CITY COUNCIL AGENDA

CITY COUNCIL CHAMBERS . 11465 WEST CIVIC CENTER DRIVE . AVONDALE, AZ 85323

REGULAR MEETING
April 15, 2013
6:00 PM

CALL TO ORDER BY MAYOR ROGERS
PLEDGE OF ALLEGIANCE
MOMENT OF REFLECTION

1 ROLL CALL AND STATEMENT OF PARTICIPATION BY THE CITY CLERK

2 UNSCHEDULED PUBLIC APPEARANCES

(Limit three minutes per person. Please state your name.)

3 PUBLIC HEARING AND RESOLUTION 3097-413 - 2013-2014 ANNUAL ACTION PLAN

City Council will hold a public hearing and consider a resolution approving the 2013-2014 Annual Action Plan portion of the 2010-2014 Consolidated Plan and authorize the Mayor or City Manager and City Clerk to take the steps necessary to submit the necessary documents for receipt of Federal Community Block Grant Funds. The Council will take appropriate action.

4 FY 2013-14 - CITY MANAGER'S PROPOSED BUDGET ESTIMATES

City Council will review the proposed budget plan for the 2013-2014 fiscal year which totals $165,865,610 along with requested supplementals/adjustments in an amount of $6,029,910. For information, discussion and direction.

5 ADJOURNMENT

Respectfully submitted,

Carmen Martinez

Carmen Martinez
City Clerk

Individuals with special accessibility needs, including sight or hearing impaired, large print, or interpreter, should contact the City Clerk at 623-333-1200 or TDD 623-333-0010 at least two business days prior to the Council Meeting.

Personas con necesidades especiales de accesibilidad, incluyendo personas con impedimentos de vista u oído, o con necesidad de impresión grande o interprete, deben comunicarse con la Secretaria de la Ciudad at 623-333-1200 o TDD 623-333-0010 cuando menos dos días hábiles antes de la junta del Concejo.

Notice is hereby given that pursuant to A.R.S. § 1-602.A.9, subject to certain specified statutory exceptions, parents have a right to consent before the State or any of its political subdivisions make a video or audio recording of a minor child. Meetings of the City Council may be audio and/or video recorded and, as a result, proceedings in which children are present may be subject to such recording. Parents, in order to exercise their rights may either file written consent with the City Clerk to such recording, or take personal action to ensure that their child or children are not present when a recording may be made. If a child is present at the time a recording is made, the City will assume that the rights afforded parents pursuant to A.R.S. § 1-602.A.9 have been waived.

De acuerdo con la ley A.R.S. § 1-602.A.9, y sujeto a ciertas excepciones legales, se da aviso que los padres tienen derecho a dar su consentimiento antes de que el Estado o cualquier otra entidad política haga grabaciones de video o audio de un menor de edad. Las juntas del Concejo de la Ciudad pueden ser grabadas y por consecuencia, existe la posibilidad de que si hay menores de edad presentes éstos aparezcan en estos videos o grabaciones de audio. Los padres puedan ejercitar su derecho si presentan su consentimiento por escrito a la Secretaria de la Ciudad, o pueden asegurarse que los niños no estén presentes durante la grabación de la junta. Si hay algún menor de edad presente durante la grabación, la Ciudad dará por entendido que los padres han renunciado sus derechos de acuerdo a la ley contenida A.R.S. § 1-602.A.9.

CITY COUNCIL REPORT

SUBJECT:
Public Hearing and Resolution 3097-413 - 2013-2014 Annual Action Plan

MEETING DATE:
April 15, 2013

TO: Mayor and Council

FROM: Gina Montes, Neighborhood & Family Services Director (623) 333-2727

THROUGH: Charlie McClendon, City Manager

PURPOSE:

The U.S. Department of Housing and Urban Development (HUD) is expected to allocate approximately $600,000 in Community Development Block Grant (CDBG) funds and approximately $141,000 in Home Investment Partnership (HOME) funds to the City of Avondale for Fiscal year 2013/14 which begins on July 1, 2013 and extends through June 30, 2014. Council is requested to hold a public hearing on the plan.

BACKGROUND:

The City of Avondale receives annual allocations of HOME and CDBG funds from HUD. The federal objective of the CDBG program is to "develop viable urban communities by providing decent housing, a suitable living environment and economic opportunities for low-moderate income persons." The objective of the HOME program is to "create affordable housing opportunities for low-income persons."

City of Avondale goals and objectives with respect to CDBG and HOME are defined in the 5- Year Consolidated Plan which was approved by City Council in April 2010. The Consolidated Plan identified the housing, economic and social development needs of low-income and special needs persons and prescribed strategies to address them. The Annual Action Plan serves as an update to the Consolidated Plan and identifies the goals, strategies and expected outcomes for that program year. HUD requires that local governments involve the public in completing their Annual Action Plans. This plan represent the fourth planning year within this 5-year planning cycle.

DISCUSSION:

Neighborhood and Family Services (NFS) held an extensive public participation process to receive input for the Annual Action Plan. The first public meeting was held on November 14, 2012. The Neighborhood and Family Services Commission also reviewed and provided input in regards to the proposed plan on January 23, 2013 at which time the Commission gave their recommendation to request that the council approve the activities and allocations as recommended by staff. The Commission also included in its motion a recommendation that for the following Fiscal Year 2014-15 any infrastructure projects using CDBG funds be subject to review and input by the NFS Commission and be no more than 40 percent of funds after administration expenses. Given the tremendous infrastructure needs in the area, staff will study the impact of the Commission's recommendation and be prepared to address it for the next CDBG/HOME planning process.

Following these forums a draft Annual Action Plan was made available to the public for a 30-day comment period which began on March 5, 2013 and ended April 6, 2013. Data gathered from the public participation process did not reflect a change in community priorities which remain as follows: preserve the existing affordable housing stock, increase homeownership opportunities, affirmatively

further fair housing in Avondale, support organizations that assist the City's special needs population, improve public infrastructure and economic conditions in low-income, economically-challenged neighborhoods, to reduce lead based paint hazards in residential dwellings in Avondale and to support new construction and rehabilitation of affordable rental development. On April 1, 2013 staff presented the proposed Annual Action Plan to the Council. Funding levels are still unknown, as such, two scenarios of funding levels are provided; the first amount is based on prior year funding levels, the second is based on funding levels being reduced by approximately 10 percent. The following are the proposed CDBG Allocations:

1. Street Reconstruction $240,000/216,000
2. Emergency Home Repair $160,000/144,000
3. Revitalization Area and Small Business Assistance $40,000/36,000
4. Youth Services $40,000/36,000
5. Administration $120,000/108,000

Home Allocations:
1. Home Buyer Assistance $133,950/120,550
2. Administration $7,050/6,350

In the case of a reduction in funding levels, the adjustment will be applied evenly among all activities.

BUDGETARY IMPACT:

The use of $141,000 in HOME funds will require a 25% non-federal match from the City of Avondale of approximately $33,500 which has been included in the proposed budget. CDBG funds do not require match.

RECOMMENDATION:

Staff recommends that Council hold a public hearing and adopt Resolution 3097-413 approving the 2013/2014 Annual Action Plan and authorizing its submission to HUD.

ATTACHMENTS:

Click to download

- Resolution 3097-413

RESOLUTION NO. 3097-413

A RESOLUTION OF THE COUNCIL OF THE CITY OF AVONDALE, ARIZONA, APPROVING THE 2013/2014 ANNUAL ACTION PLAN PORTION OF THE 2010-2014 CONSOLIDATED PLAN AND AUTHORIZING ITS SUBMISSION TO THE U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT FOR RECEIPT OF FEDERAL COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS.

WHEREAS, Title 1 of the Housing and Community Development Act of 1974, as amended, establishes a Community Development Block Grant ("CDBG") program for the purpose of developing viable urban communities by providing decent housing and a suitable living environment, expanding economic opportunities and preventing and/or eliminating conditions of slum and blight, principally for persons of low and moderate income; and

WHEREAS, the City of Avondale (the "City") desires to receive CDBG funds and to continue to carry out CDBG-funded programs; and

WHEREAS, the U.S. Department of Housing and Urban Development ("HUD") is expected to provide approximately $600,000 in CDBG funds to the City for Fiscal Year 2013/2014; and

WHEREAS, the Code of Federal Regulations, 24 CFR Part 91 (issued by HUD) requires the submission to HUD and subsequent approval by HUD of a multi-year Consolidated Plan and an Annual Action Plan as a condition of receiving CDBG funds; and

WHEREAS, the City of Avondale 2010-2014 Consolidated Plan (the "Consolidated Plan") was approved by Council of the City of Avondale (the "City Council") on April 19, 2010 and by HUD in June, 2010; and

WHEREAS, the City prepared an updated 2013/2014 Annual Action Plan element of the Consolidated Plan listing activities to be funded in the 2013/2014 program year (the "2013/2014 Annual Action Plan"); and

WHEREAS, all funding allocations are subject to final award/allocation by HUD and availability of funding and may be as much as 10% less than the award/allocation from the previous year; and

WHEREAS, the City has completed public participation requirements in accordance with 24 CFR Part 91, including (i) public hearings held on November 14, 2012 and January 23, 2013, at which an opportunity for public comment was available, (ii) a 30-day

comment period beginning March 5, 2013 and extending through April 6, 2013, during which time comments were able to be received from City residents for incorporation into the 2013/2014 Annual Action Plan and (iii) an additional public hearing held by the City Council on April 15, 2013.

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF AVONDALE as follows:

SECTION 1. The recitals above are hereby incorporated as if fully set forth herein.

SECTION 2. The 2013/2014 Annual Action Plan portion of the 2010-2014 Consolidated Plan and the allocation of funding to the activities to be undertaken described below are hereby approved and authorized for submission to HUD.

2013/2014 CDBG Annual Action Plan Allocations – Estimated	
Activity	Amount Proposed
Administration $120,000	
Street Improvements	$240,000
Emergency Home Repair	$160,000
Youth Public Services	$40,000
Western Avenue Revitalization/Small Business Asst.	$40,000
Total Grant	$600,000

SECTION 3. The City Council hereby finds that expenditures as set forth in the 2013/2014 Annual Action Plan are necessary and appropriate and further, that said expenditures for the CDBG program will serve to assist low- and moderate-income individuals/families (no less than 70 percent as described in federal regulations) and/or serve to prevent or eliminate conditions of slum or blight in the community.

SECTION 4. If the amount of funding approved by HUD is less than the total of estimates set forth in Section 2 above, the City Manager or designee is hereby authorized and directed to make adjustments as necessary to the activity allocations to ensure that the funds allocated are distributed to the listed activities in the proportions set forth in Section 2 above.

SECTION 5. The Mayor, the City Manager or authorized designee, the City Clerk and the City Attorney are hereby authorized and directed to take all steps and execute all documents necessary to carry out the purpose and intent of this Resolution.

[SIGNATURES ON FOLLOWING PAGE]

PASSED AND ADOPTED by the Council of the City of Avondale, April 15, 2013.

_____
Marie Lopez Rogers, Mayor

ATTEST:

_____
Carmen Martinez, City Clerk

APPROVED AS TO FORM:

_____
Andrew J. McGuire, City Attorney

CITY COUNCIL REPORT

SUBJECT:
FY 2013-14 - City Manager's Proposed Budget Estimates

MEETING DATE:
April 15, 2013

TO: Mayor and Council

FROM: Kevin Artz, Finance and Budget Director (623) 333-2011

THROUGH: Charlie McClendon, City Manager

PURPOSE:

The City Manager and staff will present the proposed budget plan for the 2013-2014 fiscal year which totals $165,865,610 along with requested adjustments in an amount of $6,029,910.

BACKGROUND:

The Avondale City Charter requires that the City Manager present a recommended budget estimate to the Mayor and Council on or before June 1st for the upcoming year. The estimate must include all estimated revenues and expenditures.

DISCUSSION:

The combined operating and capital budget for fiscal year 2013-2014 totals $165,865,610 (an increase of $6,308,590 or 3.95%, which includes new capital projects, supplemental requests and other budget impacts from the current year). Total revenues anticipated for fiscal year 2013-2014 are $140,504,080. Fund balances will be utilized for one-time expenditures, carryover requests and capital projects. The proposed budget reflects the second year of growth in City local and State shared revenues. As projected in November revenue collections have shown moderate growth which is projected to continue through the next fiscal year. Each year revenues and expenditures are analyzed to match stable, recurring revenue sources with ongoing expenditures. For the new year ongoing revenues are projected to exceed the ongoing base budget which has allowed for this proposal to include supplemental requests to restore or improve services and also provide for compensation plan adjustment for City employees.

The General fund budget totals $43,293,820. Supplemental requests including compensation adjustments total $4,649,050 and transfers to other funds total $5,101,430. Revenues are projected to increase by approximately $2.8M.

The Special Revenue fund budgets, which include the Highway User Revenue Fund (HURF) and the Public Safety Tax fund, total $19,312,350. The revenues and appropriations in these funds also include the contingency for unforeseen grants and other revenues at a total of $5 million.

The Debt Service fund budgets total $14,272,340. This includes debt service costs for all general purpose debt. The Enterprise fund debt is included within each Enterprise fund. The Enterprise fund budgets total $38,802,000. This includes all operating, debt service and capital costs of each enterprise.

The Internal Service budgets total $4,438,080. These funds include services for City departments such as fleet maintenance, printer & copier service and risk management.

Supplemental requests as proposed total $6,029,910 for all funds. These requests are summarized for Council in the Budget Summary section of the workbook.

The Capital Fund budgets total $45,747,020. When combined with the Enterprise fund capital and inter-fund transfers, the total Capital Improvement Plan (CIP) totals $62,392,020. The CIP was reviewed by the Capital Improvement Plan Citizens' Committee on February 28, 2013. The Committee agreed to accept the plan with their recommendation to forward to the Council for their review. The minutes from the meeting are attached.

The plan as presented to Council includes the plan presented to the committee along with the following changes to the projects:

- Development Impact Fee Update costs added to applicable funds - $49,800
- Preventative Street Maintenance FY 2014 increased - $850,000
- 107th Ave - Roosevelt to Van Buren project added for - $500,000
- City Center Retail - FY 2014 - transferred from Parkland to City Center Fund - $500,000
- City Center Transit Center - carryover added - $500,000
- Central /Western Sewer Line - added - FY 2014 - $1,500,000
- Treatment Plant Tertiary Filters costs allocated in part to Water Fund - $2,000,000
- Treatment Plant Secondary Clarifier project reduced - $2,300,000
- Treatment Plant Centrifuge project added - $2,400,000

The following list shows the timeline for all actions required for formal adoption of the City's annual budget:

April 17th	Publication of 60-day notice on the City's webpage
May 20th	Adopt tentative budget
June 4th	Publication of Budget and tax notice
June 11th	Publication of Budget and Tax notice
June 17th	Public hearing and adoption of Final Budget
July 2nd	Adopt Property tax levy

RECOMMENDATION:

For information, discussion and direction.

ATTACHMENTS:

Click to download

- CIP Committee Meeting Minutes
- FY 2013-14 City Manager's Proposed Budget Estimates

Capital Improvement Plan Committee Meeting Minutes

Thursday, February 28, 2013

Meeting began at 6:05 p.m...

Members Present:

Lisa Amos	Victor Saromo	David Scanlon
Lorenzo Sierra	Roy Taniguchi	

Members Absent:

Angela Cotera	Jason Earp	Tamy Harmon
Sean Scibienski		

Staff Present:

Paul Adams	Charles Andrews	Kevin Artz
Marilyn DeRosa	Lynn Parkin	Chris Reams
Pier Simeri	Dave Vaca	

Kevin Artz welcomed the members. He stated that there were new bylaws per Council for the committee. Prior committees were comprised of members from four zones. The committee now has nine citywide members. With five of nine members present the meeting had enough for a quorum. With a quorum a formal recommendation could be given to Council. He suggested members and staff introduce themselves. Kevin then recommended an open meeting with no chair to run the meeting as the committee meets once a year.

Kevin began the presentation by reviewing the development process of the CIP and how revenues are generated. He said that in the past changes have been made to the CIP through input from the committee. He stated that historically development fees generate the highest share of revenues but those fees have been lower than in the past.

Member Scanlon asked which funds were affected by the Governor's construction sales tax law. Kevin replied that usually $2,000,000 of generated tax revenues including those from construction go into the CIP. He stated streets, fire, police and parks would be impacted.

Assistant Police Chief Lynn Parkin began the Police review. She stated that the radio system upgrade and consoles were an important part of the proposed budget.

Member Scanlon asked if the radios and consoles were sole source or out to bid. Chief Parkin answered that she would check into it. (It was later confirmed by Chief Adams that is was sole source.) Member Sierra inquired about the life expectancy of the consoles. Lynn replied that the current consoles were eight years old and that changes to the radio system would probably decide the life of the new consoles.

Member Amos asked if any new towers would be needed for the system upgrade. Chief Parkin said no and that the towers in place are sufficient.

Chief Parkin explained that the current command vehicle is old and in need of replacement. Member Scanlon asked how often the vehicle is used. Chief replied that it is used at events and crime scenes on average of twice a month. Member Scanlon inquired if the department could share the vehicle with other cities. Lynn said the chance of multiple incidents occurring in the cities could be a problem. Member Scanlon stated he was skeptical of a $500,000 vehicle with little use and would a smaller vehicle be of use. Chief said the vehicle serves as a command center for interviews and reports. Member Scanlon said it shouldn't be designed beyond the needs.

Chris Reams went over the projects in the Parks fund. He stated that the upcoming projects were enhancements to Friendship and Festival Fields Parks.

Member Scanlon asked if a survey had been done for the demand of trails. Chris replied that yes one had been done and the demand is there. He said that ultimately they would attract high density homes and serve as an attraction.

Kevin continued with a brief overview of the Library CIP. He mentioned that debt service for the City Center library was being collected through development fees.

Kevin Artz went over the General Government funds. He stated that development fees were being used to pay debt service for the Civic Center and the debt would be paid off in July 2013. He also said future expansion projects were placeholders and that expansion would most likely not occur within the ten years.

Fire Chief Paul Adams began with an update of projects. He said the radio system upgrades were a sole source. He also stated the PIR facility would last 20 years and be a partnership.

Member Scanlon asked how much of the cost would PIR share and how other track facilities addressed fire station needs. Chief Adams replied that most facilities were in unincorporated areas and that PIR was one of the few within a city. Member Scanlon inquired about Avondale's responsibility to PIR. Chief said it was based on local jurisdiction and that the city was responsible for providing fire services. He also mentioned that PIR was a strong partner due to the sales tax revenue stream. Kevin Artz added that the races generate $400,000 in sales tax twice a year. Member Scanlon questioned the need for a $450,000 building on private property. Member Amos said the placeholder is valid if PIR does turn into an entertainment complex but to keep the

temporary station if only two races a year are to be served. She recommended no permanent building until the facility is fully developed.

Kevin Artz reviewed the Transit fund.

Member Amos asked why the transit center was closer to I-10 as opposed to being at the Civic Center. Kevin said the lot at City Center would be a multipurpose lot. During the day it would serve as a park and ride and at night it would provide parking for City Center.

Member Scanlon wanted to know if the lot would have bus connections. Charles Andrews replied that a rapid bus route was being sought and the Zoom circulator would stop at the lot. He also said long term plans were for the light rail to possibly extend to Avondale. Member Scanlon then asked if it would make sense to wait until the light rail route was identified. He also inquired about the revenue source for the transit center. Kevin Artz stated that staff was attempting to secure grant funding.

Marilyn DeRosa reviewed the Sewer projects.

Member Sierra wanted to know if the fire suppression system at the water reclamation facility was an oversight when the building was built. Marilyn said yes and that she was not aware of what the reasoning was at the time it was built in 1994. Member Scanlon stated that $700,000 seemed too much for a suppression system. Member Amos asked if a consultant had been hired to make the assessment and why not just fire proof. Marilyn replied that staff had done the evaluation and that they were considering fire proofing.

Marilyn continued the review by stating the Tertiary Filters project was the reason for the delay of the 10 St. Lift Station project. She said the filters were taken out of the 2009 expansion and that B+ effluent cannot be used for irrigation.

Member Amos asked what had happened that the facility was experiencing not meeting effluent grade incidents. Marilyn said the system was not treating as much as it had been designed for, specifically solids.

Member Scanlon asked if the source of revenue to pay for the filters was users. Kevin stated that the users will need to pay for a portion. Member Scanlon then asked how long the filters would last. Marilyn said there was no estimate but maybe 15-20 years. She also said membrane technology would be the technology of the future.

Member Scanlon inquired if a fourth clarifier was added if it would eliminate the need for filters. Marilyn said the additional clarifier was intended to take down the other clarifiers for maintenance. She then stated that the next expansion phase would not be required until 2025-2030.

Marilyn continued with status updates on the Water projects. No questions were asked concerning the proposed water projects.

Charles Andrews covered the proposed Street projects.

Member Scanlon said the ITS project seemed like a lot of money for little in return. Charles replied that the fiber would also benefit other departments such as police, fire and public works. Member Amos stated that fiber was prevalent in the east valley. Charles added that fiber would enable sharing data with other jurisdictions. Member Scanlon asked if technology was going to pass fiber in the future like satellite television. Member Taniguchi pointed out that one advantage with fiber is it is harder to sabotage than wireless.

Member Taniguchi mentioned that the Thomas Road mill and overlay was overdue. He said the road has been terrible the last 20 years. He also inquired about the impact of the RID canal on the road condition. Charles said that yes there could be a leak in the canal that is contributing to the decay of the road. He also stated that staff will evaluate the soils and if the canal was leaking the issue would be resolved with RID.

Member Scanlon said he would like to see four lanes on Thomas from 99th Avenue to the west. Member Taniguchi added that a signal was needed at 103rd and Thomas to avoid long waits to go east.

Member Sierra asked if sidewalks would be part of the Avondale and MC85 intersection project. Charles informed him that sidewalks were in the scope of the project.

Member Scanlon stated he liked the roundabout concept for limited traffic and that they keep traffic moving.

Member Sierra asked for a no right on red near the freeway on Dysart near McDowell. Charles said that he would contact ADOT to see if the request can be addressed.

Member Scanlon asked if Dysart at the McDowell intersection would have dual left turn lanes. Charles replied that it would if there is enough room to add the lane.

The committee was then asked if there was any interest in a Thomas Road Bridge.

Member Scanlon stated that this was Charlie Vierhout's project that he has been wanting for the past 20 years.

Member Amos asked for pros and cons. Charles said it would benefit EMCC, provide travel options and connectivity and reduce travel time for some. On the other hand it would eliminate seclusion and the road dead ends at Litchfield.

Kevin went over the possible funding options of bonds, eliminating projects or waiting for the county to participate.

Member Scanlon said it would lead to speeding on Thomas and that he liked the road as it is.

Member Amos said with the road coming to an end at Litchfield she could not see the county buying in on the project.

Member Taniguchi said it would double the problems on Thomas and would lead to increased traffic. He also stated that many people that he knew would oppose the project.

Member Scanlon said it would increase the amount of traffic and speed of traffic.

Member Sierra added that there was not a significant destination to benefit from the bridge. He said he could think of none going westbound and maybe some going east.

Member Scanlon stated the area developed with the assumption of no bridge.

Member Amos added that she could not think of anyone who wanted it.

Member Saromo said he would not want it nor would his friends. He likes the current low traffic flow.

Member Sierra said it was not worth $20,000,000.

Member Amos said she could think of no reason for it and wanted to know who was behind it and why.

Consensus among the group is the project is not beneficial for $20,000,000.

Kevin briefly reviewed the sales tax audit reports. He stated that the committee serves as the oversight group. He mentioned that the report agreed that public safety funds were spent correctly.

Member Scanlon asked if the committee could review the reports and get back to Kevin with questions if needed. Kevin said yes. Kevin asked if the committee had any further questions. The members did not.

Kevin closed with saying the recommendations would be taken to Council.

The meeting was adjourned at 9:35 p.m...

City of Avondale

Proposed Annual Budget

Fiscal Year 2013-2014

Council Budget Work Session

April 15, 2013

This City Manager's proposed budget estimates are presented on the following pages. Here is a brief summary to help navigate through the document:

Bookmarks – All sections have been bookmarked to provide easy movement between sections. To expand a bookmark, click on the + plus sign to see all subsections. To collapse, click on the – minus sign.

Section 1 - The overall summary of all funds is the first schedule which provides the overview of the entire proposed budget for the 2013-2014 fiscal year.

Section 2 - A summary of each operating fund and all supplemental requests by fund are included in this section.

Section 3 – Department Budgets

Departments are introduced with their summary descriptions, highlights for the 2012-13 fiscal year, objectives for the 2013-14 fiscal year and performance measures for 2013-14.

Department supplemental requests, if any, are summarized followed by the request detail and justifications

Department budget summaries include a comparison of the new year's request with the current year's budget, estimated expenditures and two prior year's actual expenditures. A summary of position counts is included.

Department operating base budgets are provided and compared to the current year's base. This section also includes all estimated carryover budgets requests and onetime expenditures which are usually items that are not funded with stable City revenue sources. This includes donation based programs, non-recurring grants and fund balance. Positions by title and division are also included.

Section 4 – Capital Improvement Plan – This section includes a summary of all capital fund projected expenditures for the ten year planning horizon. A summary of all funds is followed by the detailed projects by fund.

Section 5 – Summary Schedules – This section includes the following schedules for your review:

Revenue
Expenditures
Interfund Transfers
Tax Levy

Projection of Financial Condition by Fund

Fiscal Year 2013-2014

Fund		June 30, 2013 Estimated Fund Balance	2013-2014 Estimated Revenue	2013-2014 Estimated Expenditures	2013-2014 Recommended Supplementals*	Transfers In	Transfers Out	Asssignment/ Stabilization	June 30, 2014 Estimated Fund Balance
101	General Fund	30,168,228	49,658,250	43,293,820	4,649,050	-	5,101,430	18,934,773	7,847,406
Special Revenue									
201	Highway User Revenue Fund	3,899,543	4,140,890	3,542,700	47,440	-	959,800	-	3,490,493
202	Senior Nutrition	110,077	328,000	351,680	7,200	-	-	-	79,197
203	Community Action Program	83,171	91,260	130,360	5,000	-	-	-	39,071
205	Home Grant	-	288,110	321,660	-	35,200	-	-	1,650
209	Other Grants	-	6,076,730	6,101,610	-	25,000	-	-	120
214	Cemetery Maintenance Fund	296,000	-	5,000	-	-	-	-	291,000
215	Transit Fund	1,196,377	842,010	1,550,900	3,740	-	960	-	482,787
225	Voca Crime Victim Advocate	7,302	48,000	57,830	2,240	11,000	-	-	6,232
227	Court Payments	612,294	104,870	219,020	1,640	-	-	-	496,504
229	Regional Family Advocacy	15,521	719,250	772,800	113,320	195,800	42,280	-	2,171
230	0.5% Dedicated Sales Tax	306,198	5,779,200	4,000	-	-	5,600,000	-	481,398
235	Public Safety Dedicated Sales Tax	2,808,083	5,779,960	5,181,420	362,230	-	229,340	-	2,815,053
240	CDBG	-	847,670	605,140	1,560	-	240,960	-	10
245	Environmental Programs Fund	266,680	226,740	345,940	3,900	-	1,360	-	142,220
246	Public Arts Fund	107,860	50	122,290	-	25,000	-	-	10,620
701	Volunteer Fireman's Pension	244,134	320	-	-	-	-	-	244,454
	Total Special Revenue	**9,953,240**	**25,273,060**	**19,312,350**	**548,270**	**292,000**	**7,074,700**	**0**	**8,582,980**
Capital Projects									
304	Street Construction	8,203,135	4,888,540	13,359,680	-	1,490,000	-	-	1,221,995
308	Police Development	176,865	50,680	847,960	-	1,000,000	76,000	-	303,585
310	Parkland	614,046	187,850	1,078,300	-	500,000	-	-	223,596
311	Library Development	(26,713)	53,610	-	-	250,000	208,400	-	68,497
318	General Government Development	532,514	135,750	-	-	-	482,000	-	186,264
319	Fire Dept. Development	2,137,280	151,460	2,192,160	-	-	95,000	-	1,580
320	Improvement Districts	-	25,000,000	25,000,000	-	-	-	-	-
333	City Center	1,000,000	-	1,000,000	-	-	-	-	-
601	Vehicle Replacement	8,685,686	20,400	1,814,020	-	1,352,910	-	-	8,244,976
603	Equipment Replacement Fund	250,230	12,330	454,900	-	760,570	-	-	568,230
	Total Capital Projects	**21,573,043**	**30,500,620**	**45,747,020**	**0**	**5,353,480**	**861,400**	**0**	**10,818,723**

* Supplemental amount includes compensation plan adjustments

Projection of Financial Condition by Fund

Fiscal Year 2013-2014

Fund		June 30, 2013 Estimated Fund Balance	2013-2014 Estimated Revenue	2013-2014 Estimated Expenditures	2013-2014 Recommended Supplementals*	Transfers In	Transfers Out	Asssignment/ Stabilization	June 30, 2014 Estimated Fund Balance
Debt Service									
401	General Obligation Bonds	1,310,000	3,809,500	4,895,550	-	-	-	-	223,950
408	Hwy User's Bonds '85/91/98	456,000	130	415,460	-	415,000	-	-	455,670
410	Park Issue	3,218,836	117,350	3,010,950	-	558,000	-	-	883,236
417	Dysart Road M.D.C.	628,850	30	196,600	-	400,000	-	-	832,280
430	0.5% Dedicated Sales Tax	6,700,000	640	5,753,780	-	5,753,400	-	-	6,700,260
	Total Debt Service	**12,313,686**	**3,927,650**	**14,272,340**	**0**	**7,126,400**	**0**	**0**	**9,095,396**
Enterprise									
501	Water Operations	23,000,000	12,401,210	11,138,570	197,360	-	2,332,390	-	21,732,890
503	Sewer Operations	8,000,000	7,510,000	7,662,600	513,260	-	211,130	-	7,123,010
513	Sewer Development	4,375,353	901,370	4,878,300	-	150,000	-	-	548,423
514	Water Development	6,288,853	1,089,650	8,758,300	-	2,000,000	-	-	620,203
520	Sanitation	2,450,628	5,062,120	4,217,230	82,220	-	660,910	-	2,552,388
524	Sanitation Development	69,859	1,980	-	-	50,000	-	-	121,839
530	Water Equipment Replacement	2,005,329	3,050	250,500	-	332,390	-	-	2,090,269
531	Sewer Equipment Replacement	942,927	650	224,500	-	211,130	-	-	930,207
532	Sanitation Equipment Replacement	3,734,093	8,750	1,672,000	-	610,910	-	-	2,681,753
	Total Enterprise	**50,867,042**	**26,978,780**	**38,802,000**	**792,840**	**3,354,430**	**3,204,430**	**0**	**38,400,982**
Internal Service									
604	Printer - Copier Service Fund	329,995	226,090	167,000	-	-	-	-	389,085
605	Risk Management Fund	2,665,370	1,789,090	2,162,610	7,350	130,000	2,030	-	2,412,470
606	Fleet Services Fund	2,650	2,150,540	2,108,470	32,400	-	12,320	-	-
	Total Internal Service	**2,998,015**	**4,165,720**	**4,438,080**	**39,750**	**130,000**	**14,350**	**0**	**2,801,555**
	Total All Funds	**127,873,255**	**140,504,080**	**165,865,610**	**6,029,910**	**16,256,310**	**16,256,310**	**18,934,773**	**77,547,043**

* Supplemental amount includes compensation plan adjustments

Budget Request Summary by Fund

101 General Fund

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	2,988,580	397,470	3,386,050
Revenues	44,044,270	5,613,980	-	49,658,250
Total Resources	**44,044,270**	**8,602,560**	**397,470**	**53,044,300**
Department Budget Request				
City Council	211,670	-	26,000	237,670
City Administration	1,640,180	-	16,000	1,656,180
Information Technology	1,737,590	-	-	1,737,590
Community Relations	768,570	-	30,000	798,570
Non-Departmental	1,095,000	138,690	-	1,233,690
Finance & Budget	1,412,210	-	75,000	1,487,210
Human Resources	1,068,620	-	-	1,068,620
Development & Engineering Services	2,450,910	-	175,000	2,625,910
City Clerk	495,690	-	-	495,690
Police	13,553,580	10,000	46,000	13,609,580
City Court	913,930	-	11,870	925,800
Fire	5,800,130	10,000	-	5,810,130
Economic Development	719,330	-	-	719,330
Parks, Recreation & Libraries	4,713,720	898,000	-	5,611,720
Neighborhood & Family Services	1,391,010	63,110	17,600	1,471,720
Public Works	104,410	-	-	104,410
Total Budget Request	38,076,550	1,119,800	397,470	39,593,820
Contingency	-	3,700,000		3,700,000
Transfers Out	2,221,430	2,880,000		5,101,430
Supplemental Requests	1,831,200	1,701,180		3,532,380
Compensation Adjustment	487,790	-		487,790
Health & Dental Increase	61,740	-		61,740
Market Adjustment	162,040	-		162,040
Public Safety MOU Costs	405,100	-		405,100
Total Estimated Budget	43,245,850	9,400,980	397,470	53,044,300
Estimated Balance	**$ 798,420**	**($ 798,420)**	**-**	**-**

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	*General Fund*					
City Administration						
5106	Emergency Management	-	Emergency Management	4,220	-	4,220
5100	City Administrative Office	-	Internship Program	16,400	1,650	18,050
5106	Emergency Management	-	City Emergency Operations Center	-	79,080	79,080
		0.0	**Total City Administration**	**20,620**	**80,730**	**101,350**
Information Technology						
5120	Technology Administration	-	Inventory and Change Management System	10,000	-	10,000
		-	Annual Maintenance and Support Price Increase-Cisco	5,680	-	5,680
		-	eDiscovery/Legal Hold Solution	-	100,000	100,000
		-	Information Systems Security Assessment	-	30,000	30,000
		-	Lawson 10 Upgrade	-	50,000	50,000
		-	MyAvondale 2.0	10,000	20,000	30,000
		0.0	**Total Information Technology**	**25,680**	**200,000**	**225,680**
Finance & Budget						
5630	Customer Services & Utility Billing	-	Water Billing Postage	17,500	-	17,500
5600	Financial Services	-	Banking fees	200,000	-	200,000
5630	Customer Services & Utility Billing	-	Eden Cashiering	-	42,500	42,500
		0.0	**Total Finance & Budget**	**217,500**	**42,500**	**260,000**
Human Resources						
5700	Human Resources	-	Training and Development	-	38,700	38,700
		-	Tuition Reimbursement	25,000	-	25,000
		0.0	**Total Human Resources**	**25,000**	**38,700**	**63,700**
Development & Engineering Services						
5900	Engineering	-	Consulting Services	-	100,000	100,000
5410	Building Services	-	Electronic Document Review	-	45,500	45,500
		-	Accela Citizen Access (ACA)	-	55,500	55,500
		0.0	**Total Development & Engineering Services**	**-**	**201,000**	**201,000**
Police						
6119	Police - Traffic	1.0	30 Day Tow/Records Supervisor	86,340	2,250	88,590

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	*General Fund*					
Police						
6115	Police - Professional Standards Bureau	-	Glock	-	18,000	18,000
6174	Police - Patrol	-	Law Enforcement Officer Equipment Fund	7,000	-	7,000
		1.0	**Total Police**	**93,340**	**20,250**	**113,590**
City Court						
6200	Court	-	Initial Appearances - IGA Revenues	17,160	-	17,160
		0.0	**Total City Court**	**17,160**	**-**	**17,160**
Fire						
6330	Fire - Intervention Services	15.0	NW Public Safety Facility Staffing	1,150,630	5,940	1,156,570
		-	Overtime Adjustment	119,310	-	119,310
		15.0	**Total Fire**	**1,269,940**	**5,940**	**1,275,880**
Economic Development						
6700	Economic Development	-	Economic Opportunities Fund	-	1,103,560	1,103,560
		-	Contract for World Economic Development Alliance (WEDA)	-	8,500	8,500
		0.0	**Total Economic Development**	**-**	**1,112,060**	**1,112,060**
Parks, Recreation & Libraries						
5220	Grounds Maintenance	-	Lanscape Maintenance Increase	17,460	-	17,460
5420	Building Maintenance	-	City Center Maintenance Costs	65,570	-	65,570
		-	ISS Grounds Control Landscape Maintenance	76,460	-	76,460
		-	Advance Security Services	2,470	-	2,470
		0.0	**Total Parks, Recreation & Libraries**	**161,960**	**-**	**161,960**
		16.0	**Total Requests General Fund**	**1,831,200**	**1,701,180**	**3,532,380**

Budget Request Summary by Fund

201 Highway User Revenue Fund

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	404,950	4,100	409,050
Revenues	4,129,730	11,160	-	4,140,890
Total Resources	**4,129,730**	**416,110**	**4,100**	**4,549,940**
Department Budget Request				
Public Works	1,355,410	-	-	1,355,410
Development & Engineering Services	1,933,190	-	4,100	1,937,290
Total Budget Request	3,288,600	-	4,100	3,292,700
Contingency	-	250,000		250,000
Transfers Out	849,800	110,000		959,800
Supplemental Requests	-	-		-
Compensation Adjustment	32,920	-		32,920
Health & Dental Increase	3,560	-		3,560
Market Adjustment	10,960	-		10,960
Total Estimated Budget	4,185,840	360,000	4,100	4,549,940
Estimated Balance	**($ 56,110)**	**$56,110**	**-**	**-**

Budget Request Summary by Fund

215 Transit Fund

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	713,590	-	713,590
Revenues	500	841,510	-	842,010
Total Resources	**500**	**1,555,100**	**-**	**1,555,600**
Department Budget Request				
Community Relations	1,550,900	-	-	1,550,900
Total Budget Request	1,550,900	-	-	1,550,900
Contingency	-	-		-
Transfers Out	960	-		960
Supplemental Requests	-	-		
Compensation Adjustment	2,600	-		2,600
Health & Dental Increase	290	-		290
Market Adjustment	850	-		850
Total Estimated Budget	1,555,600	-	-	1,555,600
Estimated Balance	**($ 1,555,100)**	**$1,555,100**	**-**	**-**

Budget Request Summary by Fund

229 Regional Family Advocacy

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	2,300	-	2,300
Revenues	619,080	100,170	-	719,250
Transfers In	195,800	-	-	195,800
Total Resources	**814,880**	**102,470**	**-**	**917,350**
Department Budget Request				
Police	672,800	100,000	-	772,800
Total Budget Request	672,800	100,000	-	772,800
	-	-		
Supplemental Requests	100,250	3,000		103,250
Compensation Adjustment	7,110	-		7,110
Health & Dental Increase	600	-		600
Market Adjustment	2,360	-		2,360
Total Estimated Budget	783,120	103,000	-	886,120
Estimated Balance	**$ 31,760**	**($ 530)**	**-**	**$31,230**

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
229	*Regional Family Advocacy*					
Police						
6111	Police - Family Advocacy Center	1.0	Prevention Cooordinator	76,760	-	76,760
		-	Monthly Charge for Internet	5,760	-	5,760
		-	Media Solv Maintenance	3,020	-	3,020
		-	Maintenance Network Equipment	12,360	-	12,360
		-	Application Fee for Accreditation of FAC	-	3,000	3,000
		-	Office Supplies	1,500	-	1,500
		-	Educational Material	850	-	850
		1.0	**Total Police**	**100,250**	**3,000**	**103,250**
		1.0	**Total Requests Regional Family Advocacy**	**100,250**	**3,000**	**103,250**

Budget Request Summary by Fund

235 Public Safety Dedicated Sales Tax

Resources	Ongoing	Onetime	Carryover	Total
Revenues	5,577,520	202,440	-	5,779,960
Total Resources	**5,577,520**	**202,440**	**-**	**5,779,960**
Department Budget Request				
Police	2,830,660	-	-	2,830,660
City Court	211,910	-	-	211,910
Fire	1,638,850	-	-	1,638,850
Total Budget Request	4,681,420	-	-	4,681,420
Contingency	-	500,000		500,000
Transfers Out	229,340	-		229,340
Supplemental Requests	20,000	174,150		194,150
Compensation Adjustment	21,610	-		21,610
Health & Dental Increase	9,690	-		9,690
Market Adjustment	7,210	-		7,210
Public Safety MOU Costs	129,570	-		129,570
Total Estimated Budget	5,098,840	674,150	-	5,772,990
Estimated Balance	**$ 478,680**	**($ 471,710)**	**-**	**$6,970**

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
235	*Public Safety Dedicated Sales Tax*					
Police						
6173	Police - Detention Services	-	LiveScan and Printer	-	27,150	27,150
6119	Police - Traffic	-	Speed Trailer	-	9,000	9,000
6174	Police - Patrol	-	Upgrade of SWAT Vehicle	-	8,000	8,000
		0.0	**Total Police**	**-**	**44,150**	**44,150**
Fire						
6330	Fire - Intervention Services	-	Protective Clothing Purchase	20,000	130,000	150,000
		0.0	**Total Fire**	**20,000**	**130,000**	**150,000**
		0.0	**Total Requests Public Safety Dedicated Sales Tax**	**20,000**	**174,150**	**194,150**

Budget Request Summary by Fund

245 Environmental Programs Fund

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	-	140,000	140,000
Revenues	226,740	-	-	226,740
Total Resources	**226,740**	**-**	**140,000**	**366,740**
Department Budget Request				
Development & Engineering Services	155,940	-	140,000	295,940
Total Budget Request	155,940	-	140,000	295,940
Contingency	-	50,000		50,000
Transfers Out	1,360	-		1,360
Supplemental Requests	-	-		
Compensation Adjustment	2,770	-		2,770
Health & Dental Increase	210	-		210
Market Adjustment	920	-		920
Total Estimated Budget	161,200	50,000	140,000	351,200
Estimated Balance	**$ 65,540**	**($ 50,000)**	**-**	**$15,540**

Budget Request Summary by Fund

501 Water Operations

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	637,160	629,950	1,267,110
Revenues	12,195,340	205,870	-	12,401,210
Total Resources	**12,195,340**	**843,030**	**629,950**	**13,668,320**
Department Budget Request				
Public Works	9,508,620	-	629,950	10,138,570
Total Budget Request	9,508,620	-	629,950	10,138,570
Contingency	-	1,000,000		1,000,000
Transfers Out	2,332,390	-		2,332,390
Supplemental Requests	92,310	8,300		100,610
Compensation Adjustment	67,880	-		67,880
Health & Dental Increase	6,170	-		6,170
Market Adjustment	22,700	-		22,700
Total Estimated Budget	12,030,070	1,008,300	629,950	13,668,320
Estimated Balance	**$ 165,270**	**($ 165,270)**	**-**	**-**

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
501	*Water Operations*					
Public Works						
9110	Water Administration	1.0	Public Works Program Coordinator	92,310	8,300	100,610
		1.0	**Total Public Works**	**92,310**	**8,300**	**100,610**
		1.0	**Total Requests Water Operations**	**92,310**	**8,300**	**100,610**

Budget Request Summary by Fund

503 Sewer Operations

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	825,820	51,170	876,990
Revenues	7,433,420	76,580	-	7,510,000
Total Resources	**7,433,420**	**902,400**	**51,170**	**8,386,990**
Department Budget Request				
Public Works	6,611,430	-	51,170	6,662,600
Total Budget Request	6,611,430	-	51,170	6,662,600
Contingency	-	1,000,000		1,000,000
Transfers Out	211,130	-		211,130
Supplemental Requests	-	455,000		455,000
Compensation Adjustment	40,940	-		40,940
Health & Dental Increase	3,740	-		3,740
Market Adjustment	13,580	-		13,580
Total Estimated Budget	6,880,820	1,455,000	51,170	8,386,990
Estimated Balance	**$ 552,600**	**($ 552,600)**	**-**	**-**

Supplemental Summary

Department/Division	FTE	Description	Ongoing	Onetime	Total
503 *Sewer Operations*					
Public Works					
9200 Wastewater Collection	-	Lift Station Pump Conversion Program	-	50,000	50,000
	-	Sewer Pipeline Rehabilitation Program	-	405,000	405,000
	0.0	**Total Public Works**	**-**	**455,000**	**455,000**
	0.0	**Total Requests Sewer Operations**	**-**	**455,000**	**455,000**

Budget Request Summary by Fund

520 Sanitation

Resources	Ongoing	Onetime	Carryover	Total
Revenues	4,985,570	76,550	-	5,062,120
Total Resources	**4,985,570**	**76,550**	**-**	**5,062,120**
Department Budget Request				
Public Works	3,717,230	-	-	3,717,230
Total Budget Request	3,717,230	-	-	3,717,230
Contingency	-	500,000		500,000
Transfers Out	660,910	-		660,910
Supplemental Requests	35,700	-		35,700
Compensation Adjustment	32,180	-		32,180
Health & Dental Increase	3,640	-		3,640
Market Adjustment	10,700	-		10,700
Total Estimated Budget	4,460,360	500,000	-	4,960,360
Estimated Balance	**$ 525,210**	**($ 423,450)**	**-**	**$101,760**

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
520	*Sanitation*					
Public Works						
6800	Solid Waste	-	Tipping Fees	30,750	-	30,750
6820	Sanitation-Uncontained	-	Tipping Fees	4,950	-	4,950
		0.0	**Total Public Works**	**35,700**	**-**	**35,700**
		0.0	**Total Requests Sanitation**	**35,700**	**-**	**35,700**

Budget Request Summary by Fund

606 Fleet Services Fund

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	2,650	-	2,650
Revenues	2,150,000	540	-	2,150,540
Total Resources	**2,150,000**	**3,190**	**-**	**2,153,190**
Department Budget Request				
Public Works	2,058,470	-	-	2,058,470
Total Budget Request	2,058,470	-	-	2,058,470
Contingency	-	50,000		50,000
Transfers Out	12,320	-		12,320
Supplemental Requests	15,500	-		15,500
Compensation Adjustment	11,740	-		11,740
Health & Dental Increase	1,250	-		1,250
Market Adjustment	3,910	-		3,910
Total Estimated Budget	2,103,190	50,000	-	2,153,190
Estimated Balance	**$ 46,810**	**($ 46,810)**	**-**	**-**

Supplemental Summary

Department/Division	FTE	Description	Ongoing	Onetime	Total
606 Fleet Services Fund					
Public Works					
5200 Fleet Services	-	Fuel	15,500	-	15,500
	0.0	**Total Public Works**	**15,500**	**-**	**15,500**
	0.0	**Total Requests Fleet Services Fund**	**15,500**	**-**	**15,500**

City Council

Goals and Guidance

Policy

Community Involvement

The Mayor and six City Council members are the elected representatives of the City of Avondale. They are responsible for setting public policy that establishes the direction necessary to meet community needs. The City Council appoints the City Manager, City Attorney, and the City Magistrate.

The City Council goals can span across several fiscal years and are intended to serve as a guide for city staff to develop departmental goals and the objectives necessary to helping achieve those goals for the year.

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	140,811	143,194	151,900	151,900	148,161	149,010
Contractual Services	48,289	43,253	91,820	88,010	55,111	85,010
Commodities	237	180	650	650	2,711	650
Capital Outlay	-	11,663	-	-	-	-
Other	(17,290)	-	3,000	3,000	-	3,000
Transfers Out	8,450	7,280	6,370	6,370	6,370	7,490
Total by Category	**180,497**	**205,570**	**253,740**	**249,930**	**212,353**	**245,160**
Expenditures by Division						
City Council	3,705	30,050	38,980	36,820	36,858	32,190
City Council - McDonald	35,366	32,069	33,010	31,070	23,909	30,290
City Council - Lopez-Rogers	34,000	36,806	37,910	38,240	33,668	41,540
City Council - Karlin	27,097	22,999	29,830	31,570	30,585	26,930
City Council - Scott	15,868	16,338	23,900	23,300	29,236	37,360
City Council - Buster	13,799	13,940	24,680	24,680	13,988	24,320
City Council - Weise	24,805	25,809	34,010	32,230	18,090	25,240
City Council - Vierhout	25,857	27,559	31,420	32,020	26,019	27,290
Total by Division	**180,497**	**205,570**	**253,740**	**249,930**	**212,353**	**245,160**
Expenditures by Fund						
General Fund	180,497	205,570	253,740	249,930	212,353	245,160
Total by Fund	**180,497**	**205,570**	**253,740**	**249,930**	**212,353**	**245,160**

City Council

Operating Budget Detail

Fund: General Fund

Division: 101 -5000 - 00 City Council

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**700**	**700**	**-**	**700**
6210 Postage	**250**	**250**	**-**	**250**
6220 Telephone Service	**3,670**	**3,670**	**-**	**3,670**
Communication Charges		*3,670*		*3,670*
6281 Risk Management Charges	**730**	**820**	**-**	**820**
6500 Memberships	**3,500**	**3,500**	**-**	**3,500**
6510 Mileage Reimbursement	**750**	**750**	**-**	**750**
6525 Marketing	**8,000**	**8,000**	**-**	**8,000**
Elected Official Travel to D.C.		*8,000*		*8,000*
6540 Meeting Expense	**2,960**	**2,960**	**-**	**2,960**
City Council Retreats (2/year)		*960*		*960*
Council Sponsored Functions		*1,000*		*1,000*
Meeting Expense		*1,000*		*1,000*
6570 Printing	**400**	**400**	**-**	**400**
Business Cards		*400*		*400*
Total Contractual Services	**20,960**	**21,050**	**-**	**21,050**
Commodities				
7010 General Office Supplies	**650**	**650**	**-**	**650**
Total Commodities	**650**	**650**	**-**	**650**
Other				
9999 Restricted Use	**3,000**	**3,000**	**-**	**3,000**
Council Approved Special Projects		*3,000*		*3,000*
Total Other	**3,000**	**3,000**	**-**	**3,000**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**6,370**	**7,490**	**-**	**7,490**
Technology Replacement Contribution		*7,490*		*7,490*
Total Transfers Out	**6,370**	**7,490**	**-**	**7,490**
Total City Council	**30,980**	**32,190**	**-**	**32,190**

City Council

Operating Budget Detail

Fund: General Fund

Division: 101 -5025 - 00 City Council - McDonald

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	**23,810**	**22,090**	**-**	**22,090**
Salaries & Wages	*8,310*	*8,500*		*8,500*
Employee Benefits	*15,500*	*13,590*		*13,590*
Total Personal Services	**23,810**	**22,090**	**-**	**22,090**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**5,000**	**5,000**	**3,000**	**8,000**
Council Discretionary Fund		*5,000*		*5,000*
Council Discretionary Fund - Carryover			*3,000*	*3,000*
Total Contractual Services	**5,200**	**5,200**	**3,000**	**8,200**
Total City Council - McDonald	**29,010**	**27,290**	**3,000**	**30,290**

Division: 101 -5040 - 00 City Council - Lopez-Rogers

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	**30,210**	**31,340**	**-**	**31,340**
Salaries & Wages	*16,630*	*17,000*		*17,000*
Employee Benefits	*13,580*	*14,340*		*14,340*
Total Personal Services	**30,210**	**31,340**	**-**	**31,340**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**5,000**	**5,000**	**5,000**	**10,000**
Council Discretionary Fund		*5,000*		*5,000*
Mayor Discretionary Fund - Carryover			*5,000*	*5,000*
Total Contractual Services	**5,200**	**5,200**	**5,000**	**10,200**
Total City Council - Lopez-Rogers	**35,410**	**36,540**	**5,000**	**41,540**

City Council

Operating Budget Detail

Fund: General Fund

Division: 101 -5055 - 00 City Council - Karlin

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	**24,130**	**18,730**	**-**	**18,730**
Salaries & Wages	*12,460*	*8,500*		*8,500*
Employee Benefits	*11,670*	*10,230*		*10,230*
Total Personal Services	**24,130**	**18,730**	**-**	**18,730**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**5,000**	**5,000**	**3,000**	**8,000**
Council Discretionary Fund		*5,000*		*5,000*
Council Discretionary Fund - Carryover			*3,000*	*3,000*
Total Contractual Services	**5,200**	**5,200**	**3,000**	**8,200**
Total City Council - Karlin	**29,330**	**23,930**	**3,000**	**26,930**

Division: 101 -5080 - 00 City Council - Scott

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	**13,700**	**27,160**	**-**	**27,160**
Salaries & Wages	*8,310*	*12,740*		*12,740*
Employee Benefits	*5,390*	*14,420*		*14,420*
Total Personal Services	**13,700**	**27,160**	**-**	**27,160**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**5,000**	**5,000**	**5,000**	**10,000**
Council Discretionary Fund		*5,000*		*5,000*
Council Discretionary Fund - Carryover			*5,000*	*5,000*
Total Contractual Services	**5,200**	**5,200**	**5,000**	**10,200**
Total City Council - Scott	**18,900**	**32,360**	**5,000**	**37,360**

City Council

Operating Budget Detail

Fund: General Fund

Division: 101 -5085 - 00 City Council - Buster

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	**12,920**	**12,560**	**-**	**12,560**
Salaries & Wages	*8,310*	*8,500*		*8,500*
Employee Benefits	*4,610*	*4,060*		*4,060*
Total Personal Services	**12,920**	**12,560**	**-**	**12,560**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6990 Other Miscellaneous	**1,560**	**1,560**	**-**	**1,560**
6995 Council Discretionary Fund	**5,000**	**5,000**	**5,000**	**10,000**
Council Discretionary Fund		*5,000*		*5,000*
Council Discretionary Fund - Carryover			*5,000*	*5,000*
Total Contractual Services	**6,760**	**6,760**	**5,000**	**11,760**
Total City Council - Buster	**19,680**	**19,320**	**5,000**	**24,320**

Division: 101 -5090 - 00 City Council - Weise

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	**23,810**	**15,040**	**-**	**15,040**
Salaries & Wages	*8,310*	*8,500*		*8,500*
Employee Benefits	*15,500*	*6,540*		*6,540*
Total Personal Services	**23,810**	**15,040**	**-**	**15,040**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**5,000**	**5,000**	**5,000**	**10,000**
Council Discretionary Fund		*5,000*		*5,000*
Council Discretionary Fund - Carryover			*5,000*	*5,000*
Total Contractual Services	**5,200**	**5,200**	**5,000**	**10,200**
Total City Council - Weise	**29,010**	**20,240**	**5,000**	**25,240**

City Council

Operating Budget Detail

Fund: General Fund

Division: 101 -5095 - 00 City Council - Vierhout

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	**23,320**	**22,090**	**-**	**22,090**
Salaries & Wages	*8,310*	*8,500*		*8,500*
Employee Benefits	*15,010*	*13,590*		*13,590*
Total Personal Services	**23,320**	**22,090**	**-**	**22,090**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**5,000**	**5,000**	**-**	**5,000**
Total Contractual Services	**5,200**	**5,200**	**-**	**5,200**
Total City Council - Vierhout	**28,520**	**27,290**	**-**	**27,290**

City Administration

Risk Management

Grants Administration

City Attorney

Emergency Management

The City Administration Department coordinates the work of the other city departments to ensure that the City Council's goals are accomplished and that the day-to-day operations of the City function in an orderly and efficient manner, including the execution of the Capital Improvement Plan. Weekly written updates are provided to the Council on customer services issues, intergovernmental relations, and other issues or events affecting the City.

Through the Grants Administrator, the City's departments seek and obtain supplemental resources as they are offered by submitting grant funding proposals.

The Avondale Municipal Art Committee (AMAC) has developed the City's Public Art Master Plan and Program. The AMAC advises Council and staff on the acquisition, maintenance and disposition of public art, art displays, monuments and memorials.

The Risk Management & Safety division oversees the property and liability insurance programs, and administers the City's self-insurance fund. The staff secures safety training and provides safety program services to all city departments and administers the workers compensation insurance program.

The Emergency Management function within the City Manager's office has been moved to a Division of the City Administration for the upcoming fiscal year to account for the costs associated with the City's Emergency Operations Team and emergency/disaster preparedness efforts.

City Administration

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	Emergency Management	-	Emergency Management	4,220	-	4,220
	City Administrative Office	-	Internship Program	16,400	1,650	18,050
	Emergency Management	-	City Emergency Operations Center	-	79,080	79,080
		0.0	Total Requests General Fund	20,620	80,730	101,350
		0.0	**Total Requests City Administration**	**20,620**	**80,730**	**101,350**

City Administration

Supplemental Detail

5106 Emergency Management

Priority: **1 Title:** **Emergency Management** Amount: **$4,220**

Category: Council Goals **Related Council Goal:** Public Safety

Establishment of an Emergency Management Budget

Account Number:				Ongoing	Onetime
101	5106	6500	Membership - FBINA National and State	110	0
101	5106	6500	Membership - IAEM	180	0
101	5106	6500	Memberships - AESA	80	0
101	5106	6500	Membership - NEMA	200	0
101	5106	6520	Training - IAEM National Conference	2,300	0
101	5106	6520	Training - EMI Course	900	0
101	5106	6540	Meeting Expense - Staff Emerg Management Trainin	300	0
101	5106	7010	General Office Supplies	150	0
			Totals	**4,220**	**0**

5100 City Administrative Office

Priority: **2 Title:** **Internship Program** Amount: **$18,050**

Category: Council Goals **Related Council Goal:** Community Development/Econ

Internship funding requested through the Marvin Andrews Fellowship Program, Arizona State University. The intern is assigned to projects in a variety of departments to assist staff on projects, perform research, gather and present data and produce reports in support of Council goals and directives.

Account Number:				Ongoing	Onetime
101	5100	6180	M.Andrews Fellowship Program Intern	16,400	0
101	5100	7085	Laptop Computer	0	1,650
			Totals	**16,400**	**1,650**

City Administration

Supplemental Detail

5106 Emergency Management

Priority: **3 Title:** **City Emergency Operations Center** Amount: **$79,080**

Category: Council Goals **Related Council Goal:** Public Safety

The City of Avondale does not have a designated Emergency Operations Center (EOC) or equipment to activate an EOC. An EOC is a critical infrastructure for government leaders to manage disasters, emergencies and large special events. Without an EOC, city leaders' ability to support response to disasters and emergencies is seriously decreased. All surrounding local, county and state government agencies have EOC's. Avondale would not be able to communicate efficiently with local, county, state, and federal agencies disaster response. An EOC is also a critical resource to implement an exercise and training program for the city. In order to exercise and evaluate city response capabilities, an EOC is required. This request includes 14 laptop computers. These are proposed to come from existing/replaced stock and will be refurbished with new hard drives and other components for $700 each instead of buying new for $2,700 each.

Account Number:				Ongoing	Onetime
101	5106	6180	Network Setup	0	4,200
101	5106	7080	Office Equipment/Cabinets/White Boards		2,000
101	5106	7081	Laptops, Monitors, Comm. Equipment		33,880
101	5106	8012	Network Switch		8,000
101	5106	8050	A/C -Backup Generator EOC		31,000
			Totals	**0**	**79,080**

City Administration

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	1,107,358	1,134,438	1,222,230	1,222,230	1,163,053	1,191,370
Contractual Services	2,595,367	1,691,767	2,038,400	2,058,665	2,110,376	2,544,570
Commodities	10,655	13,910	12,810	12,810	10,475	11,140
Capital Outlay	-	-	96,800	224,083	157,283	84,590
Other	(326,000)	(243,240)	(92,810)	(92,810)	(96,810)	(115,590)
Transfers Out	15,000	10,410	7,630	7,630	7,630	8,860
Contingency	-	-	250,000	250,000	-	250,000
Total by Category	**3,402,380**	**2,607,285**	**3,535,060**	**3,682,608**	**3,352,007**	**3,974,940**
Expenditures by Division						
City Administrative Office	539,290	711,218	914,630	914,630	901,647	758,680
Grants Administration	197,315	180,254	226,380	226,380	172,401	229,830
E.E.C.B.G Grant	310,145	225,468	-	147,548	147,348	-
Municipal Arts Commission	920	41	135,700	135,700	43,510	122,290
Emergency Management	-	-	-	-	-	149,090
City Attorney	592,044	645,154	573,190	573,190	573,648	550,410
Risk Management Operations	268,934	252,090	302,700	317,700	219,209	282,180
Premiums and Claims	1,493,732	593,060	1,382,460	1,367,460	1,294,244	1,882,460
Total by Division	**3,402,380**	**2,607,285**	**3,535,060**	**3,682,608**	**3,352,007**	**3,974,940**
Expenditures by Fund						
General Fund	1,328,649	1,536,626	1,689,200	1,689,200	1,648,896	1,663,010
Other Grants	-	-	25,000	25,000	-	25,000
Public Arts Fund	920	41	135,700	135,700	43,510	122,290
ARRA Fund	310,145	225,468	-	147,548	147,348	-
Risk Management Fund	1,762,666	845,150	1,685,160	1,685,160	1,512,253	2,164,640
Total by Fund	**3,402,380**	**2,607,285**	**3,535,060**	**3,682,608**	**3,352,007**	**3,974,940**
Authorized Positions by Division						
City Administrative Office	5.00	4.00	5.00	5.00	5.00	4.00
Grants Administration	2.00	2.00	2.00	2.00	2.00	2.00
Emergency Management	-	-	-	-	-	1.00
Risk Management Operations	2.00	2.00	2.00	2.00	2.00	2.00
Total Authorized FTE	**9.00**	**8.00**	**9.00**	**9.00**	**9.00**	**9.00**

City Administration

Operating Budget Detail

Fund: General Fund

Division: 101 -5100 - 00 City Administrative Office

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
City Manager	1.00	1.00		1.00
Assistant City Manager	2.00	2.00		2.00
Emergency Management Officer	1.00	-		-
Senior Executive Assistant	1.00	1.00		1.00
Total Authorized FTE	**5.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**855,870**	**699,260**	**-**	**699,260**
Salaries & Wages	*684,480*	*564,500*		*564,500*
Overtime	*1,130*	*1,130*		*1,130*
Employee Benefits	*170,260*	*133,630*		*133,630*
Total Personal Services	**855,870**	**699,260**	**-**	**699,260**
Contractual Services				
6180 Other Professional Services	**7,000**	**7,000**	**-**	**7,000**
Miscellaneous Training		*3,000*		*3,000*
Special Projects Consultant		*4,000*		*4,000*
6210 Postage	**1,740**	**1,740**	**-**	**1,740**
6220 Telephone Service	**3,170**	**3,170**	**-**	**3,170**
Communication Charges		*3,170*		*3,170*
6280 Internal Printing/Copy Charges	**5,520**	**5,740**	**-**	**5,740**
6281 Risk Management Charges	**8,870**	**9,700**	**-**	**9,700**
6500 Memberships	**3,870**	**7,770**	**-**	**7,770**
Alliance for Innovation		*3,900*		*3,900*
AZ City Manager Association (3)		*850*		*850*
International City Manager Association (2)		*2,000*		*2,000*
Memberships		*870*		*870*
National Forum for Black Public Administrators		*150*		*150*
6510 Mileage Reimbursement	**1,170**	**170**	**-**	**170**
6520 Training	**4,650**	**4,650**	**-**	**4,650**
AZ City Manager Assoc. Summer (2)		*1,000*		*1,000*
AZ City Manager Assoc. Winter (2)		*2,000*		*2,000*
Business Trips		*800*		*800*
Professional Development		*850*		*850*
6540 Meeting Expense	**6,770**	**6,770**	**-**	**6,770**
Miscellaneous Special Events		*1,770*		*1,770*
Special Events - Contracts Supplies		*3,500*		*3,500*
Staff Retreat		*1,500*		*1,500*
6570 Printing	**1,740**	**810**	**-**	**810**
Total Contractual Services	**44,500**	**47,520**	**-**	**47,520**

City Administration

Operating Budget Detail

Fund: General Fund

Division: 101 -5100 - 00 City Administrative Office

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
7010 General Office Supplies	**2,470**	**1,500**	**-**	**1,500**
7020 Data Processing Supplies	**460**	**460**	**-**	**460**
7990 Other Supplies	**3,100**	**2,100**	**-**	**2,100**
Food & Supplies/Bereavement Fund		*2,100*		*2,100*
Total Commodities	**6,030**	**4,060**	**-**	**4,060**
Other				
9999 Restricted Use	**4,000**	**4,000**	**-**	**4,000**
Special Projects		*4,000*		*4,000*
Total Other	**4,000**	**4,000**	**-**	**4,000**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**4,230**	**3,840**	**-**	**3,840**
Technology Replacement Contribution		*3,840*		*3,840*
Total Transfers Out	**4,230**	**3,840**	**-**	**3,840**
Total City Administrative Office	**914,630**	**758,680**	**-**	**758,680**

City Administration

Operating Budget Detail

Fund: General Fund

Division: 101 -5103 - 00 Grants Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Grants Administrator	1.00	1.00		1.00
Management Technician	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**173,440**	**158,870**	**-**	**158,870**
Salaries & Wages	*138,840*	*122,860*		*122,860*
Employee Benefits	*34,600*	*36,010*		*36,010*
Total Personal Services	**173,440**	**158,870**	**-**	**158,870**
Contractual Services				
6180 Other Professional Services	**16,000**	**16,000**	**16,000**	**32,000**
Grants Management Software		*16,000*		*16,000*
Grants Management System - Carryover			*16,000*	*16,000*
6210 Postage	**100**	**100**	**-**	**100**
Miscellaneous Mailings		*100*		*100*
6220 Telephone Service	**1,040**	**1,040**	**-**	**1,040**
Communication Charges		*1,040*		*1,040*
6280 Internal Printing/Copy Charges	**310**	**680**	**-**	**680**
6281 Risk Management Charges	**2,850**	**4,240**	**-**	**4,240**
6490 Organizational Development	**500**	**500**	**-**	**500**
6500 Memberships	**1,190**	**1,190**	**-**	**1,190**
Grant Professional Association		*1,190*		*1,190*
6520 Training	**3,290**	**3,290**	**-**	**3,290**
Am. Assn. Grant Training		*3,290*		*3,290*
6540 Meeting Expense	**150**	**350**	**-**	**350**
6570 Printing	**300**	**300**	**-**	**300**
Total Contractual Services	**25,730**	**27,690**	**16,000**	**43,690**
Commodities				
7010 General Office Supplies	**150**	**75**	**-**	**75**
7020 Data Processing Supplies	**150**	**100**	**-**	**100**
7040 Books and Pamphlets	**150**	**75**	**-**	**75**
7085 Computers and Software Licensing	**100**	**100**	**-**	**100**
Total Commodities	**550**	**350**	**-**	**350**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**1,660**	**1,920**	**-**	**1,920**
Technology Replacement Contribution		*1,920*		*1,920*
Total Transfers Out	**1,660**	**1,920**	**-**	**1,920**
Total Grants Administration	**201,380**	**188,830**	**16,000**	**204,830**

City Administration

Operating Budget Detail

Fund: General Fund

Division: 101 -5106 - 00 Emergency Management

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Emergency Management Officer	-	1.00		1.00
Total Authorized FTE	**-**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**-**	**145,130**	**-**	**145,130**
Salaries & Wages	-	*111,960*		*111,960*
Employee Benefits	-	*33,170*		*33,170*
Total Personal Services	**-**	**145,130**	**-**	**145,130**
Contractual Services				
6280 Internal Printing/Copy Charges	**-**	**600**	**-**	**600**
6281 Risk Management Charges	**-**	**2,290**	**-**	**2,290**
Total Contractual Services	**-**	**2,890**	**-**	**2,890**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**-**	**1,070**	**-**	**1,070**
Technology Replacement Contribution		*1,070*		*1,070*
Total Transfers Out	**-**	**1,070**	**-**	**1,070**
Total Emergency Management	**-**	**149,090**	**-**	**149,090**

Division: 101 -5140 - 00 City Attorney

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6085 General Counsel	**480,000**	**480,000**	**-**	**480,000**
6087 Special Litigation	**50,000**	**50,000**	**-**	**50,000**
6180 Other Professional Services	**140,000**	**140,000**	**-**	**140,000**
City Prosecutor		*140,000*		*140,000*
Total Contractual Services	**670,000**	**670,000**	**-**	**670,000**
Other				
9310 Administrative Indirect Charges	**(96,810)**	**(119,590)**	**-**	**(119,590)**
Total Other	**(96,810)**	**(119,590)**	**-**	**(119,590)**
Total City Attorney	**573,190**	**550,410**	**-**	**550,410**

City Administration

Operating Budget Detail

Fund: Risk Management Fund

Division: 605 -5160 - 00 Risk Management Operations

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Risk Manager	1.00	1.00		1.00
Risk Management Claims Analyst	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**192,920**	**188,110**	**-**	**188,110**
Salaries & Wages	*148,010*	*145,520*		*145,520*
Employee Benefits	*44,910*	*42,590*		*42,590*
Total Personal Services	**192,920**	**188,110**	**-**	**188,110**
Contractual Services				
6110 Medical Fees	**1,000**	**1,000**	**-**	**1,000**
Safety Eyewear Program		*1,000*		*1,000*
6180 Other Professional Services	**55,400**	**53,860**	**-**	**53,860**
Fit Test Evaluations and Exams		*2,000*		*2,000*
Industrial Hygiene Monitoring		*5,000*		*5,000*
Miscellaneous Other Professional Services		*490*		*490*
Training Consultants		*46,370*		*46,370*
6210 Postage	**220**	**220**	**-**	**220**
6220 Telephone Service	**1,420**	**1,420**	**-**	**1,420**
Communication Charges		*1,420*		*1,420*
6280 Internal Printing/Copy Charges	**650**	**750**	**-**	**750**
6282 Equipment Management Charges	**-**	**900**	**-**	**900**
6490 Organizational Development	**18,450**	**18,450**	**-**	**18,450**
ASSE Professional Development Conference (Safety Team)		*1,450*		*1,450*
Blood Borne Pathogens		*2,000*		*2,000*
CPR/AED Training		*5,000*		*5,000*
Driver Improvement Training		*7,000*		*7,000*
Fire Extinguisher Training & Recharge		*1,500*		*1,500*
Trenching/Shoring		*1,500*		*1,500*
6500 Memberships	**1,560**	**1,600**	**-**	**1,600**
ASSE		*185*		*185*
National Safety Council		*750*		*750*
PRIMA - Local Chapter & National Organization		*625*		*625*
Sam's Club Membership		*40*		*40*
6510 Mileage Reimbursement	**100**	**100**	**-**	**100**
6520 Training	**4,200**	**5,720**	**-**	**5,720**
Annual PRIMA Conference		*2,220*		*2,220*
Insurance Renewal Meetings - San Francisco		*1,500*		*1,500*
PRIMA Peri Conference - Local Chapter		*2,000*		*2,000*
6540 Meeting Expense	**1,000**	**1,000**	**-**	**1,000**

City Administration

Operating Budget Detail

Fund: Risk Management Fund

Division: 605 -5160 - 00 Risk Management Operations

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6550 Subscriptions	**1,040**	**520**	**-**	**520**
Institute of Business		*20*		*20*
Other Subscriptions		*500*		*500*
Total Contractual Services	**85,040**	**85,540**	**-**	**85,540**
Commodities				
7010 General Office Supplies	**-**	**300**	**-**	**300**
Office Supplies		*300*		*300*
7040 Books and Pamphlets	**1,000**	**500**	**-**	**500**
7990 Other Supplies	**5,000**	**5,700**	**-**	**5,700**
AED Training Unit/CPR Training Material		*700*		*700*
Safety & Risk Supplies		*5,000*		*5,000*
Total Commodities	**6,000**	**6,500**	**-**	**6,500**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**1,740**	**2,030**	**-**	**2,030**
Technology Replacement Contribution		*2,030*		*2,030*
Total Transfers Out	**1,740**	**2,030**	**-**	**2,030**
Total Risk Management Operations	**285,700**	**282,180**	**-**	**282,180**

Division: 605 -5165 - 00 Premiums and Claims

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**75,000**	**75,000**	**-**	**75,000**
Broker Services, CAS Consulting Services		*75,000*		*75,000*
6450 Auto and Gen. Liability Ins.	**736,000**	**736,000**	**-**	**736,000**
Auto and General Liability Insurance		*736,000*		*736,000*
6480 Self Insurance Uninsured Loss	**321,460**	**691,460**	**130,000**	**821,460**
Self Insurance Uninsured Loss		*321,460*		*321,460*
Self Insurance Uninsured Loss - Increase		*370,000*		*370,000*
Self Insurance Uninsured Loss - Onetime			*130,000*	*130,000*
Total Contractual Services	**1,132,460**	**1,502,460**	**130,000**	**1,632,460**
Contingency				
9900 Contingency	**-**	**-**	**250,000**	**250,000**
Claims Contingency			*250,000*	*250,000*
Total Contingency	**-**	**-**	**250,000**	**250,000**
Total Premiums and Claims	**1,132,460**	**1,502,460**	**380,000**	**1,882,460**

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Information Technology

Infrastructure & Communications

Customer Support

Business Systems

The Information Technology Department (IT) mission is to provide strategic leadership and technology solutions to the organization, allowing the City of Avondale to meet its goals and deliver municipal services that enhance our community.

IT partners with departments to aid them in optimizing the City's performance, decision-making, and customer service through the use of advanced tools and services. IT staff administers the City's business infrastructure and software applications, ensures telecommunications services support operational needs, maintains information systems security, and supports staff use of technology in daily work. As stewards, the department also ensures successful execution of technology-related projects, procurements, contracts, vendor relationships, and policies.

The Information Technology Department consists of four divisions and 14 total information technology professionals.

Business Systems
- Administration, Maintenance, and Support of Critical Software Solutions: Financials, Human Resources and Payroll, Police/Fire/Family Advocacy Center and Public Works
- Internet Applications and City Hosted Service
- City Intranet and Process Automation Platforms
- Specialized Systems Development

Customer Support
- Computing, Telephony, and Reprographics Support
- Core Productivity Software Support
- IT Asset Management
- Special support for Police, Fire, Family Advocacy Center, Libraries, and Family Services

Infrastructure and Communications
- Information Systems Security
- Voice/Data/Video Communications
- Server and Storage Systems Administration
- Disaster Recovery/Business Resumption
- Mobile Computing
- Specialized Systems: Police CAD/RMS, Premise Security and Council Chambers

Administration
- Enterprise Information and Communications Technology Contracts
- IT Strategic Planning and Policies
- Technology Portfolio and Project Management
- Technology-Related Procurement and Vendor Management

Information Technology

FY 2012-2013 Highlights

- Won National Recognition. The City of Avondale earned recognition as one of the top ten Digital Cities of American in 2012, our second consecutive year so honored. The award recognizes municipal governments that make innovative use of technology to engage citizens and businesses, save money, and collaborate to provide shared services.
- IT Ad Hoc Committee. The Economic Development and IT departments continued support of Avondale's educational institutions. The City created a computer donations program that resulted in 200 disposed City computers being refitted for use in classrooms and by the Gangplank tech incubator. The City served as an advisor at the Pendergast IT Summit that is steering how the district will use technology in classrooms over the coming decade. And IT staff members have assisted local colleges with mock interviews and graduate-prep programs.
- New SWFAC Facility. The Police, Parks, Recreation and Library Services, and IT departments met an aggressive schedule to bring the new Southwest Family Advocacy Center online in October 2012. The new facility doubled technology assets, included procuring and implementing an advanced interview recording system for casework, as well as added audio/visual and internet bandwidth capacities to support a larger operation with more partner agencies.
- New City Data Center. After addressing the City's physical space, power, and backup issues in FY12, IT implemented a new server-storage-virtualization solution in FY13. By implementing an "internal cloud" solution, IT improved responsiveness, added disaster recovery capabilities, and decommissioned three storage systems. Server moves were accomplished under budget, on-schedule, and without outages during business hours. The initiative also allowed the City to activate a project to shrink the City Data Center to reduce energy usage and prolong the life of air conditioning units.
- Critical Modernization. To resolve issues related to operating on legacy versions, IT and City departments set goals to bring critical systems up to current . Work included the Lawson and Kronos human resources systems, Spillman Police dispatch and records system, Eden and ADG Sales Tax financials systems, Fire Department emergency reporting and electronic patient charting systems, Facilities premise security systems, the Accela Development Review system, and SB1598 updates. 100% of the projects were completed within budget, schedule, scope, and satisfaction measures.

Council Goal: *Community Development/Economic Development*

FY 2013-14 Objectives:

- Technology Partnerships— Support the activities of the City's IT Ad Hoc Committee to yield efforts that increase cooperation, shared services, and Science/Technology/Education/Arts/Math initiatives in the community. Work with other local governments towards shared services. Continue PC donations program.

Council Goal: *Community Involvement*

FY 2013-14 Objectives:

- eGovernment— Provide convenient government services online. Add online signup for utilities services with the Finance Department. Projects include: MyAvondale 2.0 Mobile App Refresh; Purchasing and Legal Services Requests System; Contract Management System; Additional Business Process Automation Projects.

Council Goal: *Environmental Leadership*

FY 2013-14 Objectives:

- Green IT— Reduce energy consumed and the impacts of technology-related waste. Decrease electricity and cooling used by the City Data Center and associated systems. Minimize inventories of computers and servers through strong asset management. Ensure the City disposes of computing and network equipment in an environmentally friendly manner.

Information Technology

Council Goal: *Financial Stability*

FY 2013-14 Objectives:

- Effective Use of Technology— Maximize employee effectiveness with software and hardware tools, data/voice/video communications, and support services. Projects include: New CRM Solution; Long-rage ERP Planning; New Libraries Management System; Neighborhood and Family Services Information Management System; utilities cashiering replacement.
- Secure, Reliable, and Resilient IT Environment— Provide a technology environment that supports the mission and work of City staffs in a manner that protects the integrity of operations. Secure sensitive data. Projects include: City Data Center Remodel; EOC Implementation; IT Security Assessment; Disaster Recovery/Business Resumption Program Update; and ACJIS/NCIC Certification Updates.

Council Goal: *Public Safety*

FY 2013-14 Objectives:

- Public Safety— Deploy and support technologies that maintain high standards of safety for citizens. Support implementation of emergency reporting and medical data relays for Fire. Projects include: Police Officer PC Program Implementation; Fire Rugged Tablet Implementation; NW Public Safety Facility; On-Body Police Cameras Pilot; Public Safety Dashboards; and Police and Fire Field Network Access Improvements.

Council Goal: *Quality of Life*

FY 2013-14 Objectives:

- Technology Strategic Planning— Align technology to support the City Council goals and department priorities. Develop City IT Strategic Plan by the end of 2013 to set long-term direction of technology services. Projects include: Technology roadmaps for Public Safety, Libraries, and Public Works; Cost Allocation Plan Update with Finance.

Council Goal: *Staff Retention*

FY 2013-14 Objectives:

- Effective Staff Management— Create a strong IT culture in the City of Avondale. Commit to and invest in performance management, project management, staff development, mature IT practices, and recognition. Grow IT's partnership and steward culture. Achieve high customer service ratings and low attrition. Implement a job classification series emphasizing growth and progression.

Information Technology

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Cases submitted by customers resolved within one business day. (Goal >=75%)	57%	69%	75%
Successfully pass public safety, financials and human resources systems, and other required audits without findings against information systems security. (Goal 0 Findings)	0	1 (Non-Major)	0
Address security incidences, legal hold requests, public records searches, and network account changes by deadlines required. (Goal 100%)	100%	100%	100%
Administer City IT vendor invoicing to achieve zero late payment penalties. (Goal 0)	4	1	0
Administer City IT contracts and agreements to achieve zero contract lapses or violations. (Goal 0)	2	1	0
Percentage of respondents in the Annual Customer Service Survey rating IT as "Good" to "Excellent" overall. (Goal >=80%)	84%	85%	80%
Percentage of projects completed within schedule, budget, scope, and satisfaction requirements defined in charters. (Goal >80%)	79% (33)	82% (32)	80%
Number of business software, systems, and infrastructure projects completed. (Goal >15/year)	42	39	25
Number of PCs imaged, deployed, and migrated. (Goal 150/year)	277	172	150
Percentage of PCs deployed within 90 days of receipt. (Goal >=98%)	87%	91%	98%
Percentage of all hours the City business software systems are operational and usable by departments (Goal >=99.5%)	99.9%	>99.6%	99.5%
Percentage of all hours the City servers are operational and usable by departments (Goal >=99.9%)	99.9%	>99.9%	99.9%
Percentage of all hours the City network and telephone systems are operational and usable by departments (Goal >99.9%)	99.9%	>98.6%	99.9%

Information Technology

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	Technology Administration	-	Inventory and Change Management System	10,000	-	10,000
		-	Annual Maintenance and Support Price Increase-Cisco	5,680	-	5,680
		-	eDiscovery/Legal Hold Solution	-	100,000	100,000
		-	Information Systems Security Assessment	-	30,000	30,000
		-	Lawson 10 Upgrade	-	50,000	50,000
		-	MyAvondale 2.0	10,000	20,000	30,000
		0.0	Total Requests General Fund	25,680	200,000	225,680
		0.0	**Total Requests Information Technology**	**25,680**	**200,000**	**225,680**

Information Technology

Supplemental Detail

5120 Technology Administration

Priority: **1** **Title:** **Inventory and Change Management System** Amount: **$10,000**

Category: Efficiency/Effectiveness Improvements **Related Council Goal:** Financial Stability

For years, the City has struggled to maintain a complete and up-to-date accounting of its IT assets, such as computers, servers, copiers, printers, network equipment, or software. Without this information, the City cannot precisely plan for replacements, detect equipment loss/theft, reassign software licenses instead of buying new, or detect many patterns when problems occur.

Incident and asset management are core functions for technology departments and many software options exist to cover the needs. IT proposes to upgrade its existing incident management system to add asset management and service modules to further meet the goal of transitioning into a mature IT organization.

Applying approximately $60,000 from savings produced by discounts IT secured in the City's 2013 computer order, we can purchase the upgrade without requesting additional funds. Front Range Solutions, the maker of the City's current incident management system, made major investments in improving their product in recent years and were named the top vendor in the product category for 2012. Working with Front Range, they have agreed to reduce purchase cost to just under $60,000 and include a week of implementation services, training for one system administrator, their change management module (to be used to administer security changes made in Lawson), and customer self-service tools for uses such as self-unlocking passwords. The change management feature will help IT meet a response goal from the City's 2013 financial audit.

As noted, the City can update to the most recent version of the incident management system by applying saved Technology Replacement funds towards the software purchase. However, annual maintenance and support cost would increase by about $10,000 per year, which is unbudgeted. IT requests this additional budget amount to add the inventory, change management, and self-service functionalities for the City. Funds would be budgeted in 101-5124-00-6325 and combine with $10,000 in existing funding for software maintenance and support.

Account Number:				Ongoing	Onetime
101	5120	6325	Case and Asset Management System M&S	10,000	0
			Totals	**10,000**	**0**

Information Technology

Supplemental Detail

5120 Technology Administration

Priority: **2 Title: Annual Maintenance and Support Price Increase-Cisco** Amount: **$5,680**

Category: Inflationary **Related Council Goal:** Financial Stability

Each year, software vendors increase in the maintenance and support cost for the City's software and hardware. As of late-2011, IT, Finance-Procurement, and the City Attorney's Office worked together to begin including a clause that caps annual increases at 5% per year, as well as asking vendors to quote cost proposals for a five-year period. In highlighting long-term software costing, the City has been successful in working with vendors to agree to 0% to 5% in almost all recent IT contracts. This is a substantial reduction from the 7% to 22% annual increases City departments were absorbing.

Annual compounding of annual price increases creates significant budget pressures on the City's operating budgets, especially when the rate of annual increase is high. In cases of enterprise-level software used by all departments, the annual increases create strain over time. This is especially true for internal services and administrative departments that traditionally maintain level budgets. IT proposes that annual 5% increases be budgeted for network hardware agreements.

Account Number:				Ongoing	Onetime
101	5120	6325	Cisco Smartnet	5,680	
			Totals	**5,680**	

5120 Technology Administration

Priority: **3 Title: eDiscovery/Legal Hold Solution** Amount: **$100,000**

Category: New Program/Enhanced Service **Related Council Goal:**

Electronic discovery rules stem from Federal Rules of Civil Procedure (FRCP) and associated State laws that govern litigation. The processes require entities involved in litigation to place a legal hold on all information relevant to cases. The process can be onerous and failure to adhere introduces significant legal and financial risk to organizations. Specifically, management of electronic records is different from paper records due to volume, transience, persistence, and the ability to use metadata such as the date and time of communications, which can be key in cases. This request funds a project to administer and track eDiscovery & legal hold activities.

Account Number:				Ongoing	Onetime
101	5120	8012	Technology Hardware		100,000
			Totals		**100,000**

Information Technology

Supplemental Detail

5120 Technology Administration

Priority: **4 Title: Information Systems Security Assessment** Amount: **$30,000**

Category: New Program/Enhanced Service **Related Council Goal:**

The Department of Homeland Security, FBI, Department of Defense, non-profits, and private-sector consultancies have all recently published information raising the alarm over persistent cyber security threats. Whereas in the past, few organizations had a discernible information systems security risk, that situation has changed with criminal syndicates and nations publishing malware to penetrate and collect information from all entities in a less targeted fashion. This automated hacking increases the risk profile of hacking activity for all organizations with information systems.

To reasonably secure the City and become more aware of specific risks, IT recommends a security assessment be budgeted. The effort would target penetration testing, PCI compliance, review of security policies and practices, and any timely issues when the assessment is done. The City would then be able to prioritize and react to critical needs detected.

Account Number:				Ongoing	Onetime
101	5120	6180	Security Assessment Services		30,000
			Totals		**30,000**

5120 Technology Administration

Priority: **5 Title: Lawson 10 Upgrade** Amount: **$50,000**

Category: New Program/Enhanced Service **Related Council Goal:**

The City's Lawson Human Resources Information System is due for upgrade from version 9 to 10 in 2014. IT eliminated ongoing funding for technical consulting in its budget beginning with its FY13 budget, in favor of one-time funding for upgrades as required. Internally, IT staff has ramped up to handle ongoing "updates". "Upgrades," which are normally released biannually and involve significant functional and technical changes, require assistance from experienced consultants to execute without issue.

If approved, this request would add $50,000 in one-time funding for IT and HR to procure and use consultant assistance to complete the upgrade.

Account Number:				Ongoing	Onetime
101	5120	6180	Lawson Upgrade (Tech)		50,000
			Totals		**50,000**

Information Technology

Supplemental Detail

5120 Technology Administration

Priority: **6 Title: MyAvondale 2.0** Amount: **$30,000**

Category: New Program/Enhanced Service **Related Council Goal:**

The MyAvondale app was released in 2011 and has quickly become dated. Along with a look-and-feel that is inconsistent with the City's design standards, the apps lack significant functionality that is now offered by the vendor.

If approved, staff aims to add the following: (1) Additional citizen relationship management (CRM) features to administer customer contacts and cases; (2) fast picture taking for issues submittals; (3) push alerts from the City to app users; and (4) communications channels to inform of City events and gain citizen input.

Account Number:				Ongoing	Onetime
101	5120	6180	Software Services		20,000
101	5120	6325	Software Maintenance	10,000	
			Totals	**10,000**	**20,000**

Information Technology

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	1,273,475	1,258,965	1,435,910	1,435,910	1,414,125	1,411,840
Contractual Services	278,183	484,474	638,670	638,670	582,999	613,580
Commodities	232,453	807	2,200	2,200	5,801	7,000
Capital Outlay	14,391	269,575	55,000	55,000	55,000	-
Other	(322,160)	(321,130)	(348,320)	(348,320)	(348,320)	(294,830)
Transfers Out	54,670	44,910	18,770	18,770	18,770	19,270
Total by Category	**1,531,012**	**1,737,601**	**1,802,230**	**1,802,230**	**1,728,375**	**1,756,860**
Expenditures by Division						
Technology Administration	1,521,054	250,541	397,250	406,650	391,884	374,230
IT Infrastructure & Communications	-	754,244	677,370	667,970	641,711	674,590
ERP Systems Development	9,958	(21,409)	-	-	-	-
IT Business Systems	-	477,622	489,260	489,260	451,228	463,420
IT Customer Support	-	276,603	238,350	238,350	243,552	244,620
Total by Division	**1,531,012**	**1,737,601**	**1,802,230**	**1,802,230**	**1,728,375**	**1,756,860**
Expenditures by Fund						
General Fund	1,531,012	1,737,601	1,802,230	1,802,230	1,728,375	1,756,860
Total by Fund	**1,531,012**	**1,737,601**	**1,802,230**	**1,802,230**	**1,728,375**	**1,756,860**
Authorized Positions by Division						
Technology Administration	13.20	1.00	1.00	1.00	1.00	1.00
IT Infrastructure & Communications	-	4.20	5.00	5.00	5.00	5.00
IT Business Systems	-	5.00	5.00	5.00	5.00	5.00
IT Customer Support	-	3.00	3.00	3.00	3.00	3.00
Total Authorized FTE	**13.20**	**13.20**	**14.00**	**14.00**	**14.00**	**14.00**

Information Technology

Operating Budget Detail

Fund: General Fund

Division: 101 -5120 - 00 Technology Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Chief Information Officer	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**144,600**	**139,130**	**-**	**139,130**
Salaries & Wages	*111,230*	*111,240*		*111,240*
Employee Benefits	*33,370*	*27,890*		*27,890*
Total Personal Services	**144,600**	**139,130**	**-**	**139,130**
Contractual Services				
6180 Other Professional Services	**-**	**100**	**-**	**100**
Printing		*100*		*100*
6210 Postage	**250**	**230**	**-**	**230**
6280 Internal Printing/Copy Charges	**5,660**	**6,330**	**-**	**6,330**
6281 Risk Management Charges	**2,390**	**3,160**	**-**	**3,160**
6282 Equipment Management Charges	**2,300**	**1,140**	**-**	**1,140**
6325 Contractual Maint./Technology	**215,000**	**242,400**	**-**	**242,400**
Microsoft EA Agreement		*242,400*		*242,400*
6500 Memberships	**7,880**	**7,750**	**-**	**7,750**
Vendor Research and Contract Review Services, PMI		*7,750*		*7,750*
6520 Training	**2,500**	**2,500**	**-**	**2,500**
6580 Publication of Legal Notices	**500**	**400**	**-**	**400**
Legal Notices and Advertisements		*400*		*400*
Total Contractual Services	**236,480**	**264,010**	**-**	**264,010**
Commodities				
7010 General Office Supplies	**1,800**	**1,400**	**-**	**1,400**
7050 Educational Supplies	**400**	**400**	**-**	**400**
Technical Books		*400*		*400*
Total Commodities	**2,200**	**1,800**	**-**	**1,800**
Other				
9310 Administrative Indirect Charges	**(68,040)**	**(33,660)**	**-**	**(33,660)**
Total Other	**(68,040)**	**(33,660)**	**-**	**(33,660)**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**3,120**	**1,670**	**-**	**1,670**
Vehicle Replacement Contribution		*1,670*		*1,670*
9863 Transfer Out 603--Equipment Replacement	**3,820**	**1,280**	**-**	**1,280**
Technology Replacement Contribution		*1,280*		*1,280*
Total Transfers Out	**6,940**	**2,950**	**-**	**2,950**
Total Technology Administration	**322,180**	**374,230**	**-**	**374,230**

Information Technology

Operating Budget Detail

Fund: General Fund

Division: 101 -5121 - 00 IT Infrastructure & Communications

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
IT Assistant Director	1.00	1.00		1.00
IT Administrator Unix/Windows	1.00	1.00		1.00
IT Systems Administrator	2.00	2.00		2.00
Network Engineer	1.00	1.00		1.00
Total Authorized FTE	**5.00**	**5.00**		**5.00**
Personal Services				
5000 Personal Services	**523,710**	**523,140**	**-**	**523,140**
Salaries & Wages	*405,930*	*405,910*		*405,910*
Employee Benefits	*117,780*	*117,230*		*117,230*
Total Personal Services	**523,710**	**523,140**	**-**	**523,140**
Contractual Services				
6180 Other Professional Services	**30,000**	**18,500**	**-**	**18,500**
Microwave and Wireless Support/Repairs; R&D		*18,500*		*18,500*
6220 Telephone Service	**8,950**	**9,400**	**-**	**9,400**
Communication Charges		*9,400*		*9,400*
6225 Long Distance Phone Service	**1,630**	**3,900**	**-**	**3,900**
Communications Charges, Long Distance		*3,900*		*3,900*
6281 Risk Management Charges	**17,400**	**10,430**	**-**	**10,430**
6325 Contractual Maint./Technology	**216,920**	**198,900**	**-**	**198,900**
Applications, Network, and System Monitors		*7,900*		*7,900*
Cisco Network Maintenance and Support		*101,000*		*101,000*
Disaster Recovery and Business Resumption		*18,500*		*18,500*
Google Postini Spam Filtering		*9,250*		*9,250*
Network Access Management System Maintenance and Support		*4,000*		*4,000*
Network Load Balancing Maintenance and Support		*1,500*		*1,500*
Premise Security System Maintenance and Support		*6,700*		*6,700*
Security Camera System Maintenance and Support		*4,300*		*4,300*
SSL Certificates and Domain Registration		*5,000*		*5,000*
Storage Area Network Maintenance and Support		*4,500*		*4,500*
VMWare Maintenance and Support		*22,000*		*22,000*
WebSense Internet Surfing Filtering		*14,250*		*14,250*
6520 Training	**16,000**	**14,800**	**-**	**14,800**
Total Contractual Services	**290,900**	**255,930**	**-**	**255,930**
Other				
9310 Administrative Indirect Charges	**(141,790)**	**(110,880)**	**-**	**(110,880)**
Total Other	**(141,790)**	**(110,880)**	**-**	**(110,880)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**4,550**	**6,400**	**-**	**6,400**
Technology Replacement Contribution		*6,400*		*6,400*
Total Transfers Out	**4,550**	**6,400**	**-**	**6,400**

Information Technology

Operating Budget Detail

Fund: General Fund

Division: 101 -5121 - 00 IT Infrastructure & Communications

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Total IT Infrastructure & Communications	**677,370**	**674,590**	**-**	**674,590**

Division: 101 -5123 - 00 IT Business Systems

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
IT Application Developer	2.00	2.00		2.00
IT Systems Analyst	1.00	1.00		1.00
IT Application & Business Analyst	1.00	1.00		1.00
Lead Developer/IT Architect	1.00	1.00		1.00
Total Authorized FTE	**5.00**	**5.00**		**5.00**
Personal Services				
5000 Personal Services	**508,480**	**484,770**	**-**	**484,770**
Salaries & Wages	*394,140*	*370,330*		*370,330*
Employee Benefits	*114,340*	*114,440*		*114,440*
Total Personal Services	**508,480**	**484,770**	**-**	**484,770**
Contractual Services				
6180 Other Professional Services	**10,000**	**10,000**	**-**	**10,000**
Software Consulting and Projects		*10,000*		*10,000*
6281 Risk Management Charges	**8,410**	**10,430**	**-**	**10,430**
6325 Contractual Maint./Technology	**37,600**	**32,400**	**-**	**32,400**
CivicPlus Website Hosting		*9,000*		*9,000*
Council Electronic Voting System Maintenance and Support		*3,900*		*3,900*
Document Management Image Capture		*6,500*		*6,500*
Novus Agenda Maintenance and Support		*4,000*		*4,000*
Project Management Software		*1,000*		*1,000*
SharePoint Tools Maintenance and Support		*8,000*		*8,000*
6520 Training	**13,000**	**13,000**	**-**	**13,000**
Total Contractual Services	**69,010**	**65,830**	**-**	**65,830**
Commodities				
7085 Computers and Software Licensing	**-**	**5,200**	**-**	**5,200**
CRM Customer Service Application		*5,200*		*5,200*
Total Commodities	**-**	**5,200**	**-**	**5,200**
Other				
9310 Administrative Indirect Charges	**(92,780)**	**(98,460)**	**-**	**(98,460)**
Total Other	**(92,780)**	**(98,460)**	**-**	**(98,460)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**4,550**	**6,080**	**-**	**6,080**
Technology Replacement Contribution		*6,080*		*6,080*
Total Transfers Out	**4,550**	**6,080**	**-**	**6,080**
Total IT Business Systems	**489,260**	**463,420**	**-**	**463,420**

Information Technology

Operating Budget Detail

Fund: General Fund

Division: 101 -5124 - 00 IT Customer Support

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
IT Desktop Technician II	2.00	2.00		2.00
IT Desktop Technician I	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**259,120**	**264,800**	**-**	**264,800**
Salaries & Wages	*197,240*	*197,250*		*197,250*
Employee Benefits	*61,880*	*67,550*		*67,550*
Total Personal Services	**259,120**	**264,800**	**-**	**264,800**
Contractual Services				
6180 Other Professional Services	**-**	**3,550**	**-**	**3,550**
Certified Data Disk Disposal		*1,700*		*1,700*
Equipment Storage		*1,850*		*1,850*
6281 Risk Management Charges	**4,210**	**6,260**	**-**	**6,260**
6310 Contractual Maint./Office Equip	**5,000**	**5,000**	**-**	**5,000**
Chambers and Conference Rooms Audio/Visual Support		*5,000*		*5,000*
6325 Contractual Maint./Technology	**9,500**	**9,500**	**-**	**9,500**
Case Management System Maintenance and Support		*9,500*		*9,500*
6520 Training	**3,500**	**3,500**	**-**	**3,500**
Total Contractual Services	**22,210**	**27,810**	**-**	**27,810**
Other				
9310 Administrative Indirect Charges	**(45,710)**	**(51,830)**	**-**	**(51,830)**
Total Other	**(45,710)**	**(51,830)**	**-**	**(51,830)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**2,730**	**3,840**	**-**	**3,840**
Technology Replacement Contribution		*3,840*		*3,840*
Total Transfers Out	**2,730**	**3,840**	**-**	**3,840**
Total IT Customer Support	**238,350**	**244,620**	**-**	**244,620**

Community Relations

Public Information

Intergovernmental Affairs

Local Transit Operations

The Community Relations and Public Affairs Department encompasses public information and media relations; intergovernmental affairs, Council relations, community relations and citizen outreach, as well as public transit operations. This Department engages in citywide public information, community outreach, neighborhood programs, citizen/neighborhood advocacy, marketing, website and social media and Channel 11 oversight.

Furthermore, it provides professional assistance to the City Council, City Manager, and senior management staff on matters related to the dissemination of public information and the activities at the regional, state and federal levels of government. The Department represents and guides Avondale's interest on all legislative matters.

The Department serves as a central source of information about the City and as an official channel of communication between the City and the public. It assists all City departments in developing educational and marketing materials and public outreach campaigns. It also develops and shapes a comprehensive image of the City of Avondale, through the media and special community events and activities.

The Transit Operations division is responsible for all intergovernmental agreements, grants and contracts for transit and Paratransit services. It also coordinates planning for future multi-model responses to current demand and future needs.

FY 2012-2013 Highlights

- Market Avondale's unique characteristics and define "who we are" as a City
  -Re-engaged offering community celebrations/large scale events: 2012 Out & About Events, Resident Appreciation Night/GAIN, Tres Rios Fall Festival, Veterans Day, Collaborative Events: Mayors Challenge Golf Tournament, Dia De Los Muertos Event, Farmers Markets. Planning underway for upcoming Spring Events: Tres Rios Spring Festival, Memorial Day, Out & About Spring Series, Tale of Two Cities Parade and Festival

  -Ensured the newly designed website incorporates unique distinctive images of Avondale that characterizes the city

  -Continued to promote Avondale as a vibrant young community though the development of memorable and creative publications; RAVE, Rack Cards, Water Quality report calendar, to name a few.

- Provide support to small business
  -Continually promoting our small businesses via social media, with postings on Avondale FB whenever there are success stories in the newspaper, new business openings small business workshops and opportunities as well as any other highlights

- Prepare the General Plan for the Fall election
  -Completed and passed
  -Created election mascot Carmen Electa to excite voters about important city ballot issues

Community Relations

FY 2012-2013 Highlights

- Continue to be involved in local, state, regional and national economic development initiatives
  -Participating in coalitions urging improved infrastructure at the U.S and Mexico Boarders to improve Trade and Commerce throughout Arizona.

  -Coordinating Southwest valley cities participation in the MAG Trade (Freight) Corridor Study.

- Actively engage in technology such as social media, Channel 11 and other creative means to increase awareness:
  -New Webmaster/Social Media Coordinator position working closely with all departments to continually improve and innovate via website and social media.

  -Providing expanded use of Social Media Platforms for which residents can be engaged

  -Daily posting of information through various social media outlets (City of Avondale official Facebook Page, Avondale PD Facebook Page, Avondale Fire Facebook Page, AvondaleAZ Planning Dept Twitter Account, AvondaleAZ News Twitter Account, Avondale Fire Twitter Account

  -More opportunities for residents/public to be involved digitally through Avondale website, Facebook, Notify Me subscriptions, MY Avondale APP

  -Updates to MyAvondale APP currently in progress to help expand CRM models and citizen concern reporting.
  -In the development of expanding use of blogging and A voice tools online, as well as use of QR codes to promote programs and services.

- Provide options for people throughout the Community to be involved
  -Held a successful Citizens Leadership Academy
  -Avondale Citizen Leadership Academy boosts hometown Appreciation
  -Launched Avondale Legislative Link
  -Integrated citizen involvement such as meeting the Mayor, calls to action, weekly reports & web resources as it relates to legislative issues
  -Successful initiative of annual resident satisfaction survey collections, over 400 residents provided feedback
  -Successful Resident Appreciation Night/GAIN event hosted Oct 2012 attracted 3,000 people

- Ensure excellent citywide customer service
  -Citizen issues are handled with the greatest regard to the concern and professionalism by all departments to ensure and understanding between the citizen and issues

- Continue no cost employee morale boosting activities
  -Host to monthly 'MBA' events, and designated 'casual attire days'

- Green initiatives
  -Host to Tres Rios Earth and Nature Festival Events
  -Provide quality educational outreach, expanded this year with new Public Works Mascots: 'Bulk E. Pile'
  -Continue to provide avenues for public to be sustainable through participation in initiatives such as Household Hazardous Waste Events, Water Conservation landscape classes
  -Developing 2013 Spring campaign to celebrate and recognize 10 anniversary of recycling in Avondale

- Prepare for Home Rule Election
  -Election complete, Home Rule approved
  -Produced an election mascot to stimulate voters about important city ballot issues

Community Relations

FY 2012-2013 Highlights

- Explore future transit planning and options
  -Continuing to monitor the success of the Zoom Neighborhood Circulator. Service extensions were added to the City of Tolleson and to the Southwest Valley YMCA in July 2012. Ridership has continued to increase with over 15,000 riders during October 2012.
  -Received the MAG Livable Communities Award at the Valley Metro Clean Air Awards for the Zoom Neighborhood Circulator.
  -Continuing quarterly meetings with the Southwest Valley Rail Partnership to explore future rail opportunities with regional partners.
  -Joined Friends of Transit and have a position on the Board. This allows Avondale to continue to be a regional player and have a "voice" at the table regarding regional multi-modal transportation.

- Evaluate MAG Southwest Valley Transit study to determine feasibility of shared service between Southwest Valley cities and cost-effectiveness:
  -Continuing to participate in the working group for the study. The study's anticipated completion date is February 2013

- Market and "brand" our City as a "Quality Community of Choice" and all that it has to offer to residents, visitors and businesses:
  -Continual to push positive news to media about programs and services offered in Avondale. With over 180 media releases generated out of the Public Information Office, 100% generate some sort of news coverage

- Continue to Seek out awards and regional as well as national recognition for Avondale programs and services; notable awards at this point include :
  -Desert Peaks Awards: MAG Regional Excellence & Public-Private Partnership
  -Clean Air Campaign Awards: Livable Communities, Zoom Circulator Bus
  -Best of the West: West Valley Excellence in Innovation Award
  -Digital Cities Survey: Top Ten Digital City

- Provided support to creative and collaborative initiatives, that promote positive and proactice image to city such as: Kids at Hope Philosophy, Naturalization Celebration event, ZOOM expansion, Cardinals Hometown Heroes Event, Tale of Two Cities Celebration, Tres Rios, Library Historical Library project, Race2 Recycle, 'Carmen Electa' Vote campaign, General Plan 2030 Outreach efforts, Let's Move!

- Ensure that planning strategies and efforts are focused on sustainability, as it pertains to City codes, grey water, etc.
  -Public education relating to storm water pollution included in various medium

- Incorporated Avondale's PIR into branding efforts – Developed Welcome Fans street banners incorporating PIR and City logo

- Developed a plan to incorporate funding in the budget for special events and activities at City Center and throughout the City
  -Event Calendar for 2012-13 has been developed, contract Event Coordinator hired.

- Develop plans to address housing needs/issues in Historic Avondale
  -Hosts City Hall Comes to You at various public input meetings to inspire participation

- Continue partnership with Care 1st to provide housing and social service resources for the Community
  -Continuously supports the Mayor's Faith Based meetings in conjunction with Care 1st

Community Relations

Council Goal: *Community Development/Economic Development*

FY 2013-14 Objectives:

- ☐ Assist with the branding for the City highlighting our unique amenities
- ☐ Continue to seek information and expertise from Department Heads on legislation so that information is used with State Legislators when forming or amending state laws to ensure the best policies for the City

Council Goal: *Community Involvement*

FY 2013-14 Objectives:

- ☐ Continue to adminster the Avondale Citizen Leadership Academy. Efforts will be made to encourage graduates of the program to become involved in the community particularly serving on boards and commissions
- ☐ Continue to organize the monthly City Hall Comes to You series and other community outreach opportunities such as
- ☐ Expand community engagement efforts through continuous promoting and encouraging citizens to have that dialogue with the city with ability to present ideas, comment on initiatives, provide insight and perspective of upcoming city issues in an online forum to encourage digital participation

Council Goal: *Financial Stability*

FY 2013-14 Objectives:

- ☐ Actively monitor and respond to bills introduced by the State legislature that have a direct impact on Avondale
- ☐ Continue the "Keep Green in Avondale" campaign, finding opportunities wherever possible to promote shopping locally, and promote the Avondale Automall
- ☐ Advocate at the state legislature to preserve state shared revenues
- ☐ Provide weekly Bill Tracking reports to each department during the legislative session to keep the Department Heads apprised of the legislation that is moving through the process

Council Goal: *Quality of Life*

FY 2013-14 Objectives:

- ☐ Continue strong public and media relations activities to engage residents, enhance Avondale's image,and promote activities and events. This is accomplished through publications such as the RAVE Review, the annual report, media releases, and interactions with the media and public
- ☐ Assist with department outreach such as publications, community workshops, open houses, and forums

Council Goal: *Staff Retention*

FY 2013-14 Objectives:

- ☐ Oversee the low/no cost activities sponsored by the Morale Booster Activity Committee to foster employee pride in being a part of the organization and offer an opportunity to interact with fellow employees throughout the City

Council Goal: *Transportation Management*

FY 2013-14 Objectives:

- ☐ Continue to represent the City at all Regional Transit Meetings.
- ☐ Monitor and provide input on transportation issues that have a direct impact on Avondale such as SR801, I-10, and Loop 303
- ☐ Monitor all transit contracts and grants with other entities to ensure transit is delivered in the City of Avondale in a positive way.

Community Relations

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Surveys Responses/Ways to Complete Survey	355/2	492/5	495/6
Website Analytics (returning visitors)	39%	45%	50%
Zoom Ridership	87,876	153,000	160,000
Coordinate Community Outreach Events	11	13	15
Respond to Council/Citizen queries within 24 hours	100%	100%	100%
Press contacts that result in news coverage	80%	90%	95%
Respond to media inquiries within 24 hours	100%	100%	100%

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	553,925	542,667	663,240	663,240	565,945	585,960
Contractual Services	1,605,696	2,166,336	1,614,010	1,613,710	1,434,317	1,760,710
Commodities	5,810	3,337	2,800	3,100	4,187	2,800
Other	(189,690)	(187,970)	-	-	-	-
Transfers Out	6,900	5,760	5,890	5,890	5,890	6,830
Total by Category	**1,982,641**	**2,530,130**	**2,285,940**	**2,285,940**	**2,010,339**	**2,356,300**
Expenditures by Division						
Public Information Office	264,181	297,062	602,180	602,180	476,266	568,910
Transit Operations	1,582,068	2,010,840	1,440,160	1,440,160	1,300,558	1,551,860
Intergovernmental Affairs	136,392	222,228	243,600	243,600	233,515	235,530
Total by Division	**1,982,641**	**2,530,130**	**2,285,940**	**2,285,940**	**2,010,339**	**2,356,300**
Expenditures by Fund						
General Fund	400,573	519,290	845,780	845,780	709,781	804,440
Transit Fund	1,582,068	2,010,840	1,440,160	1,440,160	1,300,558	1,551,860
Total by Fund	**1,982,641**	**2,530,130**	**2,285,940**	**2,285,940**	**2,010,339**	**2,356,300**
Authorized Positions by Division						
Public Information Office	4.00	4.00	5.00	5.00	4.00	4.00
Transit Operations	1.00	1.00	1.00	1.00	1.00	1.00
Intergovernmental Affairs	1.00	1.00	1.00	1.00	1.00	1.00
Total Authorized FTE	**6.00**	**6.00**	**7.00**	**7.00**	**6.00**	**6.00**

Community Relations

Operating Budget Detail

Fund: General Fund

Division: 101 -5110 - 00 Public Information Office

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Community Relations Director	1.00	1.00		1.00
Executive Management Assistant	-	1.00		1.00
Public Information Officer	1.00	1.00		1.00
Web Services and Media Coordinator	1.00	1.00		1.00
Executive Assistant to the Mayor and Council	1.00	-		-
Administrative Assistant	1.00	-		-
Total Authorized FTE	**5.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**439,680**	**371,670**	**-**	**371,670**
Salaries & Wages	*329,130*	*290,380*		*290,380*
Employee Benefits	*110,550*	*81,290*		*81,290*
Total Personal Services	**439,680**	**371,670**	**-**	**371,670**
Contractual Services				
6180 Other Professional Services	**14,700**	**14,700**	**5,000**	**19,700**
Annual Report - Graphic Design		*1,000*		*1,000*
Branding Initiative - Carryover			*5,000*	*5,000*
Citizen Leadership Academy - Graphic Design		*200*		*200*
Citizen Leadership Academy - Transportation		*500*		*500*
City Event - Graphic Design		*2,700*		*2,700*
Media & Public Involvement Training		*2,000*		*2,000*
Professional Photography Services		*500*		*500*
RAVE Review Magazine - Graphic Design		*5,100*		*5,100*
Resident Appreciation Night - Graphic Design		*200*		*200*
Stormwater Pollution Prevention		*1,000*		*1,000*
Website/Cable Television - Graphic Improvements		*1,500*		*1,500*
6210 Postage	**900**	**400**	**-**	**400**
Miscellaneous Mailings to Residents		*400*		*400*
6220 Telephone Service	**2,500**	**2,500**	**-**	**2,500**
Communication Charges		*2,500*		*2,500*
6280 Internal Printing/Copy Charges	**5,820**	**7,270**	**-**	**7,270**
6281 Risk Management Charges	**5,740**	**8,480**	**-**	**8,480**
6310 Contractual Maint./Office Equip	**450**	**450**	**-**	**450**
Channel 11 Music Monthly Subscription		*450*		*450*
6325 Contractual Maint./Technology	**1,350**	**600**	**-**	**600**
Cable Television Annual Maintenance - Key West		*600*		*600*

Community Relations

Operating Budget Detail

Fund: General Fund

Division: 101 -5110 - 00 **Public Information Office**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6500 Memberships	**55,630**	**55,630**	**-**	**55,630**
3CMA (3)		*800*		*800*
ACMA (2)		*380*		*380*
ICMA (2)		*1,300*		*1,300*
League of AZ Cities & Towns		*33,680*		*33,680*
Maricopa Association of Governments (MAG)		*12,582*		*12,582*
National League of Cities (NLC)		*3,388*		*3,388*
WESTMARC		*3,500*		*3,500*
6510 Mileage Reimbursement	**350**	**350**	**-**	**350**
6520 Training	**6,700**	**6,700**	**-**	**6,700**
3CMA Conference		*2,000*		*2,000*
AZ League of Cities & Towns - Annual Conference		*1,000*		*1,000*
NLC Conferences		*2,500*		*2,500*
Website Users Conference		*1,200*		*1,200*
6525 Marketing	**-**	**3,750**	**-**	**3,750**
Avondale NOW - Digital Newsletter		*500*		*500*
Community Engagement Intiatives		*1,000*		*1,000*
Multi Media Marketing - special projects video, etc		*1,500*		*1,500*
Website and Social Media Enhancements		*750*		*750*
6540 Meeting Expense	**8,380**	**8,380**	**-**	**8,380**
Citizen Leadership Academy - Meals		*1,920*		*1,920*
Meeting Expense		*2,190*		*2,190*
Receptions, Open Houses, Neighborhood Meetings & Grand Openings		*4,270*		*4,270*
6570 Printing	**39,830**	**37,330**	**20,000**	**57,330**
Annual Report		*2,000*		*2,000*
Branding Initiative - Carryover			*20,000*	*20,000*
Brochures		*1,000*		*1,000*
City Event - Printing		*6,500*		*6,500*
Miscellaneous Printed Recognition Items		*1,000*		*1,000*
New Resident Packets		*1,000*		*1,000*
RAVE Review Magazine		*24,080*		*24,080*
Resident Appreciation Night - Flyers & Survey Card		*1,000*		*1,000*
Volunteer Recognition		*750*		*750*
6590 Promotion and Publicity	**14,780**	**14,780**	**5,000**	**19,780**
Award Entry Fees		*1,200*		*1,200*
AZ League of Cities & Towns - Festival of Cities Booth		*1,500*		*1,500*
Branding Initiative - Carryover			*5,000*	*5,000*
Citizen Leadership Academy - Recognition Items		*500*		*500*
City Event Advertising		*3,000*		*3,000*
Employee United Way Campaign		*1,500*		*1,500*
Promotional Items - Community Relations		*500*		*500*
RAVE Review Magazine Distribution		*6,580*		*6,580*

Community Relations

Operating Budget Detail

Fund: General Fund

Division: 101 -5110 - 00 Public Information Office

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
Total Contractual Services	**157,130**	**161,320**	**30,000**	**191,320**
Commodities				
7010 General Office Supplies	**1,470**	**1,470**	**-**	**1,470**
Citizen Leadership Academy		*640*		*640*
General Office Supplies		*830*		*830*
7090 Audio/Visual Tapes	**500**	**500**	**-**	**500**
Media Clipping and News Service		*500*		*500*
Total Commodities	**1,970**	**1,970**	**-**	**1,970**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**3,400**	**3,950**	**-**	**3,950**
Technology Replacement Contribution		*3,950*		*3,950*
Total Transfers Out	**3,400**	**3,950**	**-**	**3,950**
Total Public Information Office	**602,180**	**538,910**	**30,000**	**568,910**

Community Relations

Operating Budget Detail

Fund: General Fund

Division: 101 -5130 - 00 **Intergovernmental Affairs**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Intergovernmental Affairs Manager	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**125,840**	**116,600**	**-**	**116,600**
Salaries & Wages	*95,740*	*95,750*		*95,750*
Employee Benefits	*30,100*	*20,850*		*20,850*
Total Personal Services	**125,840**	**116,600**	**-**	**116,600**
Contractual Services				
6180 Other Professional Services	**85,000**	**85,000**	**-**	**85,000**
Federal Lobbyist		*70,000*		*70,000*
Lobbyist Contract - Luke Preservation		*15,000*		*15,000*
6220 Telephone Service	**900**	**900**	**-**	**900**
Communication Charges		*900*		*900*
6280 Internal Printing/Copy Charges	**1,100**	**1,390**	**-**	**1,390**
6281 Risk Management Charges	**1,670**	**2,290**	**-**	**2,290**
6500 Memberships	**700**	**700**	**-**	**700**
National Conference of State Legislatures		*700*		*700*
6510 Mileage Reimbursement	**400**	**-**	**-**	**-**
6520 Training	**12,600**	**12,600**	**-**	**12,600**
AZ League of Cities & Towns - Annual Conference		*1,200*		*1,200*
Lobbying - Four Trips to Washington D.C.		*9,000*		*9,000*
National League of Cities Conference		*2,400*		*2,400*
6540 Meeting Expense	**3,300**	**3,300**	**-**	**3,300**
Legislative Events		*3,300*		*3,300*
6550 Subscriptions	**9,050**	**9,450**	**-**	**9,450**
Capitol Impact		*3,500*		*3,500*
LOLA		*2,550*		*2,550*
Yellow Sheets and AZ News Services		*3,400*		*3,400*
6570 Printing	**550**	**550**	**-**	**550**
6590 Promotion and Publicity	**500**	**500**	**-**	**500**
League of Cities Supplies		*500*		*500*
Total Contractual Services	**115,770**	**116,680**	**-**	**116,680**
Commodities				
7010 General Office Supplies	**330**	**330**	**-**	**330**
Total Commodities	**330**	**330**	**-**	**330**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**1,660**	**1,920**	**-**	**1,920**
Technology Replacement Contribution		*1,920*		*1,920*
Total Transfers Out	**1,660**	**1,920**	**-**	**1,920**
Total Intergovernmental Affairs	**243,600**	**235,530**	**-**	**235,530**

Community Relations

Operating Budget Detail

Fund: Transit Fund

Division: 215 -5113 - 00 Transit Operations

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Management Assistant	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**97,720**	**97,690**	**-**	**97,690**
Salaries & Wages	*72,280*	*72,280*		*72,280*
Employee Benefits	*25,440*	*25,410*		*25,410*
Total Personal Services	**97,720**	**97,690**	**-**	**97,690**
Contractual Services				
6155 Trip Reduction Costs	**6,100**	**6,100**	**-**	**6,100**
6210 Postage	**50**	**50**	**-**	**50**
6220 Telephone Service	**550**	**550**	**-**	**550**
Communication Charges		*550*		*550*
6251 Contractual Obligations	**1,322,000**	**1,432,800**	**-**	**1,432,800**
ADA and Medical Taxi Service		*250,000*		*250,000*
Valley Metro - Zoom Service		*930,000*		*930,000*
Zoom Replacement Buses – Grant Match		*252,800*		*252,800*
6280 Internal Printing/Copy Charges	**650**	**760**	**-**	**760**
6281 Risk Management Charges	**1,460**	**2,150**	**-**	**2,150**
6500 Memberships	**5,000**	**5,000**	**-**	**5,000**
Friends of Transit Membership		*5,000*		*5,000*
6510 Mileage Reimbursement	**300**	**300**	**-**	**300**
6520 Training	**3,000**	**3,000**	**-**	**3,000**
Transit Conferences		*3,000*		*3,000*
6540 Meeting Expense	**2,000**	**2,000**	**-**	**2,000**
Total Contractual Services	**1,341,110**	**1,452,710**	**-**	**1,452,710**
Commodities				
7010 General Office Supplies	**300**	**300**	**-**	**300**
7020 Data Processing Supplies	**200**	**200**	**-**	**200**
Total Commodities	**500**	**500**	**-**	**500**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**830**	**960**	**-**	**960**
Technology Replacement Contribution		*960*		*960*
Total Transfers Out	**830**	**960**	**-**	**960**
Total Transit Operations	**1,440,160**	**1,551,860**	**-**	**1,551,860**

Non-Departmental

Centralized Costs and Transfers

Contingency

The Non-Departmental budget includes activities that are not specified functions of any one department. Some of the expenditures budgeted include: development agreements, contingency, printer/copier fund expenditures and contributions to a variety of non-profit organizations. All general fund transfers to the capital and other funds are included in this budget.

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Contractual Services	3,161,434	1,047,747	5,712,830	4,102,243	1,042,534	5,675,000
Commodities	34,919	32,856	77,000	97,000	63,027	92,000
Capital Outlay	3,100,720	-	-	-	-	-
Other	-	-	-	12,810	-	500,000
Debt Service	277,356	300,770	277,360	277,360	256,812	138,690
Transfers Out	3,877,920	1,940,542	9,878,780	9,878,780	9,878,780	4,008,610
Contingency	-	-	3,771,720	3,771,720	213,000	4,450,000
Total by Category	**10,452,349**	**3,321,915**	**19,717,690**	**18,139,913**	**11,454,153**	**14,864,300**
Expenditures by Division						
Non-Departmental	10,452,349	3,321,915	19,717,690	18,139,913	11,454,153	14,864,300
Total by Division	**10,452,349**	**3,321,915**	**19,717,690**	**18,139,913**	**11,454,153**	**14,864,300**
Expenditures by Fund						
General Fund	9,933,336	2,786,944	13,860,690	13,873,500	10,961,248	8,527,300
Highway User Revenue Fund	400,000	400,000	665,000	665,000	415,000	665,000
Other Grants	-	849	5,000,000	3,409,413	-	5,000,000
Cemetery Maintenance Fund	125	1,150	5,000	5,000	312	5,000
Public Safety Dedicated Sales Tax	4,200	4,300	-	-	-	500,000
Printer - Copier Service Fund	114,688	128,672	187,000	187,000	77,593	167,000
Total by Fund	**10,452,349**	**3,321,915**	**19,717,690**	**18,139,913**	**11,454,153**	**14,864,300**

Non-Departmental

Operating Budget Detail

Fund: General Fund

Division: 101 -5300 - 00 Non-Departmental

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6190 Other Fees	**10,000**	**10,000**	**-**	**10,000**
Youth NPO Assistance - Vouchers		*10,000*		*10,000*
6200 Contributions	**50,000**	**50,000**	**-**	**50,000**
Contributions Assistance Program		*50,000*		*50,000*
6251 Contractual Obligations	**35,000**	**35,000**	**-**	**35,000**
Land Purchase Option Payment		*35,000*		*35,000*
6281 Risk Management Charges	**2,830**	**-**	**-**	**-**
6996 Incentive Rebates	**500,000**	**500,000**	**-**	**500,000**
Rebate Payments		*500,000*		*500,000*
Total Contractual Services	**597,830**	**595,000**	**-**	**595,000**
Other				
9999 Restricted Use	**400,000**	**500,000**	**-**	**500,000**
Fire Station 4 Reserve		*500,000*		*500,000*
Total Other	**400,000**	**500,000**	**-**	**500,000**
Debt Service				
9430 Lease/Purchase Payment	**234,620**	**-**	**137,020**	**137,020**
Chiller Lease Principal			*137,020*	*137,020*
9440 Lease/Purchase Interest	**42,740**	**-**	**1,670**	**1,670**
Chiller Lease Interest			*1,670*	*1,670*
Total Debt Service	**277,360**	**-**	**138,690**	**138,690**
Transfers Out				
9820 Transfer Out 246--Public Art	**25,000**	**25,000**	**-**	**25,000**
Transfer Out 246 - Arts Commission		*25,000*		*25,000*
9821 Transfer Out 229--Fam Advocacy Center	**250,780**	**195,800**	**-**	**195,800**
Transfer Out 229 - Family Advocacy		*195,800*		*195,800*
9823 Transfer Out 205--Home Grants	**35,200**	**35,200**	**-**	**35,200**
9826 Transfer Out 209--Other Grants	**25,000**	**25,000**	**-**	**25,000**
Transfer Out 209 - Grant Match		*25,000*		*25,000*
9829 Transfer Out 225--VOCA	**11,000**	**11,000**	**-**	**11,000**
Transfer Out 225 - VOCA		*11,000*		*11,000*
9832 Transfer Out 304--Street Construction	**-**	**-**	**1,000,000**	**1,000,000**
Transfer Out--304 Street Construction			*1,000,000*	*1,000,000*
9836 Transfer Out 308--Police Development	**-**	**-**	**1,000,000**	**1,000,000**
9837 Transfer Out 310--Park Construction	**-**	**-**	**500,000**	**500,000**
9838 Transfer Out 311--Library Development	**-**	**-**	**250,000**	**250,000**
9844 Transfer Out 410	**573,750**	**-**	**-**	**-**
9846 Transfer Out 417--'99 Ref. MDC Debt Svc.	**195,000**	**400,000**	**-**	**400,000**
Transfer Out 417 - MDC 2002 - 2008		*400,000*		*400,000*
9863 Transfer Out 603--Equipment Replacement	**28,050**	**21,610**	**-**	**21,610**
Technology Replacement Contribution - Training PCs		*21,610*		*21,610*

Non-Departmental

Operating Budget Detail

Fund: General Fund

Division: 101 -5300 - 00 Non-Departmental

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Transfers Out				
9865 Transfer Out 605--Risk Management	-	-	130,000	130,000
Risk Trust Fund One-Time Transfer			*130,000*	*130,000*
Total Transfers Out	1,143,780	713,610	2,880,000	3,593,610
Contingency				
9900 Contingency	-	-	3,700,000	3,700,000
Total Contingency	-	-	3,700,000	3,700,000
Total Non-Departmental	2,418,970	1,808,610	6,718,690	8,527,300

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -5300 - 00 Non-Departmental

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Transfers Out				
9842 Transfer Out 408	415,000	415,000	-	415,000
Transfer Out 408 - HURF Debt Service		*415,000*		*415,000*
Total Transfers Out	415,000	415,000	-	415,000
Contingency				
9900 Contingency	-	-	250,000	250,000
Total Contingency	-	-	250,000	250,000
Total Non-Departmental	415,000	415,000	250,000	665,000

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -5300 - 00 Non-Departmental

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contingency				
9900 Contingency	-	-	500,000	500,000
Total Contingency	-	-	500,000	500,000
Total Non-Departmental	-	-	500,000	500,000

Non-Departmental

Operating Budget Detail

Fund: Printer - Copier Service Fund

Division: 604 -5300 - 00 Non-Departmental

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6310 Contractual Maint./Office Equip	**110,000**	**75,000**	**-**	**75,000**
Copier/Printer Maintenance Color		*25,000*		*25,000*
Copier/Printer Maintenance Contracts		*50,000*		*50,000*
Total Contractual Services	**110,000**	**75,000**	**-**	**75,000**
Commodities				
7011 Paper	**11,000**	**11,000**	**-**	**11,000**
7012 Toner	**25,000**	**25,000**	**-**	**25,000**
7030 Photocopy & Duplicating Supply	**6,000**	**6,000**	**-**	**6,000**
7080 Office Equipment	**35,000**	**15,000**	**-**	**15,000**
Copier Replacement		*15,000*		*15,000*
7990 Other Supplies	**-**	**35,000**	**-**	**35,000**
Copier/Printer Contingency		*35,000*		*35,000*
Total Commodities	**77,000**	**92,000**	**-**	**92,000**
Total Non-Departmental	**187,000**	**167,000**	**-**	**167,000**

Finance and Budget

Customer Service and Utility Billing

Budget and Research

Finance Operations

Sales Tax

The Finance and Budget Department provides support functions for the city including: fiscal planning and treasury services, utility billing, cash receipts, purchasing, sales tax collection and auditing, accounts payable, development and monitoring of the annual operating and capital budgets, establishing and monitoring internal controls, preparing Comprehensive Annual Financial Report, and facilitating external audits and independent reviews and grant management.

These services provide for the delivery of comprehensive, value-added financial services to internal and external customers ensuring that Avondale is managed in a fiscally effective and efficient manner.

FY 2012-2013 Highlights

- Received the Certificate of Excellence in Financial Reporting and the Distinguished Budget Award.
- Completed the Comprehensive Annual Financial Report in accordance with GASB 34.
- Prepared a balanced budget incorporating Council's goals and objectives.
- Maintained existing bond rating of A+ for general obligation bonds and AA- for municipal development bonds. Outlook changed from negative to stable.
- Completed successful Home Rule election.
- Implemented on on-line payment and account history system. Over 5,000 households (25%) have utilized the on-line system.
- Implemented new auto-dialer (automated phone call to all accounts on disconnect list) to help the City collect delinquent utility accounts.

Council Goal: *Financial Stability*

FY 2013-14 Objectives:

- Continue with sound financial practices in an effort to improve bond rating and ensure the long-term financial stability of the city.
- Continue to review and provide cost-of-business/cost-of-service analysis of city programs and services.
- Ensure adherence to procurement code & policies.
- Prepare a balanced budget that incorporates Council's goals and objectives for the year.
- Ensure Council is informed with the most current financial data available by providing timely financial updates.
- Implement web-based sales tax payment option and assist with credit card payment options for selected services.

Finance & Budget

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Formal Solicitations Issued	56	58	65
Percentage of requisitions processed with 24 business hours	75%	84%	90%
Requisitions processed	979	1,000	1,100
Number of utility accounts set-up	6,277	6,400	6,600
Number of utility accounts closed	5,627	5,800	6,000
Accounts payable checks processed	10,987	11,000	11,250
Sales tax forms sent	45,106	43,767	42,500
Business licenses issued	2,067	2,100	2,200
Revenue coverage ratios met	Yes	Yes	Yes
Unqualified audit opinion	Yes	Yes	Yes
Obtained Distinguished Budget Presentation award	17 Years	18 Years	19 Years
Obtained the Certificate of Excellence in Financial Reporting award	11 Years	12 Years	13 Years

Finance & Budget

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	Customer Services & Utility Billing	-	Water Billing Postage	17,500	-	17,500
	Financial Services	-	Banking fees	200,000	-	200,000
	Customer Services & Utility Billing	-	Eden Cashiering	-	42,500	42,500
		0.0	Total Requests General Fund	217,500	42,500	260,000
		0.0	**Total Requests Finance & Budget**	**217,500**	**42,500**	**260,000**

Finance & Budget

Supplemental Detail

5630 Customer Services & Utility Billing

Priority: **1 Title: Water Billing Postage** Amount: **$17,500**

Category: Inflationary **Related Council Goal:** Financial Stability

Inflationary increases in postage rates, along with increases in the volume of mailings (from mailing additional disconnect notices to increases in the number of utility accounts) have increased the cost of the monthly water billing postage.

Account Number:				Ongoing	Onetime
101	5630	6210	Postage	17,500	0
			Totals	**17,500**	**0**

5600 Financial Services

Priority: **2 Title: Banking fees** Amount: **$200,000**

Category: Demographic Growth **Related Council Goal:** Community Involvement

The City has significantly expanded on-line payment options for Utility accounts, which has resulted in more payments by credit card, and therefore additional credit card fees to the City.

In addition, in the upcoming year, the Sales Tax Division is looking into an on-line system that would allow businesses to make sales tax payments by credit card. Additional fees are estimated to be $200,000 per year ($11M*1.8%) in the first year. The City has the ability to offset the cost of some of these fees with a convenience charge to customers.

Account Number:				Ongoing	Onetime
101	5600	6100	Finance and Bank fees	200,000	0
			Totals	**200,000**	**0**

Finance & Budget

Supplemental Detail

5630 Customer Services & Utility Billing

Priority: **7 Title: Eden Cashiering** Amount: **$42,500**

Category: New Program/Enhanced Service **Related Council Goal:**

Eden has announced the end-of-life for their third-party One Step/Core Cashiering solution in the two-year timeframe. As a result, the City will need to transition to Tyler Cashiering by the end of FY14 to avoid operating cash receipt functions on unsupported software.

Tyler Cashiering is based on technologies consistent with the City's IT Program Architecture, which will allow City staff to fully support the product. At the functional level, moving off the existing legacy system would improve access and trainability for staff in the Customer Service Division, support modern peripheral devices (scanners and printers), update security standards the software is built for, and likely improve the speed and timeliness of cash processing.

If approved, this amount should be allocated to the Finance Department as the system owner.

Account Number:				Ongoing	Onetime
101	5630	6180	System Upgrade		42,500
			Totals		**42,500**

Finance & Budget

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	2,122,169	2,110,583	2,190,310	2,190,310	2,121,074	2,211,700
Contractual Services	562,152	569,215	698,350	698,350	546,070	695,310
Commodities	12,603	18,906	20,640	20,640	18,281	20,640
Other	(1,338,760)	(1,348,400)	(1,330,620)	(1,330,620)	(1,330,620)	(1,440,440)
Transfers Out	35,850	29,560	28,440	28,440	28,440	31,420
Total by Category	**1,394,014**	**1,379,864**	**1,607,120**	**1,607,120**	**1,383,245**	**1,518,630**
Expenditures by Division						
Financial Services	1,023,684	1,074,423	1,150,780	1,150,780	1,127,627	1,150,870
Customer Services & Utility Billing	60,770	36,687	85,110	85,110	6,868	5,870
Budget and Research	309,560	268,754	371,230	371,230	248,750	361,890
Total by Division	**1,394,014**	**1,379,864**	**1,607,120**	**1,607,120**	**1,383,245**	**1,518,630**
Expenditures by Fund						
General Fund	1,394,014	1,379,864	1,607,120	1,607,120	1,383,245	1,518,630
Total by Fund	**1,394,014**	**1,379,864**	**1,607,120**	**1,607,120**	**1,383,245**	**1,518,630**
Authorized Positions by Division						
Financial Services	14.50	14.50	14.50	14.50	14.50	14.50
Customer Services & Utility Billing	10.00	10.00	10.00	10.00	10.00	10.00
Budget and Research	4.00	4.00	4.00	4.00	4.00	4.00
Total Authorized FTE	**28.50**	**28.50**	**28.50**	**28.50**	**28.50**	**28.50**

Finance & Budget

Operating Budget Detail

Fund: General Fund

Division: 101 -5600 - 00 Financial Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Finance & Budget Director	1.00	1.00		1.00
Controller	1.00	1.00		1.00
Accounting Supervisor	1.00	-		-
Privilege Tax Audit Supervisor	-	1.00		1.00
Senior Accountant	-	2.00		2.00
Privilege Tax Auditor	2.00	1.00		1.00
Accountant	2.00	1.00		1.00
Senior Account Clerk	5.50	5.50		5.50
Revenue Collector	1.00	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Total Authorized FTE	**14.50**	**14.50**		**14.50**
Personal Services				
5000 Personal Services	**1,139,180**	**1,152,340**	**-**	**1,152,340**
Salaries & Wages	*851,780*	*861,660*		*861,660*
Overtime	*14,950*	*10,950*		*10,950*
Employee Benefits	*272,450*	*279,730*		*279,730*
Total Personal Services	**1,139,180**	**1,152,340**	**-**	**1,152,340**
Contractual Services				
6010 Accounting/Auditing Services	**41,610**	**43,110**	**-**	**43,110**
6100 Finance and Banking Fees	**39,400**	**37,400**	**-**	**37,400**
6180 Other Professional Services	**4,460**	**3,460**	**-**	**3,460**
Comprehensive Annual Financial Report		*3,460*		*3,460*
6190 Other Fees	**500**	**1,000**	**-**	**1,000**
Licenses & Fees		*1,000*		*1,000*
6210 Postage	**37,970**	**37,970**	**-**	**37,970**
Accounts Payable Checks		*6,350*		*6,350*
Other Correspondence		*1,430*		*1,430*
Sales Tax Returns		*30,190*		*30,190*
6220 Telephone Service	**8,220**	**8,220**	**-**	**8,220**
Communication Charges		*8,220*		*8,220*
6280 Internal Printing/Copy Charges	**8,730**	**10,590**	**-**	**10,590**
6281 Risk Management Charges	**21,470**	**31,520**	**-**	**31,520**
6310 Contractual Maint./Office Equip	**2,050**	**2,050**	**-**	**2,050**
American Data Group		*1,700*		*1,700*
Opex Support Agreement		*350*		*350*
6325 Contractual Maint./Technology	**41,040**	**42,040**	**-**	**42,040**
Eden Support		*42,040*		*42,040*
6500 Memberships	**780**	**780**	**-**	**780**
AZ Finance Officers Association		*200*		*200*
Govt. Finance Officers Association		*500*		*500*
West Side Finance Officers Association		*80*		*80*
6510 Mileage Reimbursement	**290**	**290**	**-**	**290**

Finance & Budget

Operating Budget Detail

Fund: General Fund

Division: 101 -5600 - 00 Financial Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6520 Training	**6,990**	**6,990**	**-**	**6,990**
AZ Finance Officers Association		*1,700*		*1,700*
AZ Tax Conference		*140*		*140*
CPA Certification Courses		*2,250*		*2,250*
Eden Users Conference		*1,500*		*1,500*
Tax Seminars		*1,400*		*1,400*
6540 Meeting Expense	**1,500**	**1,500**	**-**	**1,500**
GFOAZ/WFOA Meetings		*1,500*		*1,500*
6550 Subscriptions	**600**	**600**	**-**	**600**
AZ Tax Publication		*120*		*120*
State Purchasing		*160*		*160*
Tax Guide		*320*		*320*
6570 Printing	**21,330**	**21,330**	**-**	**21,330**
Printing		*4,880*		*4,880*
Sales Tax Printing		*16,450*		*16,450*
6800 R&M Office Equipment	**530**	**530**	**-**	**530**
Total Contractual Services	**237,470**	**249,380**	**-**	**249,380**
Commodities				
7010 General Office Supplies	**4,520**	**4,520**	**-**	**4,520**
7040 Books and Pamphlets	**310**	**310**	**-**	**310**
7080 Office Equipment	**3,900**	**3,900**	**-**	**3,900**
Eden Document Management Software		*3,590*		*3,590*
Office Equipment		*310*		*310*
7085 Computers and Software Licensing	**3,700**	**3,700**	**-**	**3,700**
Experian License		*2,500*		*2,500*
RealQuest Licenses		*1,200*		*1,200*
Total Commodities	**12,430**	**12,430**	**-**	**12,430**
Other				
9310 Administrative Indirect Charges	**(251,070)**	**(277,050)**	**-**	**(277,050)**
Total Other	**(251,070)**	**(277,050)**	**-**	**(277,050)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**12,770**	**13,770**	**-**	**13,770**
Technology Replacement Contribution		*13,770*		*13,770*
Total Transfers Out	**12,770**	**13,770**	**-**	**13,770**
Total Financial Services	**1,150,780**	**1,150,870**	**-**	**1,150,870**

Finance & Budget

Operating Budget Detail

Fund: General Fund

Division: 101 -5630 - 00 Customer Services & Utility Billing

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Customer Service Manager	1.00	1.00		1.00
Customer Service Supervisor	1.00	1.00		1.00
Senior Account Clerk	8.00	8.00		8.00
Total Authorized FTE	**10.00**	**10.00**		**10.00**
Personal Services				
5000 Personal Services	**649,690**	**648,440**	**-**	**648,440**
Salaries & Wages	*458,050*	*456,580*		*456,580*
Overtime	*17,270*	*17,270*		*17,270*
Employee Benefits	*174,370*	*174,590*		*174,590*
Total Personal Services	**649,690**	**648,440**	**-**	**648,440**
Contractual Services				
6100 Finance and Banking Fees	**55,000**	**55,000**	**-**	**55,000**
6180 Other Professional Services	**87,110**	**82,110**	**-**	**82,110**
Armored Car Service		*4,320*		*4,320*
Other Professional Services		*2,500*		*2,500*
Water Billing Contract		*75,290*		*75,290*
6210 Postage	**125,710**	**125,710**	**-**	**125,710**
Water Bills		*125,710*		*125,710*
6220 Telephone Service	**5,230**	**5,230**	**-**	**5,230**
Communication Charges		*5,230*		*5,230*
6280 Internal Printing/Copy Charges	**4,500**	**6,790**	**-**	**6,790**
6281 Risk Management Charges	**24,670**	**29,380**	**-**	**29,380**
6282 Equipment Management Charges	**3,240**	**3,660**	**-**	**3,660**
6325 Contractual Maint./Technology	**24,400**	**29,400**	**-**	**29,400**
Eden Support		*29,400*		*29,400*
6510 Mileage Reimbursement	**300**	**300**	**-**	**300**
6520 Training	**2,600**	**2,600**	**-**	**2,600**
Training		*1,800*		*1,800*
Water Conference		*800*		*800*
6540 Meeting Expense	**140**	**140**	**-**	**140**
Meetings		*140*		*140*
6570 Printing	**860**	**860**	**-**	**860**
Total Contractual Services	**333,760**	**341,180**	**-**	**341,180**
Commodities				
7010 General Office Supplies	**3,690**	**3,690**	**-**	**3,690**
7020 Data Processing Supplies	**2,420**	**2,420**	**-**	**2,420**
7200 Uniform Purchase	**920**	**920**	**-**	**920**
Total Commodities	**7,030**	**7,030**	**-**	**7,030**
Other				
9310 Administrative Indirect Charges	**(931,230)**	**(1,018,600)**	**-**	**(1,018,600)**
9330 Facilities Maintenance Charges	**13,000**	**14,120**	**-**	**14,120**

Finance & Budget

Operating Budget Detail

Fund: General Fund

Division: 101 -5630 - 00 Customer Services & Utility Billing

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Other				
Total Other	**(918,230)**	**(1,004,480)**	**-**	**(1,004,480)**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**3,140**	**3,140**	**-**	**3,140**
Vehicle Replacement Contribution		*3,140*		*3,140*
9863 Transfer Out 603--Equipment Replacement	**9,130**	**10,560**	**-**	**10,560**
Technology Replacement Contribution		*10,560*		*10,560*
Total Transfers Out	**12,270**	**13,700**	**-**	**13,700**
Total Customer Services & Utility Billing	**84,520**	**5,870**	**-**	**5,870**

Finance & Budget

Operating Budget Detail

Fund: General Fund

Division: 101 -5800 - 00 Budget and Research

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Finance & Budget Assistant Director	1.00	1.00		1.00
Senior Budget Analyst	-	1.00		1.00
Budget Analyst	2.00	1.00		1.00
Procurement Officer	1.00	1.00		1.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**401,440**	**410,920**	**-**	**410,920**
Salaries & Wages	*313,920*	*321,600*		*321,600*
Employee Benefits	*87,520*	*89,320*		*89,320*
Total Personal Services	**401,440**	**410,920**	**-**	**410,920**
Contractual Services				
6180 Other Professional Services	**4,000**	**4,000**	**75,000**	**79,000**
Development Fee Update - Carryover			*75,000*	*75,000*
Other Professional Services		*4,000*		*4,000*
6190 Other Fees	**260**	**260**	**-**	**260**
Budget Book Submission		*260*		*260*
6210 Postage	**440**	**440**	**-**	**440**
6220 Telephone Service	**2,110**	**2,110**	**-**	**2,110**
Communication Charges		*2,110*		*2,110*
6280 Internal Printing/Copy Charges	**2,190**	**2,680**	**-**	**2,680**
6281 Risk Management Charges	**5,610**	**8,340**	**-**	**8,340**
6500 Memberships	**630**	**630**	**-**	**630**
Govt. Finance Officers Association		*130*		*130*
NIGP		*500*		*500*
6510 Mileage Reimbursement	**250**	**250**	**-**	**250**
6520 Training	**3,410**	**3,410**	**-**	**3,410**
Budget Training		*1,510*		*1,510*
NIGP Luncheons/Training		*500*		*500*
Procurement Training		*1,400*		*1,400*
6540 Meeting Expense	**160**	**160**	**-**	**160**
6550 Subscriptions	**100**	**100**	**-**	**100**
Arizona Blue Chip Economic Forecast		*100*		*100*
6570 Printing	**2,100**	**2,100**	**-**	**2,100**
Budget Book		*2,100*		*2,100*
6990 Other Miscellaneous	**5,270**	**5,270**	**-**	**5,270**
BuyHub		*5,270*		*5,270*
Total Contractual Services	**26,530**	**29,750**	**75,000**	**104,750**
Commodities				
7010 General Office Supplies	**680**	**680**	**-**	**680**
7040 Books and Pamphlets	**500**	**500**	**-**	**500**
Total Commodities	**1,180**	**1,180**	**-**	**1,180**

Finance & Budget

Operating Budget Detail

Fund: General Fund

Division: 101 -5800 - 00 Budget and Research

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Other				
9310 Administrative Indirect Charges	**(161,320)**	**(158,910)**	**-**	**(158,910)**
Total Other	**(161,320)**	**(158,910)**	**-**	**(158,910)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**3,400**	**3,950**	**-**	**3,950**
Technology Replacement Contribution		*3,950*		*3,950*
Total Transfers Out	**3,400**	**3,950**	**-**	**3,950**
Total Budget and Research	**271,230**	**286,890**	**75,000**	**361,890**

Human Resources

Compensation and Benefits

Recruitment and Training

Support Services

The Human Resources Department delivers services to ensure that the internal and external customers of the City receive the support they need to accomplish their goals and assignments.
Among the Department's responsibilities are:

- Coordinate and administer recruitment and employment activities
- Administer Classification and Compensation Plan
- Develop and administer comprehensive employee benefits package
- Administer and monitor performance evaluation process
- Administer and manage Kronos Absence Management (FMLA, STD, Sick, Vacation, & Holiday Leave)
- Coordinate and administer employee tuition reimbursement program
- Administer and apply grievance and discipline procedures
- Develop and administer employee development and training efforts
- Administer and audit Kronos Timekeeping System
- Administer bi-weekly employee payroll
- Administer Fire and Police MOU
- Administer PSPRS (Police and Fire) and CORP (Detention Officers) Retirement System Boards
- Administer Personnel Board
- Manage self- insured Worker's Compensation and Return to Work Program
- Administer Safety & Risk Programs

FY 2012-2013 Highlights

- Implemented on-line performance evaluations with upgraded and improved processes for 2013.
- Won the Westmarc Excellence in Innovation Award for the Arizona Metropolitan Trust (AzMT) which incorporates extensive work-site wellness programs designed to lower healthcare costs.
- Enhanced City Wellness initiative by providing programs and resources that promote healthier lifestyles with the intent to impact long term plan costs for employees and the City by providing on-site opportunities such as: skin cancer assessments, bone density scans, organ screenings, mammograms, prostate screenings, and health risk assessments.
- Introduced new health initiative for self-motivated healthy lifestyle awareness.
- Developed and implemented the Citywide Training Committee, charged with assessing and developing curriculum for future citywide training.
- Increased number of Kronos time clocks and accessibility to improve accuracy and accountability
- Implemented Police and Fire MOUs and associated grievances/concerns.
- Responded to six EEOC complaints, with zero findings against the City.

Human Resources

FY 2012-2013 Highlights

- Upgraded Lawson payroll/human resources system, Kronos timekeeping system and time clocks.
- Implemented Police step pay program.
- Completed salary surveys for police and fire negotiations.
- Integrated Risk Management, Worker's Compensation and Safety into the department.
- Researched and developed new policies, including light duty and Public Safety Worker's Compensation policies.
- Implemented online Kronos training for managers.
- Improved HR staff's skillset with Kronos and Lawson programs.
- Developed Safety and Risk FAQ's for all City vehicles and Departments.
- Conducted coordinated audit with Southwest Risk on all City facilities in preparation for OSHA inspections.
- Joined with El Mirage, Youngstown, and Apache Junction to form the Arizona Metropolitan Trust to administer health insurance benefits.

Council Goal:

FY 2013-14 Objectives:

- Provide personnel policy and procedural consulting to City departments for various personnel actions.
- Provide for and monitor a broad and comprehensive safety program and ensure that the program is in compliance with all state and federal Occupational Safety and Health Acts.
- Provide an aggressive and effective recruitment and selection process to fill vacancies in all City departments
- Conduct compensation studies to measure and maintain the City's competitiveness with other employers.
- Develop and deliver comprehensive training to promote a positive and productive work environment.
- Provide comprehensive benefit package to City employees and provide programs and education to City employees to improve utilization and understanding of benefits.
- Encourage positive management-workforce relationships.
- Monitor and affect the number of lost days via an aggressive Return to Work /Light Duty program.
- Provide management resources through Kronos Time Tracking and Absence Management for the efficient and effective administration of personnel actions and the application of work rules that are consistent, fair, and uniform Citywide.

Human Resources

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Conduct annual benchmark survey for Police and Fire MOU positions to compare Avondale's salaries with other West Valley Cities.	100%	100%	100%
Number of lost days of work due to on the job injuries/illnesses	14	45	50
Number of workshops/programs offered to employees in areas of wellness, benefits education, retirement and financial planning.	6	14	16
Percentage of full-time employees completing annual workplace training	90	95	95
Number of disciplinary cases appealed to the Personnel Board	0	1	1
Number of payroll checks or direct deposits processed	13026	13100	13120

Human Resources

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	Human Resources	-	Training and Development	-	38,700	38,700
		-	Tuition Reimbursement	25,000	-	25,000
		0.0	Total Requests General Fund	25,000	38,700	63,700
		0.0	**Total Requests Human Resources**	**25,000**	**38,700**	**63,700**

Human Resources

Supplemental Detail

5700 Human Resources

Priority: **2 Title: Training and Development** Amount: **$38,700**

Category: Efficiency/Effectiveness Improvements **Related Council Goal:** Staff Retention

For the past several years, Human Resources has upgraded systems supporting HR functions, including time and attendance, payroll, absence management, recruiting and performance management. We now need to focus on training our workforce to more effectively utilize these systems to their full potential as systems continue to gain more capabilities.

In order to facilitate this training, we would propose re-equipping the Joshua Tree Conference room into a Training Center that could be properly equipped for computer based training, webinars and classroom instruction for the entire City to utilize.

Costs that would be required to transition this conference room to a Training Center would be:

Projector and Screen	$15,700
Podium	$ 5,000
Badge reader/Security	$ 6,000
Equipment/Cabinetry	$ 8,000
Time clock for trng.	$ 4,000
Total:	$38,700

Account Number:				Ongoing	Onetime
101	5700	6520	Training and Development--Training Center	0	38,700
			Totals	**0**	**38,700**

5700 Human Resources

Priority: **4 Title: Tuition Reimbursement** Amount: **$25,000**

Category: Inflationary **Related Council Goal:** Staff Retention

The cost of tuition continues to skyrocket. According to an article in Smart Money magazine on August 12, 2012, Arizona is in the group of 5 states experiencing some of the highest increases in tuition. This article cites the following for Arizona:

--Average tuition and fees for in-state student: $9,428 in 2011-12
--Increase: 16.8% from a year prior and 101.7% from five years prior

The tuition reimbursement program remains a well-used benefit for the City's employees, with 28 employees already utilizing the program in FY 2012-2013 as of February 2013.

We are requesting an increase in the tuition reimbursement line item from $40,000 to $65,000, which is an increase of $25,000.

Account Number:				Ongoing	Onetime
101	5700	6531	Tuition Reimbursement	25,000	0
			Totals	**25,000**	**0**

Human Resources

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	717,035	753,498	741,100	741,100	759,827	785,450
Contractual Services	757,794	569,487	493,810	484,810	381,254	443,540
Commodities	8,272	7,417	27,180	27,180	8,617	27,180
Capital Outlay	-	-	-	-	51,846	-
Other	(267,170)	(255,810)	(268,400)	(268,400)	(268,400)	(187,550)
Transfers Out	9,790	8,400	6,800	6,800	6,800	7,900
Total by Category	**1,225,721**	**1,082,992**	**1,000,490**	**991,490**	**939,944**	**1,076,520**
Expenditures by Division						
Human Resources	1,225,721	1,082,992	1,000,490	991,490	939,944	1,076,520
Total by Division	**1,225,721**	**1,082,992**	**1,000,490**	**991,490**	**939,944**	**1,076,520**
Expenditures by Fund						
General Fund	1,225,721	1,082,992	1,000,490	991,490	939,944	1,076,520
Total by Fund	**1,225,721**	**1,082,992**	**1,000,490**	**991,490**	**939,944**	**1,076,520**
Authorized Positions by Division						
Human Resources	7.00	7.00	7.00	7.00	8.00	8.00
Total Authorized FTE	**7.00**	**7.00**	**7.00**	**7.00**	**8.00**	**8.00**

Human Resources

Operating Budget Detail

Fund: General Fund

Division: 101 -5700 - 00 Human Resources

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Human Resources Director	1.00	1.00		1.00
HR Assistant Director	1.00	1.00		1.00
Benefits Administrator	1.00	1.00		1.00
Senior HR Analyst	2.00	2.00		2.00
Payroll Specialist	-	1.00		1.00
Human Resources Technician	2.00	2.00		2.00
Total Authorized FTE	**7.00**	**8.00**		**8.00**
Personal Services				
5000 Personal Services	**741,100**	**785,450**	**-**	**785,450**
Salaries & Wages	*567,420*	*611,500*		*611,500*
Overtime	*1,600*	*1,600*		*1,600*
Employee Benefits	*172,080*	*172,350*		*172,350*
Total Personal Services	**741,100**	**785,450**	**-**	**785,450**
Contractual Services				
6060 Attorney Fees	**87,000**	**87,000**	**-**	**87,000**
Legal Services/Personnel Board		*10,000*		*10,000*
Legal Services		*77,000*		*77,000*
6110 Medical Fees	**19,000**	**19,000**	**-**	**19,000**
CDL Medicals Pre-Employment Medicals		*14,000*		*14,000*
Hep Shot Program		*5,000*		*5,000*
6115 Random Drug Testing	**1,000**	**1,000**	**-**	**1,000**
6180 Other Professional Services	**101,600**	**101,600**	**-**	**101,600**
American Health STD 3rd Party		*4,000*		*4,000*
Bilingual Testing		*3,000*		*3,000*
Court Recording		*6,000*		*6,000*
Employee Assistance Program (APS) - St Luke's Service		*18,000*		*18,000*
Employment Screening Services		*2,100*		*2,100*
Fingerprint Processing Fees		*1,500*		*1,500*
Investigation Services		*8,000*		*8,000*
Miscellaneous Independent Evaluations/Medical		*3,000*		*3,000*
NeoGov Applicant Tracking System		*25,000*		*25,000*
Process Servers		*1,000*		*1,000*
Public Safety Retirement Board Expenses		*10,000*		*10,000*
Sheakley Monthly Administration Fee		*9,000*		*9,000*
Testing Materials Consultant		*6,500*		*6,500*
Transcription Services		*4,500*		*4,500*
6210 Postage	**1,500**	**1,500**	**-**	**1,500**
6220 Telephone Service	**3,760**	**3,760**	**-**	**3,760**
Communication Charges		*3,760*		*3,760*
6280 Internal Printing/Copy Charges	**7,100**	**8,910**	**-**	**8,910**

Human Resources

Operating Budget Detail

Fund: General Fund

Division: 101 -5700 - 00 **Human Resources**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6281 Risk Management Charges	**10,320**	**17,240**	**-**	**17,240**
6310 Contractual Maint./Office Equip	**6,000**	**6,000**	**-**	**6,000**
Annual Maintenance Fees for Workforce Absence Mana		*6,000*		*6,000*
6325 Contractual Maint./Technology	**125,450**	**125,450**	**-**	**125,450**
Cobra Software Updates		*1,500*		*1,500*
Kronos Annual Maintenance		*25,500*		*25,500*
Lawson Annual Maintenance		*98,450*		*98,450*
6500 Memberships	**2,930**	**2,930**	**-**	**2,930**
American Payroll Association		*900*		*900*
AZ International Personnel Management Association		*210*		*210*
National Personnel Management Association		*500*		*500*
National Public Employer Labor Relations Association		*500*		*500*
Society of HR Managers		*620*		*620*
State & Local Government Benefits Association		*200*		*200*
6520 Training	**23,100**	**23,100**	**-**	**23,100**
Annual Employee Training		*2,000*		*2,000*
Annual Payroll Staff Training		*4,000*		*4,000*
Labor Relations Training		*9,000*		*9,000*
National Employee Benefits Summit		*3,500*		*3,500*
Personnel Law Updates		*2,500*		*2,500*
Personnel Officer Conference		*1,600*		*1,600*
State Personnel Management Association		*500*		*500*
6531 Tuition Reimbursement	**40,000**	**40,000**	**-**	**40,000**
6540 Meeting Expense	**500**	**500**	**-**	**500**
Other Meetings		*500*		*500*
6550 Subscriptions	**2,550**	**2,550**	**-**	**2,550**
MVD Updates on the Web		*2,000*		*2,000*
National Underwriter's		*550*		*550*
6580 Publication of Legal Notices	**3,000**	**3,000**	**-**	**3,000**
Legal Poster Compliance		*2,000*		*2,000*
Publication of Legal Notices		*1,000*		*1,000*
Total Contractual Services	**434,810**	**443,540**	**-**	**443,540**
Commodities				
7010 General Office Supplies	**11,790**	**11,790**	**-**	**11,790**
Toner for Payroll, Check Blanks, W-2 blanks		*8,790*		*8,790*
Security Badge Supplies, Blanks, Printer Ribbons		*3,000*		*3,000*
7020 Data Processing Supplies	**500**	**500**	**-**	**500**
7080 Office Equipment	**9,890**	**9,890**	**-**	**9,890**
7990 Other Supplies	**5,000**	**5,000**	**-**	**5,000**
Employee Wellness Program		*5,000*		*5,000*
Total Commodities	**27,180**	**27,180**	**-**	**27,180**

Human Resources

Operating Budget Detail

Fund: General Fund

Division: 101 -5700 - 00 Human Resources

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Other				
9310 Administrative Indirect Charges	**(268,400)**	**(187,550)**	**-**	**(187,550)**
Total Other	**(268,400)**	**(187,550)**	**-**	**(187,550)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**6,800**	**7,900**	**-**	**7,900**
Technology Replacement Contribution		*7,900*		*7,900*
Total Transfers Out	**6,800**	**7,900**	**-**	**7,900**
Total Human Resources	**941,490**	**1,076,520**	**-**	**1,076,520**

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Development and Engineering Services

- Planning
- Building Safety
- Capital Improvement Program Management
- Traffic Engineering
- Land Services
- Construction Management

The Development & Engineering Services Department provides planning, building safety, and engineering excellence, innovative solutions, and outstanding customer service to build and maintain a better quality of life for the citizens of Avondale

The Planning Division provides a multitude of services related to current planning, long range planning, land use regulations, land subdivision, site planning, design review, construction plan review, home occupations, permitting, building and landscape inspections, and final occupancy clearance. The Division administers the City's Zoning Ordinance, General Plan, and the Minor Land Division and Subdivision Regulations, as well as the Design Manuals for single-family, multi-family, commercial, and industrial development. The Department also provides on-going staff support for the City Council, the Planning Commission, and the Board of Adjustment and is a resource for developers, site selectors, other governmental agencies, and the general public.

The Building Safety Division administer the city's adopted Building, Fire, plumbing, mechanical, fuel, gas, electrical, accessable, and energy codes, as well as providing assistance to residents and developers in all areas of building construction. Staff provides technical code assistance, review of construction and fire plans for code compliance and inspections of all the aformentioned codes for construction projects city wide.

The Engineering Division consists of Capital Improvement Program (CIP) Management, Engineering Plan Review, Traffic Engineering, Land Services, and Environmental Programs. Staff is responsible for providing professional engineering services for publicly funded capital infrastructure (streets, traffic control, drainage, water and wastewater projects) including the planning, programming, design and construction management for improvement and expansion of municipal infrastructure. Staff also provides engineering plan review services for development related projects. Traffic Engineering operates and maintains traffic signals, streetlights, roadway signs, and pavement markings. Land Services provides oversight for land survey concerns and support for the acquisitions and dispositions of land, rights-of-way, and easements. Through the Environmental Program, staff ensures the City meets federal, state and local compliance regulations for storm water and air quality and manages the Municipal Sustainability Plan.

The Engineering Division also administers several programs including: Street and Roadway Preventative Maintenance, Floodplain Administration and School Safety.

FY 2012-2013 Highlights

- Received 81% resident approval for the General Plan 2030 Update.
- Completed the SB 1598 Regulatory Reform Compliance Review Policy.
- Reduced the overall planning review time frame to 36 working days.
- Approved the development of Coldwater Depot, 600,000 square feet warehouse building.

Development and Engineering Services

FY 2012-2013 Highlights

- Completed the design and development of the Avondale Elementary District offices on Western Ave.
- Performed and approved plan review and inspections, and C of O's for Phoenix Children's Hospital Urgent Care and Holy Cross Mausoleum.
- Completed final draft of North Avondale Specific Plan and Freeway Corridor Specific Plan.
- Completed the fourth year of Fire Plan Review and Inspections for Fire Alarms and Sprinklers on all non-school projects.
- Completed Single Family Design Manual.
- Processed and prepared building and fire permits for issuance of all new construction, tenant improvements, and additions for residential and commercial projects.
- Completed GIS program for all development agreements on City's intranet.
- Continue to provide over-the-counter reviews and associated permits.
- Worked with Neighborhood and Family Services Department and Foundations for Senior Living on the Home Repair Program.
- Completed purchase agreement for Desert Springs/Lennar Homes property for the Van Buren future Drainage/Recreation Corridor.
- Completed in-house design of the following projects:
  - Central Avenue, Van Buren Street to Western Avenue (Waterline and Sewerline Improvements)
  - CDBG Street & Sidewalk Improvements, MC85 (Buckeye Road) to Harrison Street, Central Avenue to 4th Street (Roadway and Waterline Design)
  - Roosevelt Street Alignment, Avondale Boulevard to 107th Avenue (Preliminary Design)
  - Legacy School interior circulation alternatives
- Completed in-house design and construction of the following projects:
  - Rancho Santa Fe Roadway Improvements, Dysart Road to McDowell Road
  - Dysart Road Left Turn Lane Improvements
  - Friendship Park Relocations and Removal Improvements
  - "Welcome to Avondale" Sign Improvements

Development and Engineering Services

FY 2012-2013 Highlights

- Provided project management on the following:
  - Van Buren Drainage Corridor (Preliminary Design and ROW Acquisition)
  - Central Avenue Roadway Improvements, Van Buren Street to Western Avenue (Preliminary Design)
  - City Center Phase 3, Off-site Improvements (Final Design)
  - City Center Phase 3, Interim Transit Improvements (Final Design)
  - McDowell Road/99th Avenue Intelligent Transportation System (ITS) Project (Final Design)
  - Northwest Public Safety Facility (Preliminary Design)
  - Avondale Boulevard and MC85 (Buckeye Road) Intersection Improvements (Preliminary Design)
  - Fairway Drive and I-10 Traffic Interchange (Preliminary Design)
  - Agua Fria Levee - Asphalt I-10 Underpass (Preliminary Design)
  - Dysart Road, Rancho Santa Fe to Indian School Road - fiber/TS equipment upgrade (Preliminary Design)
  - Historic Old Town Drainage Study (Preliminary Analysis)
  - Western Avenue/Dysart Road Neighborhood Park (Preliminary Design)
  - Thomas Road Bridge Crossing (Preliminary Design)
  - SR30 (Preliminary Design)
- Completed legal descriptions/exhibits and ROW acquisition for the following projects:
  - Legacy School interior circulation alternatives
  - Avondale Boulevard/Indian Springs Road PIR Pipeline ROW/ROE from ASLD
  - Monument Hill Trail/Arizona Centennial Heritage Project
  - El Mirage Road to Fairway Drive road name change
  - St John Bosco's Annexation support
- Completed the Transportation Update (2012).
- Completed the installation of a 12 kilowatt photovoltaic (solar) system on a parking structure at the Civic Center Library. The project included installation of educational kiosks and wall-mounted video screens in the City Hall lobby and the Civic Center Library lobby.
- Managed traffic signal optimization (TSOP) for Avondale Boulevard, from McDowell Road to MC85 (Buckeye Road) in coordination with the MAG regional program.
- Implemented mid-day timing plan for Dysart Road to help synchronize traffic signals and prevent traffic congestion thereby reducing pollution.
- Completed maintenance services and inspections on the City of Tolleson's traffic signals and streetlights.
- Replaced 365 regulatory and warning signs and 400 street name signs as part of the annual sign replacement program.
- Stripped 36 miles of arterial and collectors as part of the annual striping maintenance program.
- Administered Safe Routes to School projects.
- Represented the City at Sustainable Cities Network (SCN) meetings. Participant on the Solar Energy and Efficiency and Green Infrastructure workgroups.
- Represented the City on 7 MAG technical committees: held 2 Chair positions and 1 Vice Chair position.
- Participated in the Planners and the STLUIS Transportation Stakeholders Groups.
- Provided and performed plan review and inspection services for Hill Street/Legacy project.

Development and Engineering Services

FY 2012-2013 Highlights

- Completed engineering plan review on 89 development projects.
- Assisted Public Works Department with acceptance of 30 reduced pressure backflow assemblies (RPBAs).
- Managed the City's Multi-Sector General Permit (MSGP) for the Charles M. Wolf WWTP and the Municipal Operating Service Center (MOSC).
- Managed the DeMinimus General Permit for city wells located near the Agua Fria River.
- Hired an Environmental Program Manager.

Council Goal: *Community Development/Economic Development*

FY 2013-14 Objectives:

- Provide plan review approvals in 36 working days.
- Complete Coldwater Depot Phase I, II, & III.
- Amend Zoning Ord., create TOD and Infill Ord.
- Move forward with configuration and implementation of Accela Electronic Document Review
- Complete Architectural Model and video for City Center.
- Acquire property for Drainage Corridor along Van Buren.
- Promote multi-family housing for City Center.
- Implement SB1598 & monitor process as a result of the bill.
- Implement credit/debit card acceptance at Development Services Counter.

Council Goal: *Community Involvement*

FY 2013-14 Objectives:

- Participate in the Citizen's Academy.
- Implement "Community Voice" Civic Plus Module to enhance Public Participation.
- Implement a joint venture with Agua Fria High School building construction program and International Code Council Technical Training Program
- Spotlight Building Safety Month with focused weekly drawings (Fire Safety, Emergency Preparedness, Energy Conservation, Back Yard and Pool Safety)
- Participate in 2013 RAN Event.
- Utilize all social media outlets to enhance resident input and engagement.
- Move forward with configuration and implementation of Accela Citizen Access.
- Partner with Valley Forward and serve on the Land use Committee, Canal Scape, and Regional Council, and participate in MAG Committees.

Development and Engineering Services

Council Goal: *Environmental Leadership*

FY 2013-14 Objectives:

- ☐ Complete Tree Master Plan – Citywide.
- ☐ Investigate installation of electric vehicle (EV) charging stations.
- ☐ Implement the Single Family Design Manual.
- ☐ Encourage Energy Star appliances and construction and encourage solar options in all new single family homes.
- ☐ Develop a Municipal Sustainability Plan.

Council Goal: *Quality of Life*

FY 2013-14 Objectives:

- ☐ Complete the Design for the Agua Fria Trail/I-10 Underpass.
- ☐ Complete the multi-model Bicycle, Pedestrian and Trails Master Plan with Parks & Recreation Department.
- ☐ Complete the Historic Avondale Design and Development Manual.
- ☐ Complete the update to the Art Master Plan.
- ☐ Complete and implement the Specific Area Plans.
- ☐ Complete the design for the Art Park on Western Avenue.

Council Goal: *Staff Retention*

FY 2013-14 Objectives:

- ☐ Encourage participation with the Arizona Planning Association professional development.
- ☐ Continue Customer Service Rewards Program.
- ☐ Continue customer service training to provide innovative services at the development services counter.
- ☐ Expand Employee Recognition Program.
- ☐ Provide professional development opportunities for individual staff members.

Council Goal: *Transportation Management*

FY 2013-14 Objectives:

- ☐ Conduct a preliminary study on the feasibility for a bridge across Thomas Road.
- ☐ Amend the Zoning Ordinance to include a Transit Oriented Development Zoning District.
- ☐ Complete the Design for the City Center Transit Center.
- ☐ Continue to seek funding for capital costs of constructing the Regional Transit Center at Avondale City Center.
- ☐ Explore partnerships with other agencies in providing shared and cost-effective transit programs and opportunities.

Development and Engineering Services

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Plan Reviews completed – Planning	540	600	700
Average number of projects assigned to each CIP Project Manager	8.5	8	8
Percent of projects completed on schedule/ Percent completed within budget	90/90	92/92	93/93
Total amount of design contracts designed in-house	760K	600K	400K
Total amount of construction costs managed in-house	8.4M	5.0M	15.0M
Total amount of cost savings for the City due to in-house design and project management services	1.2M	980K	2.2M
Total number of signalized intersections/Percent of signals inspected and maintained	46/100	47/100	47/100
Total number of streetlight requests per year/Percent completed within 3 working days (excludes knockdowns/emergencies & power company involvement)	1060/100	1060/100	1060/100
Total number of sign repair requests per year/Percent completed within 3 working days (or 6 working days if it requires Bluestaking)	230/100	250/100	250/100
Number of miles/lane miles sealed per year	48/102	40/80	50/100
Permits Issued – Development Services/Engineering	978	1000	1200
Number of projects designed in-house	10	8	4
Plan Reviews completed – Fire	267	278	306
Fire Inspections Completed	1238	1288	1417
Review Building and Fire construction plans within 12 working days	100%	100%	100%
Respond to general inquiries within 24 hours	100%	100%	100%
Customers served at the front Counter	4510	4635	4898
Performed planning site and landscape inspections within 24 hours of being submitted	100%	100%	100%
Review building and architectural construction plans within 12 working days	100%	100%	100%
Hold pre-application meetings within two weeks and provide written comments to the customer prior to the meeting	100%	100%	100%
Total number of Business License processed through Development Services	275	286	315
Number of Liquor Licenses processed through Development Services	16	20	25
Number of Seasonal Sales permits processed through Development Services	2	5	10

Development and Engineering Services

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Number of Special Events permits processed through Development Services	11	15	17
Building Inspections Completed	7214	7574	8331
Plan Reviews completed – Building	610	635	698

Development and Engineering Services

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	Engineering	-	Consulting Services	-	100,000	100,000
	Building Services	-	Electronic Document Review	-	45,500	45,500
		-	Accela Citizen Access (ACA)	-	55,500	55,500
		0.0	Total Requests General Fund	-	201,000	201,000
		0.0	**Total Requests Development & Engineering Services**	**-**	**201,000**	**201,000**

Development and Engineering Services

Supplemental Detail

5900 Engineering

Priority: **2** **Title:** **Consulting Services** Amount: **$100,000**

Category: Council Goals **Related Council Goal:** Traffic Management

This one-time request will provide $200,000 for consulting services to assist with design services for transportation/transit related projects.

In addition to the miscellaneous engineering projects, surveys, legal fees, easement acquisition and geotechnical studies the Engineering Department currently performs, various professional/consulting services will be required to implement the recommendations identified by Council in the recently adopted General Plan and Transportation Plan. As identified in the City's General Plan, Avondale is striving towards the development of a balanced, integrated, multimodal circulation system (streets, trails, sidewalks, bikeways, transit, light rail, and river corridors) that is efficient and safe, and which connects neighborhoods to jobs, schools, services, local attractions, and open space. One of Avondale's goals is to increase "walkability" by adding pedestrian and bike paths that encourage people to use non-motorized means of travel rather than driving, thereby reducing traffic congestion and pollution. The City would also like to create a transit hub in Avondale to ensure close access to transit. Furthermore, Transportation Management and Environmental Leadership are goals of City Council. As emphasized in the City's recently adopted Transportation Plan (and General Plan), the City strives to provide a transportation system that serves the public in a safe, efficient, and cost-effective manner. An integrated transportation system that mitigates congestion, fosters a sense of community, and preserves the environment. Although projected growth for the City has been revised downward, population is still projected to increase by 62 percent and employment increased by 158 percent between 2010 and 2030.

The following transportation/transit related projects have been identified where design services need to be completed and funding is currently not available: Thomas Road Bridge Crossing, 107th Avenue, from McDowell Road to Van Buren Street, and Roosevelt Street Alignment. The cost for the development of preliminary plans and construction documents is estimated to be $40,000 for Thomas Road Bridge Crossing, $120,000 for 107th Avenue, McDowell to Van Buren and $40,000 for the Roosevelt Street Alignment for a total of $200,000.

Account Number:				Ongoing	Onetime
101	5900	6180	Consulting Services	0	100,000
			Totals	**0**	**100,000**

Development and Engineering Services

Supplemental Detail

5410 Building Services

Priority: **4 Title: Electronic Document Review** Amount: **$45,500**

Category: Council Goals **Related Council Goal:** Environmental Leadership

In keeping with the council goal of "Environmental Leadership" Development Serviced and Engineering are asking to fund EDR. The use of EDR will greatly reduce the use of valuable resources and also reduce the costs to developers substantially by affording them the ability to submit plans in a digital format. As an example the most recent Coldwater Depot Logistics Center was submitted 3 times over the review process and each time 3 sets of drawings were required to be submitted, at 92 sheets per set, of 36" X 42" sheets. In this one project 828 sheets were used of which 552 were just thrown into the recycle bin.

Cost
The implementation cost of EDR is primarily in the configuration costs of our existing permit tracking software Accela. The review capability is built into the software and does not cost any additional above and beyond or maintenance and support contract, it simply needs to be configured to our processes. There is also a moderate cost in hardware updates for larger monitors to enable the review of larger scale documents.

Consequence of not funding
If we do not fund EDR there will continue to be a needless use of resources during the permitting process that can be avoided with EDR. Phoenix will be implementing EDR within the year, Goodyear has been using EDR for three years, Maricopa County uses EDR within the Accela tracking system, Scottsdale and Gilbert are both using EDR, and Phoenix will be using EDR within the year. Avondale is a progressive City and we need to continue our progressiveness and fund EDR.

Account Number:				Ongoing	Onetime
101	5410	6180	Accela Configuration		37,000
101	5410	7081	Hardware Upgrades		8,500
			Totals		**45,500**

Development and Engineering Services

Supplemental Detail

5410 Building Services

Priority: **5 Title:** **Accela Citizen Access (ACA)** Amount: **$55,500**

Category: Council Goals **Related Council Goal:** Community Development/Econ

In keeping with the council goal of "Community Development and Economic Development" Development Serviced and Engineering are asking to fund ACA. The use of ACA will greatly improve our visibility within our community by providing 24 hour access to needed information and resources. ACA will allow developers and citizens to access our Department 24 hours a day be it for submitting projects or tracking the status of projects within our system. We (the City) will be seen as more customer focused and available through the implementation of ACA. Many of our neighboring jurisdictions are providing on line access to these resources already. For us to remain economically competitive we must offer the same basic services as our neighboring communities and exceed expectations.

Cost
The implementation cost of ADA is completely in the configuration costs of our existing permit tracking software Accela. The licensing of ACA is part of our ongoing maintenance and support contract with Accela.

Consequence of not funding
If Avondale does not fund ACA we will continue to lose our competitive edge with neighboring communities such as Goodyear, Glendale, Peoria, Maricopa County, Phoenix and the like that already have online access to information and permitting. Avondale is a progressive City and we need to continue our progressiveness and fund ACA.

Account Number:				Ongoing	Onetime
101	5410	6180	Accela Citizen Access Configuration		55,500
			Totals		**55,500**

Development and Engineering Services

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	2,832,283	2,744,025	2,874,810	2,874,810	2,677,352	2,563,490
Contractual Services	1,323,108	1,290,340	1,974,670	1,971,670	1,136,934	1,981,620
Commodities	145,732	189,361	168,440	171,440	104,094	165,000
Capital Outlay	69,273	53,870	140,000	140,000	89,823	40,000
Other	(57,050)	129,730	92,840	92,840	92,840	109,030
Transfers Out	204,102	87,720	101,980	101,980	101,980	106,950
Total by Category	**4,517,448**	**4,495,046**	**5,352,740**	**5,352,740**	**4,203,023**	**4,966,090**
Expenditures by Division						
Planning	617,440	629,675	723,200	723,200	668,997	712,380
Building Services	726,640	787,837	913,200	913,200	624,885	894,340
Growing Smarter Planning Grant	286	2,631	-	-	-	-
Development Services Center	(2,249)	-	-	-	-	-
Engineering	1,162,321	1,198,233	1,544,450	1,544,450	1,122,903	1,184,020
Traffic Engineering	2,005,045	1,869,598	1,893,610	1,893,610	1,722,553	1,878,050
Environmental Programs	7,965	7,072	278,280	278,280	63,685	347,300
Total by Division	**4,517,448**	**4,495,046**	**5,352,740**	**5,352,740**	**4,203,023**	**5,016,090**
Expenditures by Fund						
General Fund	2,414,543	2,584,001	3,081,150	3,081,150	2,295,446	2,678,830
Highway User Revenue Fund	1,928,877	1,869,141	1,993,310	1,993,310	1,814,069	1,989,960
Other Grants	174,028	41,904	-	-	29,823	-
Environmental Programs Fund	-	-	278,280	278,280	63,685	347,300
Total by Fund	**4,517,448**	**4,495,046**	**5,352,740**	**5,352,740**	**4,203,023**	**5,016,090**
Authorized Positions by Division						
Planning	7.00	7.00	7.00	7.00	7.00	7.00
Building Services	7.00	7.00	6.00	6.00	6.00	4.00
Engineering	13.00	11.00	11.00	11.00	7.00	8.00
Traffic Engineering	7.00	7.00	7.00	7.00	7.00	7.00
Environmental Programs	-	-	1.00	1.00	1.00	1.00
Total Authorized FTE	**34.00**	**32.00**	**32.00**	**32.00**	**28.00**	**27.00**

Development and Engineering Services

Operating Budget Detail

Fund: General Fund

Division: 101 -5400 - 00 Planning

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Planning Manager	1.00	1.00		1.00
Planner II	2.00	2.00		2.00
Landscape Architect and Urban Designer	-	1.00		1.00
Planner I	1.00	-		-
Zoning Specialist	1.00	1.00		1.00
Development Services Representative	1.00	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Total Authorized FTE	**7.00**	**7.00**		**7.00**
Personal Services				
5000 Personal Services	**577,860**	**563,520**	**-**	**563,520**
Salaries & Wages	*446,980*	*441,250*		*441,250*
Overtime	*1,410*	*1,410*		*1,410*
Employee Benefits	*129,470*	*120,860*		*120,860*
Total Personal Services	**577,860**	**563,520**	**-**	**563,520**
Contractual Services				
6180 Other Professional Services	**21,700**	**20,490**	**50,000**	**70,490**
Bike/Pedestrian/Tree Master Plans - Carryover			*50,000*	*50,000*
P/Z Meeting Transcription		*5,500*		*5,500*
Plan Updates		*14,990*		*14,990*
6210 Postage	**1,980**	**1,980**	**-**	**1,980**
6220 Telephone Service	**3,730**	**3,730**	**-**	**3,730**
Communication Charges		*3,730*		*3,730*
6280 Internal Printing/Copy Charges	**9,000**	**10,920**	**-**	**10,920**
6281 Risk Management Charges	**11,260**	**15,770**	**-**	**15,770**
6325 Contractual Maint./Technology	**5,250**	**4,490**	**-**	**4,490**
ArcGIS Licenses Renewals (8)		*4,240*		*4,240*
Map Logic (1)		*250*		*250*
6500 Memberships	**2,890**	**2,880**	**-**	**2,880**
3CMA		*400*		*400*
American Planning Association (APA)		*2,140*		*2,140*
Certified Permit Technician		*70*		*70*
Sam's Club membership		*40*		*40*
Urban Land Institute (ULI)		*230*		*230*
6510 Mileage Reimbursement	**350**	**350**	**-**	**350**
6520 Training	**5,880**	**10,860**	**-**	**10,860**
Seminars/Conferences/Workshops		*10,860*		*10,860*
6540 Meeting Expense	**1,500**	**1,500**	**-**	**1,500**
Meeting Expenses		*1,500*		*1,500*

Development and Engineering Services

Operating Budget Detail

Fund: General Fund

Division: 101 -5400 - 00 Planning

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6550 Subscriptions	**280**	**280**	**-**	**280**
AZ Business		*30*		*30*
AZ Real Estate Magazine		*30*		*30*
Phoenix Business Journal		*120*		*120*
Zoning Practice		*100*		*100*
6570 Printing	**3,800**	**3,800**	**-**	**3,800**
6580 Publication of Legal Notices	**4,640**	**4,640**	**-**	**4,640**
6990 Other Miscellaneous	**250**	**250**	**-**	**250**
Total Contractual Services	**72,510**	**81,940**	**50,000**	**131,940**
Commodities				
7010 General Office Supplies	**6,200**	**3,700**	**-**	**3,700**
7040 Books and Pamphlets	**460**	**460**	**-**	**460**
Planning Books		*460*		*460*
7080 Office Equipment	**2,220**	**2,220**	**-**	**2,220**
Headset Replacement		*700*		*700*
Office Equipment		*1,520*		*1,520*
7085 Computers and Software Licensing	**750**	**750**	**-**	**750**
7116 Employee Awards/Recognition Program	**1,000**	**500**	**-**	**500**
7990 Other Supplies	**650**	**650**	**-**	**650**
Resident Appreciation		*650*		*650*
Total Commodities	**11,280**	**8,280**	**-**	**8,280**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**7,550**	**8,640**	**-**	**8,640**
Technology Replacement Contribution		*8,640*		*8,640*
Total Transfers Out	**7,550**	**8,640**	**-**	**8,640**
Total Planning	**669,200**	**662,380**	**50,000**	**712,380**

Development and Engineering Services

Operating Budget Detail

Fund: General Fund

Division: 101 -5410 - 00 Building Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Chief Building Official	1.00	1.00		1.00
Building Inspector	3.00	2.00		2.00
Senior Plans Examiner	1.00	1.00		1.00
Fire Inspector II	1.00	-		-
Total Authorized FTE	**6.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**515,720**	**502,540**	**-**	**502,540**
Salaries & Wages	*379,850*	*377,900*		*377,900*
Overtime	*3,930*	*3,930*		*3,930*
Employee Benefits	*131,940*	*120,710*		*120,710*
Total Personal Services	**515,720**	**502,540**	**-**	**502,540**
Contractual Services				
6035 Contract Plans Review	**176,260**	**167,940**	**-**	**167,940**
6180 Other Professional Services	**-**	**-**	**75,000**	**75,000**
Contract Plans Review - Carryover			*75,000*	*75,000*
6220 Telephone Service	**3,660**	**3,660**	**-**	**3,660**
Communication Charges		*3,660*		*3,660*
6280 Internal Printing/Copy Charges	**1,470**	**1,710**	**-**	**1,710**
6281 Risk Management Charges	**11,180**	**13,860**	**-**	**13,860**
6282 Equipment Management Charges	**12,290**	**13,760**	**-**	**13,760**
6300 Contractual Maint./Radio&Comm.	**1,400**	**1,400**	**-**	**1,400**
GPS Maintenance (5)		*1,400*		*1,400*
6325 Contractual Maint./Technology	**69,300**	**75,300**	**-**	**75,300**
Accela Annual Maintenance		*73,500*		*73,500*
GovQA License Renewal		*800*		*800*
Net Motion		*1,000*		*1,000*
6500 Memberships	**990**	**1,260**	**-**	**1,260**
Arizona Automatic Fire Alarm Association (AFAA)		*150*		*150*
AZ Building Officials Association (AZBO) -Everyone		*200*		*200*
International Code Council (ICC)		*180*		*180*
International Code Council (ICC) Chapter Dues- Everyone		*60*		*60*
Misc Memberships		*500*		*500*
National Fire Protection Association (NFPA)- Randal		*170*		*170*
6520 Training	**7,070**	**6,820**	**-**	**6,820**
Building Inspection Certification- Everyone		*1,310*		*1,310*
International Code Council (ICC)- Randal		*2,000*		*2,000*
Local Seminars & Workshops		*1,780*		*1,780*
Plans Examiner Training		*1,730*		*1,730*
6540 Meeting Expense	**600**	**600**	**-**	**600**
6550 Subscriptions	**-**	**1,200**	**-**	**1,200**
NFCSS/NFPA		*1,200*		*1,200*
6570 Printing	**1,730**	**1,730**	**-**	**1,730**

Development and Engineering Services

Operating Budget Detail

Fund: General Fund

Division: 101 -5410 - 00 Building Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
Total Contractual Services	**285,950**	**289,240**	**75,000**	**364,240**
Commodities				
7040 Books and Pamphlets	**1,670**	**2,770**	**-**	**2,770**
Code Books		*2,770*		*2,770*
7200 Uniform Purchase	**370**	**370**	**-**	**370**
7230 Safety Apparel/Equipment	**790**	**790**	**-**	**790**
Safety Apparel/Equipment- Shoes, hard hats, shirts		*790*		*790*
7440 Small Tools and Instruments	**400**	**400**	**-**	**400**
7990 Other Supplies	**1,110**	**1,110**	**-**	**1,110**
Building Safety Month		*500*		*500*
Resident Appreciation		*610*		*610*
Total Commodities	**4,340**	**5,440**	**-**	**5,440**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**15,310**	**12,840**	**-**	**12,840**
Vehicle Replacement Contribution		*12,840*		*12,840*
9863 Transfer Out 603--Equipment Replacement	**8,320**	**9,280**	**-**	**9,280**
Technology Replacement Contribution		*9,280*		*9,280*
Total Transfers Out	**23,630**	**22,120**	**-**	**22,120**
Total Building Services	**829,640**	**819,340**	**75,000**	**894,340**

Development and Engineering Services

Operating Budget Detail

Fund: General Fund

Division: 101 -5900 - 00 Engineering

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
City Engineer	-	1.00		1.00
Development Services and Engineering Director	1.00	-		-
Engineering Plan Review Manager	-	1.00		1.00
Engineering Project Manager	2.00	1.00		1.00
Construction Project Manager	1.00	1.00		1.00
Senior Engineering Project Manager	1.00	-		-
Land Services Manager	1.00	1.00		1.00
Engineering Inspector	1.00	-		-
Engineering Technician II	1.00	1.00		1.00
Management Assistant	1.00	1.00		1.00
Administrative Assistant	1.00	-		-
Total Authorized FTE	**10.00**	**7.00**		**7.00**
Personal Services				
5000 Personal Services	**1,054,500**	**761,350**	**-**	**761,350**
Salaries & Wages	*800,280*	*580,940*		*580,940*
Overtime	*2,620*	*2,620*		*2,620*
Employee Benefits	*251,600*	*177,790*		*177,790*
Total Personal Services	**1,054,500**	**761,350**	**-**	**761,350**
Contractual Services				
6035 Contract Plans Review	**95,000**	**95,000**	**30,000**	**125,000**
Engineering Plan Review		*95,000*		*95,000*
Plan Review - Carryover			*30,000*	*30,000*
6180 Other Professional Services	**72,000**	**72,000**	**20,000**	**92,000**
Misc. Engineering Projects, Surveys, Legal Fees, Studies		*44,500*		*44,500*
School Studies		*27,500*		*27,500*
Traffic Impact analysis - Carryover			*10,000*	*10,000*
Warrant Studies - Carryover			*10,000*	*10,000*
6210 Postage	**600**	**600**	**-**	**600**
6220 Telephone Service	**5,250**	**5,250**	**-**	**5,250**
Communication Charges		*5,250*		*5,250*
6280 Internal Printing/Copy Charges	**5,780**	**7,140**	**-**	**7,140**
6281 Risk Management Charges	**16,820**	**17,340**	**-**	**17,340**
6282 Equipment Management Charges	**6,820**	**7,380**	**-**	**7,380**
6300 Contractual Maint./Radio&Comm.	**1,100**	**1,100**	**-**	**1,100**
GPS (3)		*1,100*		*1,100*
6310 Contractual Maint./Office Equip	**4,000**	**4,000**	**-**	**4,000**
Blueprint Copiers (2)		*4,000*		*4,000*

Development and Engineering Services

Operating Budget Detail

Fund: General Fund

Division: 101 -5900 - 00 **Engineering**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6325 Contractual Maint./Technology	**4,970**	**4,810**	**-**	**4,810**
ArcView GIS (1)		*330*		*330*
Autodesk Design Suite (2)		*2,200*		*2,200*
Flowmaster (1)		*300*		*300*
GovQA		*780*		*780*
Microstation (1)		*900*		*900*
StormCAD (1)		*300*		*300*
6500 Memberships	**2,320**	**2,320**	**-**	**2,320**
American Congress on Surveying & Mapping (1)		*200*		*200*
American Public Works Association (4)		*690*		*690*
American Society of Civil Engineers (3)		*720*		*720*
Association of State Flood Plain Managers (1)		*100*		*100*
ATTSA (2)		*160*		*160*
National Society of Professional Surveyors (1)		*450*		*450*
6520 Training	**10,000**	**10,000**	**-**	**10,000**
Professional Development - Training & Conferences		*10,000*		*10,000*
6570 Printing	**1,500**	**1,500**	**-**	**1,500**
6580 Publication of Legal Notices	**300**	**300**	**-**	**300**
Total Contractual Services	**226,460**	**228,740**	**50,000**	**278,740**
Commodities				
7010 General Office Supplies	**4,500**	**4,500**	**-**	**4,500**
7040 Books and Pamphlets	**500**	**660**	**-**	**660**
7075 GIS Plotter Supplies	**2,000**	**2,000**	**-**	**2,000**
Paper & Supplies		*2,000*		*2,000*
7085 Computers and Software Licensing	**1,400**	**1,400**	**-**	**1,400**
7200 Uniform Purchase	**100**	**100**	**-**	**100**
7230 Safety Apparel/Equipment	**500**	**500**	**-**	**500**
7440 Small Tools and Instruments	**500**	**500**	**-**	**500**
7990 Other Supplies	**200**	**200**	**-**	**200**
Total Commodities	**9,700**	**9,860**	**-**	**9,860**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**8,780**	**7,890**	**-**	**7,890**
Vehicle Replacement Contribution		*7,890*		*7,890*
9863 Transfer Out 603--Equipment Replacement	**10,050**	**14,270**	**-**	**14,270**
Technology Replacement Contribution		*14,270*		*14,270*
Total Transfers Out	**18,830**	**22,160**	**-**	**22,160**
Total Engineering	**1,309,490**	**1,022,110**	**50,000**	**1,072,110**

Development and Engineering Services

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -5900 - 00 Engineering

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Pavement Management Technician	1.00	-		-
Pavement Management Coordinator	-	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**82,150**	**91,310**	**-**	**91,310**
Salaries & Wages	*57,440*	*66,960*		*66,960*
Employee Benefits	*24,710*	*24,350*		*24,350*
Total Personal Services	**82,150**	**91,310**	**-**	**91,310**
Contractual Services				
6220 Telephone Service	**520**	**520**	**-**	**520**
Communication Charges		*520*		*520*
6281 Risk Management Charges	**1,710**	**2,390**	**-**	**2,390**
6282 Equipment Management Charges	**2,060**	**2,550**	**-**	**2,550**
6300 Contractual Maint./Radio&Comm.	**320**	**320**	**-**	**320**
GPS		*320*		*320*
6325 Contractual Maint./Technology	**2,880**	**2,880**	**-**	**2,880**
GIS		*330*		*330*
Pavement Management Software		*2,550*		*2,550*
6500 Memberships	**70**	**70**	**-**	**70**
ATTSA		*70*		*70*
6520 Training	**120**	**120**	**-**	**120**
Professional Development - Pavement Mgmt. Tech		*120*		*120*
Total Contractual Services	**7,680**	**8,850**	**-**	**8,850**
Other				
9310 Administrative Indirect Charges	**6,390**	**8,610**	**-**	**8,610**
Total Other	**6,390**	**8,610**	**-**	**8,610**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**3,140**	**3,140**	**-**	**3,140**
Vehicle Replacement Contribution		*3,140*		*3,140*
Total Transfers Out	**3,140**	**3,140**	**-**	**3,140**
Total Engineering	**99,360**	**111,910**	**-**	**111,910**

Development and Engineering Services

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -5925 - 00 Traffic Engineering

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Traffic Engineer	-	1.00		1.00
Assistant Traffic Engineer	1.00	-		-
Signal Technician	1.00	1.00		1.00
Traffic Operations Supervisor	1.00	1.00		1.00
Streetlight Technician	2.00	2.00		2.00
Traffic Operations Technician	2.00	2.00		2.00
Total Authorized FTE	**7.00**	**7.00**		**7.00**
Personal Services				
5000 Personal Services	**562,310**	**545,230**	**-**	**545,230**
Salaries & Wages	*385,510*	*386,580*		*386,580*
Overtime	*15,700*	*15,700*		*15,700*
Employee Benefits	*161,100*	*142,950*		*142,950*
Total Personal Services	**562,310**	**545,230**	**-**	**545,230**
Contractual Services				
6180 Other Professional Services	**18,000**	**18,000**	**4,100**	**22,100**
Annual Traffic Counts		*4,500*		*4,500*
Bluestaking		*2,000*		*2,000*
Security Guard Services		*7,400*		*7,400*
Signal Studies		*4,100*		*4,100*
Traffic Signal Studies - Carryover			*4,100*	*4,100*
6190 Other Fees	**1,000**	**1,000**	**-**	**1,000**
Streetlight Joint Use Agreement (APS)		*1,000*		*1,000*
6210 Postage	**200**	**200**	**-**	**200**
6220 Telephone Service	**5,490**	**5,490**	**-**	**5,490**
Communication Charges		*5,490*		*5,490*
6230 Electricity	**786,450**	**786,450**	**-**	**786,450**
6280 Internal Printing/Copy Charges	**900**	**1,160**	**-**	**1,160**
6281 Risk Management Charges	**15,330**	**23,040**	**-**	**23,040**
6282 Equipment Management Charges	**33,620**	**37,790**	**-**	**37,790**
6300 Contractual Maint./Radio&Comm.	**1,400**	**1,400**	**-**	**1,400**
GPS (5)		*1,400*		*1,400*
6325 Contractual Maint./Technology	**9,330**	**9,330**	**-**	**9,330**
EAM Asset and Work Order Management		*8,000*		*8,000*
GIS		*330*		*330*
Intersection Magic		*1,000*		*1,000*
6500 Memberships	**1,680**	**1,680**	**-**	**1,680**
ATSSA - Traffic Ops Supr		*80*		*80*
International Municipal Signal Association (6)		*420*		*420*
ITE Agency Membership		*1,180*		*1,180*
6520 Training	**6,000**	**6,000**	**-**	**6,000**
Professional Development - Training & Conferences		*6,000*		*6,000*
6640 Uniform Rental	**720**	**720**	**-**	**720**

Development and Engineering Services

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -5925 - 00 Traffic Engineering

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6790 R&M Traffic Signs	**147,000**	**147,000**	**-**	**147,000**
Sign Manufacturing		*62,000*		*62,000*
Striping Maintenance		*85,000*		*85,000*
Total Contractual Services	**1,027,120**	**1,039,260**	**4,100**	**1,043,360**
Commodities				
7010 General Office Supplies	**200**	**200**	**-**	**200**
7040 Books and Pamphlets	**410**	**410**	**-**	**410**
7200 Uniform Purchase	**400**	**400**	**-**	**400**
7230 Safety Apparel/Equipment	**800**	**800**	**-**	**800**
7440 Small Tools and Instruments	**400**	**400**	**-**	**400**
7690 Traffic Signs	**62,500**	**62,500**	**-**	**62,500**
Striping Supplies		*17,500*		*17,500*
Traffic Sign Supplies		*45,000*		*45,000*
7691 Traffic Signals	**33,500**	**33,500**	**-**	**33,500**
Traffic Signal Supplies		*33,000*		*33,000*
Traffic Signal Supplies-Recycle Revenue		*500*		*500*
7692 Streetlights	**41,300**	**41,300**	**-**	**41,300**
Streetlight Supplies		*41,300*		*41,300*
Total Commodities	**139,510**	**139,510**	**-**	**139,510**
Other				
9310 Administrative Indirect Charges	**61,180**	**72,980**	**-**	**72,980**
9330 Facilities Maintenance Charges	**25,270**	**27,440**	**-**	**27,440**
Total Other	**86,450**	**100,420**	**-**	**100,420**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**40,280**	**38,780**	**-**	**38,780**
Vehicle Replacement Contribution		*38,780*		*38,780*
9863 Transfer Out 603--Equipment Replacement	**8,550**	**10,750**	**-**	**10,750**
Technology Replacement Contribution		*10,750*		*10,750*
Total Transfers Out	**48,830**	**49,530**	**-**	**49,530**
Total Traffic Engineering	**1,864,220**	**1,873,950**	**4,100**	**1,878,050**

Development and Engineering Services

Operating Budget Detail

Fund: Environmental Programs Fund

Division: 245 -5927 - 00 Environmental Programs

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Environmental Program Manager	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**82,270**	**99,540**	**-**	**99,540**
Salaries & Wages	*61,210*	*76,980*		*76,980*
Employee Benefits	*21,060*	*22,560*		*22,560*
Total Personal Services	**82,270**	**99,540**	**-**	**99,540**
Contractual Services				
6030 Engineering Fees	**10,000**	**10,000**	**40,000**	**50,000**
Engineering Fees		*10,000*		*10,000*
Storm Drain Asset Management System - Carryover			*40,000*	*40,000*
6150 Landfill Fees	**5,000**	**5,000**	**-**	**5,000**
6180 Other Professional Services	**-**	**-**	**60,000**	**60,000**
Contracted Vactor Services - Carryover			*60,000*	*60,000*
6190 Other Fees	**5,000**	**5,000**	**-**	**5,000**
MS4 Permit Fee		*5,000*		*5,000*
6281 Risk Management Charges	**-**	**2,090**	**-**	**2,090**
6325 Contractual Maint./Technology	**6,000**	**6,000**	**-**	**6,000**
Software		*6,000*		*6,000*
6490 Organizational Development	**2,000**	**2,000**	**-**	**2,000**
6500 Memberships	**4,000**	**4,000**	**-**	**4,000**
Memberships		*2,000*		*2,000*
Stormwater Outreach for Regional Municipalities (STORM) Membership		*2,000*		*2,000*
6520 Training	**2,000**	**2,000**	**-**	**2,000**
Training for NPDES		*2,000*		*2,000*
6570 Printing	**7,000**	**7,000**	**-**	**7,000**
Educational Materials (Community Relations)		*3,000*		*3,000*
Educational Materials (NFS)		*1,500*		*1,500*
Public Education & Outreach Materials		*1,500*		*1,500*
Public Education and Outreach Materials		*1,000*		*1,000*
6580 Publication of Legal Notices	**1,600**	**1,600**	**-**	**1,600**
6590 Promotion and Publicity	**1,800**	**1,800**	**-**	**1,800**
Public Volunteer Events		*1,800*		*1,800*
6770 R&M Other	**8,000**	**8,000**	**-**	**8,000**
R&M - Stormwater System		*8,000*		*8,000*
Total Contractual Services	**52,400**	**54,490**	**100,000**	**154,490**
Commodities				
7990 Other Supplies	**1,910**	**1,910**	**-**	**1,910**
Supplies		*1,910*		*1,910*
Total Commodities	**1,910**	**1,910**	**-**	**1,910**

Development and Engineering Services

Operating Budget Detail

Fund: Environmental Programs Fund

Division: 245 -5927 - 00 Environmental Programs

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Capital Outlay				
8630 Equipment	-	-	40,000	40,000
Monitoring Stations - Carryover			*40,000*	*40,000*
Total Capital Outlay	-	-	40,000	40,000
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	-	1,360	-	1,360
Technology Replacement Contribution		*1,360*		*1,360*
Total Transfers Out	-	1,360	-	1,360
Contingency				
9900 Contingency	-	-	50,000	50,000
Total Contingency	-	-	50,000	50,000
Total Environmental Programs	136,580	157,300	190,000	347,300

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City Clerk

Records Management

Elections

Licensing

Passport Services

The City Clerk's Office performs various external functions and provides internal support functions for the City. The primary responsibilities of the City Clerk are to give notice of all council meetings, keep journal of all council proceedings, act as the custodian of City records, coordinate primary, general and special elections and to administer liquor licenses. These duties are performed as required by Charter, Ordinance, or State Law.

Other responsibilities include:
- First line customer service
- Passports
- Annexations
- Peddler's licensing
- Council agendas, minutes, resolutions and ordinances
- Legal publications
- Internal and external request for information or public records
- Notary Services
- Contracts/agreements
- Code and charter updates
- Incoming and outgoing mail
- Conference room reservation for community organizations and staff
- Coordination of appointments to boards, commissions and committees as well as posting of agendas and minutes
- Carpool reservations
- Special event permits

FY 2012-2013 Highlights

- Coordinated the City's first election in the new election cycle. Approved by voters in 2010, the consolidation of the city's election with the state's election, resulted in increased voter participation and a savings of $60,000.
- Worked with Community Relations Department in the preparation of a campaign to encourage voter participation which highlighted "Carmen Electa" as an election ambassador. The campaign included voter education as well as factual information regarding ballot issues.
- Represented Avondale at MAG's 3-1-1 Business Plan Committee, a committee to determine the viability of activating the 3-1-1 system in Maricopa County.
- Recruited a new Records Administrator who is in the process of developing a Records Management Program for the City of Avondale to ensure the city's records are maintained, retained and destroyed according to applicable statutes.
- Assisted in the coordination of the City's first Naturalization Ceremonies and delivered the keynote address.
- Coordinated the review of special event applications to ensure events held within the city did not impose unexpected demands on city services and that the city provided support to events when feasible.

City Clerk

FY 2012-2013 Highlights

- Processed in excess of thirty liquor license applications which included new applications, transfers, special event liquor licenses, change in ownership, etc. Without exception all applications were processed and a recommendation for approval was forwarded to the AZ Department of Liquor Licenses and Control on a timely basis.
- With the assistance of the IT Department, developed a temporary legal hold solution to safeguard documents when needed due to upcoming litigation.
- Without exception, City Clerk's Department staff provides exemplary customer service to City Hall visitors and those calling the main phone number, answering a multitude of questions and directing people to the right staff member to receive further assistance.
- Posted all City Council, Boards, Commissions and Committees meeting agendas at the six designated posting locations in compliance with the Open Meeting Law. Summaries of actions and minutes were also posted on the City's website on a timely basis.
- Continued to prepare the "Avondale Insider," a quarterly newsletter for Boards, Commission, and Committee members updating them on council actions and informing them of upcoming events and initiatives.
- Coordinated the appointment of thirteen new members and the reappointment of fourteen members to the City's Boards, Commissions and Committees which resulted in all regular seats in all BCCs being filled.
- Contributed to the Morale Booster Committee's monthly functions by organizing and sponsoring two events to encouraged employee involvement and boost morale.

Council Goal: *Community Involvement*

FY 2013-14 Objectives:

- Continue to publish the "Avondale Insider" newsletter to keep Board, Commission and Committee members engaged and informed.
- Continue to coordinate Meet and Greet sessions with candidates for appointment to the City's Boards, Commissions and Committees to ensure that all BCCs have enough members to be able to carry on with their mission.
- Continue to put together a council agenda packet that is published on a timely basis and in accordance with the open meeting law.
- Continue to post all agendas, minutes, summary of council actions and meeting audio as promptly as possible in compliance with applicable law and to ensure all council related information is easily accessible by the public.

Council Goal: *Financial Stability*

FY 2013-14 Objectives:

- Continue to work with the Information Technology Department to develop and/or implement a solution for the legal hold of documents to prevent the untimely destruction of documents related to litigation.

Council Goal: *Quality of Life*

FY 2013-14 Objectives:

- Continue to coordinate review of all special event applications, so that events brought to the City provide an opportunity for residents to participate and get involved in their community while at the same time ensuring that events run smoothly and safely and consider any potential impact to city services.

City Clerk

Council Goal: *Staff Retention*

FY 2013-14 Objectives:

- Continue to contribute to the Morale Booster Committee's monthly activities to provide a fun and low cost opportunity for employees to get involved and interact with fellow employees.
- Continue to develop and implement the City's Records Management Program to ensure all employees have a good understanding of their responsibilities regarding the management of their own records and to empower them to identify and destroy records when allowed by law.

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Notarization of documents	542	594	590
Room reservations	1,131	1,020	1,020
Requests for public records processed	343	361	360
Boxes of records destroyed after reaching their retention requirement	132	200	200
Pool Vehicle reservations	1,330	1,300	1,300
Passports processed	3,414	3,800	3,800

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	337,355	331,742	345,750	345,750	384,635	413,260
Contractual Services	84,785	58,327	117,190	114,640	68,304	113,570
Commodities	4,946	2,873	3,750	6,300	5,677	3,750
Other	(151,350)	(161,840)	(15,450)	(15,450)	(15,450)	(34,890)
Transfers Out	9,950	7,360	6,720	6,720	6,720	7,790
Total by Category	**285,686**	**238,462**	**457,960**	**457,960**	**449,886**	**503,480**
Expenditures by Division						
City Clerk	259,203	238,187	418,900	418,900	416,878	475,010
Elections	26,483	275	39,060	39,060	33,008	28,470
Total by Division	**285,686**	**238,462**	**457,960**	**457,960**	**449,886**	**503,480**
Expenditures by Fund						
General Fund	285,686	238,462	457,960	457,960	449,886	503,480
Total by Fund	**285,686**	**238,462**	**457,960**	**457,960**	**449,886**	**503,480**
Authorized Positions by Division						
City Clerk	5.00	5.00	5.00	5.00	6.00	6.00
Total Authorized FTE	**5.00**	**5.00**	**5.00**	**5.00**	**6.00**	**6.00**

City Clerk

Operating Budget Detail

Fund: General Fund

Division: 101 -6000 - 00 City Clerk

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
City Clerk	1.00	1.00		1.00
Records Administrator	-	1.00		1.00
City Clerk Assistant II	2.00	2.00		2.00
Senior Administrative Clerk	2.00	2.00		2.00
Total Authorized FTE	**5.00**	**6.00**		**6.00**
Personal Services				
5000 Personal Services	**345,750**	**413,260**	**-**	**413,260**
Salaries & Wages	*251,930*	*309,080*		*309,080*
Overtime	*2,000*	*2,000*		*2,000*
Employee Benefits	*91,820*	*102,180*		*102,180*
Total Personal Services	**345,750**	**413,260**	**-**	**413,260**
Contractual Services				
6180 Other Professional Services	**19,000**	**19,000**	**-**	**19,000**
Council Meeting Minutes Transcription		*5,000*		*5,000*
Document Shredding		*2,500*		*2,500*
Engineering Services		*2,500*		*2,500*
Miscellaneous		*3,000*		*3,000*
Municipal Code Update		*6,000*		*6,000*
6190 Other Fees	**500**	**500**	**-**	**500**
Maricopa County Recorders Office		*500*		*500*
6210 Postage	**3,000**	**3,000**	**-**	**3,000**
6220 Telephone Service	**2,630**	**2,630**	**-**	**2,630**
Communication Charges		*2,630*		*2,630*
6280 Internal Printing/Copy Charges	**10,000**	**11,400**	**-**	**11,400**
6281 Risk Management Charges	**7,600**	**13,170**	**-**	**13,170**
6325 Contractual Maint./Technology	**1,080**	**1,080**	**-**	**1,080**
Software License Renewal - JCG		*1,080*		*1,080*
6440 Notary Bonds	**100**	**100**	**-**	**100**
6500 Memberships	**630**	**725**	**-**	**725**
ARMA		*215*		*215*
AZ Municipal Clerk's Association		*225*		*225*
International Institute of Municipal Clerks		*230*		*230*
National Notary Association		*55*		*55*
6510 Mileage Reimbursement	**250**	**245**	**-**	**245**
6520 Training	**2,900**	**5,500**	**-**	**5,500**
6540 Meeting Expense	**650**	**650**	**-**	**650**
6550 Subscriptions	**2,500**	**2,500**	**-**	**2,500**
West Group		*2,500*		*2,500*
6570 Printing	**400**	**400**	**-**	**400**
6580 Publication of Legal Notices	**15,690**	**13,000**	**-**	**13,000**

City Clerk

Operating Budget Detail

Fund: General Fund

Division: 101 -6000 - 00 City Clerk

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6600 Rental Office Equipment	**4,200**	**4,200**	**-**	**4,200**
Postage Machine Rental		*4,200*		*4,200*
6620 Rental Space	**4,000**	**4,000**	**-**	**4,000**
6990 Other Miscellaneous	**3,000**	**3,000**	**-**	**3,000**
Total Contractual Services	**78,130**	**85,100**	**-**	**85,100**
Commodities				
7010 General Office Supplies	**3,750**	**3,750**	**-**	**3,750**
Total Commodities	**3,750**	**3,750**	**-**	**3,750**
Other				
9310 Administrative Indirect Charges	**(15,450)**	**(34,890)**	**-**	**(34,890)**
Total Other	**(15,450)**	**(34,890)**	**-**	**(34,890)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**6,720**	**7,790**	**-**	**7,790**
Technology Replacement Contribution		*7,790*		*7,790*
Total Transfers Out	**6,720**	**7,790**	**-**	**7,790**
Total City Clerk	**418,900**	**475,010**	**-**	**475,010**

Division: 101 -6002 - 00 Elections

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6580 Publication of Legal Notices	**380**	**380**	**-**	**380**
6990 Other Miscellaneous	**28,090**	**28,090**	**-**	**28,090**
Elections		*28,090*		*28,090*
Total Contractual Services	**28,470**	**28,470**	**-**	**28,470**
Total Elections	**28,470**	**28,470**	**-**	**28,470**

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Police Department

Patrol

Investigations

Support Services

Community Programs

The Police Department provides public safety related services to the community in a variety of ways including proactive and reactive patrol through the city, responding to calls for service from the public, providing crime prevention services, and enforcing criminal and traffic laws. The Police Department also provides community services in the form of programs, presentations, and by networking with community groups. The Department also provides a presence in the school systems through the SRO (School Resource Officer) program. All of these services work towards providing a safer environment for our citizens to live, work, and raise their families.

The Avondale Police Department consists of 169 employees which includes 115 sworn police officers and 54 professional staff positions. There are two Divisions in the Police Department which include the Patrol/Investigations Division, and the Support Services Division. The Patrol/Investigations Division is managed by three Lieutenants over Patrol, one Lieutenant over Criminal Investigations and directed by an Assistant Chief. The Support Services Division is managed by a Lieutenant over Communications, a Lieutenant over Detention, a Recruitment/Hiring Sergeant, Training Sergeant and Rangemaster/SRO Sergeant all in the Professional Services Bureau, a Police Volunteer Coordinator, the Community Services Supervisor, Crime Analyst and CAD/ RMS Administrator and the Division is directed by an Assistant Chief. The Police Chief oversees the Budget/Records Manager, Internal Affairs, PIO, the SWFAC Manager and the two Assistant Chiefs.

FY 2012-2013 Highlights

- Sterling Crime Free and the Avondale Police Department created a public-private partnership to provide training to multi-housing property staff, with the ultimate goal being reduced crime on their properties. This free training focuses on: better screening of potential tenants, ensuring the property has implemented all safety precautions available, and learning the law regarding landlord tenant issues that arise in multi-housing communities. To date 75 multi-housing communities' staff have attended our Crime Free Phase 1 training, and actively participate in this cost free program helping to reduce the crime rate in these communities.
- The Avondale Police Department participated in the annual Getting Arizona Involved in Neighborhoods event in downtown Avondale where a record number of citizens attended.
- The Avondale Police Officers Association and the Management Team from the City participated in their second contract negotiation focusing on Officer salaries through Meet and Confer process. It is anticipated that the second labor contract will be completed in February, 2013.
- The Police department has developed a task force to develop and implement strategies in dealing with the on-going issues of scrap metal thefts. The task force includes various areas and units within the department in order to take a multi-facet approach to the problem. The group will focus on investigative, education, and prevention techniques in order to address the issues. The department is also working with other City departments and segments of the community, such as realtors, HOAs and block watch groups, to have a positive impact on the reduction of metal thefts within the City. The CAT team initiated several metal theft investigations one of which lead to the arrest of subjects involved in metal thefts totaling $20,000 in stolen property that was recovered and the subjects involved were arrested.

Police

FY 2012-2013 Highlights

- The Community Action Team (CAT) consists of 6 Officers and 1 Sergeant yet it was staffed with 3 Officers and 1 Sergeant for most of the last year due to staffing shortages. This allowed the uniformed patrol division to operate with fewer vacancies throughout the year. The CAT team was instrumental in approximately 35 major investigations despite operating with fewer Officers. This team was created, in part, from a Federal Grant and the team is now fully active to focus on crime trends in Avondale. During the year the CAT team has made 150 felony and misdemeanor arrests, worked 21 uniformed patrol details and attended 24 HOA/Community events.
- The Southwest Family Advocacy Center changed locations to 2333 N. Pebble Creek Parkway in Goodyear expanding services to the west valley by adding the Maricopa County Sheriff's Office as a fourth partner reducing the operating costs from $240,000 to $180,000 per partner. Further, the new facility increased the operating space from 12,348 square feet to 15,159
- The City of Avondale and Community Bridges continued their partnership with the west valley providing services to citizens suffering from co-occurring disorders which lead to reduced police calls for service while providing education and intervention for those in need of services.
- The Police Department goal to reduce the crime rate by 5% was exceeded. The crime rate in Avondale dropped 7% when compared to the previous year.

Council Goal: *Public Safety*

FY 2013-14 Objectives:

- Goal: To reduce the crime rate in the City of Avondale.

  Method of Measurement: The crime rate in Avondale is calculated on a 12 month rolling year normalized by the population using standardized UCR part 1 crime categories. UCR part 1 crime totals in Avondale decreased by 7% in 2012 from 2011.

Police

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Burglar Alarm	2084	1988	1881
Rapes	4	10	12
Robberies	73	74	67
Aggravated Assaults	159	155	160
Burglaries	647	600	550
Thefts	2743	2600	2500
Motor Vehicle Thefts	238	220	215
Arsons	10	9	5
911 Hang Up	16851	17436	18712
Homicides	7	8	9
Suspicious	5580	4866	4415
Citations Issued	5340	5500	5700
Burglar Alarm - False Alarm	1992	1920	1868
Citizen Assist	3744	3800	3900
Parking Problem	832	875	750
Felony Arrests	748	700	650
Misdemeanor Arrests	4776	4733	4855
Wanted Persons	1982	1980	2006
Court Processes	561	579	597
Traffic Stops	12611	13500	14200
Traffic Accidents	1359	1403	1419
Animal Problem	2561	2577	2600

Police

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	Police - Traffic	1.0	30 Day Tow/Records Supervisor	86,340	2,250	88,590
	Police - Professional Standards Bureau	-	Glock	-	18,000	18,000
	Police - Patrol	-	Law Enforcement Officer Equipment Fund	7,000	-	7,000
		1.0	Total Requests General Fund	93,340	20,250	113,590
229	Police - Family Advocacy Center	1.0	Prevention Cooordinator	76,760	-	76,760
		-	Monthly Charge for Internet	5,760	-	5,760
		-	Media Solv Maintenance	3,020	-	3,020
		-	Maintenance Network Equipment	12,360	-	12,360
		-	Application Fee for Accreditation of FAC	-	3,000	3,000
		-	Office Supplies	1,500	-	1,500
		-	Educational Material	850	-	850
		1.0	Total Requests Regional Family Advocacy	100,250	3,000	103,250
235	Police - Detention Services	-	LiveScan and Printer	-	27,150	27,150
	Police - Traffic	-	Speed Trailer	-	9,000	9,000
	Police - Patrol	-	Upgrade of SWAT Vehicle	-	8,000	8,000
		0.0	Total Requests Public Safety Dedicated Sales Tax	-	44,150	44,150
		2.0	**Total Requests Police**	**193,590**	**67,400**	**260,990**

Police

Supplemental Detail

6119 Police - Traffic

Priority: **5 Title: 30 Day Tow/Records Supervisor** Amount: **$88,590**

Category: New Program/Enhanced Service **Related Council Goal:** 0

In FY12 the 30 Day Tow fund generated $118,200 in impound fees, however, for the first 6 months of FY13 the 30 Day Tow fund has generated $86,850. These impound fees collected can only be used for administration of this program. Due to the growth in activity, we would like to request an increase in expenditure authority using the 30 Day Tow Revenue of $50,000 on-going and $2,250 one-time to fund this position.

Handling the release of public records and high contact with citizens, attorneys, private investigators, insurance companies, and other law enforcement agencies is liability intensive. This is due to the confidential data contained in a police report, 911 call, CAD screen, or interview recordings. Inforamtion such as address, social security numbers, driver's license number, date of birth, workplace, confidential informant information, credit card numbers, license plates, and HIPPA information needs to be redacted prior to release. It is imperative that a position be established to directly supervise and mentor employees to make sure report requests and 30 Day Tow files are handled according to policy. Since Records staff and the 30 Day Tow position have significant interaction with the public on the phone and in person at the front desk, consolidating both functions under one supervisor is justified.

The Records/30 Day Tow Supervisor will be a working supervisor providing back-up for all positions, as well as first line supervision. The current back-up for the 30 Day Tow Coordinator is a Motor Officer, which takes an officer away from enforcing traffic laws, responding to traffic accidents, and other public safety issues. The supervisor will fill in as needed for records clerks, and providing first line supervision for Records and Tow Coordinator. Furthermore, the supervisor will initiate policy and procedures and create a desk reference manual for all tasks/positions. In addition, this position will also take the lead on Unified Crime Reporting (UCR) removing responsibility from the Crime Analyst and CAD Administrator.

Account Number:				Ongoing	Onetime
101	6119	5010	Salary & Wages	65,520	0
101	6119	5016	Cell Phone Stipend	600	0
101	6119	5110	Social Security (OASDI)	4,060	0
101	6119	5120	Retirement	7,560	0
101	6119	5160	Health Insurance	6,470	0
101	6119	5170	Life Insurance	280	0
101	6119	5180	Dental Insurance	900	0
101	6119	5220	Medicare	950	0
101	6119	7080	Cisco IP phone	0	600
101	6119	7085	Laptop Computer	0	1,650
			Totals	**86,340**	**2,250**

Police

Supplemental Detail

6115 Police - Professional Standards Bureau

Priority: **6 Title: Glock** Amount: **$18,000**

Category: Council Goals **Related Council Goal:** Public Safety

The Glock handgun is the most prevalently issued duty handgun by agencies in Maricopa County. By transitioning to the Glock handgun it will allow the police department to train at the police academy in a more consistent manner on the same weapon system. The training concepts with all handguns are the same but there are specific things that must be done with the Sig P series handguns prior to holstering such as decocking. The Glock handgun is an internal striker fired weapon and it does not have an exposed hammer therefore does not require a decocker. The simplicity of the Glock system will streamline the training process for Officers and also simplify the training by firearms instructors.

The Glock Generation four (4) series of pistols has been examined and it offers more flexibility in fitting different hand sizes of officers. The Glock generation four handguns offer an interchangeable/adjustable back strap that reduces the length of pull from the back strap to the trigger. This is an immediate benefit as department firearms instructors will be able to fit the handgun to our officers. Currently we issue four different Sig Sauer handguns in an attempt to fit the officer to the handgun as we cannot reduce the length of trigger pull only the diameter of the grip of the handgun.

Account Number:				Ongoing	Onetime
101	6115	8630	Transistion to Glocks	0	18,000
			Totals	**0**	**18,000**

6174 Police - Patrol

Priority: **9 Title: Law Enforcement Officer Equipment Fund** Amount: **$7,000**

Category: Mandates/Regulatory **Related Council Goal:** Public Safety

Expenditure Authority Request

Arizona Revised Statue 12-116.04 provides for an assessment on civil traffic violations that is to be used to supplement monies available for officer safety equipment. To date in FY 2012-13, approximately $10,000 has been collected. Staff is requesting additional appropriation in the amount of $7,000 to match projected revenue which an only be used for Police Officer safety equipment.

Account Number:				Ongoing	Onetime
101	6174	7230	Officer Safety Equipment	7,000	0
			Totals	**7,000**	**0**

Police

Supplemental Detail

6111 Police - Family Advocacy Center

Priority: **10 Title: Prevention Cooordinator** Amount: **$76,760**

Category: New Program/Enhanced Service **Related Council Goal:** Quality of Life

This position is currently funded by a GRIC grant which funds the position until January 2014.

The Prevention/Community Outreach Coordinator promotes the safety and well-being of our communities by providing educational programs and services which develop and strengthen our communities' capacity to nurture victims of abuse and prevent abuse in all forms. This education and awareness decreases lifelong adverse medical and emotional consequences for children and promotes their well-being. It also reduces the costs of human services, delinquency and criminal justice services. This is best achieved by ensuring a child's right to achieve his or her full potential and to prevent abuse and neglect before it happens.

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With the growth of the Southwest Family Advocacy Center and the addition of a fourth partner agency, the number of forensic interviews doubled in the past year. In order to continue to provide timely and quality forensic services for the investigative process, we need to have an additional position to provide forensic interviews. Approximately 25% of the person's time will be spent on providing forensic interviews and completing summary reports. This position also allows for interview services to continue when the center's full time forensic interviewer is out sick and/or on vacation.

Account Number:				Ongoing	Onetime
229	6111	5010	Salary & Wages	57,000	0
229	6111	5016	Cell Phone Stipend	1,200	0
229	6111	5110	Social Security (OASDI)	3,530	0
229	6111	5120	Retirement	6,580	0
229	6111	5160	Health Insurance	6,470	0
229	6111	5170	Life Insurance	250	0
229	6111	5180	Dental Insurance	900	0
229	6111	5220	Medicare	830	0
			Totals	**76,760**	**0**

Police

Supplemental Detail

6111 Police - Family Advocacy Center

Priority: **11 Title: Monthly Charge for Internet** Amount: **$5,760**

Category: New Facilities **Related Council Goal:** 0

With the increase in users at the SWFAC, we have split off this center so they have their own dedicated internet link. Since this is a shared facility for multiple agencies that are connecting back to their home sites, this allows the bandwidth needed for their connections. The center was utilizing the City of Avondale's internet link that was already being heavily utilized by Avondale departments. The additional cost is $480 per month.

Account Number:				Ongoing	Onetime
229	6111	6220	Internet Charges	5,760	0
			Totals	**5,760**	**0**

6111 Police - Family Advocacy Center

Priority: **12 Title: Media Solv Maintenance** Amount: **$3,020**

Category: New Program/Enhanced Service **Related Council Goal:** 0

MediaSolv is the recording equipment used by the SWFAC for the digital recording of forensic interviews. The support and maintenance fee is necessary to maintain the system and to make certain that detectives have a reliable system to use for the recording of evidence in their cases.

Account Number:				Ongoing	Onetime
229	6111	6325	Media Solv Maintenance	3,020	0
			Totals	**3,020**	**0**

6111 Police - Family Advocacy Center

Priority: **13 Title: Maintenance Network Equipment** Amount: **$12,360**

Category: New Facilities **Related Council Goal:** 0

The center was not being charged for the maintenance and support on their existing network equipment. With the move of the center, this increased the amount of network equipment with having multiple floors & added users. This cost covers the maintenance and support on the networking equipment installed at the SWFAC.

Account Number:				Ongoing	Onetime
229	6111	6325	Maintenance Network Equipment	12,360	0
			Totals	**12,360**	**0**

Police

Supplemental Detail

6111 Police - Family Advocacy Center

Priority: **14 Title: Application Fee for Accreditation of FAC** Amount: **$3,000**

Category: Efficiency/Effectiveness Improvements **Related Council Goal:** 0

Child Advocacy Centers that have met national accreditation standards are recognized as having achieved a level of multidisciplinary collaboration and coordinated service delivery that significantly improves the experience and well-being of children who are subject to child abuse intervention. This provides value and credibility when approaching legislatures, local government bodies, non-profit and community sources for funding support. CACs are seen as experts in child abuse matters and serve to educate the community about the problem of child abuse. Centers that receive Accreditation are then eligible for financial support through competitive and non-competitive grant processes in collaboration with USDOJ/OJJDP.

Account Number:				Ongoing	Onetime
229	6111	6500	Accreditation/Membership NCA	0	3,000
			Totals	**0**	**3,000**

6111 Police - Family Advocacy Center

Priority: **15 Title: Office Supplies** Amount: **$1,500**

Category: Available Revenue **Related Council Goal:** 0

Our current budget of $1500 is not adequate to cover the office supplies needed for a staff of 35. Even when being frugal with our office supplies and orders, the current amount is depleted in six months.

Account Number:				Ongoing	Onetime
229	6111	7010	Office Supplies	1,500	0
			Totals	**1,500**	**0**

6111 Police - Family Advocacy Center

Priority: **16 Title: Educational Material** Amount: **$850**

Category: New Program/Enhanced Service **Related Council Goal:** Quality of Life

Materials in the form of brochures, pamphlets, and books are needed for the Prevention Coordinator to conduct parent groups, for school visits, health fairs, and GAIN. These materials allow us to disseminate child abuse prevention, domestic violence, sexual assault and dating violence information to the community.

Account Number:				Ongoing	Onetime
229	6111	7040	Educational Material	850	0
			Totals	**850**	**0**

Police

Supplemental Detail

6173 Police - Detention Services

Priority: **2** **Title:** **LiveScan and Printer** Amount: **$27,150**

Category: Council Goals **Related Council Goal:** Public Safety

Livescan is a piece of equipment utilized to capture the rolled impressions of an individual's fingerprints. It is directly connected, via the AZAFIS network to a full function workstation that processes the fingerprints for quality and then forwards them to the State, per Statute (for criminal arrest reporting requirements). The livescan replaces the process of taking an individual's fingerprints by hand and then forwarding them for manual scanning and electronic transmission to the State. The livescan saves jail personnel approximately 10 minutes per arrest. With 3,820 arrests last year it saved 38,200 minutes or approximately 640 hours. It also saves the identification technician approximately 5 minutes per fingerprint card for another 320 hours. A savings of nearly 1/2 an employee for arrests alone. The livescan is also used to fingerprint suspects, juveniles, witnesses, officers and victims, with similar savings in time. There is not sufficient manpower available in the Identification Section to assume the responsibility for processing inked prints. Without the Livescan unit we will fall out of State compliance for arrest reporting.

Account Number:				Ongoing	Onetime
235	6173	8630	LiveScan and Printer	0	27,150
			Totals	**0**	**27,150**

6119 Police - Traffic

Priority: **7** **Title:** **Speed Trailer** Amount: **$9,000**

Category: Council Goals **Related Council Goal:** Public Safety

The speed trailer will be able to assist with responding to and addressing traffic complaints of speeding vehicles in neighborhoods, school zones, and other areas within the city. The traffic unit currently responds to traffic complaints by assigning a Motor Officer to the area to monitor traffic and enforcement violations. The speed trailer enhances this function and provides data collection to determine appropriate traffic enforcement time periods. This data can also be shared with traffic engineering for traffic studies.

Account Number:				Ongoing	Onetime
235	6119	8630	Speed Trailer	0	9,000
			Totals	**0**	**9,000**

Police

Supplemental Detail

6174 Police - Patrol

Priority: **8 Title: Upgrade of SWAT Vehicle** Amount: **$8,000**

Category: Available Revenue **Related Council Goal:** Public Safety

The current SWAT Armored Rescue Vehicle was acquired through a donation from Brinks Security. The current vehicle is approximately 20 plus years old and there is no current ballistic protection for the officers due to its age and various bullet penetrations from current state of the art weapons. The current vehicle is not very user friendly due to its designed for the purpose of bank money security. It is very difficult to load personnel into the current vehicle due to its height and the interior is not suitable for an entire team to sit inside and travel to the scene. Because it is difficult to load personnel into the vehicle, this makes it more susceptible to injury for employees when exiting the vehicle. By having the ability to upgrade the ballistic protection to this vehicle to more current specifications that can with stand a high powered round fired from a rifle, makes this unit safer for SWAT officers and citizens if the need arises to use the vehicle to rescue a downed officer or citizen more safely.

Account Number:				Ongoing	Onetime
235	6174	7860	Up-armor of SWAT Vehicle	0	8,000
			Totals	**0**	**8,000**

Police

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	13,879,490	13,761,268	14,266,690	14,590,706	14,258,872	14,088,120
Contractual Services	2,323,727	2,240,860	2,464,280	2,464,955	2,209,317	2,543,250
Commodities	434,281	285,619	659,840	731,047	697,976	583,940
Capital Outlay	392,389	24,425	149,000	505,210	424,263	12,000
Other	-	2,605	30,530	30,530	30,530	54,600
Transfers Out	705,618	557,600	924,100	924,100	924,100	880,660
Total by Category	**17,735,505**	**16,872,377**	**18,494,440**	**19,246,548**	**18,545,058**	**18,162,570**
Expenditures by Division						
Police--RICO	184,055	6,250	-	2,902	2,902	-
Police - Administration	1,427,294	1,471,711	1,485,080	1,574,080	1,636,113	1,727,440
Police - Family Advocacy Center	674,016	677,606	776,110	1,103,110	967,458	815,080
Police - Community Services	143,791	149,242	161,350	161,350	145,704	161,900
Police - Patrol Support	425,347	581,190	516,980	516,980	543,248	515,250
Police - Professional Standards Bureau	31,743	88,544	126,730	126,730	64,360	118,000
Police - Communications	1,342,202	1,162,520	1,363,160	1,399,160	1,428,261	1,527,340
Police - Records	157,924	160,415	172,020	172,020	162,453	171,550
Police - Traffic	675,854	702,485	717,820	742,820	751,527	737,980
Police - Victims' Rights Program	56,830	51,689	59,810	51,059	58,835	57,830
Police - COPS Hiring ARRA	326,746	315,254	366,980	691,592	340,161	355,390
Edward Byrne Memorial JAG	79,925	79,519	-	33,366	36,009	-
Police - Detention Services	811,192	780,678	741,320	741,320	937,252	775,360
Police - Patrol	8,438,633	7,263,630	8,490,900	8,352,020	8,087,894	7,841,750
Police - Investigations	2,355,605	2,323,171	2,404,290	2,404,290	2,307,540	2,347,120
Police - Community Action Team (CAT)	133,591	601,534	687,920	687,920	634,520	683,540
Police - Agua Fria SRO	92,007	94,999	103,390	103,390	74,477	72,150
Police - Tolleson Union SRO	149,005	155,517	156,580	156,580	162,503	158,500
Police - GIITEM	103,562	101,614	88,890	88,890	95,659	85,350
Police Grants	126,183	104,809	75,110	136,969	108,182	11,040
Total by Division	**17,735,505**	**16,872,377**	**18,494,440**	**19,246,548**	**18,545,058**	**18,162,570**
Expenditures by Fund						
General Fund	13,128,749	13,064,126	14,245,470	14,268,780	14,015,413	14,293,530
Other Grants	126,183	104,809	75,110	136,969	108,182	11,040
Co. R.I.C.O. w/Maricopa Atty	184,055	6,250	-	2,902	2,902	-
COPS Universal Hiring Fund	99,154	-	-	-	-	-
Voca Crime Victim Advocate	56,830	50,279	59,810	51,059	58,835	57,830
Regional Family Advocacy	674,016	677,606	776,110	1,103,110	967,458	815,080
Public Safety Dedicated Sales Tax	3,059,847	2,574,534	3,337,940	3,325,750	3,023,108	2,985,090
ARRA Fund	406,671	394,773	-	357,978	369,160	-
Total by Fund	**17,735,505**	**16,872,377**	**18,494,440**	**19,246,548**	**18,545,058**	**18,162,570**

Police

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Authorized Positions by Division						
Police - Administration	6.00	7.00	7.00	7.00	9.00	9.00
Police - Family Advocacy Center	2.80	2.80	3.00	3.00	3.00	3.00
Police - Community Services	2.00	2.00	2.00	2.00	2.00	2.00
Police - Patrol Support	5.00	5.00	5.00	5.00	5.00	5.00
Police - Communications	18.00	18.00	18.00	18.00	18.00	18.00
Police - Records	3.00	3.00	3.00	3.00	3.00	3.00
Police - Traffic	7.00	7.00	7.00	7.00	7.00	7.00
Police - Victims' Rights Program	1.00	1.00	1.00	1.00	1.00	1.00
Police - COPS Hiring ARRA	5.00	5.00	5.00	5.00	5.00	5.00
Police - Detention Services	8.00	9.00	9.00	9.00	9.00	9.00
Police - Patrol	80.00	80.00	73.00	73.00	72.00	72.00
Police - Investigations	24.00	24.00	24.00	24.00	24.00	24.00
Police - Community Action Team (CAT)	-	-	7.00	7.00	7.00	7.00
Police - Avondale SRO	1.00	-	-	-	-	-
Police - Agua Fria SRO	1.00	1.00	1.00	1.00	1.00	1.00
Police - Tolleson Union SRO	2.00	2.00	2.00	2.00	2.00	2.00
Police - GIITEM	1.00	1.00	1.00	1.00	1.00	1.00
Total Authorized FTE	**166.80**	**167.80**	**168.00**	**168.00**	**169.00**	**169.00**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6110 - 00 Police - Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Chief	1.00	1.00		1.00
Assistant Police Chief	2.00	2.00		2.00
Policy and Procedures Analyst	-	1.00		1.00
Police Sergeant	1.00	2.00		2.00
Police Crime Analyst	1.00	1.00		1.00
Administrative Assistant to the Police Chief	1.00	1.00		1.00
Senior Management Assistant	1.00	1.00		1.00
Total Authorized FTE	**7.00**	**9.00**		**9.00**
Personal Services				
5000 Personal Services	**857,380**	**1,062,170**	**-**	**1,062,170**
Salaries & Wages	*660,740*	*790,810*		*790,810*
Overtime	*-*	*13,000*		*13,000*
Employee Benefits	*196,640*	*258,360*		*258,360*
Total Personal Services	**857,380**	**1,062,170**	**-**	**1,062,170**
Contractual Services				
6060 Attorney Fees	**40,000**	**40,000**	**-**	**40,000**
6110 Medical Fees	**3,500**	**3,500**	**-**	**3,500**
SWAT Yearly Exams		*3,500*		*3,500*
6180 Other Professional Services	**42,640**	**42,640**	**-**	**42,640**
Fit for Duty Evaluations		*500*		*500*
Polygraph Examinations		*10,000*		*10,000*
Polygraph Examinations - Internal Investigations		*500*		*500*
Polygraph Examinations - VIPS Modified		*2,640*		*2,640*
Private Investigation Services		*1,000*		*1,000*
Psych Exams/Visits Materials (PD)		*16,000*		*16,000*
Records Storage		*3,000*		*3,000*
Towing Fees		*5,000*		*5,000*
Transcription Services		*4,000*		*4,000*
6185 Jail Services	**160,000**	**168,920**	**-**	**168,920**
Contracted Jail Services		*168,920*		*168,920*
6190 Other Fees	**150**	**150**	**-**	**150**
Licenses & Fees / Other Fees		*150*		*150*
6210 Postage	**5,200**	**5,200**	**-**	**5,200**
6220 Telephone Service	**21,830**	**21,830**	**-**	**21,830**
Communication Charges		*21,830*		*21,830*
6225 Long Distance Phone Service	**-**	**10,000**	**-**	**10,000**
6230 Electricity	**60,500**	**45,500**	**-**	**45,500**
6250 Water	**16,400**	**11,400**	**-**	**11,400**
6251 Contractual Obligations	**65,000**	**65,000**	**-**	**65,000**
False Alarm Contract - Revenue Share Payment		*65,000*		*65,000*
6280 Internal Printing/Copy Charges	**15,390**	**17,560**	**-**	**17,560**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6110 - 00 **Police - Administration**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6281 Risk Management Charges	**13,790**	**28,850**	**-**	**28,850**
6310 Contractual Maint./Office Equip	**4,500**	**6,480**	**-**	**6,480**
E-Citation		*4,980*		*4,980*
Radar Calibration		*1,500*		*1,500*
6325 Contractual Maint./Technology	**82,590**	**82,590**	**-**	**82,590**
CitizenServe License		*120*		*120*
Cop Link		*5,500*		*5,500*
Netmotion Maintenance		*9,000*		*9,000*
Spillman Maintenance Contract		*64,700*		*64,700*
Token Server Software Maintenance		*3,270*		*3,270*
6500 Memberships	**100**	**100**	**-**	**100**
Arizona Association of Crime Analyst		*50*		*50*
International Association of Crime Analyst		*50*		*50*
6510 Mileage Reimbursement	**250**	**250**	**-**	**250**
6540 Meeting Expense	**4,500**	**4,500**	**-**	**4,500**
6570 Printing	**5,100**	**5,100**	**-**	**5,100**
Printing		*3,000*		*3,000*
Scantron Printing		*2,100*		*2,100*
6720 R&M Machinery and Equipment	**500**	**500**	**-**	**500**
6800 R&M Office Equipment	**500**	**500**	**-**	**500**
6990 Other Miscellaneous	**1,000**	**1,000**	**-**	**1,000**
Plotter Supplies		*1,000*		*1,000*
Total Contractual Services	**543,440**	**561,570**	**-**	**561,570**
Commodities				
7010 General Office Supplies	**3,750**	**3,750**	**-**	**3,750**
7040 Books and Pamphlets	**3,000**	**3,000**	**-**	**3,000**
ARS Law Statute Books		*3,000*		*3,000*
7080 Office Equipment	**800**	**800**	**-**	**800**
7114 Spec Events Supplies/Equip	**4,000**	**4,000**	**-**	**4,000**
Employee Banquet		*4,000*		*4,000*
7200 Uniform Purchase	**24,600**	**24,600**	**9,000**	**33,600**
Badges		*4,000*		*4,000*
Chevrons/Patches		*1,500*		*1,500*
New Issue Due to Attrition		*8,500*		*8,500*
Repair/Replacement of Damaged Uniforms		*1,150*		*1,150*
Uniform Allowance		*9,450*		*9,450*
Uniform Purchase - Carryover			*9,000*	*9,000*
7230 Safety Apparel/Equipment	**10,450**	**14,950**	**-**	**14,950**
Ballistic Vest Replacements		*13,550*		*13,550*
Gloves		*1,400*		*1,400*
7551 Contributions	**-**	**-**	**10,000**	**10,000**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6110 - 00 Police - Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
7990 Other Supplies	**7,720**	**500**	**-**	**500**
Supplies		*500*		*500*
Total Commodities	**54,320**	**51,600**	**19,000**	**70,600**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**19,940**	**33,100**	**-**	**33,100**
Technology Replacement Contribution		*33,100*		*33,100*
Total Transfers Out	**19,940**	**33,100**	**-**	**33,100**
Total Police - Administration	**1,475,080**	**1,708,440**	**19,000**	**1,727,440**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6112 - 00 **Police - Community Services**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Community Service Supervisor	1.00	1.00		1.00
Senior Administrative Clerk	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**139,870**	**140,950**	**-**	**140,950**
Salaries & Wages	*102,150*	*102,140*		*102,140*
Overtime	*1,960*	*1,280*		*1,280*
Employee Benefits	*35,760*	*37,530*		*37,530*
Total Personal Services	**139,870**	**140,950**	**-**	**140,950**
Contractual Services				
6220 Telephone Service	**1,560**	**1,560**	**-**	**1,560**
Communication Charges		*1,560*		*1,560*
6280 Internal Printing/Copy Charges	**1,930**	**2,240**	**-**	**2,240**
6281 Risk Management Charges	**4,450**	**4,180**	**-**	**4,180**
6500 Memberships	**200**	**200**	**-**	**200**
Crime Prevention Association		*100*		*100*
VIP Memberships		*100*		*100*
6540 Meeting Expense	**500**	**500**	**-**	**500**
VIPS Meeting Expense		*500*		*500*
6570 Printing	**1,650**	**1,650**	**-**	**1,650**
Community Services Printing		*1,000*		*1,000*
VIP Printing		*650*		*650*
Total Contractual Services	**10,290**	**10,330**	**-**	**10,330**
Commodities				
7010 General Office Supplies	**1,000**	**1,500**	**-**	**1,500**
General Office Supplies		*1,000*		*1,000*
VIP Office Supplies		*500*		*500*
7200 Uniform Purchase	**1,550**	**1,550**	**-**	**1,550**
VIP Uniforms		*1,550*		*1,550*
7990 Other Supplies	**6,980**	**5,000**	**-**	**5,000**
Domestic Violence Emergency Supplies: Clothes, food, shelter assistance		*1,000*		*1,000*
Supplies for GAIN: handouts, stickers, pens, JR badges		*4,000*		*4,000*
Total Commodities	**9,530**	**8,050**	**-**	**8,050**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**1,660**	**2,570**	**-**	**2,570**
Technology Replacement Contribution		*2,570*		*2,570*
Total Transfers Out	**1,660**	**2,570**	**-**	**2,570**
Total Police - Community Services	**161,350**	**161,900**	**-**	**161,900**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6113 - 00 Police - Patrol Support

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Support Services Supervisor	1.00	1.00		1.00
Animal Control Officer	2.00	2.00		2.00
Park Ranger	2.00	2.00		2.00
Total Authorized FTE	**5.00**	**5.00**		**5.00**
Personal Services				
5000 Personal Services	**390,060**	**380,120**	**-**	**380,120**
Salaries & Wages	*280,170*	*280,150*		*280,150*
Overtime	*12,500*	*9,500*		*9,500*
Employee Benefits	*97,390*	*90,470*		*90,470*
Total Personal Services	**390,060**	**380,120**	**-**	**380,120**
Contractual Services				
6140 Animal Control Fees	**2,500**	**2,000**	**-**	**2,000**
Animal Euthanasia		*2,000*		*2,000*
6180 Other Professional Services	**-**	**500**	**-**	**500**
Property Disposal		*500*		*500*
6220 Telephone Service	**2,610**	**2,610**	**-**	**2,610**
Communication Charges		*2,610*		*2,610*
6280 Internal Printing/Copy Charges	**240**	**300**	**-**	**300**
6281 Risk Management Charges	**9,760**	**13,750**	**-**	**13,750**
6282 Equipment Management Charges	**53,300**	**68,110**	**-**	**68,110**
6520 Training	**1,600**	**2,400**	**-**	**2,400**
Annual K9 Training		*1,600*		*1,600*
Arizona Association of Property and Evidence		*800*		*800*
Total Contractual Services	**70,010**	**89,670**	**-**	**89,670**
Commodities				
7010 General Office Supplies	**500**	**500**	**-**	**500**
7200 Uniform Purchase	**4,000**	**6,390**	**-**	**6,390**
Uniform Allowance		*6,390*		*6,390*
7870 Animal Control Supplies	**5,500**	**3,500**	**-**	**3,500**
Drugs and Darts		*2,500*		*2,500*
Leashes, blankets, and muzzles		*300*		*300*
Medical Supplies		*700*		*700*
7990 Other Supplies	**590**	**200**	**-**	**200**
Battery charger		*200*		*200*
Total Commodities	**10,590**	**10,590**	**-**	**10,590**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**32,700**	**31,920**	**-**	**31,920**
Vehicle Replacement Contribution		*31,920*		*31,920*
9863 Transfer Out 603--Equipment Replacement	**6,660**	**2,950**	**-**	**2,950**
Technology Replacement Contribution		*2,950*		*2,950*

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6113 - 00 Police - Patrol Support

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Transfers Out				
Total Transfers Out	**39,360**	**34,870**	**-**	**34,870**
Total Police - Patrol Support	**510,020**	**515,250**	**-**	**515,250**

Division: 101 -6115 - 00 Police - Professional Standards Bureau

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6281 Risk Management Charges	**-**	**170**	**-**	**170**
6520 Training	**14,420**	**14,420**	**-**	**14,420**
AACOP Pow-Wow		*500*		*500*
AGTS Supervisors Academy		*1,000*		*1,000*
Critical Incident Stress Management Certification		*400*		*400*
Customer Service		*800*		*800*
Defensive Driver Training		*1,000*		*1,000*
Discipline and Internal Investigations		*1,500*		*1,500*
General Officer Training		*3,420*		*3,420*
IACP Conference		*2,800*		*2,800*
LPO		*1,000*		*1,000*
Spillman Training/Certification		*2,000*		*2,000*
Total Contractual Services	**14,420**	**14,590**	**-**	**14,590**
Commodities				
7010 General Office Supplies	**700**	**700**	**-**	**700**
7160 Firearm Training Supplies	**54,740**	**54,740**	**25,000**	**79,740**
Ammunition		*26,000*		*26,000*
Ammunition/Weapons - Carryover			*25,000*	*25,000*
Cleaning Solution		*640*		*640*
Ear/Eye Protection		*1,200*		*1,200*
Firearm Range Cost		*2,000*		*2,000*
Glocks		*12,000*		*12,000*
Rifle/Duty Weapon Parts, Repair, and Maintenance		*10,000*		*10,000*
Target/Range Equipment		*2,000*		*2,000*
Tools		*900*		*900*
Total Commodities	**55,440**	**55,440**	**25,000**	**80,440**
Total Police - Professional Standards Bureau	**69,860**	**70,030**	**25,000**	**95,030**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6116 - 00 Police - Communications

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Communications Supervisor	3.00	4.00		4.00
CAD-RMS Applications Administrator	1.00	1.00		1.00
Public Safety Dispatcher	14.00	13.00		13.00
Total Authorized FTE	**18.00**	**18.00**		**18.00**
Personal Services				
5000 Personal Services	**1,151,820**	**1,177,850**	**-**	**1,177,850**
Salaries & Wages	*795,750*	*826,650*		*826,650*
Overtime	*58,500*	*46,500*		*46,500*
Employee Benefits	*297,570*	*304,700*		*304,700*
Total Personal Services	**1,151,820**	**1,177,850**	**-**	**1,177,850**
Contractual Services				
6180 Other Professional Services	**17,840**	**7,000**	**-**	**7,000**
Language Line 24/7 Translation Service		*7,000*		*7,000*
6220 Telephone Service	**9,410**	**12,410**	**-**	**12,410**
Communication Charges		*12,410*		*12,410*
6280 Internal Printing/Copy Charges	**2,770**	**3,260**	**-**	**3,260**
6281 Risk Management Charges	**25,250**	**37,560**	**-**	**37,560**
6300 Contractual Maint./Radio&Comm.	**144,700**	**273,610**	**-**	**273,610**
IBM Hardware and Software Support		*7,840*		*7,840*
Mercom 911 Support		*6,500*		*6,500*
Radio Maintenance & Repair Contract		*10,000*		*10,000*
Regional Wireless Cooperative Fees		*164,200*		*164,200*
Regional Wireless Cooperative Increase & Upgrade		*85,070*		*85,070*
6500 Memberships	**120**	**120**	**-**	**120**
APCO/NENA Membership		*40*		*40*
Association of Public - Safety Communications		*80*		*80*
Total Contractual Services	**200,090**	**333,960**	**-**	**333,960**
Commodities				
7010 General Office Supplies	**1,700**	**1,700**	**-**	**1,700**
7080 Office Equipment	**2,000**	**2,000**	**-**	**2,000**
Headsets		*2,000*		*2,000*
Total Commodities	**3,700**	**3,700**	**-**	**3,700**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**7,550**	**11,830**	**-**	**11,830**
Technology Replacement Contribution		*11,830*		*11,830*
Total Transfers Out	**7,550**	**11,830**	**-**	**11,830**
Total Police - Communications	**1,363,160**	**1,527,340**	**-**	**1,527,340**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6117 - 00 Police - Records

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Records Clerk	3.00	3.00		3.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**157,160**	**154,230**	**-**	**154,230**
Salaries & Wages	*114,080*	*112,780*		*112,780*
Overtime	*4,000*	*4,000*		*4,000*
Employee Benefits	*39,080*	*37,450*		*37,450*
Total Personal Services	**157,160**	**154,230**	**-**	**154,230**
Contractual Services				
6220 Telephone Service	**1,560**	**1,810**	**-**	**1,810**
Communication Charges		*1,810*		*1,810*
6280 Internal Printing/Copy Charges	**1,970**	**2,260**	**-**	**2,260**
6281 Risk Management Charges	**4,210**	**6,260**	**-**	**6,260**
6520 Training	**2,500**	**2,500**	**-**	**2,500**
Customer Service Training		*1,000*		*1,000*
Spillman Training		*1,500*		*1,500*
6570 Printing	**250**	**-**	**-**	**-**
Total Contractual Services	**10,490**	**12,830**	**-**	**12,830**
Commodities				
7010 General Office Supplies	**1,050**	**1,050**	**-**	**1,050**
Total Commodities	**1,050**	**1,050**	**-**	**1,050**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**3,320**	**3,440**	**-**	**3,440**
Technology Replacement Contribution		*3,440*		*3,440*
Total Transfers Out	**3,320**	**3,440**	**-**	**3,440**
Total Police - Records	**172,020**	**171,550**	**-**	**171,550**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6119 - 00 **Police - Traffic**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Traffic Program Coordinator	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**65,770**	**65,990**	**-**	**65,990**
Salaries & Wages	*46,900*	*46,900*		*46,900*
Overtime	*3,000*	*3,000*		*3,000*
Employee Benefits	*15,870*	*16,090*		*16,090*
Total Personal Services	**65,770**	**65,990**	**-**	**65,990**
Contractual Services				
6210 Postage	**2,000**	**1,500**	**-**	**1,500**
30 Day Tow Notification via USPS		*1,500*		*1,500*
6220 Telephone Service	**520**	**1,020**	**-**	**1,020**
Communication Charges		*1,020*		*1,020*
6280 Internal Printing/Copy Charges	**500**	**-**	**-**	**-**
6281 Risk Management Charges	**1,410**	**2,090**	**-**	**2,090**
6520 Training	**3,000**	**2,000**	**-**	**2,000**
IPTM ACC Courses		*2,000*		*2,000*
6570 Printing	**3,200**	**3,200**	**-**	**3,200**
Forms for 30 Day Tow Program		*3,200*		*3,200*
6800 R&M Office Equipment	**400**	**400**	**-**	**400**
6820 R&M Communication Equipment	**-**	**1,710**	**-**	**1,710**
Internal Printing/Copy Charges		*1,710*		*1,710*
Total Contractual Services	**11,030**	**11,920**	**-**	**11,920**
Commodities				
7010 General Office Supplies	**1,200**	**1,200**	**-**	**1,200**
7165 Other Equipment	**-**	**25,000**	**-**	**25,000**
Police Equipment tied to 30-day Towing		*25,000*		*25,000*
7990 Other Supplies	**5,000**	**5,000**	**-**	**5,000**
Program Supplies		*5,000*		*5,000*
Total Commodities	**6,200**	**31,200**	**-**	**31,200**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**910**	**1,070**	**-**	**1,070**
Technology Replacement Contribution		*1,070*		*1,070*
Total Transfers Out	**910**	**1,070**	**-**	**1,070**
Total Police - Traffic	**83,910**	**110,180**	**-**	**110,180**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6132 - 00 Police - COPS Hiring ARRA

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Officer	5.00	5.00		5.00
Total Authorized FTE	**5.00**	**5.00**		**5.00**
Personal Services				
5000 Personal Services	**359,970**	**344,960**	**-**	**344,960**
Salaries & Wages	*248,750*	*245,270*		*245,270*
Overtime	*8,000*			
Employee Benefits	*103,220*	*99,690*		*99,690*
Total Personal Services	**359,970**	**344,960**	**-**	**344,960**
Contractual Services				
6281 Risk Management Charges	**7,010**	**10,430**	**-**	**10,430**
Total Contractual Services	**7,010**	**10,430**	**-**	**10,430**
Total Police - COPS Hiring ARRA	**366,980**	**355,390**	**-**	**355,390**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6173 - 00 Police - Detention Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Detention Supervisor	2.00	2.00		2.00
Detention Officer	4.00	4.00		4.00
Total Authorized FTE	**6.00**	**6.00**		**6.00**
Personal Services				
5000 Personal Services	**419,540**	**423,030**	**-**	**423,030**
Salaries & Wages	*279,680*	*277,940*		*277,940*
Overtime	*33,560*	*33,560*		*33,560*
Employee Benefits	*106,300*	*111,530*		*111,530*
Total Personal Services	**419,540**	**423,030**	**-**	**423,030**
Contractual Services				
6220 Telephone Service	**3,130**	**3,130**	**-**	**3,130**
Communication Charges		*3,130*		*3,130*
6230 Electricity	**33,390**	**33,390**	**-**	**33,390**
6250 Water	**2,100**	**2,100**	**-**	**2,100**
6280 Internal Printing/Copy Charges	**1,500**	**1,770**	**-**	**1,770**
6281 Risk Management Charges	**10,130**	**14,050**	**-**	**14,050**
6282 Equipment Management Charges	**12,170**	**12,160**	**-**	**12,160**
6325 Contractual Maint./Technology	**-**	**5,000**	**-**	**5,000**
AFIS Livescan Maintenance		*5,000*		*5,000*
Total Contractual Services	**62,420**	**71,600**	**-**	**71,600**
Commodities				
7010 General Office Supplies	**2,200**	**2,200**	**-**	**2,200**
7060 Janitorial Supplies	**3,000**	**3,000**	**-**	**3,000**
7200 Uniform Purchase	**8,000**	**8,000**	**-**	**8,000**
7300 Food	**23,000**	**23,000**	**-**	**23,000**
7990 Other Supplies	**3,800**	**3,800**	**-**	**3,800**
Clothes		*1,500*		*1,500*
Jail mats		*500*		*500*
Nitrile Gloves		*1,000*		*1,000*
Other Supplies		*500*		*500*
Transport Belts		*300*		*300*
Total Commodities	**40,000**	**40,000**	**-**	**40,000**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**7,500**	**7,500**	**-**	**7,500**
Vehicle Replacement Contribution		*7,500*		*7,500*
9863 Transfer Out 603--Equipment Replacement	**6,120**	**13,230**	**-**	**13,230**
Technology Replacement Contribution		*13,230*		*13,230*
Total Transfers Out	**13,620**	**20,730**	**-**	**20,730**
Total Police - Detention Services	**535,580**	**555,360**	**-**	**555,360**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6174 - 00 Police - Patrol

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Lieutenant	3.00	3.00		3.00
Police Sergeant	9.00	10.00		10.00
Police Officer	40.00	38.00		38.00
Administrative Assistant	1.00	1.00		1.00
Volunteer Coordinator	1.00	1.00		1.00
Total Authorized FTE	**54.00**	**53.00**		**53.00**
Personal Services				
5000 Personal Services	**4,809,060**	**4,646,010**	**-**	**4,646,010**
Salaries & Wages	*3,227,570*	*3,136,910*		*3,136,910*
Overtime	*203,340*	*203,340*		*203,340*
Employee Benefits	*1,378,150*	*1,305,760*		*1,305,760*
Total Personal Services	**4,809,060**	**4,646,010**	**-**	**4,646,010**
Contractual Services				
6180 Other Professional Services	**25,000**	**-**	**-**	**-**
6220 Telephone Service	**71,670**	**71,670**	**-**	**71,670**
Communication Charges		*71,670*		*71,670*
6225 Long Distance Phone Service	**-**	**9,600**	**-**	**9,600**
Aircards		*9,600*		*9,600*
6280 Internal Printing/Copy Charges	**9,410**	**11,230**	**-**	**11,230**
6281 Risk Management Charges	**182,640**	**254,400**	**-**	**254,400**
6282 Equipment Management Charges	**372,110**	**318,490**	**-**	**318,490**
6325 Contractual Maint./Technology	**-**	**1,500**	**-**	**1,500**
Netmotion		*1,500*		*1,500*
6500 Memberships	**100**	**100**	**-**	**100**
IPMBA Bike Patrol Membership		*100*		*100*
6520 Training	**3,000**	**3,000**	**-**	**3,000**
Training for Patrol		*3,000*		*3,000*
6570 Printing	**4,500**	**4,500**	**-**	**4,500**
6720 R&M Machinery and Equipment	**800**	**800**	**-**	**800**
R&M Bicycles		*800*		*800*
6820 R&M Communication Equipment	**36,000**	**-**	**-**	**-**
Total Contractual Services	**705,230**	**675,290**	**-**	**675,290**
Commodities				
7010 General Office Supplies	**1,500**	**1,500**	**-**	**1,500**
7200 Uniform Purchase	**60,000**	**60,000**	**-**	**60,000**
7230 Safety Apparel/Equipment	**17,090**	**17,090**	**-**	**17,090**
Ballistic Vest Increase		*9,090*		*9,090*
Officer Safety Equipment		*8,000*		*8,000*

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6174 - 00 **Police - Patrol**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
7850 Canine Supplies	**7,500**	**7,500**	**-**	**7,500**
Dog Food		*2,000*		*2,000*
K9 Supplies		*1,000*		*1,000*
Medical		*2,500*		*2,500*
Training		*2,000*		*2,000*
7860 Tactical Operations	**21,070**	**21,070**	**-**	**21,070**
Ammunition for SWAT		*10,000*		*10,000*
Batteries for Weapon Light Systems		*500*		*500*
CTS Diversionary Devices		*1,800*		*1,800*
General Equipment Upkeep		*2,870*		*2,870*
Uniform Items for SWAT		*2,000*		*2,000*
Upkeep for Weapons		*2,000*		*2,000*
Yearly Sniper Ammunition		*1,900*		*1,900*
7990 Other Supplies	**19,650**	**19,650**	**-**	**19,650**
Crime scene tape		*1,500*		*1,500*
Digital Cameras		*3,500*		*3,500*
Digital Recorders		*2,650*		*2,650*
Fingerprint Supplies		*1,450*		*1,450*
Flares		*2,000*		*2,000*
Ice		*1,000*		*1,000*
Media Cards		*1,200*		*1,200*
Narc Testing Kits		*3,300*		*3,300*
Stop Sticks		*1,000*		*1,000*
Thumb Drives		*550*		*550*
Traffic Cones		*1,500*		*1,500*
Total Commodities	**126,810**	**126,810**	**-**	**126,810**
Capital Outlay				
8630 Equipment	**-**	**-**	**12,000**	**12,000**
Substation Lockers - Carryover			*12,000*	*12,000*
Total Capital Outlay	**-**	**-**	**12,000**	**12,000**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**393,000**	**332,620**	**-**	**332,620**
Vehicle Replacement Contribution		*332,620*		*332,620*
9863 Transfer Out 603--Equipment Replacement	**108,980**	**120,560**	**-**	**120,560**
Technology Replacement Contribution		*120,560*		*120,560*
Total Transfers Out	**501,980**	**453,180**	**-**	**453,180**
Total Police - Patrol	**6,143,080**	**5,901,290**	**12,000**	**5,913,290**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6175 - 00 Police - Investigations

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Lieutenant	1.00	1.00		1.00
Identification Technician	1.00	1.00		1.00
Police Sergeant	4.00	4.00		4.00
Police Officer	12.00	12.00		12.00
Administrative Assistant	1.00	1.00		1.00
Investigations Support Officer	1.00	1.00		1.00
Property & Evidence Custodian	2.00	2.00		2.00
Total Authorized FTE	**22.00**	**22.00**		**22.00**
Personal Services				
5000 Personal Services	**1,970,390**	**1,920,450**	**-**	**1,920,450**
Salaries & Wages	*1,367,740*	*1,334,200*		*1,334,200*
Overtime	*52,690*	*52,690*		*52,690*
Employee Benefits	*549,960*	*533,560*		*533,560*
Total Personal Services	**1,970,390**	**1,920,450**	**-**	**1,920,450**
Contractual Services				
6180 Other Professional Services	**500**	**-**	**-**	**-**
6220 Telephone Service	**11,500**	**11,500**	**-**	**11,500**
Communication Charges		*11,500*		*11,500*
6280 Internal Printing/Copy Charges	**4,150**	**5,080**	**-**	**5,080**
6281 Risk Management Charges	**38,320**	**53,160**	**-**	**53,160**
6282 Equipment Management Charges	**48,880**	**38,690**	**-**	**38,690**
6325 Contractual Maint./Technology	**16,700**	**-**	**-**	**-**
6500 Memberships	**570**	**570**	**-**	**570**
Arizona Homicide Investigators Association (2)		*40*		*40*
Financial Crimes Association		*70*		*70*
International Homicide Investigators Association (2)		*100*		*100*
RMIN Membership		*360*		*360*
6520 Training	**11,880**	**10,580**	**-**	**10,580**
Advanced Forensic Interview		*100*		*100*
Arizona Narcotics Officers Associations Conference		*450*		*450*
Basic Bloodstain Pattern Analysis		*2,000*		*2,000*
Basic Forensic Interview		*100*		*100*
Narcotics Vice and Street Crimes Supervisor Seminar		*1,500*		*1,500*
Northwestern School of Management training for Bureau LT		*3,800*		*3,800*
School Resource and Juvenile Related Training		*1,330*		*1,330*
Shooting Reconstructing and Ballistics		*1,300*		*1,300*
6540 Meeting Expense	**500**	**1,000**	**-**	**1,000**
6570 Printing	**2,100**	**2,100**	**-**	**2,100**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6175 - 00 Police - Investigations

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6990 Other Miscellaneous	**700**	**700**	**-**	**700**
Certified Court Reports		*200*		*200*
Court Parking		*300*		*300*
Title and Registration for Title Transfer of Seized Vehicles		*200*		*200*
Total Contractual Services	**135,800**	**123,380**	**-**	**123,380**
Commodities				
7010 General Office Supplies	**5,500**	**5,500**	**-**	**5,500**
7080 Office Equipment	**1,300**	**1,300**	**-**	**1,300**
Digital Records, Cabinets, Shelving		*1,300*		*1,300*
7200 Uniform Purchase	**22,000**	**27,000**	**-**	**27,000**
7990 Other Supplies	**5,860**	**5,860**	**-**	**5,860**
Boxes, Tape, Tags, Batteries		*2,000*		*2,000*
Latent Processing Chemicals		*2,400*		*2,400*
Presumptive Blood Testing		*100*		*100*
Property and Evidence Supplies		*1,300*		*1,300*
Superglue Processing		*60*		*60*
Total Commodities	**34,660**	**39,660**	**-**	**39,660**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**64,490**	**56,770**	**-**	**56,770**
Vehicle Replacement Contribution		*56,770*		*56,770*
9863 Transfer Out 603--Equipment Replacement	**18,580**	**21,000**	**-**	**21,000**
Technology Replacement Contribution		*21,000*		*21,000*
Total Transfers Out	**83,070**	**77,770**	**-**	**77,770**
Total Police - Investigations	**2,223,920**	**2,161,260**	**-**	**2,161,260**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6176 - 00 Police - Community Action Team (CAT)

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Sergeant	1.00	1.00		1.00
Police Officer	6.00	6.00		6.00
Total Authorized FTE	**7.00**	**7.00**		**7.00**
Personal Services				
5000 Personal Services	**597,290**	**579,510**	**-**	**579,510**
Salaries & Wages	*414,580*	*411,440*		*411,440*
Overtime	*11,160*	*14,160*		*14,160*
Employee Benefits	*171,550*	*153,910*		*153,910*
Total Personal Services	**597,290**	**579,510**	**-**	**579,510**
Contractual Services				
6220 Telephone Service	**3,660**	**1,660**	**-**	**1,660**
Communication Charges		*1,660*		*1,660*
6280 Internal Printing/Copy Charges	**1,200**	**1,290**	**-**	**1,290**
6281 Risk Management Charges	**12,560**	**17,280**	**-**	**17,280**
6282 Equipment Management Charges	**14,260**	**25,840**	**-**	**25,840**
6520 Training	**4,000**	**3,000**	**-**	**3,000**
6830 R&M Other	**1,400**	**1,400**	**-**	**1,400**
Bike Maintenance		*1,400*		*1,400*
Total Contractual Services	**37,080**	**50,470**	**-**	**50,470**
Commodities				
7200 Uniform Purchase	**7,000**	**8,170**	**-**	**8,170**
7990 Other Supplies	**1,170**	**-**	**-**	**-**
Total Commodities	**8,170**	**8,170**	**-**	**8,170**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**35,870**	**35,870**	**-**	**35,870**
Vehicle Replacement Contribution		*35,870*		*35,870*
9863 Transfer Out 603--Equipment Replacement	**7,500**	**9,520**	**-**	**9,520**
Technology Replacement Contribution		*9,520*		*9,520*
Total Transfers Out	**43,370**	**45,390**	**-**	**45,390**
Total Police - Community Action Team (CAT)	**685,910**	**683,540**	**-**	**683,540**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6192 - 00 Police - Agua Fria SRO

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Officer	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**101,980**	**70,060**	**-**	**70,060**
Salaries & Wages	*72,030*	*54,540*		*54,540*
Employee Benefits	*29,950*	*15,520*		*15,520*
Total Personal Services	**101,980**	**70,060**	**-**	**70,060**
Contractual Services				
6281 Risk Management Charges	**1,410**	**2,090**	**-**	**2,090**
Total Contractual Services	**1,410**	**2,090**	**-**	**2,090**
Total Police - Agua Fria SRO	**103,390**	**72,150**	**-**	**72,150**

Division: 101 -6193 - 00 Police - Tolleson Union SRO

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Officer	2.00	2.00		2.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**153,780**	**154,320**	**-**	**154,320**
Salaries & Wages	*104,720*	*107,620*		*107,620*
Employee Benefits	*49,060*	*46,700*		*46,700*
Total Personal Services	**153,780**	**154,320**	**-**	**154,320**
Contractual Services				
6281 Risk Management Charges	**2,800**	**4,180**	**-**	**4,180**
Total Contractual Services	**2,800**	**4,180**	**-**	**4,180**
Total Police - Tolleson Union SRO	**156,580**	**158,500**	**-**	**158,500**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6195 - 00 Police - GIITEM

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Officer	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**86,650**	**83,260**	**-**	**83,260**
Salaries & Wages	*59,700*	*58,280*		*58,280*
Employee Benefits	*26,950*	*24,980*		*24,980*
Total Personal Services	**86,650**	**83,260**	**-**	**83,260**
Contractual Services				
6281 Risk Management Charges	**1,410**	**2,090**	**-**	**2,090**
Total Contractual Services	**1,410**	**2,090**	**-**	**2,090**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**830**	**-**	**-**	**-**
Total Transfers Out	**830**	**-**	**-**	**-**
Total Police - GIITEM	**88,890**	**85,350**	**-**	**85,350**

Operating Budget Detail

Fund: Voca Crime Victim Advocate

Division: 225 -6122 - 00 Police - Victims' Rights Program

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Crime Victim Advocate	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**59,810**	**57,830**	**-**	**57,830**
Salaries & Wages	*41,570*	*41,560*		*41,560*
Employee Benefits	*18,240*	*16,270*		*16,270*
Total Personal Services	**59,810**	**57,830**	**-**	**57,830**
Total Police - Victims' Rights Program	**59,810**	**57,830**	**-**	**57,830**

Police

Operating Budget Detail

Fund: Regional Family Advocacy

Division: 229 -6111 - 00 Police - Family Advocacy Center

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
FAC Manager	1.00	1.00		1.00
Police Forensic Interviewer	1.00	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**267,250**	**259,600**	**-**	**259,600**
Salaries & Wages	*200,150*	*197,110*		*197,110*
Employee Benefits	*67,100*	*62,490*		*62,490*
Total Personal Services	**267,250**	**259,600**	**-**	**259,600**
Contractual Services				
6210 Postage	**400**	**400**	**-**	**400**
6220 Telephone Service	**23,000**	**23,000**	**-**	**23,000**
Communication Charges		*23,000*		*23,000*
6280 Internal Printing/Copy Charges	**3,000**	**3,280**	**-**	**3,280**
6281 Risk Management Charges	**4,310**	**7,950**	**-**	**7,950**
6282 Equipment Management Charges	**7,560**	**6,840**	**-**	**6,840**
6310 Contractual Maint./Office Equip	**3,400**	**3,400**	**-**	**3,400**
6500 Memberships	**700**	**700**	**-**	**700**
Professional Advocacy Memberships		*700*		*700*
6520 Training	**3,000**	**3,000**	**-**	**3,000**
Mandated Training		*3,000*		*3,000*
6540 Meeting Expense	**400**	**400**	**-**	**400**
6570 Printing	**2,480**	**2,480**	**-**	**2,480**
Brochures, Business Cards, Letterhead		*2,480*		*2,480*
6625 Operating Lease	**348,150**	**295,000**	**-**	**295,000**
6800 R&M Office Equipment	**500**	**500**	**-**	**500**
Total Contractual Services	**396,900**	**346,950**	**-**	**346,950**
Commodities				
7010 General Office Supplies	**1,500**	**1,500**	**-**	**1,500**
7040 Books and Pamphlets	**150**	**150**	**-**	**150**
Books and Video		*150*		*150*
7165 Other Equipment	**5,000**	**5,000**	**-**	**5,000**
7551 Contributions	**-**	**-**	**100,000**	**100,000**
7990 Other Supplies	**5,000**	**5,000**	**-**	**5,000**
Total Commodities	**11,650**	**11,650**	**100,000**	**111,650**
Other				
9310 Administrative Indirect Charges	**30,530**	**54,600**	**-**	**54,600**
Total Other	**30,530**	**54,600**	**-**	**54,600**

Police

Operating Budget Detail

Fund: Regional Family Advocacy

Division: 229 -6111 - 00 Police - Family Advocacy Center

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**3,120**	**3,120**	**-**	**3,120**
Vehicle Replacement Contribution		*3,120*		*3,120*
9863 Transfer Out 603--Equipment Replacement	**16,230**	**39,160**	**-**	**39,160**
Technology Replacement Contribution		*39,160*		*39,160*
Total Transfers Out	**19,350**	**42,280**	**-**	**42,280**
Total Police - Family Advocacy Center	**725,680**	**715,080**	**100,000**	**815,080**

Police

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6115 - 00 Police - Professional Standards Bureau

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**3,000**	**3,000**	**-**	**3,000**
Polygraphs		*2,000*		*2,000*
Pre-employment Psychs		*1,000*		*1,000*
6500 Memberships	**720**	**720**	**-**	**720**
Crime Prevention Officer Association		*320*		*320*
International Association Chief of Police		*200*		*200*
NAFTO		*200*		*200*
6520 Training	**14,700**	**10,800**	**-**	**10,800**
Advanced Supervision Skills		*1,100*		*1,100*
AZ POST Mandated		*2,500*		*2,500*
Customer Service Training		*1,200*		*1,200*
Department Diversity Training		*2,500*		*2,500*
Officer Safety		*3,500*		*3,500*
6570 Printing	**250**	**250**	**-**	**250**
Total Contractual Services	**18,670**	**14,770**	**-**	**14,770**
Commodities				
7010 General Office Supplies	**200**	**200**	**-**	**200**
7160 Firearm Training Supplies	**8,000**	**8,000**	**-**	**8,000**
Annual Proficiency Needs		*2,000*		*2,000*
Cleaning Solution		*150*		*150*
Ear Protection		*400*		*400*
ERT Eye Protection		*350*		*350*
ERT Related Training Ammunition		*1,500*		*1,500*
Range Cost		*1,000*		*1,000*
Replacement Parts		*350*		*350*
Simulation Training Kit		*1,000*		*1,000*
Targets		*1,000*		*1,000*
Tools		*250*		*250*
Total Commodities	**8,200**	**8,200**	**-**	**8,200**
Total Police - Professional Standards Bureau	**26,870**	**22,970**	**-**	**22,970**

Police

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6119 - 00 Police - Traffic

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Sergeant	1.00	1.00		1.00
Police Officer	5.00	5.00		5.00
Total Authorized FTE	**6.00**	**6.00**		**6.00**
Personal Services				
5000 Personal Services	**544,940**	**543,690**	**-**	**543,690**
Salaries & Wages	*357,580*	*361,790*		*361,790*
Overtime	*24,500*	*24,500*		*24,500*
Employee Benefits	*162,860*	*157,400*		*157,400*
Total Personal Services	**544,940**	**543,690**	**-**	**543,690**
Contractual Services				
6220 Telephone Service	**3,170**	**3,170**	**-**	**3,170**
Communication Charges		*3,170*		*3,170*
6280 Internal Printing/Copy Charges	**360**	**450**	**-**	**450**
6281 Risk Management Charges	**11,680**	**15,730**	**-**	**15,730**
6282 Equipment Management Charges	**33,400**	**25,450**	**-**	**25,450**
6520 Training	**3,000**	**3,000**	**-**	**3,000**
Motor Training		*3,000*		*3,000*
6540 Meeting Expense	**300**	**300**	**-**	**300**
6570 Printing	**1,000**	**1,000**	**-**	**1,000**
Total Contractual Services	**52,910**	**49,100**	**-**	**49,100**
Commodities				
7010 General Office Supplies	**700**	**700**	**-**	**700**
7200 Uniform Purchase	**-**	**8,000**	**-**	**8,000**
Uniforms		*8,000*		*8,000*
Total Commodities	**700**	**8,700**	**-**	**8,700**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**32,500**	**25,350**	**-**	**25,350**
Vehicle Replacement Contribution		*25,350*		*25,350*
9863 Transfer Out 603--Equipment Replacement	**830**	**960**	**-**	**960**
Technology Replacement Contribution		*960*		*960*
Total Transfers Out	**33,330**	**26,310**	**-**	**26,310**
Total Police - Traffic	**631,880**	**627,800**	**-**	**627,800**

Police

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6173 - 00 Police - Detention Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Detention Officer	3.00	3.00		3.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**195,130**	**204,850**	**-**	**204,850**
Salaries & Wages	*135,950*	*135,940*		*135,940*
Overtime	*9,630*	*9,630*		*9,630*
Employee Benefits	*49,550*	*59,280*		*59,280*
Total Personal Services	**195,130**	**204,850**	**-**	**204,850**
Contractual Services				
6220 Telephone Service	**1,590**	**1,590**	**-**	**1,590**
Communication Charges		*1,590*		*1,590*
6280 Internal Printing/Copy Charges	**230**	**-**	**-**	**-**
6281 Risk Management Charges	**4,210**	**6,260**	**-**	**6,260**
6570 Printing	**100**	**-**	**-**	**-**
6800 R&M Office Equipment	**-**	**380**	**-**	**380**
Internal Printing/Copy Charges		*380*		*380*
Total Contractual Services	**6,130**	**8,230**	**-**	**8,230**
Commodities				
7010 General Office Supplies	**300**	**300**	**-**	**300**
7200 Uniform Purchase	**-**	**4,700**	**-**	**4,700**
Uniforms		*4,700*		*4,700*
Total Commodities	**300**	**5,000**	**-**	**5,000**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**2,490**	**1,920**	**-**	**1,920**
Technology Replacement Contribution		*1,920*		*1,920*
Total Transfers Out	**2,490**	**1,920**	**-**	**1,920**
Total Police - Detention Services	**204,050**	**220,000**	**-**	**220,000**

Police

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6174 - 00 Police - Patrol

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Lieutenant	2.00	2.00		2.00
Police Officer	16.00	16.00		16.00
Community Service Officer	1.00	1.00		1.00
Total Authorized FTE	**19.00**	**19.00**		**19.00**
Personal Services				
5000 Personal Services	**1,729,990**	**1,633,550**	**-**	**1,633,550**
Salaries & Wages	*1,130,990*	*1,076,050*		*1,076,050*
Overtime	*116,160*	*106,160*		*106,160*
Employee Benefits	*482,840*	*451,340*		*451,340*
Total Personal Services	**1,729,990**	**1,633,550**	**-**	**1,633,550**
Contractual Services				
6220 Telephone Service	**10,030**	**11,030**	**-**	**11,030**
Communication Charges		*11,030*		*11,030*
6280 Internal Printing/Copy Charges	**3,040**	**-**	**-**	**-**
6281 Risk Management Charges	**31,530**	**45,010**	**-**	**45,010**
6282 Equipment Management Charges	**101,600**	**77,350**	**-**	**77,350**
6310 Contractual Maint./Office Equip	**5,000**	**5,000**	**-**	**5,000**
Contractual Maint		*5,000*		*5,000*
6500 Memberships	**280**	**280**	**-**	**280**
FTO Memberships		*280*		*280*
6520 Training	**1,500**	**1,500**	**-**	**1,500**
FTO Training		*1,500*		*1,500*
6570 Printing	**300**	**300**	**-**	**300**
6800 R&M Office Equipment	**-**	**2,220**	**-**	**2,220**
Internal Printing/Copy Charges		*2,220*		*2,220*
Total Contractual Services	**153,280**	**142,690**	**-**	**142,690**
Commodities				
7010 General Office Supplies	**750**	**750**	**-**	**750**
7200 Uniform Purchase	**20,050**	**20,050**	**-**	**20,050**
7230 Safety Apparel/Equipment	**5,220**	**5,220**	**-**	**5,220**
Ballistic Vest Replacements		*5,220*		*5,220*
Total Commodities	**26,020**	**26,020**	**-**	**26,020**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**113,750**	**92,750**	**-**	**92,750**
Vehicle Replacement Contribution		*92,750*		*92,750*
9863 Transfer Out 603--Equipment Replacement	**38,740**	**33,450**	**-**	**33,450**
Technology Replacement Contribution		*33,450*		*33,450*
Total Transfers Out	**152,490**	**126,200**	**-**	**126,200**
Total Police - Patrol	**2,061,780**	**1,928,460**	**-**	**1,928,460**

Police

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6175 - 00 Police - Investigations

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Police Officer	2.00	2.00		2.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**165,480**	**174,650**	**-**	**174,650**
Salaries & Wages	*107,270*	*113,420*		*113,420*
Overtime	*9,950*	*9,950*		*9,950*
Employee Benefits	*48,260*	*51,280*		*51,280*
Total Personal Services	**165,480**	**174,650**	**-**	**174,650**
Contractual Services				
6180 Other Professional Services	**500**	**500**	**-**	**500**
Property Disposal		*500*		*500*
6220 Telephone Service	**1,070**	**670**	**-**	**670**
Communication Charges		*670*		*670*
6280 Internal Printing/Copy Charges	**460**	**510**	**-**	**510**
6281 Risk Management Charges	**2,800**	**4,180**	**-**	**4,180**
6570 Printing	**1,250**	**1,250**	**-**	**1,250**
Total Contractual Services	**6,080**	**7,110**	**-**	**7,110**
Commodities				
7010 General Office Supplies	**500**	**500**	**-**	**500**
7200 Uniform Purchase	**2,000**	**3,600**	**-**	**3,600**
Total Commodities	**2,500**	**4,100**	**-**	**4,100**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**830**	**-**	**-**	**-**
Total Transfers Out	**830**	**-**	**-**	**-**
Total Police - Investigations	**174,890**	**185,860**	**-**	**185,860**

City Court

Magistrate

Administration

Traffic Division

Civil Division

Criminal Division

The Avondale City Court is the judicial branch of the city government. It, like all other courts of limited jurisdiction in the state, is under the supervision and mandates of the Arizona Supreme Court and the Maricopa County Superior Court. By enforcing its orders, the court promotes social order and creates confidence in government.

The Avondale City Court provides a forum for resolution of disputes between the State of Arizona and citizens as well as disputes between citizens. The court hears criminal misdemeanor cases, non-criminal traffic cases, property maintenance, sanitation, parking, fire code and bond forfeiture cases. The court also issues and conducts hearing on orders of protection which are injunctions involving persons with domestic relations, injunctions against harassment and injunctions against workplace harassment. The court decides issues regarding search warrants and their return.

Other Duties of the Court:
- Process and record the filing and disposition of the cases it hears
- Conduct criminal trials and non-criminal (civil) hearings
- Summon jurors and conduct jury trials
- Prepare and schedule court dockets
- Disburse restitution to crime victims
- Set and process bail bonds

FY 2012-2013 Highlights

- The Court Supervisor completed all requirements of the National Center for State's Courts' Institute for Court Management. Certifications in the court management program require course study in managing technology, court financial resources, human resources, fundamentals of case flow management and other areas of specialization.
- The Court's Tax Intercept Program (TIP) collected $87,650.61 in 2012, which is an increase of $31,531 from 2011. This automated program operated by the Arizona Supreme Court allows the Court to collect state income tax refunds and lottery winnings for overdue Court payments.
- The City Judge has been asked by the City of El Mirage to serve on its Judicial Selection Advisory Board.
- At the Avondale City Court, 9,361 cases were filed and 11,071 cases were completed; net revenues were $1,360,818.
- 21,948 people came through the Avondale City Court system for service.
- The City Court partners with the Tolleson City Court to conduct initial appearances of detained persons from Tolleson. The City of Avondale receives compensation for this service and it results in cost savings for the City of Tolleson.
- The Court also hosts the Law/Public Safety/Security II class from Agua Fria High School every year.

City Court

FY 2012-2013 Highlights

- The City Court hosts interns from the Phoenix College of Law. Under Supreme Court Rule, these third year law students may practice law under the supervision of the City Prosecutor.
- The City Judge also presents at Estrella Community College's Administration of Justice seminar at the invitation of the Justice Program Director.

Council Goal: *Community Involvement*

FY 2013-14 Objectives:

- Continue to actively participate in community outreach opportunities during Resident Appreciation Night, the Citizen's Academy and court tours upon request.

Council Goal: *Financial Stability*

FY 2013-14 Objectives:

- Observe court performance standards,including collections through the Fines, Fees, Restitution Enforcement Program, Debt Setoff Program, Tax Interception Program and Court Orders.

Council Goal: *Public Safety*

FY 2013-14 Objectives:

- Provide judicial services to the people who visit the Avondale City Court annually and continue to provide all court users with access to fairness and justice, ensuring timely resolution of criminal and civil cases.

Council Goal: *Quality of Life*

FY 2013-14 Objectives:

- Continue to improve and monitor restitution, diversion compliance and domestic violence case processing and continue to give crime victims a voice.
- Continue to promote confidence in the judiciary and city government by keeping up with technology and court operations.

Council Goal: *Staff Retention*

FY 2013-14 Objectives:

- Continue to develop programs with use of technology resources and existing staffing levels.

City Court

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Initiate communication with alleged victims regarding release conditions in the absence of information from the victim advocate	100	100	100
12 month net revenue collections	1,360,818.00	1,375,000	1,380,000.00
Case filings	9,361	13,500	9,600
Court staff successfully obtain mandated non-judicial education and ethics training	100	100	100
City Judge and civil traffic hearing officers successfully obtain mandated annual judicial education and ethics training	100	100	100
Issue timely arrest warrants, and orders to show cause on litigants who fail to appear or comply for criminal cases	90	100	100
Restitution disbursements processed within 8 days	90	100	100

City Court

Supplemental Summary

Department/Division	FTE	Description	Ongoing	Onetime	Total
101 Court	-	Initial Appearances - IGA Revenues	17,160	-	17,160
	0.0	Total Requests General Fund	17,160	-	17,160
	0.0	**Total Requests City Court**	**17,160**	**-**	**17,160**

City Court

Supplemental Detail

6200 Court

Priority: **1** **Title:** **Initial Appearances - IGA Revenues** Amount: **$17,160**

Category: Available Revenue **Related Council Goal:** Public Safety

AVONDALE CITY COURT ASSESSMENT

The Cities of Tolleson and Avondale have entered into an intergovernmental agreement for the Avondale City Judge to handle the initial case review and appearance of Tolleson detainees in coordination with the Tolleson court's docket. The agreement provides for a charge to the City of Tolleson tied to the cost of Avondale pro tem judges who preside at weekend hearings. The Avondale City Court receives a monthly revenue of $1430.00 for an annual total of $17,160.00. This request is to appropriate the revenues already being received in order to pay for the related Court costs.

Account Number:				Ongoing	Onetime
101	6200	6200	Initial Appearances - IGA with Tolleson	17,160	0
			Totals	**17,160**	**0**

City Court

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	816,331	823,853	945,440	945,440	902,255	927,670
Contractual Services	195,115	226,166	322,610	322,610	207,474	387,910
Commodities	6,097	14,066	83,320	83,320	6,863	34,280
Capital Outlay	-	-	6,870	6,870	-	6,870
Transfers Out	7,490	7,040	7,310	7,310	7,310	7,440
Total by Category	**1,025,033**	**1,071,125**	**1,365,550**	**1,365,550**	**1,123,902**	**1,364,170**
Expenditures by Division						
Court	970,852	1,008,941	1,139,260	1,139,260	1,066,341	1,129,050
Court Security	52,304	52,449	64,710	64,710	55,061	66,750
JCEF Payments	1,877	991	116,370	116,370	-	116,370
Fill The Gap Payments	-	-	10,000	10,000	-	10,000
Court Enhancement Fund	-	8,744	35,210	35,210	2,500	42,000
Total by Division	**1,025,033**	**1,071,125**	**1,365,550**	**1,365,550**	**1,123,902**	**1,364,170**
Expenditures by Fund						
General Fund	798,634	889,962	941,180	941,180	891,263	932,280
Court Payments	43,883	51,720	210,510	210,510	46,889	219,020
Public Safety Dedicated Sales Tax	182,516	129,443	213,860	213,860	185,750	212,870
Total by Fund	**1,025,033**	**1,071,125**	**1,365,550**	**1,365,550**	**1,123,902**	**1,364,170**
Authorized Positions by Division						
Court	12.00	12.00	12.00	12.00	12.00	12.00
Court Security	1.00	1.00	1.00	1.00	1.00	1.00
Total Authorized FTE	**13.00**	**13.00**	**13.00**	**13.00**	**13.00**	**13.00**

City Court

Operating Budget Detail

Fund: General Fund

Division: 101 -6200 - 00 Court

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Municipal Judge	1.00	1.00		1.00
Court Supervisor	1.00	1.00		1.00
Senior Court Clerk	1.00	1.00		1.00
Court Clerk II	2.00	2.00		2.00
Court Clerk III	2.00	2.00		2.00
Court Clerk I	3.00	3.00		3.00
Total Authorized FTE	**10.00**	**10.00**		**10.00**
Personal Services				
5000 Personal Services	**728,980**	**712,440**	**-**	**712,440**
Salaries & Wages	*523,070*	*516,750*		*516,750*
Overtime	*8,500*	*8,500*		*8,500*
Employee Benefits	*197,410*	*187,190*		*187,190*
Total Personal Services	**728,980**	**712,440**	**-**	**712,440**
Contractual Services				
6010 Accounting/Auditing Services	**3,500**	**3,500**	**-**	**3,500**
6040 Public Defender	**41,340**	**42,340**	**-**	**42,340**
6070 Interpreter Fees	**19,160**	**19,160**	**-**	**19,160**
6080 Jury Fees	**700**	**700**	**-**	**700**
6100 Finance and Banking Fees	**14,500**	**14,500**	**-**	**14,500**
Credit Card Finance Fees		*14,500*		*14,500*
6180 Other Professional Services	**32,680**	**32,970**	**-**	**32,970**
Armored Car Service		*3,000*		*3,000*
Pro Tem Judge/Deputy Magistrate		*29,970*		*29,970*
6210 Postage	**2,000**	**2,510**	**-**	**2,510**
6220 Telephone Service	**5,270**	**5,270**	**-**	**5,270**
Communication Charges		*5,270*		*5,270*
6250 Water	**1,070**	**1,070**	**-**	**1,070**
6260 Sewer	**500**	**500**	**-**	**500**
6280 Internal Printing/Copy Charges	**2,410**	**2,670**	**-**	**2,670**
6281 Risk Management Charges	**15,840**	**22,900**	**-**	**22,900**
6310 Contractual Maint./Office Equip	**6,370**	**4,215**	**-**	**4,215**
Contractual Maint./Office Equip		*1,470*		*1,470*
Liberty - Recording Maintenance Fee		*1,620*		*1,620*
Pitney Bowes Meter Leasing		*700*		*700*
Shred It Console Fee		*425*		*425*
6325 Contractual Maint./Technology	**13,410**	**13,410**	**-**	**13,410**
Supreme Court Network Maintenance Agreement/AZTEC Software		*8,710*		*8,710*
Yearly Maintenance E-Citation		*4,700*		*4,700*

City Court

Operating Budget Detail

Fund: General Fund

Division: 101 -6200 - 00 Court

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6500 Memberships	**550**	**905**	**-**	**905**
Annual Dues for State Bar of Arizona		*300*		*300*
Arizona Courts Association		*220*		*220*
Arizona Magistrates Association		*385*		*385*
6510 Mileage Reimbursement	**280**	**280**	**-**	**280**
6520 Training	**2,760**	**2,760**	**-**	**2,760**
Annual Judicial Conference		*950*		*950*
Miscellaneous Training		*460*		*460*
Supreme Court/AZ Miscellaneous Education		*1,350*		*1,350*
6540 Meeting Expense	**170**	**170**	**-**	**170**
6550 Subscriptions	**4,850**	**4,850**	**-**	**4,850**
Pacific Reporter & Digest On-Line		*4,850*		*4,850*
6570 Printing	**2,910**	**2,910**	**-**	**2,910**
6990 Other Miscellaneous	**120**	**120**	**-**	**120**
Total Contractual Services	**170,390**	**177,710**	**-**	**177,710**
Commodities				
7010 General Office Supplies	**6,500**	**6,500**	**-**	**6,500**
7020 Data Processing Supplies	**310**	**310**	**-**	**310**
Crystal Reports E-Citation		*310*		*310*
7116 Employee Awards/Recognition Program	**170**	**170**	**-**	**170**
7140 Furnishings	**400**	**400**	**5,000**	**5,400**
Furnishings		*400*		*400*
Furnishings - Carryover			*5,000*	*5,000*
7200 Uniform Purchase	**300**	**300**	**-**	**300**
Judicial Robe		*300*		*300*
Total Commodities	**7,680**	**7,680**	**5,000**	**12,680**
Capital Outlay				
8150 Equipment and Furnishings	**-**	**-**	**6,870**	**6,870**
Court Security Equipment - Carryover			*6,870*	*6,870*
Total Capital Outlay	**-**	**-**	**6,870**	**6,870**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**6,480**	**6,480**	**-**	**6,480**
Technology Replacement Contribution		*6,480*		*6,480*
Total Transfers Out	**6,480**	**6,480**	**-**	**6,480**
Total Court	**913,530**	**904,310**	**11,870**	**916,180**

City Court

Operating Budget Detail

Fund: General Fund

Division: 101 -6205 - 00 Court Security

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Court Security Officer	0.20	0.20		0.20
Total Authorized FTE	**0.20**	**0.20**		**0.20**
Personal Services				
5000 Personal Services	**14,970**	**15,150**	**-**	**15,150**
Salaries & Wages	*7,910*	*7,910*		*7,910*
Overtime	*3,770*	*3,770*		*3,770*
Employee Benefits	*3,290*	*3,470*		*3,470*
Total Personal Services	**14,970**	**15,150**	**-**	**15,150**
Contractual Services				
6281 Risk Management Charges	**280**	**420**	**-**	**420**
6520 Training	**530**	**530**	**-**	**530**
Total Contractual Services	**810**	**950**	**-**	**950**
Total Court Security	**15,780**	**16,100**	**-**	**16,100**

Operating Budget Detail

Fund: Court Payments

Division: 227 -6205 - 00 Court Security

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Court Security Officer	0.80	0.80		0.80
Total Authorized FTE	**0.80**	**0.80**		**0.80**
Personal Services				
5000 Personal Services	**41,240**	**42,460**	**-**	**42,460**
Salaries & Wages	*31,630*	*31,640*		*31,640*
Employee Benefits	*9,610*	*10,820*		*10,820*
Total Personal Services	**41,240**	**42,460**	**-**	**42,460**
Contractual Services				
6220 Telephone Service	**520**	**520**	**-**	**520**
Communication Charges		*520*		*520*
6281 Risk Management Charges	**1,130**	**1,670**	**-**	**1,670**
Total Contractual Services	**1,650**	**2,190**	**-**	**2,190**
Commodities				
7081 Technology Hardware	**40**	**-**	**-**	**-**
7200 Uniform Purchase	**1,000**	**1,000**	**-**	**1,000**
7990 Other Supplies	**5,000**	**5,000**	**-**	**5,000**
Court Enhancement Fund		*5,000*		*5,000*
Total Commodities	**6,040**	**6,000**	**-**	**6,000**
Total Court Security	**48,930**	**50,650**	**-**	**50,650**

City Court

Operating Budget Detail

Fund: Court Payments

Division: 227 -6210 - 00 JCEF Payments

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**15,000**	**15,000**	**79,000**	**94,000**
JCEF Funds - Carryover			*49,000*	*49,000*
Other Professional Services		*15,000*		*15,000*
Professional Services - Carryover			*30,000*	*30,000*
6990 Other Miscellaneous	**-**	**-**	**20,370**	**20,370**
Fill the Gap - Carryover			*20,370*	*20,370*
Total Contractual Services	**15,000**	**15,000**	**99,370**	**114,370**
Commodities				
7990 Other Supplies	**1,000**	**1,000**	**1,000**	**2,000**
JCEF Discretionary		*1,000*		*1,000*
JCEF Discretionary - Carryover			*1,000*	*1,000*
Total Commodities	**1,000**	**1,000**	**1,000**	**2,000**
Total JCEF Payments	**16,000**	**16,000**	**100,370**	**116,370**

Division: 227 -6220 - 00 Fill The Gap Payments

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6990 Other Miscellaneous	**-**	**-**	**10,000**	**10,000**
Fill the Gap Funds			*10,000*	*10,000*
Total Contractual Services	**-**	**-**	**10,000**	**10,000**
Total Fill The Gap Payments	**-**	**-**	**10,000**	**10,000**

Division: 227 -6230 - 00 Court Enhancement Fund

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**15,000**	**15,000**	**15,000**	**30,000**
Other Professional Services		*15,000*		*15,000*
Other Professional Services - Carryover			*15,000*	*15,000*
Total Contractual Services	**15,000**	**15,000**	**15,000**	**30,000**
Commodities				
7200 Uniform Purchase	**1,000**	**1,000**	**1,000**	**2,000**
Uniform Purchase - Carryover			*1,000*	*1,000*
Uniform Purchase - Court Security		*1,000*		*1,000*
7990 Other Supplies	**5,000**	**5,000**	**5,000**	**10,000**
Court Enhancement Fund		*5,000*		*5,000*
Other Supplies - Carryover			*5,000*	*5,000*
Total Commodities	**6,000**	**6,000**	**6,000**	**12,000**
Total Court Enhancement Fund	**21,000**	**21,000**	**21,000**	**42,000**

City Court

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6200 - 00 Court

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Court Administrator	1.00	1.00		1.00
Court Clerk I	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**160,250**	**157,620**	**-**	**157,620**
Salaries & Wages	*119,850*	*118,810*		*118,810*
Overtime	*1,000*	*1,000*		*1,000*
Employee Benefits	*39,400*	*37,810*		*37,810*
Total Personal Services	**160,250**	**157,620**	**-**	**157,620**
Contractual Services				
6040 Public Defender	**10,690**	**10,690**	**-**	**10,690**
6070 Interpreter Fees	**2,600**	**2,600**	**-**	**2,600**
6180 Other Professional Services	**14,740**	**14,740**	**-**	**14,740**
Judge ProTem - One Day a Week		*14,740*		*14,740*
6210 Postage	**1,780**	**1,780**	**-**	**1,780**
6220 Telephone Service	**1,050**	**1,050**	**-**	**1,050**
Communication Charges		*1,050*		*1,050*
6280 Internal Printing/Copy Charges	**750**	**880**	**-**	**880**
6281 Risk Management Charges	**2,800**	**4,180**	**-**	**4,180**
6325 Contractual Maint./Technology	**8,000**	**8,000**	**-**	**8,000**
Supreme Court Network Maintenance Agreement/AZTEC Software		*8,000*		*8,000*
6500 Memberships	**100**	**100**	**-**	**100**
Arizona Courts Association		*80*		*80*
LJCAA Membership Dues		*20*		*20*
6510 Mileage Reimbursement	**200**	**200**	**-**	**200**
6520 Training	**1,500**	**1,500**	**-**	**1,500**
Supreme Court/AZ Miscellaneous Education		*1,500*		*1,500*
6540 Meeting Expense	**300**	**300**	**-**	**300**
6550 Subscriptions	**200**	**200**	**-**	**200**
6570 Printing	**6,470**	**6,470**	**-**	**6,470**
Total Contractual Services	**51,180**	**52,690**	**-**	**52,690**
Commodities				
7010 General Office Supplies	**1,200**	**1,200**	**-**	**1,200**
7140 Furnishings	**400**	**400**	**-**	**400**
Total Commodities	**1,600**	**1,600**	**-**	**1,600**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**830**	**960**	**-**	**960**
Technology Replacement Contribution		*960*		*960*
Total Transfers Out	**830**	**960**	**-**	**960**
Total Court	**213,860**	**212,870**	**-**	**212,870**

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Fire Department

Intervention Services

Prevention Services

Professional Development

Community Services

Avondale Fire-Rescue's mission is to provide fire, medical, and other life safety services, including a wide range of non-emergency and non-traditional customer service activities, to those who reside, work, visit or travel through the City of Avondale.

The Fire Department's five major organizational divisions are Administration, Intervention Services, Community Services, Prevention, and Professional Development.

A few of its programs and services include:
- Advanced Life Suppport emergency medical response
- Technical Rescue
- Community Life Safety Education
- Commercial Fire / Life Safety Inspections
- Child Car Seat Inspections

The Department also participates in a number of unique regional partnerships including:
- Valley automatic aid dispatch system
- Glendale Regional Public Safety Training Center
- Special event staffing consortium
- Emergency Services Agreement with Phoenix International Raceway

Through these and other programs, the department accomplishes its mission through dedication, innovation, customer service, prevention through education, and rapid intervention.

FY 2012-2013 Highlights

- ☐ Initiated the process to complete the accreditation self study document through the Commission on Fire Accreditation International.
- ☐ Completed over 2,600 life safety inspections, 229 construction plan reviews and 39 fire investigations.
- ☐ Community service personnel contacted over 15,500 residents of all ages through various school programs, community education programs and community events. Staff also conducted 22 community CPR classes, installed 141 car seats, and conducted 32 station tours.
- ☐ Staff completed over 11,000 training and professional development hours in topic including company level training, health and wellness, drivers training, command officer training and various technical rescue topics.

Council Goal: *Public Safety*

FY 2013-14 Objectives:

- ☐ Continue progress toward achieving accredited department status through the Commission on Fire Accreditation International.

Fire

Council Goal: *Public Safety*

FY 2013-14 Objectives:

- ☐ A life safety inspection will be conducted in each commercial occupancy less than 5000 sq ft in size at least once every two years
- ☐ A life safety inspection will be conducted in each commercial occupancy over 5000 sq ft in size at least once each year
- ☐ Shift personnel will complete all required incident response data entry or review prior to the end of their 48-hour duty cycle
- ☐ Each fire-rescue member will complete assigned target solutions training programs on or before the required deadline
- ☐ Each person assigned to an incident response position will complete a minimum of 50 hours of skills based emergency medical training appropriate for their rank or function during the year
- ☐ Each person assigned to an incident response position will complete a minimum of 50 hours of skills based fire/rescue training appropriate for their rank or function during the year
- ☐ Each command officer will complete a minimum of 40 hours of continuing leadership/command education during the year
- ☐ A life safety inspection will be conducted in each school facility at least twice each year
- ☐ On emergency medical incidents, patient contact will be made in two minutes or less following the arrival of the first responding unit
- ☐ Continue to work to identify technology based applications to improve efficiency and/or effectivness.
- ☐ Continue to work to identify potential alternative funding mechanisms for fire and EMS activities.
- ☐ Continue to seek joint initiatives with other west valley agencies to imp;rove efficiency and/or effectiveness.
- ☐ Work to identify and implement "value added" services or activities.
- ☐ On working fire incidents, water will be applied to the fire in two minutes or less following the arrival of the first apparatus with pumping capability

Fire

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Completion of life safety inspection of school facilities semi-annually	n/a	n/a	100%
Completion of life safety inspection ofcommercial occupancies less than 5,000 sq. ft. bi-annually	n/a	n/a	100%
Completion of life safety inspection of commercial occupancies over 5,000 sq. ft. annually	n/a	n/a	95%
Shift personnel completion of required incident response data entry or review by end of 48-hour duty cycle	n/a	n/a	75%
Fire-rescue staff completion of target solutions training programs	n/a	n/a	85%
Incident response staff completion of 50 hours of skills based emergency medical training	n/a	n/a	95%
Incident response staff completion of 50 hours of skills based fire/rescue training	n/a	n/a	95%
Command officer completion of 40 hours of continuing leadership/command education	n/a	n/a	100%
Working fire incident water application within two minutes of capable apparatus arrival	n/a	n/a	90%
Emergency medical incident patient contact within two minutes	n/a	n/a	90%
Requests for service	6950	7190	7300
Meet response time goal (6 minutes or less for code 3 calls 90% of the time).	63%	63%	70%

Fire

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	Fire - Intervention Services	15.0	NW Public Safety Facility Staffing	1,150,630	5,940	1,156,570
		-	Overtime Adjustment	119,310	-	119,310
		15.0	Total Requests General Fund	1,269,940	5,940	1,275,880
235	Fire - Intervention Services	-	Protective Clothing Purchase	20,000	130,000	150,000
		0.0	Total Requests Public Safety Dedicated Sales Tax	20,000	130,000	150,000
		15.0	**Total Requests Fire**	**1,289,940**	**135,940**	**1,425,880**

Fire

Supplemental Detail

6330 Fire - Intervention Services

Priority: **1 Title: NW Public Safety Facility Staffing** Amount: **$1,156,570**

Category: New Facilities **Related Council Goal:** Public Safety

Construction of the fire station portion of the Northwest Public Safety Facility is moving forward with a projected initial opening date of January 1, 2014. Staffing for the facility will be added as funding is available with full staffing expected to occur on or before July 1, 2014. Ultimate staffing will consist of 3 Captains, 3 Engineers and 9 Firefighters.

For budgeting purposes it was assumed that captains and engineers would be at step 5 under the new MOU pay plan, firefighters would be at step 1, all 15 would be paramedics and 7 would be TRT certified. This request also includes the funding necessary to hire the personnel and provide the required uniforms and protective clothing.

Account Number:				Ongoing	Onetime
101	6330	5010	Salary & Wages	939,800	0
101	6330	5010	Delayed Hire Credit		-520,490
101	6330	5140	Retirement	140,590	0
101	6330	5140	Delayed Hire Credit		-77,860
101	6330	5160	Health Insurance	6,470	0
101	6330	5160	Delayed Hire Credit		-3,580
101	6330	5170	Life Insurance	4,060	0
101	6330	5170	Delayed Hire Credit		-2,250
101	6330	5180	Dental Insurance	900	0
101	6330	5180	Delayed Hire Credit		-900
101	6330	5190	Workers' Compensation	18,930	
101	6330	5190	Delayed Hire Credit		-10,480
101	6330	5220	Medicare	13,630	0
101	6330	6180	Physicals	15,000	0
101	6330	6180	Pre-hire Psychological Exams	0	15,000
101	6330	6520	Recruit Training Academy	0	16,500
101	6330	7200	Uniforms	11,250	0
101	6330	7230	Protective Clothing and Equipment	0	90,000
101	6330	8120	Fire Station #4 Apparatus		500,000
			Totals	**1,150,630**	**5,940**

Fire

Supplemental Detail

6330 Fire - Intervention Services

Priority: **3 Title: Overtime Adjustment** Amount: **$119,310**

Category: Council Goals **Related Council Goal:** Public Safety

We are requesting an increase in the department's overtime budget to fully fund our ability to fill vacancies caused by personnel using accrued vacation and/or sick leave, FMLA or on-duty injury thus maintaining staffing levels that allow us to maintain our commitments to the automatic aid system. This funding will also cover increased overtime costs associated with compensation adjustments approved through the firefighter MOU and the ultimate addition of 15 new personnel to staff Station 174.

This will complete a two year process to adjust the department's overtime budget to compensate for salary increases and additional personnel added prior to 2007.

Account Number:				Ongoing	Onetime
101	6330	5050	Overtime	100,000	0
101	6330	5140	Retirement	14,960	0
101	6330	5170	Life Insurance	430	0
101	6330	5190	Workers' Compensation	2,470	0
101	6330	5220	Medicare	1,450	0
			Totals	**119,310**	**0**

Fire

Supplemental Detail

6330 Fire - Intervention Services

Priority: **4 Title: Protective Clothing Purchase** Amount: **$150,000**

Category: Mandates/Regulatory **Related Council Goal:** Public Safety

It is the policy of Avondale Fire-Rescue (AFR) that all personnel expected to respond and function in areas of atmospheric contamination be equipped with appropriate, modern protective gear (Helmets, gloves, coats, pants, boots, suspenders, and hoods) that meet the current National Fire Protection Association (NFPA) Standards and Occupational Safety and Health Administration (OSHA) Standards for use, safety, and longevity.

We are requesting funding for the purchase of 52 complete sets of firefighting gear. In addition, we would request that an additional $20,000.00 per year be budgeted specifically to initiate a replacement program to ensure that sufficient funding is available in the future to replace protective clothing on a regular 5 year cycle. This allotment would carry over each fiscal year to ensure proper funding for the Protective Gear Replacement program.

Avondale firefighters are currently issued 2 full sets of firefighting gear that includes all of the above listed equipment. Two sets are required because of National Standards that require the equipment to be immediately cleaned when contaminated by smoke and/or fire. When a firefighter completes their work in a hazardous atmosphere, their equipment is sent to be washed and/or decontaminated. They utilize the second set until such time as the first set returns, typically 24 to 48 hours. Additionally, two of our stations have multiple pieces of apparatus that are cross-staffed thus requiring a set of gear on each one. The gear is custom sized to each individual making it impossible to share equipment.

NFPA Standard 1851 defines criteria for use, selection, and care of protective ensembles. In that Standard, they advise that the maximum time for use of protective gear is 5 to 10 years dependent on the size of the department, area covered and types of exposure. When the ensemble is approaching 10 years from the date of manufacture, "there is a high likelihood of performance deficiency or failure". Currently, three fourths of the department's gear is at the nine year mark. To allow members to continue to utilize this gear could be detrimental for the individuals and put the City at risk for litigation should the ensemble fail and cause injury or death.

In the past, the department has tried to purchase 5 to 10 sets of gear each year with its current budget. Unfortunately with the impending timeline for life expectancy of our current gear and the anticipation of hiring an additional fifteen personnel, our existing budget will not support the costs of replacing that equipment.

Account Number:				Ongoing	Onetime
235	6330	7230	Protective Clothing Replacement Fund	20,000	0
235	6330	7230	Protective Clothing	0	130,000
			Totals	**20,000**	**130,000**

Fire

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	5,830,192	5,689,394	6,033,140	6,053,020	6,137,154	5,983,350
Contractual Services	1,051,410	1,168,494	1,067,020	1,106,003	1,215,684	1,281,840
Commodities	156,463	210,328	182,500	195,364	154,921	183,790
Capital Outlay	79,430	300,973	-	-	-	-
Debt Service	89,054	76,771	89,050	89,050	89,050	-
Transfers Out	365,070	350,220	541,470	541,470	541,470	491,790
Total by Category	**7,571,619**	**7,796,180**	**7,913,180**	**7,984,907**	**8,138,279**	**7,940,770**
Expenditures by Division						
Fire	-	54	-	-	-	-
Fire - Community Services	626,026	526,538	450,840	440,050	496,239	455,680
Fire - Administration	780,977	871,400	919,120	907,720	936,937	878,940
Public Safety Stabilization Grant	62,250	-	-	-	-	-
2007 UASI GRANTS	21,384	5,520	-	21,847	1,525	-
Fire - Professional Development	222,985	252,274	376,340	371,340	404,884	377,790
Fire - Intervention Services	5,769,331	6,068,213	6,067,630	6,144,700	6,244,703	6,129,020
PIR Race Fire Overtime	88,666	72,181	99,250	99,250	53,991	99,340
Total by Division	**7,571,619**	**7,796,180**	**7,913,180**	**7,984,907**	**8,138,279**	**7,940,770**
Expenditures by Fund						
General Fund	5,818,158	5,847,194	6,198,420	6,236,110	6,453,347	6,227,970
Other Grants	21,384	5,520	-	21,847	1,525	-
Public Safety Dedicated Sales Tax	1,669,827	1,943,466	1,714,760	1,726,950	1,683,407	1,712,800
ARRA Fund	62,250	-	-	-	-	-
Total by Fund	**7,571,619**	**7,796,180**	**7,913,180**	**7,984,907**	**8,138,279**	**7,940,770**
Authorized Positions by Division						
Fire - Community Services	5.00	5.00	4.00	4.00	4.00	4.00
Fire - Administration	2.00	5.00	5.00	5.00	5.00	5.00
Fire - Professional Development	1.00	-	2.00	2.00	2.00	2.00
Fire - Intervention Services	49.00	49.00	48.00	48.00	48.00	48.00
Total Authorized FTE	**57.00**	**59.00**	**59.00**	**59.00**	**59.00**	**59.00**

Fire

Operating Budget Detail

Fund: General Fund

Division: 101 -6305 - 00 Fire - Community Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Fire Marshall	1.00	1.00		1.00
Fire Inspector II	1.00	1.00		1.00
Fire Inspector I	1.00	1.00		1.00
Public Education Specialist	1.00	1.00		1.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**344,810**	**352,460**	**-**	**352,460**
Salaries & Wages	*260,130*	*268,070*		*268,070*
Overtime	*10,030*	*10,030*		*10,030*
Employee Benefits	*74,650*	*74,360*		*74,360*
Total Personal Services	**344,810**	**352,460**	**-**	**352,460**
Contractual Services				
6180 Other Professional Services	**14,430**	**-**	**-**	**-**
6220 Telephone Service	**2,090**	**2,090**	**-**	**2,090**
Communication Charges		*2,090*		*2,090*
6280 Internal Printing/Copy Charges	**1,200**	**1,410**	**-**	**1,410**
6281 Risk Management Charges	**12,160**	**14,250**	**-**	**14,250**
6282 Equipment Management Charges	**17,040**	**24,060**	**-**	**24,060**
6500 Memberships	**300**	**700**	**-**	**700**
AFBEA		*150*		*150*
IAAI		*150*		*150*
NFPA		*400*		*400*
6540 Meeting Expense	**1,600**	**2,500**	**-**	**2,500**
Prevention / Community Service Meeting Expenses		*2,500*		*2,500*
6550 Subscriptions	**-**	**1,200**	**-**	**1,200**
NFPA Codes		*1,200*		*1,200*
6570 Printing	**1,200**	**1,200**	**-**	**1,200**
6720 R&M Machinery and Equipment	**660**	**660**	**-**	**660**
Repairs to Life Safety Trailer / Combustible Gas Meter		*660*		*660*
6991 Public Education	**3,500**	**3,500**	**-**	**3,500**
Total Contractual Services	**54,180**	**51,570**	**-**	**51,570**
Commodities				
7040 Books and Pamphlets	**910**	**910**	**-**	**910**
Reference Materials		*910*		*910*
7050 Educational Supplies	**7,600**	**11,000**	**-**	**11,000**
Community Education Event Supplies		*3,000*		*3,000*
CPR Program Supplies		*6,000*		*6,000*
First Aid Program Supplies		*2,000*		*2,000*
7165 Other Equipment	**1,710**	**-**	**-**	**-**

Fire

Operating Budget Detail

Fund: General Fund

Division: 101 -6305 - 00 Fire - Community Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
7200 Uniform Purchase	**3,000**	**3,000**	**-**	**3,000**
Community Education Specialist		*750*		*750*
Fire Inspectors		*1,500*		*1,500*
Fire Marshal		*750*		*750*
7230 Safety Apparel/Equipment	**450**	**1,450**	**-**	**1,450**
Inspector / Investigator Personal Protective Equipment		*1,450*		*1,450*
7240 EMT Supplies	**2,900**	**-**	**-**	**-**
7440 Small Tools and Instruments	**1,000**	**4,500**	**-**	**4,500**
Life Safety Trailer Supplies		*1,000*		*1,000*
Prevention / Investigation Tools and Supplies		*3,500*		*3,500*
7990 Other Supplies	**2,800**	**2,800**	**-**	**2,800**
Fire Prevention Program Supplies		*2,800*		*2,800*
Total Commodities	**20,370**	**23,660**	**-**	**23,660**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**24,390**	**26,070**	**-**	**26,070**
Vehicle Replacement Contribution		*26,070*		*26,070*
9863 Transfer Out 603--Equipment Replacement	**4,990**	**1,920**	**-**	**1,920**
Technology Replacement Contribution		*1,920*		*1,920*
Total Transfers Out	**29,380**	**27,990**	**-**	**27,990**
Total Fire - Community Services	**448,740**	**455,680**	**-**	**455,680**

Fire

Operating Budget Detail

Fund: General Fund

Division: 101 -6310 - 00 Fire - Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Fire Chief	1.00	1.00		1.00
Deputy Fire Chief	2.00	2.00		2.00
Administrative Assistant	1.00	1.00		1.00
Senior Management Assistant	1.00	1.00		1.00
Total Authorized FTE	**5.00**	**5.00**		**5.00**
Personal Services				
5000 Personal Services	**607,990**	**606,750**	**-**	**606,750**
Salaries & Wages	*475,460*	*475,920*		*475,920*
Employee Benefits	*132,530*	*130,830*		*130,830*
Total Personal Services	**607,990**	**606,750**	**-**	**606,750**
Contractual Services				
6110 Medical Fees	**45,270**	**50,270**	**-**	**50,270**
Firefighters Cancer Insurance		*7,770*		*7,770*
Yearly Physical Exams - Glendale Health Center		*42,500*		*42,500*
6210 Postage	**700**	**700**	**-**	**700**
6220 Telephone Service	**10,030**	**10,030**	**-**	**10,030**
Communication Charges		*10,030*		*10,030*
6230 Electricity	**27,720**	**27,720**	**-**	**27,720**
6240 Gas	**1,150**	**1,150**	**-**	**1,150**
6250 Water	**3,000**	**3,000**	**-**	**3,000**
6251 Contractual Obligations	**15,890**	**53,590**	**-**	**53,590**
Regional Wireless Cooperative Increase & Upgrade		*37,700*		*37,700*
Regional Wireless Cooperative Participation		*15,890*		*15,890*
6280 Internal Printing/Copy Charges	**6,130**	**7,200**	**-**	**7,200**
6281 Risk Management Charges	**15,290**	**17,880**	**-**	**17,880**
6282 Equipment Management Charges	**4,270**	**7,380**	**-**	**7,380**
6325 Contractual Maint./Technology	**12,970**	**14,670**	**-**	**14,670**
Emergency Reporting Data Management Software		*7,700*		*7,700*
Image Trend EPCR Software		*970*		*970*
TeleStaff Staffing Software		*6,000*		*6,000*
6500 Memberships	**2,570**	**2,420**	**-**	**2,420**
AZ Fire Chiefs Association		*750*		*750*
International Association of Fire Chiefs		*1,670*		*1,670*
6540 Meeting Expense	**500**	**710**	**-**	**710**
6545 Labor/Management Retreat	**7,380**	**7,500**	**-**	**7,500**
6550 Subscriptions	**600**	**-**	**-**	**-**
6570 Printing	**1,690**	**1,690**	**-**	**1,690**
Total Contractual Services	**155,160**	**205,910**	**-**	**205,910**
Commodities				
7010 General Office Supplies	**4,810**	**4,810**	**-**	**4,810**

Fire

Operating Budget Detail

Fund: General Fund

Division: 101 -6310 - 00 Fire - Administration

Description		2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities					
7080	Office Equipment	440	440	-	440
7116	Employee Awards/Recognition Program	5,000	5,000	-	5,000
7200	Uniform Purchase	750	750	-	750
7551	Contributions	-	-	10,000	10,000
	Total Commodities	11,000	11,000	10,000	21,000
Debt Service					
9430	Lease/Purchase Payment	85,760	-	-	-
9440	Lease/Purchase Interest	3,290	-	-	-
	Total Debt Service	89,050	-	-	-
Transfers Out					
9861	Transfer Out 601--Vehicle Replacement	4,380	4,380	-	4,380
	Vehicle Replacement Contribution		*4,380*		*4,380*
9863	Transfer Out 603--Equipment Replacement	5,130	5,420	-	5,420
	Technology Replacement Contribution		*5,420*		*5,420*
	Total Transfers Out	9,510	9,800	-	9,800
Total Fire - Administration		872,710	833,460	10,000	843,460

Fire

Operating Budget Detail

Fund: General Fund

Division: 101 -6325 - 00 Fire - Professional Development

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Fire Captain	2.00	2.00		2.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**238,920**	**242,310**	**-**	**242,310**
Salaries & Wages	*182,940*	*183,770*		*183,770*
Employee Benefits	*55,980*	*58,540*		*58,540*
Total Personal Services	**238,920**	**242,310**	**-**	**242,310**
Contractual Services				
6220 Telephone Service	**520**	**520**	**-**	**520**
Communication Charges		*520*		*520*
6251 Contractual Obligations	**60,190**	**48,280**	**-**	**48,280**
Operating Costs - Glendale Regional Public Safety Training Center		*48,280*		*48,280*
6280 Internal Printing/Copy Charges	**110**	**150**	**-**	**150**
6281 Risk Management Charges	**2,190**	**4,940**	**-**	**4,940**
6282 Equipment Management Charges	**5,460**	**5,800**	**-**	**5,800**
6510 Mileage Reimbursement	**250**	**250**	**-**	**250**
6520 Training	**43,710**	**48,210**	**-**	**48,210**
Career Development Courses		*8,000*		*8,000*
Community Services Training		*1,000*		*1,000*
Fire Prevention Courses and Conferences		*2,000*		*2,000*
IAFC Conference		*6,700*		*6,700*
Initial Paramedic / TRT Training		*23,000*		*23,000*
National Fire Academy / State Fire School		*2,000*		*2,000*
Paramedic / EMT Refresher		*4,760*		*4,760*
Peer Fitness Certification		*750*		*750*
6550 Subscriptions	**6,260**	**16,170**	**-**	**16,170**
Blue Card		*9,910*		*9,910*
Target Safety		*6,260*		*6,260*
6650 Other Rents	**2,500**	**-**	**-**	**-**
Total Contractual Services	**121,190**	**124,320**	**-**	**124,320**
Commodities				
7040 Books and Pamphlets	**2,400**	**2,400**	**-**	**2,400**
Training Manuals		*2,400*		*2,400*
7990 Other Supplies	**5,640**	**5,640**	**-**	**5,640**
Disposable Fire Training Materials		*1,720*		*1,720*
Training Supplies		*3,920*		*3,920*
Total Commodities	**8,040**	**8,040**	**-**	**8,040**

Fire

Operating Budget Detail

Fund: General Fund

Division: 101 -6325 - 00 Fire - Professional Development

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**7,500**	**3,120**	**-**	**3,120**
Vehicle Replacement Contribution		*3,120*		*3,120*
Total Transfers Out	**7,500**	**3,120**	**-**	**3,120**
Total Fire - Professional Development	**375,650**	**377,790**	**-**	**377,790**

Fire

Operating Budget Detail

Fund: General Fund

Division: 101 -6330 - 00 Fire - Intervention Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Fire Captain	9.00	9.00		9.00
Fire Engineer	8.00	8.00		8.00
Battalion Chief	2.00	2.00		2.00
Firefighter	13.00	13.00		13.00
Total Authorized FTE	**32.00**	**32.00**		**32.00**
Personal Services				
5000 Personal Services	**3,242,000**	**3,227,870**	**-**	**3,227,870**
Salaries & Wages	*2,139,950*	*2,131,700*		*2,131,700*
Overtime	*354,670*	*354,670*		*354,670*
Employee Benefits	*747,380*	*741,500*		*741,500*
Total Personal Services	**3,242,000**	**3,227,870**	**-**	**3,227,870**
Contractual Services				
6180 Other Professional Services	**16,040**	**19,400**	**-**	**19,400**
Bio-hazard Waste Disposal		*1,000*		*1,000*
Breathing Air Quality Testing		*1,000*		*1,000*
Cardiac Monitor / EMS Equipment Testing and Certification		*2,500*		*2,500*
Extrication Equipment Servicing		*3,000*		*3,000*
Fitness Equipment Annual Inspection / Service		*2,400*		*2,400*
Ground Ladder Structural Integrity Testing		*2,000*		*2,000*
SCBA Flow Testing and Annual Maintenance		*7,500*		*7,500*
6220 Telephone Service	**17,250**	**17,250**	**-**	**17,250**
Communication Charges		*17,250*		*17,250*
6251 Contractual Obligations	**381,780**	**381,780**	**-**	**381,780**
Phoenix FD Dispatch and CAD Maintenance Fees		*381,780*		*381,780*
6280 Internal Printing/Copy Charges	**2,180**	**2,600**	**-**	**2,600**
6281 Risk Management Charges	**100,020**	**122,580**	**-**	**122,580**
6282 Equipment Management Charges	**66,330**	**63,220**	**-**	**63,220**
6330 Contractual Maint./Vehicles	**-**	**120,000**	**-**	**120,000**
Contractual fire apparatus repair and maintenance		*120,000*		*120,000*
6720 R&M Machinery and Equipment	**4,500**	**4,500**	**-**	**4,500**
Fitness Equipment		*2,000*		*2,000*
Station Furniture / Appliances		*2,500*		*2,500*
6730 R&M Buildings	**5,660**	**5,660**	**-**	**5,660**
Building Fixtures		*2,660*		*2,660*
Water Softener Maintenance / Repairs		*3,000*		*3,000*
6820 R&M Communication Equipment	**1,520**	**2,520**	**-**	**2,520**
Headsets / portable radios		*2,520*		*2,520*
Total Contractual Services	**595,280**	**739,510**	**-**	**739,510**
Commodities				
7060 Janitorial Supplies	**6,330**	**6,330**	**-**	**6,330**

Fire

Operating Budget Detail

Fund: General Fund

Division: 101 -6330 - 00 Fire - Intervention Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
7140 Furnishings	**1,740**	**1,740**	**-**	**1,740**
Fire Station Furniture and Appliances		*1,740*		*1,740*
7165 Other Equipment	**9,050**	**25,050**	**-**	**25,050**
Firefighting Tools and Equipment		*17,050*		*17,050*
Technical Rescue Equipment		*8,000*		*8,000*
7200 Uniform Purchase	**23,050**	**23,050**	**-**	**23,050**
7230 Safety Apparel/Equipment	**29,800**	**9,800**	**-**	**9,800**
7240 EMT Supplies	**27,420**	**27,420**	**-**	**27,420**
EMS Equipment		*3,000*		*3,000*
Non-restockable supplies		*16,420*		*16,420*
Pharmaceuticals		*8,000*		*8,000*
7990 Other Supplies	**12,000**	**14,000**	**-**	**14,000**
Firefighting Foam		*8,500*		*8,500*
Gas Monitor Cartridges		*2,000*		*2,000*
SCBA Parts and Supplies		*3,500*		*3,500*
Total Commodities	**109,390**	**107,390**	**-**	**107,390**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**354,280**	**292,540**	**-**	**292,540**
Vehicle Replacement Contribution		*292,540*		*292,540*
9863 Transfer Out 603--Equipment Replacement	**74,320**	**84,390**	**-**	**84,390**
Cardiac Monitor Replacement-Fire		*20,000*		*20,000*
Self Contained Breathing Apparatus Replacement-Fire		*25,000*		*25,000*
Technology Replacement Contribution		*39,390*		*39,390*
Total Transfers Out	**428,600**	**376,930**	**-**	**376,930**
Total Fire - Intervention Services	**4,375,270**	**4,451,700**	**-**	**4,451,700**

Division: 101 -6360 - 00 PIR Race Fire Overtime

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	**74,250**	**74,340**	**-**	**74,340**
Overtime	*60,000*	*60,000*		*60,000*
Employee Benefits	*14,250*	*14,340*		*14,340*
Total Personal Services	**74,250**	**74,340**	**-**	**74,340**
Contractual Services				
6180 Other Professional Services	**25,000**	**25,000**	**-**	**25,000**
PIR Unified Command Center		*25,000*		*25,000*
Total Contractual Services	**25,000**	**25,000**	**-**	**25,000**
Total PIR Race Fire Overtime	**99,250**	**99,340**	**-**	**99,340**

Fire

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6310 - 00 Fire - Administration

Description		2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services					
6230	Electricity	21,160	21,160	-	21,160
6240	Gas	4,000	4,000	-	4,000
6250	Water	3,000	3,000	-	3,000
6280	Internal Printing/Copy Charges	500	-	-	-
6281	Risk Management Charges	2,070	2,320	-	2,320
	Total Contractual Services	30,730	30,480	-	30,480
Commodities					
7010	General Office Supplies	2,000	2,000	-	2,000
7060	Janitorial Supplies	3,000	3,000	-	3,000
	Total Commodities	5,000	5,000	-	5,000
Total Fire - Administration		35,730	35,480	-	35,480

Fire

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6330 - 00 Fire - Intervention Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Fire Captain	3.00	3.00		3.00
Fire Engineer	4.00	4.00		4.00
Battalion Chief	1.00	1.00		1.00
Firefighter	8.00	8.00		8.00
Total Authorized FTE	**16.00**	**16.00**		**16.00**
Personal Services				
5000 Personal Services	**1,525,170**	**1,479,620**	**-**	**1,479,620**
Salaries & Wages	*1,036,650*	*1,020,290*		*1,020,290*
Overtime	*124,600*	*124,600*		*124,600*
Employee Benefits	*363,920*	*334,730*		*334,730*
Total Personal Services	**1,525,170**	**1,479,620**	**-**	**1,479,620**
Contractual Services				
6220 Telephone Service	**8,370**	**8,370**	**-**	**8,370**
Communication Charges		*8,370*		*8,370*
6251 Contractual Obligations	**9,050**	**9,050**	**-**	**9,050**
Phoenix Fire Department Dispatch and CAD Maintenance Fees		*9,050*		*9,050*
6280 Internal Printing/Copy Charges	**1,250**	**1,340**	**-**	**1,340**
6281 Risk Management Charges	**29,300**	**40,080**	**-**	**40,080**
6282 Equipment Management Charges	**16,160**	**16,210**	**-**	**16,210**
6330 Contractual Maint./Vehicles	**-**	**30,000**	**-**	**30,000**
Contractual fire apparatus repair and maintenance		*30,000*		*30,000*
Total Contractual Services	**64,130**	**105,050**	**-**	**105,050**
Commodities				
7200 Uniform Purchase	**18,700**	**18,700**	**-**	**18,700**
Total Commodities	**18,700**	**18,700**	**-**	**18,700**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**50,000**	**50,000**	**-**	**50,000**
Vehicle Replacement Contribution		*50,000*		*50,000*
9863 Transfer Out 603--Equipment Replacement	**16,480**	**23,950**	**-**	**23,950**
Technology Replacement Contribution		*23,950*		*23,950*
Total Transfers Out	**66,480**	**73,950**	**-**	**73,950**
Total Fire - Intervention Services	**1,674,480**	**1,677,320**	**-**	**1,677,320**

Economic Development

Commerce

Employment Growth

Business Retention

The mission of the Avondale Economic Development Department is to attract and preserve quality retail, commercial, light industrial and office development opportunities that create and enhance employment opportunities and expand the tax base in our community. The four primary areas of focus include:

-To market Avondale as a premier location for retail, commercial, industrial, and office development
-To provide assistance to the development community to attract and retain businesses
-To develop plans and implementation strategies to attract new business opportunities
-To develop and implement a business retention program

FY 2012-2013 Highlights

- Expanded Economic Development Department by 1 FTE and filled vacant position. These two positions are focused on outward efforts engaging with brokers, developers and prospective companies.
- Key department involved with developing RFP for citywide branding effort.
- Grand opening of Gangplank Avondale on March 20, 2012.
- Assisted Avondale Commerce Center brokers in locating tenants that reduced vacancy of Phase I of their property by 50%.
- Hosted, with Trammell Crow, 5 prospects at Coldwater Depot Logistics Center while building was still being constructed.
- Participated in MAG Economic Development Committee and Trade (Freight) Corridor Study meetings.

Council Goal: *Community Development/Economic Development*

FY 2013-14 Objectives:

- Define "who we are" as a city and market Avondale's unique characteristics through the citywide branding effort.
- Engage with the development community and businesses to bring focus to McDowell Rd as the City's medical corridor.
- Engage with the development community to showcase existing and shovel-ready sites for office and light industrial business attraction in City Center and along Van Buren Street.
- Engage with the community college district and WEST-MEC to develop programs which offer students the skills necessary to expand workforce capabilities of the West Valley.
- Advocate at the legislature for stronger and more effective economic development tools
- Provide support to small businesses.
- Continue to explore opportunities which advance development in City Center.

Economic Development

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Work with development partners to attract employers	n/a	n/a	5
Participate in external prospecting missions related to targeted industry sectors	n/a	n/a	5
Number of responses to prospect inquiries	n/a	n/a	50
Increase % square feet leased of City Center Main Street Retail	n/a	n/a	23%
Number of visitations/assistance to existing businesses	n/a	n/a	10
Number of prospect meetings/site tours/community visits:	n/a	n/a	140

Economic Development

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	Economic Development	-	Economic Opportunities Fund	-	1,103,560	1,103,560
		-	Contract for World Economic Development Alliance (WEDA)	-	8,500	8,500
		0.0	Total Requests General Fund	-	1,112,060	1,112,060
		0.0	**Total Requests Economic Development**	**-**	**1,112,060**	**1,112,060**

Economic Development

Supplemental Detail

6700 Economic Development

Priority: **1 Title: Economic Opportunities Fund** Amount: **$1,103,560**

Category: Council Goals **Related Council Goal:** Community Development/Econ

Additional funding to replenish the Economic Opportunities Fund ($337,560) and provide employment and infrastructure incentives to Project A ($500,000), Project B (91,000) and Desert Springs ($75,000). This Fund was established by the City Council in the early 2000s to assist the City in closing deals with prospective businesses and marketing efforts to further the City's recognition within the market.

Account Number:				Ongoing	Onetime
101	6700	6180	Economic Opportunities Fund	0	1,103,560
			Totals	**0**	**1,103,560**

6700 Economic Development

Priority: **3 Title: Contract for World Economic Development Alliance (WEDA)** Amount: **$8,500**

Category: Council Goals **Related Council Goal:** Community Development/Econ

The Economic Development Department would like to continue its relationship with the World Economic Development Alliance (WEDA) for lead generation services. The City entered into its first contract with WEDA during the 2012-2013 budget year.

Account Number:				Ongoing	Onetime
101	6700	6550	World Economic Development Alliance (WEDA)	0	8,500
			Totals	**0**	**8,500**

Economic Development

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	376,141	417,964	411,860	411,860	436,589	498,290
Contractual Services	173,434	386,646	542,170	595,795	322,840	220,540
Commodities	960	592	1,000	2,200	3,462	500
Transfers Out	3,530	1,920	2,650	2,650	2,650	3,950
Total by Category	**554,065**	**807,122**	**957,680**	**1,012,505**	**765,541**	**723,280**
Expenditures by Division						
Economic Development	554,065	807,122	957,680	957,680	729,771	723,280
Brownsfields State Response Grant	-	-	-	54,825	35,770	-
Total by Division	**554,065**	**807,122**	**957,680**	**1,012,505**	**765,541**	**723,280**
Expenditures by Fund						
General Fund	554,065	807,122	957,680	957,680	729,771	723,280
Other Grants	-	-	-	54,825	35,770	-
Total by Fund	**554,065**	**807,122**	**957,680**	**1,012,505**	**765,541**	**723,280**
Authorized Positions by Division						
Economic Development	3.00	3.00	3.00	3.00	4.00	4.00
Total Authorized FTE	**3.00**	**3.00**	**3.00**	**3.00**	**4.00**	**4.00**

Economic Development

Operating Budget Detail

Fund: General Fund

Division: 101 -6700 - 00 Economic Development

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Economic Development Director	1.00	1.00		1.00
City Center Business Development Specialist	1.00	-		-
Employment and Business Development Specialist	-	2.00		2.00
Economic Development Analyst	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**411,860**	**498,290**	**-**	**498,290**
Salaries & Wages	*326,780*	*389,830*		*389,830*
Employee Benefits	*85,080*	*108,460*		*108,460*
Total Personal Services	**411,860**	**498,290**	**-**	**498,290**
Contractual Services				
6180 Other Professional Services	**67,000**	**62,290**	**-**	**62,290**
Gangplank		*60,000*		*60,000*
Professional Services		*2,290*		*2,290*
6210 Postage	**500**	**500**	**-**	**500**
6220 Telephone Service	**1,960**	**1,960**	**-**	**1,960**
Communication Charges		*1,960*		*1,960*
6251 Contractual Obligations	**44,200**	**48,000**	**-**	**48,000**
GPEC		*30,000*		*30,000*
SW Chamber of Commerce		*18,000*		*18,000*
6280 Internal Printing/Copy Charges	**2,000**	**2,480**	**-**	**2,480**
6281 Risk Management Charges	**7,660**	**74,450**	**-**	**74,450**
6325 Contractual Maint./Technology	**-**	**1,960**	**-**	**1,960**
Claritas		*1,100*		*1,100*
Dropbox Annual Fee (3)		*360*		*360*
Miscellaneous licenses and/or software		*500*		*500*
6500 Memberships	**6,030**	**6,930**	**-**	**6,930**
Arizona Technology Council		*1,000*		*1,000*
AZ Association for Economic Development (2)		*550*		*550*
ICMA (1)		*620*		*620*
International Council of Shopping Centers (2)		*100*		*100*
International Economic Development Council (1)		*140*		*140*
Phoenix Regional Sports Commission (1)		*4,000*		*4,000*
Urban Land Institute (3)		*520*		*520*
6510 Mileage Reimbursement	**650**	**500**	**-**	**500**
6520 Training	**2,100**	**2,100**	**-**	**2,100**
AAED Luncheons		*350*		*350*
Miscellaneous Training		*950*		*950*
ULI Seminars		*800*		*800*

Economic Development

Operating Budget Detail

Fund: General Fund

Division: 101 -6700 - 00 Economic Development

Description		2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services					
6525 Marketing	4	**13,770**	**13,770**	**-**	**13,770**
Business Development			*4,590*		*4,590*
City Center			*4,590*		*4,590*
Retail			*4,590*		*4,590*
6540 Meeting Expense		**2,000**	**2,000**	**-**	**2,000**
6550 Subscriptions	2	**1,200**	**200**	**-**	**200**
Phoenix Business Journal			*200*		*200*
6570 Printing		**3,000**	**3,000**	**-**	**3,000**
6590 Promotion and Publicity	2	**700**	**400**	**-**	**400**
SW Valley Chamber Membership Directory Ad			*400*		*400*
Total Contractual Services		**152,770**	**220,540**	**-**	**220,540**
Commodities					
7010 General Office Supplies	1	**500**	**500**	**-**	**500**
7040 Books and Pamphlets	1	**500**	**-**	**-**	**-**
Total Commodities		**1,000**	**500**	**-**	**500**
Transfers Out					
9863 Transfer Out 603--Equipment Replacement		**2,650**	**3,950**	**-**	**3,950**
Technology Replacement Contribution			*3,950*		*3,950*
Total Transfers Out		**2,650**	**3,950**	**-**	**3,950**
Total Economic Development		**568,280**	**723,280**	**-**	**723,280**

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Parks, Recreation and Libraries

Parks & Recreation

Library Services

Facilities & Grounds

The Parks, Recreation, and Libraries Department's areas of responsibility are to administer the city's two libraries, administer the city's Recreation division and public activities, and oversee grounds, building and facility maintenance.
Library - It is the responsibility of the library to promote learning and enrich the lives within the community by making available the best possible library resources and services. The library supports the principles of intellectual freedom for all citizens. Services provided include: E-books, Youth and Adult Programs, Story Time in English and Spanish, Art Masterpiece Program, Senior and outreach services, Interlibrary Loans, Internet Access, Reference services, Online Book Club, Ongoing Book Sale, Summer Reading Program, Teen activities, Feature Film & Educational DVDs, Family Literacy Program, Book Discussions, TumbleBook Library, and Learning Express Library On Line Test preparation Database and Small Business support and services.

Recreation - The Recreation division seeks to preserve and enhance the high quality of life for those who live and work in our community. Services provided include: Citywide special events, sports programs and leisure classes for all ages, senior center programs and meals service, youth summer/after school camps and programs as well as centralized park and facility reservations.

Building Maintenance - the Building Maintenance division is responsible for providing and maintaining clean, safe, comfortable, and productive environments for the citizens and staff of the City of Avondale. Duties include: Provide high quality Janitorial services ensuring clean, healthy facilities, Upgrade and enhance the appearance and function of all public buildings, Ensure compliance with applicable codes, laws, rules, and regulations for the safety and convenience of citizens and staff, Preserve and maintain the city of Avondale's assets and infrastructure in top condition, Manage and coordinate moves, rearranges, and furnishings for City departments

Grounds Maintenance - The Grounds Maintenance division is responsible for maintaining all City parks, buildings, city-owned vacant properties, medians, and grounds in a healthy, attractive, safe, and functional condition for the citizens and staff of Avondale. This function is accomplished through a combination of staff and contract maintenance. Responsibilities include: Perform maintenance such as grass cutting, trimming, raking, seeding, fertilizing, and repairs to parks and building grounds to provide well groomed and manicured city facilities, Maintain all irrigation systems in top condition to ensure healthy vegetation and inviting areas for recreation, Maintain parks and turf areas, including ball fields, soccer fields, basketball courts, volleyball courts, and lighting ensuring all of the facilities are functional and playability is maximized, Provide high quality cleaning of parks and grounds to maintain safe and inviting environments, Perform reconfigurations and upgrades to City parks and building grounds to increase the aesthetics, recreational value, safety and maintainability.

FY 2012-2013 Highlights

- Mountain View Park selected for renovations through the Arizona Cardinal Neighborhood Park Program.
- The City of Avondale Public Libraries were featured in a series of public service announcements highlighting job assistance programs.

Parks, Recreation & Libraries

FY 2012-2013 Highlights

- The Avondale Civic Center Library hosted a celebration to mark the unveiling of its Timeline project on Saturday, Sept. 8 at 10:30am.
- The Tres Rios Festival returned to Avondale and now consist of two events in the spring and fall.
- The City of Avondale and the American Red Cross co-hosted a blodd drive at the American Sports Center on Tuesday, September 11, 2012. Approximately 30 people attended.
- Sixty (60) people participated in a clean up event at the Goodyear Farms Hisoric Cemetary on Saturday, September 15. The clean up effort was sponsored by Ballet Folklorico Esperanza.
- The Avondale Public Library launced E-books on Monday, October 15.
- The Avondale Farmers' Market at Friendship Park is returning for a second season on Saturday, October 20. The market has been extended on hour due to its popularity.
- PIR donated 80 trees to the City of Avondale as part of an internal PIR initiative. The City of Avondale has set up an open invoice with Elgin Nursery and will obtain the trees as needed over the next year.
- The City of Avondale and Ballet Folklorico Esperanza held a very successful Dia de Los Muertos, or Day of the Dead, celebration on Saturday, Oct. 27 at Goodyear Farms Cemetery in Avondale. Approximately 300 people attended.
- Holiday lights were installed on Western Avenue from December 5, 2012 until January 17, 2013.
- PRLD staff from Recreation and the Library have developed a new series call Adventure Story Times. The Adventure Story Times are similar to normal story times but have an active component and hands on activities.
- Youth participants of the Avondale / Tri-City West Boys and Girls club have built eight bird houses that will hang in trees around Friendship Park. The bird houses will be placed in the tress from December to April.
- The Tale of Two Cities Parade and Festival was held on Saturday, February 16. The theme of this year's event is an International Celebration. A contingent of approximately 200 new citizens marched in the parade.
- The Avondale Public Library hosted mystery and horror author J.A. Jance. The author discussed her books with library patrons.
- The tenth anniversary of the Tres Rios event was held on March 9th and 10th, 2013. The goal of the event has been the celebration and education on the outdoor activities that exist in the City of Avondale. The event is free.
- As part of the Let's Move campaign, the Active Adult program started a new exercise and nutrition program on Monday, March 11, 2013 that features education, exercise, and fun activities.

Council Goal: *Community Development/Economic Development*

FY 2013-14 Objectives:

- Develop high quality, cost recoverable programs, activities, and special events that impact Economic Development and resident Quality of Life.
- Develop programs and partnerships that support Economic Development and growth of Amateur athletics.

Parks, Recreation & Libraries

Council Goal: *Community Involvement*

FY 2013-14 Objectives:

- ☐ Increase collaborations with local school districts to enhance the quality of life for residents.

Council Goal: *Environmental Leadership*

FY 2013-14 Objectives:

- ☐ Upgrade all facilities, buildings, and fixtures to the energy efficiency materials and processes.
- ☐ Maintain all city buildings and facilities in such a manner as to ensure that the operation, functionality, safety, and appearance are sustained at a high level.

Council Goal: *Quality of Life*

FY 2013-14 Objectives:

- ☐ Promote healthy lifestyles through healthy programming and activities
- ☐ Increase the use of technology in the community by providing learning opportunities for residents through library programming and recreational skills development classes.
- ☐ Enhance and upgrade open spaces to include: trails development, outdoor recreation, and nature festivals and events.

Council Goal: *Staff Retention*

FY 2013-14 Objectives:

- ☐ Provide training opportunities for staff to enhance their customer service, manegerial, cross training abilities, planning, and job function skills.

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Increase online registration	n/a	10%	15%
Library Cardholder Increase	5%	5%	5%
Library programs and activities increase	10%	10%	10%
Library patron computer usage increase	5%	10%	10%
Develop new partnerships with outside organizations	4	4	4
Library program and activity attendance annual increase	10%	10%	10%
Library materials circulation increase	5%	10%	10%
New Active Adult Program increase	5%	5%	10%
On time Meal Delivery Rate	n/a	95%	100%
Program activity increase	10%	10%	10%
Revenue from sports programs increase	5%	10%	15%
Revenue from recreation classes and programs increase	5%	10%	15%
Out of School Time program sites	2	1	2
Customer Satisfaction Rating	n/a	80%	85%

Parks, Recreation & Libraries

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
101	Grounds Maintenance	-	Lanscape Maintenance Increase	17,460	-	17,460
	Building Maintenance	-	City Center Maintenance Costs	65,570	-	65,570
		-	ISS Grounds Control Landscape Maintenance	76,460	-	76,460
		-	Advance Security Services	2,470	-	2,470
		0.0	Total Requests General Fund	161,960	-	161,960
		0.0	**Total Requests Parks, Recreation & Libraries**	**161,960**	**-**	**161,960**

Parks, Recreation & Libraries

Supplemental Detail

5220 Grounds Maintenance

Priority: **Title:** **Landscape Maintenance Increase** Amount: **$17,460**

Category: Unspecified **Related Council Goal:**

Additional landscape maintenance of right of way at Desert Springs development on Van Buren East of Avondale Blvd. New city acquisition that needs to be maintained and cost added to budget.

Account Number:				Ongoing	Onetime
101	5220	6320	Right of way maintenance	17,460	
			Totals	**17,460**	

5420 Building Maintenance

Priority: **Title:** **City Center Maintenance Costs** Amount: **$65,570**

Category: New Program/Enhanced Service **Related Council Goal:**

All of the following items are for the transition of City Center payments to the PRLD/Facilities budget:

Landscape maintenance ISS Grounds Control $3,555/Mo = $42,660/yr
Reason: Increase in contract amount.

Alarm monitoring Protection One $110.55 per suite per quarter = $442.20 x 4 quarters = $1,768.80/yr
Reason: Increase in contract amount.

Window cleaning ISS facility Services $700/quarter x 4 = $2,800/yr
Reason: Increase in contract amount.

HVAC Quarterly Maintenance Pueblo mechanical $13,440/yr
Reason: Increase in contract amount.

Exterminating Invader Pest control $900.00/yr
Reason: Increase in contract amount

Electric Costs: Exterior lighting and FACP $4,000

Account Number:				Ongoing	Onetime
101	5420	6221	City Center Security Alarm	1,770	
101	5420	6230	City Center Exterior Lighting	4,000	
101	5420	6320	City Center Landscape Maintenance	42,660	
101	5420	6320	City Center HVAC Maintenance	13,440	
101	5420	6320	City Center Window Cleaning	2,800	
101	5420	6320	City Center Pest Control	900	
			Totals	**65,570**	

Parks, Recreation & Libraries

Supplemental Detail

5420 Building Maintenance

Priority: **1 Title: ISS Grounds Control Landscape Maintenance** Amount: **$76,460**

Category: New Program/Enhanced Service **Related Council Goal:** Environmental Leadership

The new grounds maintenance contract combined two contracts into one. The new contract also includes additional services and facilities for a total increase of $76,460.00.

Reason: Increase in contract amount.

Account Number:				Ongoing	Onetime
101	5420	6320	Contractural Maintenance/Building and Grounds	76,460	0
			Totals	**76,460**	**0**

5420 Building Maintenance

Priority: **2 Title: Advance Security Services** Amount: **$2,470**

Category: New Program/Enhanced Service **Related Council Goal:** Public Safety

The City of Avondale Security Services contractor changed from Blackstone Security to Advance Security Services. The new contract amount increased by the amount of $2,470.

Reason: Increase in contract amount.

Account Number:				Ongoing	Onetime
101	5420	6320	Contractural Maintenance/Building and Grounds	2,470	0
			Totals	**2,470**	**0**

Parks, Recreation & Libraries

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	1,752,473	1,730,143	1,880,360	1,987,605	1,916,062	1,880,780
Contractual Services	2,853,574	3,013,844	3,430,690	3,821,606	3,334,957	4,066,180
Commodities	289,480	313,614	246,120	427,592	326,778	364,900
Capital Outlay	13,289	17,191	-	53,108	20,000	-
Other	(254,360)	(250,739)	(314,710)	(314,710)	(314,710)	(348,460)
Transfers Out	164,010	125,360	164,670	164,670	164,670	162,310
Total by Category	**4,818,466**	**4,949,413**	**5,407,130**	**6,139,871**	**5,447,757**	**6,125,710**
Expenditures by Division						
Grounds Maintenance	1,089,904	867,346	1,053,440	1,133,440	1,036,005	1,061,510
Building Maintenance	1,115,300	1,310,744	1,215,350	1,253,350	1,312,652	1,276,500
Other Grants & Contributions	(12)	-	-	-	-	-
Congregate Meals	107,292	81,257	121,480	127,556	108,548	122,300
Home Delivered Meals	212,203	177,220	164,420	195,162	163,956	172,340
MCSO	21,276	46,579	60,600	83,175	72,522	62,850
Soc. Svcs - Senior Transportation	39,579	64,557	29,030	71,046	97,806	30,540
Senior Programs-Improvement Projects	-	8,907	-	110,526	77,418	-
Pulliam Foundation	-	-	-	6,650	6,807	-
PRL Administration	285,136	251,898	246,100	253,100	233,603	254,060
	-	320	-	-	-	-
Library - Sam Garcia	435,387	460,988	524,230	518,795	520,888	548,200
Library - Civic Center	820,155	490,855	532,720	529,405	443,146	505,010
Library Administration	-	267,438	317,300	326,050	342,838	331,320
	-	4,965	-	-	811	-
Recreation	672,966	870,300	1,142,460	1,372,460	952,436	1,761,080
FY11LSTA Grant Write It, Act It, Film It	-	9,861	-	2,639	5,566	-
FY11LSTA Grant Oral History	-	3,549	-	3,951	3,981	-
	-	6,000	-	6,000	6,000	-
LSTA04 Grant - Family Literacy	-	-	-	84,000	33,484	-
Target Link to Literacy at Library	1,704	-	-	-	-	-
LSTA Grant- Lifespan Learning	14,686	52	-	-	-	-
LSTA Grant	2,000	-	-	-	-	-
Broadband Technology Opportunities Grant	-	16,493	-	38,216	29,290	-
Tohono O-Odham Monument Hill Grant	890	10,084	-	-	-	-
Total by Division	**4,818,466**	**4,949,413**	**5,407,130**	**6,115,521**	**5,447,757**	**6,125,710**
Expenditures by Fund						
General Fund	4,492,776	4,535,981	5,064,960	5,419,960	4,853,559	5,774,030

Parks, Recreation & Libraries

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditures by Fund						
Senior Nutrition	306,422	362,108	342,170	554,105	508,259	351,680
Community Action Program	-	-	-	6,650	6,807	-
Other Grants	878	10,084	-	-	-	-
Library Projects	18,390	24,747	-	120,940	49,842	-
ARRA Fund	-	16,493	-	38,216	29,290	-
Total by Fund	**4,818,466**	**4,949,413**	**5,407,130**	**6,139,871**	**5,447,757**	**6,125,710**
Authorized Positions by Division						
Building Maintenance	3.00	3.00	3.00	3.00	3.00	3.00
Congregate Meals	1.85	1.65	1.55	1.55	1.55	1.55
Home Delivered Meals	2.80	3.00	2.20	2.20	2.20	2.20
MCSO	0.35	0.35	1.15	1.15	1.15	1.15
Soc. Svcs - Senior Transportation	-	-	0.10	0.10	0.10	0.10
PRL Administration	7.00	7.00	2.00	2.00	2.00	2.00
Library - Sam Garcia	5.00	6.50	6.50	6.50	7.50	7.50
Library - Civic Center	11.00	7.50	7.50	7.50	6.50	6.50
Library Administration	-	2.00	2.00	2.00	2.00	2.00
Recreation	3.00	3.00	7.00	7.00	7.00	7.00
Total Authorized FTE	**34.00**	**34.00**	**33.00**	**33.00**	**33.00**	**33.00**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: General Fund

Division: 101 -5220 - 00 **Grounds Maintenance**

Description		2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services					
6220	**Telephone Service**	**360**	**360**	**-**	**360**
Communication Charges			*360*		*360*
6230	**Electricity**	**300,000**	**229,700**	**-**	**229,700**
6250	**Water**	**200,000**	**129,700**	**-**	**129,700**
6281	**Risk Management Charges**	**26,500**	**34,570**	**-**	**34,570**
6320	**Contractual Maint./Building & Grounds**	**405,000**	**442,000**	**-**	**442,000**
6325	**Contractual Maint./Technology**	**4,000**	**4,000**	**-**	**4,000**
Work Order & Asset Management System Licenses			*4,000*		*4,000*
6650	**Other Rents**	**4,000**	**4,000**	**-**	**4,000**
6731	**R&M Grounds & Parks**	**38,900**	**60,000**	**-**	**60,000**
R&M - Grounds and Parks			*60,000*		*60,000*
6745	**R&M Wetlands**	**72,680**	**72,680**	**-**	**72,680**
R&M - Wetlands - Crystal Gardens			*72,680*		*72,680*
	Total Contractual Services	**1,051,440**	**977,010**	**-**	**977,010**
Commodities					
7060	**Janitorial Supplies**	**-**	**10,000**	**-**	**10,000**
7130	**Nursery Supplies**	**1,000**	**10,000**	**-**	**10,000**
7230	**Safety Apparel/Equipment**	**1,000**	**1,500**	**-**	**1,500**
7310	**Kitchen & Dining Supplies**	**-**	**1,000**	**-**	**1,000**
Kitchen and Dining Supplies			*1,000*		*1,000*
7990	**Other Supplies**	**-**	**62,000**	**-**	**62,000**
	Total Commodities	**2,000**	**84,500**	**-**	**84,500**
Total Grounds Maintenance		**1,053,440**	**1,061,510**	**-**	**1,061,510**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: General Fund

Division: 101 -5420 - 00 Building Maintenance

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Facilities Manager	1.00	1.00		1.00
Craftsperson	1.00	1.00		1.00
Building Maintenance Worker	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**271,570**	**267,480**	**-**	**267,480**
Salaries & Wages	*186,460*	*184,900*		*184,900*
Overtime	*10,320*	*10,320*		*10,320*
Employee Benefits	*74,790*	*72,260*		*72,260*
Total Personal Services	**271,570**	**267,480**	**-**	**267,480**
Contractual Services				
6181 Special Events	**172,000**	**-**	**-**	**-**
6220 Telephone Service	**1,560**	**1,560**	**-**	**1,560**
Communication Charges		*1,560*		*1,560*
6230 Electricity	**359,490**	**256,790**	**-**	**256,790**
6250 Water	**23,000**	**46,000**	**-**	**46,000**
6260 Sewer	**7,700**	**15,400**	**-**	**15,400**
6270 Refuse Collection	**37,160**	**25,000**	**-**	**25,000**
Sanitation Services		*25,000*		*25,000*
6280 Internal Printing/Copy Charges	**280**	**380**	**-**	**380**
6281 Risk Management Charges	**8,040**	**8,790**	**-**	**8,790**
6282 Equipment Management Charges	**17,790**	**34,540**	**-**	**34,540**
6310 Contractual Maint./Office Equip	**116,000**	**123,600**	**-**	**123,600**
HVAC Mechanical Maintenance Contract		*83,600*		*83,600*
Security Installations and Repairs		*40,000*		*40,000*
6320 Contractual Maint./Building & Grounds	**532,410**	**628,270**	**-**	**628,270**
6325 Contractual Maint./Technology	**8,000**	**-**	**-**	**-**
6640 Uniform Rental	**2,800**	**4,800**	**-**	**4,800**
6650 Other Rents	**2,500**	**2,500**	**-**	**2,500**
Rental Equipment		*2,500*		*2,500*
6730 R&M Buildings	**111,850**	**160,000**	**-**	**160,000**
Total Contractual Services	**1,400,580**	**1,307,630**	**-**	**1,307,630**
Commodities				
7060 Janitorial Supplies	**3,610**	**20,000**	**-**	**20,000**
7230 Safety Apparel/Equipment	**1,500**	**890**	**-**	**890**
7310 Kitchen & Dining Supplies	**6,200**	**7,900**	**-**	**7,900**
7990 Other Supplies	**100**	**100**	**-**	**100**
Total Commodities	**11,410**	**28,890**	**-**	**28,890**
Other				
9330 Facilities Maintenance Charges	**(314,710)**	**(348,460)**	**-**	**(348,460)**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: General Fund

Division: 101 -5420 - 00 Building Maintenance

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Other				
Total Other	(314,710)	(348,460)	-	(348,460)
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	20,570	15,940	-	15,940
Vehicle Replacement Contribution		*15,940*		*15,940*
9863 Transfer Out 603--Equipment Replacement	4,230	5,020	-	5,020
Technology Replacement Contribution		*5,020*		*5,020*
Total Transfers Out	24,800	20,960	-	20,960
Total Building Maintenance	1,393,650	1,276,500	-	1,276,500

Division: 101 -7120 - 00 Congregate Meals

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6230 Electricity	600	600	-	600
6240 Gas	1,100	1,100	-	1,100
6250 Water	600	600	-	600
6281 Risk Management Charges	2,610	2,210	-	2,210
Total Contractual Services	4,910	4,510	-	4,510
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	-	960	-	960
Technology Replacement Contribution		*960*		*960*
Total Transfers Out	-	960	-	960
Total Congregate Meals	4,910	5,470	-	5,470

Parks, Recreation & Libraries

Operating Budget Detail

Fund: General Fund

Division: 101 -7121 - 00 Home Delivered Meals

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Kitchen Assistant	0.50	0.50		0.50
Total Authorized FTE	**0.50**	**0.50**		**0.50**
Personal Services				
5000 Personal Services	**16,810**	**16,370**	**-**	**16,370**
Salaries & Wages	*13,960*	*13,550*		*13,550*
Employee Benefits	*2,850*	*2,820*		*2,820*
Total Personal Services	**16,810**	**16,370**	**-**	**16,370**
Contractual Services				
6230 Electricity	**1,800**	**1,800**	**-**	**1,800**
6240 Gas	**1,000**	**1,000**	**-**	**1,000**
6250 Water	**1,000**	**1,000**	**-**	**1,000**
6281 Risk Management Charges	**3,710**	**4,610**	**-**	**4,610**
Total Contractual Services	**7,510**	**8,410**	**-**	**8,410**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**-**	**3,440**	**-**	**3,440**
Vehicle Replacement Contribution		*3,440*		*3,440*
9863 Transfer Out 603--Equipment Replacement	**830**	**960**	**-**	**960**
Technology Replacement Contribution		*960*		*960*
Total Transfers Out	**830**	**4,400**	**-**	**4,400**
Total Home Delivered Meals	**25,150**	**29,180**	**-**	**29,180**

Division: 101 -7122 - 00 MCSO

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6230 Electricity	**1,100**	**1,100**	**-**	**1,100**
6250 Water	**600**	**600**	**-**	**600**
6281 Risk Management Charges	**1,600**	**-**	**-**	**-**
Total Contractual Services	**3,300**	**1,700**	**-**	**1,700**
Total MCSO	**3,300**	**1,700**	**-**	**1,700**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: General Fund

Division: 101 -8010 - 00 PRL Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Parks, Recreation & Libraries Services Director	1.00	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**222,700**	**207,390**	**-**	**207,390**
Salaries & Wages	*177,910*	*167,340*		*167,340*
Employee Benefits	*44,790*	*40,050*		*40,050*
Total Personal Services	**222,700**	**207,390**	**-**	**207,390**
Contractual Services				
6180 Other Professional Services	**500**	**1,000**	**-**	**1,000**
6190 Other Fees	**250**	**250**	**-**	**250**
Licenses & Fees		*250*		*250*
6210 Postage	**100**	**100**	**-**	**100**
6220 Telephone Service	**5,830**	**5,830**	**-**	**5,830**
Communication Charges		*5,830*		*5,830*
6280 Internal Printing/Copy Charges	**2,670**	**3,470**	**-**	**3,470**
6281 Risk Management Charges	**9,830**	**26,520**	**-**	**26,520**
6500 Memberships	**-**	**1,000**	**-**	**1,000**
6520 Training	**200**	**3,000**	**-**	**3,000**
6570 Printing	**200**	**200**	**-**	**200**
Marketing		*200*		*200*
Total Contractual Services	**19,580**	**41,370**	**-**	**41,370**
Commodities				
7010 General Office Supplies	**500**	**500**	**-**	**500**
Total Commodities	**500**	**500**	**-**	**500**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**3,320**	**4,800**	**-**	**4,800**
Technology Replacement Contribution		*4,800*		*4,800*
Total Transfers Out	**3,320**	**4,800**	**-**	**4,800**
Total PRL Administration	**246,100**	**254,060**	**-**	**254,060**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: General Fund

Division: 101 -8100 - 00 Library - Sam Garcia

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Librarian	2.00	2.00		2.00
Library Paraprofessional	-	1.00		1.00
Library Assistant	3.50	3.50		3.50
Library Page	1.00	1.00		1.00
Total Authorized FTE	**6.50**	**7.50**		**7.50**
Personal Services				
5000 Personal Services	**308,020**	**345,430**	**-**	**345,430**
Salaries & Wages	*243,410*	*269,170*		*269,170*
Overtime	*2,500*	*2,500*		*2,500*
Employee Benefits	*62,110*	*73,760*		*73,760*
Total Personal Services	**308,020**	**345,430**	**-**	**345,430**
Contractual Services				
6100 Finance and Banking Fees	**1,200**	**1,200**	**-**	**1,200**
6220 Telephone Service	**3,660**	**3,660**	**-**	**3,660**
Communication Charges		*3,660*		*3,660*
6230 Electricity	**50,000**	**50,000**	**-**	**50,000**
6240 Gas	**400**	**400**	**-**	**400**
6250 Water	**6,500**	**6,500**	**-**	**6,500**
6280 Internal Printing/Copy Charges	**8,000**	**8,740**	**-**	**8,740**
6281 Risk Management Charges	**35,030**	**31,360**	**-**	**31,360**
6550 Subscriptions	**2,000**	**2,000**	**-**	**2,000**
6570 Printing	**1,000**	**-**	**-**	**-**
Total Contractual Services	**107,790**	**103,860**	**-**	**103,860**
Commodities				
7010 General Office Supplies	**2,000**	**-**	**-**	**-**
7090 Audio/Visual Tapes	**8,000**	**11,000**	**-**	**11,000**
Media		*11,000*		*11,000*
7100 Library Books	**32,000**	**29,000**	**-**	**29,000**
7120 Arts & Craft Supplies	**1,000**	**-**	**-**	**-**
7551 Contributions	**-**	**-**	**6,000**	**6,000**
Total Commodities	**43,000**	**40,000**	**6,000**	**46,000**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**59,420**	**52,910**	**-**	**52,910**
Technology Replacement Contribution		*52,910*		*52,910*
Total Transfers Out	**59,420**	**52,910**	**-**	**52,910**
Total Library - Sam Garcia	**518,230**	**542,200**	**6,000**	**548,200**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: General Fund

Division: 101 -8105 - 00 Library - Civic Center

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Librarian	2.00	2.00		2.00
Library Paraprofessional	-	1.00		1.00
Library Assistant	3.50	1.50		1.50
Library Page	2.00	2.00		2.00
Total Authorized FTE	**7.50**	**6.50**		**6.50**
Personal Services				
5000 Personal Services	**315,460**	**287,680**	**-**	**287,680**
Salaries & Wages	*256,650*	*231,170*		*231,170*
Employee Benefits	*58,810*	*56,510*		*56,510*
Total Personal Services	**315,460**	**287,680**	**-**	**287,680**
Contractual Services				
6100 Finance and Banking Fees	**1,200**	**1,200**	**-**	**1,200**
6220 Telephone Service	**4,180**	**4,180**	**-**	**4,180**
Communication Charges		*4,180*		*4,180*
6230 Electricity	**54,000**	**44,000**	**-**	**44,000**
6250 Water	**4,200**	**10,000**	**-**	**10,000**
6280 Internal Printing/Copy Charges	**11,000**	**11,980**	**-**	**11,980**
6281 Risk Management Charges	**14,410**	**17,910**	**-**	**17,910**
6550 Subscriptions	**2,000**	**2,000**	**-**	**2,000**
6570 Printing	**1,000**	**-**	**-**	**-**
Total Contractual Services	**91,990**	**91,270**	**-**	**91,270**
Commodities				
7010 General Office Supplies	**2,850**	**-**	**-**	**-**
7090 Audio/Visual Tapes	**20,000**	**17,500**	**-**	**17,500**
Media		*17,500*		*17,500*
7100 Library Books	**40,000**	**42,500**	**-**	**42,500**
7120 Arts & Craft Supplies	**1,000**	**-**	**-**	**-**
7551 Contributions	**-**	**-**	**6,000**	**6,000**
Private Donations			*6,000*	*6,000*
Total Commodities	**63,850**	**60,000**	**6,000**	**66,000**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**55,420**	**60,060**	**-**	**60,060**
Technology Replacement Contribution		*60,060*		*60,060*
Total Transfers Out	**55,420**	**60,060**	**-**	**60,060**
Total Library - Civic Center	**526,720**	**499,010**	**6,000**	**505,010**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: General Fund

Division: 101 -8110 - 00 Library Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Library Manager	1.00	1.00		1.00
Library Supervisor	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**176,480**	**176,030**	**-**	**176,030**
Salaries & Wages	*129,980*	*129,980*		*129,980*
Employee Benefits	*46,500*	*46,050*		*46,050*
Total Personal Services	**176,480**	**176,030**	**-**	**176,030**
Contractual Services				
6180 Other Professional Services	**4,000**	**12,230**	**-**	**12,230**
6190 Other Fees	**1,000**	**1,500**	**-**	**1,500**
Licenses & Fees		*1,500*		*1,500*
6210 Postage	**1,500**	**1,800**	**-**	**1,800**
6220 Telephone Service	**1,040**	**1,040**	**-**	**1,040**
Communication Charges		*1,040*		*1,040*
6280 Internal Printing/Copy Charges	**-**	**40**	**-**	**40**
6281 Risk Management Charges	**2,800**	**4,180**	**-**	**4,180**
6310 Contractual Maint./Office Equip	**59,000**	**59,000**	**-**	**59,000**
Technology		*59,000*		*59,000*
6320 Contractual Maint./Building & Grounds	**30,000**	**30,000**	**-**	**30,000**
6500 Memberships	**1,480**	**1,000**	**-**	**1,000**
6520 Training	**6,000**	**6,000**	**-**	**6,000**
6550 Subscriptions	**25,000**	**5,000**	**-**	**5,000**
6570 Printing	**-**	**2,000**	**-**	**2,000**
Marketing		*2,000*		*2,000*
Total Contractual Services	**131,820**	**123,790**	**-**	**123,790**
Commodities				
7010 General Office Supplies	**-**	**2,500**	**-**	**2,500**
7100 Library Books	**-**	**18,000**	**-**	**18,000**
EBooks		*18,000*		*18,000*
7120 Arts & Craft Supplies	**-**	**2,000**	**-**	**2,000**
Arts and Crafts Supplies		*2,000*		*2,000*
7551 Contributions	**-**	**-**	**6,000**	**6,000**
Private Donations			*6,000*	*6,000*
7990 Other Supplies	**3,000**	**3,000**	**-**	**3,000**
Total Commodities	**3,000**	**25,500**	**6,000**	**31,500**
Total Library Administration	**311,300**	**325,320**	**6,000**	**331,320**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: General Fund

Division: 101 -8125 - 00 Recreation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Recreation Manager	-	1.00		1.00
Recreation Coordinator	3.00	2.00		2.00
Recreation Specialist	1.00	1.00		1.00
Sports Specialist	-	0.50		0.50
Trails Specialist	-	0.50		0.50
Customer Service Assistant	3.00	2.00		2.00
Total Authorized FTE	**7.00**	**7.00**		**7.00**
Personal Services				
5000 Personal Services	**371,760**	**389,820**	**-**	**389,820**
Salaries & Wages	*286,690*	*303,310*		*303,310*
Employee Benefits	*85,070*	*86,510*		*86,510*
Total Personal Services	**371,760**	**389,820**	**-**	**389,820**
Contractual Services				
6100 Finance and Banking Fees	**3,000**	**3,000**	**-**	**3,000**
6180 Other Professional Services	**6,000**	**6,000**	**-**	**6,000**
Online Registration		*6,000*		*6,000*
6181 Special Events	**23,000**	**181,670**	**350,000**	**531,670**
Event Planning and Development		*9,670*		*9,670*
Special Event Planning			*350,000*	*350,000*
Special Events		*172,000*		*172,000*
6182 Sports Program Services	**-**	**-**	**165,000**	**165,000**
Sports Programs			*165,000*	*165,000*
6183 Leisure Activities	**-**	**-**	**140,000**	**140,000**
6184 After-School Program Services	**-**	**-**	**225,000**	**225,000**
After School Programs			*75,000*	*75,000*
Library Program Development			*150,000*	*150,000*
6190 Other Fees	**300**	**-**	**-**	**-**
6210 Postage	**1,000**	**1,000**	**-**	**1,000**
6220 Telephone Service	**3,020**	**3,020**	**-**	**3,020**
Communication Charges		*3,020*		*3,020*
6251 Contractual Obligations	**150,000**	**150,000**	**-**	**150,000**
ASC Contract		*150,000*		*150,000*
6280 Internal Printing/Copy Charges	**7,140**	**8,440**	**-**	**8,440**
6281 Risk Management Charges	**51,570**	**76,480**	**-**	**76,480**
6282 Equipment Management Charges	**25,480**	**30,330**	**-**	**30,330**
6500 Memberships	**1,000**	**-**	**-**	**-**
6520 Training	**1,190**	**5,000**	**-**	**5,000**
6570 Printing	**1,030**	**4,000**	**-**	**4,000**
Marketing		*4,000*		*4,000*
Total Contractual Services	**273,730**	**468,940**	**880,000**	**1,348,940**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: General Fund

Division: 101 -8125 - 00 Recreation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
7010 General Office Supplies	**450**	**1,000**	**-**	**1,000**
7020 Data Processing Supplies	**100**	**100**	**-**	**100**
7230 Safety Apparel/Equipment	**-**	**3,000**	**-**	**3,000**
Total Commodities	**550**	**4,100**	**-**	**4,100**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**10,880**	**10,630**	**-**	**10,630**
Vehicle Replacement Contribution		*10,630*		*10,630*
9863 Transfer Out 603--Equipment Replacement	**5,730**	**7,590**	**-**	**7,590**
Technology Replacement Contribution		*7,590*		*7,590*
Total Transfers Out	**16,610**	**18,220**	**-**	**18,220**
Total Recreation	**662,650**	**881,080**	**880,000**	**1,761,080**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: Senior Nutrition

Division: 202 -7120 - 00 **Congregate Meals**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Cook	0.80	0.80		0.80
Senior Center Aide	0.75	0.75		0.75
Total Authorized FTE	**1.55**	**1.55**		**1.55**
Personal Services				
5000 Personal Services	**66,050**	**63,330**	**-**	**63,330**
Salaries & Wages	*45,150*	*46,050*		*46,050*
Employee Benefits	*20,900*	*17,280*		*17,280*
Total Personal Services	**66,050**	**63,330**	**-**	**63,330**
Contractual Services				
6190 Other Fees	**800**	**800**	**-**	**800**
Licenses & Fees		*800*		*800*
6220 Telephone Service	**1,570**	**1,570**	**-**	**1,570**
Communication Charges		*1,570*		*1,570*
6280 Internal Printing/Copy Charges	**10**	**130**	**-**	**130**
6281 Risk Management Charges	**-**	**3,240**	**-**	**3,240**
6520 Training	**-**	**50**	**-**	**50**
6525 Marketing	**-**	**400**	**-**	**400**
6640 Uniform Rental	**500**	**500**	**-**	**500**
6720 R&M Machinery and Equipment	**2,100**	**2,100**	**-**	**2,100**
R&M Kitchen		*2,100*		*2,100*
Total Contractual Services	**4,980**	**8,790**	**-**	**8,790**
Commodities				
7300 Food	**39,350**	**39,350**	**-**	**39,350**
7310 Kitchen & Dining Supplies	**5,360**	**5,360**	**-**	**5,360**
Total Commodities	**44,710**	**44,710**	**-**	**44,710**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**830**	**-**	**-**	**-**
Total Transfers Out	**830**	**-**	**-**	**-**
Total Congregate Meals	**116,570**	**116,830**	**-**	**116,830**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: Senior Nutrition

Division: 202 -7121 - 00 **Home Delivered Meals**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Cook	1.20	1.20		1.20
HDM Driver	0.50	0.50		0.50
Total Authorized FTE	**1.70**	**1.70**		**1.70**
Personal Services				
5000 Personal Services	**71,420**	**68,250**	**-**	**68,250**
Salaries & Wages	*50,270*	*49,860*		*49,860*
Employee Benefits	*21,150*	*18,390*		*18,390*
Total Personal Services	**71,420**	**68,250**	**-**	**68,250**
Contractual Services				
6180 Other Professional Services	**-**	**140**	**-**	**140**
6282 Equipment Management Charges	**5,150**	**11,320**	**-**	**11,320**
6525 Marketing	**-**	**1,400**	**-**	**1,400**
Marketking		*1,400*		*1,400*
6640 Uniform Rental	**2,200**	**2,200**	**-**	**2,200**
6720 R&M Machinery and Equipment	**2,350**	**2,350**	**-**	**2,350**
R&M Kitchen		*2,350*		*2,350*
Total Contractual Services	**9,700**	**17,410**	**-**	**17,410**
Commodities				
7300 Food	**48,000**	**48,000**	**-**	**48,000**
7310 Kitchen & Dining Supplies	**9,500**	**9,500**	**-**	**9,500**
Dining Supplies		*9,500*		*9,500*
Total Commodities	**57,500**	**57,500**	**-**	**57,500**
Total Home Delivered Meals	**138,620**	**143,160**	**-**	**143,160**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: Senior Nutrition

Division: 202 -7122 - 00 MCSO

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Recreation Specialist	0.90	0.90		0.90
Senior Center Aide	0.25	0.25		0.25
Total Authorized FTE	**1.15**	**1.15**		**1.15**
Personal Services				
5000 Personal Services	**54,980**	**52,130**	**-**	**52,130**
Salaries & Wages	*35,900*	*36,200*		*36,200*
Employee Benefits	*19,080*	*15,930*		*15,930*
Total Personal Services	**54,980**	**52,130**	**-**	**52,130**
Contractual Services				
6180 Other Professional Services	**-**	**400**	**-**	**400**
6220 Telephone Service	**520**	**520**	**-**	**520**
Communication Charges		*520*		*520*
6281 Risk Management Charges	**-**	**2,400**	**-**	**2,400**
6500 Memberships	**200**	**200**	**-**	**200**
6520 Training	**-**	**200**	**-**	**200**
6525 Marketing	**-**	**3,500**	**-**	**3,500**
6640 Uniform Rental	**-**	**100**	**-**	**100**
Uniforms		*100*		*100*
6720 R&M Machinery and Equipment	**-**	**500**	**-**	**500**
R & M Machinery and Equipment		*500*		*500*
Total Contractual Services	**720**	**7,820**	**-**	**7,820**
Commodities				
7010 General Office Supplies	**100**	**100**	**-**	**100**
7110 Recreational Supplies & Equip.	**1,500**	**1,100**	**-**	**1,100**
Recreational Supplies & Equipment		*1,100*		*1,100*
Total Commodities	**1,600**	**1,200**	**-**	**1,200**
Total MCSO	**57,300**	**61,150**	**-**	**61,150**

Parks, Recreation & Libraries

Operating Budget Detail

Fund: Senior Nutrition

Division: 202 -7123 - 00 Soc. Svcs - Senior Transportation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Recreation Specialist	0.10	0.10		0.10
Total Authorized FTE	**0.10**	**0.10**		**0.10**
Personal Services				
5000 Personal Services	**5,110**	**6,870**	**-**	**6,870**
Salaries & Wages	*3,210*	*3,210*		*3,210*
Employee Benefits	*1,900*	*3,660*		*3,660*
Total Personal Services	**5,110**	**6,870**	**-**	**6,870**
Contractual Services				
6281 Risk Management Charges	**140**	**630**	**-**	**630**
6282 Equipment Management Charges	**17,690**	**23,040**	**-**	**23,040**
Total Contractual Services	**17,830**	**23,670**	**-**	**23,670**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**3,440**	**-**	**-**	**-**
Total Transfers Out	**3,440**	**-**	**-**	**-**
Total Soc. Svcs - Senior Transportation	**26,380**	**30,540**	**-**	**30,540**

Neighborhood and Family Services

Family Services

Community Development

Code Enforcement

Youth Development

The Neighborhood and Family Services Department was created to support the development of families and the sustainability of the neighborhoods in which they live. Program areas include Code Enforcement, Community Development and Revitalization, Family Services and Youth Services. In partnership with residents, the department addresses the upkeep and rehabilitation of substandard housing and other property. This includes enforcing property maintenance and zoning regulations in the interest of health and safety, general welfare and blight elimination. In addition, the department provides safety net services and prevention programs to families in need. When appropriate, financial tools and training are made available for families to become self-sufficient. The department seeks to bring new services to Avondale through partnerships, collaboration and leveraging of funds. This approach recognizes that the health of the community is a shared responsibility and that no one entity can meet all the needs of Avondale neighborhoods. Staff advocate for families, children, youth and residents by listening to their needs and desires and developing programs and strategies to address those needs.

Encouraging community involvement is an important goal of the department. In addition to talking to program participants and other customers, the department is advised by two advisory bodies to assure that we are responsive to community needs. These include the Neighborhood and Family Services Commission and the Youth Advisory Commission.

FY 2012-2013 Highlights

- The Code Enforcement Division launched "Avondale PROUD," in September 2011. This streamlined neighborhood focus program was designed to proactively review every residential area in the city to assure that properties are being maintained in compliance with City Code. Initially, the goal of the program was to review every neighborhood in Avondale a minimum of every two years. In January 2013, Code Enforcement staff completed the first review of the every residential neighborhood in just sixteen months, well ahead of the two year goal. During that time, a total of 21,799 homes in 54 neighborhoods were inspected.
- In 2012, the Code Enforcement Division introduced its new Concentrated Sign Enforcement Program. In an effort to promote the effective use of signage and to prevent visual clutter, all Code Enforcement Division inspection staff canvass the city at once primarily focusing on illegal and improperly placed temporary signage at businesses. This includes portable signs, banners, A-frame signs, banner flags, pennants, and other attention attracting media. This education and enforcement initiative is conducted on a quarterly basis to ensure citywide compliance. In addition, a field staff member has been assigned to monitor and maintain compliance between quarterly campaigns.
- The Code Enforcement Division continues to be actively involved in the Code Enforcement League of Arizona (CELA). There are two staff members on the Board of Directors as 1st Vice-President and Treasurer and the entire staff attended the CELA Fall Conference in November 2012, which included informative training from LPS Field Services, a property preservation company contracted by several national banks on the foreclosure and the property preservation process.

Neighborhood & Family Services

FY 2012-2013 Highlights

- The Code Enforcement Division continues to work closely with the company GPC to enhance the code enforcement case management system and the related myAvondale smartphone application. The myAvondale app allows citizens to report concerns to the city using their mobile device. The code enforcement case management system and app allows code enforcement officers to manage their cases more efficiently with accurate up to the minute information on their smartphones.
- The Code Enforcement Division conducted routine inspections of 27 merchants in the city known to sell graffiti related products. This valuable inspection program seeks to both educate those businesses not in compliance, as well as to remind all merchants who sell graffiti related implements of their role in the city's commitment to eliminating graffiti for the betterment of the community.
- The Code Enforcement Division continues to successfully utilize its clean and lien program to enhance the community by bringing numerous vacant and foreclosed homes into compliance. This successful program abates violations through the use of a contractor and liens the property for the associated costs.
- The Code Enforcement Division continues to pursue unregistered residential rental properties. In order to be in compliance with this ordinance, a residential rental property must be registered with the Maricopa County Assessor's Office so that it can be properly classified for the purpose of taxation.
- The Youth Services Division conducted the School Spirit Holiday Food Drive in that engaged the Avondale Youth Advisory Commission, 3 elementary schools. The food drive generated over 6,000 lbs in food.
- The Youth Services Division provided training to 110 Avondale Residents to increase understanding and buy-in of the Kids at Hope philosophy. The training provided assisted the Littleton and Avondale Elementary School Districts in adopting Kids at Hope as district wide intiatives. The addition of the Littleton Elementary School District and the Avondale Elementary School District introduced Kids at Hope to an additional 11,539 school age children.
- The Youth Services Division provided job training and summer internships to 20 teens from low income families though the Next STEP program funded through the Community Development Block Grant.
- The Youth Service Division partnered with Kids at Hope to conduct the Tri City West Youth & Family Summit. The summit engaged 83 stakeholders in an interactive event designed to generate actionable plans to support the success of children in the broader community.
- The Youth Services Division utilized grant funding to correct maintenance issues in the Excecutive Confence Building. The space will be utilized as a location for future youth programming and services.
- The Youth Service Division launched the IDEA (Individual Development Educatio Assistance) program to assist lower income individuals in acheieving improved financial security through access to post-secondary education, financial literacy and goal oriented case managment and matching tuition assistance.
- The Family Services Division provides programs and services at the Care1st Avondale Resource and Housing Center. The utilization of the Center and the programs continue to grow. Over 2,500 residents use services at the resource center each month.
- The Family Services Division received $175,000 from First Things First to provide services to families with children five and under. Services include early childhood literacy, parenting, play groups, and health insurance enrollment.
- The Family Services Division received Emergency Food and Shelter funding from which allowed us to provide rent assistance to seven eligible residents. This funding was very welcome as housing assistance from Maricopa County is shrinking.

Neighborhood & Family Services

FY 2012-2013 Highlights

- The Family Services Division provided 210 youth with back to school supplies in July. This included school supplies, a backpack, and a school uniform shirt. Funding for this service came Maricopa County and Care1st Health Plan AZ.
- The Family Services Division is working with Catholic Charities and Valley of the Sun United Way to provide a Volunteer Income Tax Assistance (VITA) site at the Care1st Avondale Resource and Housing Center. Volunteers will assist residents with completing and filing income taxes and ensuring that residents receive refunds for which they are eligible including the Earned Income Tax Credit (EITC).
- The Family Services Division collaborated with the Church of Latter Day Saints to secure over 125volunteers to assist us with Make-a-Difference Day. We were able to paint five homes and were able to provide substantial improvements to the revitilization area.
- The Family Services Division was able to assist eleven Headstart families this holiday season. Of the families served, 48 youth are represented in these households. In addition, the Division adopted 50 "Christmas Angels". Theses families and/or youth received gifts and clothing during the holidays this year. Additionally, we provided a Hometown Holidays event at the Resource Center. Over 110 youth participated in the event, which allowed children to have their picture taken with Santa and receive a book and toy.
- The Family Services Division continues to administer the Employee Assistance Program, by with City employees can receive loans for hardships. Sixteen loans have been made to date during FY 2013.
- The Family Services Division continues to administer the Contributions Assistance Program which provided funding to eleven non-profit agencies during FY 2013. This agencies provide needed health and human services to the residents of Avondale.
- In January, the Family Services Division conducted a community health and resource fair at the Care1st Avondale Resource and Housing Center. Over 300 residents enjoyed food, music, and access to a wide variety of community resources.
- A renewal contract was established with Care1st Health Plan AZ for the Family Services Division operation of the Care1st Avondale Resource and Housing Center. This funding allows the resource center to provide a wide variety of needed services to the residents of Avondale and the Southwest Valley.
- The Housing Division operated an emergency repair program to remove health and safety hazards from homes owned by low-income residents. 12 homeowners were assisted throught the program exceeding the division's goal of 10 for the year
- The Housing Division operated a substantial rehabilitation program to remove substandard housing conditions and preserve the low-income housing stock in low-income neighborhoods. The division had received a grant from the AZ Department of Housing for this purpose and completed 6 substantial home rehabilitations using this funding and an additional 2 homes using the City's HOME Investment Partnership funding.
- Through the use of NSP3 funds, the housing division in partnership with Neighborhood Housing Services operated a homebuyer assistance program to provide down-payment and closing cost loans for low-middle income homebuyers. Through this program 8 homebuyers were assisted.

Council Goal: *Community Development/Economic Development*

FY 2013-14 Objectives:

- Implement a revolving loan fund for businesses located in Historic Avondale.
- Provide the Small Business Academy for businesses located in Historic Avondale.

Neighborhood & Family Services

Council Goal: *Community Development/Economic Development*

FY 2013-14 Objectives:

- ☐ Provide liaison services between businesses seeking to locate or expand within Historic Avondale and the Development Services Department.
- ☐ Redevelop blighted commercial and residential properties in low-income neighborhoods to arrest further decline and support new investment in the community.

Council Goal: *Community Involvement*

FY 2013-14 Objectives:

- ☐ Continue to provide services and special events which benefit the community and use volunteers from the community. These may include Make-a-Difference Day, holiday events, back to school supply drive, and community resource events.

Council Goal: *Quality of Life*

FY 2013-14 Objectives:

- ☐ Continue to provide programming for families with children birth to five through First Things First funding. Work with First Things First staff to strengthen the resource center model and work to bring other providers of First Things First services to the Care1st Avondale Resource and Housing Center.
- ☐ Provide job training to low-income teens to increase the viability of the work force and to alleviate the effects of poverty on the community while offering post-secondary educational assistance.
- ☐ Promote homeownership in Avondale to increase the purchase of surplus homes and increase the financial stability of families, neighborhoods and the community.
- ☐ Improve the economic conditions of Avondale's low-income neighborhoods through the elimination of substandard housing, the provision of adequate infrastructure and the availability of services to meet basic health, safety and educational needs.
- ☐ Encourage community pride through the Neighborhood Focus Program – Avondale PROUD by proactively reviewing every residential area in the city to assure that properties are being maintained in compliance with City Code. These proactive code enforcement efforts eliminate blight and promote clean, sanitary and safe conditions within neighborhoods citywide.
- ☐ Conduct a comprehensive code enforcement program that fosters compliance and enhances the community through the administration of a fair and unbiased compliance program while educating the public on the adopted city codes and the value of effective code enforcement.
- ☐ Provide safety net services to families in need through the Community Action Program including utility and rental assistance.
- ☐ Develop partnerships and secure resources to implement and expand after-school programing at additional sites
- ☐ Identify and implement opportunities to increase understanding and buy-in of the Kids at Hope philosophy with the purpose of making Avondale a Kids at Hope city.
- ☐ Strengthen the Avondale Youth Advisory Commission by increasing participation and representation from all Avondale High Schools
- ☐ Develop new and update existing property maintenance codes that will streamline the enforcement process and allow the Code Enforcement Division to timely and effectively pursue enforcement remedies while also providing a set of ordinances that are conveniently located in one published section, making them more easily accessible to the citizens.
- ☐ Continue administration of the registration requirement for residential rental properties with the Maricopa County Assessor. This important program helps maintain accurate contact information on rental property owners and ensures that proper tax rates are applied to properties.
- ☐ Continue to utilize the clean and lien program to abate violations at abandoned, foreclosed or neglected properties for the safety and welfare of the surrounding neighborhood.

Neighborhood & Family Services

Council Goal: *Quality of Life*

FY 2013-14 Objectives:

- Continue quarterly Concentrated Sign Enforcement Program campaigns to promote the effective use of signage and to prevent visual clutter by focusing on illegal and improperly placed temporary signage at businesses citywide. Also maintain a field staff member assigned to monitor compliance between quarterly campaigns.
- Continue to provide needed health and human services through the Care1st Avondale Resource and Housing Center. Work closely with Care1st Health Plan AZ to ensure future funding.

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Number of participants in the Family Success program	9	n/a	n/a
Number of community members participating in Kids at Hope trainings	250	110	400
Number of youth participating in Teen Summit life skills training	53	100	100
Number of participants in Avondale Youth Advisory Commission	15	19	19
Number of participants in Next STEP (Summer Teen Employment Program)	20	20	20
Emergency repairs completed on homes owned by low-income residents	12	10	10
Substantial rehabilitation projects completed on homes owned by low-income residents	2	3	2
Total number of illegal signs removed by the Code Enforcement Division	3,638	4,000	4,000
Average monthly traffic through the Care1st Avondale Resource and Housing Center	2527	2700	2900
Number of developmental screenings	27	30	35
Number of programs provided with First Things First funding	5	6	7
Number of children benefiting from back to school drive and holiday assistance events	400	410	430
Number of people benefiting from volunteer income tax assistance program	138	160	190
Total number of inspections conducted by the Code Enforcement division	20,558	25,000	25,000
Total number of graffiti sites abated by the Code Enforcement division	2,452	1,800	1,800
Number of hearing screenings	24	25	30
Number of residents assisted through homebuyer assistance program	8	6	4

Neighborhood & Family Services

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	1,490,183	1,529,644	1,345,150	1,423,124	1,518,769	1,593,310
Contractual Services	840,217	890,644	2,551,050	2,690,514	2,145,004	1,879,390
Commodities	56,134	104,217	91,030	103,490	37,416	104,010
Other	-	10	-	-	-	-
Transfers Out	338,750	232,750	283,120	283,120	283,120	288,310
Total by Category	**2,725,284**	**2,757,265**	**4,270,350**	**4,500,248**	**3,984,309**	**3,865,020**
Expenditures by Division						
Neighborhood & Family Services Admin	517,349	496,877	673,580	673,580	586,116	608,980
Family Services	224,779	267,552	277,270	279,970	254,609	285,480
Code Enforcement	669,793	636,157	750,830	748,130	645,925	746,820
Community Action Program	205,474	149,991	139,190	96,856	93,325	130,360
Care 1st Resource Center	135,320	94,981	-	74,152	103,081	121,850
Youth Commission	3,336	3,858	3,470	3,470	2,493	5,970
Gila River Indian Community Grant	-	-	-	-	91	-
GRIC--Youth Development & Young Families	59,830	36,237	-	12,820	5,281	-
Emergency Food & Shelter Program	-	32,000	-	5,000	5,000	-
First Things First	82,495	212,148	-	175,000	170,506	185,000
Ft McDowell Yavapai Nation Project Real	3,724	930	-	-	-	-
APS Bill Assistance Grant	1,489	5,275	-	15,000	9,091	-
ACAA Utility Assistance Grant-SW Gas	1,253	-	-	-	-	-
ACAA Utility Assistance Grant-SRP	-	15,428	-	-	-	-
ACAA Utility Assistance Grant - General	-	7,127	-	8,000	4,079	-
Street Reconstruction - CDBG	300,000	200,000	241,420	241,420	241,420	240,000
Youth Jobs Public Service	16,002	14,062	63,000	63,000	24,848	75,000
Housing Rehabilitation	193,706	79,487	176,600	176,600	95,574	245,000
Substantial Rehabilitation	93,641	91,638	344,150	344,150	66,151	314,480
Homebuyer Assistance	-	300	-	-	-	-
Business Facade Renovation	44,067	122,437	18,500	18,500	-	18,500
ADOH	-	198,187	221,850	221,850	109,300	440,000
NSP3	-	110	-	-	-	-
Small Business Development, Revitalization	-	-	61,000	61,000	-	101,000
Educational IDA Program	-	-	25,000	25,000	6,916	30,600
CDBG Public Services	-	-	15,000	15,000	-	15,000
NSP Home Buyer Assistance Grant	173,026	92,483	1,259,490	1,259,490	1,560,503	318,720
Total by Division	**2,725,284**	**2,757,265**	**4,270,350**	**4,517,988**	**3,984,309**	**3,882,760**

Neighborhood & Family Services

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditures by Fund						
General Fund	1,301,840	1,320,023	1,606,140	1,606,140	1,387,383	1,519,070
Community Action Program	168,855	144,761	139,190	96,856	93,325	130,360
Home Grant	101,430	282,994	348,810	348,810	172,576	321,660
Other Grants	457,137	511,014	1,481,340	1,771,312	1,876,077	1,065,570
CDBG	659,403	498,473	694,870	694,870	454,948	846,100
ARRA Fund	36,619	-	-	-	-	-
Total by Fund	**2,725,284**	**2,757,265**	**4,270,350**	**4,517,988**	**3,984,309**	**3,882,760**
Authorized Positions by Division						
Neighborhood & Family Services Admin	5.00	4.68	4.78	4.78	4.78	5.00
Family Services	2.00	1.53	2.00	2.00	2.00	2.00
Code Enforcement	7.00	7.00	7.00	7.00	7.00	7.00
Community Action Program	2.00	2.47	2.00	2.00	2.00	2.00
ADOH	-	-	0.03	0.03	0.03	-
NSP3	-	0.22	-	-	-	-
NSP Home Buyer Assistance Grant	-	0.10	0.19	0.19	0.19	-
Total Authorized FTE	**16.00**	**16.00**	**16.00**	**16.00**	**16.00**	**16.00**

Neighborhood & Family Services

Operating Budget Detail

Fund: General Fund

Division: 101 -7500 - 00 Neighborhood & Family Services Admin

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Neighborhood & Family Services Director	1.00	1.00		1.00
Revitalization Project Manager	1.00	1.00		1.00
Youth Development Coordinator	1.00	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**400,660**	**394,430**	**-**	**394,430**
Salaries & Wages	*309,620*	*307,210*		*307,210*
Employee Benefits	*91,040*	*87,220*		*87,220*
Total Personal Services	**400,660**	**394,430**	**-**	**394,430**
Contractual Services				
6180 Other Professional Services	**1,000**	**1,000**	**-**	**1,000**
6220 Telephone Service	**2,200**	**2,200**	**-**	**2,200**
Communication Charges		*2,200*		*2,200*
6280 Internal Printing/Copy Charges	**790**	**2,000**	**-**	**2,000**
6281 Risk Management Charges	**7,200**	**12,670**	**-**	**12,670**
6282 Equipment Management Charges	**610**	**760**	**-**	**760**
6500 Memberships	**600**	**600**	**-**	**600**
6520 Training	**2,500**	**2,500**	**-**	**2,500**
6540 Meeting Expense	**800**	**800**	**-**	**800**
6550 Subscriptions	**300**	**300**	**-**	**300**
6570 Printing	**300**	**300**	**-**	**300**
Total Contractual Services	**16,300**	**23,130**	**-**	**23,130**
Commodities				
7551 Contributions	**-**	**-**	**43,110**	**43,110**
Contributions			*39,110*	*39,110*
Private Donations			*4,000*	*4,000*
Total Commodities	**-**	**-**	**43,110**	**43,110**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**2,500**	**2,500**	**-**	**2,500**
Vehicle Replacement Contribution		*2,500*		*2,500*
9863 Transfer Out 603--Equipment Replacement	**11,880**	**17,630**	**-**	**17,630**
Technology Replacement Contribution		*17,630*		*17,630*
Total Transfers Out	**14,380**	**20,130**	**-**	**20,130**
Total Neighborhood & Family Services Admin	**431,340**	**437,690**	**43,110**	**480,800**

Neighborhood & Family Services

Operating Budget Detail

Fund: General Fund

Division: 101 -7501 - 00 **Family Services**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Social Services Manager	1.00	-		-
Family Services Manager	-	1.00		1.00
Community Outreach Specialist	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**176,740**	**176,840**	**-**	**176,840**
Salaries & Wages	*142,380*	*138,740*		*138,740*
Employee Benefits	*34,360*	*38,100*		*38,100*
Total Personal Services	**176,740**	**176,840**	**-**	**176,840**
Contractual Services				
6201 Avondale Crisis & Outreach	**17,000**	**17,000**	**-**	**17,000**
6210 Postage	**570**	**570**	**-**	**570**
6220 Telephone Service	**3,590**	**3,590**	**-**	**3,590**
Communication Charges		*3,590*		*3,590*
6230 Electricity	**38,520**	**38,520**	**-**	**38,520**
6250 Water	**3,350**	**3,350**	**-**	**3,350**
6280 Internal Printing/Copy Charges	**2,720**	**3,340**	**-**	**3,340**
6281 Risk Management Charges	**3,180**	**8,360**	**-**	**8,360**
6500 Memberships	**300**	**300**	**-**	**300**
6510 Mileage Reimbursement	**500**	**500**	**-**	**500**
6520 Training	**1,780**	**1,780**	**-**	**1,780**
Professional Development		*1,780*		*1,780*
6540 Meeting Expense	**970**	**970**	**-**	**970**
6570 Printing	**1,320**	**1,320**	**-**	**1,320**
6720 R&M Machinery and Equipment	**860**	**860**	**-**	**860**
Total Contractual Services	**74,660**	**80,460**	**-**	**80,460**
Commodities				
7010 General Office Supplies	**3,380**	**3,380**	**-**	**3,380**
7551 Contributions	**-**	**-**	**20,000**	**20,000**
Total Commodities	**3,380**	**3,380**	**20,000**	**23,380**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**2,490**	**4,800**	**-**	**4,800**
Technology Replacement Contribution		*4,800*		*4,800*
Total Transfers Out	**2,490**	**4,800**	**-**	**4,800**
Total Family Services	**257,270**	**265,480**	**20,000**	**285,480**

Neighborhood & Family Services

Operating Budget Detail

Fund: General Fund

Division: 101 -7505 - 00 **Code Enforcement**

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Code Compliance Manager	1.00	1.00		1.00
Code Compliance Specialist	1.00	1.00		1.00
Code Enforcement Officer	4.00	4.00		4.00
Neighborhood Preservation Tech	1.00	1.00		1.00
Total Authorized FTE	**7.00**	**7.00**		**7.00**
Personal Services				
5000 Personal Services	**537,240**	**525,440**	**-**	**525,440**
Salaries & Wages	*378,900*	*378,910*		*378,910*
Overtime	*12,410*	*12,410*		*12,410*
Employee Benefits	*145,930*	*134,120*		*134,120*
Total Personal Services	**537,240**	**525,440**	**-**	**525,440**
Contractual Services				
6180 Other Professional Services	**98,290**	**98,290**	**-**	**98,290**
Community Enhancement Contracts		*16,570*		*16,570*
Graffiti Contract		*81,720*		*81,720*
6210 Postage	**4,200**	**8,000**	**-**	**8,000**
6220 Telephone Service	**4,020**	**4,020**	**-**	**4,020**
Communication Charges		*4,020*		*4,020*
6280 Internal Printing/Copy Charges	**5,820**	**6,820**	**-**	**6,820**
6281 Risk Management Charges	**11,380**	**16,120**	**-**	**16,120**
6282 Equipment Management Charges	**16,470**	**14,010**	**-**	**14,010**
6500 Memberships	**1,080**	**1,200**	**-**	**1,200**
6520 Training	**1,500**	**1,500**	**-**	**1,500**
Code Enforcement Courses / Conferences / Certifications		*1,500*		*1,500*
6570 Printing	**2,500**	**2,500**	**-**	**2,500**
6650 Other Rents	**17,500**	**15,000**	**13,500**	**28,500**
Code Enforcement Dumpter Rentals - Carryover			*13,500*	*13,500*
Dumpster Rental		*15,000*		*15,000*
6840 Dangerous Structures	**-**	**-**	**4,100**	**4,100**
Abandoned and Dangerous Structures - Carryover			*4,100*	*4,100*
6990 Other Miscellaneous	**1,120**	**1,200**	**-**	**1,200**
Community Enhancement Projects		*1,200*		*1,200*
Total Contractual Services	**163,880**	**168,660**	**17,600**	**186,260**
Commodities				
7010 General Office Supplies	**4,000**	**4,000**	**-**	**4,000**
7081 Technology Hardware	**1,200**	**1,200**	**-**	**1,200**
Mobile Computing Devices		*1,200*		*1,200*
7200 Uniform Purchase	**7,500**	**7,500**	**-**	**7,500**
Code Enforcement Uniforms		*7,500*		*7,500*
7450 Paint and Painting Supplies	**1,500**	**-**	**-**	**-**

Neighborhood & Family Services

Operating Budget Detail

Fund: General Fund

Division: 101 -7505 - 00 Code Enforcement

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
Total Commodities	**14,200**	**12,700**	**-**	**12,700**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**15,700**	**15,700**	**-**	**15,700**
Vehicle Replacement Contribution		*15,700*		*15,700*
9863 Transfer Out 603--Equipment Replacement	**5,810**	**6,720**	**-**	**6,720**
Technology Replacement Contribution		*6,720*		*6,720*
Total Transfers Out	**21,510**	**22,420**	**-**	**22,420**
Total Code Enforcement	**736,830**	**729,220**	**17,600**	**746,820**

Division: 101 -7550 - 00 Youth Commission

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6520 Training	**200**	**200**	**-**	**200**
6540 Meeting Expense	**2,000**	**4,500**	**-**	**4,500**
Youth Commission Annual DC Trip		*4,500*		*4,500*
6990 Other Miscellaneous	**1,070**	**1,070**	**-**	**1,070**
Program Expenses		*1,070*		*1,070*
Total Contractual Services	**3,270**	**5,770**	**-**	**5,770**
Commodities				
7010 General Office Supplies	**200**	**200**	**-**	**200**
Total Commodities	**200**	**200**	**-**	**200**
Total Youth Commission	**3,470**	**5,970**	**-**	**5,970**

Neighborhood & Family Services

Operating Budget Detail

Fund: Community Action Program

Division: 203 -7509 - 00 Community Action Program

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Social Services Coordinator	2.00	2.00		2.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**132,100**	**128,370**	**-**	**128,370**
Salaries & Wages	*93,810*	*94,200*		*94,200*
Employee Benefits	*38,290*	*34,170*		*34,170*
Total Personal Services	**132,100**	**128,370**	**-**	**128,370**
Contractual Services				
6220 Telephone Service	**1,050**	**1,050**	**-**	**1,050**
Communication Charges		*1,050*		*1,050*
6280 Internal Printing/Copy Charges	**310**	**500**	**-**	**500**
6281 Risk Management Charges	**2,800**	**-**	**-**	**-**
Total Contractual Services	**4,160**	**1,550**	**-**	**1,550**
Commodities				
7010 General Office Supplies	**440**	**440**	**-**	**440**
Total Commodities	**440**	**440**	**-**	**440**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**2,490**	**-**	**-**	**-**
Total Transfers Out	**2,490**	**-**	**-**	**-**
Total Community Action Program	**139,190**	**130,360**	**-**	**130,360**

Neighborhood & Family Services

Operating Budget Detail

Fund: Home Grant

Division: 205 -7500 - 00 Neighborhood & Family Services Admin

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	-	5,980	-	5,980
Salaries & Wages	-	*4,200*		*4,200*
Employee Benefits	-	*1,780*		*1,780*
Total Personal Services	-	5,980	-	5,980
Contractual Services				
6220 Telephone Service	890	-	-	-
6281 Risk Management Charges	1,920	-	-	-
6510 Mileage Reimbursement	100	100	-	100
6520 Training	250	250	-	250
6525 Marketing	100	-	-	-
6540 Meeting Expense	100	100	-	100
6550 Subscriptions	100	-	-	-
6560 Data Base Subscriptions	100	-	-	-
6570 Printing	100	100	-	100
6580 Publication of Legal Notices	500	500	-	500
Total Contractual Services	4,160	1,050	-	1,050
Commodities				
7010 General Office Supplies	200	150	-	150
7080 Office Equipment	200	-	-	-
7140 Furnishings	100	-	-	-
Total Commodities	500	150	-	150
Total Neighborhood & Family Services Admin	4,660	7,180	-	7,180

Division: 205 -7565 - 00 Substantial Rehabilitation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	132,150	-	-	-
Total Contractual Services	132,150	-	-	-
Total Substantial Rehabilitation	132,150	-	-	-

Division: 205 -7565 - 12 Substantial Rehabilitation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	-	-	14,000	14,000
Substantial Rehabilitation Contract - Carryover			*14,000*	*14,000*
Total Contractual Services	-	-	14,000	14,000
Total Substantial Rehabilitation	-	-	14,000	14,000

Neighborhood & Family Services

Operating Budget Detail

Fund: Home Grant

Division: 205 -7565 - 13 Substantial Rehabilitation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**-**	**-**	**133,160**	**133,160**
Substantial Rehabilitation Contract - Carryover			*133,160*	*133,160*
Total Contractual Services	**-**	**-**	**133,160**	**133,160**
Total Substantial Rehabilitation	**-**	**-**	**133,160**	**133,160**

Division: 205 -7565 - 14 Substantial Rehabilitation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	**-**	**-**	**38,410**	**38,410**
Salaries & Wages	*-*		*30,000*	*30,000*
Employee Benefits	*-*		*8,410*	*8,410*
Total Personal Services	**-**	**-**	**38,410**	**38,410**
Contractual Services				
6180 Other Professional Services	**-**	**-**	**128,910**	**128,910**
Project Management & Construction Services			*128,910*	*128,910*
Total Contractual Services	**-**	**-**	**128,910**	**128,910**
Total Substantial Rehabilitation	**-**	**-**	**167,320**	**167,320**

Neighborhood & Family Services

Operating Budget Detail

Fund: CDBG

Division: 240 -7500 - 00 Neighborhood & Family Services Admin

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
CDBG Program Manager	0.78	1.00		1.00
Total Authorized FTE	**0.78**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**61,510**	**103,510**	**-**	**103,510**
Salaries & Wages	*42,950*	*76,500*		*76,500*
Employee Benefits	*18,560*	*27,010*		*27,010*
Total Personal Services	**61,510**	**103,510**	**-**	**103,510**
Contractual Services				
6180 Other Professional Services	**2,800**	**-**	**-**	**-**
6220 Telephone Service	**1,760**	**500**	**-**	**500**
Communication Charges		*500*		*500*
6280 Internal Printing/Copy Charges	**1,210**	**1,290**	**-**	**1,290**
6281 Risk Management Charges	**940**	**1,630**	**-**	**1,630**
6500 Memberships	**2,000**	**1,200**	**-**	**1,200**
6510 Mileage Reimbursement	**500**	**150**	**-**	**150**
6520 Training	**4,600**	**3,040**	**-**	**3,040**
6525 Marketing	**2,000**	**1,000**	**-**	**1,000**
6540 Meeting Expense	**2,000**	**500**	**-**	**500**
6550 Subscriptions	**600**	**600**	**-**	**600**
6560 Data Base Subscriptions	**2,500**	**500**	**-**	**500**
6570 Printing	**1,200**	**1,500**	**-**	**1,500**
6580 Publication of Legal Notices	**3,000**	**2,000**	**-**	**2,000**
Total Contractual Services	**25,110**	**13,910**	**-**	**13,910**
Commodities				
7010 General Office Supplies	**1,500**	**750**	**-**	**750**
7080 Office Equipment	**1,200**	**600**	**-**	**600**
7085 Computers and Software Licensing	**3,200**	**500**	**-**	**500**
7140 Furnishings	**1,000**	**770**	**-**	**770**
Office Furniture		*770*		*770*
Total Commodities	**6,900**	**2,620**	**-**	**2,620**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**830**	**960**	**-**	**960**
Technology Replacement Contribution		*960*		*960*
Total Transfers Out	**830**	**960**	**-**	**960**
Total Neighborhood & Family Services Admin	**94,350**	**121,000**	**-**	**121,000**

Neighborhood & Family Services

Operating Budget Detail

Fund: CDBG

Division: 240 -7560 - 00 Street Reconstruction - CDBG

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Transfers Out				
9832 Transfer Out 304--Street Construction	**241,420**	**240,000**	**-**	**240,000**
Transfer Out 304 Street Construction		*240,000*		*240,000*
Total Transfers Out	**241,420**	**240,000**	**-**	**240,000**
Total Street Reconstruction - CDBG	**241,420**	**240,000**	**-**	**240,000**

Division: 240 -7561 - 00 Youth Jobs Public Service

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**50,000**	**-**	**45,000**	**45,000**
Youth Jobs Projects - Carryover			*45,000*	*45,000*
Total Contractual Services	**50,000**	**-**	**45,000**	**45,000**
Total Youth Jobs Public Service	**50,000**	**-**	**45,000**	**45,000**

Division: 240 -7561 - 14 Youth Jobs Public Service

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**-**	**-**	**30,000**	**30,000**
Medicare - Next STEP Program			*400*	*400*
OASDI - Next STEP Program			*1,800*	*1,800*
Salaries and Wages - Next STEP Program			*27,600*	*27,600*
Worker's Compensation - Next STEP Program			*200*	*200*
Total Contractual Services	**-**	**-**	**30,000**	**30,000**
Total Youth Jobs Public Service	**-**	**-**	**30,000**	**30,000**

Division: 240 -7564 - 00 Housing Rehabilitation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**96,600**	**-**	**-**	**-**
Total Contractual Services	**96,600**	**-**	**-**	**-**
Total Housing Rehabilitation	**96,600**	**-**	**-**	**-**

Division: 240 -7564 - 13 Housing Rehabilitation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**-**	**-**	**81,000**	**81,000**
Emergency Home Repair Contract - Carryover			*81,000*	*81,000*
Total Contractual Services	**-**	**-**	**81,000**	**81,000**
Total Housing Rehabilitation	**-**	**-**	**81,000**	**81,000**

Neighborhood & Family Services

Operating Budget Detail

Fund: CDBG

Division: 240 -7564 - 14 Housing Rehabilitation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Personal Services				
5000 Personal Services	-	-	**40,000**	**40,000**
Salaries & Wages	-		*31,330*	*31,330*
Employee Benefits	-		*8,670*	*8,670*
Total Personal Services	-	-	**40,000**	**40,000**
Contractual Services				
6180 Other Professional Services	-	-	**124,000**	**124,000**
Emergency Home Rehabilitation			*124,000*	*124,000*
Total Contractual Services	-	-	**124,000**	**124,000**
Total Housing Rehabilitation	-	-	**164,000**	**164,000**

Division: 240 -7567 - 10 Business Facade Renovation

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	-	-	**18,500**	**18,500**
Small Business Assistance Project - Carryover			*18,500*	*18,500*
Total Contractual Services	-	-	**18,500**	**18,500**
Total Business Facade Renovation	-	-	**18,500**	**18,500**

Division: 240 -7596 - 00 Small Business Development, Revitalization

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**60,000**	-	**60,000**	**60,000**
Small Business Assistance Project - Carryover			*60,000*	*60,000*
6990 Other Miscellaneous	-	-	**1,000**	**1,000**
CDBG Public Services Project - Carryover			*1,000*	*1,000*
Total Contractual Services	**60,000**	-	**61,000**	**61,000**
Total Small Business Development, Revitalization	**60,000**	-	**61,000**	**61,000**

Division: 240 -7596 - 14 Small Business Development, Revitalization

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	-	-	**40,000**	**40,000**
Economic Development/Revitalization			*40,000*	*40,000*
Total Contractual Services	-	-	**40,000**	**40,000**
Total Small Business Development, Revitalization	-	-	**40,000**	**40,000**

Neighborhood & Family Services

Operating Budget Detail

Fund: CDBG

Division: 240 -7597 - 00 Educational IDA Program

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**10,000**	**-**	**20,600**	**20,600**
Educational IDA Projects - Carryover			*20,600*	*20,600*
Total Contractual Services	**10,000**	**-**	**20,600**	**20,600**
Total Educational IDA Program	**10,000**	**-**	**20,600**	**20,600**

Division: 240 -7597 - 14 Educational IDA Program

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**-**	**-**	**10,000**	**10,000**
Educational IDA Program			*10,000*	*10,000*
Total Contractual Services	**-**	**-**	**10,000**	**10,000**
Total Educational IDA Program	**-**	**-**	**10,000**	**10,000**

Division: 240 -7598 - 00 CDBG Public Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**-**	**-**	**15,000**	**15,000**
Small Business Assistance Project - Carryover			*15,000*	*15,000*
Total Contractual Services	**-**	**-**	**15,000**	**15,000**
Total CDBG Public Services	**-**	**-**	**15,000**	**15,000**

Public Works

Water Operations
Wastewater Operations
GIS
Water Resource Planning
Quality & Regulatory Compliance
Street Maintenance
Solid Waste & Recycling
Fleet Services

The Public Works Department delivers essential public services to the commuity through valued customer service, effective operations, and sound planning. We strive to be a highly regarded public service provider, and to be recognized as an industry leader by the community and our peers.

The Department has three major programs including Public Works Management, Water and Wastewater Operations, and Field Operations. The following Divisions combine to support these primary Departmental programs:

The Administration Division oversees daily operations, manages the department budget, optimizes asset management, promotes team building, advances strategic planning, and implements the water and sewer capital improvement program.

The Water Resources Planning Division tracks all water resource issues, advocates policy and direction, participates in regional resource and infrastructure planning, evaluates growth impacts, projects future water demands, and identifies programs and projects to expand water supplies.

The Water Quality and Regulatory Compliance Division ensures all Department operations comply with applicable laws and regulations, manages renewable water resources by maintaining compliance with federal and state water laws, promotes water conservation, and operates the Crystal Gardens Water Treatment and McDowell Road Recharge Facilities.

The Water Operations Division provides for the production, storage, treatment, and distribution of potable water supplies to approximately 23,000 customers in compliance with applicable regulations, is responsible for all water system repairs and maintenance activities, and ensures meter reading accuracy.

The Wastewater Operations Division ensures the effective operation of the wastewater collection systems and the water reclamation facility in compliance with applicable regulations, and with a primary emphasis on the production of reclaimed water for recharge and/or reuse.

The GIS (Geographic Information System) Division maintains computer-based mapping and inventory systems for use by the City with spatial information and including infrastructure location, planning and zoning, emergency dispatch, and streets and address records, oversees the City's system for vertical and horizontal control, and provides support for asset management systems.

The Field Operations Division provides solid waste services and street maintenance services for the entire community, and provides preventative maintenance and repairs for the fleet of City-owned vehicles and equipment.

Each Division's activities ensure that the City is able to provide essential public services to the community through valued customer service, effective operations, and sound planning.

Public Works

FY 2012-2013 Highlights

- Updated the water and sewer infrastructure plans for incorporation in the rate and development fee studies.
- Continued public education efforts in water conservation, recycling and other public works programs. This year included celebrating our 10 year anniversary of the curbside recycling program in Avondale. Various events for public outreach and education were held and a proclamation recognizing the 10th year of recycling was issued.
- Added styrofoam, small electronics and pots and pans to the list of acceptable materials in the recycling program.
- Published the Consumer Confidence Report/Public Works mid-year calendar and mailed to all water billing customers by the July 1st deadline.
- Developed a partnership with neighboring Cities including Avondale, Goodyear, Tolleson and Litchfield Park to provide household hazardous waste services. Two successful events were held during the year, allowing citizens of all participating communities to properly dispose of hazardous waste.
- Participated with ADEQ during the annual electronics recycling and shred-a-thon event.
- Expanded odor control program to include critical collection mains along Thomas and Dysart Roads from Fulton Estates to the 10th St. Lift Station, then along El Mirage and Lower Buckeye Roads to the water reclamation facility.
- Finalized the White Mountain Apache Tribe Water Rights Quantification Agreement securing a lease for 882 acre feet of Central Arizona Project water per year for 100 years.
- Completed two manhole rehabilitation projects. The projects are critical in properly maintaining the City's sewer infrastructure. Failure to keep these manholes in working condition can lead to sewage backups and increased cost of operations.
- The GIS Division utilized survey grade equipment to accurately map over 12,000 water and sewer assets (700 hydrants, 8,100 water meters, 1,700 water valves, 2200 sewer manholes). In addition, the sewer CCTV footage was leveraged to correct the location of over 1,900 sewer service taps in the GIS database.

Council Goal: *Community Development/Economic Development*

FY 2013-14 Objectives:

- All customer compliance issues will be primarily achieved through education, rather than enforcement.

Council Goal: *Environmental Leadership*

FY 2013-14 Objectives:

- Implement the operational recommendations of the wastewater treatment process evaluation, and begin securing funding for the capital improvement recommendations.

Council Goal: *Financial Stability*

FY 2013-14 Objectives:

- Use Reliability methods to optimize water production and distribution facilities operations in an effort to realize full life cycle of capital assets and reduce repair/replacement costs through the implementation of reliability-centered maintenance programs.
- Work to optimize the Garden Lakes Nitrate Treatment process and redesign the waste disposal process and procedures.

Public Works

Council Goal: *Financial Stability*

FY 2013-14 Objectives:

- ☐ Continue to evaluate opportunities for efficiency throughout our programs including maintenance, scheduling, technology, routing, and staffing to optimize operations.
- ☐ Continue to work towards integration between asset management, SCADA, GIS, security, LIMS, Eden, and Itron capabilities.
- ☐ Complete a 50-year water/wastewater infrastructure replacement and rehabiliation plan to provide better cost projections for future rate-setting projects.

Council Goal: *Quality of Life*

FY 2013-14 Objectives:

- ☐ Keep our neighborhoods clean and free from trash and debris through our sanitation services, inspection program, and street maintenance and sweeping efforts.
- ☐ Work with Engineering to develop and complete street, water, and wastewater projects with minimal impact to citizens and businesses.

Performance/Workload Indicators:	FY 2011-12 Actuals	FY 2012-13 Projected	FY 2013-14 Projected
Gallons per capita per day (GPCD) water consumption rate =/< ADWR requirement of 167.	125	< 130	< 130
Lost and unaccounted water at =/< ADWR requirement of 10%	4.65%	< 5%	< 5%
Chlorine residual in drinking water system =/> 1.00 mg/L	100%	100%	100%
Billions of gallons of wastewater treated annually	1.9	2.0	2.0
Miles of sewer lines cleaned annually			
Respond to after hours emergency callouts within one hour	100%	100%	100%
Recycling diversion rate	20%	20%	20%
Recycling revenue collected	$153,800	$160,000	$170,000

Public Works

Supplemental Summary

Department/Division		FTE	Description	Ongoing	Onetime	Total
501	Water Administration	1.0	Public Works Program Coordinator	92,310	8,300	100,610
		1.0	Total Requests Water Operations	92,310	8,300	100,610
503	Wastewater Collection	-	Lift Station Pump Conversion Program	-	50,000	50,000
		-	Sewer Pipeline Rehabilitation Program	-	405,000	405,000
		0.0	Total Requests Sewer Operations	-	455,000	455,000
520	Solid Waste	-	Tipping Fees	30,750	-	30,750
	Sanitation-Uncontained	-	Tipping Fees	4,950	-	4,950
		0.0	Total Requests Sanitation	35,700	-	35,700
606	Fleet Services	-	Fuel	15,500	-	15,500
		0.0	Total Requests Fleet Services Fund	15,500	-	15,500
		1.0	**Total Requests Public Works**	**143,510**	**463,300**	**606,810**

Public Works

Supplemental Detail

9110 Water Administration

Priority: **7** **Title:** **Public Works Program Coordinator** Amount: **$100,610**

Category: Efficiency/Effectiveness Improvements **Related Council Goal:** Financial Stability

The Water Distribution Division Supervisor was recently reassigned to these duties. This request will establish a permanent G14 FTE for these responsibilities.

The Public Works Department is responsible for providing data and support to the rate-setting and CIP efforts of the Finance and Engineering Departments. Several long-term projects important for enhanced quality in cost projections have been poorly advanced due to understaffing. The Department recently modified the duties and assignments of an existing Supervisor to address this gap. The Department is requesting an additional FTE to provide permanent, formalized support for these efforts. This position will report to the Public Works Assistant Director.

Projects include development of a long-term (50-year) infrastructure and asset replacement and rehabilitation program for use in water/wastewater rate setting; operational, maintenance, and existing condition data collection/gathering to improve capital improvement plans and projects, particularly in historic areas of Avondale; review, investigation, and research on existing facilities, infrastructure, and assets scheduled for retrofit, repair, or rehabilitation; Public Works Department Emergency Management and Planning including coordination with city Emergency Operations Manager and management of the Public Works Emergency Operations Plan; coordination of emergency operations, safety, and professional development training throughout Public Works; long-term program support to Reliability Excellence Program including preparation of SOP's for operations and maintenance, work flow process modeling, work flow planning, work scheduling for operational optimization and asset care, and inventory management.

Account Number:				Ongoing	Onetime
501	9110	5010	Salary & Wages	71,010	0
501	9110	5110	Social Security (OASDI)	4,400	0
501	9110	5120	Retirement	8,190	0
501	9110	5160	Health Insurance	6,470	0
501	9110	5170	Life Insurance	310	0
501	9110	5180	Dental Insurance	900	0
501	9110	5220	Medicare	1,030	0
501	9110	7080	Cisco IP phone	0	600
501	9110	7085	Desktop Computer	0	1,200
501	9110	7140	Office Furnishings	0	6,500
			Totals	**92,310**	**8,300**

Public Works

Supplemental Detail

9200 Wastewater Collection

Priority: **10 Title: Lift Station Pump Conversion Program** Amount: **$50,000**

Category: Efficiency/Effectiveness Improvements **Related Council Goal:** Public Safety

This request is to fund the conversion from non clog submersible pumps to chopper style pumps to handle the increase in products, mainly wet wipes, which are being flushed into the sewer system. These products are consistently causing clogs at the lift stations. Clogs of this type result in excess overtime, equipment failures and can cause sewage to backup into the streets.
There are 8 lift stations that need to be converted at an estimated average cost of $25,000 each. We are requesting $50,000 per year over the next four years to complete the project. If funding is available the project can be accelerated.

Account Number:				Ongoing	Onetime
503	9200	8620	Sewer System Improvement- Chopper Pump Conversion	0	50,000
			Totals	**0**	**50,000**

9200 Wastewater Collection

Priority: **11 Title: Sewer Pipeline Rehabilitation Program** Amount: **$405,000**

Category: New Program/Enhanced Service **Related Council Goal:** 0

This request is to fund the rehabilitation of 3 sections of sewer pipeline along 119th Avenue and Van Buren. During the sewer line inspection and evaluation it was determined that the lining in these concrete pipes is deteriorating, which could result in costly sewer line failure. It is recommended that the projects be completed in three phases.

Year 1) 119th Ave. from Palm Lane to I-10, 2,700 ft. for an estimated $405,000

Year 2) 119th Ave. from I-10 to Van Buren, 2,100 ft. for an estimated $368,000

Year 3) Van Buren from 119th Ave. to El Mirage, 2,500 ft. for an estimated $438,000

The project can be accelerated if funding is available.

Account Number:				Ongoing	Onetime
503	9200	8620	Sewer Pipleline Rehabilitation Project	0	405,000
			Totals	**0**	**405,000**

Public Works

Supplemental Detail

6800 Solid Waste

Priority: **13 Title: Tipping Fees** Amount: **$30,750**

Category: Inflationary **Related Council Goal:** Financial Stability

This request is to fund the increase in tipping fees on July 1, 2013. Under the approved contract with the City of Glendale tipping fees will increase from $26.50 per ton to $28.00 per ton.

Account Number:				Ongoing	Onetime
520	6800	6150	Landfill Fees	30,750	0
			Totals	**30,750**	**0**

6820 Sanitation-Uncontained

Priority: **14 Title: Tipping Fees** Amount: **$4,950**

Category: Inflationary **Related Council Goal:** Financial Stability

This request is to fund the increase in tipping fees on July 1, 2013. Under the approved contract with the City of Glendale tipping fees will increase from $26.50 per ton to $28.00 per ton.

Account Number:				Ongoing	Onetime
520	6820	6150	Tipping Fees	4,950	0
			Totals	**4,950**	**0**

Supplemental Detail

5200 Fleet Services

Priority: **16 Title: Fuel** Amount: **$15,500**

Category: Inflationary **Related Council Goal:** Financial Stability

This request is to fund the estimated inflationary cost of Gasoline and Diesel Fuel. This is an increase of 1.5% (based on average inflation and deflation over the last 5 years).

Account Number:				Ongoing	Onetime
606	5200	7420	Gasoline & Fuel	15,500	0
			Totals	**15,500**	**0**

Public Works

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Expenditure by Category						
Personal Services	6,216,342	6,350,346	6,894,550	6,894,550	6,435,392	6,766,860
Contractual Services	8,684,928	8,700,661	9,140,360	9,169,870	7,774,125	9,294,180
Commodities	3,354,055	2,995,347	3,442,890	3,521,880	2,971,234	3,288,030
Capital Outlay	36,482	-	730,000	621,500	319,418	606,320
Other	2,923,830	2,639,720	2,250,940	2,250,940	2,250,940	2,262,130
Debt Service	382,463	286,372	2,317,110	2,317,110	2,317,110	1,819,170
Transfers Out	1,604,980	6,168,080	3,717,370	3,717,370	3,717,370	3,755,330
Contingency	-	131,102	2,250,000	2,250,000	-	2,550,000
Total by Category	**23,203,080**	**27,271,628**	**30,743,220**	**30,743,220**	**25,785,589**	**30,342,020**
Expenditures by Division						
Fleet Services	1,982,958	2,263,729	2,327,960	2,327,960	2,198,048	2,120,790
Field Operations Administration	78,638	13,608	23,850	23,850	(32,575)	106,830
Motor Pool	27,305	36,742	47,290	47,290	47,607	44,030
Streets	1,520,384	1,523,524	1,728,880	1,728,880	1,624,589	1,847,540
Solid Waste	3,020,690	3,278,568	3,862,300	3,862,300	3,483,465	3,939,210
Sanitation-Uncontained	465,927	507,867	637,700	637,700	646,127	649,520
Recycling Education and Enforcement	246,082	264,662	273,120	273,120	265,394	289,410
Water Distribution	3,303,678	2,386,316	2,430,360	2,430,660	2,051,573	2,322,650
Water Administration	2,163,613	2,626,083	4,472,680	4,388,080	3,134,227	4,672,570
GIS and Land Services	397,650	500,414	590,670	590,670	370,091	561,540
Water Resources	1,527,110	1,459,400	1,829,460	1,783,760	1,740,846	1,796,610
Water Quality	437,634	554,118	581,140	731,140	543,241	737,650
Wetlands Treatment	319,963	247,176	336,370	336,370	240,147	327,340
Water Production	2,569,148	3,102,476	3,061,850	3,041,850	2,563,505	3,052,600
Wastewater Collection	927,166	1,278,241	1,557,720	1,568,526	1,454,066	1,676,560
Wastewater Administration	1,346,501	4,265,985	3,632,650	3,569,650	2,578,250	3,136,090
Wastewater Lift Stations	135,541	188,497	138,720	171,720	140,985	153,660
Water Reclamation Facility	2,733,092	2,774,222	3,210,500	3,229,694	2,736,003	2,907,420
Total by Division	**23,203,080**	**27,271,628**	**30,743,220**	**30,743,220**	**25,785,589**	**30,342,020**
Expenditures by Fund						
General Fund	105,943	50,350	71,140	71,140	15,032	150,860
Highway User Revenue Fund	1,520,384	1,523,524	1,728,880	1,728,880	1,624,589	1,847,540
Water Operations	10,718,796	10,875,983	13,302,530	13,302,530	10,643,630	13,470,960
Sewer Operations	5,142,409	8,506,945	8,539,590	8,539,590	6,909,304	7,873,730
Sanitation	3,732,590	4,051,097	4,773,120	4,773,120	4,394,986	4,878,140
Fleet Services Fund	1,982,958	2,263,729	2,327,960	2,327,960	2,198,048	2,120,790
Total by Fund	**23,203,080**	**27,271,628**	**30,743,220**	**30,743,220**	**25,785,589**	**30,342,020**

Public Works

Budget Summary

	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Amended	FY 12-13 Estimates	FY 13-14 Budget
Authorized Positions by Division						
Fleet Services	6.00	6.00	6.00	6.00	6.00	6.00
Field Operations Administration	3.25	3.25	3.25	3.25	3.25	3.25
Streets	9.00	9.00	9.00	9.00	9.00	9.00
Solid Waste	13.00	13.00	13.00	13.00	13.00	13.00
Sanitation-Uncontained	3.00	3.00	3.00	3.00	3.00	3.00
Recycling Education and Enforcement	2.00	2.00	2.00	2.00	2.00	2.00
Water Distribution	15.50	13.75	13.25	13.25	13.25	13.25
Water Administration	1.88	3.38	4.38	4.38	4.38	4.38
GIS and Land Services	3.00	4.00	3.00	3.00	3.00	3.00
Water Resources	3.00	1.00	1.00	1.00	1.00	1.00
Water Quality	3.00	4.00	4.00	4.00	4.00	4.00
Wetlands Treatment	3.00	3.00	3.00	3.00	3.00	3.00
Water Production	6.50	6.75	5.25	5.25	5.25	5.25
Wastewater Collection	7.50	7.25	7.25	7.25	7.25	7.25
Wastewater Administration	1.87	1.37	1.37	1.37	1.37	1.37
Water Reclamation Facility	9.50	10.25	12.25	12.25	12.25	12.25
Total Authorized FTE	**91.00**	**91.00**	**91.00**	**91.00**	**91.00**	**91.00**

Public Works

Operating Budget Detail

Fund: General Fund

Division: 101 -5210 - 00 Field Operations Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Water Resources Director	0.25	0.25		0.25
Field Operations Assistant Director	1.00	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Fleet Services Coordinator	1.00	1.00		1.00
Total Authorized FTE	**3.25**	**3.25**		**3.25**
Personal Services				
5000 Personal Services	**318,270**	**313,890**	**-**	**313,890**
Salaries & Wages	*243,530*	*238,030*		*238,030*
Overtime	*1,000*	*1,000*		*1,000*
Employee Benefits	*73,740*	*74,860*		*74,860*
Total Personal Services	**318,270**	**313,890**	**-**	**313,890**
Contractual Services				
6180 Other Professional Services	**18,270**	**18,270**	**-**	**18,270**
Security Guard Services		*18,270*		*18,270*
6220 Telephone Service	**2,100**	**2,100**	**-**	**2,100**
Communication Charges		*2,100*		*2,100*
6280 Internal Printing/Copy Charges	**1,810**	**2,050**	**-**	**2,050**
6281 Risk Management Charges	**11,000**	**9,300**	**-**	**9,300**
6282 Equipment Management Charges	**1,070**	**6,150**	**-**	**6,150**
6520 Training	**1,390**	**1,390**	**-**	**1,390**
6540 Meeting Expense	**700**	**700**	**-**	**700**
Total Contractual Services	**36,340**	**39,960**	**-**	**39,960**
Other				
9310 Administrative Indirect Charges	**(407,290)**	**(336,130)**	**-**	**(336,130)**
9330 Facilities Maintenance Charges	**62,090**	**67,410**	**-**	**67,410**
Total Other	**(345,200)**	**(268,720)**	**-**	**(268,720)**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**2,750**	**2,750**	**-**	**2,750**
Vehicle Replacement Contribution		*2,750*		*2,750*
9863 Transfer Out 603--Equipment Replacement	**11,510**	**18,950**	**-**	**18,950**
Technology Replacement Contribution		*18,950*		*18,950*
Total Transfers Out	**14,260**	**21,700**	**-**	**21,700**
Total Field Operations Administration	**23,670**	**106,830**	**-**	**106,830**

Public Works

Operating Budget Detail

Fund: General Fund

Division: 101 -5280 - 00 Motor Pool

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6281 Risk Management Charges	2,640	2,780	-	2,780
6282 Equipment Management Charges	16,260	16,500	-	16,500
Total Contractual Services	18,900	19,280	-	19,280
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	26,470	24,750	-	24,750
Vehicle Replacement Contribution		*24,750*		*24,750*
Total Transfers Out	26,470	24,750	-	24,750
Total Motor Pool	45,370	44,030	-	44,030

Public Works

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -6600 - 00 Streets

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Street Maintenance Supervisor	1.00	1.00		1.00
Field Operations Crew Leader	1.00	1.00		1.00
Equipment Operator	5.00	5.00		5.00
Maintenance Worker	2.00	2.00		2.00
Total Authorized FTE	**9.00**	**9.00**		**9.00**
Personal Services				
5000 Personal Services	**658,580**	**635,890**	**-**	**635,890**
Salaries & Wages	*431,560*	*429,550*		*429,550*
Overtime	*26,300*	*26,300*		*26,300*
Employee Benefits	*200,720*	*180,040*		*180,040*
Total Personal Services	**658,580**	**635,890**	**-**	**635,890**
Contractual Services				
6150 Landfill Fees	**500**	**500**	**-**	**500**
6180 Other Professional Services	**22,500**	**22,500**	**-**	**22,500**
Dead Animal Pickup		*15,000*		*15,000*
Other Professional Services		*7,500*		*7,500*
6190 Other Fees	**2,000**	**2,000**	**-**	**2,000**
Earth Moving Permit		*2,000*		*2,000*
6220 Telephone Service	**5,440**	**5,440**	**-**	**5,440**
Communication Charges		*5,440*		*5,440*
6230 Electricity	**840**	**840**	**-**	**840**
6250 Water	**65,000**	**65,000**	**-**	**65,000**
6280 Internal Printing/Copy Charges	**80**	**170**	**-**	**170**
6281 Risk Management Charges	**46,400**	**57,670**	**-**	**57,670**
6282 Equipment Management Charges	**183,640**	**197,260**	**-**	**197,260**
6300 Contractual Maint./Radio&Comm.	**7,500**	**7,500**	**-**	**7,500**
Radio System Maintenance		*7,500*		*7,500*
6500 Memberships	**1,780**	**1,780**	**-**	**1,780**
Arizona MSA		*30*		*30*
AZ LTAP		*1,500*		*1,500*
International Municipal Signal Association		*250*		*250*
6520 Training	**2,700**	**2,700**	**-**	**2,700**
IMSA Certifications		*400*		*400*
Training		*2,300*		*2,300*
6540 Meeting Expense	**100**	**100**	**-**	**100**
6640 Uniform Rental	**4,000**	**4,000**	**-**	**4,000**
6712 R&M R.O.W.	**60,000**	**60,000**	**-**	**60,000**
ROW Maintenance Contract		*60,000*		*60,000*
Total Contractual Services	**402,480**	**427,460**	**-**	**427,460**
Commodities				
7010 General Office Supplies	**1,500**	**1,500**	**-**	**1,500**

Public Works

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -6600 - 00 Streets

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
7200 Uniform Purchase	**1,300**	**1,300**	**-**	**1,300**
7230 Safety Apparel/Equipment	**5,000**	**5,000**	**-**	**5,000**
7440 Small Tools and Instruments	**3,000**	**3,000**	**-**	**3,000**
7480 Bldg & Construction Materials	**1,000**	**1,000**	**-**	**1,000**
Materials & Supplies		*1,000*		*1,000*
7710 Street Maintenance Supplies	**55,000**	**55,000**	**-**	**55,000**
7712 R.O.W. Maintenance Supplies	**38,920**	**38,920**	**-**	**38,920**
R.O.W. Maintenance Supplies		*28,920*		*28,920*
Weed Spraying Chemicals		*10,000*		*10,000*
7715 Sidewalk R&M Supplies	**12,000**	**12,000**	**-**	**12,000**
Total Commodities	**117,720**	**117,720**	**-**	**117,720**
Other				
9310 Administrative Indirect Charges	**189,540**	**145,410**	**-**	**145,410**
9330 Facilities Maintenance Charges	**26,110**	**28,930**	**-**	**28,930**
Total Other	**215,650**	**174,340**	**-**	**174,340**
Transfers Out				
9832 Transfer Out 304--Street Construction	**-**	**140,000**	**110,000**	**250,000**
Transfer Out 304 Street Construction		*140,000*	*110,000*	*250,000*
9861 Transfer Out 601--Vehicle Replacement	**319,120**	**240,210**	**-**	**240,210**
Vehicle Replacement Contribution		*240,210*		*240,210*
9863 Transfer Out 603--Equipment Replacement	**1,660**	**1,920**	**-**	**1,920**
Technology Replacement Contribution		*1,920*		*1,920*
Total Transfers Out	**320,780**	**382,130**	**110,000**	**492,130**
Total Streets	**1,715,210**	**1,737,540**	**110,000**	**1,847,540**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9100 - 00 Water Distribution

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Water Resources Superintendent	0.25	0.25		0.25
Water Distribution Supervisor	1.00	1.00		1.00
Lead Water Resources Operator	1.00	1.00		1.00
Senior Water Resources Operator	2.00	1.00		1.00
Water Resources Operator	6.00	6.00		6.00
Preventative Maintenance Technician	1.00	-		-
Water Resources Mechanic	1.00	1.00		1.00
Customer Service Technician	1.00	3.00		3.00
Total Authorized FTE	**13.25**	**13.25**		**13.25**
Personal Services				
5000 Personal Services	**903,350**	**892,180**	**-**	**892,180**
Salaries & Wages	*607,630*	*620,050*		*620,050*
Overtime	*35,000*	*35,000*		*35,000*
Employee Benefits	*260,720*	*237,130*		*237,130*
Total Personal Services	**903,350**	**892,180**	**-**	**892,180**
Contractual Services				
6180 Other Professional Services	**35,700**	**35,700**	**-**	**35,700**
Asbestos Pipe Removal		*10,000*		*10,000*
Bee Removal from Meter Boxes		*700*		*700*
Bluestaking		*5,000*		*5,000*
Leak Detection Program		*20,000*		*20,000*
6220 Telephone Service	**8,540**	**8,540**	**-**	**8,540**
Communication Charges		*8,540*		*8,540*
6280 Internal Printing/Copy Charges	**2,480**	**2,920**	**-**	**2,920**
6281 Risk Management Charges	**46,280**	**44,550**	**-**	**44,550**
6282 Equipment Management Charges	**129,330**	**116,310**	**-**	**116,310**
6500 Memberships	**250**	**250**	**-**	**250**
6520 Training	**12,330**	**12,330**	**-**	**12,330**
Az Water Assoc (AzWA) Annual Conference		*1,000*		*1,000*
EPA Asbestos Training		*500*		*500*
Other Training		*3,830*		*3,830*
Supervisors Training		*1,000*		*1,000*
Tri-State Conference		*1,000*		*1,000*
Workplace Safety Training		*5,000*		*5,000*
6610 Rental Construction Equipment	**5,000**	**5,000**	**-**	**5,000**
6640 Uniform Rental	**3,000**	**3,000**	**-**	**3,000**
6720 R&M Machinery and Equipment	**10,000**	**10,000**	**-**	**10,000**
Meter Reading Equipment Maintenance Agreement		*2,000*		*2,000*
Meter Testing and Repair		*8,000*		*8,000*

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9100 - 00 Water Distribution

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6750 R&M Water Distribution System	**160,830**	**160,830**	**-**	**160,830**
R&M Water Distribution System		*135,830*		*135,830*
R&M Water Distribution System - Valve Replacement Program		*25,000*		*25,000*
Total Contractual Services	**413,740**	**399,430**	**-**	**399,430**
Commodities				
7010 General Office Supplies	**500**	**500**	**-**	**500**
7085 Computers and Software Licensing	**5,000**	**5,000**	**-**	**5,000**
7200 Uniform Purchase	**1,000**	**1,000**	**-**	**1,000**
7230 Safety Apparel/Equipment	**3,000**	**3,000**	**-**	**3,000**
7440 Small Tools and Instruments	**4,000**	**4,000**	**-**	**4,000**
7490 Water System Supplies	**155,000**	**155,000**	**-**	**155,000**
Fire Hydrant Supplies		*10,000*		*10,000*
Other Water System Supplies		*125,000*		*125,000*
Pipes, Sleeves, Lids, Valves, etc.		*20,000*		*20,000*
7495 Meter Equipment	**220,000**	**220,000**	**-**	**220,000**
New and Replacement Meter Installations		*200,000*		*200,000*
Radio Read Equipment		*20,000*		*20,000*
7990 Other Supplies	**9,000**	**9,000**	**-**	**9,000**
Boxes, Panels and Other Trenching Supplies		*3,000*		*3,000*
Other Supplies		*4,000*		*4,000*
Street Repair Supplies		*2,000*		*2,000*
Total Commodities	**397,500**	**397,500**	**-**	**397,500**
Capital Outlay				
8510 Water System Construction	**10,000**	**10,000**	**-**	**10,000**
Contract Asphalt and Other Street Repair		*10,000*		*10,000*
Total Capital Outlay	**10,000**	**10,000**	**-**	**10,000**
Other				
9310 Administrative Indirect Charges	**485,260**	**452,950**	**-**	**452,950**
Total Other	**485,260**	**452,950**	**-**	**452,950**
Transfers Out				
9856 Transfer Out 530--Water Replacement	**177,270**	**170,590**	**-**	**170,590**
Technology Replacement Contribution		*54,000*		*54,000*
Vehicle Replacement Contribution		*116,590*		*116,590*
Total Transfers Out	**177,270**	**170,590**	**-**	**170,590**
Total Water Distribution	**2,387,120**	**2,322,650**	**-**	**2,322,650**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9110 - 00 Water Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Water Resources Director	0.38	0.38		0.38
Water Resources Assistant Director	0.50	0.50		0.50
Water Resources Project Manager	1.00	1.00		1.00
Utilities Reliability Manager	1.00	1.00		1.00
Executive Assistant	0.50	0.50		0.50
Senior Administrative Clerk	1.00	1.00		1.00
Total Authorized FTE	**4.38**	**4.38**		**4.38**
Personal Services				
5000 Personal Services	**465,150**	**437,560**	**-**	**437,560**
Salaries & Wages	*349,460*	*341,680*		*341,680*
Employee Benefits	*115,690*	*95,880*		*95,880*
Total Personal Services	**465,150**	**437,560**	**-**	**437,560**
Contractual Services				
6100 Finance and Banking Fees	**10,000**	**10,000**	**-**	**10,000**
6180 Other Professional Services	**295,930**	**295,930**	**104,000**	**399,930**
After Hours Answering Service		*7,500*		*7,500*
Communications and Automation Planning Services		*50,000*		*50,000*
Other Planning, Engineering and Professional Services		*123,430*		*123,430*
Security Guard Services		*35,000*		*35,000*
Security, Emergency Preparedness Planning Services		*30,000*		*30,000*
Water/Sewer Master Plan - Carryover			*104,000*	*104,000*
Water/Sewer Modeling Maintenance		*50,000*		*50,000*
6190 Other Fees	**2,000**	**2,000**	**-**	**2,000**
Licenses & Fees		*2,000*		*2,000*
6210 Postage	**500**	**500**	**-**	**500**
6220 Telephone Service	**1,890**	**1,890**	**-**	**1,890**
Communication Charges		*1,890*		*1,890*
6280 Internal Printing/Copy Charges	**5,190**	**6,010**	**-**	**6,010**
6281 Risk Management Charges	**8,580**	**15,120**	**-**	**15,120**
6282 Equipment Management Charges	**2,140**	**710**	**-**	**710**
6325 Contractual Maint./Technology	**45,500**	**45,500**	**-**	**45,500**
Asset Management		*30,000*		*30,000*
SCADA Annual Support		*15,500*		*15,500*
6500 Memberships	**7,000**	**7,000**	**-**	**7,000**
American Water Works Association (AWWA)		*3,000*		*3,000*
Az Small Utilities Association		*1,000*		*1,000*
Other Agency and Individual Memberships		*3,000*		*3,000*

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9110 - 00 Water Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6520 Training	**8,000**	**8,000**	**-**	**8,000**
American Water Works Association (AWWA) Annual Conference		*3,000*		*3,000*
Az Water Assoc (AzWA) Annual Conference		*500*		*500*
Computer Applications Training		*2,500*		*2,500*
Other Training		*1,500*		*1,500*
Tri-State Conference		*500*		*500*
6540 Meeting Expense	**500**	**500**	**-**	**500**
6570 Printing	**1,000**	**1,000**	**-**	**1,000**
Total Contractual Services	**388,230**	**394,160**	**104,000**	**498,160**
Commodities				
7010 General Office Supplies	**3,500**	**3,500**	**-**	**3,500**
7116 Employee Awards/Recognition Program	**1,250**	**1,250**	**-**	**1,250**
7140 Furnishings	**500**	**500**	**-**	**500**
Total Commodities	**5,250**	**5,250**	**-**	**5,250**
Capital Outlay				
8520 Water Sys. Improve/Major Main.	**250,000**	**250,000**	**126,320**	**376,320**
Citywide Water System Improvements		*250,000*		*250,000*
Valve Repair - Carryover			*126,320*	*126,320*
Total Capital Outlay	**250,000**	**250,000**	**126,320**	**376,320**
Other				
9310 Administrative Indirect Charges	**182,040**	**148,310**	**-**	**148,310**
9330 Facilities Maintenance Charges	**67,210**	**74,450**	**-**	**74,450**
Total Other	**249,250**	**222,760**	**-**	**222,760**
Debt Service				
9410 Bond Redemption	**132,590**	**103,960**	**-**	**103,960**
9420 Bond Interest Payments	**12,620**	**8,460**	**-**	**8,460**
Total Debt Service	**145,210**	**112,420**	**-**	**112,420**
Transfers Out				
9852 Transfer Out 514--Water Development	**-**	**2,000,000**	**-**	**2,000,000**
9856 Transfer Out 530--Water Replacement	**19,400**	**20,100**	**-**	**20,100**
Technology Replacement Contribution		*17,350*		*17,350*
Vehicle Replacement Contribution		*2,750*		*2,750*
Total Transfers Out	**19,400**	**2,020,100**	**-**	**2,020,100**
Contingency				
9900 Contingency	**-**	**-**	**1,000,000**	**1,000,000**
Total Contingency	**-**	**-**	**1,000,000**	**1,000,000**
Total Water Administration	**1,522,490**	**3,442,250**	**1,230,320**	**4,672,570**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9111 - 00 GIS and Land Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
GIS Manager	1.00	1.00		1.00
GIS/GPS Technician II	1.00	1.00		1.00
Utility Location Specialist	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**224,030**	**230,170**	**-**	**230,170**
Salaries & Wages	*168,050*	*168,060*		*168,060*
Employee Benefits	*55,980*	*62,110*		*62,110*
Total Personal Services	**224,030**	**230,170**	**-**	**230,170**
Contractual Services				
6030 Engineering Fees	**7,500**	**500**	**-**	**500**
Surveying and Legal Description Services		*500*		*500*
6180 Other Professional Services	**50,750**	**53,250**	**149,900**	**203,150**
GIS Applications Management and/or Maintenance		*35,000*		*35,000*
GIS Verification Project - Carryover			*149,900*	*149,900*
Other Professional Services		*18,250*		*18,250*
6190 Other Fees	**17,000**	**17,000**	**-**	**17,000**
License for Aerial Ortho-Photography		*15,500*		*15,500*
Licenses & Fees		*1,500*		*1,500*
6220 Telephone Service	**1,920**	**1,920**	**-**	**1,920**
Communication Charges		*1,920*		*1,920*
6280 Internal Printing/Copy Charges	**1,090**	**1,170**	**-**	**1,170**
6281 Risk Management Charges	**4,910**	**6,970**	**-**	**6,970**
6282 Equipment Management Charges	**4,690**	**6,280**	**-**	**6,280**
6325 Contractual Maint./Technology	**15,420**	**15,420**	**-**	**15,420**
AutoCAD (Map3D, Civil3D, Raster, etc.)		*2,400*		*2,400*
ESRI (Server, Info, Editor, View, etc.)		*12,300*		*12,300*
Microstation		*720*		*720*
6500 Memberships	**1,000**	**1,000**	**-**	**1,000**
American Congress of Survey and Mapping		*200*		*200*
Professional Registrations and Certifications		*400*		*400*
URISA		*400*		*400*
6520 Training	**5,500**	**5,500**	**-**	**5,500**
ArcGIS and Specialized Module Classroom Training		*2,500*		*2,500*
Arizona Geographic Council Conference and Seminars		*1,000*		*1,000*
Other Training		*500*		*500*
Virtual (Web Based) Training Courses		*500*		*500*
Workplace Safety Training		*1,000*		*1,000*
6570 Printing	**1,000**	**1,000**	**-**	**1,000**
6640 Uniform Rental	**200**	**200**	**-**	**200**
Total Contractual Services	**110,980**	**110,210**	**149,900**	**260,110**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9111 - 00 GIS and Land Services

Description		2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities					
7010	General Office Supplies	250	250	-	250
7020	Data Processing Supplies	1,000	1,000	-	1,000
Plotter Supplies			*1,000*		*1,000*
7080	Office Equipment	500	500	-	500
7200	Uniform Purchase	100	100	-	100
7230	Safety Apparel/Equipment	250	250	-	250
7440	Small Tools and Instruments	500	500	-	500
7450	Paint and Painting Supplies	500	500	-	500
	Total Commodities	3,100	3,100	-	3,100
Other					
9310	Administrative Indirect Charges	35,100	52,160	-	52,160
	Total Other	35,100	52,160	-	52,160
Transfers Out					
9856	Transfer Out 530--Water Replacement	17,290	16,000	-	16,000
Technology Replacement Contribution			*8,480*		*8,480*
Vehicle Replacement Contribution			*7,520*		*7,520*
	Total Transfers Out	17,290	16,000	-	16,000
Total GIS and Land Services		390,500	411,640	149,900	561,540

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9112 - 00 Water Resources

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Water Resources Manager	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**117,790**	**108,790**	**-**	**108,790**
Salaries & Wages	*87,690*	*83,470*		*83,470*
Employee Benefits	*30,100*	*25,320*		*25,320*
Total Personal Services	**117,790**	**108,790**	**-**	**108,790**
Contractual Services				
6060 Attorney Fees	**15,000**	**15,000**	**-**	**15,000**
Adjudication, Water Rights and Other Outside Legal Services		*15,000*		*15,000*
6180 Other Professional Services	**25,000**	**25,000**	**-**	**25,000**
6190 Other Fees	**2,900**	**2,900**	**-**	**2,900**
License and Fees		*2,900*		*2,900*
6220 Telephone Service	**520**	**520**	**-**	**520**
Communication Charges		*520*		*520*
6275 NAUSP	**50,000**	**50,000**	**-**	**50,000**
NAUSP Operations and Maintenance Fees		*50,000*		*50,000*
6280 Internal Printing/Copy Charges	**2,810**	**3,440**	**-**	**3,440**
6281 Risk Management Charges	**34,560**	**17,920**	**-**	**17,920**
6282 Equipment Management Charges	**1,590**	**1,480**	**-**	**1,480**
6350 C.A.P. Purch. Water & DWR Fee	**1,491,000**	**1,491,000**	**-**	**1,491,000**
CAP M&I and Excess Water Purchases		*1,305,000*		*1,305,000*
SRP Water, Delivery and Shareholder Fees		*186,000*		*186,000*
6500 Memberships	**44,200**	**44,200**	**-**	**44,200**
AMWUA Membership		*40,000*		*40,000*
Memberships		*1,000*		*1,000*
WESTCAPS Dues		*3,200*		*3,200*
6510 Mileage Reimbursement	**750**	**-**	**-**	**-**
6520 Training	**1,350**	**1,000**	**-**	**1,000**
6540 Meeting Expense	**150**	**150**	**-**	**150**
6740 R&M Wells	**-**	**-**	**7,500**	**7,500**
Well Meter Flows - Carryover			*7,500*	*7,500*
Total Contractual Services	**1,669,830**	**1,652,610**	**7,500**	**1,660,110**
Other				
9310 Administrative Indirect Charges	**36,790**	**22,670**	**-**	**22,670**
Total Other	**36,790**	**22,670**	**-**	**22,670**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9112 - 00 Water Resources

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Transfers Out				
9856 Transfer Out 530--Water Replacement	**4,780**	**5,040**	**-**	**5,040**
Technology Replacement Contribution		*1,920*		*1,920*
Vehicle Replacement Contribution		*3,120*		*3,120*
Total Transfers Out	**4,780**	**5,040**	**-**	**5,040**
Total Water Resources	**1,829,190**	**1,789,110**	**7,500**	**1,796,610**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9115 - 00 Water Quality

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Water Quality & Regulatory Compliance Manager	1.00	1.00		1.00
Regulatory Compliance Coordinator-Cross Connection	1.00	1.00		1.00
Water Conservation and Education Specialist	1.00	1.00		1.00
Regulatory Compliance Inspector	1.00	1.00		1.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**294,450**	**297,840**	**-**	**297,840**
Salaries & Wages	*223,430*	*224,660*		*224,660*
Employee Benefits	*71,020*	*73,180*		*73,180*
Total Personal Services	**294,450**	**297,840**	**-**	**297,840**
Contractual Services				
6120 Laboratory Fees	**115,000**	**115,000**	**-**	**115,000**
6180 Other Professional Services	**30,000**	**31,100**	**133,050**	**164,150**
Other Professional Services		*31,100*		*31,100*
PGA Superfund Plume - Carryover			*19,450*	*19,450*
Wellhead Treatment Study - Carryover			*113,600*	*113,600*
6190 Other Fees	**14,500**	**14,500**	**-**	**14,500**
Other Fees		*1,500*		*1,500*
State and County Permitting Fees (ADEQ, ADWR, Dept. of Health Svcs, etc.)		*13,000*		*13,000*
6210 Postage	**2,500**	**2,500**	**-**	**2,500**
Consumer Confidence Report Postage		*2,000*		*2,000*
Water Conservation Mailings		*500*		*500*
6220 Telephone Service	**1,560**	**1,560**	**-**	**1,560**
Communication Charges		*1,560*		*1,560*
6281 Risk Management Charges	**6,230**	**9,250**	**-**	**9,250**
6282 Equipment Management Charges	**7,820**	**6,540**	**-**	**6,540**
6500 Memberships	**9,500**	**9,500**	**-**	**9,500**
Other Memberships		*1,000*		*1,000*
Tap Into Quality		*1,500*		*1,500*
Water Use It Wisely		*7,000*		*7,000*
6520 Training	**6,000**	**6,000**	**-**	**6,000**
6570 Printing	**15,500**	**15,500**	**-**	**15,500**
Consumer Confidence Report		*7,000*		*7,000*
Other Material		*500*		*500*
RAVE Review		*6,000*		*6,000*
Water Conservation Materials/Graphics		*2,000*		*2,000*
6580 Publication of Legal Notices	**150**	**150**	**-**	**150**
6751 R&M Backflow	**1,000**	**1,000**	**-**	**1,000**
Total Contractual Services	**209,760**	**212,600**	**133,050**	**345,650**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9115 - 00 Water Quality

Description		2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities					
7085	**Computers and Software Licensing**	**1,200**	**1,200**	**-**	**1,200**
7200	**Uniform Purchase**	**500**	**500**	**-**	**500**
7230	**Safety Apparel/Equipment**	**500**	**500**	**-**	**500**
7440	**Small Tools and Instruments**	**500**	**500**	**-**	**500**
7990	**Other Supplies**	**2,000**	**2,000**	**-**	**2,000**
7991	**Water Conservation Supplies**	**42,200**	**42,200**	**-**	**42,200**
	Education Displays		*1,000*		*1,000*
	Landscape Workshops		*2,700*		*2,700*
	Magic Shows/Booklets		*14,000*		*14,000*
	Misc. Items/Promotional Giveaways		*6,500*		*6,500*
	Rebates		*10,000*		*10,000*
	Theater/Newspaper Advertising		*3,000*		*3,000*
	Water Conservation Poster Contest		*5,000*		*5,000*
	Total Commodities	**46,900**	**46,900**	**-**	**46,900**
Other					
9310	**Administrative Indirect Charges**	**3,240**	**35,500**	**-**	**35,500**
	Total Other	**3,240**	**35,500**	**-**	**35,500**
Transfers Out					
9856	**Transfer Out 530--Water Replacement**	**12,820**	**11,760**	**-**	**11,760**
	Technology Replacement Contribution		*4,060*		*4,060*
	Vehicle Replacement Contribution		*7,700*		*7,700*
	Total Transfers Out	**12,820**	**11,760**	**-**	**11,760**
Total Water Quality		**567,170**	**604,600**	**133,050**	**737,650**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9119 - 00 Wetlands Treatment

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Senior Water Recharge & Wetlands Operator	1.00	1.00		1.00
Water Recharge & Wetlands Operator	2.00	2.00		2.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**158,040**	**162,930**	**-**	**162,930**
Salaries & Wages	*108,240*	*113,590*		*113,590*
Overtime	*1,000*	*1,000*		*1,000*
Employee Benefits	*48,800*	*48,340*		*48,340*
Total Personal Services	**158,040**	**162,930**	**-**	**162,930**
Contractual Services				
6180 Other Professional Services	**18,000**	**18,000**	**-**	**18,000**
Diving Services		*2,000*		*2,000*
Other Professional Services		*16,000*		*16,000*
6190 Other Fees	**9,000**	**9,000**	**-**	**9,000**
Licenses & Fees		*9,000*		*9,000*
6220 Telephone Service	**1,560**	**1,560**	**-**	**1,560**
Communication Charges		*1,560*		*1,560*
6280 Internal Printing/Copy Charges	**4,610**	**4,920**	**-**	**4,920**
6281 Risk Management Charges	**6,050**	**7,360**	**-**	**7,360**
6282 Equipment Management Charges	**22,280**	**12,860**	**-**	**12,860**
6500 Memberships	**150**	**150**	**-**	**150**
Az Water Assoc.		*150*		*150*
6520 Training	**2,000**	**2,000**	**-**	**2,000**
ADEQ Certification Training		*500*		*500*
Other Training		*1,000*		*1,000*
Workplace Safety Training		*500*		*500*
6570 Printing	**1,000**	**1,000**	**-**	**1,000**
Neighborhood Newsletters		*1,000*		*1,000*
6640 Uniform Rental	**1,200**	**1,200**	**-**	**1,200**
6745 R&M Wetlands	**40,000**	**40,000**	**-**	**40,000**
R&M - Recharge Basin Grading		*25,000*		*25,000*
R&M - Wetlands		*15,000*		*15,000*
Total Contractual Services	**105,850**	**98,050**	**-**	**98,050**
Commodities				
7130 Nursery Supplies	**2,000**	**2,000**	**-**	**2,000**
7155 Chemicals	**5,000**	**5,000**	**-**	**5,000**
Chemicals for Algal and Larval Mitigation		*5,000*		*5,000*
7157 Wetlands Fish Stocking	**17,560**	**17,560**	**-**	**17,560**
7200 Uniform Purchase	**300**	**300**	**-**	**300**
7230 Safety Apparel/Equipment	**1,500**	**1,500**	**-**	**1,500**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9119 - 00 Wetlands Treatment

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
7410 Parts	**2,500**	**2,500**	**-**	**2,500**
Miscellaneous Parts		*2,500*		*2,500*
7440 Small Tools and Instruments	**2,000**	**2,000**	**-**	**2,000**
Total Commodities	**30,860**	**30,860**	**-**	**30,860**
Other				
9310 Administrative Indirect Charges	**28,860**	**24,650**	**-**	**24,650**
Total Other	**28,860**	**24,650**	**-**	**24,650**
Transfers Out				
9856 Transfer Out 530--Water Replacement	**11,470**	**10,850**	**-**	**10,850**
Technology Replacement Contribution		*960*		*960*
Vehicle Replacement Contribution		*9,890*		*9,890*
Total Transfers Out	**11,470**	**10,850**	**-**	**10,850**
Total Wetlands Treatment	**335,080**	**327,340**	**-**	**327,340**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9122 - 00 Water Production

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Water Resources Superintendent	0.25	0.25		0.25
Water Production Supervisor	1.00	1.00		1.00
Control Systems Senior Technician	1.00	-		-
Water Treatment Operator I	-	1.00		1.00
Senior Water Production Operator	-	1.00		1.00
Water Treatment Operator	1.00	1.00		1.00
Senior Water Resources Mechanic	1.00	1.00		1.00
Water Resources Mechanic	1.00	-		-
Total Authorized FTE	**5.25**	**5.25**		**5.25**
Personal Services				
5000 Personal Services	**439,290**	**431,440**	**-**	**431,440**
Salaries & Wages	*305,280*	*307,940*		*307,940*
Overtime	*20,300*	*20,300*		*20,300*
Employee Benefits	*113,710*	*103,200*		*103,200*
Total Personal Services	**439,290**	**431,440**	**-**	**431,440**
Contractual Services				
6180 Other Professional Services	**50,000**	**50,000**	**-**	**50,000**
Arsenic Treatment Brine Disposal		*30,000*		*30,000*
Other Professional Services		*20,000*		*20,000*
6220 Telephone Service	**10,030**	**10,030**	**-**	**10,030**
Communication Charges		*10,030*		*10,030*
6230 Electricity	**990,000**	**990,000**	**-**	**990,000**
6280 Internal Printing/Copy Charges	**140**	**180**	**-**	**180**
6281 Risk Management Charges	**19,820**	**19,320**	**-**	**19,320**
6282 Equipment Management Charges	**32,410**	**40,930**	**-**	**40,930**
6315 Contractual Maint./Water System	**400,000**	**400,000**	**-**	**400,000**
Nitrate Treatment Fees		*400,000*		*400,000*
6500 Memberships	**100**	**100**	**-**	**100**
Az Water Association (AzWA)		*100*		*100*
6520 Training	**6,000**	**6,000**	**-**	**6,000**
Az Water Assoc (AzWA) Education		*100*		*100*
Electric/SCADA Training		*600*		*600*
Instrumentation Training		*1,200*		*1,200*
Other Training		*1,000*		*1,000*
Supervisors Training		*900*		*900*
Tri-State Conference		*400*		*400*
Workplace Safety Training		*1,800*		*1,800*
6580 Publication of Legal Notices	**500**	**500**	**-**	**500**
6640 Uniform Rental	**2,400**	**2,400**	**-**	**2,400**
6730 R&M Buildings	**2,400**	**2,400**	**-**	**2,400**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9122 - 00 Water Production

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6740 R&M Wells	**250,000**	**250,000**	**13,300**	**263,300**
Annual Calibration of Well Meters		*10,000*		*10,000*
Contract Electrician and Other Trades		*25,000*		*25,000*
Generator Testing - Carryover			*13,300*	*13,300*
R&M - Water Reservoir/Booster Pump		*70,000*		*70,000*
R&M - Water Treatment Systems		*75,000*		*75,000*
R&M - Wells		*70,000*		*70,000*
6820 R&M Communication Equipment	**150,000**	**150,000**	**38,980**	**188,980**
Programming Services		*50,000*		*50,000*
R&M - Communication Equipment - SCADA		*100,000*		*100,000*
SCADA Services - Carryover			*38,980*	*38,980*
Total Contractual Services	**1,913,800**	**1,921,860**	**52,280**	**1,974,140**
Commodities				
7010 General Office Supplies	**400**	**400**	**-**	**400**
7085 Computers and Software Licensing	**10,000**	**10,000**	**-**	**10,000**
7155 Chemicals	**100,500**	**100,500**	**56,900**	**157,400**
Carbon Dioxide		*50,000*		*50,000*
Chemicals - Carryover			*56,900*	*56,900*
Dry Chlorine Tablets		*500*		*500*
Ferric Chloride		*30,000*		*30,000*
On-site Chlorine Generation - Salt		*15,000*		*15,000*
Sodium Hydroxide		*5,000*		*5,000*
7200 Uniform Purchase	**600**	**600**	**-**	**600**
7230 Safety Apparel/Equipment	**3,000**	**3,000**	**-**	**3,000**
7420 Fuel	**15,000**	**15,000**	**-**	**15,000**
Gas, Oil, and Lubricants		*15,000*		*15,000*
7440 Small Tools and Instruments	**3,500**	**3,500**	**-**	**3,500**
7450 Paint and Painting Supplies	**1,500**	**1,500**	**-**	**1,500**
7490 Water System Supplies	**156,650**	**156,650**	**-**	**156,650**
Electrical and Motor Parts/Supplies		*6,650*		*6,650*
Mechanical and Pump Parts/Supplies		*50,000*		*50,000*
Other Water System Supplies		*50,000*		*50,000*
Treatment Equipment Parts/Supplies		*50,000*		*50,000*
7990 Other Supplies	**20,000**	**20,000**	**-**	**20,000**
Total Commodities	**311,150**	**311,150**	**56,900**	**368,050**
Capital Outlay				
8070 Communication Equipment	**20,000**	**20,000**	**-**	**20,000**
8520 Water Sys. Improve/Major Main.	**100,000**	**100,000**	**-**	**100,000**
Replacement Pumps and/or Motors		*100,000*		*100,000*
Total Capital Outlay	**120,000**	**120,000**	**-**	**120,000**

Public Works

Operating Budget Detail

Fund: Water Operations

Division: 501 -9122 - 00 Water Production

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Other				
9310 Administrative Indirect Charges	**78,860**	**60,920**	**-**	**60,920**
Total Other	**78,860**	**60,920**	**-**	**60,920**
Transfers Out				
9856 Transfer Out 530--Water Replacement	**86,430**	**98,050**	**-**	**98,050**
Technology Replacement Contribution		*63,600*		*63,600*
Vehicle Replacement Contribution		*34,450*		*34,450*
Total Transfers Out	**86,430**	**98,050**	**-**	**98,050**
Total Water Production	**2,949,530**	**2,943,420**	**109,180**	**3,052,600**

Public Works

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9200 - 00 Wastewater Collection

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Water Resources Superintendent	0.25	0.25		0.25
Operations and Service Manager - Collections	1.00	1.00		1.00
Lead Water Resources Operator	-	1.00		1.00
Senior Water Resources Operator	3.00	2.00		2.00
Water Resources Operator	2.00	2.00		2.00
Water Resources Mechanic	1.00	1.00		1.00
Total Authorized FTE	**7.25**	**7.25**		**7.25**
Personal Services				
5000 Personal Services	**508,710**	**584,500**	**-**	**584,500**
Salaries & Wages	*349,590*	*415,580*		*415,580*
Overtime	*14,500*	*14,500*		*14,500*
Employee Benefits	*144,620*	*154,420*		*154,420*
Total Personal Services	**508,710**	**584,500**	**-**	**584,500**
Contractual Services				
6180 Other Professional Services	**11,000**	**11,000**	**-**	**11,000**
6220 Telephone Service	**3,790**	**3,790**	**-**	**3,790**
Communication Charges		*3,790*		*3,790*
6270 Refuse Collection	**1,500**	**1,500**	**-**	**1,500**
6280 Internal Printing/Copy Charges	**100**	**140**	**-**	**140**
6281 Risk Management Charges	**23,870**	**31,030**	**-**	**31,030**
6282 Equipment Management Charges	**58,630**	**68,660**	**-**	**68,660**
6520 Training	**7,000**	**7,000**	**-**	**7,000**
Az Water Assoc (AzWA) Annual Conference		*1,000*		*1,000*
Confined Space Training		*1,000*		*1,000*
Electrical Safety Training		*2,000*		*2,000*
Tri-State Conference		*1,000*		*1,000*
Workplace Safety Training		*2,000*		*2,000*
6640 Uniform Rental	**2,000**	**2,000**	**-**	**2,000**
6720 R&M Machinery and Equipment	**5,000**	**5,000**	**-**	**5,000**
6791 Sewer Line Maintenance	**50,000**	**50,000**	**-**	**50,000**
Contract CCTV		*10,000*		*10,000*
Sewer Line Maintenance		*30,000*		*30,000*
Vactor Services		*10,000*		*10,000*
Total Contractual Services	**162,890**	**180,120**	**-**	**180,120**
Commodities				
7010 General Office Supplies	**460**	**460**	**-**	**460**
7085 Computers and Software Licensing	**800**	**800**	**-**	**800**
7155 Chemicals	**265,000**	**265,000**	**-**	**265,000**
7200 Uniform Purchase	**700**	**700**	**-**	**700**
7230 Safety Apparel/Equipment	**5,000**	**5,000**	**-**	**5,000**

Public Works

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9200 - 00 Wastewater Collection

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
7410 Parts	**24,000**	**24,000**	**-**	**24,000**
Sewer Cleaning Parts/Supplies		*24,000*		*24,000*
7440 Small Tools and Instruments	**4,000**	**4,000**	**-**	**4,000**
7990 Other Supplies	**8,000**	**8,000**	**-**	**8,000**
Odor Control Parts/Supplies		*4,000*		*4,000*
Other Supplies		*4,000*		*4,000*
Total Commodities	**307,960**	**307,960**	**-**	**307,960**
Capital Outlay				
8620 Sewer Sys. Improve/Major Main.	**100,000**	**100,000**	**-**	**100,000**
Sewer System Improvement/Major Maintenance		*100,000*		*100,000*
Total Capital Outlay	**100,000**	**100,000**	**-**	**100,000**
Other				
9310 Administrative Indirect Charges	**357,590**	**392,330**	**-**	**392,330**
Total Other	**357,590**	**392,330**	**-**	**392,330**
Transfers Out				
9857 Transfer Out 531--Sewer Replacement	**114,270**	**111,650**	**-**	**111,650**
Technology Replacement Contribution		*6,400*		*6,400*
Vehicle Replacement Contribution		*105,250*		*105,250*
Total Transfers Out	**114,270**	**111,650**	**-**	**111,650**
Total Wastewater Collection	**1,551,420**	**1,676,560**	**-**	**1,676,560**

Public Works

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9210 - 00 Wastewater Administration

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Water Resources Director	0.37	0.37		0.37
Water Resources Assistant Director	0.50	0.50		0.50
Executive Assistant	0.50	0.50		0.50
Total Authorized FTE	**1.37**	**1.37**		**1.37**
Personal Services				
5000 Personal Services	**161,100**	**158,700**	**-**	**158,700**
Salaries & Wages	*123,280*	*123,290*		*123,290*
Employee Benefits	*37,820*	*35,410*		*35,410*
Total Personal Services	**161,100**	**158,700**	**-**	**158,700**
Contractual Services				
6100 Finance and Banking Fees	**25,000**	**25,000**	**-**	**25,000**
6180 Other Professional Services	**103,300**	**103,300**	**15,000**	**118,300**
After Hours Answering Service		*2,900*		*2,900*
Communications and Automation Planning Services		*26,000*		*26,000*
Other Planning, Engineering and Professional Services		*22,400*		*22,400*
Security Guard Services		*15,000*		*15,000*
Security System Monitoring		*2,000*		*2,000*
Security, Emergency Preparedness Planning Services		*10,000*		*10,000*
Sewer Modeling - Carryover			*15,000*	*15,000*
Water/Sewer Modeling Maintenance		*25,000*		*25,000*
6190 Other Fees	**1,000**	**1,000**	**-**	**1,000**
Licenses & Fees		*1,000*		*1,000*
6220 Telephone Service	**820**	**820**	**-**	**820**
Communication Charges		*820*		*820*
6280 Internal Printing/Copy Charges	**1,060**	**1,240**	**-**	**1,240**
6281 Risk Management Charges	**3,250**	**4,350**	**-**	**4,350**
6325 Contractual Maint./Technology	**40,000**	**40,000**	**-**	**40,000**
Asset Management Support		*22,000*		*22,000*
SCADA Annual Support		*18,000*		*18,000*
6500 Memberships	**2,000**	**2,000**	**-**	**2,000**
6520 Training	**3,000**	**3,000**	**-**	**3,000**
ADEQ Certification Training		*500*		*500*
Computer Applications Training		*1,000*		*1,000*
Other Training		*1,500*		*1,500*
6570 Printing	**500**	**500**	**-**	**500**
Total Contractual Services	**179,930**	**181,210**	**15,000**	**196,210**
Commodities				
7010 General Office Supplies	**490**	**490**	**-**	**490**
7080 Office Equipment	**1,000**	**1,000**	**-**	**1,000**
7200 Uniform Purchase	**500**	**500**	**-**	**500**
Total Commodities	**1,990**	**1,990**	**-**	**1,990**

Public Works

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9210 - 00 Wastewater Administration

Description		2013 Base	2014 Base	2014 Onetime	2014 Total
Other					
9310	Administrative Indirect Charges	75,440	26,530	-	26,530
9330	Facilities Maintenance Charges	42,290	45,910	-	45,910
	Total Other	117,730	72,440	-	72,440
Debt Service					
9410	Bond Redemption	1,938,630	1,534,570	-	1,534,570
9420	Bond Interest Payments	233,270	172,180	-	172,180
	Total Debt Service	2,171,900	1,706,750	-	1,706,750
Contingency					
9900	Contingency	-	-	1,000,000	1,000,000
	Total Contingency	-	-	1,000,000	1,000,000
Total Wastewater Administration		2,632,650	2,121,090	1,015,000	3,136,090

Public Works

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9222 - 00 Wastewater Lift Stations

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6180 Other Professional Services	**4,000**	**4,000**	**-**	**4,000**
6230 Electricity	**45,000**	**45,000**	**-**	**45,000**
6240 Gas	**1,000**	**1,000**	**-**	**1,000**
6300 Contractual Maint./Radio&Comm.	**10,000**	**10,000**	**-**	**10,000**
Contractual Maintenance/Radio and Communications Equipment		*10,000*		*10,000*
6780 Wastewater Collection System	**8,000**	**8,000**	**-**	**8,000**
R&M - Lift Station Electrical Repair		*4,000*		*4,000*
R&M - Lift Station Mechanical Repair		*4,000*		*4,000*
6820 R&M Communication Equipment	**25,000**	**25,000**	**5,500**	**30,500**
R&M - Communication Equipment - SCADA		*25,000*		*25,000*
SCADA Services - Carryover			*5,500*	*5,500*
Total Contractual Services	**93,000**	**93,000**	**5,500**	**98,500**
Commodities				
7440 Small Tools and Instruments	**3,000**	**3,000**	**-**	**3,000**
7990 Other Supplies	**20,000**	**20,000**	**-**	**20,000**
Mechanical and Pump Parts/Supplies		*10,000*		*10,000*
Odor Control Parts/Supplies		*10,000*		*10,000*
Total Commodities	**23,000**	**23,000**	**-**	**23,000**
Other				
9310 Administrative Indirect Charges	**8,630**	**10,600**	**-**	**10,600**
Total Other	**8,630**	**10,600**	**-**	**10,600**
Transfers Out				
9857 Transfer Out 531--Sewer Replacement	**14,090**	**21,560**	**-**	**21,560**
Technology Replacement Contribution		*21,560*		*21,560*
Total Transfers Out	**14,090**	**21,560**	**-**	**21,560**
Total Wastewater Lift Stations	**138,720**	**148,160**	**5,500**	**153,660**

Public Works

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9230 - 00 Water Reclamation Facility

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Water Resources Superintendent	0.25	0.25		0.25
Water Reclamation Facility Supervisor	1.00	1.00		1.00
Water Reclamation Facility Operator III	3.00	2.00		2.00
Regulatory Compliance Coordinator-Pretreatment	1.00	1.00		1.00
Utility Maintenance Mechanic	1.00	1.00		1.00
Senior Water Reclamation Facility Operator	1.00	1.00		1.00
Senior Water Resources Mechanic	2.00	2.00		2.00
Water Reclamation Facility Operator II	-	1.00		1.00
Wastewater Treatment Plant Operator	2.00	1.00		1.00
Water Reclamation Facility Operator	1.00	2.00		2.00
Total Authorized FTE	**12.25**	**12.25**		**12.25**
Personal Services				
5000 Personal Services	**901,640**	**789,770**	**-**	**789,770**
Salaries & Wages	*637,640*	*585,970*		*585,970*
Overtime	*10,000*	*10,000*		*10,000*
Employee Benefits	*254,000*	*193,800*		*193,800*
Total Personal Services	**901,640**	**789,770**	**-**	**789,770**
Contractual Services				
6120 Laboratory Fees	**70,000**	**70,000**	**-**	**70,000**
AzPDES and APP Testing		*70,000*		*70,000*
6180 Other Professional Services	**317,370**	**317,370**	**-**	**317,370**
Sludge and Biosolids Hauling		*317,370*		*317,370*
6190 Other Fees	**12,000**	**12,000**	**-**	**12,000**
Licenses & Fees		*12,000*		*12,000*
6210 Postage	**500**	**500**	**-**	**500**
6220 Telephone Service	**9,320**	**9,320**	**-**	**9,320**
Communication Charges		*9,320*		*9,320*
6230 Electricity	**500,000**	**500,000**	**-**	**500,000**
6240 Gas	**13,000**	**13,000**	**-**	**13,000**
Fuel Deliveries for Generators and Boilers		*13,000*		*13,000*
6250 Water	**13,000**	**13,000**	**-**	**13,000**
6280 Internal Printing/Copy Charges	**190**	**330**	**-**	**330**
6281 Risk Management Charges	**58,320**	**68,940**	**-**	**68,940**
6282 Equipment Management Charges	**15,800**	**12,480**	**-**	**12,480**
6300 Contractual Maint./Radio&Comm.	**2,000**	**2,000**	**-**	**2,000**
Contractual Maintenance/Radio and Communications Equipment		*2,000*		*2,000*
6320 Contractual Maint./Building & Grounds	**10,000**	**10,000**	**-**	**10,000**
6500 Memberships	**250**	**250**	**-**	**250**

Public Works

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9230 - 00 Water Reclamation Facility

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6520 Training	**4,200**	**4,200**	**-**	**4,200**
Az Water Assoc (AzWA) Annual Conference		*700*		*700*
Confined Space Training		*700*		*700*
Other Training		*1,400*		*1,400*
Tri-State Conference		*700*		*700*
Workplace Safety Training		*700*		*700*
6640 Uniform Rental	**4,000**	**4,000**	**-**	**4,000**
6720 R&M Machinery and Equipment	**12,500**	**12,500**	**-**	**12,500**
6730 R&M Buildings	**4,000**	**4,000**	**-**	**4,000**
6770 R&M Other	**160,000**	**160,000**	**-**	**160,000**
R&M - Water Reclamation Facility		*160,000*		*160,000*
6820 R&M Communication Equipment	**40,000**	**40,000**	**17,430**	**57,430**
R&M - Communication Equipment - SCADA		*40,000*		*40,000*
SCADA Services - Carryover			*1,910*	*1,910*
WRC Controls Upgrade - Carryover			*15,520*	*15,520*
Total Contractual Services	**1,246,450**	**1,253,890**	**17,430**	**1,271,320**
Commodities				
7010 General Office Supplies	**1,500**	**1,500**	**-**	**1,500**
Reclamation Facility		*1,500*		*1,500*
7060 Janitorial Supplies	**1,000**	**1,000**	**-**	**1,000**
7085 Computers and Software Licensing	**1,500**	**1,500**	**13,240**	**14,740**
Computers and Software Licensing		*1,500*		*1,500*
PreTreatment Software - Carryover			*13,240*	*13,240*
7150 Testing Materials/Lab Supplies	**25,000**	**25,000**	**-**	**25,000**
Process Control		*25,000*		*25,000*
7155 Chemicals	**530,000**	**530,000**	**-**	**530,000**
Caustic Sodium Hydroxide (Odor Control)		*35,000*		*35,000*
Ferric Chloride		*10,000*		*10,000*
Polymers (Dewatering)		*90,000*		*90,000*
Sodium Bisulfite (Dechlorination)		*35,000*		*35,000*
Sodium Hypochlorite (Disinfection)		*75,000*		*75,000*
Sodium Hypochlorite (Odor Control)		*35,000*		*35,000*
Water Reclamation Facility Chemicals-Chemicals		*250,000*		*250,000*
7165 Other Equipment	**4,000**	**4,000**	**-**	**4,000**
Small Equipment		*4,000*		*4,000*
7200 Uniform Purchase	**900**	**900**	**-**	**900**
7230 Safety Apparel/Equipment	**3,000**	**3,000**	**-**	**3,000**
7990 Other Supplies	**40,000**	**40,000**	**-**	**40,000**
Mechanical and Pump Parts/Supplies		*10,000*		*10,000*
Other Supplies		*20,000*		*20,000*
Treatment Equipment Parts/Supplies		*10,000*		*10,000*
Total Commodities	**606,900**	**606,900**	**13,240**	**620,140**

Public Works

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9230 - 00 Water Reclamation Facility

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Other				
9310 Administrative Indirect Charges	**104,040**	**118,440**	**-**	**118,440**
9330 Facilities Maintenance Charges	**26,050**	**29,830**	**-**	**29,830**
Total Other	**130,090**	**148,270**	**-**	**148,270**
Transfers Out				
9857 Transfer Out 531--Sewer Replacement	**71,610**	**77,920**	**-**	**77,920**
Technology Replacement Contribution		*43,510*		*43,510*
Vehicle Replacement Contribution		*34,410*		*34,410*
Total Transfers Out	**71,610**	**77,920**	**-**	**77,920**
Total Water Reclamation Facility	**2,956,690**	**2,876,750**	**30,670**	**2,907,420**

Public Works

Operating Budget Detail

Fund: Sanitation

Division: 520 -6800 - 00 Solid Waste

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Solid Waste Supervisor	1.00	1.00		1.00
Senior Equipment Operator	2.00	2.00		2.00
Equipment Operator	10.00	10.00		10.00
Total Authorized FTE	**13.00**	**13.00**		**13.00**
Personal Services				
5000 Personal Services	**922,930**	**903,150**	**-**	**903,150**
Salaries & Wages	*617,090*	*605,980*		*605,980*
Overtime	*45,000*	*45,000*		*45,000*
Employee Benefits	*260,840*	*252,170*		*252,170*
Total Personal Services	**922,930**	**903,150**	**-**	**903,150**
Contractual Services				
6150 Landfill Fees	**525,000**	**525,000**	**-**	**525,000**
6180 Other Professional Services	**15,000**	**15,000**	**-**	**15,000**
Household Hazardous Waste Events		*15,000*		*15,000*
6190 Other Fees	**4,120**	**4,120**	**-**	**4,120**
Garbage Hauler Permits		*2,020*		*2,020*
Refuse Collection Permit		*2,100*		*2,100*
6210 Postage	**100**	**100**	**-**	**100**
6220 Telephone Service	**7,540**	**7,540**	**-**	**7,540**
Communication Charges		*7,540*		*7,540*
6280 Internal Printing/Copy Charges	**660**	**780**	**-**	**780**
6281 Risk Management Charges	**61,910**	**67,260**	**-**	**67,260**
6282 Equipment Management Charges	**620,240**	**653,920**	**-**	**653,920**
6300 Contractual Maint./Radio&Comm.	**8,400**	**8,400**	**-**	**8,400**
Radio System Maintenance		*8,400*		*8,400*
6325 Contractual Maint./Technology	**600**	**600**	**-**	**600**
Gov QA license		*600*		*600*
6500 Memberships	**1,200**	**1,200**	**-**	**1,200**
SWANA		*1,200*		*1,200*
6520 Training	**2,240**	**2,240**	**-**	**2,240**
6540 Meeting Expense	**500**	**500**	**-**	**500**
6570 Printing	**3,300**	**3,300**	**-**	**3,300**
6640 Uniform Rental	**5,000**	**5,000**	**-**	**5,000**
Total Contractual Services	**1,255,810**	**1,294,960**	**-**	**1,294,960**
Commodities				
7010 General Office Supplies	**600**	**600**	**-**	**600**
7200 Uniform Purchase	**1,000**	**1,000**	**-**	**1,000**
7230 Safety Apparel/Equipment	**4,500**	**4,500**	**-**	**4,500**
7440 Small Tools and Instruments	**1,700**	**1,700**	**-**	**1,700**

Public Works

Operating Budget Detail

Fund: Sanitation

Division: 520 -6800 - 00 Solid Waste

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Commodities				
7680 Small Sanitation Cont. & Parts	**142,000**	**142,000**	**-**	**142,000**
Replacement of refuse and recycling containers-Small Sanitation Cont. & Parts		*75,000*		*75,000*
Small Sanitation Cont. & Parts		*67,000*		*67,000*
7990 Other Supplies	**3,500**	**3,500**	**-**	**3,500**
Total Commodities	**153,300**	**153,300**	**-**	**153,300**
Other				
9310 Administrative Indirect Charges	**468,180**	**520,290**	**-**	**520,290**
9330 Facilities Maintenance Charges	**18,340**	**21,010**	**-**	**21,010**
Total Other	**486,520**	**541,300**	**-**	**541,300**
Transfers Out				
9854 Transfer Out 524--Sanitation Development	**200,000**	**50,000**	**-**	**50,000**
Transfer Out 524 - Sanitation Capital		*50,000*		*50,000*
9858 Transfer Out 532--Sanitation Replacement	**537,760**	**496,500**	**-**	**496,500**
Technology Replacement Contribution		*3,680*		*3,680*
Vehicle Replacement Contribution		*492,820*		*492,820*
Total Transfers Out	**737,760**	**546,500**	**-**	**546,500**
Contingency				
9900 Contingency	**-**	**-**	**500,000**	**500,000**
Total Contingency	**-**	**-**	**500,000**	**500,000**
Total Solid Waste	**3,556,320**	**3,439,210**	**500,000**	**3,939,210**

Public Works

Operating Budget Detail

Fund: Sanitation

Division: 520 -6820 - 00 Sanitation-Uncontained

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Field Operations Crew Leader	1.00	1.00		1.00
Senior Equipment Operator	1.00	1.00		1.00
Equipment Operator	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**217,480**	**226,340**	**-**	**226,340**
Salaries & Wages	*145,580*	*149,380*		*149,380*
Overtime	*18,500*	*18,500*		*18,500*
Employee Benefits	*53,400*	*58,460*		*58,460*
Total Personal Services	**217,480**	**226,340**	**-**	**226,340**
Contractual Services				
6150 Landfill Fees	**95,000**	**95,000**	**-**	**95,000**
6190 Other Fees	**720**	**720**	**-**	**720**
Licenses & Fees		*720*		*720*
6220 Telephone Service	**1,560**	**1,560**	**-**	**1,560**
Communication Charges		*1,560*		*1,560*
6281 Risk Management Charges	**33,240**	**31,840**	**-**	**31,840**
6282 Equipment Management Charges	**98,610**	**121,100**	**-**	**121,100**
6300 Contractual Maint./Radio&Comm.	**4,200**	**4,200**	**-**	**4,200**
Radio System Maintenance		*4,200*		*4,200*
6500 Memberships	**100**	**100**	**-**	**100**
6520 Training	**900**	**900**	**-**	**900**
6570 Printing	**1,000**	**1,000**	**-**	**1,000**
6640 Uniform Rental	**850**	**850**	**-**	**850**
Total Contractual Services	**236,180**	**257,270**	**-**	**257,270**
Commodities				
7200 Uniform Purchase	**1,100**	**1,100**	**-**	**1,100**
7230 Safety Apparel/Equipment	**2,900**	**2,900**	**-**	**2,900**
7440 Small Tools and Instruments	**1,500**	**1,500**	**-**	**1,500**
Total Commodities	**5,500**	**5,500**	**-**	**5,500**
Other				
9310 Administrative Indirect Charges	**54,200**	**53,260**	**-**	**53,260**
Total Other	**54,200**	**53,260**	**-**	**53,260**
Transfers Out				
9858 Transfer Out 532--Sanitation Replacement	**116,440**	**107,150**	**-**	**107,150**
Technology Replacement Contribution		*1,920*		*1,920*
Vehicle Replacement Contribution		*105,230*		*105,230*
Total Transfers Out	**116,440**	**107,150**	**-**	**107,150**
Total Sanitation-Uncontained	**629,800**	**649,520**	**-**	**649,520**

Public Works

Operating Budget Detail

Fund: Sanitation

Division: 520 -6830 - 00 Recycling Education and Enforcement

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Solid Waste Inspector/Coordinator	1.00	1.00		1.00
Solid Waste Inspector	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**150,270**	**156,990**	**-**	**156,990**
Salaries & Wages	*109,340*	*109,350*		*109,350*
Overtime	*11,000*	*11,000*		*11,000*
Employee Benefits	*29,930*	*36,640*		*36,640*
Total Personal Services	**150,270**	**156,990**	**-**	**156,990**
Contractual Services				
6210 Postage	**1,000**	**1,000**	**-**	**1,000**
6220 Telephone Service	**1,040**	**1,040**	**-**	**1,040**
Communication Charges		*1,040*		*1,040*
6280 Internal Printing/Copy Charges	**470**	**560**	**-**	**560**
6281 Risk Management Charges	**16,450**	**39,260**	**-**	**39,260**
6282 Equipment Management Charges	**13,640**	**13,560**	**-**	**13,560**
6300 Contractual Maint./Radio&Comm.	**1,400**	**1,400**	**-**	**1,400**
Radio System Maintenance		*1,400*		*1,400*
6325 Contractual Maint./Technology	**600**	**600**	**-**	**600**
CitizenServe License		*600*		*600*
6500 Memberships	**2,600**	**2,600**	**-**	**2,600**
Memberships - VRP, SWANA		*2,600*		*2,600*
6520 Training	**900**	**900**	**-**	**900**
6570 Printing	**16,500**	**16,500**	**-**	**16,500**
6640 Uniform Rental	**800**	**800**	**-**	**800**
Total Contractual Services	**55,400**	**78,220**	**-**	**78,220**
Commodities				
7010 General Office Supplies	**300**	**300**	**-**	**300**
7200 Uniform Purchase	**250**	**250**	**-**	**250**
7230 Safety Apparel/Equipment	**1,000**	**1,000**	**-**	**1,000**
7440 Small Tools and Instruments	**300**	**300**	**-**	**300**
7990 Other Supplies	**500**	**500**	**-**	**500**
Total Commodities	**2,350**	**2,350**	**-**	**2,350**
Other				
9310 Administrative Indirect Charges	**55,800**	**44,590**	**-**	**44,590**
Total Other	**55,800**	**44,590**	**-**	**44,590**
Transfers Out				
9858 Transfer Out 532--Sanitation Replacement	**7,940**	**7,260**	**-**	**7,260**
Technology Replacement Contribution		*1,920*		*1,920*
Vehicle Replacement Contribution		*5,340*		*5,340*

Public Works

Operating Budget Detail

Fund: Sanitation

Division: 520 -6830 - 00 Recycling Education and Enforcement

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Transfers Out				
Total Transfers Out	**7,940**	**7,260**	**-**	**7,260**
Total Recycling Education and Enforcement	**271,760**	**289,410**	**-**	**289,410**

Public Works

Operating Budget Detail

Fund: Fleet Services Fund

Division: 606 -5200 - 00 Fleet Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Authorized Positions				
Fleet Services Supervisor	1.00	1.00		1.00
Automotive Equipment Mechanic	4.00	4.00		4.00
Equipment Parts Specialist	1.00	1.00		1.00
Total Authorized FTE	**6.00**	**6.00**		**6.00**
Personal Services				
5000 Personal Services	**453,470**	**436,720**	**-**	**436,720**
Salaries & Wages	*327,160*	*319,180*		*319,180*
Overtime	*4,280*	*4,280*		*4,280*
Employee Benefits	*122,030*	*113,260*		*113,260*
Total Personal Services	**453,470**	**436,720**	**-**	**436,720**
Contractual Services				
6180 Other Professional Services	**500**	**500**	**-**	**500**
6190 Other Fees	**2,350**	**2,350**	**-**	**2,350**
Air Quality Permit - Fuel		*350*		*350*
Emission Coupons		*2,000*		*2,000*
6210 Postage	**40**	**40**	**-**	**40**
6220 Telephone Service	**3,150**	**3,150**	**-**	**3,150**
Communication Charges		*3,150*		*3,150*
6230 Electricity	**39,000**	**39,000**	**-**	**39,000**
6240 Gas	**16,000**	**16,000**	**-**	**16,000**
6250 Water	**1,500**	**1,500**	**-**	**1,500**
6260 Sewer	**1,200**	**1,200**	**-**	**1,200**
6280 Internal Printing/Copy Charges	**1,040**	**1,180**	**-**	**1,180**
6281 Risk Management Charges	**9,220**	**26,930**	**-**	**26,930**
6282 Equipment Management Charges	**4,780**	**4,480**	**-**	**4,480**
6300 Contractual Maint./Radio&Comm.	**700**	**700**	**-**	**700**
Radios		*700*		*700*
6320 Contractual Maint./Building & Grounds	**5,000**	**5,000**	**-**	**5,000**
Fuel Island Maintenance		*3,500*		*3,500*
Shop Lifts & Cranes		*1,500*		*1,500*
6325 Contractual Maint./Technology	**5,200**	**5,200**	**-**	**5,200**
All Data License		*1,800*		*1,800*
Diagnostics Licensing		*600*		*600*
RTA license		*2,800*		*2,800*
6330 Contractual Maint./Vehicles	**78,500**	**78,500**	**-**	**78,500**
Hoist & Crane Inspection		*4,000*		*4,000*
Outsourced Repairs		*94,500*		*94,500*
Outsourced Repairs - Fire Department Adjustment		*(20,000)*		*(20,000)*
6500 Memberships	**250**	**250**	**-**	**250**
Rocky Mountain Fleet Association		*250*		*250*

Public Works

Operating Budget Detail

Fund: Fleet Services Fund

Division: 606 -5200 - 00 Fleet Services

Description	2013 Base	2014 Base	2014 Onetime	2014 Total
Contractual Services				
6520 Training	**4,000**	**4,000**	**-**	**4,000**
ASE Reimbursements		*1,000*		*1,000*
Training		*3,000*		*3,000*
6570 Printing	**550**	**550**	**-**	**550**
6640 Uniform Rental	**2,500**	**2,500**	**-**	**2,500**
6650 Other Rents	**1,200**	**1,200**	**-**	**1,200**
Hand Towels, Rugs, Mops		*1,200*		*1,200*
6720 R&M Machinery and Equipment	**1,000**	**1,000**	**-**	**1,000**
Total Contractual Services	**177,680**	**195,230**	**-**	**195,230**
Commodities				
7010 General Office Supplies	**400**	**400**	**-**	**400**
7230 Safety Apparel/Equipment	**3,850**	**3,850**	**-**	**3,850**
7410 Parts	**255,000**	**255,000**	**-**	**255,000**
Parts		*300,000*		*300,000*
Parts - Fire Department Adjustment		*(45,000)*		*(45,000)*
7420 Fuel	**800,000**	**800,000**	**-**	**800,000**
7425 Oil & Lubricants	**38,000**	**38,000**	**-**	**38,000**
7430 Tires, Tubes and Batteries	**95,000**	**95,000**	**-**	**95,000**
Tires - Fire Department Adjustment		*(15,000)*		*(15,000)*
Tires, Tubes and Batteries		*110,000*		*110,000*
7440 Small Tools and Instruments	**4,000**	**4,000**	**-**	**4,000**
7990 Other Supplies	**8,160**	**8,160**	**-**	**8,160**
Shop Supplies		*8,160*		*8,160*
Total Commodities	**1,204,410**	**1,204,410**	**-**	**1,204,410**
Other				
9310 Administrative Indirect Charges	**218,200**	**182,750**	**-**	**182,750**
9330 Facilities Maintenance Charges	**34,370**	**39,360**	**-**	**39,360**
Total Other	**252,570**	**222,110**	**-**	**222,110**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**10,140**	**7,520**	**-**	**7,520**
Vehicle Replacement Contribution		*7,520*		*7,520*
9863 Transfer Out 603--Equipment Replacement	**4,150**	**4,800**	**-**	**4,800**
Technology Replacement Contribution		*4,800*		*4,800*
Total Transfers Out	**14,290**	**12,320**	**-**	**12,320**
Contingency				
9900 Contingency	**-**	**-**	**50,000**	**50,000**
Total Contingency	**-**	**-**	**50,000**	**50,000**
Total Fleet Services	**2,102,420**	**2,070,790**	**50,000**	**2,120,790**

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Capital Improvement Plan Summary

Fiscal Years 2014-2023

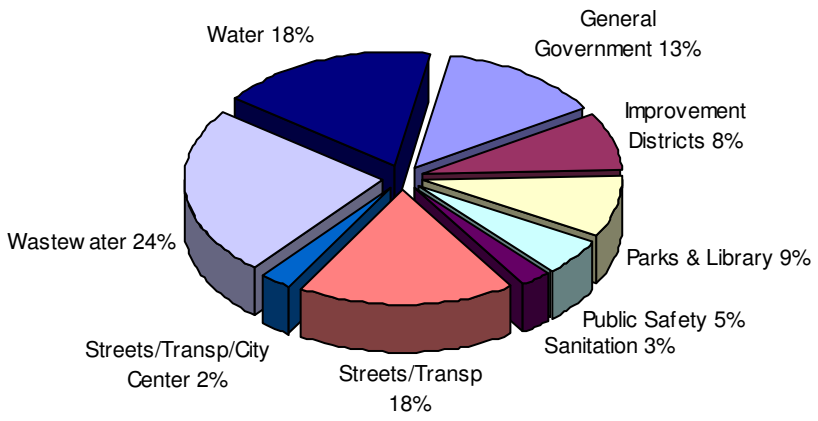
	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2019-23	Total
Fund Balances All	38,989,458	17,441,178	13,455,933	13,784,143	16,102,953	21,740,503	38,989,458
Capital Plan Revenues							
Intergovernmental Revenues							
Other State Sources	-	-	-	-	-	650,000	650,000
Other Cities & Towns - IGAs	-	2,800,000	-	-	-	500,000	3,300,000
Federal Grants & Other Sources	2,564,000	-	479,600	400,300	-	12,000,000	15,443,900
Maricopa County	1,700,000	-	150,000	-	-	1,550,000	3,400,000
Total Intergovernmental Revenues	4,264,000	2,800,000	629,600	400,300	-	14,700,000	22,793,900
Development Fees							
Street Construction	278,550	742,800	742,800	742,800	742,800	7,428,000	10,677,750
Police Development	48,900	130,400	130,400	130,400	130,400	1,304,000	1,874,500
Parkland	176,700	471,200	471,200	471,200	471,200	4,712,000	6,773,500
Library Development	51,750	138,000	138,000	138,000	138,000	1,380,000	1,983,750
General Government Development	135,750	297,280	-	-	-	-	433,030
Fire Dept. Development	141,450	377,200	377,200	377,200	377,200	3,772,000	5,422,250
Sewer Development	823,950	2,197,200	2,197,200	2,197,200	2,197,200	21,972,000	31,584,750
Water Development	787,650	2,100,400	2,100,400	2,100,400	2,100,400	21,004,000	30,193,250
Total Development Fees	2,444,700	6,454,480	6,157,200	6,157,200	6,157,200	61,572,000	88,942,780
Bond Proceeds							
Street Construction	-	-	4,000,000	-	-	-	4,000,000
Police Development	-	-	-	-	-	3,500,000	3,500,000
General Government Development	-	-	-	-	-	15,000,000	15,000,000
Fire Dept. Development	-	-	-	-	-	1,000,000	1,000,000
Improvement Districts	25,000,000	-	-	-	-	-	25,000,000
City Center	-	6,000,000	-	-	-	-	6,000,000
Sewer Development	-	-	-	-	-	23,500,000	23,500,000
Water Development	-	-	4,000,000	-	-	-	4,000,000
Total Bond Proceeds	25,000,000	6,000,000	8,000,000	-	-	43,000,000	82,000,000
Investment Income							
Interest Earned	136,280	37,455	29,780	66,230	90,140	170,500	530,385
Total Investment Income	136,280	37,455	29,780	66,230	90,140	170,500	530,385
Reimbursement Revenue							
Reimbursement/Cost Share	-	1,400,000	-	-	-	-	1,400,000
Traffic Signal Cost Sharing	240,000	-	-	-	-	780,000	1,020,000
Total Reimbursement Revenue	240,000	1,400,000	-	-	-	780,000	2,420,000
Operating Transfers In							
Replacement Contributions - Fire Equipm	45,000	45,000	45,000	45,000	45,000	225,000	450,000
Vehicle Replacement Charges	2,277,980	2,177,980	2,177,980	2,177,980	2,177,980	9,889,900	20,879,800
Technology Replacement Contribution	935,780	935,780	935,780	935,780	935,780	4,678,900	9,357,800
Transfer In 101--General Fund	2,750,000	3,325,000	1,575,000	1,560,000	1,570,000	10,750,000	21,530,000
Transfer In 201--Highway Users Fund	250,000	-	-	-	-	-	250,000
Transfer In 230-- Dedicated Sales Tax	150,000	650,000	650,000	650,000	650,000	3,250,000	6,000,000
Transfer In 235--Public Safety Ded Sales	-	-	-	-	-	679,160	679,160
Transfer In 240--CDBG	300,000	300,000	300,000	300,000	300,000	1,500,000	3,000,000
Transfer in 501--Avondale Water	2,000,000	2,650,000	2,000,000	650,000	650,000	3,250,000	11,200,000

Capital Improvement Plan Summary

Fiscal Years 2014-2023

		FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2019-23	Total
Operating Transfers In								
Transfer In 520--Sanitation Fund		50,000	50,000	50,000	50,000	50,000	250,000	500,000
Transfer In 503--Wastewater Fund		-	7,000,000	-	-	-	-	7,000,000
Total Operating Transfers In		8,758,760	17,133,760	7,733,760	6,368,760	6,378,760	34,472,960	80,846,760
Sub-Total		40,843,740	33,825,695	22,550,340	12,992,490	12,626,100	154,695,460	277,533,825
Total Resources		**79,833,198**	**51,266,873**	**36,006,273**	**26,776,633**	**28,729,053**	**176,435,963**	**316,523,283**
Capital Outlay*								
304	Street Construction	13,359,680	7,843,850	6,285,200	3,124,500	2,200,000	20,410,000	53,223,230
308	Police Development	923,960	2,025,660	89,660	89,660	-	3,950,000	7,078,940
310	Parkland	1,078,300	1,000,000	750,000	1,000,000	1,000,000	18,800,000	23,628,300
311	Library Development	208,400	207,950	207,950	207,950	207,950	1,032,000	2,072,200
318	General Government Development	482,000	482,000	-	-	-	15,000,000	15,964,000
319	Fire Dept. Development	2,287,160	208,780	142,570	142,570	95,000	5,503,000	8,379,080
320	Improvement Districts	25,000,000	-	-	-	-	-	25,000,000
333	City Center	1,000,000	6,000,000	-	-	-	-	7,000,000
513	Sewer Development	4,878,300	9,550,000	2,550,000	150,000	150,000	52,450,000	69,728,300
514	Water Development	8,758,300	3,800,000	7,300,000	3,800,000	550,000	25,400,000	49,608,300
524	Sanitation Development	-	-	-	-	275,000	275,000	550,000
530	Water Equipment Replacement	250,500	618,200	618,700	239,350	491,000	947,750	3,165,500
531	Sewer Equipment Replacement	224,500	629,200	258,050	30,000	369,000	615,250	2,126,000
532	Sanitation Equipment Replacement	1,672,000	1,724,000	181,600	70,000	290,000	3,940,600	7,878,200
601	Vehicle Replacement	1,814,020	3,124,000	3,214,000	843,000	619,000	6,465,520	16,079,540
603	Equipment Replacement Fund	454,900	597,300	624,400	976,650	741,600	3,881,850	7,276,700
	Total Expenditures	**62,392,020**	**37,810,940**	**22,222,130**	**10,673,680**	**6,988,550**	**158,670,970**	**298,758,290**
Estimated Ending Balance		**17,441,178**	**13,455,933**	**13,784,143**	**16,102,953**	**21,740,503**	**17,764,993**	**17,764,993**

Capital Improvement Projects by Type



Includes transfers to debt service funds

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

304 Street Construction	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	8,203,135	1,226,005	135,955	1,024,955	853,555	1,205,355	
Revenues							
Bond Proceeds - GO	-	-	4,000,000	-	-	-	4,000,000
CMAQ Funding	1,250,000	-	479,600	400,300	-	-	2,129,900
Development Fees	278,550	742,800	742,800	742,800	742,800	7,428,000	10,677,750
Grants	1,314,000	-	-	-	-	-	1,314,000
IGA	-	2,800,000	-	-	-	500,000	3,300,000
Interest Earned	50,000	11,000	1,800	10,000	9,000	12,000	93,800
MCDOT Funding	1,700,000	-	150,000	-	-	1,550,000	3,400,000
McDowell / Avondale Cost Share	-	1,400,000	-	-	-	-	1,400,000
Traffic Signal Cost Sharing	240,000	-	-	-	-	780,000	1,020,000
Transfer In - CDBG	300,000	300,000	300,000	300,000	300,000	1,500,000	3,000,000
Transfer In- General Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	10,000,000
Transfer In- HURF	250,000	-	-	-	-	-	250,000
Transfer In- Sales Tax	-	500,000	500,000	500,000	500,000	2,500,000	4,500,000
Total Revenues	**6,382,550**	**6,753,800**	**7,174,200**	**2,953,100**	**2,551,800**	**19,270,000**	**45,085,450**
Total Resources	**14,585,685**	**7,979,805**	**7,310,155**	**3,978,055**	**3,405,355**	**20,475,355**	**53,288,585**
Expenditures							
ST1007-Street Drainage Issues	100,000	-	100,000	100,000	100,000	500,000	900,000
ST1009-City Wide Street Overlay	1,700,000	400,000	500,000	500,000	500,000	2,500,000	6,100,000
ST1012-Bridge Repairs	75,000	-	100,000	-	100,000	200,000	475,000
ST1020-Preventative Street Maintenance (Citywide)	850,000	400,000	500,000	500,000	500,000	2,500,000	5,250,000
ST1021-Dysart Rd - Lower Buckeye to Harrison	-	-	-	-	300,000	2,200,000	2,500,000
ST1125-Avondale Blvd - McDowell to Thomas	-	-	100,000	900,000	-	-	1,000,000
ST1127-Traffic Signal at 107th and Pierce	-	-	-	-	-	475,000	475,000
ST1146-Van Buren Street - 121st - 122nd (N. Half)	-	-	-	-	-	150,000	150,000
ST1148-Avondale and Buckeye Intersection	1,635,000	565,000	-	-	-	-	2,200,000
ST1162-CDBG Street and Sidewalk Improvements	425,000	300,000	300,000	300,000	300,000	1,500,000	3,125,000
ST1164-Streetlights Program Citywide	-	-	50,000	50,000	50,000	250,000	400,000
ST1166-Avondale Blvd - Lower Buckeye to Miami	-	-	-	-	-	800,000	800,000
ST1170-Traffic Signal and Intersection Improvements at Avondale & Lower Buckeye	-	-	-	-	-	600,000	600,000
ST1171-Traffic Signal and Roadway Improvements at El Mirage & Lower Buckeye	-	-	-	-	-	575,000	575,000
ST1172-Roadway Improvements on El Mirage - Lower Buckeye Road to Calle Hermosa	-	-	-	-	-	810,000	810,000
ST1178-Central - Western to Van Buren	1,250,000	-	-	-	-	-	1,250,000

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

304 Street Construction	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
ST1180-Traffic Signal - 107th Ave and Dealer Dr	-	-	-	-	-	475,000	475,000
ST1181-Traffic Signal - 107th Avenue and Roosevelt Street	-	-	-	-	-	475,000	475,000
ST1186-Roundabout - Avondale Blvd and Thomas	-	-	800,000	-	-	-	800,000
ST1187-Traffic Signal - 119th Ave and McDowell	-	-	475,000	-	-	-	475,000
ST1188-Traffic Signal - 119th Ave and Lower Buckeye	-	-	-	-	-	475,000	475,000
ST1189-Traffic Signal - 107th Ave and Lower Buckeye	-	-	-	-	-	200,000	200,000
ST1195-Traffic Signal - Central and Lower Buckeye	-	-	-	-	-	475,000	475,000
ST1220-Pedestrian Ramp/Sidewalks Program (Citywide)	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
ST1224-107th Avenue/McDowell Widening and Well Relocation	-	-	-	-	-	1,900,000	1,900,000
ST1229-Traffic Signal - Van Buren Street and 103rd Avenue	-	-	-	-	-	475,000	475,000
ST1248-Traffic Signal - Dysart Road and Lower Buckeye Road	-	-	-	-	-	475,000	475,000
ST1261-City Center	1,300,000	-	-	-	-	-	1,300,000
ST1265-Dysart/McDowell Intersection	-	-	-	-	-	1,150,000	1,150,000
ST1267-Intelligent Transportation System (ITS)	1,476,380	-	-	-	-	-	1,476,380
ST1275-Western - Central to 4th Ave - Mill/Overlay	-	-	-	-	-	750,000	750,000
ST1286-Van Buren Drainage Channel	400,000	5,300,000	-	-	-	-	5,700,000
ST1287-McDowell - Bridge to Avondale Blvd.	1,700,000	-	-	-	-	-	1,700,000
ST1290-Rancho Santa Fe - Dysart to McDowell	400,000	-	-	-	-	-	400,000
ST1294-ITS Fiber Backbone Program	-	-	250,000	250,000	250,000	-	750,000
ST1305-Indian School - Dysart to El Mirage w/turn lane	690,000	-	-	-	-	-	690,000
ST1306-Thomas - 99th Ave to 103rd Ave - Mill/Overlay	500,000	-	-	-	-	-	500,000
ST1307-Van Buren - El Mirage to 119th Ave - Mill/Overlay	200,000	-	-	-	-	-	200,000
ST1308-107th Ave - McDowell to Thomas - Mill/Overlay	50,000	475,000	-	-	-	-	525,000
ST1309-MC85 - Litchfield to Agua Fria Bridge - Mill/Overlay	-	50,000	850,000	-	-	-	900,000
ST1310-Van Buren - 99th Ave to Avondale Blvd - Mill/Overlay	-	100,000	900,000	-	-	-	1,000,000
ST1311-Washington - Dysart to 9th St - Road Improvements	-	50,000	650,000	-	-	-	700,000
ST1327-Dysart Road ITS - Rancho Santa Fe to Indian School	-	103,850	508,600	-	-	-	612,450
ST1328-McDowell Road ITS - Avondale to Dysart	-	-	101,600	424,500	-	-	526,100

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

304 Street Construction	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
ST1329-Development Impact Fee Update	8,300	-	-	-	-	-	8,300
ST1330-107th Ave. - Roosevelt to Van Buren	500,000	-	-	-	-	-	500,000
Total Expenditures	**13,359,680**	**7,843,850**	**6,285,200**	**3,124,500**	**2,200,000**	**20,410,000**	**53,223,230**
Estimated Ending Balance	1,226,005	135,955	1,024,955	853,555	1,205,355	65,355	

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1007 **Pct. New Development:** 0.00% **Total Project Cost** $900,000

Project Title: Street Drainage Issues

Funding Source: General Fund

Project Description:

This project is a program that allocates funds to be used citywide in areas that require drainage improvements. These dollars have historically been used for property acquisition, construction of storm water runoff conveyance systems and retention facilities.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	100,000	-	100,000	-	100,000	100,000	100,000	500,000
Operating Impact:								
Landscape/Water/Refuse			200	200	200	200	200	1,000
Street Maintenance			400	400	400	400	400	2,000
Operating Impact Totals:			**600**	**600**	**600**	**600**	**600**	**3,000**

Project No: ST1009 **Pct. New Development:** 0.00% **Total Project Cost** $6,100,000

Project Title: City Wide Street Overlay

Funding Source: Sales Tax

Project Description:

This project is an annual program that allocates funds to rehabilitate streets that have deteriorated. The pavement life of these streets can be extended by milling and overlaying. These improvements reduce pavement roughness, mitigate noise, and extend the life of city streets.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	1,300,000	400,000	1,700,000	400,000	500,000	500,000	500,000	2,500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1012 **Pct. New Development:** 0.00% **Total Project Cost** $475,000

Project Title: Bridge Repairs

Funding Source: General Fund

Project Description:

This bridge repair program provides improvements to the City's bridges as recommended by the Arizona Department of Transportation's structural bridge group.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	75,000	75,000	-	100,000	-	100,000	200,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1020 **Pct. New Development:** 0.00% **Total Project Cost** $5,250,000

Project Title: Preventative Street Maintenance (Citywide)

Funding Source: General Fund

Project Description:

This project is an annual program that allocates funds for areas in need of minor repair and maintenance of streets. Typically these improvements consist of sealing surface cracks and rejuvenating the pavement.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	200,000	650,000	850,000	400,000	500,000	500,000	500,000	2,500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1021 **Pct. New Development:** 50.00% **Total Project Cost** $2,500,000

Project Title: Dysart Rd - Lower Buckeye to Harrison

Funding Source: Development Fees / Bonds

Project Description:

This two-phase project will provide continuity of Dysart Road by extending two lanes with a center turn lane south from the Mountain View Drive alignment through the intersection at Lower Buckeye Road and terminating near the back of the Festival Fields Park. Under phase-one, the existing intersection at Lower Buckeye Road will be improved and the roadway will be constructed south to the park. Under phase-two, the roadway will be extended north of the intersection to Mountain View Drive.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	300,000	2,200,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	125,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**125,000**

Project No: ST1125 **Pct. New Development:** 100.00% **Total Project Cost** $1,000,000

Project Title: Avondale Blvd - McDowell to Thomas

Funding Source: Development Fees

Project Description:

This project will provide roadway widening along the west side of Avondale Boulevard from McDowell Road to 1350 feet north of Encanto Boulevard. The half street improvements will increase Avondale Boulevard capacity from a 3-lane to a 5-lane roadway. The project improvements include vertical curb and gutter, sidewalk, streetlights, a new pavement section, new striping, temporary retention basins, and scuppers. Utility undergrounding and landscaping will not be included as part of these improvements.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	100,000	900,000	-	-
Operating Impact:								
Street Maintenance			-	-	-	5,000	5,000	25,000
Operating Impact Totals:			**-**	**-**	**-**	**5,000**	**5,000**	**25,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1127 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal at 107th and Pierce

Funding Source: Development Fees

Project Description:

Construct a standard Maricopa County Department of Transportaton traffic signal at the intersection of 107th Avenue and Pierce Street. The traffic signal will help improve traffic flow and provide safer access for vehicles exiting the future Roosevelt Park Phase 2 Development on the west side and the UTI site on the east side of 107th Avenue. The existing intersection is a 3-way intersection with STOP control for the east leg (westbound Pierce Street traffic) only.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	475,000
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	6,000
Electric Costs			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1146 **Pct. New Development:** 10.00% **Total Project Cost** $150,000

Project Title: Van Buren Street - 121st - 122nd (N. Half)

Funding Source: Development Fees / General Fund

Project Description:

Widen the north side of Van Buren from 121st Avenue to 122nd Avenue to minor arterial standards. This project will construct frontage improvements on the north side of the corridor and specifically includes curb & gutter, sidewalks, street lights, and drainage improvements to include valley gutters, scuppers, and retention basins. Sewer and water stub-out will be incorporated into the design to serve the existing northern parcels.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	150,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	25,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**25,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1148 **Pct. New Development:** 50.00% **Total Project Cost** $2,200,000

Project Title: Avondale and Buckeye Intersection

Funding Source: Development Fees / Grant

Project Description:

This project will add a left-turn lane and a right-turn lane on the Avondale Boulevard on the north side of the intersection. This project will improve the northern Avondale Boulevard intersection approach to a major arterial standard. This section requires 130-feet of right-of-way to include 6-travel lanes, a center-left turn lane/median, bike lanes, sidewalks, and landscaping. Improving the roadway will require upgrades to the railroad crossing and the cost associated with those improvements has been included in this estimate. Traffic signal improvements are also included as part of this project. Utilities conflicts and relocations are anticipated to be significant and include relocation of the existing major irrigation line and a large gas substation. The project estimate does not include the relocation costs of the gas substation. General improvements will include but not be limited to vertical curb and gutter, driveways, sidewalk, streetlights, pavement widening, new striping, and valley gutters.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	1,635,000	1,635,000	565,000	-	-	-	-
Operating Impact:								
Street Maintenance			-	5,000	5,000	5,000	5,000	25,000
Operating Impact Totals:			**-**	**5,000**	**5,000**	**5,000**	**5,000**	**25,000**

Project No: ST1162 **Pct. New Development:** 0.00% **Total Project Cost** $3,125,000

Project Title: CDBG Street and Sidewalk Improvements

Funding Source: CDBG / General Fund

Project Description:

The project includes reconstruction of 2nd and 3rd Streets from Main Street to Harrison Drive. The design will be completed in fiscal year 2012-13 and construction completed in fiscal year 2013-14. This project will replace asphalt pavement, driveways, and water mains within the streets.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	125,000	300,000	425,000	300,000	300,000	300,000	300,000	1,500,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1164 **Pct. New Development:** 0.00% **Total Project Cost** $400,000

Project Title: Streetlights Program Citywide

Funding Source: General Fund

Project Description:

This project is a program that allocates money to be used citywide in areas that needs streetlight improvements.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	50,000	50,000	50,000	250,000
Operating Impact:								
Equipment Maintenance			-	-	500	500	500	2,500
Electric Costs			-	-	200	200	200	1,000
Operating Impact Totals:			**-**	**-**	**700**	**700**	**700**	**3,500**

Project No: ST1166 **Pct. New Development:** 25.00% **Total Project Cost** $800,000

Project Title: Avondale Blvd - Lower Buckeye to Miami

Funding Source: General Fund / MCDOT

Project Description:

This project will construct Avondale Boulevard by widening the east half of the corridor and constructing curb & gutter, sidewalks, street lights, and landscaping. There is an existing Salt River Project irrigation ditch that will need to be relocated and right-of-way acquisition is anticipated for this project. It is also anticipated that there will be an intergovernmental agreement and cost sharing with the Maricopa County Department of Transportation.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	800,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	25,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**25,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1170 **Pct. New Development:** 100.00% **Total Project Cost** $600,000

Project Title: Traffic Signal and Intersection Improvements at Avondale & Lower Buckeye

Funding Source: Development Fees

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of Avondale Boulevard and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles. There is an existing Salt River Project irrigation ditch that will need to be partially relocated and right-of-way acquisition is anticipated for this project. It is also anticipated that there will be an intergovernmental agreement and cost sharing with the Maricopa County Department of Transportation.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	600,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
Street Light Maintenance			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1171 **Pct. New Development:** 100.00% **Total Project Cost** $575,000

Project Title: Traffic Signal and Roadway Improvements at El Mirage & Lower Buckeye

Funding Source: Development Fees

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of El Mirage Road and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles from adjacent development.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	575,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
Street Light Maintenance			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1172 **Pct. New Development:** 100.00% **Total Project Cost** $810,000

Project Title: Roadway Improvements on El Mirage - Lower Buckeye Road to Calle Hermosa

Funding Source: Development Fees / MCDOT

Project Description:

This project includes widening El Mirage Road on the west side from Lower Buckeye Road north approximately 1100 feet. The north side of Lower Buckeye will be improved from El Mirage to 123rd Drive. The south side of Lower Buckeye will be improved for approximately 200 feet west of the intersection. Improvements south of Lower Buckeye on El Mirage will extend 250' south of the intersection.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	810,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	25,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**25,000**

Project No: ST1178 **Pct. New Development:** 0.00% **Total Project Cost** $1,250,000

Project Title: Central - Western to Van Buren

Funding Source: Bonds / Grant

Project Description:

The purpose of this project is to improve Central Avenue from Western Avenue to Van Buren Road. Improvements will be limited to the rehabilitation of the pavement section to current City of Avondale standards. The preliminary design will include a pavement evaluation. The existing roadway width shall remain as is, therefore no right of way acquisition or concrete improvments are anticipated other than rennovations to bad curb or valley gutter.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	1,250,000	1,250,000	-	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1180 **Pct. New Development:** 50.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - 107th Ave and Dealer Dr

Funding Source: Development Fees / General Fund

Project Description:

Construct a traffic signal using a standard Maricopa County Department of Transportation (MCDOT) signal at the intersection of 107th Avenue and Dealer Drive. The traffic signal will help improve traffic flow, reduce delay, and provide safer access for vehicles exiting adjacent development.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	475,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
Street Light Maintenance			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1181 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - 107th Avenue and Roosevelt Street

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a standard Maricopa County Department of Transportation signal at the intersection of 107th Avenue and Roosevelt Parkway. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles exiting adjacent developments.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	475,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
Street Light Maintenance			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1186 **Pct. New Development:** 50.00% **Total Project Cost** $800,000

Project Title: Roundabout - Avondale Blvd and Thomas

Funding Source: Development Fees / General Fund

Project Description:

Construct a roundabout at the intersection of Avondale Boulevard and Thomas Road . The roundabout will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access to and from adjacent developments with significantly less maintenance costs. The preliminary design will include traffic analysis for a basis for the roundabout design. The roundabout will also reduce emmissions due to the fact that vehicles do not sit idling.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	800,000	-	-	-
Operating Impact:								
Staffing			-	-	1,000	1,000	1,000	5,000
Electric Costs			-	-	200	200	200	1,000
Street Light Maintenance			-	-	500	500	500	2,500
Operating Impact Totals:			**-**	**-**	**1,700**	**1,700**	**1,700**	**8,500**

Project No: ST1187 **Pct. New Development:** 50.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - 119th Ave and McDowell

Funding Source: Development Fees / General Fund

Project Description:

Construct a traffic signal using a standard Maricopa County Department of Transportation signal at the intersection of 119th Avenue and McDowell Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	475,000	-	-	-
Operating Impact:								
Staffing			-	-	1,000	1,000	1,000	5,000
Electric Costs			-	-	200	200	200	1,000
Street Light Maintenance			-	-	500	500	500	2,500
Operating Impact Totals:			**-**	**-**	**1,700**	**1,700**	**1,700**	**8,500**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1188 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - 119th Ave and Lower Buckeye

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a standard Maricopa County Department of Transportation signal at the intersection of 119th Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles exiting adjacent neighborhood areas.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	475,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
Street Light Maintenance			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1189 **Pct. New Development:** 100.00% **Total Project Cost** $200,000

Project Title: Traffic Signal - 107th Ave and Lower Buckeye

Funding Source: Development Fees

Project Description:

The City will cost share with Maricopa County and the City of Phoenix, who will serve as the lead on this traffic signal project at the intersection of 107th Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay, and provide safer access for vehicles to and from adjacent developments.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	200,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1195 **Pct. New Development:** 25.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - Central and Lower Buckeye

Funding Source: General Fund / Dev Fees / MCDOT

Project Description:

Construct a traffic signal using City standard trombone-type or a Maricopa County Department of Transportation (MCDOT) standard type signal at the intersection of Central Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safe access for vehicles to and from adjacent residential neighborhoods to the north, and the community park to the south.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	475,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
Street Light Maintenance			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1220 **Pct. New Development:** 0.00% **Total Project Cost** $1,000,000

Project Title: Pedestrian Ramp/Sidewalks Program (Citywide)

Funding Source: General Fund

Project Description:

This project is an annual program that allocates money to be used citywide in areas that need sidewalk improvements and ADA compliant ramps. This program will also allocate funds to upgrade existing ramps to ADA compliant ramps.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	100,000	100,000	100,000	100,000	100,000	100,000	500,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1224 **Pct. New Development:** 50.00% **Total Project Cost** $1,900,000

Project Title: 107th Avenue/McDowell Widening and Well Relocation

Funding Source: Bonds / General Fund

Project Description:

This project will widen McDowell Road west of 107th Avenue for approximately 500 feet along the south side of the road in order to provide a 6-lane major arterial section. Widening will also take place along 107th Avenue south of McDowell Road for approximately 700 feet along the west side of the road in order to provide a 4-lane collector section. Improvements will include: pavement, curb & gutter, scuppers, drainage excavation for temporary retention basins, and a new traffic signal in the southwest corner. Right-of-way will be required along the south side of McDowell Road and along the west side of 107th Avenue due to the roadway widening. The existing private concrete irrigation channel along 107th Avenue and McDowell Road will need to be relocated. In addition, the existing Salt River Project structure located in the southwest corner will need to be relocated along with the existing 42-inch and 72-inch Salt River Project irrigation pipe located along McDowell Road and 107th Avenue. Additional right-of-way and easements will have to be acquired as part of the channel relocations.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	1,900,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	25,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**25,000**

Project No: ST1229 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - Van Buren Street and 103rd Avenue

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a Maricopa County Department of Transportation (MCDOT) standard signal at the intersection of Van Buren Street and 103rd Avenue. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	475,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
Street Light Maintenance			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1248 **Pct. New Development:** 50.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - Dysart Road and Lower Buckeye Road

Funding Source: Development Fees / MCDOT

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of Dysart Road and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	475,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	1,000
Street Light Maintenance			-	-	-	-	-	2,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**8,500**

Project No: ST1261 **Pct. New Development:** 0.00% **Total Project Cost** $1,300,000

Project Title: City Center

Funding Source: General Fund

Project Description:

The project entails designing and constructing street improvements to include Roosevelt, 114th Avenue,Park Lane and intersection improvements along Avondale Boulevard at Roosevelt. Improvements will include water, sewer, underground utilities, lighting, landscaping and landscape irrigation. The infrastructure improvements will support the City Center Transit Center.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	1,300,000	-	1,300,000	-	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Project No: ST1265 **Pct. New Development:** 50.00% **Total Project Cost** $1,150,000

Project Title: Dysart/McDowell Intersection

Funding Source: Dev Fees / General Fund / IGA

Project Description:

This project shall improve the intersection to arterial standards with dual left turn lanes. The proposed improvements will increase the left turn storage northbound and southbound to accomadate the traffic by implementing longer storage lengths and dual left turn bays. The dual lefts will improve traffic flow, reduces delays and provide safer access for vehicles to and from adjacent developments.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	1,150,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1267 **Pct. New Development:** 25.00% **Total Project Cost** $1,476,380

Project Title: Intelligent Transportation System (ITS)

Funding Source: MCDOT / Dev Fees / General Fund

Project Description:

The project will facilitate efficient traffic flow via fiber optic communications along the key corridor of McDowell Road. Fiber optic conduit, cable and associated equipment will be furnished and installed in existing traffic signal controllers at McDowell Road intersections from 99th Avenue to Avondale Boulevard and on 99th Avenue from McDowell Road to the Costco driveway. The design of this project is a Congestion Mitigation and Air Quality (CMAQ) funded in the amount of $280,000 and will comply with Arizona Department of Transportation federal funding requirements. Design is scheduled for 2013 and will be administered by ADOT. Construction funding in the amount of $1.2M will be obligated in 2013 with a $1.034k federal allocation and $154k local match.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	1,476,380	-	1,476,380	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1275 **Pct. New Development:** 0.00% **Total Project Cost** $750,000

Project Title: Western - Central to 4th Ave - Mill/Overlay

Funding Source: Bonds

Project Description:

This project will mill and overlay Western Avenue from Central Avenue to 4th Avenue. The pavement is showing signs of distress and conducting a mill and overlay will increase the existing pavement life cycle. The design and construction documents will be prepared by the Engineering Department.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	750,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1286 **Pct. New Development:** 0.00% **Total Project Cost** $5,700,000

Project Title: Van Buren Drainage Channel

Funding Source: Bonds / General Fund / IGA

Project Description:

This project will design and construct a drainage channel between the Agua Fria River and 99th Avenue. The proposed drainage channel would intercept flows along Van Buren Street and convey these flows west to the Agua Fria River. By intercepting flows that originate north of Van Buren Street, relief would be provided to the existing "Drop" drainage corridor located to the south of Van Buren Street. The City of Avondale feels that the proposed drainage channel would not only satisfy Avondale's needs, but also the Flood Control District of Maricopa County (FCDMC) due to the projects regional drainage aspect and importance. The implementation and ultimate construction of the Van Buren Street Drainage Channel project will alleviate existing flooding in and around 99th Avenue and assist in the formation of future development that would benefit from such a regional drainage facility. The Flood Control District will be responsible for 50% of the project cost.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	200,000	200,000	400,000	5,300,000	-	-	-	-
Operating Impact:								
Supplies/Contracts			-	5,000	5,000	5,000	5,000	25,000
Operating Impact Totals:			**-**	**5,000**	**5,000**	**5,000**	**5,000**	**25,000**

Project No: ST1287 **Pct. New Development:** 0.00% **Total Project Cost** $1,700,000

Project Title: McDowell - Bridge to Avondale Blvd.

Funding Source: Bonds / General Fund

Project Description:

This project will consist of a study phase and then ultimately a design & construction phase. During the study phase, McDowell Road from Avondale Boulevard to the existing McDowell Road bridge will be evaluated with the goal of reducing the existing super-elevated roadway, meet current roadway design guidelines, meet future development needs along this corridor and be able to connect to a future widening of the McDowell Road bridge. The design and construction phase will advance the preferred McDowell Road alignment and construct a modern 6-lane plus median arterial section. Additional improvements would include lighting, landscaping, and drainage improvements.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	1,200,000	500,000	1,700,000	-	-	-	-	-
Operating Impact:								
Street Maintenance			5,000	5,000	5,000	5,000	5,000	25,000
Operating Impact Totals:			**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**25,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1290 **Pct. New Development:** 0.00% **Total Project Cost** $400,000

Project Title: Rancho Santa Fe - Dysart to McDowell

Funding Source: General Fund / Bonds

Project Description:

This project consists of pavement milling and overlay in order to improve the structural integrity of the existing roadway surface and thereby extend the service life. Minimal impact to other improvements will result from this work with the exception of minor adjustments to manholes and water valve utilities. The design and construction documents will be prepared by the Engineering Department.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	400,000	-	400,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1294 **Pct. New Development:** 0.00% **Total Project Cost** $750,000

Project Title: ITS Fiber Backbone Program

Funding Source: General Fund / Bonds

Project Description:

This project will install fiber optic infrastructure and interim equipment to utilize existing wireless communications system, including replacement of the existing wireless communication system. This infrastructure is crucial to running the Traffic Operations Center (TOC). This project will include design, construction, and possible right-of-way acquisition. Upon ultimate completion, this project will include infrastructure for Lower Buckeye, Van Buren Street, Indian School Road, and complete infrastructure on McDowell Road, Avondale Boulevard, and Dysart Road. This will enable the City to interconnect and communicate with all traffic signals and ITS infrastructure to a single location (TOC) for timely, if not instantaneous diagnostics and response as well as for emergency traffic operations.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	250,000	250,000	250,000	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1305 **Pct. New Development:** 0.00% **Total Project Cost** $690,000

Project Title: Indian School - Dysart to El Mirage w/turn lane

Funding Source: General Fund

Project Description:

The project includes mill and overlay of the existing pavement on Indian School Road from Dysart Road to El Mirage Road. The existing pavement in front of the Remington Ranch Apartments will be widened to provide a safe left turn bay into the complex. This will increase the life of the existing pavement and improve rideability.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	690,000	-	690,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1306 **Pct. New Development:** 0.00% **Total Project Cost** $500,000

Project Title: Thomas - 99th Ave to 103rd Ave - Mill/Overlay

Funding Source: General Fund

Project Description:

The project includes mill and overlay of the existing pavement on Thomas Road from 99th Avenue to 103rd Avenue. This will increase the life of the existing pavement and improve rideability.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	500,000	-	500,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1307 **Pct. New Development:** 0.00% **Total Project Cost** $200,000

Project Title: Van Buren - El Mirage to 119th Ave - Mill/Overlay

Funding Source: General Fund

Project Description:

The project includes mill and overlay of the existing pavement along the south half of Van Buren Street from El Mirage Road to 119th Avenue. This will increase the life of the existing pavement and improve rideability.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	200,000	200,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1308 **Pct. New Development:** 0.00% **Total Project Cost** $525,000

Project Title: 107th Ave - McDowell to Thomas - Mill/Overlay

Funding Source: General Fund

Project Description:

The project will mill and overlay existing pavement on 107th Avenue from McDowell Road to Thomas Road. This will increase the life of the existing pavement and improve rideability.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	50,000	50,000	475,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1309 **Pct. New Development:** 0.00% **Total Project Cost** $900,000

Project Title: MC85 - Litchfield to Agua Fria Bridge - Mill/Overlay

Funding Source: General Fund

Project Description:

The project includes mill and overlay of the existing pavement along MC85 (Main Street/Buckeye Road) from Litchfield Road to the Agua Fria River Bridge. This will increase the life of the existing pavement and improve rideability.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	50,000	850,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1310 **Pct. New Development:** 0.00% **Total Project Cost** $1,000,000

Project Title: Van Buren - 99th Ave to Avondale Blvd - Mill/Overlay

Funding Source: General Fund

Project Description:

The project includes mill and overlay, microseal, and slurry seal various segments of Van Buren Street. This will increase the life of the existing pavement and improve rideability.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	100,000	900,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1311 **Pct. New Development:** 0.00% **Total Project Cost** $700,000

Project Title: Washington - Dysart to 9th St - Road Improvements

Funding Source: General Fund

Project Description:

The project includes reconstruction of Washington Street from Dysart Road to the 9th Street alignment. The curb, gutter, sidewalk, and driveways will be replaced and new water lines will be installed.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	50,000	650,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1327 **Pct. New Development:** 0.00% **Total Project Cost** $612,450

Project Title: Dysart Road ITS - Rancho Santa Fe to Indian School

Funding Source: Grant

Project Description:

This project will connect eight traffic signals to the Traffic Opeation Center on Dysart Road from Rancho Santa Fe to Indian School Road. Design will include 1-4" outerduct with 3 1-1/4 inch interduct" and a 96 Strand SMFO cable and connection via a 1-2" connection at Sage with 12 Strand SMFO link to the Northwest Public Safety Facility. In addition, new ASC 3 controllers will be installed to provide for the necessary ITS applications. Three CCTV cameras and one spare will be included for the Indian School, Thomas, and McDowell intersections. No right-of-way acquisition was assumed although right-of-way clearance coordination is included in the design fee estimate.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	103,850	508,600	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1328 **Pct. New Development:** 0.00% **Total Project Cost** $526,100

Project Title: McDowell Road ITS - Avondale to Dysart

Funding Source: Grant

Project Description:

This project will connect two existing and two future traffic signals to the TOC on McDowell Road from Avondale Boulevard to Dysart Road to complete the ITS infrastructure currently in design phase from Avondale to 99th Avenue. Design will include 1-4" outerduct with 3 1-1/4 inch interduct" and a 96 Strand SMFO cable. In addition, new ASC 3 controllers will be installed to provide for the necessary ITS applications. Also assumed is Flood Control District coordination and permit to enable the contractor to hang the conduit on the Agua Fria Bridge. One CCTV camera will be included in this phase at Friendship Park (CCTV at Avondale and Dysart are either existing or will be installed with another phase). No right-of-way acquisition was assumed although right-of-way clearance coordination is included in the design fee estimate.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	101,600	424,500	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1329 **Pct. New Development:** 100.00% **Total Project Cost** $8,300

Project Title: Development Impact Fee Update

Funding Source: Development Fees

Project Description:

Study to update impact fee as mandated by Arizona Senate Bill 1525.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	8,300	8,300	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Street Construction

Project No: ST1330 **Pct. New Development:** 0.00% **Total Project Cost** $500,000

Project Title: 107th Ave. - Roosevelt to Van Buren

Funding Source: General Fund

Project Description:

Improvements to the west side of 107th Avenue from Roosevelt to Van Buren. The project will use SRP aesthetic funds for the irrigation canal.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	500,000	500,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

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Capital Improvement Plan

Fiscal Years 2014-2023

Police Development

308 Police Development	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	176,865	303,505	161,245	203,585	246,325	379,225	
Revenues							
Bond Proceeds - GO	-	-	-	-	-	3,500,000	3,500,000
Development Fees	48,900	130,400	130,400	130,400	130,400	1,304,000	1,874,500
Interest Earned	1,700	3,000	1,600	2,000	2,500	4,000	14,800
Transfer In- General Fund	1,000,000	1,750,000	-	-	-	-	2,750,000
Total Revenues	**1,050,600**	**1,883,400**	**132,000**	**132,400**	**132,900**	**4,808,000**	**8,139,300**
Total Resources	**1,227,465**	**2,186,905**	**293,245**	**335,985**	**379,225**	**5,187,225**	**8,316,165**
Expenditures							
PL1161-Property and Evidence Room	-	-	-	-	-	3,000,000	3,000,000
PL1176-Joint Training Facility with Glendale	-	-	-	-	-	450,000	450,000
PL1296-RWC Radio System Consoles	750,000	-	-	-	-	-	750,000
PL1297-RWC Police Radio Upgrade	89,660	1,949,660	89,660	89,660	-	-	2,218,640
PL1329-Development Impact Fee Update	8,300	-	-	-	-	-	8,300
PL1999-Command Vehicle	-	-	-	-	-	500,000	500,000
TR09-Transfer to Debt Service Fund	76,000	76,000	-	-	-	-	152,000
Total Expenditures	**923,960**	**2,025,660**	**89,660**	**89,660**	**-**	**3,950,000**	**7,078,940**
Estimated Ending Balance	303,505	161,245	203,585	246,325	379,225	1,237,225	

Capital Improvement Plan

Fiscal Years 2014-2023

Police Development

Project No: PL1161 **Pct. New Development:** 0.00% **Total Project Cost** $3,000,000

Project Title: Property and Evidence Room

Funding Source: Bonds

Project Description:

The Avondale Police Department is requesting the funds to build a new 10,000 square foot Property and Evidence Room. The Property and Evidence Room is located in the Main Police building and occupies approximately 1500 square feet. Inside the Property and Evidence Room there are separate locations for guns, illegal drugs, a large box refrigerator, and a large box freezer. He current Property and Evidence Room is severely limited in options for expansion. While two containers have been purchased for the Tolleson impound lot only specific items can be placed there due to security, accessibility, and the environment. These containers will only be a stop-gap solution which will only extend the capacity deadline by 1-2 years.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	3,000,000
Operating Impact:								
Staffing			-	-	-	-	-	325,000
Supplies/Contracts			-	-	-	-	-	125,000
Utilities			-	-	-	-	-	300,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**750,000**

Project No: PL1176 **Pct. New Development:** 50.00% **Total Project Cost** $450,000

Project Title: Joint Training Facility with Glendale

Funding Source: Development Fees

Project Description:

This is a shared project between Avondale Police Department and the Glendale Police Department for ongoing employee training to include a driving track, training classrooms and a shooting range for police mandatory qualifications.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	450,000
Operating Impact:								
Staffing			-	-	-	-	-	1,000,000
Supplies/Contracts			-	-	-	-	-	150,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**1,150,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Police Development

Project No: PL1296 **Pct. New Development:** 0.00% **Total Project Cost** $750,000

Project Title: RWC Radio System Consoles

Funding Source: General Fund

Project Description:

The Police Department needs to purchase 5 new MCC7400 consoles to join the Regional Wireless Cooperative (RWC) because the current Gold Elite consoles will no longer be supported by the Regional Wireless Coalition after December 2013.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	750,000	750,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: PL1297 **Pct. New Development:** 0.00% **Total Project Cost** $2,218,640

Project Title: RWC Police Radio Upgrade

Funding Source: General Fund

Project Description:

The Federal Government(FCC) has mandated a re-banding of radio frequencies for use by public safety, effective in 2017. Current mobile and portable police radios will not work on the new frequencies and must be replaced prior to 2017. The new radios are necessary for communications involving officer safety, delivery of basic police services to citizens, and interoperability with other police and fire departments throughout the state. The new radios will be acquired in 2015. The Avondale Police Department operates on the RWC radio system. The infrastructure for the RWC system must also be upgraded to be able to work on the new public safety frequencies. The RWC assigned a special assessment fee for the infrastructure upgrade based on the number of subscribers on the radio system. The fee structure for this special assessment requires payment over four (4) years from 2014-2017.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	89,660	89,660	1,949,660	89,660	89,660	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: PL1329 **Pct. New Development:** 100.00% **Total Project Cost** $8,300

Project Title: Development Impact Fee Update

Funding Source: Development Fees

Project Description:

Study to update impact fee as mandated by Arizona Senate Bill 1525.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	8,300	8,300	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Police Development

Project No: PL1999 **Pct. New Development:** 25.00% **Total Project Cost** $500,000

Project Title: Command Vehicle

Funding Source: Bonds / Development Fees

Project Description:

This is a state of the art mobile vehicle to be used when a complex operational response to an emergency or crisis situation is necessary. Some of the uses of the command vehicle would include barricaded suspects, processing major crime scenes, natural disasters, major transportation accidents such as plane crashes or train derailments, civil disorder, lost persons and special events management. The MCV will be particularly effective in isolated areas where there may be limited or no accessibility to technical resources necessary for effective on-scene management of an incident or event.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	75,000
PC/Vehicle Replacement			-	-	-	-	-	250,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**325,000**

Project No: TR09 **Pct. New Development:** 100.00% **Total Project Cost** $152,000

Project Title: Transfer to Debt Service Fund

Funding Source: Development Fees

Project Description:

Transfer of police development fees to MDC debt service fund for the existing police station.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	76,000	76,000	76,000	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2014-2023

Parkland

310 Parkland	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	614,046	222,446	195,646	418,746	393,946	368,646	
Revenues							
AF Restoration Grant	-	-	-	-	-	650,000	650,000
Army Corp Grant Funding (AF Restoration)	-	-	-	-	-	5,000,000	5,000,000
Development Fees	176,700	471,200	471,200	471,200	471,200	4,712,000	6,773,500
Future Grants	-	-	-	-	-	7,000,000	7,000,000
Interest Earned	10,000	2,000	1,900	4,000	3,500	4,000	25,400
Transfer In - General Fund	500,000	500,000	500,000	500,000	500,000	2,250,000	4,750,000
Total Revenues	**686,700**	**973,200**	**973,100**	**975,200**	**974,700**	**19,616,000**	**24,198,900**
Total Resources	**1,300,746**	**1,195,646**	**1,168,746**	**1,393,946**	**1,368,646**	**19,984,646**	**24,812,946**
Expenditures							
PK1026-Future Park Development	-	-	-	-	-	6,500,000	6,500,000
PK1027-Friendship Park Enhancements	650,000	-	-	-	-	-	650,000
PK1029-West Valley Corridor / Multi -Modal Trail System	-	-	750,000	1,000,000	1,000,000	1,000,000	3,750,000
PK1094-Agua Fria Restoration - grant funding	-	-	-	-	-	6,300,000	6,300,000
PK1105-Festival Fields	420,000	1,000,000	-	-	-	-	1,420,000
PK1200-El Rio Nature Area	-	-	-	-	-	5,000,000	5,000,000
PK1329-Development Impact Fee Update	8,300	-	-	-	-	-	8,300
Total Expenditures	**1,078,300**	**1,000,000**	**750,000**	**1,000,000**	**1,000,000**	**18,800,000**	**23,628,300**
Estimated Ending Balance	222,446	195,646	418,746	393,946	368,646	1,184,646	

Capital Improvement Plan

Fiscal Years 2014-2023

Parkland

Project No: PK1026 **Pct. New Development:** 100.00% **Total Project Cost** $6,500,000

Project Title: Future Park Development

Funding Source: Development Fees

Project Description:

This provides for development of a future 30 acre park in southern Avondale. The land is proposed to be acquired via a donation. Master planning and design development will occur in 2019, with development planned over the following two fiscal years.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	6,500,000
Operating Impact:								
Staffing			-	-	-	-	-	39,000
Supplies/Contracts			-	-	-	-	-	4,000
Utilities			-	-	-	-	-	45,000
Equipment Maintenance			-	-	-	-	-	2,200
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**90,200**

Project No: PK1027 **Pct. New Development:** 0.00% **Total Project Cost** $650,000

Project Title: Friendship Park Enhancements

Funding Source: General Fund

Project Description:

Friendship Park enhancements may include permanent fencing, additional ramadas, additional parking, removal of football fields and enhanced play area. The park is located at McDowell Road and 125th Avenue.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	270,000	380,000	650,000	-	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2014-2023

Parkland

Project No: PK1029 **Pct. New Development:** 0.00% **Total Project Cost** $3,750,000

Project Title: West Valley Corridor / Multi -Modal Trail System

Funding Source: Grants /General Fund

Project Description:

Phased implementation of recreational trails and improvements throughout the West Valley Recreation Corridor. A multi-modal trail system will be developed to provide connectivity along the Agua Fria River. Trail heads are planned at Friendship Park, Coldwater Park and Festival Fields with street access at Van Buren Street and Thomas Road.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	750,000	1,000,000	1,000,000	1,000,000
Operating Impact:								
Supplies/Contracts			-	-	-	-	-	50,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**50,000**

Project No: PK1094 **Pct. New Development:** 0.00% **Total Project Cost** $6,300,000

Project Title: Agua Fria Restoration - grant funding

Funding Source: Grants / General Fund

Project Description:

Planning, design and development to restore riparian habitat and native resources along the Agua Fria River. This specific project will be a component of the West Valley Recreation Corridor. Improvements will include passive recreation, trails, observation platforms, landscaping and signage.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	6,300,000
Operating Impact:								
Supplies/Contracts			-	-	-	-	-	50,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**50,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Parkland

Project No: PK1105 **Pct. New Development:** 0.00% **Total Project Cost** $1,420,000

Project Title: Festival Fields

Funding Source: General Fund

Project Description:

Phase II includes completion of landscape / erosion control along the north and east end of the community park, located at Central Avenue and Lower Buckeye Road. Amenities may include youth and adult ball fields, additional ramadas, football fields, splash area, enhanced play area, additional parking and support facilities.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	420,000	420,000	1,000,000	-	-	-	-
Operating Impact:								
Staffing			-	39,000	39,000	39,000	39,000	195,000
Supplies/Contracts			-	4,000	4,000	4,000	4,000	20,000
Utilities			-	100,000	100,000	100,000	100,000	500,000
Equipment Maintenance			-	2,000	2,000	2,000	2,000	10,000
Operating Impact Totals:			**-**	**145,000**	**145,000**	**145,000**	**145,000**	**725,000**

Project No: PK1200 **Pct. New Development:** 0.00% **Total Project Cost** $5,000,000

Project Title: El Rio Nature Area

Funding Source: General Fund / Grants

Project Description:

Develop a plan for nature interpretive and passive recreation around the confluence of the Gila, Salt, and Agua Fria Rivers. This funding will initiate the design process with the anticipation that construction will begin in FY 2019-2023.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	5,000,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Project No: PK1329 **Pct. New Development:** 100.00% **Total Project Cost** $8,300

Project Title: Development Impact Fee Update

Funding Source: Development Fees

Project Description:

Study to update impact fee as mandated by Arizona Senate Bill 1525.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	8,300	8,300	-	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2014-2023

Library Development

311 Library Development	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	(26,713)	66,657	72,307	78,057	68,857	69,507	
Revenues							
Development Fees	51,750	138,000	138,000	138,000	138,000	1,380,000	1,983,750
General Fund (Interfund Loan)	250,000	75,000	75,000	60,000	70,000	-	530,000
Interest Earned	20	600	700	750	600	700	3,370
Total Revenues	**301,770**	**213,600**	**213,700**	**198,750**	**208,600**	**1,380,700**	**2,517,120**
Total Resources	**275,057**	**280,257**	**286,007**	**276,807**	**277,457**	**1,450,207**	**2,490,407**
Expenditures							
TR06-Debt Service for Library	208,400	207,950	207,950	207,950	207,950	1,032,000	2,072,200
Total Expenditures	**208,400**	**207,950**	**207,950**	**207,950**	**207,950**	**1,032,000**	**2,072,200**
Estimated Ending Balance	66,657	72,307	78,057	68,857	69,507	418,207	

Capital Improvement Plan

Fiscal Years 2014-2023

Library Development

Project No: TR06 **Pct. New Development:** 100.00% **Total Project Cost** $2,072,200

Project Title: Debt Service for Library

Funding Source: Development Fees

Project Description:

The construction of the regional library for the growing Avondale population required the sale of bonds. These funds will be transferred to the appropriate debt service fund.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	208,400	208,400	207,950	207,950	207,950	207,950	1,032,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

General Government Development

318 General Government Development	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	532,514	186,264	1,544	1,544	1,544	1,544	
Revenues							
Bond Proceeds - GO	-	-	-	-	-	15,000,000	15,000,000
Development Fees	135,750	297,280	-	-	-	-	433,030
Total Revenues	**135,750**	**297,280**	**-**	**-**	**-**	**15,000,000**	**15,433,030**
Total Resources	**668,264**	**483,544**	**1,544**	**1,544**	**1,544**	**15,001,544**	**15,965,544**
Expenditures							
PW1184-Court Expansion	-	-	-	-	-	2,000,000	2,000,000
PW1191-City Hall Expansion	-	-	-	-	-	13,000,000	13,000,000
TR07-Debt service on government center	482,000	482,000	-	-	-	-	964,000
Total Expenditures	**482,000**	**482,000**	**-**	**-**	**-**	**15,000,000**	**15,964,000**
Estimated Ending Balance	186,264	1,544	1,544	1,544	1,544	1,544	

Capital Improvement Plan

Fiscal Years 2014-2023

General Government Development

Project No: PW1184 **Pct. New Development:** 0.00% **Total Project Cost** $2,000,000

Project Title: Court Expansion

Funding Source: Bonds

Project Description:

Design and construct the expansion of the Court facilities. Future growth in Avondale will increase the demand of court services. Expansion of the lobby, new courtroom, administrative offices and storage will be required to maintain the level of service. The Court is located on Civic Center Drive, east of Avondale Boulevard.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	2,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: PW1191 **Pct. New Development:** 0.00% **Total Project Cost** $13,000,000

Project Title: City Hall Expansion

Funding Source: Bonds

Project Description:

Provides for a space needs study, design and construction of additional administrative space at City Hall to maintain level of service for future growth. City Hall is located east of Avondale Boulevard on Civic Center Drive.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	13,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: TR07 **Pct. New Development:** 100.00% **Total Project Cost** $964,000

Project Title: Debt service on government center

Funding Source: Development Fees

Project Description:

Transfer of general government development fee to MDC debt service fund for civic center.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	482,000	482,000	482,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Fire Dept. Development

319 Fire Dept. Development	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	2,137,280	1,570	169,995	406,225	644,855	933,055	
Revenues							
Bond Proceeds	-	-	-	-	-	1,000,000	1,000,000
Development Fees	141,450	377,200	377,200	377,200	377,200	3,772,000	5,422,250
Interest Earned	10,000	5	1,600	4,000	6,000	9,000	30,605
Transfer In - Public Safety Sales Tax	-	-	-	-	-	679,160	679,160
Total Revenues	**151,450**	**377,205**	**378,800**	**381,200**	**383,200**	**5,460,160**	**7,132,015**
Total Resources	**2,288,730**	**378,775**	**548,795**	**787,425**	**1,028,055**	**6,393,215**	**9,269,295**
Expenditures							
FR1040-Lakin Ranch Fire Station	-	-	-	-	-	3,600,000	3,600,000
FR1159-Glendale Fire Academy	-	-	-	-	-	1,358,000	1,358,000
FR1217-PIR Fire Operations Facility	-	-	-	-	-	450,000	450,000
FR1225-Northwest Fire Station	2,000,000	-	-	-	-	-	2,000,000
FR1324-RWC Radio System	183,860	113,780	47,570	47,570	-	-	392,780
FR1329-Development Impact Fee Update	8,300	-	-	-	-	-	8,300
TR10-Debt Service - Bonds	95,000	95,000	95,000	95,000	95,000	95,000	570,000
Total Expenditures	**2,287,160**	**208,780**	**142,570**	**142,570**	**95,000**	**5,503,000**	**8,379,080**
Estimated Ending Balance	1,570	169,995	406,225	644,855	933,055	890,215	

Capital Improvement Plan

Fiscal Years 2014-2023

Fire Dept. Development

Project No: FR1040 **Pct. New Development:** 100.00% **Total Project Cost** $3,600,000

Project Title: Lakin Ranch Fire Station

Funding Source: Development Fees

Project Description:

The project is the fire department in the area of El Mirage Road and Broadway Road. Timing of the facility will be coordinated with residential development in the area. The station would house an engine company which will serve the far southern portion of Avondale. The space may be designed to house an ambulance through a lease arrangement. An additional pumper will be required to open the station. Construction of that type of apparatus is approximately one year so the vehicle will be ordered to coordinate delivery just prior to opening the station, The total project cost includes all necessary equipment (hose, breathing apparatus, etc.) to put the vehicle in service. It is anticipated that the project will begin in fiscal year 2022 and be completed the following year.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	3,600,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000,000
Utilities			-	-	-	-	-	2,500,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**7,500,000**

Project No: FR1159 **Pct. New Development:** 50.00% **Total Project Cost** $1,358,000

Project Title: Glendale Fire Academy

Funding Source: Development Fees / Sales Tax

Project Description:

In 2005 the City of Avondale approved an Intergovernmental Agreement with the City of Glendale and various other parties, including Surprise, Peoria and the Community College District, to construct and operate a regional public safety training facility. This facility will provide training props and capabilities not available elsewhere in the West Valley and will significantly enhance the department's on-going training and professional development efforts. The Avondale/Goodyear training facility will serve to compliment this regional facility. Together these facilities will fill a significant training void in the West Valley and the City of Avondale.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	1,358,000
Operating Impact:								
Supplies/Contracts			-	-	-	-	-	440,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**440,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Fire Dept. Development

Project No: FR1217 **Pct. New Development:** 0.00% **Total Project Cost** $450,000

Project Title: PIR Fire Operations Facility

Funding Source: Bonds

Project Description:

There has been a long standing need at Phoenix International Raceway (PIR) for a facility that will serve as an onsite fire/ems facility and joint operations center for NASCAR race events and other major activities at PIR.The facility would a modular type building that would provide basic living areas for on-duty personnel, an emergency medical station treatment area/first aid station, information area and a joint operations area that would function as a multi-agency command and control area. Apparatus would be housed under an adjoining canopy type structure.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	450,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: FR1225 **Pct. New Development:** 50.00% **Total Project Cost** $2,000,000

Project Title: Northwest Fire Station

Funding Source: General Fund

Project Description:

The northwest area of the community is presently served by the fire station located on Litchfield Road just north of Thomas Road in Goodyear. As the north area of Goodyear continues to develop and that station get busier, the response time to calls within Avondale has begun to increase. The shell of the station has been constructed along with the Northwest Police Station at Dysart Road and Sage Lane. This funding will provide for completion of the station.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	2,000,000	2,000,000	-	-	-	-	-
Operating Impact:								
Staffing			-	600,000	1,200,000	1,200,000	1,200,000	6,000,000
Utilities			-	250,000	500,000	500,000	500,000	2,500,000
Operating Impact Totals:			**-**	**850,000**	**1,700,000**	**1,700,000**	**1,700,000**	**8,500,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Fire Dept. Development

Project No: FR1324 **Pct. New Development:** 100.00% **Total Project Cost** $392,780

Project Title: RWC Radio System

Funding Source: Development Fees

Project Description:

By January 2017 the Federal Communicaton Commission will require 700mhz P25 compliant equipment. By this time all radios will need to be replaced from the XTS/XTL version to APX radios. The department will need to purchase 49 radios.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	183,860	183,860	113,780	47,570	47,570	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: FR1329 **Pct. New Development:** 100.00% **Total Project Cost** $8,300

Project Title: Development Impact Fee Update

Funding Source: Development Fees

Project Description:

Study to update impact fee as mandated by Arizona Senate Bill 1525.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	8,300	8,300	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: TR10 **Pct. New Development:** 100.00% **Total Project Cost** $570,000

Project Title: Debt Service - Bonds

Funding Source: Development Fees

Project Description:

Transfer for debt service on Fire Station MDC Bonds

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	95,000	95,000	95,000	95,000	95,000	95,000	95,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Improvement Districts

320 Improvement Districts	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	-	-	-	-	-	-	
Revenues							
Improvement District Bonds	25,000,000	-	-	-	-	-	25,000,000
Total Revenues	**25,000,000**	**-**	**-**	**-**	**-**	**-**	**25,000,000**
Total Resources	**25,000,000**	**-**	**-**	**-**	**-**	**-**	**25,000,000**
Expenditures							
ID1046-Improvement District - Unformed	25,000,000	-	-	-	-	-	25,000,000
Total Expenditures	**25,000,000**	**-**	**-**	**-**	**-**	**-**	**25,000,000**
Estimated Ending Balance	-	-	-	-	-	-	

Capital Improvement Plan

Fiscal Years 2014-2023

Improvement Districts

Project No: ID1046 **Pct. New Development:** 0.00% **Total Project Cost** $25,000,000

Project Title: Improvement District - Unformed

Funding Source: Bonds

Project Description:

The scope and location of this project will be determined if and when an improvement district is formed for the purpose of making major facility/infrastructure improvements.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	25,000,000	25,000,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

City Center

333 City Center	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	1,000,000	-	-	-	-	-	
Revenues							
Potential Improvement District	-	6,000,000	-	-	-	-	6,000,000
Total Revenues	**-**	**6,000,000**	**-**	**-**	**-**	**-**	**6,000,000**
Total Resources	**1,000,000**	**6,000,000**	**-**	**-**	**-**	**-**	**7,000,000**
Expenditures							
PK1119-City Center - Retail Portion	500,000	-	-	-	-	-	500,000
TN1276-Avondale City Center Transit Center	500,000	6,000,000	-	-	-	-	6,500,000
Total Expenditures	**1,000,000**	**6,000,000**	**-**	**-**	**-**	**-**	**7,000,000**
Estimated Ending Balance	-	-	-	-	-	-	

Capital Improvement Plan

Fiscal Years 2014-2023

City Center

Project No: PK1119 **Pct. New Development:** 0.00% **Total Project Cost** $500,000

Project Title: City Center - Retail Portion

Funding Source: General Fund

Project Description:

Complete construction of the retail portion and infrastructure improvements at City Center.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	500,000	-	500,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: TN1276 **Pct. New Development:** 0.00% **Total Project Cost** $6,500,000

Project Title: Avondale City Center Transit Center

Funding Source: Bonds / General Fund

Project Description:

Land acquisition, design and construction of a transit center at City Center, located on Avondale Boulevard between Interstate 10 and Van Buren Street.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	500,000	-	500,000	6,000,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Sewer Development

513 Sewer Development	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	4,375,353	491,003	291,003	98,203	2,315,403	4,552,603	
Revenues							
Bond Proceeds - GO	-	-	-	-	-	8,000,000	8,000,000
Bond Proceeds - Sales Tax	-	-	-	-	-	15,500,000	15,500,000
Development Fees	823,950	2,197,200	2,197,200	2,197,200	2,197,200	21,972,000	31,584,750
Interest Earned	20,000	2,800	10,000	20,000	40,000	60,000	152,800
Transfer In - Wastewater Operating	-	7,000,000	-	-	-	-	7,000,000
Transfer In- General Fund	-	-	-	-	-	3,500,000	3,500,000
Transfer In- Sales Tax	150,000	150,000	150,000	150,000	150,000	750,000	1,500,000
Total Revenues	**993,950**	**9,350,000**	**2,357,200**	**2,367,200**	**2,387,200**	**49,782,000**	**67,237,550**
Total Resources	**5,369,303**	**9,841,003**	**2,648,203**	**2,465,403**	**4,702,603**	**54,334,603**	**71,612,903**
Expenditures							
SW1047-Citywide Sewer Improvements	370,000	150,000	150,000	150,000	150,000	750,000	1,720,000
SW1108-Backup Force Main - 10th St. Lift Station to El Mirage	-	1,000,000	-	-	-	-	1,000,000
SW1233-Lift Station - Southern and Dysart	-	-	-	-	-	3,500,000	3,500,000
SW1234-Southern Ave. Sewerline - Dysart to Avondale	-	-	-	-	-	3,200,000	3,200,000
SW1237-Phase II Expansion - Water Reclamation Facility	-	-	-	-	-	45,000,000	45,000,000
SW1270-McDowell Rd. Sewerline Replacement - 119th to Avondale	200,000	-	-	-	-	-	200,000
SW1282-Central / Western Sewerline Replacement	1,500,000	-	-	-	-	-	1,500,000
SW1295-South Avondale / PIR Sewer Line	2,800,000	-	-	-	-	-	2,800,000
SW1304-Tertiary Filters - Water Reclamation Facility	-	5,400,000	-	-	-	-	5,400,000
SW1313-Fire Protection System - Water Reclamation Facility	-	700,000	-	-	-	-	700,000
SW1325-Secondary Clarifier at WRF	-	2,300,000	-	-	-	-	2,300,000
SW1326-Centrifuge Additonal at WRF	-	-	2,400,000	-	-	-	2,400,000
SW1329-Development Impact Fee Update	8,300	-	-	-	-	-	8,300
Total Expenditures	**4,878,300**	**9,550,000**	**2,550,000**	**150,000**	**150,000**	**52,450,000**	**69,728,300**
Estimated Ending Balance	491,003	291,003	98,203	2,315,403	4,552,603	1,884,603	

Capital Improvement Plan

Fiscal Years 2014-2023

Sewer Development

Project No: SW1047 **Pct. New Development:** 0.00% **Total Project Cost** $1,720,000

Project Title: Citywide Sewer Improvements

Funding Source: Sales Tax

Project Description:

Funding for improvements and repairs to existing sewer lines. Improvements are unforeseen, and improvements and repairs may be required to ensure compliance with federal, state and local regulations. This will also provide for unscheduled projects.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	220,000	150,000	370,000	150,000	150,000	150,000	150,000	750,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1108 **Pct. New Development:** 0.00% **Total Project Cost** $1,000,000

Project Title: Backup Force Main - 10th St. Lift Station to El Mirage

Funding Source: Sales Tax

Project Description:

The design and construction of a backup force main for the 10th Street wastewater lift station. The station on Eliseo Felix Way, north of Van Buren Street, is the second largest in the collection system. With the high volume of pumped wastewater and the potential of line failure during significant flow events a backup force main is advisable. The current condition of the plastic line is unknown and a break would discharge to the river. Additional minor piping modifications and equipment upgrades would be required to meet the hydraulic capacity needed for the flows generated at build-out.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	1,000,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Sewer Development

Project No: SW1233 **Pct. New Development:** 100.00% **Total Project Cost** $3,500,000

Project Title: Lift Station - Southern and Dysart

Funding Source: Development Fees / Bonds

Project Description:

This project will design and construct a new lift station in the vicinity of Sunland Avenue and Southern Avenue east of Dysart Road to support new development between Sunland and the Gila River. It is anticipated that the proposed lift station improvements will include pumps, a control panel, odor control infrastructure, electrical infrastructure, and security fencing and infrastructure. Additionally, it is anticipated the proposed lift station will serve either an 8-inch or 10-inch sewer trunk line.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	3,500,000
Operating Impact:								
Staffing			-	-	-	-	-	75,000
Equipment Maintenance			-	-	-	-	-	125,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**200,000**

Project No: SW1234 **Pct. New Development:** 100.00% **Total Project Cost** $3,200,000

Project Title: Southern Ave. Sewerline - Dysart to Avondale

Funding Source: Development Fees / Bonds

Project Description:

This project will construct either an 8-inch or 10-inch sewer trunk line from Dysart Road to Avondale Boulevard and will connect to the proposed Southern & Dysart Sewer Lift Station. The project alignment will be located within the right-of-way (ROW) of Southern Avenue.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	3,200,000
Operating Impact:								
Staffing			-	-	-	-	-	20,000
Equipment Maintenance			-	-	-	-	-	30,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**50,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Sewer Development

Project No: SW1237 **Pct. New Development:** 100.00% **Total Project Cost** $45,000,000

Project Title: Phase II Expansion - Water Reclamation Facility

Funding Source: Bonds / Development Fees

Project Description:

This project includes design and construction services, will increase the water reclamation facility average daily maximum flow capacity from 9-MGD to 12-MGD, and is projected to be implemented between 2019 and 2023. The proposed improvements include adding two new pumps at the influent station, one mechanical bar screen and one grit removal system, one 100-ft diameter primary clarifier, an equalization basin, an aeration basin, a new blower building and blower, mixed liquor suspended solids (MLSS) flow splitter, one 70-ft diameter secondary clarifier and returned activated sludge/water pumping, additional tertiary filtration units, a chlorine contact basin, one reclaimed water pump, and a third anaerobic digester. All secondary processes including the aeration basins and secondary clarifiers will be covered and an odor control system added. A 5,000 square foot administration/maintenance building will also be constructed in this phase.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	45,000,000
Operating Impact:								
Staffing			-	-	-	-	-	1,250,000
Supplies/Contracts			-	-	-	-	-	1,500,000
Utilities			-	-	-	-	-	500,000
Building Maintenance			-	-	-	-	-	1,000,000
Equipment Maintenance			-	-	-	-	-	750,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**5,000,000**

Project No: SW1270 **Pct. New Development:** 0.00% **Total Project Cost** $200,000

Project Title: McDowell Rd. Sewerline Replacement - 119th to Avondale

Funding Source: Operating Fund

Project Description:

The purpose of this project is to replace the sewer line that was cut off from much of it's previous flows when the Avondale Boulevard connection was made. The existing 24-inch line is too large for the flows it currently serves. This causes the release of noxious odors into the community, corrosion of the system, and a need to treat the corrosive odors on an ongoing basis. This needs to be downsized to avoid maintenance issues. This will be needed when the north side of McDowell Road, west of Avondale Boulevard, develops.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	200,000	-	200,000	-	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2014-2023

Sewer Development

Project No: SW1282 **Pct. New Development:** 0.00% **Total Project Cost** $1,500,000

Project Title: Central / Western Sewerline Replacement

Funding Source: Operating Funds

Project Description:

This project provides for the replacement of the existing sewer line on Central Avenue from Van Buren to Western Avenue and on Western from Central to 4th Avenue.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	1,500,000	1,500,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1295 **Pct. New Development:** 0.00% **Total Project Cost** $2,800,000

Project Title: South Avondale / PIR Sewer Line

Funding Source: Operating Funds

Project Description:

This project will connect Phoenix International Raceway to the City sewer system. Included in the scope of work is a force main and lift station.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	2,800,000	-	2,800,000	-	-	-	-	-
Operating Impact:								
Equipment Maintenance			1,000	10,000	10,000	10,000	10,000	50,000
Operating Impact Totals:			**1,000**	**10,000**	**10,000**	**10,000**	**10,000**	**50,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Sewer Development

Project No: SW1304 **Pct. New Development:** 100.00% **Total Project Cost** $5,400,000

Project Title: Tertiary Filters - Water Reclamation Facility

Funding Source: Development Fees

Project Description:

This project includes design and construction of a sand filtration system at the water reclamation facility for polishing of flows after treatment in the chlorine contact basins. Originally, this was scheduled to be constructed in the last expansion but was cut due to lack of funding. These filters will act as the final treatment process, further reducing effluent turbidity and improving discharge water quality from B+ to A+. This will significantly reduce the chance of coliform permit violations and provide for direct reuse.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	5,400,000	-	-	-	-
Operating Impact:								
Staffing			-	40,000	40,000	40,000	40,000	200,000
Supplies/Contracts			-	40,000	40,000	40,000	40,000	200,000
Utilities			-	50,000	50,000	50,000	50,000	250,000
Equipment Maintenance			-	50,000	50,000	50,000	50,000	250,000
Operating Impact Totals:			**-**	**180,000**	**180,000**	**180,000**	**180,000**	**900,000**

Project No: SW1313 **Pct. New Development:** 0.00% **Total Project Cost** $700,000

Project Title: Fire Protection System - Water Reclamation Facility

Funding Source: Sales Tax

Project Description:

The water reclamation facility completed a $48M upgrade in 2009 adding several process structures, basins, and tanks. The main building of the facility is currently without automated fire protection infrastructure. As the facility is unmanned most of the time, even with alarms and prompt Fire Department response the facility will be catastrophically damaged in a fire. This project will design and install the necessary fire protection features and infrastructure to safeguard the City's investment and minimize any disruption of the treatment process due to fire.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	700,000	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2014-2023

Sewer Development

Project No: SW1325 **Pct. New Development:** 0.00% **Total Project Cost** $2,300,000

Project Title: Secondary Clarifier at WRF

Funding Source: Operating

Project Description:

This project would add a secondary clarifier to the Water Reclamation Facility.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	2,300,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1326 **Pct. New Development:** 0.00% **Total Project Cost** $2,400,000

Project Title: Centrifuge Additonal at WRF

Funding Source: Operating

Project Description:

This project would add an additional centrifuge to the Water Reclamation Facility.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	2,400,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1329 **Pct. New Development:** 100.00% **Total Project Cost** $8,300

Project Title: Development Impact Fee Update

Funding Source: Development Fees

Project Description:

Study to update impact fee as mandated by Arizona Senate Bill 1525.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	8,300	8,300	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

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Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

514 Water Development	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	6,288,853	348,203	1,301,603	2,103,503	1,068,903	3,289,303	
Revenues							
Bond Proceeds	-	-	4,000,000	-	-	-	4,000,000
Development Fees	787,650	2,100,400	2,100,400	2,100,400	2,100,400	21,004,000	30,193,250
Interest Earned	30,000	3,000	1,500	15,000	20,000	40,000	109,500
Transfer In - Water Operating	2,000,000	2,650,000	2,000,000	650,000	650,000	3,250,000	11,200,000
Total Revenues	**2,817,650**	**4,753,400**	**8,101,900**	**2,765,400**	**2,770,400**	**24,294,000**	**45,502,750**
Total Resources	**9,106,503**	**5,101,603**	**9,403,503**	**4,868,903**	**3,839,303**	**27,583,303**	**51,791,603**
Expenditures							
WA1057-Citywide Water Improvements	600,000	300,000	300,000	300,000	300,000	1,500,000	3,300,000
WA1068-Wellhead Treatment	1,500,000	-	-	-	-	-	1,500,000
WA1090-Well #26 - I-10/Agua Fria River	200,000	-	800,000	1,500,000	-	-	2,500,000
WA1131-Future Well - North of I-10	-	-	-	-	-	2,500,000	2,500,000
WA1133-99th Ave Waterline - Thomas to McDowell	-	-	800,000	-	-	-	800,000
WA1135-McDowell Rd Waterline - 117th to Avondale	500,000	-	-	-	-	-	500,000
WA1139-Water Line Avondale Blvd.- Lower Buckeye to Gila River	1,000,000	-	-	-	-	-	1,000,000
WA1142-Future Well - North of Van Buren	-	-	-	-	-	2,500,000	2,500,000
WA1153-127th Ave Waterline - Lower Buckeye to Dysart	900,000	-	-	-	-	-	900,000
WA1162-CDBG Waterline Improvements	250,000	-	250,000	-	250,000	500,000	1,250,000
WA1169-Rio Vista Waterline Replacement	-	-	1,400,000	-	-	-	1,400,000
WA1201-Well #22 - Van Buren/Avondale	-	-	500,000	1,000,000	-	-	1,500,000
WA1214-Well #27 - Corporate/El Mirage	-	-	-	-	-	2,500,000	2,500,000
WA1231-Dysart Rd. Waterline - Whyman to Lower Buckeye	-	-	-	-	-	500,000	500,000
WA1282-Central Ave. & Western Ave Waterline Replacement	1,500,000	-	-	-	-	-	1,500,000
WA1283-Booster Station Upgrades	300,000	-	-	-	-	-	300,000
WA1284-Well Rehabilitation/Screen Modifications	-	2,000,000	-	1,000,000	-	3,000,000	6,000,000
WA1285-White Mountain Apache Tribe Water Settlement	-	-	2,000,000	-	-	-	2,000,000
WA1298-Well #7 Site Improvements	-	500,000	250,000	-	-	-	750,000
WA1302-Dysart Rd. Waterline - Roeser Alignment to Southern	-	-	1,000,000	-	-	-	1,000,000
WA1304-Tertiary Filters - Water Reclamation Facility	1,000,000	1,000,000	-	-	-	-	2,000,000
WA1314-Well #8 Rehabilitation - Gateway Booster Station	1,000,000	-	-	-	-	-	1,000,000
WA1315-Well Relocation - McDowell / 107th	-	-	-	-	-	2,500,000	2,500,000
WA1318-Central Avondale Waterlines - City Center Area	-	-	-	-	-	2,700,000	2,700,000
WA1320-El Mirage Rd. Waterline - Lower Buckeye to Southern	-	-	-	-	-	3,500,000	3,500,000

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

514 Water Development	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
WA1321-El Mirage Rd. Waterline - Southern to Indian Springs	-	-	-	-	-	1,500,000	1,500,000
WA1322-Southern Ave Waterline - Dysart to El Mirage	-	-	-	-	-	1,200,000	1,200,000
WA1323-Southern Avondale Waterline - Lower Buckeye to Southern	-	-	-	-	-	1,000,000	1,000,000
WA1329-Development Impact Fee Update	8,300	-	-	-	-	-	8,300
Total Expenditures	**8,758,300**	**3,800,000**	**7,300,000**	**3,800,000**	**550,000**	**25,400,000**	**49,608,300**
Estimated Ending Balance	348,203	1,301,603	2,103,503	1,068,903	3,289,303	2,183,303	

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1057 **Pct. New Development:** 0.00% **Total Project Cost** $3,300,000

Project Title: Citywide Water Improvements

Funding Source: Water Operating

Project Description:

This provides funding for miscellaneous water projects throughout Avondale. Projects typically include replacement of obsolete and deteriorated lines, relocation to eliminate other construction conflicts, and water valve and meter upgrades.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	300,000	300,000	600,000	300,000	300,000	300,000	300,000	1,500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1068 **Pct. New Development:** 0.00% **Total Project Cost** $1,500,000

Project Title: Wellhead Treatment

Funding Source: Water Operating

Project Description:

As the City develops new production wells, sites requiring no wellhead treatment are increasingly difficult to identify. In addition, as new contaminants are identified by federal and state regulatory agencies, additional wellhead treatment efforts will be required. The most common treatment is for nitrate and arsenic. This project will provide for the analysis, design, construction and/or purchase of the wellhead treatment infrastructure necessary to ensure compliance with drinking water regulations.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	1,500,000	-	1,500,000	-	-	-	-	-
Operating Impact:								
Staffing			-	25,000	25,000	25,000	25,000	125,000
Supplies/Contracts			-	15,000	15,000	15,000	15,000	75,000
Utilities			-	35,000	35,000	35,000	35,000	175,000
Equipment Maintenance			-	40,000	40,000	40,000	40,000	200,000
PC/Vehicle Replacement			-	10,000	10,000	10,000	10,000	50,000
Operating Impact Totals:			**-**	**125,000**	**125,000**	**125,000**	**125,000**	**625,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1090 **Pct. New Development:** 100.00% **Total Project Cost** $2,500,000

Project Title: Well #26 - I-10/Agua Fria River

Funding Source: Development Fees

Project Description:

Well #26 is located south of I-10 and east of the Agua Fria River. This well is identified in the 2010 Water Infrastructure Master Plan as important for increasing system capacity and supplying water to the Coldwater Booster Station and Reservoir Site. Because this site is directly adjacent to the Agua Fria riverbed and only 1/2 mile from the McDowell Road recharge basins, it is expected to provide high quality flows without the need for wellhead treatment. A 20-inch transmission line is in-place adjacent to the Agua Fria River to convey flows to the Coldwater Station. This project includes site acquisition, design, and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	200,000	-	200,000	-	800,000	1,500,000	-	-
Operating Impact:								
Staffing			-	-	-	25,000	25,000	125,000
Supplies/Contracts			-	-	-	10,000	10,000	50,000
Utilities			-	-	-	35,000	35,000	175,000
Building Maintenance			-	-	-	40,000	40,000	200,000
Equipment Maintenance			-	-	-	15,000	15,000	75,000
Operating Impact Totals:			**-**	**-**	**-**	**125,000**	**125,000**	**625,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1131 **Pct. New Development:** 100.00% **Total Project Cost** $2,500,000

Project Title: Future Well - North of I-10

Funding Source: Development Fees

Project Description:

As the City develops new production wells, sites requiring no wellhead treatment are increasingly difficult to identify. The 2010 Water Infrastructure Master Plan identified several possible wellsites along the Agua Fria River, north of I-10 and adjacent to the McDowell Road recharge basins, where water quality is likely to be of higher quality. This project will include exploratory borehole drilling, at more than one site, with zonal sampling to characterize aquifer water quality and evaluate possible well locations. The exploratory work will provide the data required to optimize the well siting. This new well will be important for increasing system capacity and supplying water to the system. This project includes exploratory drilling and zonal sampling, site acquisition, well and wellhead design, and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	2,500,000
Operating Impact:								
Staffing			-	-	-	-	-	125,000
Supplies/Contracts			-	-	-	-	-	50,000
Utilities			-	-	-	-	-	175,000
Building Maintenance			-	-	-	-	-	200,000
Equipment Maintenance			-	-	-	-	-	75,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**625,000**

Project No: WA1133 **Pct. New Development:** 100.00% **Total Project Cost** $800,000

Project Title: 99th Ave Waterline - Thomas to McDowell

Funding Source: Bonds / Development Fees

Project Description:

The distribution system currently dead ends on 99th Ave. at the Encanto Blvd. alignment. This project consists of the installation of 2,600 linear feet of 16-inch waterline within 99th Ave. from Thomas Rd. to Encanto Blvd. This project compliments the Thomas Rd. waterline project from 103rd to 99th Aves. (WA1132) so that the distribution system will loop around the SWC of Thomas Rd. and 99th Ave. This project was identified in the 2010 Water Infrastructure Master Plan. This will improve the distribution of water from Well #8 and the Gateway Booster Station and Reservoir Site to future development south and west of Indian School Rd. and 99th Ave. This project includes design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	800,000	-	-	-
Operating Impact:								
Equipment Maintenance			-	-	2,500	2,500	2,500	12,500
Operating Impact Totals:			**-**	**-**	**2,500**	**2,500**	**2,500**	**12,500**

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1135 **Pct. New Development:** 0.00% **Total Project Cost** $500,000

Project Title: McDowell Rd Waterline - 117th to Avondale

Funding Source: Sales Tax

Project Description:

An active 16-inch waterline dead ends in McDowell Road at 117th Avenue. An older waterline in this section of McDowell Road is a 12-inch and is undersized. This project consists of the addition of 1,700 linear feet of 16-inch waterline from 117th Ave. to Avondale Blvd. This project will result in dual waterlines and will improve distribution of water from the Rancho Santa Fe Booster Station and Reservoir Site to users south of I-10 and east of the Agua Fria River. This project includes design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	500,000	-	500,000	-	-	-	-	-
Operating Impact:								
Staffing			-	1,700	1,700	1,700	1,700	8,500
Supplies/Contracts			-	850	850	850	850	4,250
Equipment Maintenance			-	850	850	850	850	4,250
Operating Impact Totals:			**-**	**3,400**	**3,400**	**3,400**	**3,400**	**17,000**

Project No: WA1139 **Pct. New Development:** 100.00% **Total Project Cost** $1,000,000

Project Title: Water Line Avondale Blvd.- Lower Buckeye to Gila River

Funding Source: Development Fees / Water Operating

Project Description:

An 18-inch waterline currently stubs out within Avondale Blvd. at Lower Buckeye Rd. This project consists of the installation of approximately 14,500 linear feet (2.75 miles) of 16-inch waterline within Avondale Blvd. from Lower Buckeye Rd. to the south end of the Gila River Bridge. This project was identified in the 2010 Water Infrastructure Master Plan and will provide for City water service to Phoenix International Raceway and other developments south of Lower Buckeye Rd.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	1,000,000	-	1,000,000	-	-	-	-	-
Operating Impact:								
Equipment Maintenance			10,000	10,000	10,000	10,000	10,000	50,000
Operating Impact Totals:			**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**50,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1142 **Pct. New Development:** 100.00% **Total Project Cost** $2,500,000

Project Title: Future Well - North of Van Buren

Funding Source: Development Fees

Project Description:

As the City develops new production wells, sites requiring no wellhead treatment are increasingly difficult to identify. The 2010 Water Infrastructure Master Plan identified several possible wellsites along the Agua Fria River, north of Van Buren Street and adjacent to the McDowell Road recharge basins, where water quality is likely to be of higher quality. This project will include exploratory borehole drilling, at more than one site, with zonal sampling to characterize aquifer water quality and evaluate possible well locations. The exploratory work will provide the data required to optimize the well siting. This new well will be important for increasing system capacity and supplying water to the system. This project includes exploratory drilling and zonal sampling, site acquisition, well and wellhead design, and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	2,500,000
Operating Impact:								
Staffing			-	-	-	-	-	125,000
Supplies/Contracts			-	-	-	-	-	50,000
Utilities			-	-	-	-	-	175,000
Building Maintenance			-	-	-	-	-	200,000
Equipment Maintenance			-	-	-	-	-	75,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**625,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1153 **Pct. New Development:** 100.00% **Total Project Cost** $900,000

Project Title: 127th Ave Waterline - Lower Buckeye to Dysart

Funding Source: Development Fees

Project Description:

There is no direct connection in the existing distribution system between the 16-inch waterline in Lower Buckeye Road and the 12-inch waterline in Dysart Road south of Vermeesch Road. Flows must pass through a network of 6-inch lines in the Las Ligas neighborhood. This project consists of the installation of 1,200 linear feet of 16-inch waterline in 127th Avenue, south of Lower Buckeye Road, and 1,400 linear feet of 12-inch waterline in Vermeesch Road from 127th Avenue to Dysart Road. This project was identified in the 2010 Water Infrastructure Master Plan and recommended for completion by 2015. The water line will provide a direct connection between Lower Buckeye Road and Dysart Road. A pressure reducing valve may be included to help maintain lower pressures on the existing 12-inch Dysart Road waterline. This project includes design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	900,000	-	900,000	-	-	-	-	-
Operating Impact:								
Staffing			-	2,600	2,600	2,600	2,600	13,000
Supplies/Contracts			-	1,300	1,300	1,300	1,300	6,500
Equipment Maintenance			-	1,300	1,300	1,300	1,300	6,500
Operating Impact Totals:			**-**	**5,200**	**5,200**	**5,200**	**5,200**	**26,000**

Project No: WA1162 **Pct. New Development:** 0.00% **Total Project Cost** $1,250,000

Project Title: CDBG Waterline Improvements

Funding Source: Water Operating

Project Description:

Funds for the water system improvements pertaining to areas of engineering CDBG pavement projects.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	250,000	250,000	-	250,000	-	250,000	500,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1169 **Pct. New Development:** 0.00% **Total Project Cost** $1,400,000

Project Title: Rio Vista Waterline Replacement

Funding Source: Bonds / Water Operating

Project Description:

This project is for areas within the Rio Vista subdivision where easements are inadequate for maintaining and repairing waterlines and preclude the utilization of equipment such as a backhoe. The project will relocate existing waterlines from the rear of properties to the street, re-establish water services, and place water meters adjacent to the street/sidewalk.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	1,400,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1201 **Pct. New Development:** 100.00% **Total Project Cost** $1,500,000

Project Title: Well #22 - Van Buren/Avondale

Funding Source: Development Fees

Project Description:

The 2010 Water Infrastructure Master Plan identified a need for increased system capacity and water supplies at the Coldwater Booster Station and Reservoir Site. Well #22 has been drilled and screened at the southwest corner of Avondale Boulevard and Van Buren Street. A 16-inch transmission line is in-place in Van Buren Street to convey the flows to the Coldwater Station. This project includes wellhead design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	500,000	1,000,000	-	-
Operating Impact:								
Staffing			-	-	-	-	25,000	125,000
Supplies/Contracts			-	-	-	-	10,000	50,000
Utilities			-	-	-	-	35,000	175,000
Building Maintenance			-	-	-	-	40,000	200,000
Equipment Maintenance			-	-	-	-	15,000	75,000
Operating Impact Totals:			-	-	-	-	**125,000**	**625,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1214 **Pct. New Development:** 100.00% **Total Project Cost** $2,500,000

Project Title: Well #27 - Corporate/El Mirage

Funding Source: Development Fees

Project Description:

Well #27 is located 1/4 mile north of Van Buren Street, on the east side of El Mirage Road, at Corporate Drive. The 2010 Water Infrastructure Master Plan identified wells in this area as important for increasing system capacity and supplying water to the Coldwater Booster Station and Reservoir Site. Because this site is adjacent to the Agua Fria riverbed and only 3/4 mile from the McDowell Road Recharge Basins, it is expected to provide high quality flows without the need for wellhead treatment. A 12-inch transmission line is in-place in El Mirage Road, connecting to a 16-inch transmission line in Van Buren Street, to convey flows to the Coldwater Station. This project includes site acquisition, design, and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	2,500,000
Operating Impact:								
Staffing			-	-	-	-	-	125,000
Supplies/Contracts			-	-	-	-	-	50,000
Utilities			-	-	-	-	-	175,000
Building Maintenance			-	-	-	-	-	200,000
Equipment Maintenance			-	-	-	-	-	75,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**625,000**

Project No: WA1231 **Pct. New Development:** 100.00% **Total Project Cost** $500,000

Project Title: Dysart Rd. Waterline - Whyman to Lower Buckeye

Funding Source: Development Fees

Project Description:

The water distribution system currently dead ends on Dysart Road at the Whyman Avenue alignment. This project consists of the installation of 1,300 linear feet of 12-inch waterline in Dysart Road from Whyman Avenue to Lower Buckeye Road where it will tie into an existing 16-inch line. This project was identified in the 2010 Water Infrastructure Master Plan. The waterline will improve the distribution of water along Dysart Road, south of Buckeye Road. This project includes design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	500,000
Operating Impact:								
Staffing			-	-	-	-	-	6,500
Supplies/Contracts			-	-	-	-	-	3,250
Equipment Maintenance			-	-	-	-	-	3,250
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**13,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1282 **Pct. New Development:** 0.00% **Total Project Cost** $1,500,000

Project Title: Central Ave. & Western Ave Waterline Replacement

Funding Source: Water Operating

Project Description:

The waterline from La Canada to Western in this section of Central Avenue is a 6-inch and is currently undersized. This project consists of the replacement of 4,000 linear feet of the existing line with an 8-inch waterline from La Canada Boulevard to Western Avenue. Replacement of this waterline was identified in the 2010 Water Infrastructure Master Plan and recommended for completion by 2015. The project will also replace the waterline on Western from Central to 4th Avenue. This will improve distribution of water to users in historic Avondale. This project includes design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	1,500,000	1,500,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1283 **Pct. New Development:** 0.00% **Total Project Cost** $300,000

Project Title: Booster Station Upgrades

Funding Source: Water Operating

Project Description:

Upgrade to Booster Station and Reservoir site currently equipped with existing pumps and motors that are near the end of their design life and require replacement. To improve operational and energy efficiency, the existing motors will be replaced with variable frequency drives. This project includes the design and installation of new pumps, motors, power supply, programming, controls, and SCADA communication system upgrades.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	300,000	-	300,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1284 **Pct. New Development:** 0.00% **Total Project Cost** $6,000,000

Project Title: Well Rehabilitation/Screen Modifications

Funding Source: Bonds

Project Description:

The 2010 Water Infrastructure Master Plan recommended evaluation of several existing wells to identify well rehabilitation and/or screen modification projects which would result in improved water quality. These projects are generally more cost effective than designing wellhead treatment and/or drilling and equipping new production well sites. Candidates for this project include Wells #14, 15, 17, 21, and 28.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	2,000,000	-	1,000,000	-	3,000,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1285 **Pct. New Development:** 0.00% **Total Project Cost** $2,000,000

Project Title: White Mountain Apache Tribe Water Settlement

Funding Source: Bonds

Project Description:

Through the White Mountain Apache Tribe Water Settlement the City will lease 882 acre-feet of water that will be delivered to the City by SRP. The water can be used on- or off-project and will support an additional population of up to 4,000 people. The water will be included as a source of renewable supply for the City's next Designation of Assured Water Supply and will aid in our continued development.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	2,000,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1298 **Pct. New Development:** 0.00% **Total Project Cost** $750,000

Project Title: Well #7 Site Improvements

Funding Source: Water Operating

Project Description:

This project includes the acquisition of property to expand the existing Well #7 site to bring it up to standards and to coincide with new surrounding property development. In addition to property acquisition the project includes design and construction of a site wall, generator, electrical cabinets, and security.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	500,000	250,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1302 **Pct. New Development:** 100.00% **Total Project Cost** $1,000,000

Project Title: Dysart Rd. Waterline - Roeser Alignment to Southern

Funding Source: Development Fees

Project Description:

The waterline in this section of Dysart Road currently serves fewer than 50 customers and necks down from a 12-inch to a 4-inch. The existing waterline is prone to repeated failures and will be undersized as system demands increase with new development. This project consists of the replacement of 3,300 linear feet of the existing line with a 16-inch waterline from approximately the Roeser Road alignment to Southern Avenue. Replacement of this waterline was identified in the 2010 Water Infrastructure Master Plan and is part of the overall goal of providing redundant service to all City customers by construction of a looped system. This project includes design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	1,000,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1304 **Pct. New Development:** 0.00% **Total Project Cost** $2,000,000

Project Title: Tertiary Filters - Water Reclamation Facility

Funding Source: Operating Funds

Project Description:

This project includes design and construction of a sand filtration system at the water reclamation facility for polishing of flows after treatment in the chlorine contact basins. Originally, this was scheduled to be constructed in the last expansion but was cut due to lack of funding. These filters will act as the final treatment process, further reducing effluent turbidity and improving discharge water quality from B+ to A+. This will significantly reduce the chance of coliform permit violations and provide for direct reuse.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	1,000,000	1,000,000	1,000,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1314 **Pct. New Development:** 0.00% **Total Project Cost** $1,000,000

Project Title: Well #8 Rehabilitation - Gateway Booster Station

Funding Source: Operating

Project Description:

The 2010 Water Infrastructure Master Plan recommended evaluation of several wells to determine whether rehabilitation and/or screen modifications would result in improved water quality. Well #8 is a highly productive well at the Gateway Booster Station and Reservoir Site that currently requires wellhead treatment for nitrates and DBCP. This project will evaluate whether rehabilitation and/or screen modifications at Well #8 are more cost effective than continued wellhead treatment and/or drilling and equipping of a new production wellsite. This project includes analysis of well hydraulics and water quality, and design and construction of improvements.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	1,000,000	-	1,000,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1315 **Pct. New Development:** 100.00% **Total Project Cost** $2,500,000

Project Title: Well Relocation - McDowell / 107th

Funding Source: Development Fees

Project Description:

Street project ST1224 includes the widening of McDowell Road at 107th Avenue. The well is currently located in the project right-of-way on the SWC of the intersection and will have to be relocated. The 2010 Water Infrastructure Master Plan calls for possible wellsites north of Van Buren Street where water quality is likely to be of higher quality. This project will include relocation of the well and development of a shared use agreement with the owner. This well will be important for increasing system capacity and supplying water to the system. This project includes development of an agreement, site acquisition, design, and

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	2,500,000
Operating Impact:								
Staffing			-	-	-	-	-	125,000
Supplies/Contracts			-	-	-	-	-	50,000
Utilities			-	-	-	-	-	175,000
Building Maintenance			-	-	-	-	-	75,000
Equipment Maintenance			-	-	-	-	-	200,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**625,000**

Project No: WA1318 **Pct. New Development:** 100.00% **Total Project Cost** $2,700,000

Project Title: Central Avondale Waterlines - City Center Area

Funding Source: Development Fees

Project Description:

The distribution system is currently incomplete in Coldwater Springs Boulevard east of Avondale Boulevard, and in the Roosevelt alignment between 111th and 107th Avenues, and El Mirage Road and Avondale Boulevard. These waterline segments will become important as development occurs and system demands increase. These projects were identified in the 2010 Water Infrastructure Master Plan and are important to future fire flow in commercial areas. This project includes design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	2,700,000
Operating Impact:								
Staffing			-	-	-	-	-	65,000
Supplies/Contracts			-	-	-	-	-	32,500
Equipment Maintenance			-	-	-	-	-	32,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**130,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1320 **Pct. New Development:** 100.00% **Total Project Cost** $3,500,000

Project Title: El Mirage Rd. Waterline - Lower Buckeye to Southern

Funding Source: Development Fees

Project Description:

This project consists of 10,000 linear feet of 24-inch waterline in El Mirage Road from Lower Buckeye Road to Southern Avenue and is the companion project to El Mirage Road Waterline - Southern to Indian Springs. When complete, the distribution system will form a loop south of the Gila River. This project was identified in the 2010 Water Infrastructure Master Plan, is important to future development in the City's southern planning area, and is part of the overall goal of providing redundant service to all City customers by construction of a looped system. This project includes design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	3,500,000
Operating Impact:								
Staffing			-	-	-	-	-	50,000
Supplies/Contracts			-	-	-	-	-	25,000
Equipment Maintenance			-	-	-	-	-	25,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**100,000**

Project No: WA1321 **Pct. New Development:** 100.00% **Total Project Cost** $1,500,000

Project Title: El Mirage Rd. Waterline - Southern to Indian Springs

Funding Source: Development Fees

Project Description:

This project consists of 6,000 linear feet of 16-inch waterline in El Mirage Rd. from Southern Avenue to Indian Springs Road and is the companion project to El Mirage Road Waterline - Lower Buckeye to Southern. When complete, the distribution system will form a loop south of the Gila River. This project was identified in the 2010 Water Infrastructure Master Plan, is important to future development in the City's southern planning area, and is part of the overall goal of providing redundant service to all City customers by construction of a looped system. This project includes design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	1,500,000
Operating Impact:								
Staffing			-	-	-	-	-	30,000
Supplies/Contracts			-	-	-	-	-	15,000
Equipment Maintenance			-	-	-	-	-	15,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**60,000**

Capital Improvement Plan

Fiscal Years 2014-2023

Water Development

Project No: WA1322 **Pct. New Development:** 100.00% **Total Project Cost** $1,200,000

Project Title: Southern Ave Waterline - Dysart to El Mirage

Funding Source: Development Fees

Project Description:

This project consists of 5,000 linear feet of 16-inch waterline in Southern Avenue from Dysart Road to El Mirage Road. When complete, the distribution system will form a loop in the City's southern planning area. This project was identified in the 2010 Water Infrastructure Master Plan, is important to future development in the City's southern planning area, and is part of the overall goal of providing redundant service to all City customers by construction of a looped system. This project includes design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	1,200,000
Operating Impact:								
Staffing			-	-	-	-	-	25,000
Supplies/Contracts			-	-	-	-	-	12,500
Equipment Maintenance			-	-	-	-	-	12,500
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**50,000**

Project No: WA1323 **Pct. New Development:** 100.00% **Total Project Cost** $1,000,000

Project Title: Southern Avondale Waterline - Lower Buckeye to Southern

Funding Source: Development Fees

Project Description:

The City currently has very limited water or sewer infrastructure south of Lower Buckeye Road. This project consists of a network of 12-, 16-, and 24-inch waterlines from Lower Buckeye Road to Southern Avenue, between Dysart Road and 107th Avenue. These projects were identified in the 2010 Water Infrastructure Master Plan and will provide for City water service to development throughout the City's southern planning area, north of the Gila River. This project includes analysis, design and construction.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	-	1,000,000
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Project No: WA1329 **Pct. New Development:** 100.00% **Total Project Cost** $8,300

Project Title: Development Impact Fee Update

Funding Source: Development Fees

Project Description:

Study to update impact fee as mandated by Arizona Senate Bill 1525.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	8,300	8,300	-	-	-	-	-
Operating Impact Totals:			**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2014-2023

Sanitation Development

524 Sanitation Development	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	69,859	121,809	173,809	225,909	278,209	55,609	
Revenues							
Interest Earned	1,950	2,000	2,100	2,300	2,400	12,000	22,750
Transfer In 520--Sanitation Fund	50,000	50,000	50,000	50,000	50,000	250,000	500,000
Total Revenues	**51,950**	**52,000**	**52,100**	**52,300**	**52,400**	**262,000**	**522,750**
Total Resources	**121,809**	**173,809**	**225,909**	**278,209**	**330,609**	**317,609**	**592,609**
Expenditures							
SN6800-Sanitation Equipment Purchase	-	-	-	-	275,000	275,000	550,000
Total Expenditures	**-**	**-**	**-**	**-**	**275,000**	**275,000**	**550,000**
Estimated Ending Balance	121,809	173,809	225,909	278,209	55,609	42,609	

Capital Improvement Plan

Fiscal Years 2014-2023

Sanitation Development

Project No: SN6800 **Pct. New Development:** 100.00% **Total Project Cost** $550,000

Project Title: Sanitation Equipment Purchase

Funding Source: Sanitation Operating Fund

Project Description:

The automated residential sanitation services provided by the City require the use of heavy sideload sanitation vehicles. As homes are added, additional vehicles will be required to expand service to new development.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	-	275,000	275,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Water Equipment Replacement

530 Water Equipment Replacement	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	2,005,329	2,088,719	1,804,509	1,519,699	1,614,289	1,456,879	
Revenues							
Interest Earned	1,500	1,600	1,500	1,550	1,200	7,500	14,850
Technology Replacement Contribution	150,370	150,370	150,370	150,370	150,370	751,850	1,503,700
Vehicle Replacement Charges	182,020	182,020	182,020	182,020	182,020	910,100	1,820,200
Total Revenues	**333,890**	**333,990**	**333,890**	**333,940**	**333,590**	**1,669,450**	**3,338,750**
Total Resources	**2,339,219**	**2,422,709**	**2,138,399**	**1,853,639**	**1,947,879**	**3,126,329**	**5,344,079**
Expenditures							
IT5120-Technology Equipment Replacement	19,000	107,200	296,700	39,350	106,000	594,250	1,162,500
VR5200-Vehicle Replacement	231,500	511,000	322,000	200,000	385,000	353,500	2,003,000
Total Expenditures	**250,500**	**618,200**	**618,700**	**239,350**	**491,000**	**947,750**	**3,165,500**
Estimated Ending Balance	2,088,719	1,804,509	1,519,699	1,614,289	1,456,879	2,178,579	

Capital Improvement Plan

Fiscal Years 2014-2023

Water Equipment Replacement

Project No: IT5120 **Pct. New Development:** 0.00% **Total Project Cost** $1,162,500

Project Title: Technology Equipment Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City technology equipment. The Information Technology department has developed a ten-year equipment replacement plan. The detailed replacement schedule by equipment type is included in the Schedules and Summaries section of this document.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	19,000	19,000	107,200	296,700	39,350	106,000	594,250
Operating Impact Totals:			-	-	-	-	-	-

Project No: VR5200 **Pct. New Development:** 0.00% **Total Project Cost** $2,003,000

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment. The detailed replacement schedule by vehicle or equipment type is included in the Schedules and Summaries section of this document.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	27,500	204,000	231,500	511,000	322,000	200,000	385,000	353,500
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Sewer Equipment Replacement

531 Sewer Equipment Replacement	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	942,927	929,857	512,207	465,687	647,117	489,447	
Revenues							
Interest Earned	300	420	400	300	200	100	1,720
Technology Replacement Contribution	71,470	71,470	71,470	71,470	71,470	357,350	714,700
Vehicle Replacement Charges	139,660	139,660	139,660	139,660	139,660	698,300	1,396,600
Total Revenues	**211,430**	**211,550**	**211,530**	**211,430**	**211,330**	**1,055,750**	**2,113,020**
Total Resources	**1,154,357**	**1,141,407**	**723,737**	**677,117**	**858,447**	**1,545,197**	**3,055,947**
Expenditures							
IT5120-Technology Equipment Replacement	12,000	78,200	108,050	30,000	19,000	286,250	533,500
VR5200-Vehicle Replacement	212,500	551,000	150,000	-	350,000	329,000	1,592,500
Total Expenditures	**224,500**	**629,200**	**258,050**	**30,000**	**369,000**	**615,250**	**2,126,000**
Estimated Ending Balance	929,857	512,207	465,687	647,117	489,447	929,947	

Capital Improvement Plan

Fiscal Years 2014-2023

Sewer Equipment Replacement

Project No: IT5120 **Pct. New Development:** 0.00% **Total Project Cost** $533,500

Project Title: Technology Equipment Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City technology equipment. The Information Technology department has developed a ten-year equipment replacement plan. The detailed replacement schedule by equipment type is included in the Schedules and Summaries section of this document.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	12,000	12,000	78,200	108,050	30,000	19,000	286,250
Operating Impact Totals:			-	-	-	-	-	-

Project No: VR5200 **Pct. New Development:** 0.00% **Total Project Cost** $1,592,500

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment. The detailed replacement schedule by vehicle or equipment type is included in the Schedules and Summaries section of this document.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	62,500	150,000	212,500	551,000	150,000	-	350,000	329,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Sanitation Equipment Replacement

532 Sanitation Equipment Replacement	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	3,734,093	2,677,003	1,567,613	1,999,623	2,542,533	2,865,443	
Revenues							
Interest Earned	4,000	3,700	2,700	2,000	2,000	7,500	21,900
Technology Replacement Contribution	7,520	7,520	7,520	7,520	7,520	37,600	75,200
Vehicle Replacement Charges	603,390	603,390	603,390	603,390	603,390	3,016,950	6,033,900
Total Revenues	**614,910**	**614,610**	**613,610**	**612,910**	**612,910**	**3,062,050**	**6,131,000**
Total Resources	**4,349,003**	**3,291,613**	**2,181,223**	**2,612,533**	**3,155,443**	**5,927,493**	**9,865,093**
Expenditures							
IT5120-Technology Equipment Replacement	-	-	11,600	-	-	11,600	23,200
VR5200-Vehicle Replacement	1,672,000	1,724,000	170,000	70,000	290,000	3,929,000	7,855,000
Total Expenditures	**1,672,000**	**1,724,000**	**181,600**	**70,000**	**290,000**	**3,940,600**	**7,878,200**
Estimated Ending Balance	2,677,003	1,567,613	1,999,623	2,542,533	2,865,443	1,986,893	

Capital Improvement Plan

Fiscal Years 2014-2023

Sanitation Equipment Replacement

Project No: IT5120 **Pct. New Development:** 0.00% **Total Project Cost** $23,200

Project Title: Technology Equipment Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City technology equipment. The Information Technology department has developed a ten-year equipment replacement plan. The detailed replacement schedule by equipment type is included in the Schedules and Summaries section of this document.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	11,600	-	-	11,600
Operating Impact Totals:			-	-	-	-	-	-

Project No: VR5200 **Pct. New Development:** 0.00% **Total Project Cost** $7,855,000

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment. The detailed replacement schedule by vehicle or equipment type is included in the Schedules and Summaries section of this document.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	825,000	847,000	1,672,000	1,724,000	170,000	70,000	290,000	3,929,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Vehicle Replacement

601 Vehicle Replacement	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	8,685,686	8,230,776	6,366,486	4,408,496	4,821,806	5,457,516	
Revenues							
Interest Earned	6,200	6,800	3,100	3,400	1,800	11,200	32,500
Vehicle Replacement Charges	1,352,910	1,252,910	1,252,910	1,252,910	1,252,910	5,264,550	11,629,100
Total Revenues	**1,359,110**	**1,259,710**	**1,256,010**	**1,256,310**	**1,254,710**	**5,275,750**	**11,661,600**
Total Resources	**10,044,796**	**9,490,486**	**7,622,496**	**5,664,806**	**6,076,516**	**10,733,266**	**20,347,286**
Expenditures							
VR5200-Vehicle Replacement	1,814,020	3,124,000	3,214,000	843,000	619,000	6,465,520	16,079,540
Total Expenditures	**1,814,020**	**3,124,000**	**3,214,000**	**843,000**	**619,000**	**6,465,520**	**16,079,540**
Estimated Ending Balance	8,230,776	6,366,486	4,408,496	4,821,806	5,457,516	4,267,746	

Capital Improvement Plan

Fiscal Years 2014-2023

Vehicle Replacement

Project No: VR5200 **Pct. New Development:** 0.00% **Total Project Cost** $16,079,540

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment. The detailed replacement schedule by vehicle or equipment type is included in the Schedules and Summaries section of this document.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	1,171,000	643,020	1,814,020	3,124,000	3,214,000	843,000	619,000	6,465,520
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2014-2023

Equipment Replacement Fund

603 Equipment Replacement Fund	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2019-23	Total
Beginning Balance	250,230	547,360	702,010	829,910	605,610	616,370	
Revenues							
Interest Earned	610	530	880	930	940	2,500	6,390
Replacement Contributions - Fire Equipment	45,000	45,000	45,000	45,000	45,000	225,000	450,000
Technology Replacement Contribution	706,420	706,420	706,420	706,420	706,420	3,532,100	7,064,200
Total Revenues	**752,030**	**751,950**	**752,300**	**752,350**	**752,360**	**3,759,600**	**7,520,590**
Total Resources	**1,002,260**	**1,299,310**	**1,454,310**	**1,582,260**	**1,357,970**	**4,375,970**	**7,770,820**
Expenditures							
FR6330-Fire Equipment Replacement	-	-	-	225,000	-	225,000	450,000
IT5120-Technology Equipment Replacement	454,900	597,300	624,400	751,650	741,600	3,656,850	6,826,700
Total Expenditures	**454,900**	**597,300**	**624,400**	**976,650**	**741,600**	**3,881,850**	**7,276,700**
Estimated Ending Balance	547,360	702,010	829,910	605,610	616,370	494,120	

Capital Improvement Plan

Fiscal Years 2014-2023

Equipment Replacement Fund

Project No: FR6330 **Pct. New Development:** 0.00% **Total Project Cost** $450,000

Project Title: Fire Equipment Replacement

Funding Source:

Project Description:

The Fire Department contributes funding annually to provide for timely replacement of cardiac monitors and self contained breathing apparatus.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	-	-	-	-	-	225,000	-	225,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: IT5120 **Pct. New Development:** 0.00% **Total Project Cost** $6,826,700

Project Title: Technology Equipment Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City technology equipment. The Information Technology department has developed a ten-year equipment replacement plan. The detailed replacement schedule by equipment type is included in the Schedules and Summaries section of this document.

	Carryover	FY 13-14	FY13-14 Total	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 19-23
Capital Costs:	55,000	399,900	454,900	597,300	624,400	751,650	741,600	3,656,850
Operating Impact Totals:			-	-	-	-	-	-

Revenue Schedule

FY 2008-2014

	Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
General Fund											
4100	***Taxes***										
4101	Current Year Real Prop. Tax	1,726,862	1,840,712	1,996,957	2,144,717	2,247,941	2,328,590	2,306,550	2,456,890	2,456,890	0
4102	Prior Year Real Prop. Tax	41,087	71,496	96,855	64,777	56,991	25,000	75,594	75,590	75,590	0
4103	Personal Property Tax	192	17	132	142	29	30	0	0	0	0
4104	City Sales Tax	24,926,006	21,163,017	19,091,736	19,711,696	21,616,601	22,506,930	22,413,243	23,369,620	21,258,200	2,111,420
4106	Salt River Proj. In-Lieu-Tax	18,420	15,189	19,749	26,631	32,278	32,280	38,912	38,910	38,910	0
4108	Utility Franchise Tax	648,140	631,705	637,880	651,224	676,129	666,050	694,379	694,380	694,380	0
4109	Cable Television Franchise Tax	353,765	402,288	409,432	443,776	420,791	440,340	402,635	405,500	405,500	0
4110	Sales Tax Audit Assessments	618,200	305,158	562,990	267,599	214,392	257,550	123,811	123,810	30,950	92,860
4140	Sales Tax Interest	18,170	10,362	4,988	7,170	4,477	5,350	4,675	4,680	1,170	3,510
4141	Sales Tax Penalty	105,678	91,560	65,958	63,804	56,324	53,690	72,890	72,890	18,220	54,670
4193	IRS Penalty Refunds	0	0	0	446	0	0	0	0	0	0
Total Taxes		**28,456,520**	**24,531,504**	**22,886,678**	**23,381,982**	**25,325,952**	**26,315,810**	**26,132,689**	**27,242,270**	**24,979,810**	**2,262,460**
4200	***Intergovernmental Revenues***										
4211	Maricopa County	54,909	96,752	63,333	-54,909	0	0	0	0	0	0
4215	City's Share of St. Sales Tax	6,374,091	5,518,183	5,089,719	5,351,475	5,957,260	6,375,040	6,195,814	6,452,550	5,727,710	724,840
4216	State Urban Revenue Sharing	9,806,105	10,195,604	8,208,394	6,750,611	6,434,543	7,786,840	7,787,044	8,532,260	8,532,260	0
4220	Other State Sources	0	66,863	68,665	78,108	75,574	68,160	70,339	68,160	0	68,160
4221	Auto Lieu Tax	2,785,043	2,520,746	2,326,696	2,281,935	2,446,388	2,527,400	2,495,249	2,495,250	2,495,250	0
4223	Federal Grants & Other Sources	2,099	0	0	0	0	0	0	0	0	0
4224	Other Cities & Towns - IGAs	160,525	185,632	16,262	72,830	80,255	72,200	72,200	80,200	0	80,200
4225	Other Governments	101,126	182,448	295,394	238,544	480,545	50,000	50,000	0	0	0
Total Intergovernmental Revenues		**19,283,898**	**18,766,228**	**16,068,463**	**14,718,595**	**15,474,566**	**16,879,640**	**16,670,646**	**17,628,420**	**16,755,220**	**873,200**
4300	***Licenses and Permits***										
4332	Occupational License Fees	203,270	196,674	187,100	195,220	221,525	215,930	208,433	214,690	214,690	0
4333	Building Permits	1,191,302	464,485	337,091	222,635	169,573	166,910	438,249	460,160	115,040	345,120
4334	Electrical Permits	54,200	28,060	17,399	10,789	15,680	11,210	18,548	19,480	4,870	14,610
4335	Plumbing Permits	45,605	23,065	14,868	-1,873	11,300	10,440	12,477	13,110	3,280	9,830

Revenue Schedule

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Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
General Fund										
4300 *Licenses and Permits*										
4337 Liquor License Fees	25,044	32,120	28,846	46,235	39,160	43,900	42,798	44,080	44,080	0
4342 Engineering Plan Review Fees	156,515	47,043	24,718	98,998	112,010	63,510	76,100	79,910	19,980	59,930
4343 Occ. & Tax License App. Fees	27,590	23,365	19,240	20,474	24,215	36,690	20,772	21,400	21,400	0
4345 Engineering Permit Fees	148,969	2,010	25,876	59,651	76,723	31,840	107,511	112,880	28,220	84,660
4347 Mechanical Fees	68,340	25,450	13,240	22,210	11,230	12,770	19,516	20,490	5,120	15,370
4349 Sign Permits	0	100	2,230	0	0	0	-250	0	0	0
4370 Fire Permits	24,300	22,950	18,000	22,900	27,400	24,200	22,175	23,280	5,820	17,460
4371 Fire Alarm Permits	0	0	800	4,850	6,250	7,160	7,400	7,770	1,940	5,830
4372 Fire Sprinkler Permits	0	2,650	13,853	4,900	4,250	4,890	3,626	3,810	950	2,860
4471 Certificate of Occupancy Fee	54,690	25,235	11,600	7,350	5,900	6,750	6,913	7,200	1,800	5,400
Total Licenses and Permits	**1,999,825**	**893,207**	**714,861**	**714,338**	**725,216**	**636,200**	**984,268**	**1,028,260**	**467,190**	**561,070**
440 *Charges for Services*										
4336 Plan Check Fees	529,383	130,163	61,341	125,731	108,634	102,260	182,702	182,690	45,670	137,020
4430 Passport Revenue	153,452	159,998	194,259	100,498	99,687	78,140	115,119	115,120	115,120	0
4440 False Alarm Fee	15,960	104,360	4,350	0	0	10,000	14,100	14,100	14,100	0
4441 Fingerprinting Fees	10,580	7,260	6,450	8,770	10,685	11,420	8,054	8,050	8,050	0
4442 Report Copy Fees	11,884	10,224	8,496	8,877	11,979	11,360	9,197	9,200	9,200	0
4443 Jail Reimbursement Fees	10	0	0	0	0	0	0	0	0	0
4444 Garnishment Fees	0	0	494	2,198	1,686	2,000	1,984	1,980	1,980	0
4458 Planning Application Fees	98,296	50,685	39,820	155,450	74,287	59,800	58,508	58,510	14,630	43,880
4459 Dev. Svcs. Document Fees	0	0	0	0	10	10	0	0	0	0
4468 Library Fees	7,724	9,628	11,514	19,516	0	0	10	10	10	0
4469 Fire Plan Review	0	475	9,400	14,300	15,550	16,550	23,108	23,110	23,110	0
4470 Residential Plan Review	1,600	400	0	0	0	0	0	0	0	0
4472 Plan Re-Check Revision Fee	5,750	3,400	1,650	100	50	80	943	950	240	710
4473 Commercial Plan Review	111,450	94,750	2,100	5,000	7,100	7,530	882	880	220	660
4475 Sports Programs	68,005	90,427	110,332	142,173	89,751	99,200	81,574	165,000	15,000	150,000

Revenue Schedule

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Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
General Fund										
440 *Charges for Services*										
4476 Special Events	72,931	55,402	13,434	11,691	28,059	4,770	30,620	373,000	23,000	350,000
4477 Summer Programs	1,165	-30	0	0	0	0	0	0	0	0
4478 Leisure Activities	139,851	101,134	77,612	75,618	84,422	90,290	74,728	140,000	0	140,000
4479 Facility Rentals	79,698	128,699	153,028	149,627	153,437	163,290	147,161	147,160	36,790	110,370
4480 Senior Programs	555	0	36	0	160	160	853	850	210	640
4481 Library Item Sales	0	0	0	0	-25	0	0	0	0	0
4495 Fire ALS Fees	0	0	71,721	102,373	116,174	80,350	88,082	88,080	88,080	0
4496 Engineering Charges	0	0	0	165,454	266,534	300,000	125,000	125,000	125,000	0
4570 Copy Reimbursements	1,179	280	350	240	120	220	64	60	60	0
Total Charges for Services	**1,309,472**	**947,253**	**766,387**	**1,087,616**	**1,068,300**	**1,037,430**	**962,689**	**1,453,750**	**520,470**	**933,280**
4500 *Fines, Forfeitures and Penalties*										
4571 Court Fines	1,357,326	831,111	936,045	978,677	965,421	1,005,500	979,425	999,010	999,010	0
4572 Library Fines	6,683	6,248	27,537	39,514	60,065	36,600	62,473	62,460	31,230	31,230
4573 Other Penalty Collections	8,692	3,471	1,668	1,782	1,459	1,470	953	970	970	0
4576 ZJCLF Filing Fees	2	0	0	84	0	0	24	20	20	0
4577 ZSPLS--Suspended Plates	15,141	10,251	13,834	14,055	20,640	22,700	23,180	23,640	23,640	0
4580 Impound Fees	78,620	109,950	136,800	117,775	118,200	119,890	157,097	160,240	160,240	0
4581 NSF Fees	550	425	298	275	175	130	1,195	1,220	1,220	0
4582 Photo Red Light Fines	0	258,337	76,846	0	0	0	0	0	0	0
4583 Photo Speed Fines	0	137,257	69,824	0	0	0	0	0	0	0
4584 Process Service Fee	0	6,440	12,635	0	0	0	0	0	0	0
4585 ZOS3 City Police Officer Safety Eq	0	0	0	0	8,969	8,040	20,802	21,220	21,220	0
4587 ZOS13 City Code Enforcement Saf	0	0	0	0	6	10	2	10	10	0
4599 Other Fines, Forfeits, and Penalti	0	0	0	0	104	0	1,018	1,040	1,040	0
Total Fines, Forfeitures and Penalties	**1,467,013**	**1,363,489**	**1,275,488**	**1,152,162**	**1,175,038**	**1,194,340**	**1,246,169**	**1,269,830**	**1,238,600**	**31,230**
460 *Sale of Assets*										
4676 Other Asset Sales	15,188	1,662	33	0	0	0	0	0	0	0

Revenue Schedule

FY 2008-2014

Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
General Fund										
460 *Sale of Assets*										
Total Sale of Assets	**15,188**	**1,662**	**33**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
480 *Miscellaneous Revenue*										
4474 Concession Percentage	4,646	0	0	0	0	0	0	0	0	0
4825 Operating Lease Payments	0	0	0	31,224	132,596	76,780	131,175	131,180	0	131,180
4840 CAD Reimbursement Revenue	0	0	0	0	80,456	80,450	153,642	153,640	0	153,640
4850 Tipping Fees	210,117	159,136	106,016	137,515	127,474	131,820	102,895	102,900	0	102,900
4881 Interest Earned	1,370,136	239,792	262,052	217,194	254,708	363,030	331,926	331,920	82,980	248,940
4882 Private Donations / Contributions	14,430	10,610	16,672	16,947	36,241	50,000	30,135	101,110	0	101,110
4891 Cash Over or (Short)	1,116	471	-6,284	-4,260	-226	20	25	20	0	20
4893 Private Donations - Library	4,874	4,728	3,302	0	0	12,000	0	0	0	0
4894 Private Donations - Recreation	6,008	1,864	1,027	0	0	0	0	0	0	0
4898 Workers' Comp Rec'd by Employ	4,219	22,647	0	359	0	0	0	0	0	0
4899 Other Miscellaneous Revenue	195,037	208,628	1,579,400	171,315	355,577	68,420	214,954	214,950	0	214,950
Total Miscellaneous Revenue	**1,810,583**	**647,874**	**1,962,184**	**570,295**	**986,826**	**782,520**	**964,752**	**1,035,720**	**82,980**	**952,740**
Total General Fund	**54,342,498**	**47,151,217**	**43,674,093**	**41,624,987**	**44,755,897**	**46,845,940**	**46,961,213**	**49,658,250**	**44,044,270**	**5,613,980**
Special Revenue										
201-Highway User Revenue Fund										
4218 Highway User Fees (Gas Tax)	4,764,909	4,161,313	3,942,434	4,020,214	3,817,593	3,844,240	4,115,708	4,128,910	4,128,910	0
4224 Other Cities & Towns - IGAs	0	0	0	88,920	73,320	0	79,242	0	0	0
4881 Interest Earned	79,712	22,092	2,050	2,758	2,070	0	3,293	3,290	820	2,470
4899 Other Miscellaneous Revenue	335	0	3,026	170	2,046	420	8,693	8,690	0	8,690
Total 201-Highway User Revenue Fund	**4,844,956**	**4,183,405**	**3,947,510**	**4,112,062**	**3,895,029**	**3,844,660**	**4,206,936**	**4,140,890**	**4,129,730**	**11,160**
202-Senior Nutrition										
4220 Other State Sources	68,207	0	0	0	0	0	0	0	0	0
4223 Federal Grants & Other Sources	166,039	234,844	227,805	329,296	274,874	186,820	294,004	296,450	0	296,450
4225 Other Governments	12,450	12,950	17,350	17,950	18,990	18,990	18,600	16,100	0	16,100

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Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Special Revenue										
202-Senior Nutrition										
4879 Donations Rec'd Senior Transpor	0	923	572	631	471	470	570	570	0	570
4881 Interest Earned	0	349	142	144	160	130	172	170	40	130
4882 Private Donations / Contributions	3,882	3,897	4,011	2,278	2,889	1,620	7,840	7,840	0	7,840
4883 Donation Rec'd Onsite Sr. Meal	7,986	7,013	7,095	6,605	6,139	5,780	4,373	4,370	0	4,370
4884 Donations Rec'd Home Del. Meal	1,683	1,359	4,509	3,318	2,737	1,920	2,504	2,500	0	2,500
4899 Other Miscellaneous Revenue	52	0	0	0	2,325	2,320	0	0	0	0
Total 202-Senior Nutrition	**260,300**	**261,335**	**261,484**	**360,223**	**308,584**	**218,050**	**328,063**	**328,000**	**40**	**327,960**
203-Community Action Program										
4220 Other State Sources	18,300	0	0	0	0	0	0	0	0	0
4223 Federal Grants & Other Sources	117,193	115,228	34,522	145,199	141,503	143,700	143,700	91,260	0	91,260
4225 Other Governments	36,131	0	22,408	34,714	-8,545	0	0	0	0	0
4882 Private Donations / Contributions	0	19,300	20,300	23,700	0	10,000	0	0	0	0
Total 203-Community Action Program	**171,624**	**134,528**	**77,230**	**203,613**	**132,958**	**153,700**	**143,700**	**91,260**	**0**	**91,260**
205-Home Grant										
4220 Other State Sources	0	0	0	0	0	0	0	147,160	0	147,160
4223 Federal Grants & Other Sources	0	0	414,888	193,356	229,099	319,910	0	0	0	0
4225 Other Governments	0	0	0	0	0	0	0	140,950	0	140,950
4881 Interest Earned	26,848	3,278	-14	0	16	0	0	0	0	0
Total 205-Home Grant	**26,848**	**3,278**	**414,874**	**193,356**	**229,115**	**319,910**	**0**	**288,110**	**0**	**288,110**
206-State R.I.C.O. W/ Attorney General										
4881 Interest Earned	50	0	0	0	1	0	0	0	0	0
Total 206-State R.I.C.O. W/ Attorney General	**50**	**0**	**0**	**0**	**1**	**0**	**0**	**0**	**0**	**0**
207-Federal R.I.C.O. With A.G.										
4881 Interest Earned	72	0	0	0	2	0	0	0	0	0
Total 207-Federal R.I.C.O. With A.G.	**72**	**0**	**0**	**0**	**2**	**0**	**0**	**0**	**0**	**0**

Revenue Schedule

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	Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Special Revenue											
209-Other Grants											
4220	Other State Sources	28,073	267,662	331,535	95,723	235,617	0	10,788	175,000	0	175,000
4223	Federal Grants & Other Sources	203,429	445,756	2,655,839	382,172	204,529	1,574,670	166,277	768,720	0	768,720
4225	Other Governments	389	65,111	10,347	29,653	0	0	9,051	0	0	0
4881	Interest Earned	12,462	2,471	36	50	88	0	0	0	0	0
4882	Private Donations / Contributions	135,256	394,466	257,237	145,902	138,343	17,080	10,442	133,010	0	133,010
4899	Other Miscellaneous Revenue	0	0	0	107,732	0	5,000,000	0	5,000,000	0	5,000,000
Total 209-Other Grants		**379,609**	**1,175,466**	**3,254,993**	**761,232**	**578,577**	**6,591,750**	**196,559**	**6,076,730**	**0**	**6,076,730**
212-Library Projects											
4220	Other State Sources	21,160	1,135	8,844	1,704	19,000	0	6,590	0	0	0
4223	Federal Grants & Other Sources	0	0	0	16,685	52	0	108,350	0	0	0
4225	Other Governments	0	0	0	0	13,211	0	0	0	0	0
4881	Interest Earned	1,758	0	0	0	17	0	0	0	0	0
4882	Private Donations / Contributions	3,000	2,535	0	0	12,532	0	3,595	0	0	0
Total 212-Library Projects		**25,918**	**3,670**	**8,844**	**18,389**	**44,813**	**0**	**118,535**	**0**	**0**	**0**
214-Cemetery Maintenance Fund											
4881	Interest Earned	0	0	0	0	102	2,800	0	0	0	0
4882	Private Donations / Contributions	0	0	0	295,779	2,113	2,500	0	0	0	0
Total 214-Cemetery Maintenance Fund		**0**	**0**	**0**	**295,779**	**2,215**	**5,300**	**0**	**0**	**0**	**0**
215-Transit Fund											
4211	Maricopa County	850,000	0	0	0	0	0	0	0	0	0
4219	Local Transp. Assist.(Lottery)	447,147	453,688	291,454	61,744	223,694	223,690	0	0	0	0
4223	Federal Grants & Other Sources	400,000	0	1,031,258	1,256,386	521,759	500,000	30,740	450,000	0	450,000
4224	Other Cities & Towns - IGAs	609,553	374,017	430,059	59,144	30,328	0	245,796	240,000	0	240,000
4225	Other Governments	0	135,194	152,270	182,207	11,261	150,000	238,286	150,000	0	150,000
4881	Interest Earned	61,524	17,119	1,979	2,693	1,627	2,410	2,015	2,010	500	1,510
Total 215-Transit Fund		**2,368,225**	**980,018**	**1,907,019**	**1,562,174**	**788,669**	**876,100**	**516,837**	**842,010**	**500**	**841,510**

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Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Special Revenue										
216-Co. R.I.C.O. w/Maricopa Atty										
4598 Seizure Funds	180,999	45,475	204,573	0	9,151	0	0	0	0	0
4881 Interest Earned	1,572	430	0	1	4	0	0	0	0	0
Total 216-Co. R.I.C.O. w/Maricopa Atty	**182,570**	**45,905**	**204,573**	**1**	**9,155**	**0**	**0**	**0**	**0**	**0**
224-COPS Universal Hiring Fund										
4223 Federal Grants & Other Sources	71,798	0	0	0	0	0	0	0	0	0
4881 Interest Earned	884	0	0	0	0	0	0	0	0	0
Total 224-COPS Universal Hiring Fund	**72,682**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
225-Voca Crime Victim Advocate										
4220 Other State Sources	38,354	32,190	42,775	44,399	40,847	48,000	43,897	48,000	0	48,000
Total 225-Voca Crime Victim Advocate	**38,354**	**32,190**	**42,775**	**44,399**	**40,847**	**48,000**	**43,897**	**48,000**	**0**	**48,000**
227-Court Payments										
4574 ZCL Time Payment	17,492	17,893	21,500	23,501	21,290	22,780	22,968	23,430	23,430	0
4575 Fill The Gap Payments	11,792	12,126	10,478	9,949	9,487	11,120	12,102	12,340	12,340	0
4576 ZJCLF Filing Fees	1,287	2,457	1,840	2,622	3,265	2,530	3,691	3,760	3,760	0
4579 Court Enhancement Fee	102,000	95,507	81,934	69,702	55,971	58,680	63,705	64,980	64,980	0
4881 Interest Earned	8,306	996	283	289	196	270	365	360	90	270
Total 227-Court Payments	**140,877**	**128,979**	**116,036**	**106,063**	**90,209**	**95,380**	**102,831**	**104,870**	**104,600**	**270**
229-Regional Family Advocacy										
4224 Other Cities & Towns - IGAs	396,273	476,912	460,968	462,900	448,865	490,400	490,400	619,080	619,080	0
4225 Other Governments	0	0	0	0	82,000	0	0	0	0	0
4881 Interest Earned	0	0	0	0	39	0	0	0	0	0
4882 Private Donations / Contributions	0	15,038	32,500	44,544	42,009	56,010	0	100,000	0	100,000
4899 Other Miscellaneous Revenue	0	0	0	1,777	656	1,440	170	170	0	170
Total 229-Regional Family Advocacy	**396,273**	**491,950**	**493,468**	**509,221**	**573,569**	**547,850**	**490,570**	**719,250**	**619,080**	**100,170**
230-0.5% Dedicated Sales Tax										
4104 City Sales Tax	6,313,621	5,733,285	5,286,344	5,183,826	5,511,338	5,760,620	5,608,001	5,777,760	5,576,970	200,790

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Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Special Revenue										
230-0.5% Dedicated Sales Tax										
4881 Interest Earned	136,899	20,676	1,241	548	827	600	1,440	1,440	360	1,080
Total 230-0.5% Dedicated Sales Tax	**6,450,521**	**5,753,962**	**5,287,585**	**5,184,374**	**5,512,165**	**5,761,220**	**5,609,441**	**5,779,200**	**5,577,330**	**201,870**
235-Public Safety Dedicated Sales Tax										
4104 City Sales Tax	6,309,392	5,717,672	5,286,451	5,183,710	5,511,414	5,760,620	5,608,001	5,777,760	5,576,970	200,790
4223 Federal Grants & Other Sources	496	0	0	0	0	0	0	0	0	0
4225 Other Governments	200,000	0	0	0	0	0	0	0	0	0
4881 Interest Earned	112,015	6,951	-108	592	660	870	2,200	2,200	550	1,650
Total 235-Public Safety Dedicated Sales Tax	**6,621,903**	**5,724,623**	**5,286,343**	**5,184,302**	**5,512,074**	**5,761,490**	**5,610,201**	**5,779,960**	**5,577,520**	**202,440**
240-CDBG										
4201 Other Federal Sources - ARRA	0	0	0	76,502	0	0	0	0	0	0
4212 Community Develop. Block Grant	0	0	0	472,496	362,983	695,820	242,390	606,570	0	606,570
4223 Federal Grants & Other Sources	661,645	514,897	605,286	0	0	0	0	241,100	0	241,100
Total 240-CDBG	**661,645**	**514,897**	**605,286**	**548,998**	**362,983**	**695,820**	**242,390**	**847,670**	**0**	**847,670**
245-Environmental Programs Fund										
4447 NPDES Fee	0	0	0	0	103,624	230,000	226,741	226,740	226,740	0
Total 245-Environmental Programs Fund	**0**	**0**	**0**	**0**	**103,624**	**230,000**	**226,741**	**226,740**	**226,740**	**0**
246-Public Arts Fund										
4881 Interest Earned	0	0	0	0	38	0	0	50	0	50
4882 Private Donations / Contributions	0	25,000	0	0	0	0	0	0	0	0
Total 246-Public Arts Fund	**0**	**25,000**	**0**	**0**	**38**	**0**	**0**	**50**	**0**	**50**
247-ARRA Fund										
4201 Other Federal Sources - ARRA	0	0	314,986	881,970	710,439	0	420,647	0	0	0
Total 247-ARRA Fund	**0**	**0**	**314,986**	**881,970**	**710,439**	**0**	**420,647**	**0**	**0**	**0**
701-Volunteer Fireman's Pension										
4881 Interest Earned	10,006	1,933	244	281	182	300	323	320	80	240
4887 Fire Insurance Premium Tax	116	134	0	0	0	0	0	0	0	0

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Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Special Revenue										
701-Volunteer Fireman's Pension										
Total 701-Volunteer Fireman's Pension	**10,122**	**2,067**	**244**	**281**	**182**	**300**	**323**	**320**	**80**	**240**
703-125 Plan										
4899 Other Miscellaneous Revenue	0	6,144	0	0	0	0	0	0	0	0
Total 703-125 Plan	**0**	**6,144**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Special Revenue	**22,652,549**	**19,467,417**	**22,223,249**	**19,966,436**	**18,895,248**	**25,149,530**	**18,257,671**	**25,273,060**	**16,235,620**	**9,037,440**
Capital Projects										
304-Street Construction										
4211 Maricopa County	0	0	0	0	0	0	0	1,700,000	0	1,700,000
4220 Other State Sources	0	358,839	0	2,660,000	0	0	0	0	0	0
4223 Federal Grants & Other Sources	0	0	0	0	0	1,314,000	241,420	2,564,000	0	2,564,000
4224 Other Cities & Towns - IGAs	150,946	0	0	0	125,000	0	25,068	0	0	0
4225 Other Governments	0	44,520	543,225	415,369	0	0	125,000	0	0	0
4344 Development Fees	2,184,110	618,302	509,706	305,216	211,426	185,700	421,886	278,550	0	278,550
4346 Developer Contributions	84,426	57,618	-25,000	0	25,920	0	35,095	35,090	0	35,090
4872 Traffic Signal Cost Sharing	203,887	560,000	0	0	203,752	240,000	0	240,000	0	240,000
4881 Interest Earned	418,023	81,815	70,892	41,762	7,050	20,900	20,900	70,900	5,220	65,680
4890 Reimbursement/Cost Share	0	692	0	2,883	488,937	0	0	0	0	0
4899 Other Miscellaneous Revenue	0	0	0	0	236	0	0	0	0	0
4901 Bond Proceeds	0	0	14,000,000	0	0	0	0	0	0	0
4939 Bond Proceeds	0	1,000,000	0	0	0	0	0	0	0	0
Total 304-Street Construction	**3,041,392**	**2,721,786**	**15,098,823**	**3,425,230**	**1,062,322**	**1,760,600**	**869,368**	**4,888,540**	**5,220**	**4,883,320**
308-Police Development										
4220 Other State Sources	0	0	0	107,781	0	0	0	0	0	0
4344 Development Fees	551,417	140,427	141,383	41,529	66,707	32,600	282,692	48,900	0	48,900
4881 Interest Earned	44,573	13,613	2,009	1,556	183	1,700	79	1,780	20	1,760
Total 308-Police Development	**595,990**	**154,040**	**143,392**	**150,867**	**66,890**	**34,300**	**282,771**	**50,680**	**20**	**50,660**

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Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Capital Projects										
310-Parkland										
4465 Parks Development Fee	1,906,738	797,760	292,617	52,521	27,511	117,800	6,245	176,700	0	176,700
4881 Interest Earned	65,267	16,246	63,030	33,597	1,666	3,700	1,145	11,150	290	10,860
4901 Bond Proceeds	0	0	8,000,000	0	0	0	0	0	0	0
Total 310-Parkland	**1,972,005**	**814,006**	**8,355,647**	**86,118**	**29,177**	**121,500**	**7,390**	**187,850**	**290**	**187,560**
311-Library Development										
4344 Development Fees	253,428	107,876	40,482	7,266	3,966	34,500	1,841	53,590	0	53,590
4881 Interest Earned	27,523	171	0	0	0	0	0	20	0	20
Total 311-Library Development	**280,951**	**108,047**	**40,482**	**7,266**	**3,966**	**34,500**	**1,841**	**53,610**	**0**	**53,610**
312-Coldwater Park										
4881 Interest Earned	87	0	0	0	1	0	0	0	0	0
Total 312-Coldwater Park	**87**	**0**	**0**	**0**	**1**	**0**	**0**	**0**	**0**	**0**
313-MDC '99 EMD Building										
4881 Interest Earned	182	0	0	0	2	0	0	0	0	0
Total 313-MDC '99 EMD Building	**182**	**0**	**0**	**0**	**2**	**0**	**0**	**0**	**0**	**0**
316-Dysart Redevelopment Project										
4881 Interest Earned	-523	0	0	0	0	0	0	0	0	0
Total 316-Dysart Redevelopment Project	**-523**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
317-Landscaping Landfill Remediation										
4870 Landscaping Landfill Contribution	70,039	45,128	16,744	30,559	28,328	0	25,584	25,580	0	25,580
4881 Interest Earned	21,087	4,162	667	689	511	0	846	840	210	630
Total 317-Landscaping Landfill Remediation	**91,125**	**49,291**	**17,411**	**31,248**	**28,838**	**0**	**26,430**	**26,420**	**210**	**26,210**
318-General Government Development										
4344 Development Fees	949,357	295,987	186,666	41,557	90,151	90,500	291,445	135,750	0	135,750
4881 Interest Earned	111,961	25,023	2,468	2,346	1,057	10,600	1,276	0	0	0
Total 318-General Government Development	**1,061,318**	**321,010**	**189,134**	**43,904**	**91,208**	**101,100**	**292,721**	**135,750**	**0**	**135,750**

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	Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Capital Projects											
319-Fire Dept. Development											
4344	Development Fees	990,426	321,320	185,273	39,364	88,478	94,300	609,405	141,450	0	141,450
4881	Interest Earned	41,195	10,260	980	535	348	130	8	10,010	0	10,010
Total 319-Fire Dept. Development		**1,031,621**	**331,580**	**186,253**	**39,899**	**88,826**	**94,430**	**609,413**	**151,460**	**0**	**151,460**
320-Improvement Districts											
4778	Bond Proceeds	0	0	0	0	0	25,000,000	0	25,000,000	0	25,000,000
Total 320-Improvement Districts		**0**	**0**	**0**	**0**	**0**	**25,000,000**	**0**	**25,000,000**	**0**	**25,000,000**
601-Vehicle Replacement											
4494	Equipment Replacement Charges	1,580,800	1,608,200	218,270	0	0	0	0	0	0	0
4676	Other Asset Sales	199,550	217,218	112,226	6,729	27,251	0	9,734	9,730	0	9,730
4881	Interest Earned	138,628	39,420	4,833	5,864	4,739	6,200	4,471	10,670	1,120	9,550
Total 601-Vehicle Replacement		**1,918,977**	**1,864,838**	**335,329**	**12,594**	**31,989**	**6,200**	**14,205**	**20,400**	**1,120**	**19,280**
603-Equipment Replacement Fund											
4493	Technology Replacement Charge	753,710	829,720	0	0	0	0	0	0	0	0
4676	Other Asset Sales	9,609	4,890	4,099	1,065	11,119	0	11,349	11,350	11,350	0
4881	Interest Earned	9,433	5,251	330	341	402	610	368	980	90	890
4899	Other Miscellaneous Revenue	0	0	8,233	0	0	0	0	0	0	0
Total 603-Equipment Replacement Fund		**772,752**	**839,861**	**12,662**	**1,406**	**11,522**	**610**	**11,717**	**12,330**	**11,440**	**890**
Total Capital Projects		**10,765,878**	**7,204,457**	**24,379,133**	**3,798,531**	**1,414,741**	**27,153,240**	**2,115,856**	**30,527,040**	**18,300**	**30,508,740**
Debt Service											
401-General Obligation Bonds											
4101	Current Year Real Prop. Tax	4,042,216	4,863,308	4,556,528	3,302,156	2,950,218	2,267,260	1,873,431	3,205,190	1,709,060	1,496,130
4102	Prior Year Real Prop. Tax	0	135,716	231,267	155,640	84,966	150,500	0	0	0	0
4223	Federal Grants & Other Sources	0	0	0	0	0	631,140	631,140	602,000	0	602,000
4775	Bond Premium	0	0	40,502	0	0	0	0	0	0	0
4778	Bond Proceeds	0	0	2,815,000	0	0	0	0	0	0	0
4881	Interest Earned	45,577	14,561	69	2,213	1,403	1,700	2,302	2,310	580	1,730

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Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Debt Service										
401-General Obligation Bonds										
4899 Other Miscellaneous Revenue	0	0	642,188	670,338	652,418	0	643,761	0	0	0
Total 401-General Obligation Bonds	**4,087,794**	**5,013,585**	**8,285,553**	**4,130,346**	**3,689,006**	**3,050,600**	**3,150,634**	**3,809,500**	**1,709,640**	**2,099,860**
408-Hwy User's Bonds '85/91/98										
4881 Interest Earned	12,648	1,805	-1	155	153	10	131	130	30	100
Total 408-Hwy User's Bonds '85/91/98	**12,648**	**1,805**	**-1**	**155**	**153**	**10**	**131**	**130**	**30**	**100**
410-Park Issue										
4881 Interest Earned	2,802	1	0	0	1	0	0	0	0	0
4882 Private Donations / Contributions	414,583	439,584	464,584	238,542	765,625	527,080	117,346	117,350	0	117,350
Total 410-Park Issue	**417,386**	**439,585**	**464,584**	**238,542**	**765,626**	**527,080**	**117,346**	**117,350**	**0**	**117,350**
417-Dysart Road M.D.C.										
4881 Interest Earned	1,576	143	17	18	98	100	23	30	10	20
Total 417-Dysart Road M.D.C.	**1,576**	**143**	**17**	**18**	**98**	**100**	**23**	**30**	**10**	**20**
430-0.5% Dedicated Sales Tax										
4881 Interest Earned	197,158	49,344	2,329	2,333	1,800	2,000	2,551	640	640	0
4901 Bond Proceeds	0	48	0	0	0	0	0	0	0	0
Total 430-0.5% Dedicated Sales Tax	**197,158**	**49,392**	**2,329**	**2,333**	**1,800**	**2,000**	**2,551**	**640**	**640**	**0**
Total Debt Service	**4,716,561**	**5,504,510**	**8,752,481**	**4,371,394**	**4,456,684**	**3,579,790**	**3,270,685**	**3,927,650**	**1,710,320**	**2,217,330**
Enterprise										
501-Water Operations										
4448 ADWR Fee	0	0	0	0	34,197	0	34,980	0	0	0
4449 Penalties-Utility Bills	-34	-60	0	-429	-48	0	0	0	0	0
4451 Water Sales	11,230,152	10,877,761	10,851,807	10,750,119	11,673,346	11,122,500	11,592,154	11,766,040	11,766,040	0
4452 Water Meter Installation	155,875	59,470	58,900	20,290	13,620	15,990	9,864	9,870	2,470	7,400
4453 Turn-on Fees	284,239	425,480	264,680	498,511	520,560	225,000	367,172	367,170	367,170	0
4455 On-Line Payment Fee	21,841	37,957	44,511	46,524	0	0	0	0	0	0
4570 Copy Reimbursements	80	0	0	0	0	0	0	0	0	0

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	Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Enterprise											
501-Water Operations											
4581	NSF Fees	3,375	9,665	6,344	5,400	4,750	4,590	3,387	3,450	3,450	0
4880	Capital Contribution - Infrastructu	3,923,176	4,704,901	0	0	0	0	0	0	0	0
4881	Interest Earned	663,170	161,492	98,750	83,230	97,928	59,840	224,855	224,860	56,210	168,650
4890	Reimbursement/Cost Share	1,450	0	0	0	0	0	0	0	0	0
4891	Cash Over or (Short)	-139	-90	-186	-375	182	200	0	0	0	0
4899	Other Miscellaneous Revenue	21,686	32,869	29,557	117,077	41,680	55,130	29,819	29,820	0	29,820
Total 501-Water Operations		**16,304,870**	**16,309,446**	**11,354,363**	**11,520,346**	**12,386,214**	**11,483,250**	**12,262,231**	**12,401,210**	**12,195,340**	**205,870**
503-Sewer Operations											
4449	Penalties-Utility Bills	-25	0	0	-5,696	0	0	0	0	0	0
4454	Sewer Taps	286,293	115,800	36,000	12,900	5,100	5,010	2,710	2,790	2,790	0
4456	Sewer Fees	7,449,333	7,331,167	7,291,881	7,459,580	7,693,129	7,275,100	7,331,782	7,405,100	7,405,100	0
4880	Capital Contribution - Infrastructu	5,656,867	489,866	0	0	0	0	0	0	0	0
4881	Interest Earned	394,342	92,864	83,323	68,051	84,628	58,440	102,103	102,110	25,530	76,580
4890	Reimbursement/Cost Share	0	504	0	87,919	0	0	0	0	0	0
4899	Other Miscellaneous Revenue	0	3,428	3,425	0	1,534	0	0	0	0	0
Total 503-Sewer Operations		**13,786,810**	**8,033,628**	**7,414,629**	**7,622,755**	**7,784,390**	**7,338,550**	**7,436,595**	**7,510,000**	**7,433,420**	**76,580**
513-Sewer Development											
4238	E.P.A. Grant	214,236	20,117	8,369	0	-3,222	0	0	0	0	0
4462	Sewer Development Fee	2,011,218	718,362	682,587	344,655	185,741	549,300	151,307	823,950	0	823,950
4881	Interest Earned	965,742	159,593	7,179	1,317	1,950	18,200	6,120	26,120	1,530	24,590
4899	Other Miscellaneous Revenue	0	0	0	0	0	0	51,300	51,300	0	51,300
4901	Bond Proceeds	0	0	7,726,219	0	0	0	0	0	0	0
Total 513-Sewer Development		**3,191,196**	**898,073**	**8,424,353**	**345,972**	**184,468**	**567,500**	**208,727**	**901,370**	**1,530**	**899,840**
514-Water Development											
4238	E.P.A. Grant	0	1,511,895	242,794	0	0	0	0	0	0	0
4461	Water Development Fee	2,303,936	752,290	678,679	368,764	255,898	525,100	258,000	1,045,650	0	1,045,650
4881	Interest Earned	524,694	120,881	2,138	7,473	6,335	44,600	14,004	44,000	3,500	40,500

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Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Enterprise										
514-Water Development										
4939 Bond Proceeds	0	13,812,235	0	0	0	0	0	0	0	0
Total 514-Water Development	**2,828,630**	**16,197,301**	**923,611**	**376,237**	**262,233**	**569,700**	**272,004**	**1,089,650**	**3,500**	**1,086,150**
520-Sanitation										
4240 Recycling	121,440	104,560	95,486	164,261	153,807	183,770	154,480	0	0	0
4360 Commercial Sanitation Hauler Per	17,051	29,000	20,333	27,562	24,000	13,000	56,662	59,490	14,870	44,620
4449 Penalties-Utility Bills	-14	0	0	-1,536	0	0	0	0	0	0
4450 Refuse Collection	4,346,895	4,600,979	4,779,641	4,819,033	4,885,423	4,828,040	4,925,952	4,969,200	4,969,200	0
4881 Interest Earned	20,173	6,901	752	2,353	2,451	1,820	5,986	5,990	1,500	4,490
4899 Other Miscellaneous Revenue	10,804	11,385	694	7,442	11,819	8,150	27,441	27,440	0	27,440
Total 520-Sanitation	**4,516,347**	**4,752,825**	**4,896,906**	**5,019,116**	**5,077,500**	**5,034,780**	**5,170,521**	**5,062,120**	**4,985,570**	**76,550**
524-Sanitation Development										
4464 Sanitation Development Fee	19,445	18,869	36,497	6,384	3,344	0	0	0	0	0
4881 Interest Earned	7,003	-74	23	23	35	0	28	1,980	10	1,970
Total 524-Sanitation Development	**26,448**	**18,795**	**36,520**	**6,407**	**3,379**	**0**	**28**	**1,980**	**10**	**1,970**
530-Water Equipment Replacement										
4676 Other Asset Sales	886	8,583	41,465	0	0	0	0	0	0	0
4881 Interest Earned	26,099	6,247	865	1,212	979	1,500	1,553	3,050	390	2,660
Total 530-Water Equipment Replacement	**26,985**	**14,830**	**42,330**	**1,212**	**979**	**1,500**	**1,553**	**3,050**	**390**	**2,660**
531-Sewer Equipment Replacement										
4676 Other Asset Sales	1,404	0	0	0	0	0	0	0	0	0
4881 Interest Earned	5,399	996	283	289	337	300	347	650	90	560
Total 531-Sewer Equipment Replacement	**6,803**	**996**	**283**	**289**	**337**	**300**	**347**	**650**	**90**	**560**
532-Sanitation Equipment Replacement										
4676 Other Asset Sales	49,152	69,164	33,880	0	0	0	0	0	0	0
4881 Interest Earned	62,128	15,358	1,920	2,944	2,329	4,000	4,745	8,750	1,190	7,560

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Description	FY 07-08 Actuals	FY 08-09 Actuals	FY 09-10 Actuals	FY10-11 Actuals	FY 11-12 Actuals	FY 12-13 Budget	FY 12-13 Y/E Est	FY 13-14 Projections	Ongoing	OneTime
Enterprise										
532-Sanitation Equipment Replacement										
Total 532-Sanitation Equipment Replacement	**111,281**	**84,522**	**35,800**	**2,944**	**2,329**	**4,000**	**4,745**	**8,750**	**1,190**	**7,560**
Total Enterprise	**40,799,370**	**46,310,414**	**33,128,795**	**24,895,279**	**25,701,829**	**24,999,580**	**25,356,751**	**26,978,780**	**24,621,040**	**2,357,740**
Internal Service										
604-Printer - Copier Service Fund										
4490 Internal Printing/Copying Fees	308,335	221,631	152,247	160,798	199,504	190,460	152,154	225,700	225,700	0
4881 Interest Earned	8,324	3,840	314	321	264	350	391	390	100	290
Total 604-Printer - Copier Service Fund	**316,659**	**225,471**	**152,562**	**161,119**	**199,768**	**190,810**	**152,545**	**226,090**	**225,800**	**290**
605-Risk Management Fund										
4491 Risk Management Charges	1,779,340	1,800,411	1,702,840	1,263,419	1,317,090	1,317,750	1,319,393	1,781,260	1,781,260	0
4881 Interest Earned	50,501	15,529	2,022	2,919	2,224	2,200	3,975	3,970	990	2,980
4899 Other Miscellaneous Revenue	3,634	118	1,116	32,811	22,684	22,680	3,864	3,860	0	3,860
Total 605-Risk Management Fund	**1,833,475**	**1,816,058**	**1,705,978**	**1,299,149**	**1,341,998**	**1,342,630**	**1,327,232**	**1,789,090**	**1,782,250**	**6,840**
606-Fleet Services Fund										
4492 Fleet Management Charges	1,896,516	2,040,793	1,966,435	2,105,475	2,415,292	2,326,990	2,117,709	2,150,000	2,150,000	0
4881 Interest Earned	-21,059	-7,252	0	0	0	0	0	0	0	0
4899 Other Miscellaneous Revenue	677	2,085	1,586	653	2,536	2,540	537	540	0	540
Total 606-Fleet Services Fund	**1,876,134**	**2,035,627**	**1,968,021**	**2,106,127**	**2,417,828**	**2,329,530**	**2,118,246**	**2,150,540**	**2,150,000**	**540**
Total Internal Service	**4,026,268**	**4,077,156**	**3,826,560**	**3,566,395**	**3,959,594**	**3,862,970**	**3,598,023**	**4,165,720**	**4,158,050**	**7,670**
Grand Total	**137,303,124**	**129,715,170**	**135,984,312**	**98,223,021**	**99,183,993**	**131,591,050**	**99,560,199**	**140,530,500**	**90,787,600**	**49,742,900**

Expenditure Schedule

FY 2008-2014

Fund/Department	2007-08 Actuals	2008-09 Actuals	2009-10 Actuals	2010-11 Actuals	2011-12 Actuals	2012-13 Budget	2012-13 Estimates	2013-14 Budget	2013-14 Ongoing	2013-14 Carryover	2013-14 Onetime
General Fund											
City Council	229,437	110,187	110,392	172,047	198,290	243,560	205,983	237,670	211,670	26,000	0
City Administration	2,398,376	1,341,485	1,178,325	1,319,449	1,529,826	1,683,310	1,643,006	1,656,180	1,640,180	16,000	0
Information Technology	3,532,757	2,639,543	1,666,741	1,476,342	1,692,691	1,783,460	1,709,605	1,737,590	1,737,590	0	0
Community Relations	1,167,140	429,691	416,880	394,903	514,570	840,720	704,721	798,570	768,570	30,000	0
Non-Departmental	9,411,978	7,675,211	1,761,203	6,455,416	1,246,402	4,409,720	1,497,468	4,933,690	1,095,000	0	3,838,690
Finance & Budget	2,160,876	1,259,808	1,038,236	1,358,164	1,350,304	1,578,680	1,354,805	1,487,210	1,412,210	75,000	0
Human Resources	1,957,229	764,516	914,161	1,215,931	1,074,592	984,690	933,144	1,068,620	1,068,620	0	0
Development & Engineering Services	8,261,937	3,563,512	2,755,174	2,358,323	2,534,761	3,031,140	2,245,436	2,625,910	2,450,910	175,000	0
City Clerk	989,503	232,359	284,671	275,736	231,102	451,240	443,166	495,690	495,690	0	0
Police	24,893,814	13,325,618	12,239,854	12,619,839	12,600,126	13,553,170	13,299,803	13,609,580	13,553,580	46,000	10,000
City Court	1,628,247	820,134	887,042	791,144	882,922	934,700	884,783	925,800	913,930	11,870	0
Fire	11,669,179	5,458,461	5,353,477	5,496,968	5,541,254	5,761,120	5,978,357	5,810,130	5,800,130	0	10,000
Economic Development	2,200,789	762,983	551,243	550,535	805,202	955,030	727,121	719,330	719,330	0	0
Parks, Recreation & Libraries	10,176,281	5,029,798	4,619,423	4,328,766	4,410,621	5,259,560	4,693,159	5,611,720	4,713,720	0	898,000
Neighborhood & Family Services	2,433,164	1,529,090	1,281,145	1,263,090	1,287,273	1,567,760	1,349,003	1,471,720	1,391,010	17,600	63,110
Public Works	45,623	91,156	54,181	78,823	30,380	30,410	-25,698	104,410	104,410	0	0
Total General Fund	**83,156,330**	**45,033,552**	**35,112,148**	**40,155,476**	**35,930,316**	**43,068,270**	**37,643,862**	**43,293,820**	**38,076,550**	**397,470**	**4,819,800**
Special Revenue											
Highway User Revenue Fund	7,430,465	3,781,175	3,671,125	3,217,901	3,157,625	3,599,440	3,065,908	3,542,700	3,288,600	4,100	250,000
Senior Nutrition	551,082	364,714	341,449	306,422	362,108	549,835	503,989	351,680	351,680	0	0
Community Action Program	449,693	167,664	160,208	168,855	144,761	101,016	97,642	130,360	130,360	0	0
Home Grant	269,750	668,004	414,888	101,430	282,994	348,810	172,576	321,660	7,180	147,160	167,320
Other Grants	542,043	1,124,205	2,934,015	665,268	674,180	5,419,366	2,051,377	6,101,610	25,000	318,720	5,757,890
Library Projects	28,791	4,349	9,262	18,390	24,747	120,940	49,842	0	0	0	0
Cemetery Maintenance Fund	0	0	0	125	1,150	5,000	312	5,000	0	0	5,000
Transit Fund	5,387,576	874,052	1,895,324	1,580,838	2,009,800	1,439,330	1,299,728	1,550,900	1,550,900	0	0
Co. R.I.C.O. w/Maricopa Atty	162,470	68,356	22,116	184,055	6,250	2,902	2,902	0	0	0	0

Expenditure Schedule

FY 2008-2014

Fund/Department	2007-08 Actuals	2008-09 Actuals	2009-10 Actuals	2010-11 Actuals	2011-12 Actuals	2012-13 Budget	2012-13 Estimates	2013-14 Budget	2013-14 Ongoing	2013-14 Carryover	2013-14 Onetime
Special Revenue											
COPS Universal Hiring Fund	0	0	0	1,316	0	0	0	0	0	0	0
Voca Crime Victim Advocate	104,800	54,173	53,852	56,830	50,279	51,059	58,835	57,830	57,830	0	0
Court Payments	113,161	56,382	61,114	43,883	51,720	210,510	46,889	219,020	87,650	121,370	10,000
Regional Family Advocacy	596,556	741,558	741,216	667,396	672,626	1,083,760	948,108	772,800	672,800	0	100,000
0.5% Dedicated Sales Tax	4,000	4,200	4,200	4,200	4,300	4,000	0	4,000	4,000	0	0
Public Safety Dedicated Sales Tax	6,156,069	6,229,029	4,785,513	4,780,260	4,518,843	5,010,110	4,635,815	5,181,420	4,681,420	0	500,000
CDBG	395,485	112,898	262,849	359,403	298,473	452,620	212,698	605,140	120,040	241,100	244,000
Environmental Programs Fund	0	0	0	0	0	278,280	63,685	345,940	155,940	140,000	50,000
Public Arts Fund	0	0	17,938	920	41	135,700	43,510	122,290	25,000	97,290	0
ARRA Fund	0	0	290,722	815,685	636,734	543,742	545,798	0	0	0	0
Volunteer Fireman's Pension	4,838	4,800	4,800	4,800	4,800	5,000	7,000	0	0	0	0
Total Special Revenue	**32,196,779**	**14,255,559**	**15,670,591**	**12,977,977**	**12,901,431**	**19,361,420**	**13,806,614**	**19,312,350**	**11,158,400**	**1,069,740**	**7,084,210**
Capital Projects											
Street Construction	7,537,955	9,587,938	7,987,733	8,755,600	7,564,906	9,151,380	2,001,970	12,601,380	0	7,491,380	5,110,000
Police Development	311,895	238,962	1,054,282	1,169,667	0	0	0	839,660	0	0	839,660
Parkland	1,626,998	3,159,423	5,637,717	11,562,514	781,971	800,000	58,931	1,070,000	0	270,000	800,000
Library Development	5,369,156	1,205,213	-1,606	0	0	0	0	0	0	0	0
General Government Development	0	22,699	8,469	0	0	0	0	0	0	0	0
Fire Dept. Development	2,651,630	848,667	1,080,916	524,374	76,771	109,490	121,317	2,183,860	0	0	2,183,860
Improvement Districts	0	0	0	0	0	25,000,000	0	25,000,000	0	0	25,000,000
City Center	0	0	0	0	0	2,000,000	1,487,914	1,000,000	0	1,000,000	0
Vehicle Replacement	837,314	1,308,481	92,080	55,393	368,816	1,252,000	0	1,814,020	0	1,171,000	643,020
Equipment Replacement Fund	756,519	729,629	21,279	248,951	1,261,747	801,030	752,311	454,900	0	55,000	399,900
Total Capital Projects	**19,091,467**	**17,101,012**	**15,880,870**	**22,316,499**	**10,054,211**	**39,113,900**	**4,422,443**	**44,963,820**	**0**	**9,987,380**	**34,976,440**

Expenditure Schedule

FY 2008-2014

Fund/Department	2007-08 Actuals	2008-09 Actuals	2009-10 Actuals	2010-11 Actuals	2011-12 Actuals	2012-13 Budget	2012-13 Estimates	2013-14 Budget	2013-14 Ongoing	2013-14 Carryover	2013-14 Onetime
Debt Service											
General Obligation Bonds	5,672,470	3,404,630	8,320,638	5,158,756	4,905,540	4,867,200	4,865,200	4,895,550	4,895,550	0	0
Hwy User's Bonds '85/91/98	517,584	400,588	405,688	405,844	405,125	413,150	411,150	415,460	415,460	0	0
Park Issue	2,685,240	1,375,570	1,410,320	1,446,030	1,433,475	1,475,480	1,473,080	3,010,950	3,010,950	0	0
Dysart Road M.D.C.	1,436,550	718,266	728,542	714,067	633,570	196,150	196,318	196,600	196,600	0	0
0.5% Dedicated Sales Tax	8,202,736	4,869,035	5,393,687	5,453,473	5,451,909	5,717,610	5,714,653	5,753,780	5,753,780	0	0
Total Debt Service	**18,514,580**	**10,768,089**	**16,258,875**	**13,178,170**	**12,829,619**	**12,669,590**	**12,660,401**	**14,272,340**	**14,272,340**	**0**	**0**
Enterprise											
Water Operations	24,055,649	15,671,755	14,796,658	15,384,792	14,322,089	11,023,070	8,364,170	11,138,570	9,508,620	629,950	1,000,000
Sewer Operations	14,468,886	10,477,327	10,149,206	10,327,096	10,120,788	8,339,620	6,709,334	7,662,600	6,611,430	51,170	1,000,000
Sewer Development	687	424,460	238,450	1,017,576	1,177,528	5,630,000	710,000	4,870,000	0	3,220,000	1,650,000
Water Development	7,734	428,029	838,184	1,264,610	4,202,400	10,650,000	3,426,436	8,750,000	0	5,700,000	3,050,000
Sanitation	7,799,923	4,262,178	3,712,680	3,537,979	3,827,978	3,910,980	3,532,846	4,217,230	3,717,230	0	500,000
Sanitation Development	86,947	72,989	12,529	15,515	0	0	0	0	0	0	0
Water Equipment Replacement	0	0	0	3,317	57,415	126,930	23,340	250,500	0	27,500	223,000
Sewer Equipment Replacement	0	0	0	0	165	102,600	38,772	224,500	0	62,500	162,000
Sanitation Equipment Replacement	0	0	0	0	7,227	1,376,550	1,065,809	1,672,000	0	825,000	847,000
Total Enterprise	**46,419,826**	**31,336,738**	**29,747,707**	**31,550,885**	**33,715,590**	**41,159,750**	**23,870,707**	**38,785,400**	**19,837,280**	**10,516,120**	**8,432,000**
Internal Service											
Printer - Copier Service Fund	265,880	144,929	133,141	134,263	181,613	187,000	77,593	167,000	167,000	0	0
Risk Management Fund	2,534,943	1,163,048	1,049,616	1,804,098	892,292	1,683,420	1,510,513	2,162,610	1,782,610	0	380,000
Fleet Services Fund	4,132,463	2,128,919	1,919,298	1,971,818	2,254,197	2,313,670	2,183,758	2,108,470	2,058,470	0	50,000
Total Internal Service	**6,933,286**	**3,436,896**	**3,102,055**	**3,910,179**	**3,328,102**	**4,184,090**	**3,771,864**	**4,438,080**	**4,008,080**	**0**	**430,000**
Grand Total	**206,312,268**	**121,931,846**	**115,772,246**	**124,089,186**	**108,759,269**	**159,557,020**	**96,175,891**	**165,065,810**	**87,352,650**	**21,970,710**	**55,742,450**

Schedule of Interfund Transfers

Fiscal Year 2013-2014

	Transfer From:	General Fund 101	Highway Users 201	Transit Fund 215	Advocacy Center 229	Capital Proj Tax 230	Public Safety Tax 235	CDBG 240	Environ-mental Pgms 245	Police Develop. 308	Library Develop. 311	General Govt. Dev. 318	Fire Develop. 319	Water Fund 501	Wastewater Fund 503	Sanitation Fund 520	Risk Mgt Fund 605	Fleet Svc Fund 606	Total
Transfers To Operating Funds																			
205	Home Grant	35,200																	35,200
209	Other Grants	25,000																	25,000
225	Voca Crime Victim Advocate	11,000																	11,000
229	Regional Family Advocacy	195,800																	195,800
246	Public Arts Fund	25,000																	25,000
605	Risk Management Fund	130,000																	130,000
	Total Transfers to Operating Funds	**422,000**																	**422,000**
Transfers To Debt Service Funds																			
408	Hwy User's Bonds '85/91/98		415,000																415,000
410	Park Issue									76,000		482,000							558,000
417	Dysart Road M.D.C.	400,000																	400,000
430	0.5% Dedicated Sales Tax					5,450,000					208,400		95,000						5,753,400
	Total Transfers to Debt Service Funds	**400,000**	**415,000**			**5,450,000**				**76,000**	**208,400**	**482,000**	**95,000**						**7,126,400**
Transfers To Capital Funds																			
304	Street Construction	1,000,000	250,000					240,000											1,490,000
308	Police Development	1,000,000																	1,000,000
310	Parkland	500,000																	500,000
311	Library Development	250,000																	250,000
513	Sewer Development					150,000													150,000
514	Water Development													2,000,000					2,000,000
524	Sanitation Development															50,000			50,000
530	Water Equipment Replacement													332,390					332,390
531	Sewer Equipment Replacement														211,130				211,130
532	Sanitation Equipment Replacement															610,910			610,910
601	Vehicle Replacement	892,040	282,130		3,120		168,100											7,520	1,352,910
603	Equipment Replacement Fund	637,390	12,670	960	39,160		61,240	960	1,360								2,030	4,800	760,570
	Total Transfers to Capital Funds	**4,279,430**	**544,800**	**960**	**42,280**	**150,000**	**229,340**	**240,960**	**1,360**					**2,332,390**	**211,130**	**660,910**	**2,030**	**12,320**	**8,707,910**
	Total Transfers	**5,101,430**	**959,800**	**960**	**42,280**	**5,600,000**	**229,340**	**240,960**	**1,360**	**76,000**	**208,400**	**482,000**	**95,000**	**2,332,390**	**211,130**	**660,910**	**2,030**	**12,320**	**16,256,310**

Summary of Tax Levy and Tax Rate Information

Fiscal Year 2013-2014

	2012-13 Fiscal Year	2013-14 Fiscal Year
Maximum allowable primary property tax levy. A.R.S. §42-17051(A).	$2,397,576	$2,456,898
Amount received from primary property taxation in the prior fiscal year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18).	0	
Property tax levy amounts		
Primary property taxes	$2,328,590	$2,456,890
Secondary property taxes	2,267,260	3,205,190
Total property tax levy amounts	$4,595,850	$5,662,080
Property taxes collected*		
Primary property taxes		
2012-13 year's levy	$2,306,550	
Prior years' levies	0	
Total primary property taxes	$2,306,550	
Secondary property taxes		
2012-13 year's levy	$1,873,431	
Prior years' levies		
Total secondary property taxes	$1,873,431	
Total property taxes collected	$4,179,981	
Property tax rates		
City/Town tax rate		
Primary property tax rate	$0.6751	$0.7884
Secondary property tax rate	0.6559	1.0176
Total city/town tax rate	**$1.3310**	**$1.8060**
Special assessment district tax rates		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.