FAB		
			Type I Exhaust Hood, 16'-0" long x (24-38max) high x (46-58max) deep To be model CDW w/ MUA - wall mounted, self compensating ventilator with make-up air plenum, complying with NFPA-96, bearing NSF approval and listed as manufactured by Ventmatic Systems, Inc. Unit constructed of 18 ga stainless steel with external seams and joints welded liquid tight. All exposed surfaces are to be polished to the original finish. Unit to have UL classified baffle grease extractors, mounted in stainless steel frame with removable stainless steel grease cup and trough. Unit to have factory installed 4" high duct collars as required. Front of ventilator to incorporate internal supply air chamber. Supply collar to include fire dampers. NSF listed, ETL listed Exclusions: Ducts, permits, blowers, make-up air, switches, curbs, chase and all other parts by others.		
	1	ea	CUSTOM FAB Requires Single Duct & Blower		
	1	ea	Fire Cabinet	540.00	540.00
	1	ea	CUSTOM FAB Electrical Control Panel - Should Be Supplied By Mech. Contractor	1,296.00	<optional>
			Extended Total for Item No. H-2: $3,736.80		
H-3	1	ea	TYPE I EXHAUST HOOD	999.00	999.00
			Kesler Mfg. Inc. Model No. CUSTOM FAB		
			Type I Exhaust Hood, 5'-0" long x (24-38max) high x (46-58max) deep To be model CDW w/ MUA - wall mounted, self compensating ventilator with make-up air plenum, complying with NFPA-96, bearing NSF approval and listed as manufactured by Ventmatic Systems, Inc. Unit constructed of 18 ga stainless steel with external seams and joints welded liquid tight. All exposed surfaces are to be polished to the original finish. Unit to have UL classified baffle grease extractors, mounted in stainless steel frame with removable stainless steel grease cup and trough. Unit to have factory installed 4" high duct collars as required. Front of ventilator to incorporate internal supply air chamber. Supply collar to include fire dampers. NSF listed, ETL listed Exclusions: Ducts, permits, blowers, make-up air, switches, curbs, chase and all other parts by others.		
	1	ea	Fire Cabinet	540.00	540.00
	1	ea	CUSTOM FAB Electrical Control Panel - Should Be Supplied By Mech. Contractor	1,296.00	<optional>
			Extended Total for Item No. H-3: $1,539.00		
H-4	1	ea	TYPE I EXHAUST HOOD	1,317.60	1,317.60
			Kesler Mfg. Inc. Model No. CUSTOM FAB		
			Type I Exhaust Hood, 6'-6" long x (24-38max) high x (46-58max) deep To be model CDW w/ MUA - wall mounted, self compensating ventilator with make-up air plenum, complying with NFPA-96, bearing NSF approval and listed as manufactured by Ventmatic Systems, Inc. Unit constructed of 18 ga stainless steel with external seams and joints welded liquid tight. All exposed surfaces are to be polished to the original finish. Unit to have UL classified baffle grease extractors, mounted in stainless steel frame with removable stainless steel grease cup and trough. Unit to have factory installed 4" high duct collars as		

Item	Qty		Description	Sell Each	Sell Total
			required. Front of ventilator to incorporate internal supply air chamber. Supply collar to include fire dampers. NSF listed, ETL listed Exclusions: Ducts, permits, blowers, make-up air, switches, curbs, chase and all other parts by others.		
	1	ea	Fire Cabinet	540.00	540.00
	1	ea	CUSTOM FAB Electrical Control Panel - Should Be Supplied By Mech. Contractor	1,296.00	<optional>
			Extended Total for Item No. H-4: $1,857.60		
H-5	1	ea	TYPE I EXHAUST HOOD	1,522.80	1,522.80
			Kesler Mfg. Inc. Model No. CUSTOM FAB		
			Type I Exhaust Hood, 7'-2" long x (24-38max) high x (46-58max) deep To be model CDW w/ MUA - wall mounted, self compensating ventilator with make-up air plenum, complying with NFPA-96, bearing NSF approval and listed as manufactured by Ventmatic Systems, Inc. Unit constructed of 18 ga stainless steel with external seams and joints welded liquid tight. All exposed surfaces are to be polished to the original finish. Unit to have UL classified baffle grease extractors, mounted in stainless steel frame with removable stainless steel grease cup and trough. Unit to have factory installed 4" high duct collars as required. Front of ventilator to incorporate internal supply air chamber. Supply collar to include fire dampers. NSF listed, ETL listed Exclusions: Ducts, permits, blowers, make-up air, switches, curbs, chase and all other parts by others.		
	1	ea	Fire Cabinet	540.00	540.00
	1	ea	1" Stainless Steel Frame and Glass (around Items 5 & 6)	1,684.80	1,684.80
	1	ea	CUSTOM FAB Electrical Control Panel - Should Be Supplied By Mech. Contractor	1,296.00	<optional>
			Extended Total for Item No. H-5: $3,747.60		
H-6	1	ea	CONDENSATE HOOD	810.00	810.00
			Kesler Mfg. Inc. Model No. CUSTOM FAB		
			Type II Exhaust Hood, 5'-0" long x 3'-6" deep, wall mounted exhaust canopy for the removal of steam, vapor, heat and odors where grease is not present. The hood shall be constructed of type 304 stainless steel with #4 polish. All seams shall be welded. Hood shall include exhaust duct collar 4" high with a 1" flange. Exclusions: Ducts, permits, blowers, make-up air, switches, curbs, chase and all other parts by others.		
			Extended Total for Item No. H-6: $810.00		
P-1	1	ea	4" SODA LINES (NIKEC)		
			Custom Model No. NIKEC		
			4" Soda Lines By General Contractor		
P-2	1	ea	6" BEER LINES (NIKEC)		
			Custom Model No. NIKEC		
			4" Beer Lines By General Contractor		
ZNT1	1	ea	REFRIGERATION INSTALLATION & ASSEMBLY	6,903.00	6,903.00
			Custom Model No. INSTALL		
			Quote for walk-in cooler & ice machine installation includes all labor to receive, uncrate and install walk-in cooler & ice machine refrigeration lines supplied by National Restaurant Supply. Compressors to be located to require no more than a 50' total refrigeration run. Exclusions: Owner or General Contractor must supply trash receptacle for crating material. Price does not include any removal of trash from the jobsite. General Contractor & Owner responsible for necessary equipment clearances into jobsite including removal of doors, windows, jambs, etc. No electrical, plumbing, patch, or paint.		
			Extended Total for Item No. ZNT1: $6,903.00		
ZNT2	1	ea	HANG ONLY HOODS & WALL FLASHING	3,835.00	3,835.00
			Custom Model No. INSTALL		
			Quote for hang only hoods and wall flashing installation includes all labor to receive, uncrate and hang only the hoods and wall flashing supplied by National Restaurant Supply. Ducts, blowers, curbs, mua units, fire wrap and all other parts by others. Exclusions: Owner or General Contractor must supply trash receptacle for crating material. Price does not include any removal of trash from the jobsite. General Contractor & Owner responsible for		

Item	Qty		Description	Sell Each	Sell Total
			necessary equipment clearances into jobsite including removal of doors, windows, jambs, etc. No electrical, plumbing, patch, or paint.		
			Extended Total for Item No. ZNT2: $3,835.00		
ZNT3	1	ea	DELIVER, UNCRATE & SET-IN-PLACE Custom Model No. INSTALL Quote for deliver, uncrate & set-in-place includes all labor to receive, uncrate and set-in-place all food service equipment supplied by National Restaurant Supply and make ready for final connections by others. Exclusions: Owner or General Contractor must supply trash receptacle for crating material. Price does not include any removal of trash from the jobsite. General Contractor & Owner responsible for necessary equipment clearances into jobsite including removal of doors, windows, jambs, etc. Price does not include forklift, high jack, crane or any other such equipment unless otherwise noted. No electrical, plumbing, patch, or paint. Standard Payment Terms: Payment terms require approval through the Credit Department. Prices quoted above are guaranteed for sixty (60) days. Items marked as "alternate" or "optional" are not included in the total. Prices base on information provided. It is the responsibility of the Owner to verify all requirements and utilities. Cancellation or returned items require approval of National Restaurant Supply and will be subject to restocking charges and all return freight costs. Customer is responsible for all sales tax increases until project is paid in full.	9,545.00	9,545.00
			Extended Total for Item No. ZNT3: $9,545.00		

Merchandise	309,772.32
Freight	2,669.80
Sales Tax (9.3%)	28,808.83
Total	341,250.95

CITY COUNCIL REPORT

SUBJECT:
Second Amendment to Contract - US Foodservice, Inc.

MEETING DATE:
July 5, 2010

TO: Mayor and Council

FROM: Christopher Reams, Director of Parks, Recreation & Libraries (623)333-2412

THROUGH: Charlie McClendon, City Manager

PURPOSE:

Staff is requesting that the City Council approve a second unit price contract extension with US Foodservice, Inc. to provide food and supplies for the Senior Meal Program and authorize the Mayor or the City Manager and City Clerk to execute the applicable contract documents.

BACKGROUND:

In August, 2007 the City of Avondale contracted with US Foodservice, Inc. to provide food and program related supplies in the Parks, Recreation, and Libraries Department. The term of the original contract was for a two year period, with the option to extend the contract for up to a maximum of three (3), one year options, through August 2012.

DISCUSSION:

The City of Avondale entered into a contract with US Food Services to supply food and program related supplies for the Senior Meal Program. The base term of the contract was from August 2007 through August 2009. The contractor is currently in the first annual extension under the terms of the original contract. Staff would like to request an extension of the current contract until August 30, 2011.

Staff will issue a Request for Proposals (RFP) to seek a qualified vendor to furnish all necessary food and related supplies and ensure that the new contract is in place prior to the end of the extension. US Foodservice, Inc. will be allowed to submit a proposal for the new contract along with other service providers. The service provided by US Foodservice, Inc. has been excellent. Staff wishes to open the contract to a competitive process to be sure that the City receives the best services and pricing available.

BUDGETARY IMPACT:

Payment for these services will be made by the Parks, Recreation and Libraries Department. Funds are already allocated for this service and approval of this contract extension will not increase the obligation to the City of Avondale.

RECOMMENDATION:

Staff recommends that the City Council approve a second unit price contract extension with US Foodservice, Inc. to provide food and supplies for the Senior Meal Program and authorize the Mayor or the City Manager and City Clerk to execute the applicable contract documents.

ATTACHMENTS:

Click to download

Contract Amendment

SECOND AMENDMENT
TO
CONTRACT NO. 12472C
BETWEEN
THE CITY OF AVONDALE
AND
U.S. FOODSERVICE, INC.

THIS SECOND AMENDMENT TO CONTRACT NO. 12472C (this "Second Amendment") is made as of July 5, 2010, between the City of Avondale, an Arizona municipal corporation (the "City"), and U.S. Foodservice, Inc., a Delaware corporation (the "Contractor").

RECITALS

A. The City issued Invitation for Bids PR 07-037 (the "IFB") seeking bids from contractors to provide Materials for the City's senior meals program (the "Services"). Capitalized terms shall have the same meaning as set forth in the Contract unless otherwise defined herein.

B. The Contractor responded to the IFB and the City and Contractor entered into Contract No. 12472C dated August 6, 2007, as amended by that certain First Amendment, dated March 1, 2010, for the provision of the Services (collectively, the "Contract").

C. The City has determined that it is necessary to continue the Services (the "Continued Services") for an additional term.

D. The City and the Contractor desire to amend the Contract to extend the term of the Contract and to purchase the Continued Services at the unit prices set forth in the Contract.

AGREEMENT

NOW, THEREFORE, in consideration of the foregoing recitals, which are incorporated herein by reference, the following mutual covenants and conditions, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the City and the Contractor hereby agree to amend the Contract as follows:

1. Term. The term of the Contract is hereby extended until June 30, 2011.

2. Compensation. The City may purchase the Continued Services at the unit prices set forth more particularly in the Contract up to a total aggregate amount not to exceed $175,000.00.

3. Agreement Subject to Appropriation. The provisions of this Second Amendment and the Contract for payment of funds by the City shall be effective when funds are appropriated for purposes of this Second Amendment and are actually available for payment. The City shall be the sole judge and authority in determining the availability of funds under this Second

Amendment and the City shall keep the Contractor fully informed as to the availability of funds for this Second Amendment. The obligation of the City to make any payment pursuant to this Second Amendment and the Contract is a current expense of the City, payable exclusively from such annual appropriations, and is not a general obligation or indebtedness of the City. If the City Council fails to appropriate money sufficient to pay the amounts as set forth in this Second Amendment during any immediately succeeding fiscal year, this Second Amendment shall terminate at the end of the then-current fiscal year and the City and the Contractor shall be relieved of any subsequent obligation under this Second Amendment and the Contract.

4. Effect of Amendment. In all other respects, the Contract is affirmed and ratified and, except as expressly modified herein, all terms and conditions of the Contract shall remain in full force and effect.

5. Non-Default. By executing this Second Amendment, the Contractor affirmatively asserts that the City is not currently in default, nor has been in default at any time prior to this Second Amendment, under any of the terms or conditions of the Contract.

6. Conflict of Interest. This Second Amendment and the Contract may be cancelled pursuant to ARIZ. REV. STAT. § 38-511.

IN WITNESS WHEREOF, the parties hereto have executed this instrument as of the date and year Second set forth above.

"**City**"

CITY OF AVONDALE, an Arizona municipal corporation

_____
Charles P. McClendon, City Manager

ATTEST:

_____
Carmen Martinez, City Clerk

"**Contractor**"

U.S. FOODSERVICE, INC., a Delaware corporation

By:_____

Name:_____

Title:_____

(ACKNOWLEDGEMENTS)

STATE OF ARIZONA)
) ss.
COUNTY OF MARICOPA)

This instrument was acknowledged before me on _____, 2010, by Charles P. McClendon, the City Manager of the CITY OF AVONDALE, an Arizona municipal corporation, on behalf of the City of Avondale.

_____
Notary Public in and for the State of Arizona

My Commission Expires:

_____

STATE OF _____)
) ss.
COUNTY OF _____)

This instrument was acknowledged before me on _____, 2010, by _____ as _____ of U.S. FOODSERVICE, INC., a Delaware corporation, on behalf of such corporation.

_____
Notary Public in and for the State of _____

My Commission Expires:

_____

CITY COUNCIL REPORT

SUBJECT:
Resolution 2922-710 - Grant Submittal and Acceptance to the Arizona Deparment of Emergency Management

MEETING DATE:
July 5, 2010

TO: Mayor and Council

FROM: Janeen Gaskins, Grants Administrator (623)333-1025

THROUGH: Charlie McClendon, City Manager

PURPOSE:

City staff is requesting City Council approval to submit and accept grant funding which includes approving the Grants Administrator as the designated agent. This funding is from the Arizona Department of Emergency Management for the purpose of completing repair work resulting from damage caused by the January 2010 Winter Storms in Avondale.

BACKGROUND:

During the January 2010 Winter Storms, Avondale received heavy rains and debris related damages to El Mirage and Indian Springs Roads. The Governor of Arizona requested that the event be categorized as a nationally recognized disaster. This type of designation allows local government an opportunity to petition for state funding for repair work that is a direct result of storm damage.

DISCUSSION:

In February 2010, Avondale's Fire Department completed the Request for Public Assistance application. The request requires that the Grants Administrator be designated as an application agent and that this designation be approved by the City Council. This process is a general administrative formality that complies with Arizona Administrative Code Title 8, Chapter 2.

This designation ensures that the grant will be administered in accordance with state regulations. Funding will be used to provide repairs to approximately 250 linear feet of damage to the roadway and shoulders of El Mirage and Indian Springs Roads. The estimated value of this work is $45,000.

BUDGETARY IMPACT:

The estimated value of repair services it $45,000. There are no match requirements associated with this funding.

RECOMMENDATION:

City staff recommends that the City Council approve the submittal and acceptance of grant funding which includes approving the Grants Administrator as the designed agent for the purpose of completing repair work resulting from damage caused by the January 2010 Winter Storms in Avondale.

ATTACHMENTS:

Click to download

- Resolution 2922-710

RESOLUTION NO. 2922-710

A RESOLUTION OF THE COUNCIL OF THE CITY OF AVONDALE, ARIZONA, DESIGNATING AN AUTHORIZED REPRESENTATIVE AND AUTHORIZING THE CITY OF AVONDALE TO ENTER INTO AN AGREEMENT WITH THE ARIZONA DIVISION OF EMERGENCY MANAGEMENT.

WHEREAS, various roadways within the City of Avondale (the "City") suffered damage during a January, 2010 winter storm; and

WHEREAS, Art Snapp, the Community Services Division Chief of the City's Fire Department, submitted a Request for Public Assistance (the "Request") to the Arizona Division of Emergency Management (the "Division") requesting funds from the Governor's Emergency Fund (the "Emergency Fund") to be used to repair a portion of the roadways and shoulders near the intersection of El Mirage Road and Indian Springs Road; and

WHEREAS, the Division is requesting that the City complete a Designation of Applicant's Agent Form ("Designation Form") authorizing a City representative who will be responsible for interacting with the Division on behalf of the City; and

WHEREAS, the Council of the City desire to accept funds from the Emergency Fund if the Request is approved by the Division; and

WHEREAS, if the Division approves the Request, the Division will enter into an agreement with the City (the "Agreement") setting forth the terms by which the Division will provide funds to the City from the Emergency Fund.

NOW, THEREFORE, **BE IT RESOLVED** BY THE COUNCIL OF THE CITY OF AVONDALE as follows:

SECTION 1. The recitals above are hereby incorporated as if fully set forth herein.

SECTION 2. The actions by Art Snapp, the Community Services Division Chief of the City's Fire Department, in submitting the Request are ratified and affirmed.

SECTION 3. Janeen Gaskins, the City's Grants Administrator, is appointed as the City's authorized representative tasked with interacting with the Division to coordinate the application for, and receipt and use of, the funds from the Emergency Fund and that the Mayor is authorized to execute the Designation Form, substantially in the form attached hereto as Exhibit A.

SECTION 4. The City Manager or designee is authorized to conduct all negotiations with the Division and to execute and submit the Agreement and any other necessary or desirable documents in connection with the application for, and receipt and use of, the funds from the Emergency Fund.

SECTION 5. The Mayor, the City Manager, the City Clerk and the City Attorney are hereby authorized and directed to take all steps necessary to cause the execution of the Designation Form and the Agreement and to take all steps necessary to carry out the purpose and intent of this Resolution.

PASSED AND ADOPTED by the Council of the City of Avondale, July 5, 2010.

_____
Marie Lopez Rogers, Mayor

ATTEST:

_____
Carmen Martinez, City Clerk

APPROVED AS TO FORM:

_____
Andrew J. McGuire, City Attorney

EXHIBIT A
TO
RESOLUTION NO. 2922-710

(Designation of Applicant's Agent Form)

See following page.

ARIZONA DIVISION OF EMERGENCY MANAGEMENT
DESIGNATION OF APPLICANT'S AGENT FORM

The intent of this **DESIGNATION** is to appoint an **APPLICANT'S AGENT** for the following term:

☑ For PCA No. 20102 only ☐ For the period of ____ to____ ☐ Until further notice

☐ Until further notice for HAZMAT incident

Applicant Name: The City of Avondale

CERTIFICATION

I, Marie Lopez Rogers (Authorizing Official's Name), duly appointed and Mayor (Title) of The City of Avondale (Applicant Name), do hereby certify that the information below is true and correct, based on a resolution passed and approved by the City Council (Governing Body) of The City of Avondale (Applicant Name) on the 5th (day) day of July (month), 2010 (year).

Janeen Gaskins (Name of Designated Applicant Agent) has been designated as the Applicant Agent to act on behalf of The City of Avondale (Applicant Name).

(Authorizing Official's Signature)	Mayor (Title)	7/5/10 (Date)

Designated Applicant's Agent

Name Janeen Gaskins

Title/Official Position Grants Administrator of the City of Avondale Fire Department

Mailing Address 11465 West Civic Center Drive

City, State, Zip Avondale, Arizona 85323

Daytime Telephone Number 623-333-1025 Fax 623-333-0100
(Please include area code and extension if not a direct number)

E-mail Address jgaskins@avondale.org Pager/Cell _____

For ADEM Use Only

Received By: _____ (Initials & Date) July 2000 Form # AZ PA 204-4

CITY COUNCIL REPORT

SUBJECT:
Resolution 2923-710 - Intergovernmental Agreement with Arizona Department of Transportation for Highway Safety Improvement Program Grant 2010

MEETING DATE:
July 5, 2010

TO: Mayor and Council

FROM: Janeen Gaskins, Grants Administrator (623)333-1025

THROUGH: Charlie McClendon, City Manager

PURPOSE:

Staff is requesting that the City Council adopt a resolution authorizing the City Manager to enter into an Intergovernmental Agreement with Arizona Department of Transportation for the purpose of accepting a grant award for $8,821 which will support the Highway Safety Improvement Program (HSIP).

BACKGROUND:

Available collision data indicates that Avondale documented 133 collisions at the six top collision intersections within a period of three years. The varying type and severity of these collisions cost approximately $197,000. The Highway Safety Improvement Program provides funding to purchase and install equipment upgrades which are industry known countermeasures for the types of collisions prevalent at the six intersections.

DISCUSSION:

The Arizona Department of Transportation (ADOT) issued the HSIP grant in early May 2010. Maricopa Association of Governments (MAG) developed a grant process which allows cities and towns to apply for funding. Avondale requested $8,821 to purchase 12-inch signals at three intersections where we currently have only 8-inch faces, as well as additional 12-inch traffic signal heads at three intersections where there are currently less than one signal face installed per number of travel lanes. Avondale's engineering staff has acquired all of the necessary clearances which will allow the city to quickly implement the project.

BUDGETARY IMPACT:

The HSIP grant does not have a match requirement and the administrative cost has been waived. Avondale will use city workers to install the traffic signal equipment. There will be no out of pocket costs to implement this project. Maintenance costs will be absorbed into the annual signal maintenance budget similarly to any new signal equipment brought online.

RECOMMENDATION:

Staff recommends that the City Council adopt a resolution authorizing the City Manager to enter into an Intergovernmental Agreement with Arizona Department of Transportation for the purpose of accepting a grant award for $8,821 which will support the Highway Safety Improvement Program (HSIP).

ATTACHMENTS:

Click to download

- Resolution 2923-710

RESOLUTION NO. 2923-710

A RESOLUTION OF THE COUNCIL OF THE CITY OF AVONDALE, ARIZONA, APPROVING AN INTERGOVERNMENTAL AGREEMENT WITH THE STATE OF ARIZONA RELATING TO THE HIGHWAY SAFETY IMPROVEMENT PROGRAM GRANT TO FUND THE PURCHASE AND INSTALLATION OF VEHICULAR TRAFFIC SIGNAL HEADS.

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF AVONDALE as follows:

SECTION 1. The Intergovernmental Agreement with State of Arizona relating to the Highway Safety Improvement Program grant to fund the purchase and installation of vehicular traffic signal heads at various intersections within the City (the "Agreement") is hereby approved in substantially the form attached hereto as Exhibit A.

SECTION 2. The Mayor, the City Manager, the City Clerk and the City Attorney are hereby authorized and directed to take all steps necessary to cause the execution of the Agreement and to take all steps necessary to carry out the purpose and intent of this Resolution.

PASSED AND ADOPTED by the Council of the City of Avondale, July 5, 2010.

_____
Marie Lopez Rogers, Mayor

ATTEST:

_____
Carmen Martinez, City Clerk

APPROVED AS TO FORM:

_____
Andrew J. McGuire, City Attorney

EXHIBIT A
TO
RESOLUTION NO. 2923-710

(Intergovernmental Agreement)

See following pages.

ADOT File No.: IGA/JPA 10-092 I
AG Contract No.: P0012010002037
Project No.: N/A
Project: Vehicular traffic Signal heads
TRACS No.: SH4530 1C
Budget Source Item No.: HSIP

INTERGOVERNMENTAL AGREEMENT

BETWEEN
THE STATE OF ARIZONA
AND
CITY OF AVONDALE

THIS AGREEMENT is entered into this date _____, 2010, pursuant to the Arizona Revised Statutes § 11-951 through 11-954, as amended, between the STATE OF ARIZONA, acting by and through its DEPARTMENT OF TRANSPORTATION (the "State") and the CITY OF AVONDALE, acting by and through its MAYOR and CITY COUNCIL (the "City"). The State and the City are collectively referred to as "Parties".

I. RECITALS

1. The State is empowered by Arizona Revised Statutes § 28-401 to enter into this Agreement and has delegated to the undersigned the authority to execute this Agreement on behalf of the State.

2. The City is empowered by Arizona Revised Statutes §48-572 and Avondale City Charter, Article 1, Section 3 to enter into this Agreement and has by resolution, a copy of which is attached hereto and made a part hereof, resolved to enter into this Agreement and has authorized the undersigned to execute this Agreement on behalf of the City.

3. Congress has established the Highway Safety Improvement Program (HSIP) as a core Federal-aid for the specific purpose of achieving a significant reduction in traffic fatalities and serious injuries on public roads. The State and the City have identified systematic improvements within the City as eligible for this funding.

4. The purpose of this joint exercise of powers and cooperative action (i.e. Agreement), by the State and the City is to allow the State to acquire Federal funds for the purchase of 12-inch Vehicular traffic signal heads for installation at six intersections (the "Project"). The City, through the State's Procurement Process utilizing ADOT Procurement contract(s) will select an authorized supplier to provide the equipment and services as outlined in the contract and approved plans to complete this Project with the aid and consent of the State and the FHWA.

5. Such Project lies within the boundary of the City and has been selected by the City; the survey of the Project has been completed; and the plans, estimates and specifications will be prepared and, as required, submitted by the State to the Federal Highway Administration (FHWA) for its approval.

6. The interest of the State in this project is the acquisition and distribution of HSIP Funds for the use and benefit of the City and to authorize such HSIP Funds for the project pursuant to Federal law and regulations. The State shall be the designated agent for the City.

The current Project costs are as follows:

TRACS NO SH4530 1C

HSIP Funds	**$ 8,821.00**
*TOTAL Project Costs *(Includes CE and project contingencies)	**$ 8,821.00**

The Parties acknowledge that the eventual actual cost may exceed the estimate, and such case the City is responsible for any and all costs exceeding the estimate. Actual costs may be less than the estimate and not needed for the Project, at which time any excess funding will be de-obligated from the Project.

THEREFORE, in consideration of the mutual Agreements expressed herein, it is agreed as follows:

II. SCOPE OF WORK

1. The State will:

a. Submit all documentation required to the Federal Highway Administration (FHWA) containing the above-mentioned Project with the recommendation that funding be approved for procurement and installation. The Project will be performed, completed, accepted and paid for in accordance with the requirements of the Project plans and specifications.

b. Request the maximum HSIP funds programmed for this Project. Should costs be ineligible for, or exceed the maximum available, HSIP funds, it is understood and agreed that the City will be responsible for these costs. Approve the Project, if such project funds are available from and authorized by FHWA for the Project. Be the designated authorized agent for the City

c. Upon execution of this Agreement, coordinate with the City regarding the specifics of the equipment to be ordered by the State to best ensure the requirements of the Project are met. Enter into a contract(s) with a firm(s) to whom the award is made for the purpose of the Project.

d. Instruct the vendor to deliver equipment directly to the City for final acceptance and to bill the City directly. The State will reimburse the City with capped Federal funds up to $ 8,821.00 within thirty days (30) after receipt and approval of an invoice for equipment purchased under this Agreement. Therefore, the City agrees to set aside funds in an amount equal to the difference between the total cost of the work provided for in this Agreement and the amount of Federal aid received.

e. Not be obligated to maintain said Project, should the City fail to budget or provide for proper and perpetual maintenance as set forth in this Agreement.

2. The City will:

a. Designate the State as authorized agent for the City, if such project is approved by the FHWA and project funds are available.

b. Be responsible for one hundred percent (100%) of the installation labor costs, any overage of costs exceeding the maximum HSIP funds available for the Project, and any costs ineligible for federal

funding. Agree that the cost of the analysis and work covered by this Agreement is to be borne by FHWA and the City, each in the proportion prescribed and determined by FHWA.

c. Coordinate with the State during the procurement process of the Project.

d. Purchase and install the equipment acquired under this Agreement and maintain all improvements provided by this Project for the entire design life of the equipment.

e. Within thirty (30) days of payment for equipment, invoice the State for reimbursement of approved costs.

f. Be responsible for any unforeseen conditions or circumstances which increase the cost of said work. Should a change in the extent or scope of the work called for in this Agreement become necessary, be obligated to incur and pay for said increased costs.

g. Enter into an agreement with the design consultant which states that the design consultant shall provide services as required and requested throughout the construction phase of the Project.

h. Provide a set of as-built plans upon completion of the construction phase of the Project. An electronic version of the as-built plans shall be forwarded to Arizona Department of Transportation Local Government Section.

III. MISCELLANEOUS PROVISIONS

1. The terms, conditions and provisions of this Agreement shall remain in full force and effect until completion of said Project, except any provisions for maintenance/electrical power and/or landscaping maintenance shall be perpetual by the City. Further, this Agreement may be cancelled at any time prior to advertisement of the project construction contract, upon thirty days (30) written notice to the other party. It is understood and agreed that, in the event the City terminates this Agreement, the State shall in no way be obligated to maintain said Project. Promptly after termination of this Agreement, the City will return to the State all property belonging to the State which is in the City's possession, and the State will return to the City all property belonging to the City which is in the State's possession.

2. The State assumes no financial obligation or liability under this Agreement, or for any resulting construction Project. The City, in regard to the City's relationship with the State only, assumes full responsibility for the design, plans, specifications, reports, the engineering in connection therewith and the construction of the improvements contemplated, cost over-runs and construction claims. It is understood and agreed that the State's participation is confined solely to securing federal aid on behalf of the City and the fulfillment of any other responsibilities of the State as specifically set forth herein; that any damages arising from carrying out, in any respect, the terms of this Agreement or any modification thereof shall be the liability of the City and that to the extent permitted by law, the City hereby agrees to save and hold harmless and indemnify from loss the State, any of its departments, agencies, officers or employees from any and all costs and/or damage incurred by any of the above and from any other damage to any person or property whatsoever, which is caused by any activity, condition, misrepresentation, directives, instruction or event arising out of the performance or non performance of any provisions of this Agreement by the State, any of its departments, agencies, officers and employees, or its independent contractors, the City, any of its agents, officers and employees, or its independent contractors. Costs incurred by the State, any of its departments, agencies, officers or employees shall include in the event of any action, court costs, and expenses of litigation and attorneys' fees.

3. The cost of equipment under this Agreement is to be covered by the HSIP funds set aside for this Project, up to the maximum available. The City acknowledges that the eventual actual costs may exceed the maximum available amount of HSIP funds, or that certain costs may not be accepted by the federal

government as eligible for HSIP funds. Therefore, the City agrees to furnish and provide the difference between actual costs and the HSIP funds received.

4. The cost of the project under this Agreement includes applicable indirect costs approved by the Federal Highway Administration (FHWA).

5. This Agreement shall become effective upon signing and dating of the Determination Letter by the State's Attorney General.

6. This Agreement may be cancelled in accordance with Arizona Revised Statutes § 38-511.

7. To the extent applicable under law, the provisions set forth in Arizona Revised Statutes § 35-214 and § 35-215 shall apply to this Agreement.

8. This Agreement is subject to all applicable provisions of the Americans with Disabilities Act (Public Law 101-336, 42 U.S.C. 12101-12213) and all applicable Federal regulations under the Act, including 28 CFR Parts 35 and 36. The parties to this Agreement shall comply with Executive Order Number 09-09 issued by the Governor of the State of Arizona and incorporated herein by reference regarding "Non-Discrimination".

9. Non-Availability of Funds: Every payment obligation of the State or City under this Agreement is conditioned upon the availability of funds appropriated or allocated for the payment of such obligations. If funds are not allocated and available for the continuance of this Agreement, this Agreement may be terminated by the State or the City at the end of the period for which the funds are available. No liability shall accrue to the State or the City in the event this provision is exercised, and the State or City shall not be obligated or liable for any future payments as a result of termination under this paragraph. Each Party is responsible for funding its respective obligations under this Agreement, whether from general funds or from other revenue.

10. In the event of any controversy, which may arise out of this Agreement, the Parties hereto agree to abide by required arbitration as is set forth for public works contracts in Arizona Revised Statutes § 12-1518.

11. All notices or demands upon any party to this Agreement shall be in writing and shall be delivered in person or sent by mail, addressed as follows:

Arizona Department of Transportation	City of Avondale
Joint Project Administration	Attn: Sue McDermott
205 S. 17th Avenue, Mail Drop 637E	11465 W Civic Center Dr
Phoenix, Arizona 85007	Avondale Arizona 85232
(602) 712-7124	(623) 333-4211 Phone
(602) 712-3132 Fax	(623) 333-0420 Fax

12. To the extent applicable under Arizona Revised Statutes Section 41-4401, each Party and its subcontractors warrants their compliance with all federal immigration laws and regulations that relate to their employees and their compliance with the E-verify requirements under Arizona Revised Statutes Section 23-214(A). A breach of the above-mentioned warranty by any Party or its subcontractors shall be deemed a material breach of the Agreement and may result in the termination of the Agreement by the non-breaching Party. Each Party retains the legal right to randomly inspect the papers and records of the other Party's or its subcontractors' employees who work on the Project to ensure that the other Party or its subcontractors are complying with the above-mentioned warranty.

13. Pursuant to Arizona Revised Statutes § 35-391.06 and § 35-393.06, each Party certifies that it does not have a scrutinized business operation in Sudan or Iran. For the purpose of this Section the term "scrutinized business operations" shall have the meanings set forth in Arizona Revised Statutes § 35-391

and/or § 35-393, as applicable. If any Party determines that another Party submitted a false certification, that Party may impose remedies as provided by law including terminating this Agreement.

14. In accordance with Arizona Revised Statutes § 11-952 (D) attached hereto and incorporated herein is the written determination of each party's legal counsel and that the parties are authorized under the laws of this State to enter into this Agreement and that the Agreement is in proper form.

IN WITNESS WHEREOF, the Parties have executed this Agreement the day and year first above written.

CITY OF AVONDALE

By _____
MARIE LOPEZ ROGERS
Mayor

ATTEST:

By _____
CARMEN MARTINEZ
City Clerk

STATE OF ARIZONA
Department of Transportation

By _____
SAM MAROUFKHANI, P.E.
Deputy State Engineer, Development

IGA/JPA 10-092 I

ATTORNEY APPROVAL FORM FOR THE CITY OF AVONDALE

I have reviewed the above referenced Intergovernmental Agreement between the State of Arizona, acting by and through its DEPARTMENT OF TRANSPORTATION, and the CITY OF AVONDALE, acting by and through its CITY COUNCIL, an Agreement among public agencies which, has been reviewed pursuant to Arizona Revised Statutes § 11-951 through § 11-954 and declare this Agreement to be in proper form and within the powers and authority granted to the CITY OF AVONDALE under the laws of the State of Arizona.

No opinion is expressed as to the authority of the State to enter into this Agreement.

DATED this _____ day of _____, 2010.

_____

City Attorney

CITY COUNCIL REPORT

SUBJECT:
Amendment No.3 to the Construction Manager at Risk Agreement - Sundt Construction

MEETING DATE:
July 5, 2010

TO: Mayor and Council

FROM: Daniel R. Davis, Economic Development Director (623) 333-1411

THROUGH: Charlie McClendon, City Manager

PURPOSE:

Staff requests that the City Council approve Amendment No.3 to the Construction Manager at Risk (CMAR) Agreement with Sundt Construction, Inc. for the construction of the retail portion of the City Center/American Sports Center project in the amount of $3,557,979 and authorize the Mayor or City Manager and City Clerk to execute the necessary documents.

BACKGROUND:

During the past year the City of Avondale has initiated construction of the American Sports Center and developed plans and specifications for approximately 25,000 sf of retail space that would be built adjacent to the west side of American Sports Center. Council approved a Professional Service Agreement with SmithGroup for Architectural design services for the American Sports Center and retail building. The approval of Amendment No.3 of the CMAR agreement with Sundt Construction, Inc. will authorize the construction of the retail portion of the project.

DISCUSSION:

This phase of the project includes the construction of the 25,000sf of retail space. The scope of work includes the construction of the core and shell of the building. Staff continued to work with the design team and Sundt to further bring the project within our project estimates. Sundt utilized this information and secured favorable bids from their subcontractors, and presented the city a Guarantee Maximum Price (GMP) of $3,557,979 to construct the building.

As tenant leases are executed the improvements associated with those specific businesses will be the responsibility of the tenant. Staff has secured a lease agreement for approximately 2,500 for Ground Control Coffee and Wine Bar, LLC and is in negotiations with restaurant operators and a possible sports apparel retailer.

BUDGETARY IMPACT:

Funding for this project is budgeted in the Parks Capital Improvement fund account No. 310-1119-00-8210.

Total funds obligated or expended to date for the infrastructure, ASC facility, and the retail building construction are within budget estimates.

PROJECT SCHEDULE:

The City Center infrastructure and American Sports Center construction has commenced and is scheduled for completion by October 2010. The retail portion of the project will commence in July 2010, and will be substantially completed by February 23, 2011.

RECOMMENDATION:

Staff recommends that the City Council approve Amendment No.3 to the Construction Manager at Risk (CMAR) Agreement with Sundt Construction, Inc. for the construction of the retail portion of the City Center/American Sports Center project in the amount of $3,557,979 and authorize the Mayor or City Manager and City Clerk to execute the necessary documents.

ATTACHMENTS:

Click to download

- CMAR - Third Amendment

THIRD AMENDMENT
TO
CONSTRUCTION MANAGER AT RISK AGREEMENT
BETWEEN
CITY OF AVONDALE
AND
SUNDT CONSTRUCTION, INC.

THIS THIRD AMENDMENT TO CONSTRUCTION MANAGER AT RISK AGREEMENT (this "Third Amendment") is made as of July 5, 2010, between the City of Avondale, an Arizona municipal corporation (the "City") and Sundt Construction, Inc., an Arizona corporation (the "Construction Manager").

RECITALS:

A. The City and the Construction Manager entered into that certain Construction Manager At Risk Agreement, dated July 20, 2009, for design phase assistance and complete construction services for public infrastructure improvements and an approximately 83,000 SF multi-purpose recreational facility (the "Original Agreement") in the Avondale City Center area.

B. The Original Agreement was amended twice, (i) on November 16, 2009, to approve the GMP for the Public Infrastructure Work (the "First Amendment") and (ii) on January 4, 2010, to (a) approve the GMP for the Facility Work and (b) amend the Construction Manager's pre-construction responsibilities to include certain services related to the Retail Component (the "Second Amendment"). The Original Agreement, the First Amendment and the Second Amendment are collectively referred to herein as the "Agreement." Unless otherwise set forth herein, all capitalized terms used in this Third Amendment shall have the meanings ascribed to them in the Agreement.

C. Pursuant to Subsection 3.4(A) of the Agreement, the City may request that the Construction Manager submit a GMP Proposal for construction of portions of the Project. Due to Project savings and additional funding, the City has included construction of approximately 30,000 SF of retail core and shell space (the "Retail Component") to the Project. The City has requested that the Construction Manager submit a proposal for a GMP for the Retail Component (the "Retail Proposal") and the City and the Construction Manager may agree upon a guaranteed maximum price for the Work required for the Retail Component portion of the Project. Accordingly the City requested that the Construction Manager submit the Retail Proposal relating to construction of the Retail Component (the "Retail Work").

D. The Construction Manager has submitted, and the City has approved, the Retail Proposal for the Retail Work. The City and the Construction Manager desire to amend the Agreement to establish the guaranteed maximum price for the Retail Work included as part of the Retail Proposal for services related to the Retail Component.

AGREEMENT:

NOW, THEREFORE, in consideration of the foregoing recitals, which are incorporated herein by reference, other such good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, and the promises and covenants set forth below, the City and the Construction Manager hereby agree as follows:

1. Project Scope Amended. The introductory paragraph of the Agreement is hereby deleted in its entirety and replaced with the following:

> THIS CONSTRUCTION MANAGER AT RISK AGREEMENT (this "Agreement") is made July 20, 2009, by and between the City of Avondale, an Arizona municipal corporation (the "City") and Sundt Construction, Inc., an Arizona corporation (the "Construction Manager"), for design phase review and complete construction services related to (i) an approximately 83,000 SF multi-purpose recreational facility on a site within the area known as the City Center, located at the northeast corner of the alignment for the future public streets to be known as City Center Drive and 114th Avenue in Avondale, Arizona (the "Facility"), (ii) the public infrastructure for a portion of the City Center including, but not limited to, streets, drainage facilities, wet utilities and dry utilities (the "Public Infrastructure"), (iii) an approximately 25,540 SF retail core and shell "wrapped" along the western façade of the Facility (the "Retail Component") and (iv) other items as deemed necessary by the City (collectively, the "Project").

2. Phased Agreement Amended. Subsection 1.2 of the Agreement is hereby deleted in its entirety and replaced with the following:

> 1.2 Phased Agreement. The Services contemplated by this Agreement shall be carried out in several distinct phases. The Construction Manager shall be compensated on an hourly basis, at the agreed-upon hourly rates and a stipulated not-to-exceed total fee, for the pre-construction phase services as set forth in Section 7.1 below, provided that such services may extend through the construction phase for various components of the Project. At the point in the pre-construction phase services as determined by the City, the City may request that the Construction Manager submit a proposal for a guaranteed maximum price ("GMP") for construction of (A) the Facility portion of the Project (the "Facility GMP"), which may be submitted as a single GMP or as multiple GMPs at the City's sole discretion, (B) the Public Infrastructure portion of the Project (the "Infrastructure GMP"), which may be submitted as a single GMP or as multiple GMPs at the City's sole discretion and (C) the Retail Component portion of the Project (the "Retail GMP"). If the City and the Construction Manager cannot, after good faith efforts, agree on both the Facility GMP and the Infrastructure GMP, the City may, in its sole discretion, terminate this Agreement (subject to the terms and conditions set forth in Article 12 below) and begin negotiations with the next most qualified firm. If the City and the Construction Manager cannot agree on the Retail GMP, the City may, in its sole discretion, terminate this Agreement with respect to the Retail GMP only (subject to the terms and conditions set forth in Article 12 below) and proceed to publicly bid construction of the Retail Component separately from the remainder of the Project.

3. Contract Documents Amended. Subsection 1.3(B)(3) is hereby deleted in its entirety and replaced with the following:

3. The Construction Manager's Guaranteed Maximum Price Proposals, if any, relating to the Facility GMP (the "Facility Proposal"), the Infrastructure GMP (the "Infrastructure Proposal") and the Retail GMP (the "Retail Proposal") (the Facility Proposal, the Infrastructure Proposal and the Retail Proposal are collectively and individually referred to herein as the "GMP Proposal"), attached hereto as Exhibit B-1, Exhibit B-2 and Exhibit B-3 and incorporated herein by reference.

4. GMP Submittal Process Amended. Subsection 3.4(A) of the Agreement is hereby deleted in its entirety and replaced with the following:

A. GMP Submittal Process. At the stage of the pre-construction phase services as determined by the City, the Construction Manager shall, if requested by the City, submit the Facility Proposal, which shall be the sum of the estimated Cost of the Work relating to completion of that portion of the Scope for the Project and the Construction Phase Fee relating to the Facility. At the stage of the pre-construction phase services as determined by the City, the Construction Manager shall, if requested by the City, submit the Infrastructure Proposal, which shall be the sum of the estimated Cost of the Work relating to completion of that portion of the Scope for the Project and the Construction Phase Fee relating to the Public Infrastructure. At the stage of the pre-construction phase services as determined by the City, the Construction Manager shall, if requested by the City, submit the Retail Proposal, which shall be the sum of the estimated Cost of the Work relating to completion of that portion of the Scope for the Project and the Construction Phase Fee relating to the Retail Component.

5. Construction Phase Compensation Amended. Section 7.2 of the Agreement is hereby amended by adding a new Subsection C, to read as follows:

C. Retail Component.

1. Guaranteed Maximum Price. If the City and the Construction Manager agree upon the Retail GMP, the City shall, up to the amount of the Retail GMP established in applicable GMP Amendment and as it may be adjusted under Article 9 below, compensate the Construction Manager for Work performed following the commencement of the construction phase as set forth in Article 8 below.

2. Adjustments; Savings. The compensation to be paid under this Subsection 7.2(C) shall not exceed the Retail GMP established in the applicable GMP Amendment, as adjusted under Article 9 below. In the event the Cost of the Work is less than the Retail GMP, as adjusted, the City shall retain the resulting savings.

3. Payments. Payment for Construction Phase Services related to the Retail Component shall be as set forth in Article 10 below. Construction Manager shall

be compensated for pre-construction services to be provided after construction has commenced in accordance with the Scope.

4. Construction Phase Fees. The Construction Phase Fee related to the Retail Component shall be itemized, in detail, as a part of the Retail GMP and includes the following items, if directly related to the Work:

a. Salaries and other mandatory or customary compensation of the Construction Manager's employees at its principal and branch offices, except employees listed in Subsection 8.2(B) below.

b. General and administrative expenses of the Construction Manager's principal and branch offices other than the field office, except as may be expressly included in Article 8 below.

c. The Construction Manager's capital expenses, including interest on the Construction Manager's capital employed for the Work.

d. Costs related to the Construction Manager's safety program related to the Project.

e. Construction Manager's reasonable profit, which shall not exceed 5% of the Retail GMP.

6. Retail GMP Established. The Construction Manager's guaranteed maximum price for the Retail Work (the "Retail GMP"), including the applicable portions of the Cost of the Work as defined in Article 8 of the Agreement and the applicable portion of the Construction Phase Fee as set forth in Subsection 7.2(C) of the Agreement, but specifically not including the Pre-Construction Phase Fee set forth in Subsection 7.1(B) of the Agreement, is hereby agreed to be $3,557,979.00. The Retail GMP is the total compensation from the City to the Construction Manager for its fee and for the performance of the Retail Work in accordance with Contract Documents set forth in the Agreement and pursuant to any of the following documents, as applicable:

a. Allowances, Assumptions and Clarifications, included as a portion of Exhibit C-4, as set forth below.

b. A Schedule of Work, two pages, dated June 28, 2010, attached hereto as Exhibit 1. The City and the Construction Manager specifically agree and understand that the schedule includes five days lost due to inclement weather.

7. Exhibits to Existing Agreement. The following attached exhibits are hereby approved and included in the Agreement:

a. Exhibit B-3 – Construction Manager's Retail Proposal, including all applicable unit prices, is hereby added to the Agreement. There are no alternate prices or additional services included in this Amendment.

b. Exhibit C-4 – Retail Scope, six pages, dated July 5, 2010, is hereby added to the Agreement.

c. Exhibit D - List of Design Documents is hereby supplemented by the list attached hereto, six pages, dated July 5, 2010.

8. Substantial Completion Date Established. The date of Substantial Completion of the Work is February 28, 2011.

9. Agreement Affirmed and Ratified. In all other respects, the Agreement is affirmed and ratified and, except as expressly modified herein, all terms and conditions of the Agreement shall remain in full force and effect.

10. Estoppel. By executing this Third Amendment, the Construction Manager affirmatively asserts that the City is not currently in default, nor has been in default at any time prior to this Third Amendment, under any of the terms or conditions of the Agreement.

11. Conflicts of Interest. This Third Amendment and the Agreement may be cancelled for a conflict of interest pursuant to ARIZ. REV. STAT. § 38-511.

IN WITNESS WHEREOF, the parties hereto have executed this Third Amendment as of the date and year first written above.

"**City**"

CITY OF AVONDALE, an Arizona municipal corporation

_____
Charles P. McClendon, City Manager

ATTEST:

_____
Carmen Martinez, City Clerk

"**Construction Manager**"

SUNDT CONSTRUCTION, INC.
an Arizona corporation

By:_____

Name:_____

Title:_____

(ACKNOWLEDGMENTS)

STATE OF ARIZONA)
) ss.
COUNTY OF MARICOPA)

This instrument was acknowledged before on _____, 2010, by Charles P. McClendon, the City Manager of the CITY OF AVONDALE, an Arizona municipal corporation, on behalf of the City of Avondale.

_____
Notary Public in and for the State of Arizona

My Commission Expires:

_____

STATE OF _____)
) ss.
COUNTY OF _____)

This instrument was acknowledged before me on _____, 2010, by _____, the _____ of SUNDT CONSTRUCTION, INC., an Arizona corporation, on behalf of the corporation.

_____
Notary Public in and for the State of _____

My Commission Expires:

_____

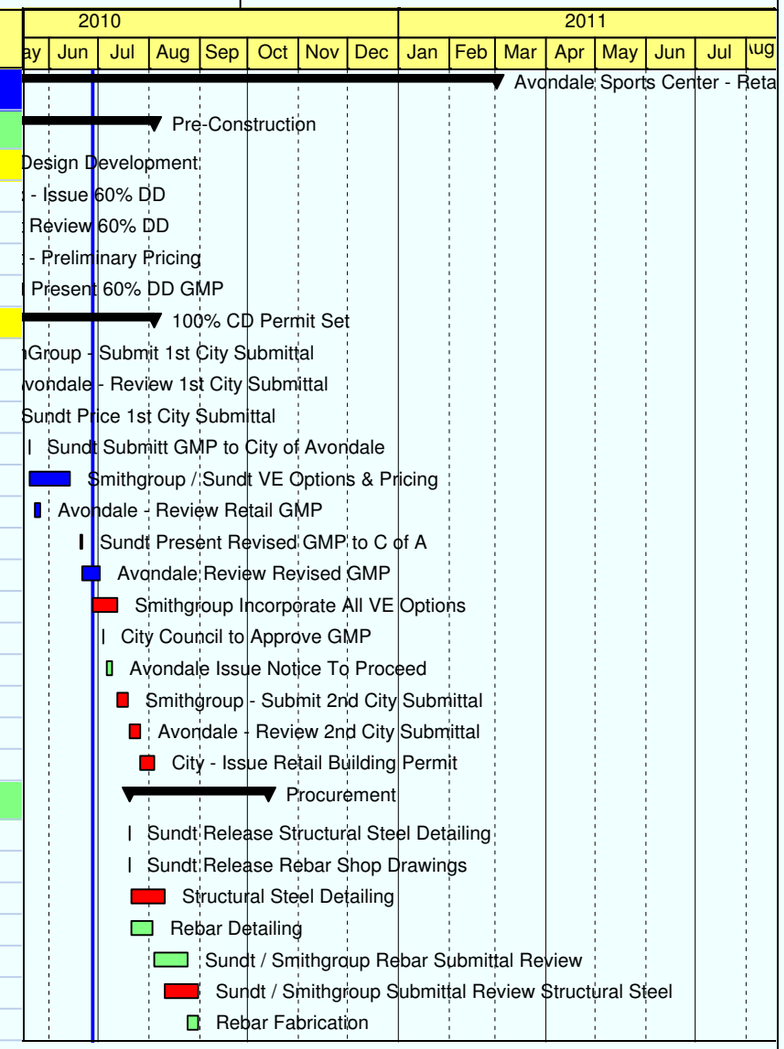
EXHIBIT 1
TO
THIRD AMENDMENT
TO
CONSTRUCTION MANAGER AT RISK AGREEMENT
BETWEEN
THE CITY OF AVONDALE
AND
SUNDT CONSTRUCTION, INC.

[Retail Component Schedule of Work]

See following pages.

Avondale Sports Center - Retail - Preliminary Schedule

Activity ID	Activity Name	Orig Dur	Rem Dur	Dur % Comp	Start	Finish	Responsible Person	Constraint
Avondale Sports Center - Retail - Preliminary Schedule								
Pre-Construction								
60% Design Development								
12140	SmithGroup - Issue 60% DD	2	0	100%	03-Mar-10 A	05-Mar-10 A		
12150	Sundt Review 60% DD	21	0	100%	05-Mar-10 A	06-Apr-10 A		
12240	Sundt - Preliminary Pricing	21	0	100%	05-Mar-10 A	06-Apr-10 A		
12160	Sundt Present 60% DD GMP	1	0	100%	07-Apr-10 A	07-Apr-10 A		
100% CD Permit Set								
12170	SmithGroup - Submit 1st City Submittal	1	0	100%	08-Apr-10 A	09-Apr-10 A		
12220	Avondale - Review 1st City Submittal	10	0	100%	08-Apr-10 A	29-Apr-10 A		
12180	Sundt Price 1st City Submittal	15	0	100%	12-Apr-10 A	04-May-10 A		
12190	Sundt Submitt GMP to City of Avondale	1	0	100%	20-May-10 A	20-May-10 A		
12260	Smithgroup / Sundt VE Options & Pricing	5	0	100%	20-May-10 A	14-Jun-10 A		
12230	Avondale - Review Retail GMP	4	0	100%	24-May-10 A	27-May-10 A		
12270	Sundt Present Revised GMP to C of A	5	0	100%	21-Jun-10 A	22-Jun-10 A		
12280	Avondale Review Revised GMP	10	0	100%	21-Jun-10 A	02-Jul-10 A		
12290	Smithgroup Incorporate All VE Options	10	10	0%	28-Jun-10	12-Jul-10	City of Avondale	Structural Steel
12200	City Council to Approve GMP	1	0	100%	05-Jul-10 A	05-Jul-10 A		
12300	Avondale Issue Notice To Proceed	4	4	0%	06-Jul-10	09-Jul-10		
12310	Smithgroup - Submit 2nd City Submittal	5	5	0%	13-Jul-10	19-Jul-10		
12320	Avondale - Review 2nd City Submittal	5	5	0%	20-Jul-10	26-Jul-10		
12250	City - Issue Retail Building Permit	7	7	0%	27-Jul-10	04-Aug-10		
Procurement								
12330	Sundt Release Structural Steel Detailing	1	1	0%	20-Jul-10	20-Jul-10		
12370	Sundt Release Rebar Shop Drawings	1	1	0%	20-Jul-10	20-Jul-10		
12340	Structural Steel Detailing	15	15	0%	21-Jul-10	10-Aug-10		
12380	Rebar Detailing	10	10	0%	21-Jul-10	03-Aug-10		
12390	Sundt / Smithgroup Rebar Submittal Review	15	15	0%	04-Aug-10	24-Aug-10		
12350	Sundt / Smithgroup Submittal Review Structural ...	15	15	0%	11-Aug-10	31-Aug-10		
12400	Rebar Fabrication	5	5	0%	25-Aug-10	31-Aug-10		



Start Date = 03-Mar-10

Finish Date = 01-Mar-11

Data Date = 28-Jun-10

Run Date = 28-Jun-10

AMERICAN SPORTS CENTER

CITY OF AVONDALE

SUNDT CONSTRUCTION, INC.

Avondale Sports Center - Retail - Preliminary Schedule

Activity ID	Activity Name	Orig Dur	Rem Dur	Dur % Comp	Start	Finish	Responsible Person	Constraint
12360	Structural Steel Fabrication	30	30	0%	01-Sep-10	13-Oct-10		
Construction								
11000	Set Roof top Mechanical Equipment at (Area A)	0	0	0%	04-Aug-10*			
11010	Grade Building Pad	4	4	0%	05-Aug-10	10-Aug-10		
11020	Survey & Control	5	5	0%	11-Aug-10	17-Aug-10		
11040	Underground Utilities	15	15	0%	18-Aug-10	08-Sep-10		
11030	Foundations	25	25	0%	09-Sep-10	13-Oct-10		
11060	Structural Steel / Metal Deck	35	35	0%	14-Oct-10	03-Dec-10		
11070	Exterior Framing & Sheathing	48	48	0%	28-Oct-10	06-Jan-11		
11080	Exterior Masonry	25	25	0%	11-Nov-10	17-Dec-10		
11110	Window Systems / Doors	20	20	0%	29-Nov-10	27-Dec-10		
11090	EIFS	25	25	0%	29-Nov-10	03-Jan-11		
11050	Slab on Grade ?	5	5	0%	06-Dec-10	10-Dec-10		
12090	Roofing	20	20	0%	06-Dec-10	03-Jan-11		
11100	Exterior Metal Panels	25	25	0%	06-Dec-10	10-Jan-11		
12110	Core MEP Rough / Stud Framing	15	15	0%	13-Dec-10	03-Jan-11		
12210	Install Fire Sprinklers	15	15	0%	15-Dec-10	05-Jan-11		
12120	Core Finishes (Riser Rooms)	8	8	0%	28-Dec-10	06-Jan-11		
12100	Set Roof Top Equipment	2	2	0%	04-Jan-11	05-Jan-11		
12130	Sitework	30	30	0%	11-Jan-11	22-Feb-11		
12420	Substantial Completion	1	1	0%	23-Feb-11	23-Feb-11		
12410	Punchlist	4	4	0%	24-Feb-11	01-Mar-11		

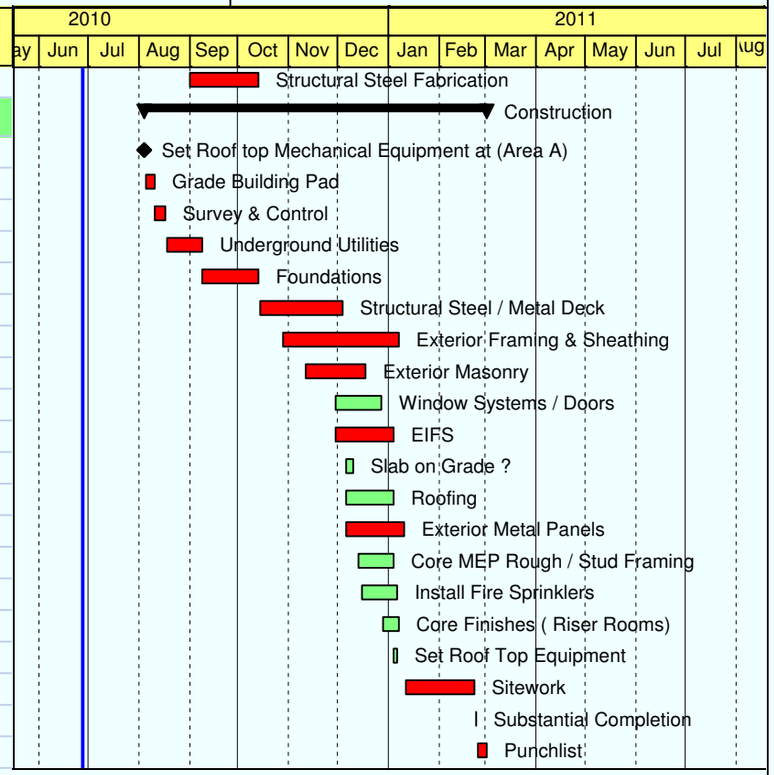


EXHIBIT B-3
TO
CONSTRUCTION MANAGER AT RISK AGREEMENT
BETWEEN
THE CITY OF AVONDALE
AND
SUNDT CONSTRUCTION, INC.

[Retail Proposal]

See following pages.

Avondale Sports Center - Retail Core & Shell

GMP Budget Reconciliation

Dated 7/5/2010

SUNDT

PROJECT GROSS AREA = 30,000

CSI DIV	DESCRIPTION	60% Estimate Delivered 4/7/10	ADJUSTED DD BUDGET	TOTAL SCOPE REQ.	CONTRACT ALLOWANCES	GMP Delivered 7/5/10	GROSS COST/S.F.	NET CHANGE	COMMENTS
1	Division 1 (General Requirements)	90,246	90,246	90,246	0	90,246	3.01	0	
2	Sitework	412,162	412,162	311,872	24,500	336,372	11.21	(75,790)	
3	Concrete	289,977	289,977	274,872	0	274,872	9.16	(15,105)	
4	Masonry	151,637	151,637	149,247	0	149,247	4.97	(2,390)	
5	Metals	746,827	746,827	785,913	0	785,913	26.20	39,086	
6	Wood & Plastics	11,043	11,043	11,043	0	11,043	0.37	0	
7	Waterproofing	310,423	310,423	201,306	33,000	234,306	7.81	(76,117)	
8	Doors & Windows	262,653	262,653	210,049	0	210,049	7.00	(52,604)	
9	Finishes	217,982	217,982	253,965	0	253,965	8.47	35,983	
10	Specialties	6,084	6,084	2,871	3,000	5,871	0.20	(213)	
11	Equipment	0	0	0	0	0	0.00	0	
12	Special Construction	0	0	0	0	0	0.00	0	
15	Fire Protection	52,649	52,649	33,983	0	33,983	1.13	(18,666)	
15	Plumbing	133,065	133,065	171,220	0	171,220	5.71	38,155	
15	HVAC	114,793	114,793	114,793	0	114,793	3.83	0	
16	Electrical	307,486	307,486	257,440	0	257,440	8.58	(50,046)	
	Design / Plan Check Contingency	0	0	0	0	0	0.00	0	
	Total Direct Costs	3,107,027	3,107,027	2,868,820	60,500	2,929,320	97.64	(177,707)	
	Indirect Costs								
	General Conditions	114,362	114,362	114,362	0	114,362	3.81	0	
	PL & PD Ins	47,156	47,156	41,105	834	41,939	1.40	(5,217)	
	Builders Risk Ins	2,043	2,043	1,713	35	1,747	0.06	(295)	
	Subguard (1.25%)& Z-25(1.50%)	82,961	82,961	63,100	0	63,100	2.10	(19,861)	
	G C Bond	36,939	36,939	32,207	653	32,860	1.10	(4,079)	
	Contractors Contingency	117,889	117,889	0	0	0	0.00	(117,889)	
	Sales Tax	224,775	224,775	195,933	3974	199,907	6.66	(24,867)	**(Tax Increase goes in effect 6/1/10)**
	Contractors Fee	196,482	196,482	171,271	3,473	174,744	5.82	(21,738)	
	Total Indirect Costs	822,604	822,604	619,690	8,969	628,659	20.96	(193,945)	
	Total Construction Costs	3,929,631	3,929,631	3,488,510	69,469	3,557,979	118.60	(371,652)	
	Total Soft Costs	0	0	0	0	0	0.00	0	
	Total Project Costs	3,929,631	3,929,631	3,488,510	69,469	3,557,979	118.60	(371,652)	

Avondale Sports Center - Retail Core & Shell

GMP Detail Sheet

DATED: 7/5/2010

SUNDT

DIV	SECT.	DESCRIPTION	60% Estimate Delivered 4/7/10	DISPERSMENTS ITEM	DISPERSMENTS AMOUNT	ADJUSTED DD BUDGET	"A" BID AMOUNT	SUBCONTRACTOR	ITEMS NOT BID AND ADJUSTMENTS	"B" AMOUNT	CONTRACT ALLOWNCES DESCRIPTION	CONTRACT ALLOWNCES AMOUNT	COMMENTS
1	DIVISION 1 (General Requirements)												
						-							
		General Requirements	90,246			90,246	90,246						
						-							
		Total	90,246			90,246	90,246			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 90,246
													Net Change 0
		Total Division 1 (General Requirements)	**90,246**			**90,246**	**90,246**		**Total Scope Requirements (A+B)**	**90,246**	**Total Contract Allowances**	**0**	
2	SITEWORK												
						-							
		EARTHWORK				-							
						-							
		Earthwork Currently In Place for Retail Scope				-							
		Construct Building Pad	33,362			33,362	33,850	Sundt Heavy Civil					
						-							
		Earthwork Still Required for Retail Scope				-							
		Scarify & Recompact Sidewalk (15,662 sf)	3,419			3,419	3,918	Sundt Heavy Civil					
		Finegrade Sidewalk (15,662 sf)	1,053			1,053	1,193						
		Sweepting	0			-	749						
						-							
		Total Earthwork	37,834			37,834	39,710			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 39,710
													Net Change (1,876)
		TERMITE CONTROL											
						-							**4 Bids, 3 declined**
	2280	Termite Control	2,100			2,100	1,260	Mr. Bugman					**40% Reduction from 60% Estimate**
						-							
		Total Termite Control	2,100			2,100	1,260			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 1,260
													Net Change 840

Avondale Sports Center - Retail Core & Shell

GMP Detail Sheet

DATED: 7/5/2010

SUNDT

DIV	SECT.	DESCRIPTION	60% Estimate Delivered 4/7/10	DISPERSMENTS ITEM	DISPERSMENTS AMOUNT	ADJUSTED DD BUDGET	"A" BID AMOUNT	SUBCONTRACTOR	ITEMS NOT BID AND ADJUSTMENTS	"B" AMOUNT	CONTRACT ALLOWNCES DESCRIPTION	CONTRACT ALLOWNCES AMOUNT	COMMENTS
		SITE UTILITIES											
						-							
		60% DD Site Utility Budget	120,728			120,728							
		Site Utilities currently in place for retail											
		2" Type K Copper Line (53 lf)				-	3,095	Sundt Heavy Civil					
		6" Gate Valve (1 ea)				-	956	Sundt Heavy Civil					
						-							
		Site Utilities Still Required Per Plans				-							
		6" C-900 (349 lf)				-	15,598	Sundt Heavy Civil					**16.31% Increase from 60% Estimate**
		2" Type K Copper Line (94 lf)				-	5,387	Sundt Heavy Civil					**Slope of utilities changed, resulting in**
		6" Gate Valve (1 ea)				-	956	Sundt Heavy Civil					**increased excavation & backfill**
		6" Double Check Backflow (1 ea)				-	12,598	Sundt Heavy Civil					
		2" Reduced Backflow Preventor (2 ea)				-	11,570	Sundt Heavy Civil					
		2" Water Meter (2 ea)				-	15,075	Sundt Heavy Civil					
		4" Schedule 80 (289 lf)				-	12,300	Sundt Heavy Civil					
		2" Gate Valve (4 ea)				-	2,641	Sundt Heavy Civil					
		4" Sewer SDR 26 (332 lf)				-	12,962	Sundt Heavy Civil					
		Nyloplast (5 ea)				-	5,072	Sundt Heavy Civil					
		8" HDPE (62 lf)				-	2,136	Sundt Heavy Civil					
		10" HDPE (-14 lf)				-	(533)	Sundt Heavy Civil					
		6" C-900 Pipe (30 lf)				-	1,364	Sundt Heavy Civil					
		6" Double Check Backflow (1 ea)				-	12,598	Sundt Heavy Civil					
		2" Reduced Backflow Preventer (2 ea)				-	11,570	Sundt Heavy Civil					
		2" Water Meter (2 ea)				-	15,075	Sundt Heavy Civil					
						-							
		Total for Site Utilities	120,728			120,728	140,420			0		0	
												Total Scope Requirements (Bid + Adjust. + Allw)	140,420
												Net Change	(19,692)
		Ornamental Fence											
						-							
		Tube Steel Fence	39,500			39,500	37,900	Browns Custom Fence					**3 Bids, 9 Declined**
		Trash Enclosure Gates	11,300			11,300	Included						
							(30,116)	D.E.L. (Sitework) Item No. 2 - Revise patio guardrail & foundations to reflect Browns Custom Fence Sketch No. 1 (Attached)					
						-							
		Ornamental Fence	50,800			50,800	7,784			0		0	
												Total Scope Requirements (Bid + Adjust. + Allw)	7,784
												Net Change	43,016
		LANDSCAPE & IRRIGATION											
						-							
		Planting, Landscape & Irrigation	4,702			4,702	40,025	AAA Landscape (Currently Contracted for Phase I & II)					**5 Bids, 2 Declined**
		Receptacles, Benches and Pots	83,128			83,128	Included						**46.00% Reduction from 60% Estimate**
		Ecomesh fence surrounding Utlities	31,680			31,680					Ecomesh Fence Allowance	24,500	No Screens, Designs indicated.
						-							See clarifications for specific product & details
		Total Landscape & Irrigation	119,510			119,510	40,025			0		24,500	
												Total Scope Requirements (Bid + Adjust. + Allw)	64,525
												Net Change	54,985

Avondale Sports Center - Retail Core & Shell

GMP Detail Sheet

DATED: 7/5/2010

SUNDT

DIV	SECT.	DESCRIPTION	60% Estimate Delivered 4/7/10	DISPERSMENTS ITEM	DISPERSMENTS AMOUNT	ADJUSTED DD BUDGET	"A" BID AMOUNT	SUBCONTRACTOR	ITEMS NOT BID AND ADJUSTMENTS	"B" AMOUNT	CONTRACT ALLOWNCES DESCRIPTION	CONTRACT ALLOWNCES AMOUNT	COMMENTS	
		SITE CONCRETE												
						-								
		Sundt Self Perform Concrete	81,190			81,190	82,673	Sundt Concrete					**Rebar costs increased between**	
		Sidewalks				-	Included						**60% Estimate and GMP**	
		Continuous Footings at Trash Enclosures				-	Included							
		Drive Approaches				-	Included							
		Equipment Pads (Transformer & SES)				-	Included							
						-								
		Total Site Concrete	81,190			81,190	82,673			0		0		
													Total Scope Requirements (Bid + Adjust. + Allw)	82,673
													Net Change	(1,483)
		SITE FURNISHING												
						-	0	Excluded - Not in Contract						
						-								
		Total Site Furnishings	0			-	0			0		0		
													Total Scope Requirements (Bid + Adjust. + Allw)	0
													Net Change	0
		TOTAL SITEWORK	**412,162**			**412,162**	**311,872**		**Total Scope Requirements (A+B)**	**311,872**	**Total Contract Allowances**	**24,500**		
3	**CONCRETE**													
		CAST IN PLACE CONCRETE												
						-								
		Concrete Footings & Stem Walls	232,682			232,682	238,081	Sundt Concrete						
		3' Ribbon SOG	57,295			57,295	58,194							
		Isolated Footings				-	Included							
		Continuous Footings				-	Included							
		Stem Walls				-	(21,403)	D.E.L. (Exterior Wall) Item No. 1 - Replace concrete Stem Wall with standard 8x8x16 Painted CMU.						
						-								
		Total Cast In Place Concrete	289,977			289,977	274,872			0		0		
													Total Scope Requirements (Bid + Adjust. + Allw)	274,872
													Net Change	15,105
		TOTAL CONCRETE	**289,977**			**289,977**	**274,872**		**Total Scope Requirements (A+B)**	**274,872**	**Total Contract Allowances**	**0**		
4	**MASONRY**													
		MASONRY												
						-							**3 Bids, 0 Declined**	
		Site Masonry @ Trash Enclosures	4,958			4,958	5,975	To Be Determined.						
		SureTouch Veneer	146,679			146,679	107,269	To Be Determined.						
							(38,428)	D.E.L. (Exterior Wall) Item No. 1 - Replace Suretouch Veneer with standard 8x8x16 Painted CMU						
							74,431	D.E.L. (Exterior Wall) Item No. 1 - Add 8x8x16 CMU in lieu of detailed skin at Back of House.						
						-								
		Total Masonry	151,637			151,637	149,247			0		0		
													Total Scope Requirements (Bid + Adjust. + Allw)	149,247
													Net Change	2,390
		TOTAL MASONRY	**151,637**			**151,637**	**149,247**		**Total Scope Requirements (A+B)**	**149,247**	**Total Contract Allowances**	**0**		

Avondale Sports Center - Retail Core & Shell

GMP Detail Sheet

DATED: 7/5/2010

SUNDT

DIV	SECT.	DESCRIPTION	60% Estimate Delivered 4/7/10	DISPERSMENTS ITEM	DISPERSMENTS AMOUNT	ADJUSTED DD BUDGET	"A" BID AMOUNT	SUBCONTRACTOR	ITEMS NOT BID AND ADJUSTMENTS	"B" AMOUNT	CONTRACT ALLOWNCES DESCRIPTION	CONTRACT ALLOWNCES AMOUNT	COMMENTS
5	METALS												
		STRUCTURAL STEEL											
						-							
	5120	Structural Steel	308,878			308,878	882,449	Schuff Steel Management					
	5210	Steel Joists	60,041			60,041	Included						**8 Bids, 0 Declined**
	5310	Steel Deck	36,033			36,033	Included						
	5500	Canopy Structural Steel	300,197			300,197	Included						
	5310	Canopy Steel Deck	39,428			39,428	Included						
	5810	Expansion Joint Covers				-							
		Concrete Filled Pipe Bollards	2,250			2,250	2,250						
							(25,685)	D.E.L. (Exterior Wall) Item No. 7 - Delete AESS finish on Structural Steel as specified.					
							(93,065)	D.E.L. (Exterior Wall) Item No. 2 - Simplify structural framing design at Exterior Canopies & Parapets					
						-	19,964	D.E.L. (Superstructure) Item No. 1 - Fees for Additional Design Services					
		Total Structural Steel	746,827			746,827	785,913			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 785,913
													Net Change (39,086)
		Ornamental Metals											
						-							
	5600	Perforated Metal Panels	W/Metal Panels			-	0	With Metal Panels					
						-							
		Ornamental Metals	0			-	0			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 0
													Net Change 0
		TOTAL METALS	**746,827**			**746,827**	**785,913**		**Total Scope Requirements (A+B)**	**785,913**	**Total Contract Allowances**	**0**	
6	WOOD & PLASTICS												
		ROUGH CARPENTRY											
						-							
	6100	Rough Carpentry	11,043			11,043			Sundt Budget	11,043			
						-							
		Total Rough Carpentry	11,043			11,043	0			11,043		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 11,043
													Net Change 0
		TOTAL WOOD & PLASTICS	**11,043**			**11,043**	**0**		**Total Scope Requirements (A+B)**	**11,043**	**Total Contract Allowances**	**0**	
7	WATERPROOFING												
		ROOFING & WATERPROOFING											Includes membrane wrap at backside of parapets.
						-							**4 Bids, 0 Declined**
	7500	Roofing	171,148			171,148	143,598	Diversified Roofing					**18.38% Reduction from 60% Estimate**
	7700	Roof Access.	4,800			4,800	Included						
						-	(3,425)	D.E.L. (Exterior Wall) Item No. 1 - Delete Roofing associated with deleted Parpapet					
		Total Roofing & Waterproofing	175,948			175,948	140,173			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 140,173
													Net Change 35,775

Avondale Sports Center - Retail Core & Shell

GMP Detail Sheet

DATED: 7/5/2010

SUNDT

DIV	SECT.	DESCRIPTION	60% Estimate Delivered 4/7/10	DISPERSMENTS ITEM	DISPERSMENTS AMOUNT	ADJUSTED DD BUDGET	"A" BID AMOUNT	SUBCONTRACTOR	ITEMS NOT BID AND ADJUSTMENTS	"B" AMOUNT	CONTRACT ALLOWNCES DESCRIPTION	CONTRACT ALLOWNCES AMOUNT	COMMENTS	
		SHEET METAL & METAL ROOFING												
						-							**2 Bids, 5 Declined**	
	7420	Metal Panels & Perf Panels	85,470			85,470	50,200	Total Metals					**29.77% Reduction from 60% Estimate**	
	7600	Sheet Metal Flashing	33,005			33,005					Sheet Metal Flashing	33,000	See clarifications for parameters of allowance	
						-								
		Total Sheet Metal & Metal Roofing	118,475			118,475	50,200			0		33,000		
													Total Scope Requirements (Bid + Adjust. + Allw)	83,200
													Net Change	35,275
		JOINT SEALANTS												
						-								
	7900	Joint Sealants	16,000			16,000	10,933	Southwest Caulking					**5 Bids, 2 Declined**	
						-							**31.67% Reduction from 60% Estimate**	
		Total Joint Sealants	16,000			16,000	10,933			0		0		
													Total Scope Requirements (Bid + Adjust. + Allw)	10,933
													Net Change	5,067
		TOTAL WATERPROOFING	**310,423**			**310,423**	**201,306**		**Total Scope Requirements (A+B)**	**201,306**	**Total Contract Allowances**	**33,000**		
8	**DOORS & WINDOWS**													
		DOORS, FRAMES and HARDWARE												
						-								
	8100	H.M. Doors & Frames	18,760			18,760	17,099	Kelley Brothers					**2 Bids, 0 Declined**	
						-							**8.85% Reduction from 60% Estimate**	
		Total Doors , Frames & Hardware	18,760			18,760	17,099			0		0		
													Total Scope Requirements (A+B)	17,099
													Net Change W/ Allowances	1,661

Avondale Sports Center - Retail Core & Shell

GMP Detail Sheet

DATED: 7/5/2010

SUNDT

DIV	SECT.	DESCRIPTION	60% Estimate Delivered 4/7/10	DISPERSMENTS ITEM	DISPERSMENTS AMOUNT	ADJUSTED DD BUDGET	"A" BID AMOUNT	SUBCONTRACTOR	ITEMS NOT BID AND ADJUSTMENTS	"B" AMOUNT	CONTRACT ALLOWNCES DESCRIPTION	CONTRACT ALLOWNCES AMOUNT	COMMENTS
		GLASS & GLAZING											
						-							
	8400	Aluminum Entrances & Storefronts	243,893			243,893	192,950	Sun Tech Glass					**7 Bids, 0 Declined**
						-							**20.88% Reduction from 60% Estimate**
		Total Glass & Glazing	243,893			243,893	192,950			0		0	
												Total Scope Requirements (Bid + Adjust. + Allw)	192,950
												Net Change	50,943
		TOTAL DOORS & WINDOWS	**262,653**			**262,653**	**210,049**		**Total Scope Requirements (A+B)**	**210,049**	**Total Contract Allowances**	**0**	
9	**FINISHES**												
		E.I.F.S., DRYWALL, METAL STUDS, SCAFFOLDING											
						-							
	5400	Cold Formed Metal Framing	88,091			88,091	217,740	Canyon Plastering & Drywall					**6 Bids, 0 Declined**
	7600	EIFS	97,283			97,283	80,770	Mirage Plastering					**3 Bids, 0 Declined**
	9250	Gypsum Board Assemblies	8,025			8,025	Included	Canyon Plastering & Drywall					
							(44,300)	D.E.L. (Exterior Wall) Item No. 1 - Delete structural studs & framing for 8x8x16 Standard CMU					
							(22,044)	D.E.L. (Exterior Wall) Item No. 1 - Delete EIFS System for 8x8x16 Standard CMU					**Reasons for Increase from 60% Estimate:**
													1) Reduced Shear in Struct. Steel is
													transferred to structural studs @ Exterior walls.
													2) 60% DD Estimate used 6" 18 Ga mtl studs
													100% Drwgs included 16 Ga + 2.5" 20 Ga furring
													strips. (Approx $60K Impact)
						-							
		Total EIFS, Drywall, Metal Studs & Scaffolding	193,399			193,399	232,166			0		0	
												Total Scope Requirements (Bid + Adjust. + Allw)	232,166
												Net Change	(38,767)

Avondale Sports Center - Retail Core & Shell

GMP Detail Sheet

DATED: 7/5/2010

SUNDT

DIV	SECT.	DESCRIPTION	60% Estimate Delivered 4/7/10	DISPERSMENTS ITEM	DISPERSMENTS AMOUNT	ADJUSTED DD BUDGET	"A" BID AMOUNT	SUBCONTRACTOR	ITEMS NOT BID AND ADJUSTMENTS	"B" AMOUNT	CONTRACT ALLOWNCES DESCRIPTION	CONTRACT ALLOWNCES AMOUNT	COMMENTS
		PAINTING											
						-							
	9900	Painting	20,955			20,955	24,700	Pete King Construction					**3 Bids, 0 Declined**
	7190	Water Repellents	3,628			3,628	inc						
							(5,939)	D.E.L. (Exterior Wall) Item No. 2 - Delete painting associated with reduced Parapet @ Back of House.					
							3,038	D.E.L. (Exterior Wall) Item No. 1 - Paint new 8x8x16 CMU wall @ Back of House.					
						-							
		Total Painting	24,583			24,583	21,799			0		0	
												Total Scope Requirements (Bid + Adjust. + Allw)	21,799
												Net Change	2,784
		TOTAL FINISHES	**217,982**			**217,982**	**253,965**		**Total Scope Requirements (A+B)**	**253,965**	**Total Contract Allowances**	**0**	
10	**SPECIALTIES**												
		SPECIALTIES											
						-							
	10200	Louvers & Vents				-							
	10400	Signage	5,000			5,000					Signage Allowance	3,000	For Life Safety / Building Identification Signage
	10500	Wall Mounted Fire Extinguishers	1,084			1,084	871	BEACH Products					
		Knox box				-			Knox Box	2,000			
						-							
		Total Specialties	6,084			6,084	871			2,000		3,000	
												Total Scope Requirements (Bid + Adjust. + Allw)	5,871
												Net Change	213
		TOTAL SPECIALTIES	**6,084**			**6,084**	**871**		**Total Scope Requirements (A+B)**	**2,871**	**Total Contract Allowances**	**3,000**	
11	**EQUIPMENT**												
		EQUIPMENT											
						-							
	12800	Window Washing Equipment				-	0	Excluded - Not in Contract					
						-							
		Total Equipment	0			-	0			0		0	
												Total Scope Requirements (Bid + Adjust. + Allw)	0
												Net Change	0
		TOTAL EQUIPMENT	**0**			**-**	**0**		**Total Scope Requirements (A+B)**	**0**	**Total Contract Allowances**	**0**	

Avondale Sports Center - Retail Core & Shell

GMP Detail Sheet

DATED: 7/5/2010

SUNDT

DIV	SECT.	DESCRIPTION	60% Estimate Delivered 4/7/10	DISPERSMENTS ITEM	DISPERSMENTS AMOUNT	ADJUSTED DD BUDGET	"A" BID AMOUNT	SUBCONTRACTOR	ITEMS NOT BID AND ADJUSTMENTS	"B" AMOUNT	CONTRACT ALLOWNCES DESCRIPTION	CONTRACT ALLOWNCES AMOUNT	COMMENTS
12	FURNISHINGS												
		FURNISHINGS											
						-							
	12600	Floor Mats				-	0	Excluded - Not in Contract					
	12700	Blinds				-	0	Excluded - Not in Contract					
						-							
		Total Equipment	0			-	0			0		0	
													Total Scope Requirements (A+B) 0
													Net Change W/ Allowances 0
		TOTAL FURNISHINGS	**0**			**-**	**0**		**Total Scope Requirements (A+B)**	**0**	**Total Contract Allowances**	**0**	
13	SPECIAL CONSTRUCTION												
		SPECIAL CONSTRUCTION											
						-							
						-	0	Excluded - Not in Contract					
						-							
		Total Special Construction	0			-	0			0		0	
													Total Scope Requirements (A+B) 0
													Net Change W/ Allowances 0
		TOTAL SPECIAL CONSTRUCTION	**0**			**-**	**0**		**Total Scope Requirements (A+B)**	**0**	**Total Contract Allowances**	**0**	
14	CONVEYING SYSTEMS												
		ELEVATORS											
						-							
	14400	Elevators				-	0	Excluded - Not in Contract					
	14500	Escalators				-	0	Excluded - Not in Contract					
						-							
		Total Elevators	0			-	0			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 0
													Net Change 0
		TOTAL CONVEYING SYSTEMS	**0**			**-**	**0**		**Total Scope Requirements (A+B)**	**0**	**Total Contract Allowances**	**0**	

Avondale Sports Center - Retail Core & Shell

GMP Detail Sheet

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DIV	SECT.	DESCRIPTION	60% Estimate Delivered 4/7/10	DISPERSMENTS ITEM	DISPERSMENTS AMOUNT	ADJUSTED DD BUDGET	"A" BID AMOUNT	SUBCONTRACTOR	ITEMS NOT BID AND ADJUSTMENTS	"B" AMOUNT	CONTRACT ALLOWNCES DESCRIPTION	CONTRACT ALLOWNCES AMOUNT	COMMENTS
15	MECHANICAL												
		FIRE SPRINKLERS											
						-							
	15300	Fire Protection - Retail Buildings	45,399			45,399	33,983	SimplexGrinnell	Drain pipe				**3 Bids, 0 Declined**
		Fire Protection - Canopies	7,250			7,250	Excluded - See Clarifications		Fire pump				**35.45% Reduction from 60% Estimate**
						-			5' out to 6" above floor				
						-			Tie in to water				
						-			Fire alarm interface				
						-			Storage tank				
						-			Compressor for dry system				
						-							
		Total Fire Sprinklers	52,649			52,649	33,983			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 33,983
													Net Change 18,666
		PLUMBING											
						-							**2 Bids, 8 Declined**
						-			Trench drains				
	15400	Plumbing	133,065			133,065	198,103	TDI	Connect to bubbler box				
						-			Generator piping				**Reason for Increase from 60% Estimate:**
						-			Condensate piping				**1) Domestic Water Lines added**
						-			Insulation				**2) Added 4 hose bibs & associated piping**
						-			Access doors				
						-			As-builts				**4) Slope for utilities increased creating additional**
						-			Pipe labeling				**excavation and backfill requirements.**
						-			Firesafing				**5) Added waste vent piping for sanitary sewer & kitchens**
						-	(26,883)	D.E.L. (Mechanical) Item No. 2 - Delete Gas Piping associated with Roof Top Units.					**6) Added Floor Sink & associated piping**
						-							
						-							
		Total Plumbing	133,065			133,065	171,220			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 171,220
													Net Change (38,155)
		H.V.A.C.											
						-							
	15500	HVAC	114,793			114,793	186,986	TDI	Controls				**1 Bid, 8 Declined + Sundt Estimate**
						-			Hoisting				
						-			Condensate piping				
						-			Access doors				**Reason for Increase from 60% Estimate:**
						-			As-builts				**1) 8 Additional RTU's**
						-			Pipe labeling				**2) RTU's changed from Heat Pumps (60%) to Gas Packs**
						-			Commissioning				**3) Additional Labor**
						-			Generator Exhaust				**4) Additional Curbs**
						-			Firesafing				**5) Additional T-Stats & Wire**
						-			Stockpile units				**6) Additional Ductwork (2-5' drops for each unit)**
						-	(72,193)	D.E.L. (Mechanical) Item No. 3 - Revise Gas AC units back to Electric Heat Pumps & reduce quanity of units					**7) Additional Crane Rental and Operator time**
						-							**8) Slight escalation in material since 60% Estimate**
						-							
		Total HVAC	114,793			114,793	114,793			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 114,793
													Net Change 0
		TOTAL MECHANICAL	**300,507**			**300,507**	**319,996**		**Total Scope Requirements (A+B)**	**319,996**	**Total Contract Allowances**	**0**	

Avondale Sports Center - Retail Core & Shell

GMP Detail Sheet

DATED: 7/5/2010

SUNDT

DIV	SECT.	DESCRIPTION	60% Estimate Delivered 4/7/10	DISPERSMENTS ITEM	DISPERSMENTS AMOUNT	ADJUSTED DD BUDGET	"A" BID AMOUNT	SUBCONTRACTOR	ITEMS NOT BID AND ADJUSTMENTS	"B" AMOUNT	CONTRACT ALLOWNCES DESCRIPTION	CONTRACT ALLOWNCES AMOUNT	COMMENTS
16	ELECTRICAL												
		ELECTRICAL											
						-							
	16000	Electrical	307,486			307,486	257,440	DP Electric					**13 Bids, 0 Declined**
						-							**16.27% Reduction from 60% Estimate**
						-							
						-							
						-							
						-							
		Total Electrical	307,486			307,486	257,440			0		0	
													Total Scope Requirements (Bid + Adjust. + Allw) 257,440
													Net Change 50,046
		TOTAL ELECTRICAL	**307,486**			**307,486**	**257,440**		**Total Scope Requirements (A+B)**	**257,440**	**Total Contract Allowances**	**0**	
													Total Scope Requirements (Bid + Adjust. + Allw) 0
													Net Change 0
		TOTAL SOFT COSTS	**0**			**-**	**0**		**Total Scope Requirements (A+B)**	**0**	**Total Contract Allowances**	**0**	
		TOTAL COST CHECK	**3,107,027**			3,107,027	**2,855,777**			**964,969**		**60,500**	

Avondale Retail Center - GMP Core & Shell

Design Evolution Log

SUNDT

DATE: July 5, 2010

Program S.F.	30,000
Estimate S.F.	30,000
Current S.F.	30,000
Delta	0

Bid Price, Dated 05/20/2010	3,976,296
ACCEPTED CHANGES:	(418,317)
CURRENT GMP 7/5/10:	3,557,979
TARGET BUDGET:	3,400,000
BUDGET STATUS:	157,979
Excludes "Indirects" ---> REMAINING POTENTIAL:	(94,021)
Excludes "Indirects" ---> REJECTED:	(300,946)

		Competitve Bid Price 5/20/10	ACCEPTED CHANGES	GMP 7/5/10	TOTAL CHANGE	% CHANGE
01	Division 1 (General Requirements)	90,246	0	90,246	0	0.00%
02	SITEWORK	366,488	(30,116)	336,372	(30,116)	-8.22%
03	SUBSTRUCTURE	296,275	0	296,275	0	0.00%
04	SUPERSTRUCTURE	884,699	20,000	904,699	20,000	2.26%
05	EXTERIOR WALL	323,293	(176,791)	146,502	(176,791)	-54.68%
06	ROOFING	237,731	0	237,731	0	0.00%
07	INTERIOR CONSTRUCTION	334,253	0	334,253	0	0.00%
09	SPECIALTIES	5,871	0	5,871	0	0.00%
13	FIRE SPRINKLER	33,983	0	33,983	0	0.00%
14	PLUMBING	198,103	0	198,103	0	0.00%
15	MECHANICAL	186,986	(99,076)	87,910	(99,076)	-52.99%
16	ELECTRICAL	257,440	0	257,440	0	0.00%
	Labor Escalation	0	0	0	0	#DIV/0!
	Material Escalation	0	0	0	0	#DIV/0!
	Design Contingency	0	0	0	0	#DIV/0!
	Subtotal	**3,215,368**	**(285,983)**	**2,929,385**	**(285,983)**	**-8.89%**
	INDIRECTS:					#DIV/0!
	General Conditions	114,362	0	114,362	0	0.00%
	PL & PD Ins	46,958	(4,207)	42,751	(4,207)	-8.96%
	Builders Risk Ins	1,956	(1,122)	834	(1,122)	-57.35%
	Subcontractor Default Insurance	63,100	(7,865)	55,235	(7,865)	-12.46%
	G C Bond	36,793	(3,295)	33,498	(3,295)	-8.96%
	Contractors Contingency	78,264	(78,264)	**0**	(78,264)	-100.00%
	Sales Tax (Excludes 2010 Tax Rate Increase)	223,835	(20,053)	203,782	(20,053)	-8.96%
	Contractors O.H. & P.	195,660	(17,528)	178,132	(17,528)	-8.96%
	Subtotal	**760,928**	**(132,334)**	**628,594**	**(132,334)**	**-17.39%**
	Total	3,976,296	-418,317	3,557,979	-418,317	

Avondale Retail Center - GMP Core & Shell

Design Evolution Log - System Breakdown, Dated 7/5/10

SUNDT CONSTRUCTION, INC.

Date	Sys	Item	Description		Status	BUDGET REVISIONS Accepted	Potential	Rejected	Comments
	01		**Division 1 (General Requirements)**	Value					
06/21/10		01	New Sales Tax Rate Does Not Apply - See Indirect Cost	0.00		0	0	0	Retail GMP is a Change Order under terms of original Infrastructure contract.
				Subtotal --->		0	0	0	
	02		**SITEWORK**	Value					
05/14/10		01	Simplify Guardrail to recommended sketch by apparent low bidder	(19,952.24)	R	0	0	(19,952)	Rejected because Item No. 2 Accepted.
06/07/10		02	$50 / LF Guardrail. Design reviewed and approved by Smith Group.	(30,116.24)	A	(30,116)	0	0	Design to Meet Budget. Pricing confirmed by Brown's Custom Fence
06/21/10		03	Alternate Green Screen Product - Eco to McNicols	(25,000.00)	P	0	(25,000)	0	Acceptance pending Owner/Architect Approval.
06/21/10		04	Move "Placed" retail utilities into ASC Building Costs.	(37,901.00)	P	0	(37,901)	0	Future Change Order to ASC Building for Retail Grading & Utilities placed during ASC
				Subtotal --->		(30,116)	(62,901)	(19,952)	
	03		**SUBSTRUCTURE**	Value					
			See "Exterior Wall" for proposed changes to Steel design	0.00		0	0	0	
				Subtotal --->		0	0	0	
	04		**SUPERSTRUCTURE**	Value					
06/09/10		01	Fees for additional Architectural & Engineering services	20,000.00	A	20,000	0	0	Costs incurred by SmithGroup/Consultants to incorporate Accepted VE into Contract Docs.
				Subtotal --->		20,000	0	0	
	05		**EXTERIOR WALL**	Value					
06/07/10		01	Utilize economical CMU exterior wall at all back of house locations	(48,666.72)	A	(48,667)	0	0	90% Verified - Low Risk in estimate
06/07/10		02	Reduce Back of House Parapet Height from Current Design to 4' Max Height AND Delete Back of House	(57,731.80)	A	(57,732)	0	0	90% Verified - Low Risk
05/14/10		03	Replace Glass "Garage" Style Door w/ Storefront	(1,520.00)	P	0	(1,520)	0	Acceptance pending owner approval. 100% Verified and based on low bidders credit.
06/07/10		04	Reduce Canopy Design 20%	(58,958.90)	R	0	0	(58,959)	Rejected because #5 is accepted
06/07/10		05	Additional Canopy Savings In Addition to Back of House Deletion	(44,707.20)	A	(44,707)	0	0	100% Verified.
06/07/10		06	Utilize traditional "Tumbled" masonry veneer ILO Superlite Block "SureTouch" System	(12,151.00)	R	0	0	(12,151)	Rejected - SureTouch Sys preferred

Avondale Retail Center - GMP Core & Shell

Design Evolution Log - System Breakdown, Dated 7/5/10

SUNDT CONSTRUCTION, INC.

Date	Sys	Item	Description		Status	BUDGET REVISIONS Accepted	Potential	Rejected	Comments
06/07/10		07	Deduct AESS Finish from Canopy Steel	(25,685.00)	A	(25,685)	0	0	100% Verified
06/07/10		08	Deduct to use Kawneer standard Top, Bottom and Intermediate Pivots in lieu of specified "Ives"	(8,600.00)	P	0	(8,600)	0	High risk - Not based on Low Sub Bid
06/07/10		09	Change CIP Stem Wall to Standard 8x8x16 Grey CMU Block with Rough Struck Joints	(8,718.08)	R	0	0	(8,718)	Rejected - Struct.Steel revisions are not included and are anticipated to offset posted
06/21/10		10	Change SureTouch Veneer to EIFS	(56,761.08)	R	0	0	(56,761)	Rejected @ 6/21/10 Owners Meeting
06/21/10		11	Change CIP Stem Wall to Impact EIFS	(69,547.29)	R	0	0	(69,547)	Rejected @ 6/21/10 Owners Meeting
				Subtotal --->		(176,791)	(10,120)	(206,136)	
	06		**ROOFING**	Value					
			No scope revisions anticipated in this Division	0.00		0	0	0	
				Subtotal --->		0	0	0	
	07		**INTERIOR CONSTRUCTION**	Value					
06/07/10		01	Reduce 3' Ribbon Slab on Grade	(29,257.20)	R	0	0	(29,257)	Rejected - Item No. 2 is better solution.
06/21/10		02	Replace 3' Ribbon Slab on Grade with $25,000 Allowance for Alternate System.	(21,000.00)	P	0	(21,000)	0	Acceptance pending design to meet $25,000 Allowance providing weathertight condition at base of storefront.
06/07/10		03	Add 1800 Sq.Ft. Tenant Improvement Space to Core & Shell	**To Be Determined**		0	0	0	To Be Determined - Pending contract with Tenant.
				Subtotal --->		0	(21,000)	(29,257)	
	08		**INTERIOR FINISH**	Value					
			No scope revisions anticipated in this Division	0.00		0	0	0	
				Subtotal --->		0	0	0	
	09		**SPECIALTIES**	Value					
			No Scope anticipated for this Division	0.00		0	0	0	
				Subtotal --->		0	0	0	
	10		**EQUIPMENT & FURNISHINGS**	Value					

Avondale Retail Center - GMP Core & Shell

Design Evolution Log - System Breakdown, Dated 7/5/10

SUNDT CONSTRUCTION, INC.

Date	Sys	Item	Description		Status	BUDGET REVISIONS Accepted	Potential	Rejected	Comments
			No Scope anticipated for this Division	0.00		0	0	0	
				Subtotal --->		0	0	0	
	11		**SPECIAL CONSTRUCTION**	Value					
			No Scope anticipated for this Division	0.00		0	0	0	
				Subtotal --->		0	0	0	
	12		**CONVEYING SYSTEM**	Value					
			No Scope anticipated for this Division	0.00		0	0	0	
				Subtotal --->		0	0	0	
	13		**FIRE SPRINKLER**	Value					
			No Scope changes anticipated for this Division	0.00		0	0	0	
				Subtotal --->		0	0	0	
	14		**PLUMBING**	Value					
			No Scope changes anticipated for this Division	0.00		0	0	0	
				Subtotal --->		0	0	0	
	15		**MECHANICAL**	Value					
06/21/10		01	Include Mechanical Units on Leased Spaces Only	(45,600.00)	R	0	0	(45,600)	Rejected due to acceptance of Item No. 3
06/21/10		02	Delete Gas Piping to RTU's now that they are back to Electric Heat Pumps	(26,883.00)	A	(26,883)	0	0	Remaining increase from 60% Estimate ($38,155) completes gas piping to resturants.
06/21/10		03	Change HVAC RTU's back to 60% Design (Larger & Less Units). Revise from NG back to Electric.	(72,193.00)	A	(72,193)	0	0	Accepted @ 6/21/10 Owners Meeting.
				Subtotal --->		(99,076)	0	(45,600)	
	16		**ELECTRICAL**	Value					
			No Scope changes anticipated for this Division	0.00		0	0	0	
				Subtotal --->		0	0	0	

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ALLOWANCES

All Allowances included in the GMP are net cost Allowances, meaning the Allowance is intended to cover the net (direct) cost of the work only. Additive (indirect) costs (insurances, taxes, bond, fee, etc.) for the work covered by the Allowance are carried with the additive (indirect) cost items of the GMP Estimate. If the Allowance established is less than the final net (direct) cost for the work, the difference will be charged to the Owner by additive Change Order. If the Allowance established is more than the final net (direct) cost for the work, the difference will be refunded to the Owner by deductive Change Order.

Table of Allowances*:*

ITEM	DESCRIPTION	VALUE
1.	Green Screen	$24,500.00
2.	Sheet Metal Flashing	$33,000.00
3.	Exterior Building Signage Allowance	$3,000.00
	Total Value of Allowances	**$60,500.00**

EXHIBIT C-4
TO
CONSTRUCTION MANAGER AT RISK AGREEMENT
BETWEEN
THE CITY OF AVONDALE
AND
SUNDT CONSTRUCTION, INC.

[Retail Scope]

See following pages.

SUNDT

SCOPE DOCUMENT

AND

CLARIFICATIONS AND EXCLUSIONS

CLARIFICATIONS:

The following project scope assumptions, either supplementing or altering information contained in the listed documents, have been incorporated in Guaranteed Maximum Price (GMP):

1. The GMP is based on Sundt Construction Project Schedule, dated 6/28/10 which outlines a substantial completion date of February 23, 2010 from issue of a Building Permit on August 4, 2010.
2. The GMP excludes a Contractor's Contingency. Any savings created during buyout & construction of the Retail project will be set aside as Contractor Contingency to be used per the contract terms and conditions. Any contingency remaining at the end of the project will be returned 100% to the City of Avondale.
3. The GMP excludes all tenant improvements, and provides a core & shell facility @ substantial completion.
4. Multiple prequalified subcontractors were solicited for every scope of work to be performed on the project. The most qualified low bidder was selected for each scope of work and the cost is reflected in this GMP.
5. Design fees (architectural fees, consultant fees, special inspection fees, etc.) are excluded.
6. This GMP is an amendment to the existing Construction Contract, dated January 4, 2010. This GMP includes the gross receipts tax rate of 5.27% for the City of Avondale, and excludes any government imposed tax increase after that date.
7. The GMP excludes Design Contingency.
8. The GMP excludes material and labor escalation.
9. The GMP includes termite treatment, utilizing Talstar (Bifenthrin) to the Retail building pads (approximately 30,000 sq. ff.)
10. Sundt Construction has included Jardiner Water Reservoirs in each of the 35 landscaping pots which shall enable the landscaping subcontractor to warranty and guarantee the plants per the Specification.

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11. The GMP excludes the patio/pedestrian guardrail as shown on the contract documents, and includes a design substitution detailed in the attached sketch by Browns Custom Fence. Concrete details related to the specified guardrail are also excluded, and replaced by the anchoring system detailed by the Browns Custom Fence Sketch. A total credit of ($30,116) is included in the GMP for the savings in fence, concrete, and paint.
12. The GMP includes a $24,500.00 Allowance to furnish and install 287 linear feet of 8' high, free standing, custom built, Ecomesh Landscaping Screens surrounding the utility islands located to the North and South of the proposed Retail buildings. Irrigation for the plants surrounding the Ecomesh Screens shall be tapped from the adjacent irrigation lines located at Corporate Drive and City Center Drive. The GMP excludes the specified "GreenScreen" product.
13. The GMP includes (0) Ash Urns, (3) Trash Receptacles, and (3) Benches.
14. The GMP includes a 3' ribbon slab on grade inside the building perimeter, and slabs on grade at the utility rooms. All other interior Slab on Grade is excluded. Efforts to reduce cost for this scope of work will continue after this GMP is approved. Any if any savings are realized by these efforts they will be isolated under Contractors Contingency and subject to the terms of the contract.
15. Sundt has excluded ABC or Slab on Grade beyond 3' of the exterior walls.
16. The Masonry Veneer has been included as the Superlite SureTouch system. Mortar is to be Type S- Gray.
17. Sundt has included integrally colored block and mortar at the trash enclosures. No product was specified, therefore the final material selection shall maintain the unit price of $10.67 per square foot that is included in the GMP.
18. The GMP excludes the category 2 AESS specified finish on structural steel framing at canopies and parapets. The GMP includes a credit of ($25,685.00) for this exclusion.
19. Metal Wall Panels are priced as flush seam wall panel system, 24-Ga. Berridge AEP or ATAS DSF 120 in standard colors (2 colors maximum), as negotiated with SmithGroup, to match the ASC Building.
20. Perforated panels are to be in .040 mill finished aluminum, custom fabricated by Total Metals LLC. with two (2) different perforation patters, as accepted by SmithGroup to match the ASC building.
21. The GMP includes a credit of ($93,065) to simplify the structural steel framing for exterior canopies as shown on the contract documents. Final design of this value engineering item will be accomplished through the

shop drawing phase of construction, and any additional savings realized by these efforts will be isolated under Contractors Contingency and subject to the terms of the contract.

22. The GMP includes the EIFS as a Drainable EIFS system.
23. The GMP includes wrapping the roof TPO membrane up the interior parapet walls and turning over top of the parapet 6" under the coping.
24. The GMP includes Densglass at the back side of parapet.
25. We have included an Allowance of $33,000.00 for the Parapet Cap, and other flashings required for this project. The Contract Documents included no wall details, which are required to properly quantify and define the flashing required. The Allowance is based on using a unit price of $15.00 per linear foot for design parameters for the parapet cap. This Allowance covers galvanized misc. flashing for general sheet metal, and prefinished aluminum parapet cap.
26. Roofing is included as reviewed by SmithGroup for the ASC Building, which deviates from the Retail Specifications. The roof system consists of the following assembly:
    a. Loose lay on layer of 2.5" ISO insulation over metal decking
    b. Loose lay one layer of 2.5" ISO over previous layer of insulation
    c. Mechanically fasten on layer of 1/2" wood fiber insulation over previous 2 layers of insulation into medal decking to equal minimum toal R-30.
    d. Furnish and install tapered insulation cricket system.
    e. Fully adhered firestone .060 mil "White" TPO Membrane System as per manufacturer's specifications.
    f. Curb flashing to be terminated a minimum 8" above finished roof.
    g. Wall flashings to terminate 6" under the parapet coping.
    h. Includes 25-year Special Workmanship Guarantee.
    i. Includes Manufacturers 15-Year Labor and Material Warranty.
27. The Glass Garage Door is included as a Clopay, Model 902 door overhead door glazed with 1/4" thick clear tempered glass with motor operated 1/2 hp, 115 volt single phase commercial duty with key control and electric reversing bottom edge safety strip. Finish is included as high luster clear anodized or standard colors.
28. The GMP Specifically excludes Drywall & Insulation on the Interior Side of Exterior Walls. Drywall & Insulation at these locations will be installed by the Tenant Improvement contractors under separate contract. Sundt has included 5/8" drywall (finished to level 3 standards) at the equipment rooms for each retail building.

29. The GMP includes thirteen (13) MP5-A Fire Extinguishers (3A-40B:C Rated, 5 lbs) with standard wall brackets to meet the code requirement. The GMP Specifically excludes Fire Extinguisher Cabinets.
30. The GMP includes an Allowance of $3,000.00 for code related building identification signage.
31. All underground piping will be sloped at 1/2" per foot in lieu of 1/4" per foot.
32. Below grade waste and vent piping shall be Schedule 40 PVC DWV. Above grade shall be cast iron no-hub.
33. Natural gas piping shall run underground to each building from the gas meters provided by Southwest Gas as shown on the contract documents. Once inside the building, gas piping shall be run to designated kitchen spaces only. Future tenant use will require a contractor under separate contract to tap the existing line, and install gas piping to its designated space. The contract documents indicate natural gas piping supplied to rooftop units. A credit of ($26,833) is included in the GMP to delete this piping.
34. The GMP includes a credit of ($72,193) to replace the specified natural gas rooftop packaged air conditioning units to Electric Heat Pumps. The GMP includes (14) 7.5 Ton R-410 Packaged Heat Pumps, and (5) 6 Ton R-410 Packaged Heat Pumps.
35. Each mechanical unit shall be completed with curb, duct thru roof, condensate drain pipe down thru roof and t-stat with 25' of wire. This specifically contradicts the Specification which calls for a far more elaborate control system. Our pricing is based on approvals by SmithGroup and Dibble Engineering made on Tuesday, March 9, 2010.
36. GMP includes a fire alarm system at $2.50 per square foot.
37. Cox Communication and Qwest Communication conduit shall be stubbed to pedestal locations only.
38. Secondary feeders are priced as Aluminum conductor.
39. Sub feeder empty conduits to future spaces are included.
40. Sundt has included temporary power and lighting.

EXCLUSIONS:

The following items are excluded from the Guaranteed Maximum Price (GMP):

1. Irrigation pipe and controls, etc. for potted plants. Plants are to be hand watered by tenants. Sundt has included three (3) months of maintenance per specification.
2. Acid wash / Solvent wash for masonry. Sundt has included power washing.

3. Locks on site gates and panic hardware on site gates. Sundt has included finger latches on site pedestrian gates.
4. Custom colors on Metal Wall Panels.
5. Color on 2-sides of Metal Wall Panels.
6. AISC certification for steel fabrication and erection. Sundt has included AWS certified welders, and all field erected connections are subject to field inspection. This was the accepted resolution on the ASC phase of this project.
7. Tube drawn horizontal on detail 70/A5.3 (not shown in structural).
8. EIFS at back side of parapet.
9. Painted exterior gyp board at back side of parapet.
10. Custom colors on Clopay overhead glass door (Custom Colors as defined by Clopay)
11. Mullions greater than the 2"x4-1/4" storefront as indicated on the Contract Documents. Sundt assumes the glazing systems have been designed to meet the deflection requirements as indicated in the Contract Documents.
12. Painting of top side of metal deck, EIFS, SureTouch Brick veneer and trash enclosure masonry.
13. Sophisticated Paint Endorsement SSpc-qp3 for shot painting applicators. Sundt has included sspc-sp2 clean and manufacturers' standard primer.
14. Painting of any interior space including but not limited to pipe and conduit, deck and walls.
15. Individual Shop or Tenant exterior signage is excluded and assumed part of the Tenant Improvement cost.
16. Fire Pump.
17. GMP Excludes the protection on non-combustible exterior canopies per NFPA13-8.15.7.2 which states, "Sprinklers shall be permitted to be omitted where the canopy, roof, or porte-cochere is constructed with materials that are noncombustible, limited combustible, or fire retardant treated wood."
18. White Box Tenant Improvement.
19. Professional design and engineering services not specifically included as a responsibility of Sundt Construction, Inc.
20. All materials testing and special inspections, including special inspections for structural items and compliance inspections required by the reviewing agencies responsible for issuing permits.
21. The Owner shall secure all governmental approvals and permits related to the design and construction of the project other than those specifically listed above. All permits the protection and fees associated with the project including, but not limited to, construction permits, plan check fees, off-site permits, off-site plan check fees, signage, sewer assessment fees, water meter fees, utility company fees, locating fees, environmental permits,

grading permits, demolition permits, building (structural, mechanical/plumbing/fire protection and electrical) permits, and impact fees.

22. Environmental inspections reporting, permits, and clearances other than for construction-related dust control.
23. Adjustment and/or removal of undocumented private utilities.
24. Reproduction costs for Contract Documents necessary to Estimate, Schedule, Bid, and Construct the project.
25. Abatement or removal of hazardous materials including, but not limited to, transit pipe, asbestos or mold infested materials.
26. Hard dig, if it cannot be ripped by a 140 H Blade or equivalent.
27. Meters and permit costs.
28. Excludes a lightning protection system.
29. Third Party Commissioning.
30. LEED Registration and Certification Fees.

EXHIBIT D
TO
CONSTRUCTION MANAGER AT RISK AGREEMENT
BETWEEN
THE CITY OF AVONDALE
AND
SUNDT CONSTRUCTION, INC.

[List of Design Documents]

See following pages.

SUNDT

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