CITY COUNCIL AGENDA

CITY COUNCIL CHAMBERS . 11465 WEST CIVIC CENTER DRIVE . AVONDALE, AZ 85323

SPECIAL MEETING
April 11, 2016
6:00 PM

CALL TO ORDER BY MAYOR

1 ROLL CALL BY THE CITY CLERK

2 FY 2016-2017 BUDGET WORK SESSION

Staff will present the FY 2016-2017 Budget to Council for review and discussion. This will be the first of two work sessions planned on this topic.

3 ADJOURNMENT

Respectfully submitted,

Carmen Martinez

Carmen Martinez
City Clerk

Council Members of the City of Avondale will attend either in person or by telephone conference call.

Los miembros del Concejo de la Ciudad de Avondale participaran ya sea en persona o por medio de llamada telefonica.

Individuals with special accessibility needs, including sight or hearing impaired, large print, or interpreter, should contact the City Clerk at 623-333-1200 or TDD 623-333-0010 at least two business days prior to the Council Meeting.

Personas con necesidades especiales de accesibilidad, incluyendo personas con impedimentos de vista u oido, o con necesidad de impresion grande o interprete, deben comunicarse con la Secretaria de la Ciudad at 623-333-1200 o TDD 623-333-0010 cuando menos dos dias habiles antes de la junta del Concejo.

Notice is hereby given that pursuant to A.R.S. 1-602.A.9, subject to certain specified statutory exceptions, parents have a right to consent before the State or any of its political subdivisions make a video or audio recording of a minor child. Meetings of the City Council may be audio and/or video recorded and, as a result, proceedings in which children are present may be subject to such recording. Parents, in order to exercise their rights may either file written consent with the City Clerk to such recording, or take personal action to ensure that their child or children are not present when a recording may be made. If a child is present at the time a recording is made, the City will assume that the rights afforded parents pursuant to A.R.S. 1-602.A.9 have been waived.

De acuerdo con la ley A.R.S. 1-602.A.9, y sujeto a ciertas excepciones legales, se da aviso que los padres tienen derecho a dar su consentimiento antes de que el Estado o cualquier otra entidad politica haga grabaciones de video o audio de un menor de edad. Las juntas del Concejo de la Ciudad pueden ser grabadas y por consecuencia, existe la posibilidad de que si hay menores de edad presentes estos aparezcan en estos videos o grabaciones de audio. Los padres puedan ejercitar su derecho si presentan su consentimiento por escrito a la Secretaria de la Ciudad, o pueden asegurarse que los ninos no sten presentes durante la grabacion de la junta. Si hay algun menor de edad presente durante la grabacion, la Ciudad dara por entendido que los padres han renunciado sus derechos de acuerdo a la ley contenida A.R.S. 1-602.A.9.

Category Number:
Item Number: 2

CITY COUNCIL AGENDA

SUBJECT:
FY 2016-2017 Budget Work Session

MEETING DATE:
4/11/2016

TO: Mayor and Council

FROM: Abbe Yacoben, Finance and Budget Director

THROUGH: David Fitzhugh, City Manager

PURPOSE:
The City Manager and staff will present the proposed budget plan for the 2016-2017 fiscal year which totals $196,361,439 prior to supplemental requests.

BACKGROUND:
The Avondale City Charter requires that the City Manager present a recommended budget estimate to the Mayor and Council on or before June 1st for the upcoming year. The estimate must include all estimated revenues and expenditures.

DISCUSSION:
The combined base operating and capital budget for fiscal year 2016-2017 totals $196,361,439 which includes $87,700,155 in operating costs, $84,860,847 in capital projects, $11,955,437 in debt service costs and $11,845,000 contingency. Total revenues anticipated for fiscal year 2016-2017 are $180,038,112. Fund balances will be utilized for one-time expenditures, carryover requests and capital projects. Supplemental requests total $9,130,740 of which $5,486,440 is onetime requests. The ongoing portion of the supplemental requests totals $3,644,300 and includes a four percent (4%) compensation adjustment for general employees.

The capital improvement plan (CIP) was reviewed and discussed with the Capital Improvement Plan Citizens' Committee on February 17th and March 2nd of 2016. The committee meeting minutes are attached to this report. The CIP included in the City Manager's proposed budget includes the Council's recommendations for the one-time capital fund projects. The first year of the CIP will be appropriated with the annual operating budget.

The following list shows the timeline for all actions required for formal adoption of the City's annual budget:

April 11th – Council budget work session

April 18th – Council budget work session

May 16th - Adopt tentative budget

June 1st - Publication of Budget and tax notice

June 8th - Publication of Budget and Tax notice

June 20th - Public hearing and adoption of final budget

July 11th - Adopt Property tax levy

RECOMMENDATION:

This item is for discussion.

ATTACHMENTS:

Description

CIP Minutes - 2.17.16

CIP Minutes - 3.2.16

Proposed Annual Budget

Capital Improvement Plan Committee Meeting Minutes

Wednesday, February 17, 2016

Meeting began at 6:05 p.m..

Members Present:

Richard Childress	Betty Lynch	Mandy Neat
Curtis Nielson	Dan Rauscher	Bradley Ruggles
Edward Striffler		

Members Absent:

Lisa Amos	Martina Torres

Staff Present:

Paul Adams	Dale Nannenga	David Janover
Cindy Blackmore	Kirk Haines	Tracy Stevens
Irma Gonzales	Abbe Yacoben	Dave Vaca

Dave Vaca welcomed the committee. He stated that there were enough members present at the meeting for a quorum. With a quorum a formal recommendation could be given to Council. He suggested members elect a chairperson for the committee. Betty Lynch volunteered and a motion was accepted. Members and staff then introduced themselves.

Abbe Yacoben explained the CIP process and how revenues are generated. She informed the group that two work sessions with Council will be held in April and committee members are welcomed to attend.

Abbe Yacoben began reviewing the development process of the CIP and how revenues are generated. Dave Vaca added that development fee revenue projections were based on growth estimates in the General Plan.

Police Chief Dale Nannenga reviewed Police projects. He stated the RWC radio upgrade was entering the final year of a three year process. He then explained that the property evidence room would be necessary due to changes in evidence storage requirements.

Member Lynch asked if increased children cases versus domestic violence cases would impact evidence room space needs. Chief responded that 2020 would be pushing the space limits and that storage area networking along with putting evidence on compact discs were helping current space demand.

Member Rauscher asked if the command vehicle would have perimeter cameras. Chief stated that it would and the plan was to keep the vehicle simple and about 25to 30 feet in length.

Member Rauscher then asked if evidence that was required to be kept forever could be stored at an off-site such as a mine. Chief said he wasn't aware of any mines close in proximity and that some evidence is currently kept at a Tolleson storage yard.

Member Striffler inquired if the department had decades old forever records in storage. Chief said no and that the forever law was three years old.

Member Striffler asked what makes up the 5,500 homes in the general plan that was driving the development fee amount. Dave Vaca replied that Lakin, Roy's Place, Del Rio and Hillcrest accounted for much of that amount.

Fire Chief Adams began discussing upcoming projects. He said that Station 172 was built in 1999 and in need of renovation. Chief stated the ambulance vehicles would provide a service currently being provided by private party. He said the fees generated would pay for the service. He informed the group that funding for the ambulance vehicles would come from the public safety tax balance and not require general fund dollars for purchase.

Member Striffler asked if there was an operating impact. Chief said yes but it was a long process to determine what that amount truly is.

Member Ruggles asked if sworn or civilian models were being reviewed. Chief said both were and that preference would be sworn.

Member Neat asked if four vehicles would be enough. Chief replied at current levels it would be. Member Neat then asked if development would pay for the Lakin station. Dave Vaca said yes and growth pays for itself in Avondale.

Member Nielson inquired why the square footage cost for the fire station was higher than police. Chief Adams stated that opening a new fire station requires more incurred costs due to equipment needs and other requirements.

Member Lynch asked where the Lakin station would be located and how close it would be to the most current southern station. Chief said it would be in the area of El Mirage and Broadway and approximately 2 ½ to 4 miles from the station on Avondale and Durango.

David Janover then reviewed Street projects. David explained that street maintenance and overlay projects were required to extend the life of existing pavement up to twenty years.

Member Nielson asked if the bike lanes on the Central Avenue project would connect with others. David said staff was looking at a citywide bike lane plan.

Member Lynch asked if the Dysart and McDowell improvements could be moved up sooner. She said traffic in that area is backing up to Rancho Santa Fe. David said it was on the radar and may move up sooner. Dave Vaca added that it was a possibility if Goodyear was willing to cost share on the project.

Member Lynch then inquired about the SRP power pole at 107th and McDowell. Tracy Stevens replied that an IGA was finished and the pole should be worked on within the next few months.

Member Lynch asked about building sidewalks between developments for continuity and if Avondale could bill the future developer. Dave Vaca informed the committee that an ordinance was in place to do so if Council should choose to implement.

Cindy Blackmore reviewed the Sewer projects. She mentioned that the WRF upgrades were needed to properly treat wastewater and keep up with demand. She said the administration building at the reclamation facility was being designed.

Member Ruggles asked if a backup force main was common practice and if so why wasn't it addressed sooner. Cindy said she was not on staff when the force main was built so could not answer what was discussed at that time.

Cindy then reviewed the water projects and explained that staff works with engineering to ensure that lines are installed prior to street repairs whenever possible.

Dave Vaca explained that development fees in General Government and Library were repaying General Government due to debt being paid off early and going toward debt service in Library.

Kirk Haines informed the committee that a library needs study will be done in 2017 to look at repurposing the Civic Center Library.

Kirk continued with an overview of Parks projects.

Member Neat asked if any additional space at the library could be used for economic growth such as an association renting the room. Kirk said staff was looking at all options.

Member Striffler inquired about the Crystal Gardens water cells and if the city had given up on them. Kirk said that was part of the operating budget process and would forward the question to Cindy.

Member Lynch asked if the Corte Sierra lot next to the school and cemetery could be developed into parkland. Kirk said he would have to get all parties to the table to see what could be done.

Dave Vaca informed the committee that one-time projects have to compete with not only other CIP fund projects but operating costs as well.

David Janover discussed some of the one-time projects.

Member Neat asked if a kid crossing at the park would be part of the Garden Lakes improvements. David said staff would take a look.

Kirk Haines addressed the last three projects on the one-time list.

Member Lynch asked if development was paying for the cut on Dysart near Thomas. Tracy Stevens said yes the developer was paying for the improvement.

Member Neat inquired about the limited parking at the Care 1st facility. Kirk said the parking lot would be addressed but for maintenance and not adding spaces.

Member Lynch asked if Fire was considering not taking large fire trucks out when a smaller truck could be used. Dave Vaca said Chief Adams was looking at the possibility.

Member Striffler asked if the $600,000 request for Fire truck rehabilitation was part of the vehicle replacement fund. Dave Vaca said they were not since they had already been replaced and the proposal was to rehab the trucks to extend the use life as reserve units.

Abbe Yacoben closed the session with a review of the ½ cent sales taxes for public safety and infrastructure.

The meeting was adjourned at 8:41.

Capital Improvement Plan Committee Meeting Minutes

Wednesday, March 2, 2016

Meeting began at 6:07 p.m.

Members Present:

Betty Lynch	Curtis Nielson	Dan Rauscher
Bradley Ruggles	Edward Striffler	

Members Absent:

Lisa Amos	Richard Childress	Mandy Neat
Martina Torres		

Staff Present:

Abbe Yacoben	Dave Vaca

Dave Vaca welcomed the committee. He stated that there were enough members present at the meeting for a quorum. With a quorum a formal recommendation could be given to Council. He informed the group that staff would take any questions or concerns to the appropriate department if an answer could not be provided at the meeting.

Member Nielson inquired why the RWC Radio projects for Police and Fire were not combined for cost savings measure. It was explained that the costs in the plan were for yearly subscription fees for each department.

Multiple members asked if operating and maintenance costs were available for review for the proposed ambulance purchase by Fire. Dave Vaca stated that Fire Chief Adams was in the process of developing a cost model that would be completed sometime this calendar year. The project would stay in the plan for now as a placeholder but would not move forward without a comprehensive cost analysis.

Member Lynch asked if staff and Chief Adams could take a look at use of vehicles for fire and medical calls respectively. Specifically that appropriate vehicles and manpower be used for fire and medical responses.

Member Nielson asked about the Historical Arch in one-time projects. The committee questioned need for the project and if the Art Committee would be willing to partially fund the project.

Member Ruggles wanted to know if the building portion of the WRF Facility Upgrade would replace or be an addition to the current building. Dave Vaca responded that it would replace the current building which was substandard. It was also explained that the existing building would either be demolished or used for storage depending on assessment.

The meeting was adjourned at 6:29.

City of Avondale

Proposed Annual Budget

Fiscal Year 2016-2017

Council Budget Work Session

April 11, 2016
April 18, 2016

This City Manager's proposed budget estimates are presented on the following pages. Here is a brief summary to help navigate through the document:

Bookmarks – All sections have been bookmarked to provide easy movement between sections. To expand a bookmark, click on the + plus sign to see all subsections. To collapse, click on the – minus sign.

Section 1 - The overall summary of all funds is the first schedule which provides the overview of the entire proposed budget for the 2016-2017 fiscal year.

Section 2 - A summary of each operating fund and all supplemental requests by fund are included in this section.

Section 3 – Department Budgets

Departments are introduced with their summary descriptions, highlights for the 2015-16 fiscal year, objectives for the 2016-17 fiscal year and a summary of performance measures for the prior year actuals, current year estimates and projected for 2016-17.

Department supplemental requests, if any, are summarized followed by the request detail and justifications.

Department budget summaries include a comparison of the new year's request with the current year's budget, estimated expenditures and two prior year's actual expenditures. A summary of position counts is included.

Department operating base budgets are provided and compared to the current year's base. This section also includes all estimated carryover budgets requests and onetime expenditures which are usually items that are not funded with stable City revenue sources. This includes donation based programs, non-recurring grants and fund balance. Positions by title and division are also included.

Section 4 – Capital Improvement Plan – This section includes a summary of all capital fund projected expenditures for the ten year planning horizon. A summary of all funds is followed by the detailed projects by fund.

Section 5 – Appendix – This section includes the following schedules and reports for your review:

Revenue
Expenditures
Interfund Transfers

Projection of Financial Condition by Fund

Fiscal Year 2016-2017

Fund		June 30, 2016 Estimated Fund Balance	2016-2017 Estimated Revenue	2016-2017 Estimated Expenditures	2016-2017 Recommended Supplementals *	Transfers In	Transfers Out	Asssignment/ Stabilization	June 30, 2017 Estimated Fund Balance
101	General Fund	36,232,984	58,480,908	49,087,885	5,730,400	-	7,639,879	22,466,339	9,789,389
Special Revenue									
201	Highway User Revenue Fund	4,958,313	5,116,970	4,033,724	567,970	-	603,100	-	4,870,489
202	Senior Nutrition	(14,530)	353,540	513,704	11,530	178,474	6,780	-	(14,530)
203	Community Action Program	35,754	107,010	113,180	3,740	-	-	-	25,844
205	Home Grant	1,128,902	571,324	1,572,820	-	32,200	-	-	159,606
209	Other Grants	489,545	5,745,163	5,293,320	-	25,000	-	-	966,388
214	Cemetery Maintenance Fund	285,184	330	15,740	-	-	-	-	269,774
215	Transit Fund	990,925	435,340	852,090	193,810	670,510	930	-	1,049,945
216	Co. R.I.C.O. w/Maricopa Atty	10,200	20,000	-	-	-	-	-	30,200
227	Court Payments	657,831	122,640	146,820	1,740	-	-	-	631,911
229	Regional Family Advocacy	222,905	965,335	1,140,530	62,040	255,055	17,820	-	222,905
230	0.5% Dedicated Sales Tax	1,715,514	7,336,933	4,000	-	-	6,350,000	-	2,698,447
235	Public Safety Dedicated Sales Tax	6,033,101	7,338,413	6,045,950	1,360,410	-	611,260	-	5,353,894
240	CDBG	-	975,000	836,170	3,660	-	229,930	-	(94,760)
245	Environmental Programs Fund	536,557	268,370	336,350	6,310	-	930	-	461,337
246	Public Arts Fund	232,356	54,890	144,940	-	25,000	-	-	167,306
	Total Special Revenue	**17,282,558**	**29,411,258**	**21,049,338**	**2,211,210**	**1,186,239**	**7,820,750**	**0**	**16,798,757**
Capital Projects									
303	Street Drainage	-	-	-	-	-	-	-	-
304	Street Construction	8,410,620	5,758,110	16,821,100	-	2,929,000	-	-	276,630
308	Police Development	383,054	235,340	278,660	-	-	-	-	339,734
310	Parkland	2,858,333	377,835	4,465,000	-	1,400,000	-	-	171,168
311	Library Development	16,037	83,825	50,000	-	175,000	207,950	-	16,912
317	Landscaping Landfill Remediation	929,267	20	-	-	-	-	-	929,287
318	General Government Develop.	(900,015)	44,330	-	-	-	-	-	(855,685)
319	Fire Dept. Development	106,500	286,830	757,570	-	660,000	95,000	-	200,760
320	Improvement Districts	-	25,000,000	25,000,000	-	-	-	-	-
322	One Time Capital	680,000	2,102,500	3,363,244	-	600,000	-	-	19,256
601	Vehicle Replacement	6,943,269	6,500	4,119,243	-	1,192,710	-	-	4,023,236
603	Equipment Replacement Fund	1,024,327	500	1,071,700	-	806,940	-	-	760,067
	Total Capital Projects	**20,451,392**	**33,895,790**	**55,926,517**	**0**	**7,763,650**	**302,950**	**0**	**5,881,365**

* Supplemental amount includes employee compensation plan and benefit adjustments

Projection of Financial Condition by Fund

Fiscal Year 2016-2017

Fund		June 30, 2016 Estimated Fund Balance	2016-2017 Estimated Revenue	2016-2017 Estimated Expenditures	2016-2017 Recommended Supplementals *	Transfers In	Transfers Out	Asssignment/ Stabilization	June 30, 2017 Estimated Fund Balance
Debt Service									
401	General Obligation Bonds	182,463	3,752,822	3,701,740	-	-	-	-	233,545
408	Hwy User's Bonds '85/91/98	475,599	130	402,790	-	400,000	-	-	472,939
410	Park Issue	103,661	10	-	-	-	-	-	103,671
417	Dysart Road M.D.C.	1,066,171	40	467,220	-	470,000	-	-	1,068,991
430	0.5% Dedicated Sales Tax	6,784,949	3,190	5,739,537	-	5,802,950	-	-	6,851,552
	Total Debt Service	**8,612,844**	**3,756,192**	**10,311,287**	**0**	**6,672,950**	**0**	**0**	**8,730,699**
Enterprise									
501	Water Operations	30,254,793	14,760,205	12,767,801	751,470	-	3,779,030	-	27,716,697
503	Sewer Operations	11,109,825	10,561,799	8,297,651	299,800	-	1,284,180	-	11,789,993
513	Sewer Development	3,639,310	12,269,850	16,262,290	-	1,150,000	-	-	796,870
514	Water Development	5,064,597	7,114,275	10,710,100	-	3,500,000	-	-	4,968,772
520	Sanitation	8,495,040	5,429,530	4,995,900	55,030	-	736,650	-	8,136,990
524	Sanitation Development	223,909	70	-	-	50,000	-	-	273,979
530	Water Equipment Replacement	1,932,371	1,000	619,940	-	279,030	-	-	1,592,461
531	Sewer Equipment Replacement	357,062	1,125	525,000	-	284,180	-	-	117,367
532	Sanitation Eqt. Replacement	2,525,064	2,500	817,000	-	686,650	-	-	2,397,214
	Total Enterprise	**63,601,971**	**50,140,354**	**54,995,682**	**1,106,300**	**5,949,860**	**5,799,860**	**0**	**57,790,343**
Internal Service									
604	Printer - Copier Service Fund	505,155	216,690	158,500	-	-	-	-	563,345
605	Risk Management Fund	2,767,654	1,889,170	2,312,200	8,050	-	930	-	2,335,644
606	Fleet Services Fund	(651,439)	2,235,470	2,515,030	74,780	-	8,330	-	(1,014,109)
	Total Internal Service	**2,621,370**	**4,341,330**	**4,985,730**	**82,830**	**0**	**9,260**	**0**	**1,884,880**
Trust & Agency									
701	Volunteer Fireman's Pension	230,559	280	5,000	-	-	-	-	225,839
	Total All Funds	**149,033,678**	**180,026,112**	**196,361,439**	**9,130,740**	**21,572,699**	**21,572,699**	**22,466,339**	**101,101,272**

* Supplemental amount includes employee compensation plan and benefit adjustments

Budget Request Summary by Fund

101 General Fund

Resources	Ongoing	Onetime	Carryover	Total
Revenues	49,570,434	8,910,474	-	58,480,908
Fund Balance	-	2,843,286	1,133,970	3,977,256
Total Resources	**49,570,434**	**11,753,760**	**1,133,970**	**62,458,164**
Department Budget Request				
City Council	289,340	-	14,000	303,340
City Administration	1,373,580	-	-	1,373,580
Information Technology	1,981,665	-	32,000	2,013,665
Community Relations	1,011,130	-	58,000	1,069,130
Non-Departmental	1,156,000	-	-	1,156,000
Finance and Budget	1,824,380	-	250,000	2,074,380
Human Resources	989,960	-	30,000	1,019,960
Development & Engineering Services	2,604,590	-	77,000	2,681,590
City Clerk	532,980	-	-	532,980
Police	15,746,070	-	62,200	15,808,270
City Court	949,450	-	-	949,450
Fire and Medical	8,319,820	-	72,880	8,392,700
Economic Development	1,014,090	-	492,530	1,506,620
Parks Recreation and Libraries	5,489,750	-	-	5,489,750
Neighborhood and Family Services	1,634,200	-	45,360	1,679,560
Public Works	36,910	-	-	36,910
Total Budget Request	44,953,915	-	1,133,970	46,087,885
Contingency	-	3,000,000		3,000,000
Transfers Out	3,101,359	4,538,520		7,639,879
Supplemental Requests	800,950	4,215,240		5,016,190
Compensation Adjustment	714,210	-		714,210
Total Estimated Budget	49,570,434	11,753,760	1,133,970	62,458,164
Estimated Balance	-	-	-	-

Supplemental Summary

FY 2016-2017

101 General Fund

Priority	FTE	Description	Ongoing	Onetime	Total
City Administration					
	-	Emerging Leaders Development	-	5,000	5,000
	-	City Attorney Contract Increase	17,520	-	17,520
	-	Employee Job Satisfaction & Engagement Survey Services	20,000	-	20,000
	0.0	**Total City Administration**	**37,520**	**5,000**	**42,520**
Information Technology					
1	-	Bi-Annual Cybersecurity Audit	-	40,000	40,000
2	-	Volunteers/Interns License Pool	7,000	-	7,000
3	-	Increased CRM Maintenance and Support	4,200	-	4,200
4	-	Wireless Infrastructure Replacements	22,000	21,700	43,700
5	-	Increased Internet Bandwidth	6,000	-	6,000
6	-	Fiber Updates/Upgrades at Civic Center	-	65,000	65,000
	0.0	**Total Information Technology**	**39,200**	**126,700**	**165,900**
Finance and Budget					
	-	Impact Fees Audit	-	34,000	34,000
	-	Economic Opportunities Program	-	2,000,000	2,000,000
1	-	Payment to the Department of Revenue for Sales Tax Collection	-	165,000	165,000
4	-	Investment Fees	45,000	-	45,000
5	-	On-line Bid Submittal System	-	25,000	25,000
	0.0	**Total Finance and Budget**	**45,000**	**2,224,000**	**2,269,000**
Human Resources					
1	-	Classification and Compensation Consulting Services	-	187,500	187,500
2	-	ADP Benefits Module	26,000	-	26,000
	0.0	**Total Human Resources**	**26,000**	**187,500**	**213,500**
Development & Engineering Services					
1	1.0	Building/Fire Inspector FTE	86,330	26,300	112,630
2	1.0	Engineering Inspector	103,600	28,500	132,100
6	-	Transportation Plan Update and 10-Year Street CIP Analysis	-	200,000	200,000
	2.0	**Total Development & Engineering Services**	**189,930**	**254,800**	**444,730**
Police					
	-	Transfer of the Gang Task Force Detective	70,230	-	70,230
1	-	Spillman Technologies Inc. Increase	5,270	65,000	70,270
2	-	Increase in Jail Per Diem Billing Rates	5,000	-	5,000
5	1.0	Communications Manager	114,160	3,250	117,410

101 General Fund

Priority	FTE	Description	Ongoing	Onetime	Total
Police					
11	-	Police Unclaimed Property Firearms Proceeds	25,000	-	25,000
	1.0	**Total Police**	**219,660**	**68,250**	**287,910**
City Court					
	-	Audio and Video Recording of Court Proceedings	-	6,900	6,900
	0.0	**Total City Court**	**-**	**6,900**	**6,900**
Fire and Medical					
1	-	Ballistic Vest Replacement Plan	-	13,400	13,400
2	-	Wildland Firefighting Training & Equipment	-	17,500	17,500
3	-	Emergency Operations Center	-	132,000	132,000
4	-	Wildland Fire Deployment	-	107,750	107,750
	0.0	**Total Fire and Medical**	**-**	**270,650**	**270,650**
Economic Development					
1	-	Economic Opportunities Fund	-	250,000	250,000
2	-	Desert Springs	-	64,700	64,700
3	-	Infill Incentive Program	-	94,000	94,000
4	-	Mortensen Property Acquisition Extension	-	81,000	81,000
	0.0	**Total Economic Development**	**-**	**489,700**	**489,700**
Parks Recreation and Libraries					
	-	Billy Moore Days Celebration	-	100,000	100,000
1	-	Increase In Parks Water Fund for Splash Pad	30,000	-	30,000
2	-	Siemens HVAC contract Annual Increase	4,610	-	4,610
3	-	3M Service Agreement Increase	5,000	-	5,000
5	-	Western Avenue Holiday Lighting	-	56,710	56,710
6	-	Sports Turf & Field Renovation	18,120	6,200	24,320
7	-	3M Self Check Systems Replacement	-	50,580	50,580
8	0.5	Recreation Specialist	30,450	1,250	31,700
11	-	Crystal Gardens Concrete Border	-	100,000	100,000
12	-	Registration Software Replacement	-	170,000	170,000
	0.5	**Total Parks Recreation and Libraries**	**88,180**	**484,740**	**572,920**
Neighborhood and Family Services					
1	-	Senior Services Transition into NFS	18,500	25,000	43,500
2	-	Community Action Program	67,680	1,200	68,880
3	1.0	Administrative Assistant	63,280	1,800	65,080
9	-	Volunteer Management System	6,000	9,000	15,000
15	-	Police Housing Incentive Program	-	60,000	60,000
	1.0	**Total Neighborhood and Family Services**	**155,460**	**97,000**	**252,460**
	4.5	**Total Requests General Fund**	**800,950**	**4,215,240**	**5,016,190**
Count: 48	**4.5**	**Grand Totals**	**800,950**	**4,215,240**	**5,016,190**

Budget Request Summary by Fund

201 Highway User Revenue Fund

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	13,024	74,800	87,824
Revenues	5,073,680	43,290	-	5,116,970
Total Resources	**5,073,680**	**56,314**	**74,800**	**5,204,794**
Department Budget Request				
Non-Departmental	3,310	-	-	3,310
Development & Engineering Services	2,183,560	-	-	2,183,560
Public Works	1,522,054	-	74,800	1,596,854
Total Budget Request	3,708,924	-	74,800	3,783,724
Contingency	-	250,000		250,000
Transfers Out	711,220	(108,120)		603,100
Supplemental Requests	-	517,000		517,000
Compensation Adjustment	50,970	-		50,970
Total Estimated Budget	4,471,114	658,880	74,800	5,204,794
Estimated Balance	**$ 602,566**	**($ 602,566)**	**-**	**-**

Supplemental Summary

FY 2016-2017

201 Highway User Revenue Fund

Priority	FTE	Description	Ongoing	Onetime	Total
Development & Engineering Services					
	-	LED Streetlight Conversion and Pole Replacement Debt Service Payment	-	400,000	400,000
4	-	Road/Rail Grade Crossing Safety Upgrades and Battery Back-Up Systems at Select Signalized Intersections	-	117,000	117,000
	0.0	**Total Development & Engineering Services**	**-**	**517,000**	**517,000**
	0.0	**Total Requests Highway User Revenue Fund**	**-**	**517,000**	**517,000**
Count: 2	**0.0**	**Grand Totals**	**-**	**517,000**	**517,000**

Budget Request Summary by Fund

202 Senior Nutrition

Resources	Ongoing	Onetime	Carryover	Total
Revenues	40	353,500	-	353,540
Transfers In	178,474	-	-	178,474
Total Resources	**178,514**	**353,500**	**-**	**532,014**
Department Budget Request				
Neighborhood and Family Services	513,704	-	-	513,704
Total Budget Request	513,704	-	-	513,704
Transfers Out	6,780	-		6,780
Supplemental Requests	-	-		-
Compensation Adjustment	11,530	-		11,530
Total Estimated Budget	532,014	-	-	532,014
Estimated Balance	**($ 353,500)**	**$353,500**	**-**	**-**

Budget Request Summary by Fund

215 Transit Fund

Resources	Ongoing	Onetime	Carryover	Total
Revenues	224,680	210,660	-	435,340
Transfers In	670,510	-	-	670,510
Total Resources	**895,190**	**210,660**	**-**	**1,105,850**
Department Budget Request				
Community Relations	852,090	-	-	852,090
Total Budget Request	852,090	-	-	852,090
Contingency	-	-		-
Transfers Out	930	-		930
Supplemental Requests	-	190,000		190,000
Compensation Adjustment	3,810	-		3,810
Total Estimated Budget	856,830	190,000	-	1,046,830
Estimated Balance	**$ 38,360**	**$20,660**	**-**	**$59,020**

Supplemental Summary

FY 2016-2017

215 Transit Fund

Priority		FTE	Description	Ongoing	Onetime	Total
Community Relations						
1		-	Zoom North	-	190,000	190,000
		0.0	**Total Community Relations**	**-**	**190,000**	**190,000**
		0.0	**Total Requests Transit Fund**	**-**	**190,000**	**190,000**
Count:	1	**0.0**	**Grand Totals**	**-**	**190,000**	**190,000**

Budget Request Summary by Fund

227 Court Payments

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	25,920	-	25,920
Revenues	122,240	400	-	122,640
Total Resources	**122,240**	**26,320**	**-**	**148,560**
Department Budget Request				
City Court	146,820	-	-	146,820
Total Budget Request	146,820	-	-	146,820
	-	-		-
Supplemental Requests	-	-		-
Compensation Adjustment	1,740	-		1,740
Total Estimated Budget	148,560	-	-	148,560
Estimated Balance	**($ 26,320)**	**$26,320**	**-**	**-**

Budget Request Summary by Fund

229 Regional Family Advocacy

Resources	Ongoing	Onetime	Carryover	Total
Transfers In	255,055	-	-	255,055
Revenues	-	965,335	-	965,335
Total Resources	**255,055**	**965,335**	**-**	**1,220,390**
Department Budget Request				
Police	1,140,530	-	-	1,140,530
Total Budget Request	1,140,530	-	-	1,140,530
Transfers Out	17,820	-		17,820
Supplemental Requests	46,320	-		46,320
Compensation Adjustment	15,720	-		15,720
Total Estimated Budget	1,220,390	-	-	1,220,390
Estimated Balance	**($ 965,335)**	**$965,335**	**-**	**-**

Supplemental Summary

FY 2016-2017

229 Regional Family Advocacy

Priority		FTE	Description	Ongoing	Onetime	Total
Police						
4		-	Family Advocacy Center Lease Expansion	46,320	-	46,320
		0.0	**Total Police**	**46,320**	**-**	**46,320**
		0.0	**Total Requests Regional Family Advocacy**	**46,320**	**-**	**46,320**
Count:	1	**0.0**	**Grand Totals**	**46,320**	**-**	**46,320**

Budget Request Summary by Fund

235 Public Safety Dedicated Sales Tax

Resources	Ongoing	Onetime	Carryover	Total
Revenues	6,338,413	1,000,000	-	7,338,413
Fund Balance	-	630,207	49,000	679,207
Total Resources	**6,338,413**	**1,630,207**	**49,000**	**8,017,620**
Department Budget Request				
Police	3,396,630	-	9,000	3,405,630
City Court	253,400	-	-	253,400
Fire and Medical	1,851,920	-	40,000	1,891,920
Total Budget Request	5,501,950	-	49,000	5,550,950
Contingency	-	495,000		495,000
Transfers Out	258,960	352,300		611,260
Supplemental Requests	871,110	452,700		1,323,810
Compensation Adjustment	36,600	-		36,600
Total Estimated Budget	6,668,620	1,300,000	49,000	8,017,620
Estimated Balance	**($ 330,207)**	**$330,207**	**-**	**-**

Supplemental Summary

FY 2016-2017

235 Public Safety Dedicated Sales Tax

Priority	FTE	Description	Ongoing	Onetime	Total
Police					
3	-	Tasers	-	54,000	54,000
6	7.0	7 Police Officers	871,110	398,700	1,269,810
	7.0	**Total Police**	**871,110**	**452,700**	**1,323,810**
	7.0	**Total Requests Public Safety Dedicated Sales Tax**	**871,110**	**452,700**	**1,323,810**
Count: 2	**7.0**	**Grand Totals**	**871,110**	**452,700**	**1,323,810**

Budget Request Summary by Fund

245 Environmental Programs Fund

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	-	126,500	126,500
Revenues	268,370	-	-	268,370
Total Resources	**268,370**	**-**	**126,500**	**394,870**
Department Budget Request				
Development & Engineering Services	159,850	-	126,500	286,350
Total Budget Request	159,850	-	126,500	286,350
Contingency	-	50,000		50,000
Transfers Out	930	-		930
Supplemental Requests	2,500	-		2,500
Compensation Adjustment	3,810	-		3,810
Total Estimated Budget	167,090	50,000	126,500	343,590
Estimated Balance	**$ 101,280**	**($ 50,000)**	**-**	**$51,280**

Supplemental Summary

FY 2016-2017

245 Environmental Programs Fund

Priority		FTE	Description	Ongoing	Onetime	Total
Development & Engineering Services						
7		-	Sponsorship - Arizona Forward	2,500	-	2,500
		0.0	**Total Development & Engineering Services**	**2,500**	**-**	**2,500**
		0.0	**Total Requests Environmental Programs Fund**	**2,500**	**-**	**2,500**
Count:	1	**0.0**	**Grand Totals**	**2,500**	**-**	**2,500**

Budget Request Summary by Fund

501 Water Operations

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	2,175,686	362,410	2,538,096
Revenues	14,659,165	101,040	-	14,760,205
Total Resources	**14,659,165**	**2,276,726**	**362,410**	**17,298,301**
Department Budget Request				
Non-Departmental	1,213,330	-	-	1,213,330
Public Works	10,192,061	-	362,410	10,554,471
Total Budget Request	11,405,391	-	362,410	11,767,801
Contingency	-	1,000,000		1,000,000
Transfers Out	303,790	3,475,240		3,779,030
Supplemental Requests	611,385	43,675		655,060
Compensation Adjustment	96,410	-		96,410
Total Estimated Budget	12,416,976	4,518,915	362,410	17,298,301
Estimated Balance	**$ 2,242,189**	**($ 2,242,189)**	**-**	**-**

Supplemental Summary

FY 2016-2017

501 Water Operations

Priority	FTE	Description	Ongoing	Onetime	Total
Public Works					
1	-	Electricity	310,000	-	310,000
2	-	On-Site- Chlorine Generation System replacement program	150,000	-	150,000
7	-	R&M Bulk Chemical Tank Replacement program	30,000	-	30,000
8	1.0	Treatment Operator/Mechanic	76,800	27,850	104,650
9	0.5	SCADA Technician	44,585	15,825	60,410
	1.5	**Total Public Works**	**611,385**	**43,675**	**655,060**
	1.5	**Total Requests Water Operations**	**611,385**	**43,675**	**655,060**
Count: 5	**1.5**	**Grand Totals**	**611,385**	**43,675**	**655,060**

Budget Request Summary by Fund

503 Sewer Operations

Resources	Ongoing	Onetime	Carryover	Total
Revenues	10,528,679	33,120	-	10,561,799
Total Resources	**10,528,679**	**33,120**	**-**	**10,561,799**
Department Budget Request				
Non-Departmental	90	-	-	90
Public Works	7,261,501	-	36,060	7,297,561
Total Budget Request	7,261,591	-	36,060	7,297,651
Contingency	-	1,000,000		1,000,000
Transfers Out	291,120	993,060		1,284,180
Supplemental Requests	222,585	15,825		238,410
Compensation Adjustment	61,390	-		61,390
Total Estimated Budget	7,836,686	2,008,885	36,060	9,881,631
Estimated Balance	**$ 2,691,993**	**($ 1,975,765)**	**($ 36,060)**	**$680,168**

Supplemental Summary

FY 2016-2017

503 Sewer Operations

Priority		FTE	Description	Ongoing	Onetime	Total
Public Works						
1		-	Electricity	68,000	-	68,000
5		-	PM Materials & Supplies/Services- Water Reclamation Facility	65,000	-	65,000
6		-	PM Materials & Supplies/Services- Sewer Collection System	45,000	-	45,000
9		0.5	SCADA Technician	44,585	15,825	60,410
		0.5	**Total Public Works**	**222,585**	**15,825**	**238,410**
		0.5	**Total Requests Sewer Operations**	**222,585**	**15,825**	**238,410**
Count:	4	**0.5**	**Grand Totals**	**222,585**	**15,825**	**238,410**

Budget Request Summary by Fund

520 Sanitation

Resources	Ongoing	Onetime	Carryover	Total
Fund Balance	-	182,050	176,000	358,050
Revenues	5,408,703	20,827	-	5,429,530
Total Resources	**5,408,703**	**202,877**	**176,000**	**5,787,580**
Department Budget Request				
Non-Departmental	190	-	-	190
Public Works	4,319,710	-	176,000	4,495,710
Total Budget Request	4,319,900	-	176,000	4,495,900
Contingency	-	500,000		500,000
Transfers Out	746,760	(10,110)		736,650
Supplemental Requests	-	-		-
Compensation Adjustment	55,030	-		55,030
Total Estimated Budget	5,121,690	489,890	176,000	5,787,580
Estimated Balance	**$ 287,013**	**($ 287,013)**	**-**	**-**

Budget Request Summary by Fund

606 Fleet Services Fund

Resources	Ongoing	Onetime	Carryover	Total
Revenues	2,233,690	1,780	-	2,235,470
Fund Balance	-	297,670	65,000	362,670
Total Resources	**2,233,690**	**299,450**	**65,000**	**2,598,140**
Department Budget Request				
Non-Departmental	190	-	-	190
Public Works	2,399,840	-	65,000	2,464,840
Total Budget Request	2,400,030	-	65,000	2,465,030
Contingency	-	50,000		50,000
Transfers Out	11,510	(3,180)		8,330
Supplemental Requests	-	52,000		52,000
Compensation Adjustment	22,780	-		22,780
Total Estimated Budget	2,434,320	98,820	65,000	2,598,140
Estimated Balance	**($ 200,630)**	**$200,630**	**-**	**-**

Supplemental Summary

FY 2016-2017

606 Fleet Services Fund

Priority	FTE	Description	Ongoing	Onetime	Total
Public Works					
4	-	Fuel Tank Maintenance and Repairs	-	40,000	40,000
11	-	Security/Access Control Upgrades - Fleet Maintenance Building	-	12,000	12,000
	0.0	**Total Public Works**	**-**	**52,000**	**52,000**
	0.0	**Total Requests Fleet Services Fund**	**-**	**52,000**	**52,000**
Count: 2	**0.0**	**Grand Totals**	**-**	**52,000**	**52,000**

City Council

Goals and Guidance

Policy

Community Involvement

Department Description

The Mayor and six City Council members are the elected representatives of the City of Avondale. They are responsible for setting public policy that establishes the direction necessary to meet community needs. The City Council appoints the City Manager, City Attorney, and the City Magistrate.

The City Council goals can span across several fiscal years and are intended to serve as a guide for city staff to develop departmental goals and the objectives necessary to helping achieve those goals for the year.

City Council

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	145,879	143,782	211,940	211,940	201,343	219,840
Contractual Services	29,392	64,910	83,550	86,550	79,373	79,850
Commodities	1,285	1,217	650	650	618	650
Other	-	-	3,000	3,000	2,850	3,000
Transfers Out	7,490	5,880	7,700	7,700	7,315	6,240
Total by Category	**184,046**	**215,789**	**306,840**	**309,840**	**291,498**	**309,580**
Expenditures by Division						
City Council	15,243	23,892	32,540	35,540	30,913	32,640
City Council - McDonald	26,760	29,386	35,360	35,360	33,592	36,240
City Council - Kilgore	4,248	14,446	40,440	40,440	38,418	39,780
City Council - Lopez-Rogers	27,281	-	-	-	-	-
City Council - Nielson	-	12,675	32,880	32,880	31,236	34,780
City Council - Karlin	21,532	28,856	39,670	39,670	37,687	39,590
City Council - Sierra	-	10,254	32,880	32,880	31,236	33,680
City Council - Iwanski	402	20,600	35,780	35,780	33,991	34,680
City Council - Scott	33,691	18,255	-	-	-	-
City Council - Buster	10,696	-	-	-	-	-
City Council - Weise	20,142	38,537	57,290	57,290	54,426	58,190
City Council - Vierhout	24,051	18,888	-	-	-	-
Total by Division	**184,046**	**215,789**	**306,840**	**309,840**	**291,498**	**309,580**
Expenditures by Fund						
General Fund	184,046	215,789	306,840	309,840	291,498	309,580
Total by Fund	**184,046**	**215,789**	**306,840**	**309,840**	**291,498**	**309,580**

City Council

Operating Budget Detail

Fund: General Fund

Division: 101 -5000 - City Council

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services					
6180 Other Professional Services	1	**700**	**700**	**-**	**700**
6210 Postage		**250**	**250**	**-**	**250**
6220 Telephone Service	2	**3,670**	**3,670**	**-**	**3,670**
Communication Charges			*3,670*		*3,670*
6281 Risk Management Charges		**960**	**960**	**-**	**960**
6500 Memberships	1	**3,500**	**3,500**	**-**	**3,500**
6510 Mileage Reimbursement		**750**	**750**	**-**	**750**
6525 Marketing	2	**8,000**	**8,000**	**-**	**8,000**
Elected Official Travel to D.C.			*8,000*		*8,000*
6540 Meeting Expense		**2,960**	**2,960**	**-**	**2,960**
City Council Retreats (2/year)			*960*		*960*
Council Sponsored Functions			*1,000*		*1,000*
Meeting Expense			*1,000*		*1,000*
6570 Printing	2	**400**	**400**	**-**	**400**
Business Cards			*400*		*400*
6990 Other Miscellaneous	1	**-**	**1,560**	**-**	**1,560**
Total Contractual Services		**21,190**	**22,750**	**-**	**22,750**
Commodities					
7010 General Office Supplies	1	**650**	**650**	**-**	**650**
Total Commodities		**650**	**650**	**-**	**650**
Other					
9999 Restricted Use	2	**3,000**	**3,000**	**-**	**3,000**
Council Approved Special Projects			*3,000*		*3,000*
Total Other		**3,000**	**3,000**	**-**	**3,000**
Transfers Out					
9863 Transfer Out 603--Equipment Replacement		**7,700**	**6,240**	**-**	**6,240**
Technology Replacement Contribution			*6,240*		*6,240*
Total Transfers Out		**7,700**	**6,240**	**-**	**6,240**
Total City Council		**32,540**	**32,640**	**-**	**32,640**

City Council

Operating Budget Detail

Fund: General Fund

Division: 101 -5025 - City Council - McDonald

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services 3	**28,160**	**29,140**	**-**	**29,140**
Salaries & Wages	*10,310*	*10,320*		*10,320*
Employee Benefits	*8,310*	*9,200*		*9,200*
Employee Health & Dental	*9,540*	*9,620*		*9,620*
Total Personal Services	**28,160**	**29,140**	**-**	**29,140**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**-**	**-**	**-**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund 2	**6,000**	**6,000**	**1,000**	**7,000**
Council Discretionary Fund		*6,000*		*6,000*
Discretionary - Carryover			*1,000*	*1,000*
Total Contractual Services	**6,200**	**6,100**	**1,000**	**7,100**
Total City Council - McDonald	**34,360**	**35,240**	**1,000**	**36,240**

Division: 101 -5030 - City Council - Kilgore

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services 3	**26,680**	**27,580**	**-**	**27,580**
Salaries & Wages	*10,310*	*10,320*		*10,320*
Employee Benefits	*8,310*	*9,200*		*9,200*
Employee Health & Dental	*8,060*	*8,060*		*8,060*
Total Personal Services	**26,680**	**27,580**	**-**	**27,580**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6990 Other Miscellaneous 1	**1,560**	**-**	**-**	**-**
6995 Council Discretionary Fund 2	**6,000**	**6,000**	**6,000**	**12,000**
Council Discretionary Fund		*6,000*		*6,000*
Discretionary - Carryover			*6,000*	*6,000*
Total Contractual Services	**7,760**	**6,200**	**6,000**	**12,200**
Total City Council - Kilgore	**34,440**	**33,780**	**6,000**	**39,780**

City Council

Operating Budget Detail

Fund: General Fund

Division: 101 -5050 - City Council - Nielson

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	**26,680**	**27,580**	**-**	**27,580**
Salaries & Wages	*10,310*	*10,320*		*10,320*
Employee Benefits	*8,310*	*9,200*		*9,200*
Employee Health & Dental	*8,060*	*8,060*		*8,060*
Total Personal Services	**26,680**	**27,580**	**-**	**27,580**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**6,000**	**6,000**	**1,000**	**7,000**
Council Discretionary Fund		*6,000*		*6,000*
Discretionary - Carryover			*1,000*	*1,000*
Total Contractual Services	**6,200**	**6,200**	**1,000**	**7,200**
Total City Council - Nielson	**32,880**	**33,780**	**1,000**	**34,780**

Division: 101 -5055 - City Council - Karlin

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	**31,970**	**33,390**	**-**	**33,390**
Salaries & Wages	*14,680*	*14,700*		*14,700*
Employee Benefits	*12,390*	*13,750*		*13,750*
Employee Health & Dental	*4,900*	*4,940*		*4,940*
Total Personal Services	**31,970**	**33,390**	**-**	**33,390**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**6,000**	**6,000**	**-**	**6,000**
Total Contractual Services	**6,200**	**6,200**	**-**	**6,200**
Total City Council - Karlin	**38,170**	**39,590**	**-**	**39,590**

City Council

Operating Budget Detail

Fund: General Fund

Division: 101 -5060 - City Council - Sierra

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	**26,680**	**27,580**	**-**	**27,580**
Salaries & Wages	*10,310*	*10,320*		*10,320*
Employee Benefits	*8,310*	*9,200*		*9,200*
Employee Health & Dental	*8,060*	*8,060*		*8,060*
Total Personal Services	**26,680**	**27,580**	**-**	**27,580**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**-**	**-**	**-**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**6,000**	**6,000**	**-**	**6,000**
Total Contractual Services	**6,200**	**6,100**	**-**	**6,100**
Total City Council - Sierra	**32,880**	**33,680**	**-**	**33,680**

Division: 101 -5070 - City Council - Iwanski

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	**26,680**	**27,580**	**-**	**27,580**
Salaries & Wages	*10,310*	*10,320*		*10,320*
Employee Benefits	*8,310*	*9,200*		*9,200*
Employee Health & Dental	*8,060*	*8,060*		*8,060*
Total Personal Services	**26,680**	**27,580**	**-**	**27,580**
Contractual Services				
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**6,000**	**6,000**	**1,000**	**7,000**
Council Discretionary Fund		*6,000*		*6,000*
Discretionary - Carryover			*1,000*	*1,000*
Total Contractual Services	**6,100**	**6,100**	**1,000**	**7,100**
Total City Council - Iwanski	**32,780**	**33,680**	**1,000**	**34,680**

City Council

Operating Budget Detail

Fund: General Fund

Division: 101 -5090 - City Council - Weise

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	**45,090**	**46,990**	**-**	**46,990**
Salaries & Wages	*19,060*	*19,080*		*19,080*
Employee Benefits	*16,490*	*18,290*		*18,290*
Employee Health & Dental	*9,540*	*9,620*		*9,620*
Total Personal Services	**45,090**	**46,990**	**-**	**46,990**
Contractual Services				
6280 Internal Printing/Copy Charges	**100**	**100**	**-**	**100**
6570 Printing	**100**	**100**	**-**	**100**
6995 Council Discretionary Fund	**6,000**	**6,000**	**5,000**	**11,000**
Council Discretionary Fund		*6,000*		*6,000*
Discretionary - Carryover			*5,000*	*5,000*
Total Contractual Services	**6,200**	**6,200**	**5,000**	**11,200**
Total City Council - Weise	**51,290**	**53,190**	**5,000**	**58,190**

City Administration

Executive Office

City Attorney

Department Description

The City Manager's Office is responsible for carrying out the policy goals set by the City Council, directing the day-to-day operations, as well as serving as the focal point for the executive leadership and direction of the organization. The City Manager holds quarterly meetings for all city employees to attend, ensuring that the most important and up-to date information is passed along, highlighting employee accomplishments, updates to the budget, and special events. Weekly written updates are provided to the Council on customer service issues, intergovernmental relations, and other issues or events affecting the City.

The City Manager's Office supports diversity and education throughout the City by contributing to special events held locally for Avondale residents and businesses.

The City Manager's Office oversees the Marvin Andrews Fellowship Internship Program, which sponsors an undergraduate student that can contribute to the vital workings of our organization. The alliance is a partnership with the Arizona City/County Management Association (ACMA) and Arizona State University which is committed to transforming local government by accelerating the development and dissemination of innovations.

Supplemental Summary: **City Administration**

FTE	Description	Ongoing	Onetime	Total
-	City Attorney Contract Increase	17,520	-	17,520
-	Emerging Leaders Development	-	5,000	5,000
-	Employee Job Satisfaction & Engagement Survey Services	20,000	-	20,000
0.0	**Total Requests City Administration**	**37,520**	**5,000**	**42,520**

Detailed Supplemental Report

Supplemental Detail

Title: **Employee Job Satisfaction & Engagement Survey Services** Amount: **$20,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

Successful organizations rely on an engaged workforce to drive performance. This survey would be utilized to gather employee-job-satisfaction data in an effort to evaluate the City's talent management strategies and workforce engagement.

This service would design and distribute a customized survey to measure employee job satisfaction and engagement. A comprehensive report would be produced for City leadership comparing more than 50 aspects of job satisfaction and engagement that are commonly linked to an organization's performance. In addition, the City's results would be benchmarked by industry against similarly sized organizations.

Following the report, an action plan would be produced by City leadership to address areas of concern and highlight activities that are promoting success.

FTE: 0 Priority:

Account Number:				Ongoing	Onetime
101	5100	6180	Employee Job Satisfaction & Engagement Survey Ser	20,000	0
			Totals	**20,000**	**0**

Title: **Emerging Leaders Development** Amount: **$5,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

Funding for the Emerging Leaders Development Program will be utilized to support a department manager's participation in the ICMA International Conference, ICMA Mid-Career Managers Institute or other similar management development opportunity. The ICMA 18-month program provides a series of educational experiences to develop leadership and effectiveness skills. This is accomplished through a broader understanding of leadership responsibilities; gaining perspective on critical leadership and management issues; and having an understanding and awareness of concepts and techniques relevant to local government management.

FTE: 0 Priority:

Account Number:				Ongoing	Onetime
101	5100	6520	Emerging Leaders Development	0	5,000
			Totals	**0**	**5,000**

Supplemental Detail

Title: **City Attorney Contract Increase** Amount: **$17,520**

Category: Inflationary **Related Council Goal:**

Current contracted legal firm has increased fees.

FTE: 0 Priority:

Account Number:				Ongoing	Onetime
101	5140	6085	City Attorney Contract Increase	17,520	0
			Totals	**17,520**	**0**

City Administration

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	1,126,664	761,668	746,850	746,850	709,508	743,760
Contractual Services	2,100,606	702,650	862,470	862,470	819,347	862,530
Commodities	16,435	4,958	4,060	4,060	3,857	4,060
Capital Outlay	(30,079)	-	-	-	-	-
Other	(119,590)	(141,330)	(137,330)	(137,330)	(130,464)	(236,770)
Transfers Out	8,860	4,460	4,180	4,180	3,971	3,940
Total by Category	**3,102,896**	**1,332,406**	**1,480,230**	**1,480,230**	**1,406,219**	**1,377,520**
Expenditures by Division						
City Administrative Office	884,353	807,078	838,280	838,280	796,366	835,010
Grants Administration	160,316	-	-	-	-	-
Emergency Management	8,030	42,716	-	-	-	-
City Attorney	462,704	482,612	641,950	641,950	609,853	542,510
Risk Management Operations	280,249	-	-	-	-	-
Premiums and Claims	1,297,996	-	-	-	-	-
Public Arts Fund	7,635	-	-	-	-	-
ARRA Grants	1,613	-	-	-	-	-
Total by Division	**3,102,896**	**1,332,406**	**1,480,230**	**1,480,230**	**1,406,219**	**1,377,520**
Expenditures by Fund						
General Fund	1,558,153	1,332,406	1,480,230	1,480,230	1,406,219	1,377,520
Public Arts Fund	7,635	-	-	-	-	-
ARRA Fund	1,613	-	-	-	-	-
Risk Management Fund	1,535,495	-	-	-	-	-
Total by Fund	**3,102,896**	**1,332,406**	**1,480,230**	**1,480,230**	**1,406,219**	**1,377,520**
Authorized Positions by Division						
City Administrative Office	4.00	4.00	4.00	4.00	-	4.00
Grants Administration	2.00	-	-	-	-	-
Emergency Management	1.00	1.00	-	-	-	-
Risk Management Operations	2.00	-	-	-	-	-
Total Authorized FTE	**9.00**	**5.00**	**4.00**	**4.00**	**-**	**4.00**

City Administration

Operating Budget Detail

Fund: General Fund

Division: 101 -5100 - City Administrative Office

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
City Manager	1.00	1.00		1.00
Assistant City Manager	2.00	2.00		2.00
Senior Executive Assistant	1.00	1.00		1.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**746,850**	**743,760**	**-**	**743,760**
Salaries & Wages	*602,540*	*600,920*		*600,920*
Employee Benefits	*110,550*	*110,040*		*110,040*
Employee Health & Dental	*33,760*	*32,800*		*32,800*
Total Personal Services	**746,850**	**743,760**	**-**	**743,760**
Contractual Services				
6180 Other Professional Services	**31,400**	**31,400**	**-**	**31,400**
Facilitator		*10,000*		*10,000*
M.Andrews Fellowship Program Intern		*21,400*		*21,400*
6210 Postage	**1,740**	**1,740**	**-**	**1,740**
6220 Telephone Service	**3,170**	**3,170**	**-**	**3,170**
Communication Charges		*3,170*		*3,170*
6280 Internal Printing/Copy Charges	**3,070**	**3,300**	**-**	**3,300**
6281 Risk Management Charges	**12,190**	**12,020**	**-**	**12,020**
6500 Memberships	**10,870**	**10,870**	**-**	**10,870**
Alliance for Innovation		*5,000*		*5,000*
AZ City Manager Association (3)		*850*		*850*
International City Manager Association (3)		*3,500*		*3,500*
International Hispanic Network		*150*		*150*
Memberships (ASCE)		*1,370*		*1,370*
6510 Mileage Reimbursement	**170**	**170**	**-**	**170**
6520 Training	**9,000**	**9,000**	**-**	**9,000**
AZ City Manager Assoc. Summer (2)		*2,100*		*2,100*
AZ City Manager Assoc. Winter (2)		*2,100*		*2,100*
Business Trips		*1,000*		*1,000*
International City Manager Association Conference (2)		*2,500*		*2,500*
Professional Development		*1,300*		*1,300*
6540 Meeting Expense	**6,770**	**6,770**	**-**	**6,770**
Miscellaneous Special Events		*1,770*		*1,770*
Special Events - Contracts Supplies		*3,500*		*3,500*
Staff Retreat		*1,500*		*1,500*
6570 Printing	**810**	**810**	**-**	**810**
Total Contractual Services	**79,190**	**79,250**	**-**	**79,250**
Commodities				
7010 General Office Supplies	**1,500**	**1,500**	**-**	**1,500**
7020 Data Processing Supplies	**460**	**460**	**-**	**460**

Operating Budget Detail

Fund: General Fund

Division: 101 -5100 - City Administrative Office

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7990 Other Supplies	**2,100**	**2,100**	**-**	**2,100**
Food & Supplies/Bereavement Fund		*2,100*		*2,100*
Total Commodities	**4,060**	**4,060**	**-**	**4,060**
Other				
9999 Restricted Use	**4,000**	**4,000**	**-**	**4,000**
Special Projects		*4,000*		*4,000*
Total Other	**4,000**	**4,000**	**-**	**4,000**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**4,180**	**3,940**	**-**	**3,940**
Technology Replacement Contribution		*3,940*		*3,940*
Total Transfers Out	**4,180**	**3,940**	**-**	**3,940**
Total City Administrative Office	**838,280**	**835,010**	**-**	**835,010**

Division: 101 -5140 - City Attorney

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6085 General Counsel	**593,280**	**593,280**	**-**	**593,280**
6087 Special Litigation	**50,000**	**50,000**	**-**	**50,000**
6180 Other Professional Services	**140,000**	**140,000**	**-**	**140,000**
City Prosecutor		*140,000*		*140,000*
Total Contractual Services	**783,280**	**783,280**	**-**	**783,280**
Other				
9310 Administrative Indirect Charges	**(141,330)**	**(240,770)**	**-**	**(240,770)**
Indirect Administrative Charges		*(240,770)*		*(240,770)*
Total Other	**(141,330)**	**(240,770)**	**-**	**(240,770)**
Total City Attorney	**641,950**	**542,510**	**-**	**542,510**

Information Technology

Infrastructure & Communications

Customer Support

Business Systems

GIS

Department Description

The City of Avondale Information Technology Department (IT) provides technology solutions, services, and governance in support of the City's goals and the delivery of exceptional municipal services to the community.

City departments and IT partner to optimize performance, decision-making, and customer service through the use of technology tools. IT staff administers the City's foundation of information and communications technologies that supports City employees in their daily work. This includes network and server infrastructure, business software applications, enterprise data, information systems security, and specialized field technologies key to City operations. As stewards, IT ensures successful execution of the City's technology projects, procurements, contracts, vendor relationships, and policies. Our collective aim: Municipal services that make Avondale a community where our families, businesses, and partners thrive.

The Information Technology Department consists of five divisions and 16 technology professionals. Additionally, the City has two coordinated IT specialists—one in Police and one in Libraries.

ADMINISTRATION AND SECURITY
- Information Systems Security
- IT Strategic Planning, Policies, and Governance
- Technology Portfolio and Project Management
- Technology-Related Procurement, Vendor, and Contract Management

BUSINESS SYSTEMS
- Administration and Sustaining of Software Solutions
  - -Financials, Human Resources, Payroll, Risk Management, and Development Services
  - -Police, Fire, and Family Advocacy Center
  - -Public Works and Utilities
- Internet Applications and Vendor-Hosted Services
- City Intranet and Process Automation Platforms

CUSTOMER SUPPORT
- Computing, Telephony, and Reprographics Support
- Core Productivity Software Support
- IT Asset Management
- Special Support for Police, Fire, Family Advocacy Center, Libraries, and Family Services

GEOGRAPHIC INFORMATION SYSTEMS
- High-Quality Geospatial Information and Systems for Staff and Public Uses
- Mapping Products, Data Access, Training, Analysis, and Applications
- Specialized Data and Interfaces for Public Safety, Public Works, Utilities, Planning and Zoning, Streets

Information Technology

Management, Citizen Communications, and Asset Management

INFRASTRUCTURE AND NETWORK
- Voice/Data/Video/Mobile Communications and Access
- Converged Server and Storage Administration
- Disaster Recovery/Business Resumption
- Specialized Systems for Police CAD/RMS, Premise Security, Council Chambers

FY 2015-2016 Highlights

- A Leading Voice in Cybersecurity. Risks associated with online computer and data crime continue to be a critical concern for businesses and governments. Breach costs surpassed $150 billion each year in the United States in 2015. Governments are at the heart of more than half the data breaches in the World, primarily due to the deep data stores they maintain.
  Avondale's strategy focuses on (1) joint efforts with Federal/State/Business/Education/Non-Profit partners for joint detection and response; (2) assessing information systems security regularly; (3) continued protection of the City's technology perimeter; and (4) improving the City's internal security layers, capacities, and employee behaviors. Avondale prioritized investments in its security program for the 2015-2016 fiscal year along the lines of this strategy.
  Related accomplishments this fiscal year include the diversification of risk across platforms and software service providers; implementation of a network microsegmentation solution; transitioning the City to a superior anti-spam/anti-malware solution; completion of the City's first Cyberdisaster Playbook with Emergency Management staff; educational efforts and bulletins relayed to City staffs; upgrading a robust disaster recovery solution; completion of the City's first SCADA Security Review and Plan; and implementation of an advanced technology operations monitoring and response tool. Related, Avondale IT staff worked with the Arizona Cyberthreat Response Alliance, the Arizona Cyberwarfare Range, a leading financial services security firm, a major Arizona city, and a regional utility to create a cybersecurity educational and credentialing program focused on direct improvement of cybersecurity risks, intelligence sharing, and joint-response member organizations. The program graduated its first class in January, began its second class in February, and has been adopted by Grand Canyon University.
  The investments made by the City, while quiet, have enabled Avondale to minimize its risks and achieve a bare minimum of attack/breach-related outages. Because of the continually increasing sophistication and severity of cybersecurity attacks, this will continue to be an area of added emphasis for the City.
  The strategy and implementation of those investments earned the City recognition for its ability to create heightened cybersecurity at reasonable cost. Based on Avondale's successes, the City was invited to present at VMworld, the Cloud Security Alliance, the Phoenix CIO Leadership Summit, the Arizona Technology Summit, and in two national webinars for Government Technology Magazine.

Information Technology

FY 2015-2016 Highlights

- Business Systems and Modernization. Avondale maintains a high standard for smart use of business software and for keeping core solutions current. By investing in technology and executing projects well, departments have the tools they require to render the high levels of service that they aim for. Maintaining the City's investments keeps Avondale's tech debt low and ensures business systems used continue to meet the needs and vision of City staffs while minimizing problems. Work in Fiscal Year 2016 included:
  • Development and Review Systems. Upgraded Accela to a major new platform; Retrained staff to assist with maximizing usage in new interfaces; Added GIS integrations; Added Mobile Inspector features; Upgraded scripting to support incentives created by City Council with advanced workflow; Compelted 5-year GIS verification project of Water/Wastewater infrastructure; Completed Front Counter GIS app for Development and Engineering staff to conduct quick reviews with One Stop Shop customers; Set direction with a new mobile application and Citizen Relationship Management (CRM) system currently in acquisition.
  • Public Safety Technologies. Implemented electronic evidence storage with Police; Upgraded heart monitoring units with Fire; Deployed all-wireless evidence management tablets and scanners; Cleaned historical drives and moved intranets and calendar to SharePoint; Upgraded heart monitors and patient charting with Fire.
  • Document Management and eDiscovery. Fully implemented Records Management Program and retention rules at email server, document management system, and eDiscovery levels with City Clerk's Office; Supported acquisition of social media archiving tool with City Clerk and Community Relations staff.
  • Public Works and Utilities Solutions. Completed EAM updates and schedule improvements with Public Works; Worked with utilities staff to bring CCTV truck online with data synchronization of line inspections.
  • Family Services Solutions. With Neighborhood and Family Services staff, grew VITA site support to increase tax returns to over $500,000 credited to local citizens; set plans for PC utilization and license support for increased use of interns and volunteers.
  • Open Data and Maps. Completed the City's GIS Business Plan and updated the City's IT Architecture; With Finance and Budget, published City data on Arizona Openbooks; Published maps for citizens and businesses on City activities and resources; Collaborated with the State of Arizona to support a base station for increased accuracy; Helped create a regional GIS Steering Group through the Maricopa Association of Governments.
  • Administrative Systems. Fully implemented ADP payroll and HRMS solution with Finance and Budget and HR departments; Upgraded CIP and Budget entry systems with Finance and Budget; Completed NeoGov-ADP interfaces for talent data updates and to support single sign-on
- Mobile Workforce. A key transition for the City is its transformation to a mobile workforce. Staffs increasingly require access in the field to data, tools, and communications options that traditionally were available only in the office. This is changing. In 2015-2016, the City invested a large amount and resources into extending the ability of staff to perform their duties across the community. Office 365 was deployed with email and productivity software access from any supporting mobile device. The City's leading SharePoint environment continues to transition online, where staffs can access files from any secure internet connection. eDiscovery and workflow tools were transitioned to enable online access without past problems with VPN usage. And collaborative communications will be upgraded with the City's roll-out of Office 2016 by 2Q2016.

Information Technology

FY 2015-2016 Highlights

- Core Infrastructure. A critical factor to the effectiveness of business systems, access to internet-based services, information security measures, and access to wireless networks is sound management of the City's core network and inter-facility telecommunications infrastructure. The IT Department maintains a ten-year infrastructure systems plan, updated each year, to help meet the needs of departments over time. Work in Fiscal Year 2016 included:
  • Implemented software-defined networking (SDN) to increase security layers and flexibility, with the additional aim of controlling long-term firewall costs.
  • Upgraded to a new IT case management and inventory system to improve goal monitoring and asset management.
  • Completed core switch and firewall upgrades to prepare City departments for faster service levels business systems are beginning to require.
  • Updated Disaster Recovery/Business Resumption Plan and create the City's first cyber-disaster playbook with the Fire Department Emergency Operations team.
  • Worked with the US Department of Homeland Security on a winning Regional Resiliency Assessment Program proposal for Arizona. The effort will assess water utilities at local governments of various sizes to develop a profile of needs that could be resolved collectively. The assessment work began in February 2016 and will complete in April. The work will give Avondale over $100,000 in professional audit and analysis work, with which it will refine its SCADA Security Plan
- Won National Recognition. The City of Avondale earned first place in the 2015 Digital Cities of America event. This is the fifth consecutive year that the Center for Digital Government has placed Avondale in the top ten nationally for its population group, as well as the third straight year Avondale achieved #1 honors, a first-time feat by a city. Avondale was honored at the National League of Cities Congress of Cities in November 2015. The Digital Cities Awards honors municipal governments that make innovative use of technology to engage citizens and businesses, improve operations, save money, and collaborate.
  Other recognition Avondale received includes a 25 Top Doers, Dreamers, and Drivers honor and recognition of the City's work through invitations to present at five major events
- Green IT. Work with the City's Sustainability Committee to optimize how the City uses technology to lower its impacts on the environment with smart investments; Reduced power consumption of the City's PC fleet by more than 35% through efficient hardware and power settings; Saved over $80,000 in the City's PC replacements cycle through bulk purchasing while purchasing only EnergyStar-rated equipment; The City has now donated over 300 PCs to educational institutions/organizations in the area.

Information Technology

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Encourage Development of Businesses in Healthcare, Technology, and Advanced Manufacturing.*

- Technology Partnerships— Support the Economic Development Department in setting a Cybersecurity Sector Strategy and in recruiting technology employers to Avondale. Work with peer local governments towards shared services. Projects include: New Mobile App with CRM Capabilities; Location of the Arizona Cyberwarfare Range's West Valley site in Avondale; Avondale Economic Development Booth at Regional Conference(s).

Council Goal: *Maintain Community Safety for Businesses and Residents*

- Public Safety— Deploy and support technologies that maintain high standards of safety for citizens to help make Avondale a Family Friendly City. Projects include: New Fire Tablet Standard; Completion of the Upgrade of All Field PCs to New Rugged Standard with Improved Telecommunications; On-Body Cameras Pilot; Crime Analytics and Dashboards; Long-term Video Evidence Storage.

Information Technology

Information Technology

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

Council Goal: *Improve External and Internal Customer Service Delivery*

- ☐ Effective Staff Management— Maintain a strong IT culture and advance the partner-steward concept. Continue to invest in performance management, project management, staff development, and mature IT practices. Achieve high customer service rating and low attrition. Projects include: Update IT Job Classifications to Emphasize Growth; Implement a Benefits Management for HR, Finance, and Staff Use; Support HR Improvements to the Performance Management System.
- ☐ Green IT— Work with the City's Sustainability Committee to minimize the impacts of technology-related waste. Minimize inventories through strong asset management. Ensure the City disposes of e-waste in an environmentally responsible manner. Projects include: New Power Management Policies; Virtual Computers; Smart Infrastructure; Soft Phones; Update Green IT Plan.
- ☐ Secure, Reliable, and Resilient IT Environment— Provide a technology environment that supports the mission and work of City staffs in a manner that protects the integrity of operations. Secure sensitive data. Projects include: Bi-Annual Cybersecurity Audit; Increased Cyberinsurance Coverage; Implementation of the City EOC; Rollout of Adaptive and Ongoing Cybersecurity Training to Staff; Maintaining ACJIS/NCIC and NIMS Certifications.
- ☐ Effective Use of Technology— Maximize employee effectiveness with software and hardware tools, data/voice/video communications, and support services. Projects include: Rollout of New Skype for Teleconferencing and Virtual Phones; Transition to Online-Based Productivity Software; Neighborhood and Family Services Volunteer Management System; Support for IT Needs from Increased Usage of Volunteers and Interns; Re-Architecting the City's Industrial Control Environment for Utilities with Public Works Staff.

Strategic Initiative: *Create a Connected Community*

Council Goal: *Use Technology to Connect Residents to Business, Government, and Community Opportunities*

- ☐ eGovernment— Provide convenient and elegant government services to the public and staff to support a Connected Community. Projects include: Additional Online Planning and Permitting services; Transition to Mobile Workforce; Field Registration for Recreation.
- ☐ Technology Strategic Planning— Align technology to support the City Council goals and department priorities. Maintain the IT Strategic Work Plan to set direction for technologies and related services. Projects include: Technology Enterprise Architecture; Business-GIS Services Plan; Cost Allocation Plan Updates with Finance.

Information Technology

Performance/Workload Indicators:	FY 2014-15 Actuals	FY 2015-16 Projected	FY 2016-17 Projected
Network and Telephony Uptime and Availability—Percentage of all hours the City network and telephone systems are operational and usable by departments	98.6%	98.2%	>=99.5%
Server Uptime and Availability—Percentage of all hours the City servers are operational and usable by departments	99.4%	99.8%	>=99.5%
Business Systems Uptime and Availability—Percentage of all hours the City business software systems are operational and usable by departments	98.6%	98.2%	>=98.5%
Computer Rollout—Percentage of PCs deployed within 90 days of receipt	96%	95%	>=98%
Computer Inventory Efficiency—Number of work computers to FTE	1.08	1.07	<=1.15
Project Success—Percentage of projects completed within schedule, budget, scope, and satisfaction requirements defined in charters	80%	76%	>=80%
Customer Satisfaction—Percentage of respondents in the Annual Customer Service Survey rating IT as "Good" to "Excellent" overall	94%	96%	>=80%
Contract Administration—Administer City IT contracts and agreements to achieve zero contract lapses or violations	2	0	0
Fiscal Administration—Administer City IT vendor invoicing to achieve zero late payment penalties	1	2	0
IS Security—Address security incidences, legal hold requests, public records searches, and network account changes by deadlines required	100%	100%	100%
IT Audits—Successfully pass public safety, financials and human resources systems, and other required audits with no findings against information systems security	1	0	1
Support Customer Cases—Cases submitted by customers resolved within one business day	77%	75%	>=75%

Supplemental Summary: **Information Technology**

FTE	Description	Ongoing	Onetime	Total
-	Increased Internet Bandwidth	6,000	-	6,000
-	Fiber Updates/Upgrades at Civic Center	-	65,000	65,000
-	Wireless Infrastructure Replacements	22,000	21,700	43,700
-	Increased CRM Maintenance and Support	4,200	-	4,200
-	Volunteers/Interns License Pool	7,000	-	7,000
-	Bi-Annual Cybersecurity Audit	-	40,000	40,000
0.0	**Total Requests Information Technology**	**39,200**	**126,700**	**165,900**

Supplemental Detail

Title: **Bi-Annual Cybersecurity Audit** Amount: **$40,000**

Category: Mandates/Regulatory **Related Council Goal:** Maintain Community Safety for

Government carry a heightened risk of cyberattack due to three factors: (1) A thriving cybercriminal sector ranging from sophisticated criminal syndicates to nation states to entrepreneurs making malware kits; (2) the attractive wealth of data that governments maintain with generally consistent practices; and (3) the absence of a security focus from software and hardware vendors until recent years leaves much of what governments maintain vulnerable to exploit. The result is the mass of breaches and losses that we regularly read about in the media. Indeed, three local governments in the Phoenix Metro area have experienced significant attacks in the past year.

The City's cybersecurity goals center on minimizing Avondale's risk as a potential target. In 2013, IT staff set a program to control the City's potential losses through non-traditional approaches—diversifying the application environment; partnering with peers agencies to form joint-response; and aligning the City's investments to where cybersecurity risks are the greatest. In truth, cyberattacks are like any criminal activity. None are immune and no one organization can stand up to the overwhelming nature of a major attack. The costs are tremendous if that event occurs (Maricpoa County Community Colleges absorbed over $25 million in breach-related expenses), hence the need to be strategic with the City's cybersecurity approaches.

The cybersecurity package the City of Avondale invested in for FY2015-2016 maintained a safe environment for staff. Except for a small number of self-inflicted infections from staff clicking on malware, the City's computing environment has remained relatively clean. In the cases of those infections, IT was able to recover to a point before infection for all malware events. For the coming fiscal year, the city has one critical investment, along with two long-range priorities to examine:

Near-Term
1) Cybersecurity Audit. The City's policy in Chapter 16 of the Policies and Procedures is to perform a cybersecurity assessment bi-annually. The two-year cycle Avondale decided on accomplishes two things: (1) it provides the City with necessary audit review by professionals who focus on current security trends while (2) keeping as much funding as possible focused on maintaining the environment itself. Additionally, a positive cybersecurity audit letter is used by Risk Management staff to secure cybersecurity insurance at the most favorable rates possible and the results are factored into the City's financial and CJIS audits. As agreed in the FY2014-2015 Budget Process, IT is requesting the same amount as spent then as a one-time expenditure.

Long-Term
2) The City should examine the merit in investing in a dedicated Information Security Officer (ISO). There is tremendous work related to cybersecurity activities. Avondale dedicates .3 FTE in IT to the purpose. A dedicated ISO would provide necessary focus on cybersecurity, Cyberdisaster planning, SCADA security for Public Works/Utilities, and would be the City's interface with the growing community of city and county ISOs.

3) Another long-range investment would be a Security Information and Event Management tool. Unfortunately, these tools are expensive and take significant staff time to maintain. The benefit is a central system that monitors, alarms, and tracks security events for professional-level management of risks to outcomes. When staff sees SIEM tools hopefully register at more economical levels in the future, IT will recommend purchase.

FTE: 0 Priority: 1

Account Number:				Ongoing	Onetime
101	5120	6180	Cybersecurity Bi-Annual Audit	0	40,000
			Totals	**0**	**40,000**

Supplemental Detail

Title: **Volunteers/Interns License Pool** Amount: **$7,000**

Category: New Program/Enhanced Service **Related Council Goal:** Provide Outlets for Residents a

City departments drastically increased their usage of interns and volunteer positions in FY16, more than tripling peak demand for equipment and licensing. In January, IT discussed the addition of a pool of mixed on-line and full-feature licenses to support those needs with positive feedback from departments at a Directors Staff meeting. This proposed supplemental would add 10 online-only and 16 full-feature licenses for use by departments for interns and volunteers, on a first-come/first-served basis.

FTE: 0 Priority: 2

Account Number:				Ongoing	Onetime
101	5120	6325	Office 365 Licenses	7,000	0
			Totals	**7,000**	**0**

Title: **Increased CRM Maintenance and Support** Amount: **$4,200**

Category: New Program/Enhanced Service **Related Council Goal:** Use Technology to Connect Re

The City funded a new mobile application in FY2015-2016, to replace MyAvondale 2.0. The solution staff is procuring includes a robust Citizen Relationship Management (CRM) solution that can integrate with the City's work management systems over time, giving the City an opportunity to have a singular system for receiving and tracking citizen contacts across departments. If used correctly, workflows would improve responsiveness to citizen and business contacts, as well as provide reporting to department and City Management. At the same time, new mobile app features integrate with the CRM and would provide departments and direct communications tool with community members who use the app to report graffiti, enter is general requests, access community policing features, and/or look for local business activities and events.
This supplemental request would cover the additional cost of annual Maintenance and Support on the solution. IT had proposed a $10,000 annual cost and has dedicated some savings in its budget to increase that amount to $12,000. The subscription cost is now projected to reach $16,200 to connect with Public Works and GIS systems. (Note: If a pilot is not successful, IT would return funds from any increase note used for the Mobile App and CRM.

FTE: 0 Priority: 3

Account Number:				Ongoing	Onetime
101	5120	6325	Mobile App/CRM Maintenance and Support	4,200	0
			Totals	**4,200**	**0**

Supplemental Detail

Title: **Wireless Infrastructure Replacements** Amount: **$43,700**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

As discussed in previous budget review meetings, wireless accessibility is now considered to be a standard service. The City of Avondale has grown its wireless coverage in buildings as budgets permitted on a one-off bases. The earliest of those investments are coming due as original hardware begins to fail, with the first wave occurring at City Libraries. IT recommends that Finance and Budget and IT staff begin to program in core wireless hardware into the Technology Replacements Fund for Libraries, City Hall, and the MOSC at minimum. IT also would like to discuss policy direction for non-core facilities—e.g., fire stations, police substations, outer buildings at the MOSC, etc.

Simultaneous with this request, IT is planning on testing cheaper alternatives to Cisco for wireless hardware.

Funding should be in 603-5121-00-8012

FTE: 0 Priority: 4

Account Number:				Ongoing	Onetime
101	5121	8012	Wireless Access Points, Priority Libraries Replaceme	0	21,700
101	5121	8012	Wireless Access Points, Core Areas Ongoing	22,000	0
			Totals	**22,000**	**21,700**

Title: **Increased Internet Bandwidth** Amount: **$6,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

City departments continue to increase their reliance on web-based software, sites, and research tools.

The coming on-body camera pilot with couple with Office 365 usage, disaster recovery, and general increased usage to cause observable slowdowns in the near-term. This supplemental request would double the City's bandwidth from the current 100 Mbps level to 200 Mbps as a means to negate slowdowns.
It is an option to wait on this request to experience the real impacts of on-body cameras, before deciding on the service level increase required

FTE: 0 Priority: 5

Account Number:				Ongoing	Onetime
101	5121	6222	Internet Bandwidth	6,000	0
			Totals	**6,000**	**0**

Supplemental Detail

Title: **Fiber Updates/Upgrades at Civic Center** Amount: **$65,000**

Category: CIP Operating Impact **Related Council Goal:** Maintain and Expand Quality In

Today's heavy data use relies on sufficient fiber and networking infrastructure to support data flows at adequate speeds. Buildings today are generally constructed at a 10 Gbps to 100 Gbps capacity level. For the City, increasing audio-visual content and the expansion of on-body cameras for public safety uses will grow usage to the limits of the City's existing limits within the next three to five years.

IT recommends the City upgrade existing fiber to support the higher capacity demands that have already begun. When Avondale's Civic Center Campus was built, conduit and fiber were installed to connect City Hall, Police Main, City Courts, and Civic Center Library. The lines allow 2 Gbps total capacity between buildings, reducing down to 1 GB is there is a network failure in one direction of the redundant design. The network backbone has served the City's needs well over the past 11 years for voice, data, video, and security with almost no outages.

With an upgrade, the City would have a 20GB backbone between all Civic Center campus buildings with the ability to increase up to 80GB in the future with upgrades at the equipment level. This will ensure that capacities fully supports the demands department are placing on the network while also minimizing performance issues such as voice call jitter, slow access to files via the network, and the like. Costs to replace the fiber are approximately $65,000 one-time for wiring, installation labor, and termination/testing of the wireline services. The fiber will be installed in the City's existing conduit to control costs. Also, to minimize impacts in one year, this item might be accrued over FY17 and FY18 for execution in early 2018.

Fiber Updates/Upgrades at Civic Center -- $65,000 one-time in 603-5121-00-801

FTE: 0 Priority: 6

Account Number:				Ongoing	Onetime
101	5121	8012	Fiber Updates/Upgrades at Civic Center	0	65,000
			Totals	**0**	**65,000**

Information Technology

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	1,403,471	1,720,693	1,796,630	1,796,630	1,706,799	1,810,120
Contractual Services	578,923	757,459	1,017,840	1,017,840	966,948	894,055
Commodities	34,198	41,771	7,890	7,890	7,496	8,670
Capital Outlay	41,957	229,051	-	-	-	-
Other	(294,830)	(593,680)	(593,680)	(593,680)	(563,996)	(699,180)
Transfers Out	19,270	19,130	23,260	23,260	22,097	27,600
Total by Category	**1,782,989**	**2,174,424**	**2,251,940**	**2,251,940**	**2,139,343**	**2,041,265**
Expenditures by Division						
Technology Administration	415,954	532,480	443,340	443,340	421,173	396,565
IT Infrastructure & Communications	717,492	716,019	767,660	767,660	729,277	744,260
ERP Systems Development	-	103,338	110,300	110,300	104,785	-
IT Business Systems	398,500	479,179	537,960	537,960	511,062	536,850
IT Customer Support	251,043	263,269	275,210	275,210	261,450	261,890
GIS	-	80,139	117,470	117,470	111,597	101,700
Total by Division	**1,782,989**	**2,174,424**	**2,251,940**	**2,251,940**	**2,139,343**	**2,041,265**
Expenditures by Fund						
General Fund	1,782,989	2,174,424	2,251,940	2,251,940	2,139,343	2,041,265
Total by Fund	**1,782,989**	**2,174,424**	**2,251,940**	**2,251,940**	**2,139,343**	**2,041,265**
Authorized Positions by Division						
Technology Administration	1.00	1.00	1.00	1.00	-	1.00
IT Infrastructure & Communications	5.00	5.00	5.00	5.00	-	5.00
IT Business Systems	5.00	5.00	5.00	5.00	-	5.00
IT Customer Support	3.00	3.00	3.00	3.00	-	3.00
GIS	-	2.00	2.00	2.00	-	2.00
Total Authorized FTE	**14.00**	**16.00**	**16.00**	**16.00**	**-**	**16.00**

Information Technology

Operating Budget Detail

Fund: General Fund

Division: 101 -5120 - Technology Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Chief Information Officer	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**161,000**	**168,740**	**-**	**168,740**
Salaries & Wages	*130,370*	*137,280*		*137,280*
Employee Benefits	*25,920*	*26,750*		*26,750*
Employee Health & Dental	*4,710*	*4,710*		*4,710*
Total Personal Services	**161,000**	**168,740**	**-**	**168,740**
Contractual Services				
6180 Other Professional Services	**32,600**	**33,000**	**-**	**33,000**
Cybersecurity Program Services		*17,000*		*17,000*
Cybersecurity Training		*16,000*		*16,000*
6210 Postage	**150**	**150**	**-**	**150**
6280 Internal Printing/Copy Charges	**1,000**	**900**	**-**	**900**
6281 Risk Management Charges	**3,200**	**3,330**	**-**	**3,330**
6282 Equipment Management Charges	**1,560**	**1,560**	**-**	**1,560**
6325 Contractual Maint./Technology	**298,280**	**285,105**	**-**	**285,105**
CRM and Mobile App		*12,000*		*12,000*
Microsoft Academic/Libraries Licensing		*7,780*		*7,780*
Microsoft EA Agreement		*249,000*		*249,000*
Surveys Solution		*325*		*325*
Web Filtering		*16,000*		*16,000*
6500 Memberships	**10,500**	**10,990**	**-**	**10,990**
City/County Management		*440*		*440*
Cybersecurity Alliance		*2,800*		*2,800*
Project Management		*250*		*250*
Vendor Research and Contract Review Services		*7,500*		*7,500*
6520 Training	**2,800**	**2,900**	**-**	**2,900**
6540 Meeting Expense	**100**	**200**	**-**	**200**
Special Meetings		*200*		*200*
6580 Publication of Legal Notices	**350**	**350**	**-**	**350**
Legal Notices and Advertisements		*350*		*350*
Total Contractual Services	**350,540**	**338,485**	**-**	**338,485**
Commodities				
7010 General Office Supplies	**1,400**	**1,800**	**-**	**1,800**
7050 Educational Supplies	**400**	**400**	**-**	**400**
Technical Books		*400*		*400*
Total Commodities	**1,800**	**2,200**	**-**	**2,200**
Other				
9310 Administrative Indirect Charges	**(102,300)**	**(119,420)**	**-**	**(119,420)**
Indirect Administrative Charges		*(119,420)*		*(119,420)*

Operating Budget Detail

Fund: General Fund

Division: 101 -5120 - Technology Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
Total Other	**(102,300)**	**(119,420)**	**-**	**(119,420)**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**1,560**	**4,380**	**-**	**4,380**
Vehicle Replacement Contribution		*4,380*		*4,380*
9863 Transfer Out 603--Equipment Replacement	**2,300**	**2,180**	**-**	**2,180**
Technology Replacement Contribution		*2,180*		*2,180*
Total Transfers Out	**3,860**	**6,560**	**-**	**6,560**
Total Technology Administration	**414,900**	**396,565**	**-**	**396,565**

Information Technology

Operating Budget Detail

Fund: General Fund

Division: 101 -5121 - IT Infrastructure & Communications

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
IT Assistant Director	1.00	1.00		1.00
IT Administrator Unix/Windows	1.00	1.00		1.00
IT Systems Administrator	2.00	2.00		2.00
Network Engineer	1.00	1.00		1.00
Total Authorized FTE	**5.00**	**5.00**		**5.00**
Personal Services				
5000 Personal Services	**602,310**	**604,430**	**-**	**604,430**
Salaries & Wages	*467,710*	*468,270*		*468,270*
Employee Benefits	*95,580*	*96,860*		*96,860*
Employee Health & Dental	*39,020*	*39,300*		*39,300*
Total Personal Services	**602,310**	**604,430**	**-**	**604,430**
Contractual Services				
6180 Other Professional Services	**17,000**	**14,000**	**-**	**14,000**
Equipment Maintenance and Repairs		*9,000*		*9,000*
Technical Consulting and Project Support		*5,000*		*5,000*
6220 Telephone Service	**9,500**	**9,500**	**-**	**9,500**
Communication Charges		*9,500*		*9,500*
6225 Long Distance Phone Service	**4,500**	**4,500**	**-**	**4,500**
Communications Charges, Long Distance		*4,500*		*4,500*
6280 Internal Printing/Copy Charges	**740**	**400**	**-**	**400**
6281 Risk Management Charges	**9,790**	**9,760**	**-**	**9,760**
6325 Contractual Maint./Technology	**247,000**	**255,000**	**-**	**255,000**
Storage Maintenance and Support		*46,000*		*46,000*
Camera/Video Management System		*4,300*		*4,300*
Disaster Recovery and Business Resumption		*16,200*		*16,200*
Network Access Management		*3,500*		*3,500*
Network and Server Maintenance and Support		*103,200*		*103,200*
Network/System Monitoring		*17,300*		*17,300*
Premise Security System		*7,100*		*7,100*
Server and Network Virtualization		*54,100*		*54,100*
SSL Certificates and Domain Registrations		*3,300*		*3,300*
6520 Training	**14,500**	**14,500**	**-**	**14,500**
Systems and Telecommunications Training		*14,500*		*14,500*
Total Contractual Services	**303,030**	**307,660**	**-**	**307,660**
Commodities				
7081 Technology Hardware	**-**	**250**	**-**	**250**
Parts and Components		*250*		*250*
7165 Other Equipment	**500**	**500**	**-**	**500**
IT Parts and Supplies		*500*		*500*
7230 Safety Apparel/Equipment	**-**	**130**	**-**	**130**
Safety Boots		*130*		*130*

Operating Budget Detail

Fund: General Fund

Division: 101 -5121 - IT Infrastructure & Communications

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
Total Commodities	**500**	**880**	**-**	**880**
Other				
9310 Administrative Indirect Charges	**(144,730)**	**(176,000)**	**-**	**(176,000)**
Indirect Administrative Charges		*(176,000)*		*(176,000)*
Total Other	**(144,730)**	**(176,000)**	**-**	**(176,000)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**6,550**	**7,290**	**-**	**7,290**
Technology Replacement Contribution		*7,290*		*7,290*
Total Transfers Out	**6,550**	**7,290**	**-**	**7,290**
Total IT Infrastructure & Communications	**767,660**	**744,260**	**-**	**744,260**

Information Technology

Operating Budget Detail

Fund: General Fund

Division: 101 -5123 - IT Business Systems

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
IT Application Developer	2.00	2.00		2.00
IT Systems Analyst	1.00	1.00		1.00
IT Application & Business Analyst	1.00	1.00		1.00
Lead Developer/IT Architect	1.00	1.00		1.00
Total Authorized FTE	**5.00**	**5.00**		**5.00**
Personal Services				
5000 Personal Services	**544,510**	**545,750**	**-**	**545,750**
Salaries & Wages	*424,810*	*425,020*		*425,020*
Employee Benefits	*84,980*	*85,800*		*85,800*
Employee Health & Dental	*34,720*	*34,930*		*34,930*
Total Personal Services	**544,510**	**545,750**	**-**	**545,750**
Contractual Services				
6180 Other Professional Services	**12,000**	**12,000**	**32,000**	**44,000**
MyAvondale 3.0 - Carryover			*20,000*	*20,000*
Software/Implementation Services		*12,000*		*12,000*
Sofware/Implementation Services - Carryover			*12,000*	*12,000*
6280 Internal Printing/Copy Charges	**850**	**700**	**-**	**700**
6281 Risk Management Charges	**9,790**	**9,760**	**-**	**9,760**
6325 Contractual Maint./Technology	**34,100**	**43,600**	**-**	**43,600**
Agenda Prep Software Maintenance and Support		*3,900*		*3,900*
Application Virtualization		*4,450*		*4,450*
Business Anaytics		*4,700*		*4,700*
CivicPlus Website Hosting		*9,900*		*9,900*
Council Voting System Maintenance and Support		*3,700*		*3,700*
Development and Collaboration Tools/Storage		*6,450*		*6,450*
Document Imaging/Capture Maintenance and Support		*6,500*		*6,500*
Project Management Tools		*4,000*		*4,000*
6520 Training	**14,500**	**14,500**	**-**	**14,500**
Applications and Platforms Training		*14,500*		*14,500*
Total Contractual Services	**71,240**	**80,560**	**32,000**	**112,560**
Commodities				
7085 Computers and Software Licensing	**500**	**500**	**-**	**500**
Minor Software Purchases		*500*		*500*
Total Commodities	**500**	**500**	**-**	**500**
Other				
9310 Administrative Indirect Charges	**(104,840)**	**(128,210)**	**-**	**(128,210)**
Indirect Administrative Charges		*(128,210)*		*(128,210)*
Total Other	**(104,840)**	**(128,210)**	**-**	**(128,210)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**6,550**	**6,250**	**-**	**6,250**
Technology Replacement Contribution		*6,250*		*6,250*

Operating Budget Detail

Fund: General Fund

Division: 101 -5123 - IT Business Systems

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
Total Transfers Out	**6,550**	**6,250**	**-**	**6,250**
Total IT Business Systems	**517,960**	**504,850**	**32,000**	**536,850**

Information Technology

Operating Budget Detail

Fund: General Fund

Division: 101 -5124 - IT Customer Support

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
IT Desktop Technician II	2.00	2.00		2.00
IT Desktop Technician I	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**292,740**	**292,250**	**-**	**292,250**
Salaries & Wages	*221,160*	*220,450*		*220,450*
Employee Benefits	*44,690*	*44,740*		*44,740*
Employee Health & Dental	*26,890*	*27,060*		*27,060*
Total Personal Services	**292,740**	**292,250**	**-**	**292,250**
Contractual Services				
6180 Other Professional Services	**2,600**	**2,600**	**-**	**2,600**
Certified Data Disk Disposal		*1,600*		*1,600*
Off-Site Equipment Storage		*1,000*		*1,000*
6280 Internal Printing/Copy Charges	**290**	**400**	**-**	**400**
6281 Risk Management Charges	**5,870**	**5,850**	**-**	**5,850**
6310 Contractual Maint./Office Equip	**3,700**	**3,000**	**-**	**3,000**
Chambers and Conference Rooms Audio/Visual Support		*3,000*		*3,000*
6325 Contractual Maint./Technology	**13,600**	**14,400**	**-**	**14,400**
Case/Asset Management System		*13,800*		*13,800*
Video Conferencing Subscription		*600*		*600*
6520 Training	**3,800**	**3,800**	**-**	**3,800**
Testing Service		*1,000*		*1,000*
Training		*2,800*		*2,800*
Total Contractual Services	**29,860**	**30,050**	**-**	**30,050**
Commodities				
7081 Technology Hardware	**1,600**	**1,600**	**-**	**1,600**
Minor Equipment		*1,600*		*1,600*
7085 Computers and Software Licensing	**1,000**	**1,000**	**-**	**1,000**
Software Purchases		*1,000*		*1,000*
Total Commodities	**2,600**	**2,600**	**-**	**2,600**
Other				
9310 Administrative Indirect Charges	**(53,920)**	**(66,760)**	**-**	**(66,760)**
Indirect Administrative Charges		*(66,760)*		*(66,760)*
Total Other	**(53,920)**	**(66,760)**	**-**	**(66,760)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**3,930**	**3,750**	**-**	**3,750**
Technology Replacement Contribution		*3,750*		*3,750*
Total Transfers Out	**3,930**	**3,750**	**-**	**3,750**
Total IT Customer Support	**275,210**	**261,890**	**-**	**261,890**

Operating Budget Detail

Fund: General Fund

Division: 101 -5125 - GIS

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
GIS Manager	1.00	1.00		1.00
GIS/GPS Technician II	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**196,070**	**198,950**	**-**	**198,950**
Salaries & Wages	*147,700*	*149,860*		*149,860*
Employee Benefits	*29,650*	*30,240*		*30,240*
Employee Health & Dental	*18,720*	*18,850*		*18,850*
Total Personal Services	**196,070**	**198,950**	**-**	**198,950**
Contractual Services				
6180 Other Professional Services	**43,250**	**37,000**	**-**	**37,000**
GIS Application Development		*25,000*		*25,000*
Spatial Data Certification and Additions		*12,000*		*12,000*
6190 Other Fees	**8,500**	**8,500**	**-**	**8,500**
IGA with Maricopa County for Aerial Imagery		*8,500*		*8,500*
6220 Telephone Service	**480**	**480**	**-**	**480**
Cellular Card for GPS Equipment Field Access		*480*		*480*
6280 Internal Printing/Copy Charges	**360**	**200**	**-**	**200**
6281 Risk Management Charges	**4,390**	**4,380**	**-**	**4,380**
6282 Equipment Management Charges	**790**	**790**	**-**	**790**
6325 Contractual Maint./Technology	**39,000**	**47,300**	**-**	**47,300**
ESRI (ArcServer, Info, Editor, ArcPad) Maintenance and Support		*17,000*		*17,000*
GIS Applications Maintenance & Support		*30,300*		*30,300*
6500 Memberships	**350**	**350**	**-**	**350**
Geospatial Information & Technology Association		*150*		*150*
Urban and Regional Information Systems Association		*200*		*200*
6520 Training	**5,250**	**5,800**	**-**	**5,800**
Certification Training		*4,250*		*4,250*
Conferences and Seminars		*1,300*		*1,300*
Guides, Books, and Journals		*250*		*250*
6570 Printing	**500**	**500**	**-**	**500**
Laminates and Map Books		*500*		*500*
Total Contractual Services	**102,870**	**105,300**	**-**	**105,300**
Commodities				
7010 General Office Supplies	**500**	**500**	**-**	**500**
Share of Office Supplies		*500*		*500*
7075 GIS Plotter Supplies	**1,990**	**1,990**	**-**	**1,990**
GIS Plotter Consumables		*1,990*		*1,990*
Total Commodities	**2,490**	**2,490**	**-**	**2,490**

Operating Budget Detail

Fund: General Fund

Division: 101 -5125 - GIS

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**(187,890)**	**(208,790)**	**-**	**(208,790)**
Indirect Administrative Charges		*(208,790)*		*(208,790)*
Total Other	**(187,890)**	**(208,790)**	**-**	**(208,790)**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**3,500**	**3,180**	**(3,180)**	**-**
Vehicle Replacement Contribution		*3,180*		*3,180*
Vehicle Replacement Credits			*(3,180)*	*(3,180)*
9863 Transfer Out 603--Equipment Replacement	**3,930**	**3,750**	**-**	**3,750**
Technology Replacement Contribution		*3,750*		*3,750*
Total Transfers Out	**7,430**	**6,930**	**(3,180)**	**3,750**
Total GIS	**120,970**	**104,880**	**(3,180)**	**101,700**

Community Relations

- Public Information
- Intergovernmental Affairs
- Grants Management
- Local Transit Operations
- Municipal Arts Commission

Department Description

The Community Relations and Public Affairs Department encompasses public information and media relations; intergovernmental affairs, Council relations, community relations and citizen outreach, public transit operations, and grants administration. This Department engages in citywide public information, community outreach, neighborhood programs, citizen/neighborhood advocacy, marketing, oversees digital services such as website, social media, governement access channel and online public forums .

Furthermore, it provides professional assistance to the City Council, City Manager, and senior management staff on matters related to the dissemination of public information and the activities at the regional, state and federal levels of government. The Department represents and guides Avondale's interest on all legislative matters.

The Department serves as a central source of information about the City and as an official channel of communication between the City and the public. It assists all City departments in developing educational and marketing materials and public outreach campaigns. It also develops and shapes a comprehensive image of the City of Avondale, through the media and special community events and activities.

The Transit Operations division is responsible for all intergovernmental agreements, grants and contracts for transit and Paratransit services. It also coordinates planning for future multi-model responses to current demand and future needs.

The Grants Administration division is responsible for managing grant activity for all City departments. Grants administration researches grant opportunities, notifies departments of available grant funding, assists departments with writing grant applications, manages grant contracts, coordinates reporting, monitors compliance and oversees the closeout process.

FY 2015-2016 Highlights

- Developed a series of four videos for the website, focusing on a Welcome to Avondale, Quality of Life, Business Attraction, and shopping and dining opportunities. The project has been completed and launched in January. Developed a City Map Project. Both the video and map project provide opportunities for local businesses to advertise and showcase their services.
- Conducted the annual Resident Satisfaction Survey in the Fall; over 1,000 responses were received, providing the city with invaluable feedback and input for the 2016/2017 budget process.
- The 9th Annual Citizen Leadership Academy was held in the Spring with 20 residents graduating from the program. The ten-week course is aimed at engaging and informing residents about how their city runs, and cultivating interest in serving on the city's boards and commissions.
- Demonstrating the community’s desire for improved transit opportunities, Zoom ridership in FY2015 was a record 224,227 riders, up by over 38,000 from FY2014.

Community Relations

FY 2015-2016 Highlights

- Resident Appreciation/GAIN Night was held on Oct. 17, with more than 5,000 people attending this event on Western Avenue. City departments were encouraged to showcase the new brand as part of their respective exhibits/display booths.
- Continued outstanding social media engagement through A Voice, Faces of Avondale and other department specific initiatives; expanded our partnership with Aqua Fria Union high school students Digital Media class to involve other city departments.
- Continued to develop outstanding, award-winning marketing materials/collateral/promotions for Avondale's Special Events and Recreation Programs.
- Established an awards database to document and track project nominations and recognition. As a result, staff was able to present an overview of the awards highlights in 2015 to Council. Top recognition was awarded to the City specific to stellar Marketing and Branding initiatives that come from the works of the Community Relations and Public Affairs Dept; National Savvy Award for Marketing, Branding (3CMA), National Savvy Award for Go Green Communications (3CMA), Citizen Engagement Award, Brand (Gov Institute, Accela), Digital City Award (Center for Dig Gov)
- Legislative Link class, held January 13th, allowed residents to learn more and become involved with the legislative process.
- In the area of Grants Management, a Grants Team comprised of key representatives from city departments was established; routine meetings are being held to promote effective grant support for city departments. Trainings for staff on the use of the grants research tool and grant management system is ongoing. Grants Administration has also established a method to gather quarterly grant statistics from departments that are not captured in other systems.
- Avondale has been recognized as a Gold Medal winner for Lets Move Cities and Towns; Mayor Weise received an invitation from the White House to participate in a recognition event in September.
- Valley Metro completed the Implementation Plan from the Southwest Valley Local Transit System Study and presented council with options; Staff will be taking the implementation measures through the Annual Budget Process.
- Worked with Main Event and Park 10, along with Economic Development, to host a media event to highlight the grand opening of the venue.

Community Relations

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Maintain and Expand Quality Infrastructure and Improve Connectivity to City Amenities*

- Continue to monitor the success of the Zoom Neighborhood Circulator and other Avondale bus routes; strategize on ways to improve transit options, to include funding and long range plans for transit development.

Strategic Initiative: *Create & Support Diverse Recreation & Entertainment Opportunities*

Council Goal: *Be Known – Promote Avondale*

- Continue to be active in all aspects of MAG, Valley Metro and the Friends of Transit. This allows Avondale to continue to be a regional player and have a "voice" at the table regarding regional multimodal transportation
- Continue strong public and media relations activities to engage residents, enhance Avondale's image and promote activities and events. This is accomplished through publications such as the RAVE Review, the annual report, media releases and interactions with the media and the public

Council Goal: *Provide Multigenerational Recreation Events and Programs*

- Continue to promote and market Avondale's special events to encourage both community specific and regional activities.

Community Relations

Community Relations

Strategic Initiative: *Advocate for and Support Community-Oriented Lifelong Learning Opportunities*

Council Goal: *Strengthen Education and Faith-based Partnerships*

- ☐ Support council's vision for improving educational opportunities in the community through events such as the Education Summit, National Day of the Young Child, Mayors Education Roundable, etc.

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

Council Goal: *Expand Financial Toolbox by Leveraging Funding Sources and Incentives*

- ☐ Advocate at the state legislature to preserve state shared revenues
- ☐ Actively monitor and respond to bills introduced by the state legislature that have a direct impact on Avondale and provide weekly bill tracking updates to each department to keep department heads apprised of the legislation that is moving through the process.
- ☐ Assist departments in research, pursuit and administration of grant funding for projects.

Strategic Initiative: *Create a Connected Community*

Council Goal: *Promote Community Engagement through Civic Education*

- ☐ Continue to administer the Avondale Citizen Leadership Academy and consider expansion, if demand exists. Make efforts to encourage graduates to become involved in the community by serving on boards and commissions.

Council Goal: *Use Technology to Connect Residents to Business, Government, and Community Opportunities*

- ☐ Develop new city website, launch digital newsroom and enhance social media engagement.

Performance/Workload Indicators:	FY 2014-15 Actuals	FY 2015-16 Projected	FY 2016-17 Projected
Zoom Ridership	224,227	230,000	240,000
Increase users of city's social media by 10% each year.	25%	30%	35%
Receive 85% or higher rating based on Internl Service Satisfaction Survey	90%	93%	95%

Supplemental Summary: Community Relations

FTE	Description	Ongoing	Onetime	Total
-	Zoom North	-	190,000	190,000
0.0	**Total Requests Community Relations**	**-**	**190,000**	**190,000**

Detailed Supplemental Report

Supplemental Detail

Title: **Zoom North** Amount: **$190,000**

Category: New Program/Enhanced Service **Related Council Goal:** Maintain and Expand Quality In

Valley Metro completed an Avondale Transit Implementation Plan from the recommendations that came out of the Southwest Valley Local Transit System Study (SWVLTSS) that was completed in 2013. One of the short-term recommendations is to implement a Zoom North Circulator that will traverse the northern part of Avondale and make connections with our other Zoom as well as other Valley Metro Routes. The Zoom North is scheduled to begin in October 2017 but in order to start the service we will need to order the required amount of five buses to start the service. Avondale's portion of the buses will be approximately 190,000 and will be able to paid for by using Arizona Lottery Funds. The service will start in October 2017 and staff is working to get a portion of the service paid by federal funds.

FTE: 0 Priority: 1

Account Number:				Ongoing	Onetime
215	5113	6251	Zoom Buses - Contract through Valley Metro	0	190,000
			Totals	**0**	**190,000**

Community Relations

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	562,024	718,493	782,810	782,810	743,670	784,380
Contractual Services	1,466,171	1,067,824	1,204,430	1,228,430	1,144,209	1,207,890
Commodities	4,098	12,286	8,380	9,380	7,961	8,650
Capital Outlay	21,536	271,610	102,990	102,990	97,841	90,240
Transfers Out	292,270	7,940	9,020	9,020	8,569	7,550
Total by Category	**2,346,099**	**2,078,153**	**2,107,630**	**2,132,630**	**2,002,249**	**2,098,710**
Expenditures by Division						
Grants Administration	-	127,101	136,340	136,340	129,523	132,930
Public Information Office	553,006	590,793	691,160	691,160	656,602	688,240
Intergovernmental Affairs	207,876	199,111	257,180	257,180	244,321	254,580
Transit Fund	1,585,217	1,109,146	853,690	878,690	811,006	853,020
Public Arts Fund	-	52,002	144,260	144,260	137,047	144,940
Other Grants	-	-	25,000	25,000	23,750	25,000
Total by Division	**2,346,099**	**2,078,153**	**2,107,630**	**2,132,630**	**2,002,249**	**2,098,710**
Expenditures by Fund						
General Fund	760,882	917,005	1,084,680	1,084,680	1,030,446	1,075,750
Other Grants	-	-	25,000	25,000	23,750	25,000
Transit Fund	1,585,217	1,109,146	853,690	878,690	811,006	853,020
Public Arts Fund	-	52,002	144,260	144,260	137,047	144,940
Total by Fund	**2,346,099**	**2,078,153**	**2,107,630**	**2,132,630**	**2,002,249**	**2,098,710**
Authorized Positions by Division						
Grants Administration	-	2.00	1.00	1.00	-	1.00
Public Information Office	4.00	4.00	4.00	4.00	-	4.00
Transit Operations	1.00	1.00	1.00	1.00	-	1.00
Intergovernmental Affairs	1.00	1.00	1.00	1.00	-	1.00
Total Authorized FTE	**6.00**	**8.00**	**7.00**	**7.00**	**-**	**7.00**

Community Relations

Operating Budget Detail

Fund: General Fund

Division: 101 -5103 - Grants Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Grants Administrator	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**101,710**	**101,370**	**-**	**101,370**
Salaries & Wages	*80,450*	*80,060*		*80,060*
Employee Benefits	*16,140*	*16,140*		*16,140*
Employee Health & Dental	*5,120*	*5,170*		*5,170*
Total Personal Services	**101,710**	**101,370**	**-**	**101,370**
Contractual Services				
6180 Other Professional Services	**5,000**	**5,000**	**-**	**5,000**
Grants Research Services		*5,000*		*5,000*
6210 Postage	**100**	**100**	**-**	**100**
Miscellaneous Mailings		*100*		*100*
6220 Telephone Service	**1,040**	**1,040**	**-**	**1,040**
Communication Charges		*1,040*		*1,040*
6280 Internal Printing/Copy Charges	**560**	**500**	**-**	**500**
6281 Risk Management Charges	**3,970**	**2,010**	**-**	**2,010**
6325 Contractual Maint./Technology	**11,000**	**11,000**	**-**	**11,000**
Grants Management System Maint. and Support		*11,000*		*11,000*
6490 Organizational Development	**500**	**500**	**-**	**500**
6500 Memberships	**1,190**	**1,190**	**-**	**1,190**
Grant Professional Association		*1,190*		*1,190*
6520 Training	**3,290**	**3,290**	**-**	**3,290**
Am. Assn. Grant Training		*3,290*		*3,290*
6540 Meeting Expense	**350**	**350**	**-**	**350**
6570 Printing	**300**	**300**	**-**	**300**
Total Contractual Services	**27,300**	**25,280**	**-**	**25,280**
Commodities				
7010 General Office Supplies	**75**	**75**	**-**	**75**
7020 Data Processing Supplies	**100**	**100**	**-**	**100**
7040 Books and Pamphlets	**75**	**75**	**-**	**75**
7085 Computers and Software Licensing	**5,100**	**5,100**	**-**	**5,100**
Computers and Software Licensing		*100*		*100*
Grants Research Solution-Software License		*5,000*		*5,000*
Total Commodities	**5,350**	**5,350**	**-**	**5,350**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**1,980**	**930**	**-**	**930**
Technology Replacement Contribution		*930*		*930*
Total Transfers Out	**1,980**	**930**	**-**	**930**
Total Grants Administration	**136,340**	**132,930**	**-**	**132,930**

Community Relations

Operating Budget Detail

Fund: General Fund

Division: 101 -5110 - Public Information Office

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Community Relations Director	1.00	1.00		1.00
Executive Management Assistant	1.00	1.00		1.00
Public Information Officer	1.00	1.00		1.00
Web Services and Media Coordinator	1.00	1.00		1.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**437,560**	**439,850**	**-**	**439,850**
Salaries & Wages	*341,940*	*342,850*		*342,850*
Employee Benefits	*69,670*	*70,730*		*70,730*
Employee Health & Dental	*25,950*	*26,270*		*26,270*
Total Personal Services	**437,560**	**439,850**	**-**	**439,850**
Contractual Services				
6025 Design Fees	**-**	**13,600**	**-**	**13,600**
Annual Report - Graphic Design		*1,200*		*1,200*
Citizen Leadership Academy - Graphic Design		*200*		*200*
City Event - Graphic Design		*2,700*		*2,700*
Graphic Design Fees		*3,000*		*3,000*
RAVE Review Magazine - Graphic Design		*5,500*		*5,500*
Resident Appreciation Night - Graphic Design		*500*		*500*
Website/Cable Television - Graphic Improvements		*500*		*500*
6180 Other Professional Services	**27,700**	**16,515**	**58,000**	**74,515**
Citizen Leadership Academy - Transportation		*500*		*500*
Citizen Sourcing Community Engagement Platform		*7,500*		*7,500*
Media & Public Involvement Training		*1,000*		*1,000*
Multi Media Management Platforms		*6,500*		*6,500*
Professional Photography Services		*500*		*500*
Public Education Outreach		*515*		*515*
Responsive Design City Website - Carryover			*58,000*	*58,000*
6181 Special Events	**-**	**4,500**	**-**	**4,500**
City Event Advertising		*3,000*		*3,000*
Employee United Way Campaign		*1,500*		*1,500*
6210 Postage	**400**	**400**	**-**	**400**
Miscellaneous Mailings to Residents		*400*		*400*
6220 Telephone Service	**2,500**	**2,500**	**-**	**2,500**
Communication Charges		*2,500*		*2,500*
6280 Internal Printing/Copy Charges	**7,830**	**4,900**	**-**	**4,900**
6281 Risk Management Charges	**8,010**	**7,970**	**-**	**7,970**
6310 Contractual Maint./Office Equip	**600**	**600**	**-**	**600**
Channel 11 Music Monthly Subscription		*600*		*600*
6325 Contractual Maint./Technology	**600**	**1,600**	**-**	**1,600**
Cable Television Annual Maintenance & Support		*1,600*		*1,600*

Community Relations

Operating Budget Detail

Fund: General Fund

Division: 101 -5110 - Public Information Office

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6500 Memberships	**66,780**	**70,265**	**-**	**70,265**
3CMA (3)		*830*		*830*
ACMA (2)		*380*		*380*
ICMA (2)		*1,300*		*1,300*
League of Arizona Cities & Towns		*40,986*		*40,986*
Maricopa Association of Governments (MAG)		*14,149*		*14,149*
Municipal Membership Dues Increase		*3,120*		*3,120*
National League of Cities (NLC)		*6,000*		*6,000*
WESTMARC		*3,500*		*3,500*
6510 Mileage Reimbursement	**350**	**350**	**-**	**350**
6520 Training	**9,700**	**9,700**	**-**	**9,700**
3CMA Conference		*3,000*		*3,000*
AZ League of Cities & Towns - Annual Conference		*1,000*		*1,000*
NLC Conferences		*4,500*		*4,500*
Website Users Conference		*1,200*		*1,200*
6525 Marketing	**3,750**	**10,750**	**-**	**10,750**
Avondale - Digital Newsletter		*500*		*500*
Community Engagement Intiatives		*4,000*		*4,000*
Multi Media Marketing - special projects video, etc		*3,500*		*3,500*
Website and Social Media Enhancements		*2,750*		*2,750*
6540 Meeting Expense	**8,380**	**8,380**	**-**	**8,380**
Citizen Leadership Academy - Meals		*1,920*		*1,920*
Miscellaneous Meeting Expenses		*2,190*		*2,190*
Receptions, Open Houses, Neighborhood Meetings & Grand Openings		*4,270*		*4,270*
6570 Printing	**36,180**	**23,780**	**-**	**23,780**
Annual Report		*3,500*		*3,500*
Brochures		*1,000*		*1,000*
City Event - Printing		*2,500*		*2,500*
Miscellaneous Printed Recognition Items		*1,000*		*1,000*
RAVE Review Magazine		*13,930*		*13,930*
Resident Appreciation Night - Flyers & Survey Card		*1,000*		*1,000*
Volunteer Recognition		*850*		*850*
6590 Promotion and Publicity	**14,780**	**8,280**	**-**	**8,280**
Award Entry Fees		*1,200*		*1,200*
AZ League of Cities & Towns - Festival of Cities Booth		*1,500*		*1,500*
Citizen Leadership Academy - Recognition Items		*500*		*500*
Promotional Items - Community Relations		*2,500*		*2,500*
RAVE Review Magazine Distribution		*2,580*		*2,580*
Total Contractual Services	**187,560**	**184,090**	**58,000**	**242,090**

Operating Budget Detail

Fund: General Fund

Division: 101 -5110 - Public Information Office

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7010 General Office Supplies	**1,470**	**1,470**	**-**	**1,470**
Citizen Leadership Academy		*640*		*640*
General Office Supplies		*830*		*830*
7090 Audio/Visual Tapes	**500**	**-**	**-**	**-**
7091 Audio-Visual Equipment	**-**	**1,000**	**-**	**1,000**
News Media Equipment & Accessories		*1,000*		*1,000*
Total Commodities	**1,970**	**2,470**	**-**	**2,470**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**4,070**	**3,830**	**-**	**3,830**
Technology Replacement Contribution		*3,830*		*3,830*
Total Transfers Out	**4,070**	**3,830**	**-**	**3,830**
Total Public Information Office	**631,160**	**630,240**	**58,000**	**688,240**

Community Relations

Operating Budget Detail

Fund: General Fund

Division: 101 -5130 - Intergovernmental Affairs

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Asst Director/Intergov Affairs	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**137,610**	**137,100**	**-**	**137,100**
Salaries & Wages	*107,880*	*107,360*		*107,360*
Employee Benefits	*21,670*	*21,680*		*21,680*
Employee Health & Dental	*8,060*	*8,060*		*8,060*
Total Personal Services	**137,610**	**137,100**	**-**	**137,100**
Contractual Services				
6180 Other Professional Services	**85,000**	**85,000**	**-**	**85,000**
Federal Lobbyist		*70,000*		*70,000*
Lobbyist Contract - Luke Preservation		*15,000*		*15,000*
6220 Telephone Service	**900**	**900**	**-**	**900**
Communication Charges		*900*		*900*
6280 Internal Printing/Copy Charges	**2,150**	**200**	**-**	**200**
6281 Risk Management Charges	**2,110**	**2,090**	**-**	**2,090**
6500 Memberships	**700**	**700**	**-**	**700**
National Conference of State Legislatures		*700*		*700*
6520 Training	**12,600**	**12,600**	**-**	**12,600**
AZ League of Cities & Towns - Annual Conference		*1,200*		*1,200*
Lobbying - Four Trips to Washington D.C.		*9,000*		*9,000*
National League of Cities Conference		*2,400*		*2,400*
6540 Meeting Expense	**3,300**	**3,300**	**-**	**3,300**
Legislative Events		*3,300*		*3,300*
6550 Subscriptions	**9,450**	**9,450**	**-**	**9,450**
Capitol Impact		*3,500*		*3,500*
LOLA		*2,550*		*2,550*
Yellow Sheets and AZ News Services		*3,400*		*3,400*
6570 Printing	**550**	**550**	**-**	**550**
6590 Promotion and Publicity	**500**	**500**	**-**	**500**
League of Cities Supplies		*500*		*500*
Total Contractual Services	**117,260**	**115,290**	**-**	**115,290**
Commodities				
7010 General Office Supplies	**330**	**330**	**-**	**330**
Total Commodities	**330**	**330**	**-**	**330**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**1,980**	**1,860**	**-**	**1,860**
Technology Replacement Contribution		*1,860*		*1,860*
Total Transfers Out	**1,980**	**1,860**	**-**	**1,860**
Total Intergovernmental Affairs	**257,180**	**254,580**	**-**	**254,580**

Operating Budget Detail

Fund: Other Grants

Division: 209 -5103 - Grants Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6990 Other Miscellaneous	**-**	**-**	**25,000**	**25,000**
Carryover-Grant Match - Carryover			*25,000*	*25,000*
Total Contractual Services	**-**	**-**	**25,000**	**25,000**
Total Grants Administration	**-**	**-**	**25,000**	**25,000**

Community Relations

Operating Budget Detail

Fund: Transit Fund

Division: 215 -5113 - Transit Operations

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions					
Management Assistant		1.00	1.00		1.00
Total Authorized FTE		**1.00**	**1.00**		**1.00**
Personal Services					
5000 Personal Services	3	**105,930**	**106,060**	**-**	**106,060**
Salaries & Wages		*80,570*	*80,570*		*80,570*
Employee Benefits		*16,180*	*16,260*		*16,260*
Employee Health & Dental		*9,180*	*9,230*		*9,230*
Total Personal Services		**105,930**	**106,060**	**-**	**106,060**
Contractual Services					
6155 Trip Reduction Costs	1	**6,100**	**6,100**	**-**	**6,100**
6210 Postage		**50**	**50**	**-**	**50**
6220 Telephone Service	2	**550**	**550**	**-**	**550**
Communication Charges			*550*		*550*
6251 Contractual Obligations		**723,620**	**722,620**	**-**	**722,620**
ADA Medical Taxi			*40,000*		*40,000*
Zoom Circulator			*682,620*		*682,620*
6280 Internal Printing/Copy Charges		**1,630**	**900**	**-**	**900**
6281 Risk Management Charges		**2,020**	**2,010**	**-**	**2,010**
6500 Memberships	2	**6,000**	**6,000**	**-**	**6,000**
Friends of Transit Membership			*6,000*		*6,000*
6510 Mileage Reimbursement		**300**	**300**	**-**	**300**
6520 Training	2	**4,000**	**5,000**	**-**	**5,000**
Transit Conferences			*5,000*		*5,000*
6540 Meeting Expense	1	**2,000**	**2,000**	**-**	**2,000**
Total Contractual Services		**746,270**	**745,530**	**-**	**745,530**
Commodities					
7010 General Office Supplies	1	**300**	**300**	**-**	**300**
7020 Data Processing Supplies	1	**200**	**200**	**-**	**200**
Total Commodities		**500**	**500**	**-**	**500**
Transfers Out					
9863 Transfer Out 603--Equipment Replacement		**990**	**930**	**-**	**930**
Technology Replacement Contribution			*930*		*930*
Total Transfers Out		**990**	**930**	**-**	**930**
Total Transit Operations		**853,690**	**853,020**	**-**	**853,020**

Operating Budget Detail

Fund: Public Arts Fund

Division: 246 -5105 - Municipal Arts Commission

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6180 Other Professional Services	**7,675**	**7,675**	**23,990**	**31,665**
Other Professional Services		*7,675*		*7,675*
Other Professional Svcs. - Carryover			*23,990*	*23,990*
6181 Special Events	**5,000**	**8,000**	**2,960**	**10,960**
Art Contest & Public Art Education/Outreach Efforts		*8,000*		*8,000*
Special Events - Carryover			*2,960*	*2,960*
6500 Memberships	**75**	**75**	**-**	**75**
Professional Art Organization Membership-West Valley Art Council		*75*		*75*
6770 R&M Other	**-**	**-**	**5,000**	**5,000**
Maintenance for Artwork - Carryover			*5,000*	*5,000*
6830 R&M Other	**5,000**	**7,000**	**-**	**7,000**
Routine Maintenance of Artwork		*7,000*		*7,000*
Total Contractual Services	**17,750**	**22,750**	**31,950**	**54,700**
Commodities				
7990 Other Supplies	**-**	**-**	**-**	**-**
Total Commodities	**-**	**-**	**-**	**-**
Capital Outlay				
8225 Artwork	**17,250**	**12,250**	**77,990**	**90,240**
Artwork - Carryover			*77,990*	*77,990*
Artwork Installation		*2,500*		*2,500*
Artwork Purchases		*9,750*		*9,750*
Total Capital Outlay	**17,250**	**12,250**	**77,990**	**90,240**
Total Municipal Arts Commission	**35,000**	**35,000**	**109,940**	**144,940**

Non-Departmental

Centralized Costs and Transfers

Contingency

Department Description

The Non-Departmental budget includes activities that are not specified functions of any one department. Some of the expenditures budgeted include: development agreements, contingency, printer/copier fund expenditures and contributions to a variety of non-profit organizations. All general fund transfers to the capital and other funds are included in this budget.

Non-Departmental

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Contractual Services	1,056,670	1,178,259	6,159,050	4,782,643	5,851,098	7,458,800
Commodities	21,990	20,278	88,500	88,500	84,075	88,500
Capital Outlay	2,833,784	49,034	229,000	213,000	217,550	-
Other	-	4,090	74,780	90,780	71,041	4,050
Debt Service	46,227	-	-	-	-	-
Transfers Out	11,497,610	16,731,110	13,009,820	13,009,820	12,359,329	12,896,839
Contingency	-	-	3,836,280	3,526,629	3,644,466	3,745,000
Total by Category	**15,456,281**	**17,982,771**	**23,397,430**	**21,711,372**	**22,227,559**	**24,193,189**
Expenditures by Division						
Non-Departmental	10,000,382	11,615,544	12,114,380	11,804,729	11,508,661	12,823,449
Other Grants	-	-	4,913,310	3,536,903	4,667,645	5,000,000
Cemetery Maintenance	845	12,475	15,740	15,740	14,953	15,740
0.5% Dedicated Sales Tax	5,455,054	6,354,752	6,354,000	6,354,000	6,036,300	6,354,000
Total by Division	**15,456,281**	**17,982,771**	**23,397,430**	**21,711,372**	**22,227,559**	**24,193,189**
Expenditures by Fund						
General Fund	9,437,154	11,072,031	10,593,790	10,333,262	10,064,101	10,302,839
Highway User Revenue Fund	415,000	404,090	654,090	654,090	621,386	653,310
Other Grants	-	-	4,913,310	3,536,903	4,667,645	5,000,000
Cemetery Maintenance Fund	845	12,475	15,740	15,740	14,953	15,740
0.5% Dedicated Sales Tax	5,455,054	6,354,752	6,354,000	6,354,000	6,036,300	6,354,000
Public Safety Dedicated Sales Tax	5,054	4,752	495,000	445,877	470,250	495,000
Water Operations	-	-	-	-	-	1,213,330
Sewer Operations	-	-	-	-	-	90
Sanitation	-	42	-	-	-	190
Printer - Copier Service Fund	143,174	134,608	371,500	371,500	352,925	158,500
Risk Management Fund	-	21	-	-	-	-
Fleet Services Fund	-	-	-	-	-	190
Total by Fund	**15,456,281**	**17,982,771**	**23,397,430**	**21,711,372**	**22,227,559**	**24,193,189**

Operating Budget Detail

Fund: General Fund

Division: 101 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6181 Special Events	**5,000**	**5,000**	**-**	**5,000**
Community Events Fund		*5,000*		*5,000*
6190 Other Fees	**10,000**	**10,000**	**-**	**10,000**
Youth NPO Assistance - Vouchers		*10,000*		*10,000*
6200 Contributions	**80,000**	**80,000**	**-**	**80,000**
Contributions Assistance Program		*60,000*		*60,000*
Contributions Assistance Program Increase		*20,000*		*20,000*
6251 Contractual Obligations	**35,000**	**35,000**	**-**	**35,000**
Land Purchase Option Payment		*35,000*		*35,000*
6320 Contractual Maint./Building & Grounds	**26,000**	**26,000**	**-**	**26,000**
Landscape Contract non-govt service areas		*26,000*		*26,000*
6996 Incentive Rebates	**1,000,000**	**1,000,000**	**-**	**1,000,000**
Rebate Payments		*1,000,000*		*1,000,000*
Total Contractual Services	**1,156,000**	**1,156,000**	**-**	**1,156,000**
Capital Outlay				
8120 Vehicles	**-**	**-**	**-**	**-**
Total Capital Outlay	**-**	**-**	**-**	**-**
Other				
9999 Restricted Use	**17,090**	**-**	**-**	**-**
Total Other	**17,090**	**-**	**-**	**-**
Transfers Out				
9820 Transfer Out 246--Public Art	**25,000**	**25,000**	**-**	**25,000**
Transfer Out 246 - Arts Commission		*25,000*		*25,000*
9821 Transfer Out 229--Fam Advocacy Center	**215,800**	**255,055**	**-**	**255,055**
Transfer Out 229 - Family Advocacy		*255,055*		*255,055*
9822 Transfer Out 202--AAA	**224,810**	**178,474**	**-**	**178,474**
9823 Transfer Out 205--Home Grants	**32,200**	**32,200**	**-**	**32,200**
9826 Transfer Out 209--Other Grants	**25,000**	**25,000**	**-**	**25,000**
Transfer Out 209 - Grant Match		*25,000*		*25,000*
9827 Transfer Out 215--Transit	**570,510**	**470,510**	**-**	**470,510**
General Fund Transfer for Transit Operations		*470,510*		*470,510*
9832 Transfer Out 304--Street Construction	**-**	**-**	**2,200,000**	**2,200,000**
Transfer Out 304			*2,200,000*	*2,200,000*
9834 Transfer Out 322--Capital Projects	**-**	**-**	**600,000**	**600,000**
9837 Transfer Out 310--Park Construction	**-**	**-**	**1,400,000**	**1,400,000**
Transfer Out 310			*1,400,000*	*1,400,000*
9838 Transfer Out 311--Library Development	**-**	**-**	**175,000**	**175,000**
Transfer Out 311			*175,000*	*175,000*
9839 Transfer Out 319--Fire Development	**-**	**-**	**300,000**	**300,000**
Transfer Out 319 Fire Projects			*300,000*	*300,000*

Operating Budget Detail

Fund: General Fund

Division: 101 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
9846 Transfer Out 417--'99 Ref. MDC Debt Svc.	**400,000**	**470,000**	**-**	**470,000**
Transfer Out 417 - MDC 2002 - 2008		*470,000*		*470,000*
9863 Transfer Out 603--Equipment Replacement	**16,500**	**15,600**	**-**	**15,600**
Technology Replacement Contribution		*15,600*		*15,600*
Total Transfers Out	**1,509,820**	**1,471,839**	**4,675,000**	**6,146,839**
Contingency				
9900 Contingency	**-**	**-**	**3,000,000**	**3,000,000**
Total Contingency	**-**	**-**	**3,000,000**	**3,000,000**
Total Non-Departmental	**2,682,910**	**2,627,839**	**7,675,000**	**10,302,839**

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**4,090**	**3,310**	**-**	**3,310**
Indirect Administrative Charges		*3,310*		*3,310*
Total Other	**4,090**	**3,310**	**-**	**3,310**
Transfers Out				
9842 Transfer Out 408	**400,000**	**400,000**	**-**	**400,000**
Transfer Out 408 - HURF Debt Service		*400,000*		*400,000*
Total Transfers Out	**400,000**	**400,000**	**-**	**400,000**
Contingency				
9900 Contingency	**-**	**-**	**250,000**	**250,000**
Total Contingency	**-**	**-**	**250,000**	**250,000**
Total Non-Departmental	**404,090**	**403,310**	**250,000**	**653,310**

Operating Budget Detail

Fund: Other Grants

Division: 209 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6990 Other Miscellaneous	**-**	**-**	**5,000,000**	**5,000,000**
Unanticipated Special Revenue Appropriation			*5,000,000*	*5,000,000*
Total Contractual Services	**-**	**-**	**5,000,000**	**5,000,000**
Total Non-Departmental	**-**	**-**	**5,000,000**	**5,000,000**

Operating Budget Detail

Fund: Cemetery Maintenance Fund

Division: 214 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6180 Other Professional Services	**5,000**	**5,000**	**-**	**5,000**
6320 Contractual Maint./Building & Grounds	**10,740**	**10,740**	**-**	**10,740**
Cemetery Landscape Maintenance		*10,740*		*10,740*
Total Contractual Services	**15,740**	**15,740**	**-**	**15,740**
Total Non-Departmental	**15,740**	**15,740**	**-**	**15,740**

Operating Budget Detail

Fund: 0.5% Dedicated Sales Tax

Division: 230 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6010 Accounting/Auditing Services	**4,000**	**4,000**	**-**	**4,000**
Total Contractual Services	**4,000**	**4,000**	**-**	**4,000**
Transfers Out				
9827 Transfer Out 215--Transit	**200,000**	**200,000**	**-**	**200,000**
Transfer to 215 - ZOOM Circulator		*200,000*		*200,000*
9832 Transfer Out 304--Street Construction	**-**	**-**	**500,000**	**500,000**
Transfer Out 304			*500,000*	*500,000*
9848 Transfer Out 430--2003 MDC Debt	**5,500,000**	**5,500,000**	**-**	**5,500,000**
Transfer Out 430--Debt Service		*5,500,000*		*5,500,000*
9851 Transfer Out 513--Sewer Development	**-**	**-**	**150,000**	**150,000**
Transfer Out Sewer Development			*150,000*	*150,000*
Total Transfers Out	**5,700,000**	**5,700,000**	**650,000**	**6,350,000**
Total Non-Departmental	**5,704,000**	**5,704,000**	**650,000**	**6,354,000**

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contingency				
9900 Contingency	**-**	**-**	**495,000**	**495,000**
Total Contingency	**-**	**-**	**495,000**	**495,000**
Total Non-Departmental	**-**	**-**	**495,000**	**495,000**

Operating Budget Detail

Fund: Water Operations

Division: 501 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6251 Contractual Obligations	-	**1,213,060**	-	**1,213,060**
Sale of Effluent		*1,213,060*		*1,213,060*
Total Contractual Services	-	**1,213,060**	-	**1,213,060**
Other				
9310 Administrative Indirect Charges	-	**270**	-	**270**
Indirect Administrative Charges		*270*		*270*
Total Other	-	**270**	-	**270**
Total Non-Departmental	-	**1,213,330**	-	**1,213,330**

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	-	**90**	-	**90**
Indirect Administrative Charges		*90*		*90*
Total Other	-	**90**	-	**90**
Total Non-Departmental	-	**90**	-	**90**

Operating Budget Detail

Fund: Sanitation

Division: 520 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	-	**190**	-	**190**
Indirect Administrative Charges		*190*		*190*
Total Other	-	**190**	-	**190**
Total Non-Departmental	-	**190**	-	**190**

Operating Budget Detail

Fund: Printer - Copier Service Fund

Division: 604 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6310 Contractual Maint./Office Equip	**70,000**	**70,000**	**-**	**70,000**
Copier/Printer Maintenance Color		*20,000*		*20,000*
Copier/Printer Maintenance Contracts		*50,000*		*50,000*
Total Contractual Services	**70,000**	**70,000**	**-**	**70,000**
Commodities				
7011 Paper	**11,000**	**11,000**	**-**	**11,000**
7012 Toner	**12,500**	**12,500**	**-**	**12,500**
7030 Photocopy & Duplicating Supply	**5,000**	**5,000**	**-**	**5,000**
7080 Office Equipment	**25,000**	**25,000**	**-**	**25,000**
Copier Replacement		*25,000*		*25,000*
7990 Other Supplies	**35,000**	**35,000**	**-**	**35,000**
Copier/Printer Contingency		*35,000*		*35,000*
Total Commodities	**88,500**	**88,500**	**-**	**88,500**
Capital Outlay				
8012 Technology - Hardware	**-**	**-**	**-**	**-**
Total Capital Outlay	**-**	**-**	**-**	**-**
Total Non-Departmental	**158,500**	**158,500**	**-**	**158,500**

Operating Budget Detail

Fund: Fleet Services Fund

Division: 606 -5300 - Non-Departmental

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**-**	**190**	**-**	**190**
Indirect Administrative Charges		*190*		*190*
Total Other	**-**	**190**	**-**	**190**
Total Non-Departmental	**-**	**190**	**-**	**190**

Finance and Budget

- Customer Service and Utility Billing
- Budget and Research
- Finance Operations
- Sales Tax
- Payroll

Department Description

The Finance and Budget Department provides support functions for the city including: fiscal planning and treasury services, utility billing, cash receipts, purchasing, sales tax collection and auditing, accounts payable, development and monitoring of the annual operating and capital budgets, establishing and monitoring internal controls, preparing Comprehensive Annual Financial Report, and facilitating external audits and independent reviews and grant management.

These services provide for the delivery of comprehensive, value-added financial services to internal and external customers ensuring that Avondale is managed in a fiscally effective and efficient manner.

FY 2015-2016 Highlights

- ☐ Completed the Comprehensive Annual Financial Report in accordance with U.S. generally accepted accounting principles
- ☐ Presented a structurally balanced budget incorporating the Council's new strategic plan
- ☐ All City bond ratings are in the AA category, indicating a very strong financial capacity to meet financial commitments:

  Municipal Development Corporation Bonds: AA+
  Pledged excise tax obligations: AA
  Water and sewer obligations: AA
  Highway user revenue bonds: AA-
  General obligation bonds: AA-
- ☐ Received the GFOA Certificate of Excellence in Financial Reporting and Distinguished Budget Award

Finance & Budget

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Ensure City has Financial Capacities to Support Development*

- ☐ Continue sound financial practices in an effort to maintain bond ratings and ensure the long-term financial stability of the City

Strategic Initiative: *Create a Connected Community*

Council Goal: *Promote Community Engagement through Civic Education*

- ☐ Hold a "Governmental Budgeting 101" seminar for residents in order to assist our community in understanding and participating in the budgeting process
- ☐ The Finance and Budget Department will hold a series of "lunch-and-learn" meetings where residents can talk about current issues in public finance on the local or national level.

Council Goal: *Use Technology to Connect Residents to Business, Government, and Community Opportunities*

Finance & Budget

Finance & Budget

Strategic Initiative: *Create a Connected Community*

- ☐ Implement a utility billing e-billing option for residents with utility accounts
- ☐ Improve e-procurement capabilities in addition to adhering to procurement code and policies.

Performance/Workload Indicators:	**FY 2014-15 Actuals**	**FY 2015-16 Projected**	**FY 2016-17 Projected**
Percentage of requisitions processed within 24 business hours	96.1	95	95
Revenue coverage ratios met	Yes	Yes	Yes
Unqualified audit opinion	Yes	Yes	Yes
Obtained Distinguished Budget Presentation award	20	21	22
Obtained the Certificate of Excellence in Financial Reporting award	14	15	16
Formal solicitations issued	50	50	65
Number of utility accounts set up	4800	4800	4800
Number of utility accounts closed	4960	5050	5100
Accounts payable checks processed	10,038	10,150	10,300
Sales tax forms sent	54,940	54,940	25,000
Business licenses issued	5,607	5,650	5,700
Requisitions processed	686	950	950

Supplemental Summary: **Finance and Budget**

FTE	Description	Ongoing	Onetime	Total
-	Economic Opportunities Program	-	2,000,000	2,000,000
-	Impact Fees Audit	-	34,000	34,000
-	On-line Bid Submittal System	-	25,000	25,000
-	Payment to the Department of Revenue for Sales Tax Collection	-	165,000	165,000
-	Investment Fees	45,000	-	45,000
0.0	**Total Requests Finance and Budget**	**45,000**	**2,224,000**	**2,269,000**

Detailed Supplemental Report

Supplemental Detail

Title: **Impact Fees Audit** Amount: **$34,000**

Category: Mandates/Regulatory **Related Council Goal:**

This is a new statutory requirement that all cities that collect impact fees under ARS §9-463.05 (G)(2) are required to form an impact fee advisory committee or subject themselves to biennial audits of its land use assumptions, infrastructure improvements plan, and development fees. Only one city has procured such services at a cost of $34,000. The first audit is required to be completed no later than December 2016. This request is for the full cost of $34,000 as one-time and the on-going cost of $17,000 (50%) which will be carried over on non-audit years to cover the full cost on audit years.

FTE: 0 Priority:

Account Number:				Ongoing	Onetime
101	5600	6010	Impact Fees Audit	0	34,000
			Totals	**0**	**34,000**

Title: **Economic Opportunities Program** Amount: **$2,000,000**

Category: Council Goals **Related Council Goal:** Encourage Development of Bu

This request is to continue the Economic Opportunities Program into FY2017.

4th QTR FY 2015	145,578.73
1st QTR FY 2016	78,496.80
2nd QTR FY 2016	162,317.92
3rd QTR FY 2016	71,022.80
Committed funds	457,416.25
Accelerate Now	2,000,00.00
Committed funds	457,416.25
Available funds	1,542,583.5

Funding will be moved to 101-5300-00-6175 (Non-Departmental).

FTE: 0 Priority:

Account Number:				Ongoing	Onetime
101	5600	6175	Economic Opportunities Program	0	2,000,000
			Totals	**0**	**2,000,000**

Supplemental Detail

Title: **Payment to the Department of Revenue for Sales Tax Collection** Amount: **$165,000**

Category: Mandates/Regulatory **Related Council Goal:**

This is the estimate from the AZ League of Cities and Towns of Avondale's share of the payment due to the State Department of Revenue for sales tax collection.

FTE: 0 Priority: 1

Account Number:				Ongoing	Onetime
101	5600	6251	DOR Sales Tax collection	0	165,000
			Totals	**0**	**165,000**

Title: **Investment Fees** Amount: **$45,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:**

To appropriate full cost of investment fees previously netted against earnings.

FTE: 0 Priority: 4

Account Number:				Ongoing	Onetime
101	5600	6100	investment fees	45,000	0
			Totals	**45,000**	**0**

Title: **On-line Bid Submittal System** Amount: **$25,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

The Finance and Budget Procurement Office would like to replace the existing e-procurement website as the city has outgrown the current procurement BuyHub Bid Source and the vendor is now longer in business for this service. We have had a temporary arrangement with Buy Hub in order to retain the current vendor pool records and continuing to use their services on a standalone situation. In addition, we have had multiple instances during which the website is not functioning correctly and is temporarily unavailable. This has been an inconvenience both to the city and the vendor community.

There are multiple similar websites that will enable the city to manage vendor pools, compare bids on line, increase vendor outreach and distribute procurement documents efficiently. Through this service the city is able to automate vendor notification and information updates meanwhile staying in compliance with the Procurement Code and transparency requirements.

Staff conducted an informal study for replacements for BuyHub, and found several options. The new software will likely require the vendors to register for a fee ranging from $89-$400 annually in order to receive bid information. Currently, we pay BuyHub and the vendors do not have to pay.

FTE: 0 Priority: 5

Account Number:				Ongoing	Onetime
101	5800	6560	On-line bid submittal system	0	25,000
			Totals	**0**	**25,000**

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	2,230,327	2,224,781	2,488,760	2,458,880	2,364,322	2,484,880
Contractual Services	704,347	849,417	1,283,540	1,539,448	1,219,363	1,089,990
Commodities	19,619	8,617	17,050	14,550	16,198	16,870
Capital Outlay	24,576	-	-	-	-	-
Other	(1,440,440)	(1,657,300)	(1,657,300)	(1,657,300)	(1,574,435)	(1,687,300)
Transfers Out	31,420	28,420	30,610	30,610	29,080	29,600
Total by Category	**1,569,849**	**1,453,935**	**2,162,660**	**2,386,188**	**2,054,527**	**1,934,040**
Expenditures by Division						
Financial Services	1,210,825	1,034,373	1,629,020	1,852,548	1,547,569	1,687,130
Customer Services & Utility Billing	47,944	33,201	149,010	149,010	141,560	(66,690)
Budget and Research	311,080	386,361	384,630	384,630	365,399	313,600
Total by Division	**1,569,849**	**1,453,935**	**2,162,660**	**2,386,188**	**2,054,527**	**1,934,040**
Expenditures by Fund						
General Fund	1,569,849	1,453,935	2,162,660	2,386,188	2,054,527	1,934,040
Total by Fund	**1,569,849**	**1,453,935**	**2,162,660**	**2,386,188**	**2,054,527**	**1,934,040**
Authorized Positions by Division						
Financial Services	14.50	14.50	15.50	15.50	-	15.50
Customer Services & Utility Billing	10.00	10.00	10.00	10.00	-	10.00
Budget and Research	4.00	4.00	4.00	4.00	-	4.00
Total Authorized FTE	**28.50**	**28.50**	**29.50**	**29.50**	**-**	**29.50**

Operating Budget Detail

Fund: General Fund

Division: 101 -5600 - Financial Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Finance & Budget Director	1.00	1.00		1.00
Finance & Budget Assistant Director	-	1.00		1.00
Controller	1.00	-		-
Privilege Tax Audit Supervisor	1.00	1.00		1.00
Senior Accountant	2.00	2.00		2.00
Privilege Tax Auditor	1.00	1.00		1.00
Accountant	1.00	1.00		1.00
Payroll Specialist	1.00	1.00		1.00
Senior Account Clerk	5.50	5.50		5.50
Revenue Collector	1.00	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Total Authorized FTE	**15.50**	**15.50**		**15.50**
Personal Services				
5000 Personal Services	**1,322,070**	**1,334,780**	**-**	**1,334,780**
Salaries & Wages	*994,950*	*1,002,030*		*1,002,030*
Employee Benefits	*199,540*	*202,140*		*202,140*
Employee Health & Dental	*127,580*	*130,610*		*130,610*
Total Personal Services	**1,322,070**	**1,334,780**	**-**	**1,334,780**
Contractual Services				
6010 Accounting/Auditing Services	**52,700**	**53,200**	**-**	**53,200**
6060 Attorney Fees	**-**	**-**	**250,000**	**250,000**
BAB audit - Carryover			*250,000*	*250,000*
6100 Finance and Banking Fees	**121,000**	**121,000**	**-**	**121,000**
6180 Other Professional Services	**3,500**	**3,500**	**-**	**3,500**
Comprehensive Annual Financial Report		*3,500*		*3,500*
6190 Other Fees	**500**	**1,180**	**-**	**1,180**
CAFR Submission to GFOA		*580*		*580*
Licenses & Fees (2 Employees CPA License)		*600*		*600*
6210 Postage	**37,980**	**32,790**	**-**	**32,790**
Accounts Payable Checks		*6,350*		*6,350*
Other Correspondence		*1,440*		*1,440*
Sales Tax Returns		*25,000*		*25,000*
6220 Telephone Service	**8,220**	**8,220**	**-**	**8,220**
Communication Charges		*8,220*		*8,220*
6280 Internal Printing/Copy Charges	**13,750**	**12,000**	**-**	**12,000**
6281 Risk Management Charges	**29,840**	**31,690**	**-**	**31,690**
6325 Contractual Maint./Technology	**47,440**	**45,000**	**-**	**45,000**
ADG Support		*1,500*		*1,500*
Eden Support		*40,000*		*40,000*
ProSystem Engagement		*2,500*		*2,500*
State of Arizona-Openbooks Subscription		*1,000*		*1,000*

Operating Budget Detail

Fund: General Fund

Division: 101 -5600 - Financial Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6500 Memberships	**1,600**	**1,565**	**-**	**1,565**
American Payroll Association (2 Employees)		*440*		*440*
Assn of Gov't Accountants (1 Employee)		*125*		*125*
AZ Society of CPAs (2 Employees)		*390*		*390*
Govt. Finance Officers Association (2 Employees)		*250*		*250*
Govt. Finance Officers Association of AZ (6 Employees)		*360*		*360*
6510 Mileage Reimbursement	**290**	**290**	**-**	**290**
6520 Training	**11,820**	**12,820**	**-**	**12,820**
Annual Payroll Staff Training		*4,000*		*4,000*
AZ Finance Officers Association		*3,530*		*3,530*
AZ Tax Conference		*140*		*140*
CPA Certification Courses		*2,250*		*2,250*
Eden Users Conference		*1,500*		*1,500*
Tax Seminars		*1,400*		*1,400*
6540 Meeting Expense	**1,500**	**1,500**	**-**	**1,500**
GFOAZ/WFOA Meetings		*1,500*		*1,500*
6550 Subscriptions	**600**	**600**	**-**	**600**
AZ Tax Publication		*120*		*120*
Phoenix Business Journal/Wall Street Journal		*320*		*320*
State Purchasing		*160*		*160*
6560 Data Base Subscriptions	**-**	**3,675**	**-**	**3,675**
Lexis Nexis Risk Solutions		*3,675*		*3,675*
6570 Printing	**21,330**	**21,330**	**-**	**21,330**
Printing (Includes CAFR at $650)		*4,880*		*4,880*
Sales Tax Printing		*16,450*		*16,450*
Total Contractual Services	**352,070**	**350,360**	**250,000**	**600,360**
Commodities				
7010 General Office Supplies	**4,830**	**4,830**	**-**	**4,830**
7080 Office Equipment	**310**	**310**	**-**	**310**
7085 Computers and Software Licensing	**3,700**	**3,700**	**-**	**3,700**
Experian License		*2,500*		*2,500*
RealQuest Licenses		*1,200*		*1,200*
Total Commodities	**8,840**	**8,840**	**-**	**8,840**
Other				
9310 Administrative Indirect Charges	**(496,850)**	**(271,240)**	**-**	**(271,240)**
Indirect Administrative Charges		*(271,240)*		*(271,240)*
Total Other	**(496,850)**	**(271,240)**	**-**	**(271,240)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**14,190**	**14,390**	**-**	**14,390**
Technology Replacement Contribution		*14,390*		*14,390*
Total Transfers Out	**14,190**	**14,390**	**-**	**14,390**
Total Financial Services	**1,200,320**	**1,437,130**	**250,000**	**1,687,130**

Operating Budget Detail

Fund: General Fund

Division: 101 -5600 - Financial Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total

Operating Budget Detail

Fund: General Fund

Division: 101 -5630 - Customer Services & Utility Billing

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Customer Service Manager	1.00	1.00		1.00
Customer Service Supervisor	1.00	1.00		1.00
Senior Account Clerk	8.00	8.00		8.00
Total Authorized FTE	**10.00**	**10.00**		**10.00**
Personal Services				
5000 Personal Services	**716,110**	**715,300**	**-**	**715,300**
Salaries & Wages	*517,040*	*516,190*		*516,190*
Employee Benefits	*104,350*	*104,800*		*104,800*
Employee Health & Dental	*94,720*	*94,310*		*94,310*
Total Personal Services	**716,110**	**715,300**	**-**	**715,300**
Contractual Services				
6100 Finance and Banking Fees	**145,400**	**177,000**	**-**	**177,000**
eBilling		*31,600*		*31,600*
Finance and Banking Fees		*145,400*		*145,400*
6180 Other Professional Services	**82,090**	**86,700**	**-**	**86,700**
Armored Car Service		*5,000*		*5,000*
Document Destruction		*1,200*		*1,200*
Misc. Fees for e-bill set up		*2,000*		*2,000*
Other Professional Services - Outside vendor for Tyler Improvements		*10,000*		*10,000*
Water Billing Contract - Information Outsource		*68,500*		*68,500*
6210 Postage	**143,210**	**94,500**	**-**	**94,500**
Postage		*600*		*600*
Water Bills		*93,900*		*93,900*
6220 Telephone Service	**5,230**	**5,230**	**-**	**5,230**
Communication Charges		*5,230*		*5,230*
6280 Internal Printing/Copy Charges	**26,160**	**10,200**	**-**	**10,200**
6281 Risk Management Charges	**26,510**	**26,280**	**-**	**26,280**
6282 Equipment Management Charges	**4,880**	**4,880**	**-**	**4,880**
6325 Contractual Maint./Technology	**32,400**	**32,400**	**-**	**32,400**
Eden Support		*26,400*		*26,400*
IVR support (angel)		*6,000*		*6,000*
6510 Mileage Reimbursement	**300**	**300**	**-**	**300**
6520 Training	**3,100**	**4,900**	**-**	**4,900**
Customer Service Training		*1,900*		*1,900*
Training Eden User Confrence		*1,800*		*1,800*
Water Conference		*1,200*		*1,200*
6540 Meeting Expense	**400**	**400**	**-**	**400**
Staff Meetings		*400*		*400*
6570 Printing	**1,620**	**5,000**	**-**	**5,000**
Printing- E-Billing campaign		*5,000*		*5,000*

Operating Budget Detail

Fund: General Fund

Division: 101 -5630 - Customer Services & Utility Billing

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6580 Publication of Legal Notices	**-**	**3,000**	**-**	**3,000**
Printing - Legal Notices -- Rate Increase		*500*		*500*
Printing - Legal Notices for rate increase		*1,000*		*1,000*
Printing Legal Notice for rate increae		*500*		*500*
Printing of Legal Notices - Rate Increase		*1,000*		*1,000*
6640 Uniform Rental	**500**	**500**	**-**	**500**
Total Contractual Services	**471,800**	**451,290**	**-**	**451,290**
Commodities				
7010 General Office Supplies	**3,690**	**3,690**	**-**	**3,690**
7020 Data Processing Supplies	**2,420**	**2,420**	**-**	**2,420**
7200 Uniform Purchase	**920**	**920**	**-**	**920**
Uniform Purchase (1 employee)		*920*		*920*
Total Commodities	**7,030**	**7,030**	**-**	**7,030**
Other				
9310 Administrative Indirect Charges	**(1,072,870)**	**(1,265,180)**	**-**	**(1,265,180)**
Indirect Administrative Charges		*(1,265,180)*		*(1,265,180)*
9330 Facilities Maintenance Charges	**14,590**	**14,530**	**-**	**14,530**
Facilities Charges		*14,530*		*14,530*
Total Other	**(1,058,280)**	**(1,250,650)**	**-**	**(1,250,650)**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**2,440**	**2,200**	**(2,200)**	**-**
Vehicle Replacement Contribution		*2,200*		*2,200*
Vehicle Replacement Credits			*(2,200)*	*(2,200)*
9863 Transfer Out 603--Equipment Replacement	**11,000**	**10,340**	**-**	**10,340**
Technology Replacement Contribution		*10,340*		*10,340*
Total Transfers Out	**13,440**	**12,540**	**(2,200)**	**10,340**
Total Customer Services & Utility Billing	**150,100**	**(64,490)**	**(2,200)**	**(66,690)**

Operating Budget Detail

Fund: General Fund

Division: 101 -5800 - Budget and Research

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Finance & Budget Assistant Director	1.00	-		-
Budget Manager	-	1.00		1.00
Senior Budget Analyst	1.00	2.00		2.00
Budget Analyst	1.00	-		-
Procurement Officer	1.00	1.00		1.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**450,580**	**434,800**	**-**	**434,800**
Salaries & Wages	*359,480*	*341,870*		*341,870*
Employee Benefits	*72,520*	*69,040*		*69,040*
Employee Health & Dental	*18,580*	*23,890*		*23,890*
Total Personal Services	**450,580**	**434,800**	**-**	**434,800**
Contractual Services				
6180 Other Professional Services	**4,000**	**-**	**-**	**-**
6190 Other Fees	**550**	**550**	**-**	**550**
Budget Book Submission		*550*		*550*
6210 Postage	**400**	**400**	**-**	**400**
6220 Telephone Service	**2,110**	**2,110**	**-**	**2,110**
Communication Charges		*2,110*		*2,110*
6280 Internal Printing/Copy Charges	**2,400**	**2,300**	**-**	**2,300**
6281 Risk Management Charges	**7,840**	**7,800**	**-**	**7,800**
6500 Memberships	**730**	**730**	**-**	**730**
AZ GFOA		*100*		*100*
Govt. Finance Officers Association		*130*		*130*
NIGP		*500*		*500*
6510 Mileage Reimbursement	**250**	**250**	**-**	**250**
6520 Training	**3,410**	**6,840**	**-**	**6,840**
Budget Training		*4,140*		*4,140*
NIGP Luncheons		*500*		*500*
Procurement Training		*1,000*		*1,000*
Water & Sewer Rate Study Training		*1,200*		*1,200*
6540 Meeting Expense	**160**	**160**	**-**	**160**
6550 Subscriptions	**100**	**100**	**-**	**100**
Arizona Blue Chip Economic Forecast		*100*		*100*
6560 Data Base Subscriptions	**5,020**	**5,600**	**-**	**5,600**
BuyHub		*5,600*		*5,600*
6570 Printing	**4,000**	**7,500**	**-**	**7,500**
Budget Book		*7,500*		*7,500*
6580 Publication of Legal Notices	**-**	**4,000**	**-**	**4,000**
Budget Notifications		*4,000*		*4,000*
Total Contractual Services	**30,970**	**38,340**	**-**	**38,340**

Operating Budget Detail

Fund: General Fund

Division: 101 -5800 - Budget and Research

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7010 General Office Supplies	**680**	**500**	**-**	**500**
7040 Books and Pamphlets	**500**	**500**	**-**	**500**
Total Commodities	**1,180**	**1,000**	**-**	**1,000**
Other				
9310 Administrative Indirect Charges	**(102,170)**	**(165,410)**	**-**	**(165,410)**
Indirect Administrative Charges		*(165,410)*		*(165,410)*
Total Other	**(102,170)**	**(165,410)**	**-**	**(165,410)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**4,070**	**4,870**	**-**	**4,870**
Technology Replacement Contribution		*4,870*		*4,870*
Total Transfers Out	**4,070**	**4,870**	**-**	**4,870**
Total Budget and Research	**384,630**	**313,600**	**-**	**313,600**

Human Resources

Compensation and Benefits

Recruitment and Training

Support Services

Risk Management

Department Description

The Human Resources Department delivers services to ensure that the internal and external customers of the City receive the support they need to accomplish their goals and assignments.

Responsibilities include:

- Coordinate and administer recruitment and employment activities
- Conduct employee onboarding and all transactional processing for employees in ADP
- Administer Classification and Compensation Plan
- Develop and administer comprehensive employee benefits package
- Administer and monitor performance evaluation process
- Coordinate and administer employee tuition reimbursement program
- Administer and apply grievance and discipline procedures
- Develop and administer employee development and training efforts
- Manage employee disability accomodations, leaves and light duty assignments
- Administer Fire and Police MOU
- Administer PSPRS and CORP Boards
-Administer Risk Management programs, including worker's compensation and safety management

Staffing includes an HR Director, an HR Assistant Director, three Sr. HR Analysts, one Benefits Manager, two HR Technicians, a part-time Risk Manager, and a Health and Safety Analyst.

FY 2015-2016 Highlights

- Benefits
  The Benefits Committee, made of up employees from across the organization, provided vital feedback for the creation of the FY16 employee benefits offerings
  Hosted the Employee Network Event
  Revised the Educational Reimbursement policy to change the fiscal year eligibility for reimbursement to $5,000 per employee
  Moved the Employee Assistance Program in to the Trust
  Staff served on the League of Cities Pension Task Force

Human Resources

FY 2015-2016 Highlights

- Training and Development
  45 new employees attended NEO (New Employee Orientation)
  A 99% completion rate was attained for Annual Training
  The first online city-wide Safety training was rolled out in October 2015, with a 97% completion rate
  HR partnered with Emergency Management to be in compliance with the FEMA training requirements
  A National Real Colors Facilitator Training was hosted by the City of Avondale and an HR staff member received certification as a facilitator
  HR staff provided Real Colors training to the State Code Enforcement Conference participants and the City of Sedona
  Sponsored an Education Fair for employees and their families to be able to meet with representatives from colleges and universities from across the state
  HR staff member completed the AGTS Supervisor's Academy program
  Staff facilitated Neighborhood and Family Service's Team Building Activities
  Staff served as a presenter for Avondale's Small Business Academy
- Performance Management
  111 supervisors completed Performance Management Training that was presented by Avondale HR staff
  Renegotiated a new 5 year NEOGOV contract
  Completed a program review of the City's performance management process, including modifying performance management annual review forms for implementation in a trial group
- HRIS
  Transitioned to ADP as the HRIS system for Human Resources
  Interfaced HRIS/ADP with Perform for a daily import feed
  Facilitating single sign-on for NEOGOV Perform
  Working with IT, updated the PAF process, resulting in a new form, new routings and approval processes
  With IT's assistance, created an electronic request form for Education Reimbursement program
  Seamless transition of ACES HR intranet page to Office 365
  HR share drive preparation completed to transition from I-drive to O365 cloud migration
- Recruitments
  For calendar year 2015, processed 9,895 applications for 90 open positions
  Integrated the City of Avondale job posting to sync automatically with Avondale's Facebook careers tab
  Upgraded the City's external careers webpage to a new website
  Instituted Ban the Box, which removed the conviction question off of the City's initial employment application. Avondale was a leader amongst Valley cities in taking this action.
  Created scope of work that was submitted to procurement in preparation for an RFP for a Pre-employment Background Screening Provider
  Participated in job fairs at Estrella Mountain Community College job fair
  The City of Avondale and Goodwill hosted a Veterans Job Fair
- Policies and Procedures
  Ten policies were revised and approved through Council . They included: Chapter 3 Applications, Chapter 5 Classification and Compensation, Chapter 6 Employee Benefits, Chapter 7 Drug & Alcohol, Chapter 11 Safety, Chapter 13 Employee Records & Reports, Chapter 14 Employee Education Assistance, Chapter 16 Information and Communications Technology Policy, Chapter 17 Separations, and Chapter 19 Grievances and Appeals Policy. Employees were trained on these policies through our online training system, Safe Personnel.
- Risk/Safety
  Implemented new Ladder Safety Training and inventory of ladders in all departments
  A new Health and Safety Analyst will join the HR team in March of 2016
  HR staff received training on the Risk Management data base

Human Resources

FY 2015-2016 Highlights

- Administration
  Inputted over 1,000 individual employee benefit selections into the new ADP systems last May and June
  Processed over 430 PAFs, to include changes, new hires and separations from employment
  Inputted over 500 employee's benefits selections into Ameriben last June during Open Enrollment Processing
  Assisted Finance with the Affordable Care Act reporting processes
- Wellness
  Over 100 employees participated in the City's Wellness programs challenges
  Worked with the Trust on redeveloping Wellness programs to allow the City to utilize Wellness monies to meet Avondale's specific needs/desires for Wellness programming
  Created an Avondale Wellness Committee that meets monthly and designs/implements Wellness events for City employees and distributes a weekly Wellness Wednesday article
  A lactation suite was installed in City Hall for employee use
- Employee Relations
  Negotiated with Police and Fire unions to establish new MOUs
  Avondale was recognized as an Arizona Veteran Supportive Employer (AVSE)
  Avondale received the Employer Support of the Guard and Reserve (ESGR) Patriot Award
  Two staff members tested for and received the SHRM-SCP professional designation

Human Resources

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

Council Goal: *Improve External and Internal Customer Service Delivery*

- Compensation and Classification Study

  By July 2017, complete a comprehensive Classification and Compensation Study. Outcomes will include creation of an organization-wide compensation philosophy, a review of every job description, creation of a competitive and equitable compensation system, a comparitive analysis of market data (private and public sector), organizational training on the new system and how to maintain it, and an extensive internal communication plan.

- Identify and implement training and development opportunities to help increase employee's skillsets.

  Activities include:
  1. Supervisor's New Employee Orientation (SuperNEO)--this program will be designed to bring Supervisors up to speed with being a Supervisor in Avondale. Emphasis will be placed on Avondale computer systems, policies and procedures, timekeeping, safety and risk expectations and organizational culture. Both Supervisor's hired from outside the organization and internal promotions would participate in this program.

  2. Ongoing Employee Development Series--Utilizing AGTS instructors, would offer a series of 4 classes for FY 2016/2017. 1)Talking Points--Tips and Techniques for Tough Conversations 2) Conflict, Confrontation and Communication: Essential People Skills for Today's Workplace 3) Stress Management: How to Stay Balanced and Energized in a Do-More-With-Less World 4)Presentation Skills: Platform Techniques for Informing and Persuading Groups These topics were identified through focus groups comprised of Avondale Supervisors and Department Directors.

  3. The Risk Manager and the Health and Safety Analyst will provide departmental training on how to identify risks, proper reporting procedures, handling liability concerns and identifying loss trends within each department.

  4. AGTS Supervisor's Academy will continue to be hosted by the City of Avondale on an annual basis to continue Supervisory development.

Human Resources

Human Resources

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

- Strengthen Benefits Communication and Awareness

  The Benefits Module will be implemented by close of FY2016. FY2017 will involve educating employees on the module's capacity and implementing self-service for benefits changes, including open enrollment.

  Since many of our benefits are now administered through the Trust, there is an increased need to educate employees and family members covered under the plan. Staff will be serving on Trust committees that are focused on this objective. Areas of focus will be improving Ameriben websites, integrating a new EAP provider, a new life insurance provider and benefit enhancements. Staff will also be going to each department to provide benefits education and answer questions.

- Health and Safety Programs

  A renewed emphasis will be placed on our Health and Safety programs, including implementation of a city-wide light duty program, training on defensive driving, and reducing our costs in worker's compensation and liability claims. We will utilize a "back to the basics" approach and do a complete program review and establish an action plan based upon need and changing regulations.

- Strengthen Recruitment Knowledge

  Several departments have expressed interest in taking on a larger role in managing their recruitments. In order to accomplish this, training on employee selection would be conducted and a pilot group would be established. This would allow an opportunity to evaluate the success of this pilot and gain needed feedback on necessary process improvements. If successful, this would allow HR staff more time to work on activities with greater long-term value to the organization.

- Meet Regulatory Requirements

  The Department of Labor is proposing modifications to the Fair Labor Standards Act and Pay Equity based upon Gender. We will modify our City policies and practices to reflect the new requirements as they become finalized in the next year.This will require additional analysis of a position's eligibility to be exempt from overtime and require wage reporting based upon position and the gender and rate of pay of current incumbents.

Performance/Workload Indicators:	**FY 2014-15 Actuals**	**FY 2015-16 Projected**	**FY 2016-17 Projected**
Human Resource Department Turnover	10.00%	0%	10.00%
Cost of Risk	$885,250	$945,000	$1,015,000

Supplemental Summary: Human Resources

FTE	Description	Ongoing	Onetime	Total
-	ADP Benefits Module	26,000	-	26,000
-	Classification and Compensation Consulting Services	-	187,500	187,500
0.0	**Total Requests Human Resources**	**26,000**	**187,500**	**213,500**

Detailed Supplemental Report

Supplemental Detail

Title: **Classification and Compensation Consulting Services** Amount: **$187,500**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

The City's current classification and compensation system was implemented in 2001. Based upon its age, as well as a dramatically changing market, it is necessary to conduct a comprehensive review of the system. This would include updating all job descriptions, reviewing classification specifications, implementing a titling structure, establishing a citywide pay philosophy and market position, conducting a comprehensive market assessment and implementing recommendations.

The City's goal would be to have this project completed so that recommendations could start to be implemented for the 2017-2018 budget year. The timeline for this project would be approximately seven months to implement once the vendor has been finalized.

FTE: 0 Priority: 1

Account Number:				Ongoing	Onetime
101	5700	6180	Classification and Compensation Study	0	187,500
			Totals	**0**	**187,500**

Title: **ADP Benefits Module** Amount: **$26,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

In July, 2016, ADP was implemented by the City for timekeeping and payroll administration. At the time of original implementation, the Benefits module was not purchased. It is slated to be purchased in Spring of 2016. This supplemental is to request the funds for the ongoing fees charged by ADP associated with this module

FTE: 0 Priority: 2

Account Number:				Ongoing	Onetime
101	5700	6325	Ongoing monthly maintenance fees	26,000	0
			Totals	**26,000**	**0**

Human Resources

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	825,370	954,098	1,076,270	1,076,270	1,022,457	1,083,450
Contractual Services	456,564	1,418,552	1,990,740	1,990,740	1,891,203	1,962,414
Commodities	17,301	17,967	48,340	34,340	45,923	34,196
Capital Outlay	17,622	99,958	-	14,000	-	-
Other	(187,550)	(252,880)	(252,880)	(252,880)	(240,236)	(247,900)
Transfers Out	7,900	8,160	9,350	9,350	8,883	9,630
Contingency	-	-	500,000	500,000	475,000	500,000
Total by Category	**1,137,207**	**2,245,855**	**3,371,820**	**3,371,820**	**3,203,229**	**3,341,790**
Expenditures by Division						
Risk Management Operations	-	246,285	320,810	320,810	304,770	325,670
Premiums and Claims	-	1,066,059	1,987,460	1,987,460	1,888,087	1,987,460
Human Resources	1,137,207	933,511	1,043,550	1,043,550	991,373	1,028,660
Organizational Training & Development	-	-	20,000	20,000	19,000	-
Total by Division	**1,137,207**	**2,245,855**	**3,371,820**	**3,371,820**	**3,203,229**	**3,341,790**
Expenditures by Fund						
General Fund	1,137,207	933,511	1,063,550	1,063,550	1,010,373	1,028,660
Risk Management Fund	-	1,312,344	2,308,270	2,308,270	2,192,857	2,313,130
Total by Fund	**1,137,207**	**2,245,855**	**3,371,820**	**3,371,820**	**3,203,229**	**3,341,790**
Authorized Positions by Division						
Risk Management Operations	-	2.00	2.00	2.00	-	2.00
Human Resources	8.00	8.00	8.00	8.00	-	8.00
Total Authorized FTE	**8.00**	**10.00**	**10.00**	**10.00**	**-**	**10.00**

Human Resources

Operating Budget Detail

Fund: General Fund

Division: 101 -5700 - Human Resources

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Human Resources Director	1.00	1.00		1.00
HR Assistant Director	1.00	1.00		1.00
Benefits Administrator	1.00	1.00		1.00
Senior HR Analyst	2.00	3.00		3.00
Human Resources Technician	2.00	2.00		2.00
Management Technician	1.00	-		-
Total Authorized FTE	**8.00**	**8.00**		**8.00**
Personal Services				
5000 Personal Services	**873,360**	**864,600**	**-**	**864,600**
Salaries & Wages	*670,920*	*663,280*		*663,280*
Employee Benefits	*134,300*	*132,900*		*132,900*
Employee Health & Dental	*68,140*	*68,420*		*68,420*
Total Personal Services	**873,360**	**864,600**	**-**	**864,600**
Contractual Services				
6060 Attorney Fees	**87,000**	**113,000**	**-**	**113,000**
Legal Services/Personnel Board		*10,000*		*10,000*
Legal Services/Employment, Labor Relations, Benefits		*77,000*		*77,000*
Legal Services/Public Safety Board		*26,000*		*26,000*
6110 Medical Fees	**19,000**	**19,000**	**-**	**19,000**
ADA Accommodations		*5,000*		*5,000*
CDL Medicals Pre-Employment Medicals		*10,000*		*10,000*
Fit For Duty		*4,000*		*4,000*
6115 Random Drug Testing	**1,500**	**1,500**	**-**	**1,500**
6180 Other Professional Services	**106,580**	**84,180**	**20,000**	**104,180**
American Health STD 3rd Party		*4,000*		*4,000*
Benefit Module - Carryover			*20,000*	*20,000*
Bilingual Testing		*3,000*		*3,000*
Court Reporting		*6,000*		*6,000*
Employment Screening Services		*10,080*		*10,080*
Fingerprint Processing Fees		*1,500*		*1,500*
Investigation Services		*8,000*		*8,000*
Miscellaneous Independent Evaluations/Medical		*3,000*		*3,000*
NeoGov Insight and Perform, SSO, Facebook Integration,		*22,600*		*22,600*
Public Safety Retirement Board Expenses		*2,000*		*2,000*
Sheakley Monthly Administration Fee		*11,000*		*11,000*
Testing Materials Consultant		*6,500*		*6,500*
Transcription Services		*6,500*		*6,500*
6210 Postage	**1,500**	**1,900**	**-**	**1,900**
Courier Services		*1,100*		*1,100*
Postage		*800*		*800*
6220 Telephone Service	**3,760**	**3,760**	**-**	**3,760**
Communication Charges		*3,760*		*3,760*

Operating Budget Detail

Fund: General Fund

Division: 101 -5700 - Human Resources

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6280 Internal Printing/Copy Charges	**13,090**	**9,300**	**-**	**9,300**
6281 Risk Management Charges	**16,300**	**16,240**	**-**	**16,240**
6325 Contractual Maint./Technology	**1,500**	**500**	**-**	**500**
Confidential Fax Service for Medical Records Management		*500*		*500*
6490 Organizational Development	**10,000**	**10,000**	**10,000**	**20,000**
Benefit - Carryover			*10,000*	*10,000*
Organizational Development		*10,000*		*10,000*
6500 Memberships	**2,030**	**2,749**	**-**	**2,749**
Association for Talent Development (ATD)		*349*		*349*
IFEBP		*325*		*325*
National Public Employer Labor Relations Association		*500*		*500*
Society for Human Resources Management		*1,330*		*1,330*
World at Work		*245*		*245*
6520 Training	**26,370**	**26,270**	**-**	**26,270**
Annual Employee Benefits conference		*3,700*		*3,700*
CCP Training		*6,000*		*6,000*
EEOC Annual Training Seminar		*2,100*		*2,100*
NEOGOV Annual Conference		*3,500*		*3,500*
Performance Management Training (World at Work)		*1,400*		*1,400*
PHR Certification		*570*		*570*
SHRM AZ Annual Conference		*6,000*		*6,000*
Training		*3,000*		*3,000*
6531 Tuition Reimbursement	**64,340**	**62,340**	**-**	**62,340**
6540 Meeting Expense	**500**	**1,675**	**-**	**1,675**
New Employee Orientation		*575*		*575*
Other Meetings		*900*		*900*
Supervisor Training		*200*		*200*
6550 Subscriptions	**1,500**	**-**	**-**	**-**
6570 Printing	**-**	**500**	**-**	**500**
NEO Incentives		*500*		*500*
6580 Publication of Legal Notices	**3,000**	**2,200**	**-**	**2,200**
Legal Poster Compliance		*1,200*		*1,200*
Publication of Legal Notices		*1,000*		*1,000*
Total Contractual Services	**357,970**	**355,114**	**30,000**	**385,114**
Commodities				
7010 General Office Supplies	**3,000**	**4,000**	**-**	**4,000**
Security Badge Supplies, Blanks, Printer Ribbons		*4,000*		*4,000*
7020 Data Processing Supplies	**500**	**-**	**-**	**-**
7080 Office Equipment	**9,890**	**9,046**	**-**	**9,046**
7116 Employee Awards/Recognition Program	**550**	**100**	**-**	**100**
Tenure Awards		*100*		*100*
7165 Other Equipment	**-**	**-**	**-**	**-**

Operating Budget Detail

Fund: General Fund

Division: 101 -5700 - Human Resources

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7990 Other Supplies	**5,000**	**5,000**	**-**	**5,000**
Employee Wellness Program		*4,500*		*4,500*
Incentives for Performance Management Training		*500*		*500*
Total Commodities	**18,940**	**18,146**	**-**	**18,146**
Other				
9310 Administrative Indirect Charges	**(252,880)**	**(247,900)**	**-**	**(247,900)**
Indirect Administrative Charges		*(247,900)*		*(247,900)*
Total Other	**(252,880)**	**(247,900)**	**-**	**(247,900)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**7,260**	**8,700**	**-**	**8,700**
Technology Replacement Contribution		*8,700*		*8,700*
Total Transfers Out	**7,260**	**8,700**	**-**	**8,700**
Total Human Resources	**1,004,650**	**998,660**	**30,000**	**1,028,660**

Operating Budget Detail

Fund: Risk Management Fund

Division: 605 -5160 - Risk Management Operations

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Risk Manager	1.00	1.00		1.00
Risk Management Claims Analyst	1.00	-		-
Health and Safety Analyst	-	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**202,910**	**218,850**	**-**	**218,850**
Salaries & Wages	*158,060*	*168,570*		*168,570*
Employee Benefits	*31,890*	*34,160*		*34,160*
Employee Health & Dental	*12,960*	*16,120*		*16,120*
Total Personal Services	**202,910**	**218,850**	**-**	**218,850**
Contractual Services				
6110 Medical Fees	**16,000**	**17,500**	**-**	**17,500**
HEP Shot Program		*12,000*		*12,000*
Post Accident Drug Testing		*3,000*		*3,000*
Random Drug Testing		*1,500*		*1,500*
Safety Eyewear Program		*1,000*		*1,000*
6180 Other Professional Services	**43,860**	**42,810**	**-**	**42,810**
Fit Test Evaluations and Exams		*2,000*		*2,000*
Industrial Hygiene Monitoring		*5,000*		*5,000*
Miscellaneous Other Professional Services		*490*		*490*
Training Consultants		*35,320*		*35,320*
6210 Postage	**220**	**220**	**-**	**220**
6220 Telephone Service	**1,420**	**1,420**	**-**	**1,420**
Communication Charges		*1,420*		*1,420*
6225 Long Distance Phone Service	**-**	**400**	**-**	**400**
		400		*400*
6280 Internal Printing/Copy Charges	**420**	**500**	**-**	**500**
6490 Organizational Development	**18,450**	**18,450**	**-**	**18,450**
ASSE Professional Development Conference (Safety Team)		*1,450*		*1,450*
Blood Borne Pathogens		*2,000*		*2,000*
CPR/AED Training		*5,000*		*5,000*
Driver Improvement Training		*7,000*		*7,000*
Fire Extinguisher Training & Recharge		*1,500*		*1,500*
Trenching/Shoring		*1,500*		*1,500*
6500 Memberships	**1,600**	**1,600**	**-**	**1,600**
ASSE		*185*		*185*
National Safety Council		*750*		*750*
PRIMA - Local Chapter & National Organization		*625*		*625*
Sam's Club Membership		*40*		*40*
6510 Mileage Reimbursement	**100**	**100**	**-**	**100**

Operating Budget Detail

Fund: Risk Management Fund

Division: 605 -5160 - Risk Management Operations

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6520 Training	**5,720**	**5,720**	**-**	**5,720**
Annual PRIMA Conference		*2,220*		*2,220*
Insurance Renewal Meetings - San Francisco		*1,500*		*1,500*
PRIMA Peri Conference - Local Chapter		*2,000*		*2,000*
6540 Meeting Expense	**1,000**	**1,000**	**-**	**1,000**
6550 Subscriptions	**520**	**120**	**-**	**120**
Institute of Business		*20*		*20*
Other Subscriptions		*100*		*100*
Total Contractual Services	**89,310**	**89,840**	**-**	**89,840**
Commodities				
7010 General Office Supplies	**300**	**150**	**-**	**150**
Office Supplies		*150*		*150*
7040 Books and Pamphlets	**500**	**200**	**-**	**200**
7990 Other Supplies	**15,700**	**15,700**	**-**	**15,700**
AED Training Unit/CPR Training Material		*700*		*700*
Safety & Risk Supplies		*15,000*		*15,000*
Total Commodities	**16,500**	**16,050**	**-**	**16,050**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**2,090**	**930**	**-**	**930**
Technology Replacement Contribution		*930*		*930*
Total Transfers Out	**2,090**	**930**	**-**	**930**
Total Risk Management Operations	**310,810**	**325,670**	**-**	**325,670**

Division: 605 -5165 - Premiums and Claims

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6180 Other Professional Services	**75,000**	**75,000**	**-**	**75,000**
Broker Services, CAS Consulting Services		*75,000*		*75,000*
6450 Auto and Gen. Liability Ins.	**736,000**	**736,000**	**-**	**736,000**
Auto and General Liability Insurance		*736,000*		*736,000*
6480 Self Insurance Uninsured Loss	**676,460**	**676,460**	**-**	**676,460**
Self Insurance Uninsured Loss		*306,460*		*306,460*
Self Insurance Uninsured Loss - Increase		*370,000*		*370,000*
Total Contractual Services	**1,487,460**	**1,487,460**	**-**	**1,487,460**
Contingency				
9900 Contingency	**-**	**-**	**500,000**	**500,000**
Claims Contingency			*500,000*	*500,000*
Total Contingency	**-**	**-**	**500,000**	**500,000**
Total Premiums and Claims	**1,487,460**	**1,487,460**	**500,000**	**1,987,460**

Development and Engineering Services

- Planning
- Building Safety
- Capital Improvement Program Management
- Traffic Engineering
- Land Services
- Construction Management

Department Description

The Development & Engineering Services Department provides planning, building safety, and engineering excellence, innovative solutions, and outstanding customer service to build and maintain a high quality of life for the citizens of Avondale. The Department also provides on-going staff support for the City Council, the Planning Commission, the Board of Adjustment, Municipal Art Committee, the Energy, Environment, and Natural Resources Commission and is a resource for developers, site selectors, other governmental agencies, and the general public.

The Planning Division provides a multitude of services related to current planning, long range planning, land use regulations, land subdivision, site planning, design review, landscape designs, transportation planning, public art, construction plan review, home occupations, permitting, site and landscape inspections, special events and final occupancy clearance. The Division administers the City's Zoning Ordinance, General Plan, Art Master Plan, specific plans, and the Minor Land Division and Subdivision Regulations, as well as the Design Manuals for single-family, multi-family, commercial, and industrial development.

The Building Safety Division administer the city's adopted Building, Fire, Plumbing, Mechanical, Fuel, Gas, Electrical, Accessable, and Energy Codes, as well as providing assistance to residents and developers in all areas of building construction, inspections and permitting. Staff provides technical code assistance, review of construction and fire plans for code compliance and inspections of all the aformentioned codes for construction projects city wide.

The Engineering Division consists of Capital Improvement Program (CIP) Management, Engineering Plan Review, Traffic Engineering, Land Services, and Environmental Programs. Staff is responsible for providing professional engineering services for publicly funded capital infrastructure (streets, traffic control, drainage, water and wastewater projects) including the planning, programming, design and construction management for improvement and expansion of municipal infrastructure. Traffic Engineering operates and maintains traffic signals, streetlights, roadway signs, and pavement markings. Land Services provides oversight for land surveys and support for the acquisitions and dispositions of land, rights-of-way, and easements. Through the Environmental Program, staff ensures the City meets federal, state and local compliance regulations for storm water and air quality and manages the Municipal Sustainability Plan. The Engineering Division also administers several programs including: Street and Roadway Preventative Maintenance, Floodplain Administration and School Safety.

FY 2015-2016 Highlights

- Continued to assist Economic Development with estimates of permitting fees for prospective businesses as well as doing site visits for prospective tenants in City owned facilities, such as EPS Engineering, Phoenix West Commercial, and projects located at City Center.
- The City instituted the Economic Incentive supplementing the cost of development fees for new development and new home construction by 20%. The success of this program is obvious through the boost in new home permits issued since the effective date of June 2, 2015. The Building Division has issued over 123 new homes in this period out pacing any full calendar year since before 2010.

Development & Engineering Services

FY 2015-2016 Highlights

- Worked closely with the development community to understand new market trends in home building and adjust development codes as necessary. Major amendments to the zoning code and subdivision regulations this year are reflective of our interaction with the development community.
- Proposed major amendments to the zoning ordinance, subdivision regulations, and Freeway Corridor Specific Plan have/will provide greater flexibility during project review while still maintaining a high level of design review.
- Proposed Zoning Amendments:
  - Allow 25% administrative approval sign standard deviation
  - Allow submittal of Comprehensive Sign Plan further in the development process.
  - Allows for phased infrastructure if PAD
  - Increased maximum sign area in C-3
  - Eliminated minimum acreage for freeway pylon signs
  - Greater flexibility for placement of A-frame signs within shopping center
  - Removed parking maximums except for three large uses
- Proposed Zoning Amendments encouraging residential housing mix:
  - New residential zoning (R1-7) in current text amendments
  - Increased lot coverage in R1-8 zones from 40% to 45%
  - Allow SFR in MH District under current text amendments
  - Allow upper-floor residential in C-2 and C-3 districts
- Streamlined the review process where applicable.
  - Reduced the number of printed copies at the time of submitta
  - Allow for conceptual infrastructure plans to be reviewed and/or approved at the time of preliminary plats and site plans.
- Proposed Subdivision Regulations
  - Extends time for Preliminary Plat approvals
  - Allow broader range of financial assurances for infrastructure work
  - Allow phasing of infrastructure
- Provided flexibility and exceptional customer service through the Over the Counter (OTC) Review Program. The Building Division has 8 hours dedicated to OTC review and when feasible, provided review at a moment's notice.
- Hired an Engineering Construction Inspector.

Development & Engineering Services

FY 2015-2016 Highlights

- Provided Project Management, Construction Management and/or Inspection Services on the following projects:
  - Dysart Rd Improvements – Phase II – Pedestrian Enhancements and Beautification (construction)
  - Central Ave Roadway Improvements, Van Buren St to Western Ave (construction)
  - 107th Ave Improvements, Van Buren St to Roosevelt (roadway design and SRP relocation)
  - McDowell Rd, Bridge to Avondale Blvd Roadway Improvements (final design)
  - Dysart Rd, I-10 to Indian School ITS (construction)
  - Thomas Rd (99th Ave to 103rd Ave) Improvements (final design)
  - Friendship Park Improvements
  - Western Ave Pedestrian Improvements
  - Wayfinding Signage Phase I
  - Washington St Sewer Replacement
  - 127th Ave Waterline Improvements
  - Miscellaneous Waterline Replacements
  - Avondale Blvd Sewer Rehabiliation Project 1A
  - Crackseal and Pavement Preservation (TRMSS and Microseal)
  - Avalon Estates Subdivision
  - Park 10/Main Event
  - Copper Springs
  - Madison Heights
  - Gateway Village
  - Vista del Verde Subdivision
  - Maricopa County Southwest Justice Center
  - Quik Trip (Avondale Blvd and Coldwater Springs Blvd)
- Completed a supplement to the Quentin Elementary School's Safe Routes to School Study, addressing crosswalk concerns.
- Performed 51 Commercial Backflow Retrofit Inspections and 22 Stormwater Pollution Prevention Plan Inspections.
- Enhanced the Sustainability Working Group which is made up of employees from each department.
- Co-sponsored with SRP, a Shade Tree Summit. The event educated residents on the benefits of planting trees and provided a free tree giveaway.
- Worked with the Watershed Management Group, whom educates the public about rainwater harvesting, to scope a low impact development project for the City Hall campus.
- Researched and approved of the feasibility of installing solar at the wastewater treatment plant as it is the biggest user of energy in the city's operation. The potential install would result in utility bill savings and offset approximately 40% of the plants use with renewable energy.
- Researched LED Streetlight feasibility.
- Completed a Green House Gas (GHG) assessment of Avondale's municipal operations.
- Began participation in the STAR communities leading indicators project.
- Received Federal funding towards an ITS project in FY18 for Dysart Road from Van Buren to I-10.
- Reviewed, approved, and issued 200 traffic control plans.
- Striped 28 miles of arterial and collectors as part of the annual striping maintenance program.
- Continued to work with HBACA on current and future residential home building and marketing the City as a destination for homebuilders. In June 2016, there were 8 homebuilders 5 active subdivisions.
- Received ATSSA Traffic Control Supervisor certification.
- Hosted a Mobile Workshop at PIR during the American Planning Association National Conference. This provided attendees an opportunity to travel through Avondale, tour the facilities, and take a lap around the track.
- Participated on the APWA National Convention Steering Committee.

Development & Engineering Services

FY 2015-2016 Highlights

- Attended training offered through the Arizona Building Official's organization which is very code specific technical training. The Chief Building Official participated in the code proposal review and voting process at the ICC National Conference.
- Attended seminars, classes, and webinars to stay up-to-date on current trends. Staff attended the National Planning Conference, Leadership Training, as well as Floodplain Management Training.

Development & Engineering Services

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Maintain and Expand Quality Infrastructure and Improve Connectivity to City Amenities*

- Continue implementation of Wayfinding Sign Program.
- Continue Pavement Management with emphasis o maintaining City roadways.
- Utilize additional SRP Aesthetic Funds to enhance development opportunities

Council Goal: *Maintain Community Safety for Businesses and Residents*

- Implement a LED Program.
- Continue to assist schools with Safe Routes to School Program.

Strategic Initiative: *Create & Support Diverse Recreation & Entertainment Opportunities*

Council Goal: *Provide Multigenerational Recreation Events and Programs*

- Provide project management of Parks, Recreation, and Libraries Department CIP Projects.

Council Goal: *Pursue Private Development of Sports, Entertainment, and Hospitality Amenities*

- Complete Multi-modal Corridor Study through MAG for McDowell Road.
- Provide support for infrastructure improvements on McDowell Road.
- Continue to support PIR with race events.

Strategic Initiative: *Advocate for and Support Community-Oriented Lifelong Learning Opportunities*

Council Goal: *Strengthen Education and Faith-based Partnerships*

- Partner with EMCC on engineering and sustainability projects.
- Participate in Future Cities with school districts.
- Participate in STEM related programs upon request.

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

Council Goal: *Encourage a Flexible Environment Responsive to Market Trends*

- Support new building construction, provide flexibility.
- Implement an Expedited Review Program for a fee (1/2 the time for twice the fee).
- Reduce timeframe for public art review with Municipal Arts Committee.
- Continue to support the Economic Incentive supplementing the cost of development fees for new development and new home construction.

Council Goal: *Improve External and Internal Customer Service Delivery*

- Expand processing capabilities for field staff to allow mobile access to permitting, inspection, and service requests.
- Enhance the interactive online GIS mapping system.
- Streamline GERs to incorporate MAG Standard Details.

Development & Engineering Services

Development & Engineering Services

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

- ☐ Streamline the GERs to incorporate MAG Standard Details.
- ☐ Continue to monitor all documents and propose amendments when needed.
- ☐ Implement solar installation at the wastewater treatment plant.

Strategic Initiative: *Create a Connected Community*

Council Goal: *Provide Outlets for Residents and Businesses to Engage in Volunteer Service Opportunities*

- ☐ Develop a Rain Garden Project.
- ☐ Expand Resident Appreciation Night (RAN) activities.

Council Goal: *Use Technology to Connect Residents to Business, Government, and Community Opportunities*

- ☐ Implement Peak Democracy.

Performance/Workload Indicators:	FY 2014-15 Actuals	FY 2015-16 Projected	FY 2016-17 Projected
Average number of private development projects assigned to each Planner	15	17	20
Average number of CIP projects assigned to each Project Manager	10	7	7
Total number of streetlight repair requests per year / Percent completed within 3 working days (excludes knockdowns/emergencies & power company involvement).	915/98%	945/98%	980/100%
Total number of sign repair requests per year / Percent completed within 3 working days (or 6 working days if it requires Bluestaking)	394/98%	395/99%	400/100%
Number of miles / lane miles sealed per year	35	54	74

Supplemental Summary: **Development & Engineering Services**

FTE	Description	Ongoing	Onetime	Total
-	LED Streetlight Conversion and Pole Replacement Debt Service Payment	-	400,000	400,000
1.0	Building/Fire Inspector FTE	86,330	26,300	112,630
-	Sponsorship - Arizona Forward	2,500	-	2,500
-	Road/Rail Grade Crossing Safety Upgrades and Battery Back-Up Systems at Select Signalized Intersections	-	117,000	117,000
-	Transportation Plan Update and 10-Year Street CIP Analysis	-	200,000	200,000
1.0	Engineering Inspector	103,600	28,500	132,100
2.0	**Total Requests Development & Engineering Services**	**192,430**	**771,800**	**964,230**

Detailed Supplemental Report

Supplemental Detail

Title: **LED Streetlight Conversion and Pole Replacement Debt Service Payment** Amount: **$400,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:**

This request is for year one of the debt service payment as the program will not generate savings until year two.

FTE: 0 Priority:

Account Number:				Ongoing	Onetime
201	5925	9410	Bond Redemption	0	350,000
201	5925	9420	Bond Interest Payments	0	50,000
			Totals	**0**	**400,000**

Supplemental Detail

Title: **Building/Fire Inspector FTE** Amount: **$112,630**

Category: Demographic Growth **Related Council Goal:** Maintain Community Safety for

This request is to add a Building/Fire Inspector FTE. Over the past several years, due to the recovery of the construction industry, permitting and inspections have remained elevated to volume levels that current staff levels can no longer accommodate. Development activity strongly suggests that permitting activity will continue. The Development and Engineering Services Department holds a key role in providing customer service for our community (businesses, homeowners and all aspects of the development community). Currently, due to the steady increase in permitting activity, the City's Building/Fire Inspector has little time to be proactive with customers. The addition of the FTE position will positively affect service levels.

The number of development projects continues to increase. Through December 2015, a total of 478 building permits were issued, 1,076 building and fire plan reviews were completed, 4,248 building inspections and 202 fire inspections were completed. By the end of FY16, there will be a total of 5 active subdivisions and 8 active builders compared to FY15 where there was 1 active subdivision and 2 active home builders. In addition, it is anticipated that FY17 will have additional development projects (Lakin Ranch, Hillcrest, Parkside Village, San Villagio, Park 10, Gateway Village, Legacy House of Avondale). Based on the current and anticipated project workloads, the Building Division foresees an increasing demand and subsequent challenge to provide the necessary services. Currently, the City's Building/Fire Inspector is completing an average range of 37 – 54 inspections/day. The benchmark for building inspection service levels set by Insurance Services Office, Inc. which affixes insurance rates for residential and commercial buildings in Avondale is 10 inspections/inspector/day. It is an industry standard in the Phoenix area to accomplish 100% of inspections within 1 business day. At this rate, the City will not be able to meet this widely accepted standard.

The Building/Fire Inspector will inspect new and retrofit commercial and residential construction to verify compliance with approved construction plans, building, fire, NFPA, electrical, plumbing, mechanical, zoning and other applicable city, state, and federal codes and ordinances.

FTE: 1 Priority: 1

Account Number:				Ongoing	Onetime
101	5410	5010	Salaries and Wages	57,820	0
101	5410	5016	Cell Phone Stipend	1,200	0
101	5410	5110	O.A.S.D.I.	3,590	0
101	5410	5120	Az State Retirement	6,640	0
101	5410	5160	Health Insurance	7,810	0
101	5410	5180	Dental Insurance	550	0
101	5410	5190	Workers' Compensation	580	0
101	5410	5220	Medicare	840	0
101	5410	6282	Equipment Management Charges	2,000	0
101	5410	6300	GPS - Lease	0	100
101	5410	6300	GPS - Annual Maintenance	300	0
101	5410	6325	Contractual Maint./Technology	380	0
101	5410	6500	Memberships	300	0
101	5410	7085	Desktop	0	1,200
101	5410	7200	Uniform Purchase	250	0
101	5410	7230	Safety Apparel/Equipment	200	0
101	5410	8120	Truck	0	25,000

Supplemental Detail

101	5410	9861	Replacement Fund Contribution	3,570	0
101	5410	9863	Replacement Fund Contribution	300	0
			Totals	**86,330**	**26,300**

Supplemental Detail

Title: **Engineering Inspector** Amount: **$132,100**

Category: Demographic Growth **Related Council Goal:** Maintain Community Safety for

Commercial and residential development in the City of Avondale continues to see a welcomed increase in development activities; in permitting, current construction activity and in new proposed projects coming in for review. After the long major economic downturn of 2008, the City began to experience a slow increase in permit and construction activity in FY14. Throughout FY15 and now into 2016 development activity is definitely increasing. The City has seen major projects on McDowell Road including Main Event and Copper Springs. QT is now completing their Coldwater store and will be adding other store soon. Residential housing starts have made a resurgence down in Del Rio Ranch and Avalon Estates was resurrected and is substantially complete with spec homes under construction.

New commercial projects anticipated for 2016 and 2017 include:
Gateway Village (Sportsman's Warehouse)
Fry's Fuel Center
Copper State
CCV
Quik Trip (Coldwater)
Quik Trip (Dysart & Thomas)
Maricopa County SW Justice Center
Carolinas
Park 10 West Parcel
Park 10 Out-Parcel Pads (incl Jack-in-the-Box)
St. Johns High School
Welbrook Nursing Facility
Family Dollar
Madison Heights
New residential projects anticipated for 2016 and 2017 include:
Vista Del Verde (old Roy's Place)
San Villagio
Legacy Assisted Living
Brett Heers Apts. – 103rd Ave & McDowell Rd
Bungalows at 111th Ave & Van Buren St.

As we are seeing continuing into 2016 and for the foreseeable future, the current development project workload is anticipated to increase two to three times current project level. Utility permits have also been increasing as it somewhat mirrors and requires additional infrastructure to keep up and provide service to the incoming development projects. Capital Improvement Project workload should maintain.
Based on this anticipated project and resulting workload escalation, staff foresees an increasing demand and subsequent challenge to provide the necessary inspection needs. The City currently has one FTE engineering inspector covering all the current development projects under construction. Inspection of new residential subdivision infrastructure typically requires substantially more time than new commercial projects because entirely new streets, sewer and water are constructed which then becomes part of the City's infrastructure. So with the increase in new residential subdivision construction coming in, the need for more inspection will certainly be increased. To keep up with a workload that will at least double in a short time, one additional engineering inspector is needed.

INCREASING PERMITS AND INCREASING WORKLOAD
Engineering permits issued over the last three years have been steadily increasing. For FY13-14, it was 211 ea. For FY14-15, it was 269 ea. Through Jan for FY15-16, 166 permits were issued, so the total number for FY15-16 is estimated to be 290 ea. FY 16-17 is forecast to be 330 total engineering permits issued.

Supplemental Detail

The average number of inspections an engineering inspector can typically cover in a workday ranges from 8 to 10 each. While different than building inspections, an engineering inspection consists of visiting the project site to verify proper installation of underground utilities such as sewer, water and storm drain facilities, inspecting concrete and road construction, street lights and other civil type infrastructure. Some projects require two visits or two inspections each; so in one typical 10hr work day, one inspector can normally only take care of a maximum of 8 projects with at least one inspection per project. From the previous project listing above, we are anticipating up to 19 development projects in the coming year. As mentioned previously, this number of projects would then require two engineering inspectors to provide the required number of inspections. This does not include the City's capital improvement projects which are currently covered by outside contracted engineering inspection services.

To better manage resources and provide greater coverage and flexibility, a second engineering inspector would cover the increasing development projects but could also help out with small to medium sized capital improvement projects, which will lessen the need and funding required for outside contract inspection services. For large CIP jobs which can sometimes require full-time engineering inspection, it is recommended to continue contracting those services out; funded through the CIP budget for that specific project.

COST COMPARISON JUSTIFICATION FOR FTE ENGINEERING INSPECTOR
For comparison purposes, the estimated cost to utilize a contract inspector in lieu of a full time FTE would be $211,200.00 [2,112 hrs X $100/Hr], not including any overtime. It could cost more if the standard hourly fee rates increase.

From a cost comparison perspective, the City has spent approximately $750,000.00 in the last three years on professional contract engineering inspectors.

BENEFITS OF IN-HOUSE (FTE) INSPECTOR vs CONTRACT INSPECTION SERVICES
Besides the obvious cost savings, there are other advantages and benefits to having an in-house (FTE) engineering inspector. Based on observed (past) and anticipated differences between a contract engineering inspector and an actual City employee engineering (in-house) inspector, the following advantages of an In-House City Employee Engineering Inspector are as follows:

- Customer service level is higher including traffic control and safety. A City employee is more inclined to take ownership of the project and have the City's best interests in mind. The City gets a better product.
- City employee will have more historical knowledge of previous and adjacent projects.
- City employee will be more informed of other City projects, events or circumstances which could impact the project or public.
- Because of the inherent and related interactions with other Departments (internal customers), mainly Public Works, coordination is better such as testing of utilities.
- City employee will better help the City in discovering City infrastructure needing repair such as street signs, street lights, traffic signals, landscape, water/sewer facilities, broken concrete and street potholes.
- Assist the City in watching for illicit storm water discharges as required by ADEQ.
- Significant time savings for supervisor by not having to re-train new contract inspectors. Every new contract inspector requires some training with regards to policies, methods and City construction standards.
- Developers and Utility Companies definitely prefer working with a City employee inspector as they believe that person is more knowledgeable on City requirements, better represents the City and typically will receive better customer service overall.

SUMMARY
With the current work load increasing and with the upcoming Development on the rise, current staff is expected to struggle in trying to handle the increased workload, which can in turn negatively impact the City's high quality standards and customer service levels. Staff is recommending the hiring of a second full time City employee Engineering Inspector to provide the required engineering inspections for the City, covering increasing

Supplemental Detail

development, related utility permit inspections and some CIP as needed.

FTE: 1 Priority: 2

Account Number:				Ongoing	Onetime
101	5900	5010	Salaries and Wages	67,890	0
101	5900	5016	Cell Phone Stipend	600	0
101	5900	5110	O.A.S.D.I.	4,210	0
101	5900	5120	Az State Retirement	7,790	0
101	5900	5160	Health Insurance	7,810	0
101	5900	5180	Dental Insurance	550	0
101	5900	5190	Workers' Compensation	5,230	0
101	5900	5220	Medicare	980	0
101	5900	6225	Air Card	540	0
101	5900	6282	Equipment Management Charges	2,000	0
101	5900	6300	GPS - Lease	0	100
101	5900	6300	GPS - Annual Maintenance	300	0
101	5900	6325	Contractual Maint./Technology	380	0
101	5900	6520	Training	500	0
101	5900	7085	Laptop-PD	0	3,200
101	5900	7085	Computer Monitor	0	200
101	5900	7200	Uniform Purchase	250	0
101	5900	7230	Safety Apparel/Equipment	200	0
101	5900	8120	Truck	0	25,000
101	5900	9861	Replacement Fund Contribution	3,570	0
101	5900	9863	Replacement Fund Contribution	800	0
			Totals	**103,600**	**28,500**

Supplemental Detail

Title: **Road/Rail Grade Crossing Safety Upgrades and Battery Back-Up Systems at Select Signalized Intersections** Amount: **$117,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain Community Safety for

In October 2014, an Assessment of Interconnected Highway-Rail Grade Crossings was prepared by CTC, Inc. for Union Pacific Railroad. The study included three separate road/rail grade crossings in the City of Avondale addressing crossing safety improvements. The cost of implementing these improvements is outside of the typical budget allocated for our traffic signal operations and maintenance responsibilities. Therefore, supplemental funds are requested for the FY 2017 budget in order to upgrade the traffic control equipment at these crossings and improve safety conditions for all transportation users.

The assessment study evaluated the traffic signal preemption systems that are interconnected with the Union Pacific Railroad at the following grade crossings:
1.Dysart Road at Main Street/Buckeye Road
2.Fourth Street at Main Street
3.Central Avenue at Main Street

Specific, in-the-field improvements related to coordination of signal timings, were addressed at the time the inspections were conducted. However, other improvements, such as upgrading the signal systems to allow for protected left-turn phase to clear traffic from the track crossing, and installing a back-up power supply for traffic signal equipment to ensure full-time operation, are financial investments beyond the typical maintenance budget. The estimated cost of these upgrades is approximately $65,000.

In addition to the improvements at the 3 highway - rail grade crossings identified above, there are numerous intersections throughout the City which do not currently employ battery back-up systems in case of power loss. Of those intersections, the following have been identified as high priority, which are recommended to be outfitted with battery back-up systems to maintain continuous traffic signal operations:

1. McDowell Rd & 99th Ave
2. Dysart Rd & Van Buren St
3. Dysart Rd & Rancho Santa Fe Blvd
4. Dysart Rd & Thomas Rd
5. Van Buren St & Avondale Blvd
6. McDowell Rd & Rancho Santa Fe Blvd
7. McDowell Rd & 107th Ave
8. Avondale Blvd & Coldwater Springs Blvd

The estimated cost of battery back-up systems for these remaining eight intersections is $52,000. Therefore, this request is for a total of $117,000 for pre-emption and battery back-up system improvements at the 3 highway-rail grade crossings and battery back-up systems at the remaining eight signalized intersections.

FTE: 0 Priority: 4

Account Number:				Ongoing	Onetime
201	5925	7691	Traffic Signal Equipment	0	117,000
			Totals	**0**	**117,000**

Supplemental Detail

Title: **Transportation Plan Update and 10-Year Street CIP Analysis** Amount: **$200,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain and Expand Quality In

The Avondale Transportation Plan (ATP) serves a variety of purposes. It is a vision-driven document that defines the short-term as well as reasonable long-term transportation system needs for the City. It is also a framework document that provides a comprehensive guide for defining and mitigating transportation related issues confronting the City currently or in the future.

This request is for professional services to procure a qualified consultant to update the transportation plan elements/ATP in order to identify, update and prioritize transportation projects in the Infrastructure Improvements Plan (IIP). The ATP was last updated and adopted in 2012. The IIP was last updated in 2014.

The consultant will also analyze and update the City's existing 10-year Street CIP, ensuring all projects are aligned with the updated transportation plan, including a review of each individual project's construction year and phasing schedule, and a thorough review and update of each project's estimated design and construction costs, right of way costs, and operating & maintenance costs

FTE: 0 Priority: 6

Account Number:				Ongoing	Onetime
101	5900	6180	Consulting Services	0	200,000
			Totals	**0**	**200,000**

Title: **Sponsorship - Arizona Forward** Amount: **$2,500**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Promote Community Engagem

Arizona Forward is a public interest organization that has influenced the quality of life and environmental decisions in Arizona since 1969. The Association provides a vehicle for statewide cooperation and idea sharing. It also serves to ensure healthy communities through smart growth and development, efficient transportation, improved air quality, responsible water management, energy alternatives and meaningful education throughout Arizona.

Arizona Forward holds a Stewardship Summit on an annual basis. The event focuses on innovative ways to create healthy, sustainable communities that foster environmental quality and economic vitality. This request is for the participation and sponsorship in the annual Stewardship Summit.

FTE: 0 Priority: 7

Account Number:				Ongoing	Onetime
245	5927	6590	AZ Forward Sponsorship	2,500	0
			Totals	**2,500**	**0**

Development & Engineering Services

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	2,428,563	2,666,358	2,853,310	2,853,310	2,710,645	2,893,420
Contractual Services	1,550,479	1,496,067	2,138,350	2,138,900	2,031,433	1,869,580
Commodities	181,764	235,018	241,830	243,580	229,739	237,830
Capital Outlay	32,919	64,561	128,000	125,700	121,600	-
Other	109,030	142,880	142,880	142,880	135,736	150,670
Transfers Out	106,950	99,000	137,860	137,860	130,967	92,890
Contingency	-	-	50,000	50,000	47,500	50,000
Total by Category	**4,409,705**	**4,703,884**	**5,692,230**	**5,692,230**	**5,407,619**	**5,294,390**
Expenditures by Division						
Planning	668,107	775,779	743,600	743,600	706,420	752,380
Building Services	445,935	463,337	657,490	657,490	624,616	532,490
Development Svcs Administration	-	-	343,550	343,550	326,373	349,500
Engineering	1,356,023	1,417,625	1,379,250	1,379,250	1,310,288	1,225,590
Traffic Engineering	1,806,742	1,862,277	2,178,930	2,178,930	2,069,984	2,097,150
Other Grants	(23,846)	37,056	-	-	-	-
Environmental Programs Fund	156,744	147,810	389,410	389,410	369,940	337,280
Total by Division	**4,409,705**	**4,703,884**	**5,692,230**	**5,692,230**	**5,407,619**	**5,294,390**
Expenditures by Fund						
General Fund	2,349,443	2,522,608	2,984,920	2,984,920	2,835,674	2,714,420
Highway User Revenue Fund	1,927,364	1,996,410	2,317,900	2,317,900	2,202,005	2,242,690
Other Grants	(23,846)	37,056	-	-	-	-
Environmental Programs Fund	156,744	147,810	389,410	389,410	369,940	337,280
Total by Fund	**4,409,705**	**4,703,884**	**5,692,230**	**5,692,230**	**5,407,619**	**5,294,390**
Authorized Positions by Division						
Planning	7.00	7.00	6.00	6.00	-	6.00
Building Services	4.00	3.00	3.00	3.00	-	3.00
Development Svcs Administration	-	-	3.00	3.00	-	3.00
Engineering	8.00	9.00	8.00	8.00	-	8.00
Traffic Engineering	7.00	7.00	7.00	7.00	-	7.00
Environmental Programs	1.00	1.00	1.00	1.00	-	1.00
Total Authorized FTE	**27.00**	**27.00**	**28.00**	**28.00**	**-**	**28.00**

Development & Engineering Services

Operating Budget Detail

Fund: General Fund

Division: 101 -5400 - Planning

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Planning Manager	1.00	1.00		1.00
Senior Planner	1.00	1.00		1.00
Planner II	2.00	2.00		2.00
Zoning Specialist	1.00	-		-
Planning and Zoning Specialist	-	1.00		1.00
Development Services Representative	1.00	1.00		1.00
Total Authorized FTE	**6.00**	**6.00**		**6.00**
Personal Services				
5000 Personal Services	**588,620**	**596,430**	**-**	**596,430**
Salaries & Wages	*456,120*	*457,380*		*457,380*
Employee Benefits	*91,920*	*92,640*		*92,640*
Employee Health & Dental	*40,580*	*46,410*		*46,410*
Total Personal Services	**588,620**	**596,430**	**-**	**596,430**
Contractual Services				
6180 Other Professional Services	**20,490**	**19,390**	**12,000**	**31,390**
Contractual Services - Plan Updates - Planning - Carryover			*12,000*	*12,000*
P/Z Meeting Transcription		*5,500*		*5,500*
Plan Updates		*13,890*		*13,890*
6210 Postage	**1,980**	**1,980**	**-**	**1,980**
6220 Telephone Service	**3,730**	**3,730**	**-**	**3,730**
Communication Charges		*3,730*		*3,730*
6280 Internal Printing/Copy Charges	**11,430**	**19,100**	**-**	**19,100**
6281 Risk Management Charges	**15,070**	**13,060**	**-**	**13,060**
6325 Contractual Maint./Technology	**4,490**	**4,490**	**-**	**4,490**
ArcGIS Licenses Renewals (8)		*4,240*		*4,240*
Map Logic (1)		*250*		*250*
6500 Memberships	**2,350**	**4,010**	**-**	**4,010**
American Institute of Certified Planners (AICP)		*1,860*		*1,860*
American Planning Association (APA) (4)		*1,780*		*1,780*
Certified Permit Technician		*70*		*70*
Urban Land Institue (ULI) (Planning Manager)		*300*		*300*
6510 Mileage Reimbursement	**100**	**100**	**-**	**100**
6520 Training	**8,000**	**8,000**	**-**	**8,000**
Seminars/Conferences/Workshops		*8,000*		*8,000*
6550 Subscriptions	**220**	**220**	**-**	**220**
Phoenix Business Journal		*120*		*120*
Zoning Practice		*100*		*100*
6570 Printing	**3,800**	**3,800**	**-**	**3,800**
6580 Publication of Legal Notices	**4,640**	**5,200**	**-**	**5,200**
6790 R&M Traffic Signs	**-**	**-**	**50,000**	**50,000**
R&M Traffic Signs - Carryover			*50,000*	*50,000*

Operating Budget Detail

Fund: General Fund

Division: 101 -5400 - Planning

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6990 Other Miscellaneous	**250**	**250**	**-**	**250**
Total Contractual Services	**76,550**	**83,330**	**62,000**	**145,330**
Commodities				
7040 Books and Pamphlets	**460**	**460**	**-**	**460**
Planning Books		*460*		*460*
7080 Office Equipment	**2,220**	**-**	**-**	**-**
7085 Computers and Software Licensing	**750**	**750**	**-**	**750**
Total Commodities	**3,430**	**1,210**	**-**	**1,210**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**10,000**	**9,410**	**-**	**9,410**
Technology Replacement Contribution		*9,410*		*9,410*
Total Transfers Out	**10,000**	**9,410**	**-**	**9,410**
Total Planning	**678,600**	**690,380**	**62,000**	**752,380**

Development & Engineering Services

Operating Budget Detail

Fund: General Fund

Division: 101 -5410 - Building Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Chief Building Official	1.00	1.00		1.00
Senior Plans Examiner	1.00	1.00		1.00
Building/Fire Inspector	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**298,110**	**300,000**	**-**	**300,000**
Salaries & Wages	*225,430*	*226,050*		*226,050*
Employee Benefits	*47,020*	*48,210*		*48,210*
Employee Health & Dental	*25,660*	*25,740*		*25,740*
Total Personal Services	**298,110**	**300,000**	**-**	**300,000**
Contractual Services				
6035 Contract Plans Review	**167,940**	**117,940**	**-**	**117,940**
Contract Plans Review		*167,940*		*167,940*
Reduced Approps for Contract Plans Review (Funded FTE - Bldg/Fire Inspector)		*(50,000)*		*(50,000)*
6180 Other Professional Services	**-**	**-**	**-**	**-**
6220 Telephone Service	**1,800**	**1,800**	**-**	**1,800**
Communication Charges -three phones		*1,800*		*1,800*
6280 Internal Printing/Copy Charges	**1,760**	**800**	**-**	**800**
6281 Risk Management Charges	**7,560**	**7,480**	**-**	**7,480**
6282 Equipment Management Charges	**4,880**	**4,880**	**-**	**4,880**
6300 Contractual Maint./Radio&Comm.	**840**	**840**	**-**	**840**
GPS Maintenance (3)		*840*		*840*
6325 Contractual Maint./Technology	**72,520**	**72,200**	**-**	**72,200**
Accela Annual Maintenance		*72,200*		*72,200*
6500 Memberships	**1,260**	**1,580**	**-**	**1,580**
Arizona Automatic Fire Alarm Association (AFAA)		*150*		*150*
AZ Building Officials Association (AZBO)		*200*		*200*
International Code Council (ICC)		*180*		*180*
International Code Council (ICC) Chapter Dues		*60*		*60*
Misc Memberships		*820*		*820*
National Fire Protection Association (NFPA)- (CBO)		*170*		*170*
6520 Training	**7,260**	**7,260**	**-**	**7,260**
Building Inspection Certification		*1,310*		*1,310*
International Code Council (ICC) (CBO)		*2,000*		*2,000*
Local Seminars & Workshops		*2,220*		*2,220*
Plans Examiner Training		*1,730*		*1,730*
6540 Meeting Expense	**600**	**-**	**-**	**-**
6550 Subscriptions	**1,500**	**1,500**	**-**	**1,500**
NFCSS/NFPA		*1,500*		*1,500*
6570 Printing	**1,730**	**1,730**	**-**	**1,730**
Total Contractual Services	**269,650**	**218,010**	**-**	**218,010**

Operating Budget Detail

Fund: General Fund

Division: 101 -5410 - Building Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7040 Books and Pamphlets	**2,770**	**2,770**	**-**	**2,770**
Code Books		*2,770*		*2,770*
7200 Uniform Purchase	**370**	**370**	**-**	**370**
Uniform Purchase-Shirts		*370*		*370*
7230 Safety Apparel/Equipment	**790**	**790**	**-**	**790**
Safety Apparel/Equipment- Shoes, hard hats		*790*		*790*
7440 Small Tools and Instruments	**400**	**400**	**-**	**400**
7990 Other Supplies	**500**	**500**	**-**	**500**
Building Safety Month		*500*		*500*
Total Commodities	**4,830**	**4,830**	**-**	**4,830**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**46,730**	**11,320**	**(7,120)**	**4,200**
Vehicle Replacement Contribution		*11,320*		*11,320*
Vehicle Replacement Credits			*(7,120)*	*(7,120)*
9863 Transfer Out 603--Equipment Replacement	**5,750**	**5,450**	**-**	**5,450**
Technology Replacement Contribution		*5,450*		*5,450*
Total Transfers Out	**52,480**	**16,770**	**(7,120)**	**9,650**
Total Building Services	**625,070**	**539,610**	**(7,120)**	**532,490**

Development & Engineering Services

Operating Budget Detail

Fund: General Fund

Division: 101 -5430 - Development Svcs Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Development Services and Engineering Director	1.00	1.00		1.00
Management Assistant	1.00	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**321,860**	**321,040**	**-**	**321,040**
Salaries & Wages	*255,230*	*255,070*		*255,070*
Employee Benefits	*52,190*	*52,970*		*52,970*
Employee Health & Dental	*14,440*	*13,000*		*13,000*
Total Personal Services	**321,860**	**321,040**	**-**	**321,040**
Contractual Services				
6281 Risk Management Charges	**-**	**5,850**	**-**	**5,850**
6500 Memberships	**1,440**	**2,140**	**-**	**2,140**
ACMA		*250*		*250*
American Planning Association (APA)		*450*		*450*
ICMA		*1,100*		*1,100*
Sam's Club		*40*		*40*
Urban Land Institue (ULI)		*300*		*300*
6510 Mileage Reimbursement	**150**	**150**	**-**	**150**
6520 Training	**6,000**	**4,000**	**-**	**4,000**
Professional Development - Training & Conferences		*4,000*		*4,000*
6540 Meeting Expense	**1,000**	**1,000**	**-**	**1,000**
6550 Subscriptions	**80**	**80**	**-**	**80**
AZ Business		*40*		*40*
AZ Real Estate Magazine		*40*		*40*
6590 Promotion and Publicity	**-**	**2,000**	**-**	**2,000**
Total Contractual Services	**8,670**	**15,220**	**-**	**15,220**
Commodities				
7010 General Office Supplies	**6,700**	**6,700**	**-**	**6,700**
Office Supplies		*6,700*		*6,700*
7114 Spec Events Supplies/Equip	**-**	**2,130**	**-**	**2,130**
Supplies for Resident Appreciation Night		*2,130*		*2,130*
7116 Employee Awards/Recognition Program	**1,000**	**1,000**	**-**	**1,000**
7990 Other Supplies	**2,130**	**400**	**-**	**400**
Total Commodities	**9,830**	**10,230**	**-**	**10,230**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**3,190**	**3,010**	**-**	**3,010**
Technology Replacement Contribution		*3,010*		*3,010*
Total Transfers Out	**3,190**	**3,010**	**-**	**3,010**
Total Development Svcs Administration	**343,550**	**349,500**	**-**	**349,500**

Development & Engineering Services

Operating Budget Detail

Fund: General Fund

Division: 101 -5900 - Engineering

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
City Engineer	1.00	1.00		1.00
Engineering Plan Review Manager	1.00	1.00		1.00
Engineering Project Manager	2.00	2.00		2.00
Construction Project Manager	1.00	1.00		1.00
Engineering Inspector	1.00	1.00		1.00
Engineering Technician II	1.00	1.00		1.00
Total Authorized FTE	**7.00**	**7.00**		**7.00**
Personal Services				
5000 Personal Services	**808,810**	**823,250**	**-**	**823,250**
Salaries & Wages	*624,740*	*628,950*		*628,950*
Employee Benefits	*134,710*	*136,940*		*136,940*
Employee Health & Dental	*49,360*	*57,360*		*57,360*
Total Personal Services	**808,810**	**823,250**	**-**	**823,250**
Contractual Services				
6035 Contract Plans Review	**95,000**	**95,000**	**-**	**95,000**
Engineering Plan Review		*95,000*		*95,000*
6180 Other Professional Services	**122,000**	**72,000**	**15,000**	**87,000**
Misc. Engineering Projects, Surveys, Legal Fees, Studies		*44,500*		*44,500*
Other Professional Services - Engineering - Carryover			*15,000*	*15,000*
Professional/Consulting Services - Land Surveying - Engineering		*50,000*		*50,000*
Reduced Approps for Professional/Consulting Services (Funded FTE - Engineering Inspector)		*(50,000)*		*(50,000)*
School Studies		*27,500*		*27,500*
6210 Postage	**600**	**600**	**-**	**600**
6220 Telephone Service	**5,250**	**5,250**	**-**	**5,250**
Communication Charges		*5,250*		*5,250*
6225 Long Distance Phone Service	**540**	**540**	**-**	**540**
Air Card		*540*		*540*
6280 Internal Printing/Copy Charges	**14,570**	**5,300**	**-**	**5,300**
6281 Risk Management Charges	**18,590**	**16,550**	**-**	**16,550**
6282 Equipment Management Charges	**8,470**	**6,470**	**-**	**6,470**
6300 Contractual Maint./Radio&Comm.	**1,070**	**900**	**-**	**900**
GPS (3)		*900*		*900*
6310 Contractual Maint./Office Equip	**4,000**	**4,500**	**-**	**4,500**
Plotters (2)		*4,500*		*4,500*
6325 Contractual Maint./Technology	**7,660**	**6,360**	**-**	**6,360**
ArcView GIS (1)		*360*		*360*
ArcView GIS Editor Version (1)		*1,200*		*1,200*
Autodesk Design Suite (2)		*4,500*		*4,500*
Autodesk Vehicle Tracking (1)		*300*		*300*

Operating Budget Detail

Fund: General Fund

Division: 101 -5900 - Engineering

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6500 Memberships	**2,850**	**2,850**	**-**	**2,850**
American Public Works Association (4)		*700*		*700*
American Society of Civil Engineers (3)		*900*		*900*
Association of State Flood Plain Managers (1)		*100*		*100*
ATTSA (2)		*300*		*300*
Memberships		*400*		*400*
National Society of Professional Engineers (1)		*450*		*450*
6520 Training	**9,200**	**9,200**	**-**	**9,200**
Professional Development - Training & Conferences		*8,000*		*8,000*
Training		*1,200*		*1,200*
6540 Meeting Expense	**50**	**-**	**-**	**-**
6570 Printing	**1,500**	**1,500**	**-**	**1,500**
6580 Publication of Legal Notices	**300**	**300**	**-**	**300**
Total Contractual Services	**291,650**	**227,320**	**15,000**	**242,320**
Commodities				
7040 Books and Pamphlets	**600**	**600**	**-**	**600**
7075 GIS Plotter Supplies	**500**	**500**	**-**	**500**
Paper & Supplies		*500*		*500*
7085 Computers and Software Licensing	**-**	**1,020**	**-**	**1,020**
Computer Monitors		*1,020*		*1,020*
7200 Uniform Purchase	**350**	**350**	**-**	**350**
7230 Safety Apparel/Equipment	**750**	**750**	**-**	**750**
7440 Small Tools and Instruments	**500**	**500**	**-**	**500**
Total Commodities	**2,700**	**3,720**	**-**	**3,720**
Capital Outlay				
8120 Vehicles	**-**	**-**	**-**	**-**
Total Capital Outlay	**-**	**-**	**-**	**-**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**10,900**	**6,630**	**(2,730)**	**3,900**
Vehicle Replacement Contribution		*6,630*		*6,630*
Vehicle Replacement Credits			*(2,730)*	*(2,730)*
9863 Transfer Out 603--Equipment Replacement	**8,020**	**6,860**	**-**	**6,860**
Technology Replacement Contribution		*6,860*		*6,860*
Total Transfers Out	**18,920**	**13,490**	**(2,730)**	**10,760**
Total Engineering	**1,122,080**	**1,067,780**	**12,270**	**1,080,050**

Development & Engineering Services

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -5900 - Engineering

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Pavement Management Coordinator	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**103,730**	**106,510**	**-**	**106,510**
Salaries & Wages	*75,530*	*75,600*		*75,600*
Employee Benefits	*19,880*	*22,540*		*22,540*
Employee Health & Dental	*8,320*	*8,370*		*8,370*
Total Personal Services	**103,730**	**106,510**	**-**	**106,510**
Contractual Services				
6220 Telephone Service	**520**	**520**	**-**	**520**
Communication Charges		*520*		*520*
6225 Long Distance Phone Service	**540**	**540**	**-**	**540**
Air Card (1)		*540*		*540*
6280 Internal Printing/Copy Charges	**360**	**500**	**-**	**500**
6281 Risk Management Charges	**2,300**	**2,280**	**-**	**2,280**
6282 Equipment Management Charges	**3,100**	**3,100**	**-**	**3,100**
6300 Contractual Maint./Radio&Comm.	**320**	**320**	**-**	**320**
GPS		*320*		*320*
6325 Contractual Maint./Technology	**3,030**	**3,030**	**-**	**3,030**
GIS		*330*		*330*
Pavement Management Software (iWorq)		*2,700*		*2,700*
6500 Memberships	**80**	**80**	**-**	**80**
ATTSA		*80*		*80*
6520 Training	**2,000**	**2,000**	**-**	**2,000**
Professional Development / Training		*2,000*		*2,000*
Total Contractual Services	**12,250**	**12,370**	**-**	**12,370**
Commodities				
7230 Safety Apparel/Equipment	**420**	**420**	**-**	**420**
Safety Apparel/Equipment		*200*		*200*
Uniform Purchase		*220*		*220*
Total Commodities	**420**	**420**	**-**	**420**
Other				
9310 Administrative Indirect Charges	**18,740**	**23,000**	**-**	**23,000**
Indirect Administrative Charges		*23,000*		*23,000*
Total Other	**18,740**	**23,000**	**-**	**23,000**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**2,440**	**2,200**	**(290)**	**1,910**
Vehicle Replacement Contribution		*2,200*		*2,200*
Vehicle Replacement Credits			*(290)*	*(290)*
9863 Transfer Out 603--Equipment Replacement	**1,390**	**1,330**	**-**	**1,330**
Technology Replacement Contribution		*1,330*		*1,330*

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -5900 - Engineering

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
Total Transfers Out	**3,830**	**3,530**	**(290)**	**3,240**
Total Engineering	**138,970**	**145,830**	**(290)**	**145,540**

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -5925 - Traffic Engineering

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Traffic Engineer	1.00	1.00		1.00
Signal Technician	1.00	1.00		1.00
Traffic Operations Supervisor	1.00	1.00		1.00
Streetlight Technician	2.00	2.00		2.00
Traffic Operations Technician	2.00	2.00		2.00
Total Authorized FTE	**7.00**	**7.00**		**7.00**
Personal Services				
5000 Personal Services	**629,010**	**642,890**	**-**	**642,890**
Salaries & Wages	*470,370*	*471,100*		*471,100*
Employee Benefits	*111,040*	*120,700*		*120,700*
Employee Health & Dental	*47,600*	*51,090*		*51,090*
Total Personal Services	**629,010**	**642,890**	**-**	**642,890**
Contractual Services				
6180 Other Professional Services	**43,000**	**43,000**	**-**	**43,000**
Annual Traffic Counts		*7,000*		*7,000*
Bluestaking		*2,000*		*2,000*
Signal Studies		*9,000*		*9,000*
Streetlight Replacement Program		*25,000*		*25,000*
6190 Other Fees	**1,000**	**1,000**	**-**	**1,000**
Streetlight Joint Use Agreement (APS)		*1,000*		*1,000*
6210 Postage	**200**	**200**	**-**	**200**
6220 Telephone Service	**5,490**	**5,490**	**-**	**5,490**
Communication Charges		*5,490*		*5,490*
6221 Security Services	**4,110**	**4,110**	**-**	**4,110**
6230 Electricity	**833,650**	**833,650**	**-**	**833,650**
Electricity		*786,450*		*786,450*
Increase in Electricity Costs		*47,200*		*47,200*
6280 Internal Printing/Copy Charges	**1,550**	**700**	**-**	**700**
6281 Risk Management Charges	**21,250**	**21,050**	**-**	**21,050**
6282 Equipment Management Charges	**39,170**	**39,170**	**-**	**39,170**
6300 Contractual Maint./Radio&Comm.	**1,400**	**1,400**	**-**	**1,400**
GPS (6)		*1,400*		*1,400*
6325 Contractual Maint./Technology	**9,330**	**9,330**	**-**	**9,330**
Crash Magic		*1,000*		*1,000*
GIS		*330*		*330*
INFOR/EAM Asset and Work Order Management		*8,000*		*8,000*
6500 Memberships	**1,680**	**1,680**	**-**	**1,680**
ATSSA - Traffic Ops Supr		*80*		*80*
International Municipal Signal Association (6)		*420*		*420*
ITE Agency Membership		*1,180*		*1,180*

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -5925 - Traffic Engineering

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6520 Training	**6,000**	**6,000**	**-**	**6,000**
Professional Development - Training & Conferences		*6,000*		*6,000*
6790 R&M Traffic Signs	**2,000**	**2,000**	**-**	**2,000**
Sign Manufacturing		*2,000*		*2,000*
6830 R&M Other	**85,000**	**85,000**	**-**	**85,000**
R & M Traffic Signal System		*40,000*		*40,000*
Roadway Striping		*45,000*		*45,000*
6990 Other Miscellaneous	**1,000**	**1,000**	**-**	**1,000**
Recycling of Streetlight Lamps		*1,000*		*1,000*
Total Contractual Services	**1,055,830**	**1,054,780**	**-**	**1,054,780**
Commodities				
7040 Books and Pamphlets	**300**	**300**	**-**	**300**
7200 Uniform Purchase	**2,420**	**2,420**	**-**	**2,420**
7230 Safety Apparel/Equipment	**1,000**	**1,000**	**-**	**1,000**
7440 Small Tools and Instruments	**400**	**400**	**-**	**400**
7450 Paint and Painting Supplies	**8,000**	**8,000**	**-**	**8,000**
Paint Supplies (Waterbased, Thermoplastic, Glass Beads)		*8,000*		*8,000*
7690 Traffic Signs	**45,000**	**45,000**	**-**	**45,000**
Traffic Sign Supplies		*45,000*		*45,000*
7691 Traffic Signals	**64,300**	**64,300**	**-**	**64,300**
Traffic Signal Supplies		*63,800*		*63,800*
Traffic Signal Supplies-Recycle Revenue		*500*		*500*
7692 Streetlights	**94,500**	**94,500**	**-**	**94,500**
Streetlight Replacement Program		*25,000*		*25,000*
Streetlight Supplies		*69,500*		*69,500*
Total Commodities	**215,920**	**215,920**	**-**	**215,920**
Capital Outlay				
8120 Vehicles	**-**	**-**	**-**	**-**
Total Capital Outlay	**-**	**-**	**-**	**-**
Other				
9310 Administrative Indirect Charges	**95,760**	**99,430**	**-**	**99,430**
Indirect Administrative Charges		*99,430*		*99,430*
9330 Facilities Maintenance Charges	**28,380**	**28,240**	**-**	**28,240**
Facilities Charges		*28,240*		*28,240*
Total Other	**124,140**	**127,670**	**-**	**127,670**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**46,730**	**49,590**	**(5,000)**	**44,590**
Vehicle Replacement Contribution		*49,590*		*49,590*
Vehicle Replacement Credits			*(5,000)*	*(5,000)*
9863 Transfer Out 603--Equipment Replacement	**9,920**	**11,300**	**-**	**11,300**
Technology Replacement Contribution		*11,300*		*11,300*

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -5925 - Traffic Engineering

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
Total Transfers Out	**56,650**	**60,890**	**(5,000)**	**55,890**
Total Traffic Engineering	**2,081,550**	**2,102,150**	**(5,000)**	**2,097,150**

Operating Budget Detail

Fund: Environmental Programs Fund

Division: 245 -5927 - Environmental Programs

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Environmental Program Manager	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**103,170**	**103,300**	**-**	**103,300**
Salaries & Wages	*79,520*	*79,240*		*79,240*
Employee Benefits	*15,590*	*16,000*		*16,000*
Employee Health & Dental	*8,060*	*8,060*		*8,060*
Total Personal Services	**103,170**	**103,300**	**-**	**103,300**
Contractual Services				
6150 Landfill Fees	**5,000**	**2,500**	**3,000**	**5,500**
Landfill Fees		*2,500*		*2,500*
Landfill Fees - Environmental - Carryover			*3,000*	*3,000*
6180 Other Professional Services	**13,710**	**20,560**	**113,500**	**134,060**
Other Professional Services - Environmental - Carryover			*113,500*	*113,500*
Professional/Consulting Services		*20,560*		*20,560*
6190 Other Fees	**8,500**	**8,500**	**-**	**8,500**
DMGP Permit		*500*		*500*
Dust Block Permit		*2,000*		*2,000*
MS4 Permit Fee		*5,000*		*5,000*
MSGP Permits (Water Reclamation and MOSC)		*1,000*		*1,000*
6280 Internal Printing/Copy Charges	**490**	**300**	**-**	**300**
6281 Risk Management Charges	**1,950**	**1,940**	**-**	**1,940**
6325 Contractual Maint./Technology	**6,000**	**6,000**	**10,000**	**16,000**
Permit Trak Software & Asset Management Software - Carryover			*10,000*	*10,000*
PermitTrak Software		*6,000*		*6,000*
6500 Memberships	**3,000**	**4,150**	**-**	**4,150**
Certified Sustainable Building Advisor		*200*		*200*
CESSWI (2)		*150*		*150*
CMS4S (2)		*150*		*150*
STAR		*500*		*500*
Stormwater Outreach for Regional Municipalities (STORM) Membership		*2,000*		*2,000*
Urban Sustainability Director's Network		*850*		*850*
US Green Building Council		*300*		*300*
6520 Training	**4,000**	**6,500**	**-**	**6,500**
Professional Development - Training & Conferences		*2,500*		*2,500*
Training for NPDES		*4,000*		*4,000*
6570 Printing	**3,000**	**3,000**	**-**	**3,000**
Outreach and Educational Materials		*3,000*		*3,000*
6580 Publication of Legal Notices	**600**	**600**	**-**	**600**

Operating Budget Detail

Fund: Environmental Programs Fund

Division: 245 -5927 - Environmental Programs

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6590 Promotion and Publicity	**1,000**	**1,000**	**-**	**1,000**
Promotion Items & Publicity Services		*1,000*		*1,000*
6770 R&M Other	**8,000**	**-**	**-**	**-**
Total Contractual Services	**55,250**	**55,050**	**126,500**	**181,550**
Commodities				
7990 Other Supplies	**1,500**	**1,500**	**-**	**1,500**
Supplies		*1,500*		*1,500*
Total Commodities	**1,500**	**1,500**	**-**	**1,500**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**990**	**930**	**-**	**930**
Technology Replacement Contribution		*930*		*930*
Total Transfers Out	**990**	**930**	**-**	**930**
Contingency				
9900 Contingency	**-**	**-**	**50,000**	**50,000**
Total Contingency	**-**	**-**	**50,000**	**50,000**
Total Environmental Programs	**160,910**	**160,780**	**176,500**	**337,280**

City Clerk

Records Management

Elections

Licensing

Passport Services

Department Description

The City Clerk's Department performs various external functions and provides support functions for all City departments.

The City Clerk is primarily responsible for giving notice of all City Council meetings and maintaining a journal of all council proceedings. The City Clerk is also reponsible for the coordination of the city's primary, general and special elections. Records management and information governance has increasingly become an area of focus for the City Clerk due to the various formats in which we now prepare and maintain records. An emphasis is being placed on educating employees in the area of records management and securing/developing the tools necessary to accomplish this responsibility.

Other responsibilities include:

- Maintain an updated city code and charter
- Process liquor license applications
- Process annexation requests
- Process applications for Peddler's licenses
- Prepare and publish council agendas, minutes, resolutions and ordinances as required by law
- Cause the publication of legal notices
- Coordinate the appointments of members to the city's boards, commissions and committees
- Facilitate the posting of all board, commission and committee agendas and minutes
- Process internal and external requests for information or public records
- Provide notary services
- Facilitate the execution of contracts/agreements and all other legal documents
- Receive and facilitate review of special event permit applications
- Staff the two reception desks at city hall
- Answer the city's main phone line to answer questions and direct people to the appropriate staff person
- Greet visitors to city hall and direct them to the right location within city hall
- Process passport applications
- Process incoming and outgoing mail
- Maintain reservation calendars for conference rooms at city hall
- Carpool reservations

These duties are performed as required by Charter, Ordinance, or State Law.

FY 2015-2016 Highlights

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- Prepared the candidate packet and made available in November of 2015. Several compliments have been received from potential candidates regarding the presentation and information contained therein.

City Clerk

FY 2015-2016 Highlights

- The destruction of electronic records has been phased in over the last couple of years. Phase , which included the destruction of emails,was completed in December 2015. Employees were instructed through the City Manager's Quarterly Meeting, Email and some with personal assistance on how to assign retention policies to their individual emails and folders. The policy tagging took place over a period of one month.
- Developed a City Clerk's Department customer satisfaction survey. The surveys are available at the front counter. Those who have taken the time to fill out have done so because they want to recogize the excellent customer service they receive while processing their passport application or coming in with other questions or needs.
- 2016 was deemed the Year of Destruction. As a result, a total of 339 boxes were destroyed which included boxes of records that have been maintained in the city's offsite storage facility for many years. This resulted in a savings to overals records storage costs.
- The City Clerk's Department collaborated with the IT department in the implementation of Office 365. Employees were instructed on data migration to cloud based storage. During the migration process employees were instructed to purge non-records as well as those that had met the minimum required retention period.
- A staff assessment was conducted which allowed us to identify areas for cross training opportunities and reassignment of some tasks to improve efficiency and level of customer service delivery.
- Took over leadership for the Morale Booster Advisory (MBA) Committee and have continued to organize events on a monthly basis that provide an opportunity for employees to socialize. These events are relatively well attended and positive feedback is always received by those who attend.
- The records destruction initiative included records in different formats. In addition to the boxes mentioned above, there were 691 plan sets destroyed.
- Created, approved and disseminated the Avondale Public Records Request policy.

City Clerk

Strategic Initiative: *Create & Support Diverse Recreation & Entertainment Opportunities*

Council Goal: *Be Known – Promote Avondale*

- In cooperation with the Community Relations Department we will implement a social media archive solution for all of our social media outlets. The archiving solution will assist the city in meeting its records management requirements as well as make responding to potential records requests more efficient.

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

Council Goal: *Improve External and Internal Customer Service Delivery*

- To assist employees understand records classifications and assign retention policies appropriately, a cheat sheet will be created using acronyms so that employees can easily identify the type of records and assign the corresponding retention policy.
- With the assistance of the IT Department, will explore options for a document management solution for city records. The electronic records need to be managed using a system that will retain records in accordance with the retention period approved for that record series. Implementing document management will assist the city in meeting its records management requirements.
- Become more knowledgeable in the use of SharePoint to be able to take advantage of all the features it has to offer. Areas that could potentially be explored would be electronic submittal of public records requests and contract management among others. If successful, robust solutions may be implemented at a minimal cost to the city.

City Clerk

City Clerk

Strategic Initiative: *Create a Connected Community*

Council Goal: *Promote Community Engagement through Civic Education*

- ☐ As we approach the city's fall election cycle, the City Clerk will endeavor to educate the public regarding the nuances of being on the state's primary ballot. Information will especially targeted to independent voters, but placement of the city's candidates and city's proposition on the ballot will be stressed as well.
- ☐ Explore options for restructuring the City's Boards, Commissions and Committees to continue to provide engagement opportunities to citizens while ensuring that they stay interested and engaged.

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	438,977	483,299	495,610	495,610	470,830	486,670
Contractual Services	65,232	95,309	106,520	106,520	101,194	108,230
Commodities	5,819	9,984	4,560	4,560	4,332	4,560
Other	(34,890)	(39,350)	(39,350)	(39,350)	(37,383)	(66,480)
Transfers Out	7,790	7,070	8,030	8,030	7,629	7,550
Total by Category	**482,928**	**556,312**	**575,370**	**575,370**	**546,602**	**540,530**
Expenditures by Division						
City Clerk	482,706	522,805	546,900	546,900	519,555	512,060
Elections	222	33,507	28,470	28,470	27,047	28,470
Total by Division	**482,928**	**556,312**	**575,370**	**575,370**	**546,602**	**540,530**
Expenditures by Fund						
General Fund	482,928	556,312	575,370	575,370	546,602	540,530
Total by Fund	**482,928**	**556,312**	**575,370**	**575,370**	**546,602**	**540,530**
Authorized Positions by Division						
City Clerk	6.00	6.00	6.00	6.00	-	6.00
Total Authorized FTE	**6.00**	**6.00**	**6.00**	**6.00**	**-**	**6.00**

City Clerk

Operating Budget Detail

Fund: General Fund

Division: 101 -6000 - City Clerk

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
City Clerk	1.00	1.00		1.00
Records Administrator	1.00	1.00		1.00
City Clerk Assistant II	2.00	2.00		2.00
Senior Administrative Clerk	2.00	2.00		2.00
Total Authorized FTE	**6.00**	**6.00**		**6.00**
Personal Services				
5000 Personal Services	**495,610**	**486,670**	**-**	**486,670**
Salaries & Wages	*374,810*	*374,740*		*374,740*
Employee Benefits	*76,450*	*76,920*		*76,920*
Employee Health & Dental	*44,350*	*35,010*		*35,010*
Total Personal Services	**495,610**	**486,670**	**-**	**486,670**
Contractual Services				
6180 Other Professional Services	**18,000**	**18,000**	**-**	**18,000**
Council Meeting Minutes Transcription		*5,000*		*5,000*
Document Shredding		*4,000*		*4,000*
Engineering Services		*2,000*		*2,000*
Miscellaneous		*2,000*		*2,000*
Municipal Code Update		*5,000*		*5,000*
6190 Other Fees	**100**	**500**	**-**	**500**
Maricopa County Recorders Office		*500*		*500*
6210 Postage	**3,000**	**3,000**	**-**	**3,000**
6220 Telephone Service	**2,630**	**2,630**	**-**	**2,630**
Communication Charges		*2,630*		*2,630*
6280 Internal Printing/Copy Charges	**5,860**	**7,600**	**-**	**7,600**
6281 Risk Management Charges	**12,470**	**12,440**	**-**	**12,440**
6325 Contractual Maint./Technology	**1,080**	**1,080**	**-**	**1,080**
Software License Renewal - JCG		*1,080*		*1,080*
6440 Notary Bonds	**150**	**150**	**-**	**150**
6500 Memberships	**875**	**1,140**	**-**	**1,140**
AIIM		*190*		*190*
ARMA		*215*		*215*
AZ Municipal Clerk's Association		*200*		*200*
ICMA		*200*		*200*
International Institute of Municipal Clerks		*280*		*280*
National Notary Association		*55*		*55*
6510 Mileage Reimbursement	**100**	**100**	**-**	**100**
6520 Training	**6,000**	**6,000**	**-**	**6,000**
6540 Meeting Expense	**800**	**900**	**-**	**900**
6550 Subscriptions	**2,065**	**2,100**	**-**	**2,100**
West Group		*2,100*		*2,100*
6570 Printing	**400**	**400**	**-**	**400**

City Clerk

Operating Budget Detail

Fund: General Fund

Division: 101 -6000 - City Clerk

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6580 Publication of Legal Notices	**13,000**	**11,000**	**-**	**11,000**
6600 Rental Office Equipment	**6,600**	**7,400**	**-**	**7,400**
Postage Machine Rental		*4,600*		*4,600*
Public copier		*2,800*		*2,800*
6620 Rental Space	**3,500**	**3,800**	**-**	**3,800**
Offsite records storage		*3,800*		*3,800*
6990 Other Miscellaneous	**1,420**	**1,520**	**-**	**1,520**
Total Contractual Services	**78,050**	**79,760**	**-**	**79,760**
Commodities				
7010 General Office Supplies	**2,500**	**2,500**	**-**	**2,500**
7990 Other Supplies	**2,060**	**2,060**	**-**	**2,060**
Total Commodities	**4,560**	**4,560**	**-**	**4,560**
Other				
9310 Administrative Indirect Charges	**(39,350)**	**(66,480)**	**-**	**(66,480)**
Indirect Administrative Charges		*(66,480)*		*(66,480)*
Total Other	**(39,350)**	**(66,480)**	**-**	**(66,480)**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**8,030**	**7,550**	**-**	**7,550**
Technology Replacement Contribution		*7,550*		*7,550*
Total Transfers Out	**8,030**	**7,550**	**-**	**7,550**
Total City Clerk	**546,900**	**512,060**	**-**	**512,060**

Division: 101 -6002 - Elections

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6580 Publication of Legal Notices	**380**	**380**	**-**	**380**
6990 Other Miscellaneous	**28,090**	**28,090**	**-**	**28,090**
Elections		*28,090*		*28,090*
Total Contractual Services	**28,470**	**28,470**	**-**	**28,470**
Total Elections	**28,470**	**28,470**	**-**	**28,470**

Police Department

Patrol

Investigations

Support Services

Community Programs

Department Description

The Police Department is responsible for delivering public safety-related services to the community. These services are provided in a variety of ways, including; proactive and reactive patrol throughout the city, responding to calls for service from the public, providing crime prevention services, and enforcing criminal and traffic laws. The Police Department provides detention services and community programs, in the form of presentations, demonstrations, and by partnering with community groups. The Department also provides a presence in the school systems through the SRO (School Resource Officer) program. All of these services work towards providing a safer environment for our citizens to live, work, and raise their families.

The Avondale Police Department consists of 174 employees which includes 115 sworn police officers and 59 professional staff positions, of which 4 are part-time employees. In addition to the full-time staff, we also have 30 Volunteers in Policing (VIPS). There are two Divisions within the Police Department; this includes the Operations Division (Patrol/Investigations) and the Support Services Division. The Operations Division is managed by three Lieutenants assigned to Patrol, one Lieutenant in the Criminal Investigations Bureau and one Crime Analyst, with all directed by an Assistant Chief. The Support Services Division includes a Lieutenant over Communications, a Lieutenant in Detention, a Recruitment/Hiring Sergeant, a Rangemaster Sergeant, an SRO Sergeant, and a Training Officer all in the Professional Services Bureau. The Division, directed by an Assistant Chief, also includes a Police Volunteer Coordinator, the Community Services Supervisor, CAD/ RMS Administrator and a Support Services Supervisor. The Police Chief oversees the Budget/Records Manager, Internal Affairs, Public Information Officer (PIO), the Southwest Family Advocacy Center (SWFAC) Director, the Executive Assistant and the two Assistant Chiefs.

FY 2015-2016 Highlights

- For the second year in a row, the APD was was recognized by Special Olympics for being a Top Ten Fundraiser in the State. 100% of all proceeds got to Special Olympics,a nd in 2015, we raised $14,296.
- The Department has completed the initial research with on-officer body cameras. For the experimental phase of the program, a vendor has been selected and a contract has been completed. Cameras will be implemented in the field during the Spring of 2016.
- The volunteers in the VIPS program donated over 8,250 hours of service with the Department and City. It is estimated they saved the City approximately $184,552 in salaries.
- During the past year, the Department has focused on reducing the amount of property crimes within the city. A community crime prevention program called Lock it, Hide it, Keep it has been implemented citywide. Social media postings have also focused on crime prevention programs as well as sharing data each day with officers and staff about crime trends in each area of the city. For the 2015 calendar year, property crime was 13% lower than the previous year.

Police

FY 2015-2016 Highlights

- The Police Department continues to connect with the community by expanding our social media outreach in both Facebook and Twitter. During 2015, the department expanded its "followers" to over 3,000 people from 23 different countries. We have posted 274 different public safety and city updates and messages to the community while creating 21 public safety videos. These updates have reached over 15,000 people worldwide and includes everything from crime information, missing people, road closures, public safety tips, and upcoming Department and city events.
- A new storage area network (SAN) was installed at the Department. With the assistance of IT, this server allows for officers to directly impound digital photographs and digital audio recordings they have collected without having to come to a police station or leaving their car. This allows for the digital media space in the Property and Evidence room to be allocated to other items rather than the traditional impounded CDs.
- In October, the Avondale Police Department hosted the annual GAIN (Getting Arizona involved in Neighborhoods) event in conjunction with the City's Resident Appreciation Night.
- The Department held its second Citizen Police Academy in the fall of 2015. Twelve people from the community volunteered to participate. Over the course of eight weeks, the class members were able to participate in hands-on activities such as crime scene investigations, accident and traffic investigations, use of force, judgmental shooting, patrol procedures and information on all areas of the Department.
- 2015 is the second year of a three-year goal to reduce and address domestic violence (DV) related crimes. The Department has focused on additional training for staff and collaboration efforts with the city prosecutor. For the year, total DV crimes are up 3%, however, DV persons-crimes are down 11%.
- The Department participated in our 9th Take Back Initiative Drug Disposal Event with the DEA and Walgreens. This event gives us the opportunity to safely dispose of unused medications. During this event, we collected medicine, weighing over 273 lbs., from 54 citizens who dropped off their unused medications.
- In December, with the assistance of community members, the Avondale Police Department hosted the annual Cashion Christmas event for approximately 800 residents. During the event, hundreds of kids received toys and books and was supported by other community organizations, city departments, city council members and state representatives.

Police

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Maintain Community Safety for Businesses and Residents*

- Reduce the property crime rate in the City of Avondale.
- Reduce domestic violence by 10% over the next three years by increasing awareness and department commitment to the community.

Performance/Workload Indicators:	FY 2014-15 Actuals	FY 2015-16 Projected	FY 2016-17 Projected
Reduce Domestic Violence by 10% over the next three years.	5% Increase	3% Increase	2% Decrease
Reduce the property crime rate in the City of Avondale.	8% Decrease	5% Decrease	5% Decrease

Supplemental Summary: Police

FTE	Description	Ongoing	Onetime	Total
-	Transfer of the Gang Task Force Detective	70,230	-	70,230
-	Police Unclaimed Property Firearms Proceeds	25,000	-	25,000
7.0	7 Police Officers	871,110	398,700	1,269,810
1.0	Communications Manager	114,160	3,250	117,410
-	Family Advocacy Center Lease Expansion	46,320	-	46,320
-	Tasers	-	54,000	54,000
-	Spillman Technologies Inc. Increase	5,270	65,000	70,270
-	Increase in Jail Per Diem Billing Rates	5,000	-	5,000
8.0	**Total Requests Police**	**1,137,090**	**520,950**	**1,658,040**

Detailed Supplemental Report

Supplemental Detail

Title: **Transfer of the Gang Task Force Detective** Amount: **$70,230**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain Community Safety for

Sinc 2008 the police department has assigned a detective to the Gang and Immigration Intelligence Team Enforcement Mission (GIITEM). The statewide task force and is overseen by the Arizona Department of Public Safety and we are reimbursed 75% of the detective's salary and employee related expenses.

At the time a detective was assigned to GIITEM, there was a specific need in Avondale to address gang-related crimes occurring in the city. Since that time, issues have been resolved and the detective currently only spends less than 20% of his time addressing Avondale-related crimes.

With the reassignment of the detective to the Criminal Investigations Bureau, they can still address any gang-related issues while also assuming roles as the Tactical Liaison Officer (TLO) for the department which is currently an ancillary duty of a case carrying detective. This will allow for the department to increase our intelligence capabilities such as school safety, public events, and interaction.

FTE: 0 Priority:

Account Number:				Ongoing	Onetime
101	6195	9999	GIITEM	70,230	0
			Totals	**70,230**	**0**

Supplemental Detail

Title: **Spillman Technologies Inc. Increase** Amount: **$70,270**

Category: Inflationary **Related Council Goal:** Maintain Community Safety for

Spillman Technologies, Inc., provides computer software for police departments. The City of Avondale uses the company's computer-aided dispatch (CAD), records management (RMS), mobile, and analytics products. The City first contracted with Spillman in 2002, updated and amended the contract in 2012, and has caps on the annual increase allowed for maintenance and support.

In 2012, the City added the Spillman server into the Technology Replacement Fund at a future cost of $45,000 every five years on the basis that it is a critical life/safety system that must be kept current. The funds were added to the funds for other PD business systems that support operations and compliance—e.g., multi-factor authentication, correction system linked with the State and County, and network connection management for police systems in vehicles to stay connected on applications.

Spillman is due for its five-year upgrade. The amount budgeted for hardware is on-target with the quote for the upgrade coming in at $110,000-- ~$45,000 for hardware and ~$65,000 for upgrade software and services. To remain compliant for continued support, the vendor requires services go through Spillman.

This request covers two components: (1) a one-time expense of $65,000 for the upgrade software and services and (2) an ongoing increase of $5,264 for the increased cost of software maintenance and support.

FTE: 0 Priority: 1

Account Number:				Ongoing	Onetime
101	6110	6325	Spillman Maintenance on New Server	0	65,000
101	6110	6325	Spillman Technologies Contract Increase	5,270	0
			Totals	**5,270**	**65,000**

Title: **Increase in Jail Per Diem Billing Rates** Amount: **$5,000**

Category: Inflationary **Related Council Goal:** Maintain Community Safety for

Maricopa County has increased their jail rates 13% for next FY. Although we have our own detention facility, we are unable to accommodate inmates with medical, behavioral issues, or mental illness history. We are housing as long as we can to reduce costs but are typically inclined to book into MCSO after 30 days unless subjects can be used as a trustee.

FTE: 0 Priority: 2

Account Number:				Ongoing	Onetime
101	6110	6185	Contracted Jail Services	5,000	0
			Totals	**5,000**	**0**

Supplemental Detail

Title: **Tasers** Amount: **$54,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain Community Safety for

This request is to continue the upgrade and transition to newer, more modern Tasers for officers. Recent advances in technology by Taser have made the equipment more practical and safer for law enforcement.

The Taser model the Avondale Police Department currently carries is the X26 and is no longer manufactured by Taser International. The new X2 model has been produced and sold to police agencies worldwide. For the past two years the department has been implementing the new tasers. This is the third year of a three year process to replace all tasers.

The Police Department will utilize the $54,000 onetime cost to purchase 31 Tasers. Each unit is equipped with video capability which, when deployed, captures the use of force encounter for administrative and criminal purposes. By purchasing the new Tasers, the Police Department will be able to continue to replace Tasers in Patrol and the rest of the Department.

FTE: 0 Priority: 3

Account Number:				Ongoing	Onetime
235	6115	7165	Tasers	0	54,000
			Totals	**0**	**54,000**

Title: **Family Advocacy Center Lease Expansion** Amount: **$46,320**

Category: Demographic Growth **Related Council Goal:** Maintain and Expand Quality In

The Family Advocacy Center (FAC)is a joint partnership between four different entities. The partnership between the cities of Avondale, Buckeye, Goodyear and the Maricopa County Sheriff's Office has investigated over 682 cases of sex and child abuse and provided services to over 1000 victims in 2015 alone.

The FAC has been at its current location since 2012 and has filled all available space in its current floor plan. A unique opportunity has become available to expand the current leased space into adjacent vacant suites. The expansion of the FAC would go from 15,000 square feet to 19,000 square feet.

The benefits of expanding the center include locking the lease rate into a longer period of time, which allows for future growth by providing the ability to have space for a fifth partner. It also negates the need to move to a new location in the foreseeable future, and allows for the FAC to re-model and have all law enforcement in one location. Taking over the vacant suites provides additional parking spaces, creates a more secure location for staff, and removes therapy clients from the forensic interview area.

The total net cost to the City of Avondale will be $11,580 since the additional increase would be split equally between Avondale, Buckeye, Goodyear, and Maricopa County Sheriff's Office.

FTE: 0 Priority: 4

Account Number:				Ongoing	Onetime
229	6111	6625	Lease Expansion	46,320	0
			Totals	**46,320**	**0**

Supplemental Detail

Title: **Communications Manager** Amount: **$117,410**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain Community Safety for

The position of a communications manager is one that is highly technical and complicated. The position requires years of learning the police dispatching function, the computer-aided dispatch system, the radio capabilities, as well as, the various maintenance contracts held by the department for our communications purposes. Over the past several years, the position has only become more complicated and essential to the department. The Regional Wireless Cooperative (RWC) has required our city's and department's attendance to monthly meetings to ensure inoperability. Over the past few years, we have had CIP projects to upgrade our handheld radios and consoles. In the future the RWC is looking at possible changes to the 911 system, so it is imperative to have this position to facilitate those changes.

In 2008, the department's last communications manager resigned their position. The position was replaced with a police lieutenant. Since 2008, there have been three lieutenants that have rotated into the position. This has led to some inconsistencies in the area and a constant re-training of staff. By having a designated communications manager, they would bring knowledge based in police radio experience and police dispatching communications.

FTE: 1 Priority: 5

Account Number:				Ongoing	Onetime
101	6116	5010	Salaries and Wages	86,500	0
101	6116	5016	Cell Phone Stipend	1,200	0
101	6116	5110	O.A.S.D.I.	5,360	0
101	6116	5120	Az State Retirement	9,930	0
101	6116	5160	Health Insurance	7,810	0
101	6116	5180	Dental Insurance	550	0
101	6116	5190	Workers' Compensation	170	0
101	6116	5220	Medicare	1,250	0
101	6116	6220	Aircard	600	0
101	6116	6325	Contractual Maint./Technology	380	0
101	6116	7085	Desk Phone	0	600
101	6116	7085	2 Monitors and a docking station for desk	0	1,000
101	6116	7085	Laptop	0	1,650
101	6116	9863	Replacement Fund Contribution	410	0
			Totals	**114,160**	**3,250**

Police

Supplemental Detail

Title: **7 Police Officers** Amount: **$1,269,810**

Category: Demographic Growth **Related Council Goal:** Maintain Community Safety for

The police department consists of 115 sworn police officer positions and for the past five (5) years has consistently averaged approximately 55,130 total calls for service (citizen and officer). The Patrol Bureau for the Department is currently allocated 53 officer positions, and there haven't been any additional Patrol officer positions added to the police department in over eight years. The department is requesting seven (7) additional police officer positions.

When compared to two other local communities, Avondale (population 78,882) experiences a higher number of citizen-generated calls for service. On average over the last five years the police department handled 34,194 calls for service from citizens. In contrast on average over the last five years the city of Surprise (population 123, 546) handled 39,471 calls for service from citizens, and the city of Goodyear (population 72,864) handled 22,845 calls for service.

Using the number of officers the cities have assigned to their patrol bureaus, Goodyear police officers (40 officers and 2 civilians taking calls for service) average 544 citizen-generated calls for service per year. Surprise police officers (64) average 616 calls per year, and Avondale police officers (53) average 645 calls per officer.

Avondale has 7.5 % more residents than Goodyear, and has 33% more citizen-generated calls for service. When compared to Surprise, that city has 56% more citizens, but only responds to 13% more calls than Avondale.

A second important element of a patrol officers' time is defined as officer-generated calls for service. The lower number of citizen calls for service there is, the more time it affords police officers to look for suspicious activity, make investigative stops, conduct traffic stops, talk with business owners and residents about crime trends, and conduct other community-based contacts by attending various community meetings and events. While citizen-generated calls for service can take hours of investigation and report writing, officer-generated calls for service are typically shorter in duration and require less report writing time than a citizen call for service.

When the three cities are compared, Goodyear officers have a 5-year average of 46,007 officer-generated calls for service per year. Surprise officers have a 5-year average of 60,251 officer initiated calls for service. Avondale has a 5-year average of 20,936 officer generated calls for service. This translates into less time being proactive in their beats, looking for public safety trends, and establishing connections to the community.

The amount requested also includes six (6) new vehicles (4 patrol, 1 supervisor, and 1 detective). Equipment needed for each officer such as radios, weapons, recorders, cameras, uniforms, and protective equipment, and training are also factored into the supplement.

FTE: 7 Priority: 6

Account Number:				Ongoing	Onetime
235	6174	5010	Salaries and Wages	454,850	0
235	6174	5050	Overtime Pay	35,000	0
235	6174	5110	O.A.S.D.I.	28,510	0
235	6174	5140	Public Safety Retirement	97,030	0
235	6174	5160	Health Insurance	54,670	0
235	6174	5180	Dental Insurance	3,850	0
235	6174	5190	Workers' Compensation	18,390	0
235	6174	5220	Medicare	6,670	0
235	6174	6220	Aircard for laptops	4,200	0

Supplemental Detail

235	6174	6282	Equipment Management Charges	48,000	0
235	6174	6325	Contractual Maint./Technology	2,660	0
235	6174	6325	Mount for computer and antenna in patrol vehicle	0	7,000
235	6115	6520	Training	3,500	0
235	6174	7085	Laptop-PD	0	22,400
235	6115	7160	Tasers and Duty Weapon	0	15,500
235	6174	7200	Uniform Purchase and Allowance	10,500	0
235	6110	7230	Ballistic Vests Replacement	1,680	0
235	6110	7230	Ballistic Vests	0	8,400
235	6174	7990	Camera, digital recorder, media cards, badge, traffic	0	4,900
235	6174	8070	Radio	0	52,500
235	6174	8120	PD-SUV	0	288,000
235	6174	9861	Replacement Fund Contribution	96,000	0
235	6174	9863	Replacement Fund Contribution	5,600	0
			Totals	**871,110**	**398,700**

Title: **Police Unclaimed Property Firearms Proceeds** Amount: **$25,000**

Category: Available Revenue **Related Council Goal:** Maintain Community Safety for

The Avondale Police Department takes in various types of property into the Property & Evidence room. The property can range from bicycles, jewelry, US currency, computers and guns. If the owner is known, a card is sent to the owner stating they have two days to pick up their property or it will be sold at auction or disposed of. If the owner is unknown, the item is placed on an advertisement list which is put on the city website with a detailed description of the item. These advertisement lists are run on the 1st and 15th of every month, and if the property goes unclaimed after 30 days, it is either sold or disposed of, and proceeds from unclaimed property that are sold at auction are then deposited into the general fund. In FY 2014 the police department deposited $70,891, in FY 2015 the police department deposited $61,125, and for the first six months of FY 2016 the police department has deposited $31,140. The police department is requesting expenditure authority from 101-5300-00-4597 to utilize some of this funding to purchase police equipment.

FTE: 0 Priority: 11

Account Number:				Ongoing	Onetime
101	6110	8630	Police Equipment	25,000	0
			Totals	**25,000**	**0**

Police

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	14,597,917	15,359,089	16,322,240	16,336,261	15,506,128	16,725,260
Contractual Services	2,509,604	2,511,157	2,805,160	2,827,749	2,664,902	2,817,500
Commodities	577,895	551,217	584,490	619,318	555,266	503,390
Capital Outlay	132,118	96,575	113,200	112,403	107,540	-
Other	54,600	85,840	85,840	85,840	81,548	306,780
Transfers Out	880,660	877,600	861,230	861,230	818,169	869,110
Total by Category	**18,752,794**	**19,481,478**	**20,772,160**	**20,842,801**	**19,733,552**	**21,222,040**
Expenditures by Division						
Police--RICO	819	745	-	-	-	-
Police - Administration	1,799,770	1,858,834	2,054,810	2,054,270	1,952,070	2,046,050
Police - Community Services	171,994	209,253	239,490	239,030	227,516	243,900
Police - Patrol Support	343,631	424,840	482,040	482,040	457,938	540,780
Police - Professional Standards Bureau	127,935	151,676	172,330	172,330	163,714	115,630
Police - Communications	1,522,645	1,488,849	1,759,890	1,760,890	1,671,896	1,744,940
Police - Records	221,903	223,555	242,440	242,440	230,318	245,460
Police - Traffic	765,195	871,258	910,230	910,230	864,719	975,750
Police - COPS Hiring ARRA	399,363	437,708	423,940	423,940	402,743	462,330
Police - Detention Services	888,428	903,446	909,800	909,800	864,310	893,050
Police - Patrol	7,947,472	8,100,828	8,800,750	8,797,250	8,360,713	9,007,630
Police - Investigations	2,488,930	2,594,589	2,687,930	2,687,930	2,553,534	2,621,910
Police - Community Action Team (CAT)	617,348	700,646	754,210	754,210	716,500	759,340
Police - Agua Fria SRO	85,214	83,803	84,950	84,950	80,703	92,010
Police - Tolleson Union SRO	239,574	227,455	204,670	204,670	194,437	217,980
Police - GIITEM	116,397	100,181	90,000	90,000	85,500	96,930
Regional Family Advocacy	819,133	915,005	943,480	943,480	896,306	1,158,350
ARRA Grants	(6,429)	-	-	-	-	-
Other Grants	173,335	181,926	-	61,897	-	-
Police Grants	(1,133)	-	-	-	-	-
R.I.C.O. All Agencies	31,270	6,881	11,200	23,444	10,640	-
Total by Division	**18,752,794**	**19,481,478**	**20,772,160**	**20,842,801**	**19,733,552**	**21,222,040**
Expenditures by Fund						
General Fund	14,960,902	15,268,837	16,209,400	16,205,900	15,398,930	16,482,300
Other Grants	173,335	181,926	-	61,897	-	-
Co. R.I.C.O. w/Maricopa Atty	31,270	6,881	11,200	23,444	10,640	-
Voca Crime Victim Advocate	(1,133)	-	-	-	-	-
Regional Family Advocacy	819,133	915,005	943,480	943,480	896,306	1,158,350
Public Safety Dedicated Sales Tax	2,775,716	3,108,829	3,608,080	3,608,080	3,427,676	3,581,390
ARRA Fund	(6,429)	-	-	-	-	-
Total by Fund	**18,752,794**	**19,481,478**	**20,772,160**	**20,842,801**	**19,733,552**	**21,222,040**

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Authorized Positions by Division						
Police - Administration	9.00	10.00	10.00	10.00	-	10.00
Police - Family Advocacy Center	4.00	5.00	5.00	5.00	-	5.00
Police - Community Services	2.00	3.00	3.00	3.00	-	3.00
Police - Patrol Support	5.00	5.00	5.00	5.00	-	4.00
Police - Communications	18.00	18.00	20.00	20.00	-	20.00
Police - Records	3.00	4.00	4.00	4.00	-	4.00
Police - Traffic	8.00	8.00	8.00	8.00	-	8.00
Police - Victims' Rights Program	1.00	-	-	-	-	-
Police - COPS Hiring ARRA	5.00	5.00	5.00	5.00	-	5.00
Police - Detention Services	9.00	9.00	9.00	9.00	-	9.00
Police - Patrol	72.00	71.00	71.00	71.00	-	71.00
Police - Investigations	24.00	23.00	24.00	24.00	-	24.00
Police - Community Action Team (CAT)	7.00	7.00	7.00	7.00	-	7.00
Police - Agua Fria SRO	1.00	1.00	1.00	1.00	-	1.00
Police - Tolleson Union SRO	2.00	2.00	2.00	2.00	-	2.00
Police - GIITEM	1.00	1.00	1.00	1.00	-	1.00
Total Authorized FTE	**171.00**	**172.00**	**175.00**	**175.00**	**-**	**174.00**

Operating Budget Detail

Fund: General Fund

Division: 101 -6110 - Police - Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Chief	1.00	1.00		1.00
Assistant Police Chief	2.00	2.00		2.00
Policy and Procedures Analyst	1.00	1.00		1.00
Police Sergeant	2.00	2.00		2.00
Police Officer	1.00	1.00		1.00
Police Crime Analyst	1.00	1.00		1.00
Administrative Assistant to the Police Chief	1.00	1.00		1.00
Senior Management Assistant	1.00	1.00		1.00
Total Authorized FTE	**10.00**	**10.00**		**10.00**
Personal Services				
5000 Personal Services	**1,297,820**	**1,340,910**	**-**	**1,340,910**
Salaries & Wages	*971,830*	*986,150*		*986,150*
Employee Benefits	*240,070*	*268,230*		*268,230*
Employee Health & Dental	*85,920*	*86,530*		*86,530*
Total Personal Services	**1,297,820**	**1,340,910**	**-**	**1,340,910**
Contractual Services				
6060 Attorney Fees	**40,000**	**40,000**	**-**	**40,000**
6070 Interpreter Fees	**-**	**2,000**	**-**	**2,000**
Hearing Interpretation		*2,000*		*2,000*
6110 Medical Fees	**3,500**	**20,000**	**-**	**20,000**
Psych Exams/Visits Materials (PD)		*16,500*		*16,500*
SWAT Yearly Exams		*3,500*		*3,500*
6180 Other Professional Services	**52,040**	**33,540**	**-**	**33,540**
Decontamination Clean Up		*500*		*500*
Fit for Duty Evaluations		*500*		*500*
Polygraph Examinations		*23,540*		*23,540*
Records Storage		*3,500*		*3,500*
Towing Fees		*3,500*		*3,500*
Transcription Services		*2,000*		*2,000*
6185 Jail Services	**213,920**	**213,920**	**-**	**213,920**
Contracted Jail Per Diem and Housing Services		*213,920*		*213,920*
6190 Other Fees	**150**	**150**	**-**	**150**
Licenses & Fees		*150*		*150*
6210 Postage	**5,200**	**5,200**	**-**	**5,200**
6220 Telephone Service	**26,830**	**26,830**	**-**	**26,830**
Communication Charges/Air Cards		*26,830*		*26,830*
6225 Long Distance Phone Service	**10,000**	**10,000**	**-**	**10,000**
6230 Electricity	**33,200**	**33,200**	**-**	**33,200**
6250 Water	**8,000**	**8,000**	**-**	**8,000**
6251 Contractual Obligations	**52,500**	**52,500**	**-**	**52,500**
False Alarm Contract - Revenue Share Payment		*52,500*		*52,500*

Operating Budget Detail

Fund: General Fund

Division: 101 -6110 - Police - Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6280 Internal Printing/Copy Charges	**10,720**	**10,600**	**-**	**10,600**
6281 Risk Management Charges	**86,760**	**23,570**	**-**	**23,570**
6310 Contractual Maint./Office Equip	**6,480**	**6,480**	**-**	**6,480**
E-Citation		*4,980*		*4,980*
Radar Calibration		*1,500*		*1,500*
6325 Contractual Maint./Technology	**93,090**	**93,090**	**-**	**93,090**
Cop Link		*5,500*		*5,500*
Netmotion Maintenance		*9,000*		*9,000*
Spillman Maintenance Contract		*75,200*		*75,200*
Token Server Software Maintenance		*3,390*		*3,390*
6500 Memberships	**2,000**	**2,000**	**-**	**2,000**
IACP		*2,000*		*2,000*
6510 Mileage Reimbursement	**250**	**250**	**-**	**250**
6520 Training	**3,000**	**3,000**	**-**	**3,000**
IACP Training		*3,000*		*3,000*
6540 Meeting Expense	**4,500**	**4,500**	**-**	**4,500**
6570 Printing	**5,100**	**5,100**	**-**	**5,100**
6720 R&M Machinery and Equipment	**500**	**500**	**-**	**500**
6800 R&M Office Equipment	**500**	**500**	**-**	**500**
6990 Other Miscellaneous	**1,000**	**1,000**	**-**	**1,000**
Door Name Plates		*500*		*500*
Notary Fees		*500*		*500*
Total Contractual Services	**659,240**	**595,930**	**-**	**595,930**
Commodities				
7010 General Office Supplies	**3,750**	**3,750**	**-**	**3,750**
7040 Books and Pamphlets	**4,400**	**4,400**	**-**	**4,400**
ARS Law Statute Books		*3,000*		*3,000*
Police Testing Material		*1,400*		*1,400*
7080 Office Equipment	**800**	**800**	**-**	**800**
7114 Spec Events Supplies/Equip	**4,000**	**4,000**	**-**	**4,000**
Employee Banquet, Plaques, Awards		*4,000*		*4,000*
7200 Uniform Purchase	**24,600**	**24,600**	**13,500**	**38,100**
Chevrons/Patches		*1,500*		*1,500*
Dome Badges/Flat Badges		*2,500*		*2,500*
New Issue Due to Attrition		*8,500*		*8,500*
Repair/Replacement of Damaged Uniforms		*800*		*800*
Uniform Allowance		*11,300*		*11,300*
Uniforms - Carryover			*13,500*	*13,500*
7230 Safety Apparel/Equipment	**15,450**	**15,450**	**-**	**15,450**
Ballistic Vest Replacements		*13,550*		*13,550*
Gloves		*1,900*		*1,900*

Operating Budget Detail

Fund: General Fund

Division: 101 -6110 - Police - Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7990 Other Supplies	**500**	**500**	**-**	**500**
Supplies		*500*		*500*
Total Commodities	**53,500**	**53,500**	**13,500**	**67,000**
Other				
9999 Restricted Use	**-**	**10,000**	**-**	**10,000**
Contributions		*10,000*		*10,000*
Total Other	**-**	**10,000**	**-**	**10,000**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**32,250**	**32,210**	**-**	**32,210**
Technology Replacement Contribution		*32,210*		*32,210*
Total Transfers Out	**32,250**	**32,210**	**-**	**32,210**
Total Police - Administration	**2,042,810**	**2,032,550**	**13,500**	**2,046,050**

Operating Budget Detail

Fund: General Fund

Division: 101 -6112 - Police - Community Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Community Service Advocate	1.00	1.00		1.00
Community Service Supervisor	1.00	1.00		1.00
Senior Administrative Clerk	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**217,930**	**220,370**	**-**	**220,370**
Salaries & Wages	*162,460*	*164,280*		*164,280*
Employee Benefits	*32,650*	*33,140*		*33,140*
Employee Health & Dental	*22,820*	*22,950*		*22,950*
Total Personal Services	**217,930**	**220,370**	**-**	**220,370**
Contractual Services				
6220 Telephone Service	**1,560**	**1,560**	**-**	**1,560**
Communication Charges-Air Cards		*1,560*		*1,560*
6280 Internal Printing/Copy Charges	**360**	**1,600**	**-**	**1,600**
6281 Risk Management Charges	**5,870**	**5,850**	**-**	**5,850**
6500 Memberships	**200**	**200**	**-**	**200**
Crime Prevention Association		*100*		*100*
VIP Memberships		*100*		*100*
6540 Meeting Expense	**500**	**500**	**-**	**500**
VIPS Meeting Expense		*500*		*500*
6570 Printing	**1,650**	**1,650**	**-**	**1,650**
Community Services Printing		*1,000*		*1,000*
VIP Printing		*650*		*650*
Total Contractual Services	**10,140**	**11,360**	**-**	**11,360**
Commodities				
7010 General Office Supplies	**1,500**	**1,500**	**-**	**1,500**
General Office Supplies		*1,000*		*1,000*
VIP Office Supplies		*500*		*500*
7114 Spec Events Supplies/Equip	**-**	**4,000**	**-**	**4,000**
Supplies for GAIN: handouts, stickers, pens, JR badges, police hats		*4,000*		*4,000*
7200 Uniform Purchase	**1,550**	**1,550**	**-**	**1,550**
VIP Uniforms		*1,550*		*1,550*
7990 Other Supplies	**5,000**	**1,000**	**-**	**1,000**
Domestic Violence Emergency Supplies: Clothes, food, shelter assistance		*1,000*		*1,000*
Total Commodities	**8,050**	**8,050**	**-**	**8,050**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**3,370**	**4,120**	**-**	**4,120**
Technology Replacement Contribution		*4,120*		*4,120*
Total Transfers Out	**3,370**	**4,120**	**-**	**4,120**

Operating Budget Detail

Fund: General Fund

Division: 101 -6112 - Police - Community Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Total Police - Community Services	**239,490**	**243,900**	**-**	**243,900**

Operating Budget Detail

Fund: General Fund

Division: 101 -6113 - Police - Patrol Support

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Support Services Supervisor	1.00	1.00		1.00
Animal Control Officer	2.00	2.00		2.00
Park Ranger	2.00	1.00		1.00
Total Authorized FTE	**5.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**341,480**	**390,260**	**-**	**390,260**
Salaries & Wages	*250,160*	*281,970*		*281,970*
Employee Benefits	*53,630*	*65,840*		*65,840*
Employee Health & Dental	*37,690*	*42,450*		*42,450*
Total Personal Services	**341,480**	**390,260**	**-**	**390,260**
Contractual Services				
6140 Animal Control Fees	**2,000**	**2,000**	**-**	**2,000**
Animal Euthanasia		*2,000*		*2,000*
6180 Other Professional Services	**500**	**500**	**-**	**500**
Property Disposal		*500*		*500*
6220 Telephone Service	**2,610**	**2,610**	**-**	**2,610**
Communication Charges		*2,610*		*2,610*
6280 Internal Printing/Copy Charges	**900**	**100**	**-**	**100**
6281 Risk Management Charges	**14,620**	**12,500**	**-**	**12,500**
6282 Equipment Management Charges	**63,700**	**63,700**	**-**	**63,700**
6520 Training	**2,400**	**2,400**	**-**	**2,400**
Annual K9 Training		*1,600*		*1,600*
Arizona Association of Property and Evidence		*800*		*800*
Total Contractual Services	**86,730**	**83,810**	**-**	**83,810**
Commodities				
7010 General Office Supplies	**500**	**500**	**-**	**500**
7200 Uniform Purchase	**6,390**	**6,390**	**-**	**6,390**
Uniform Allowance		*6,390*		*6,390*
7870 Animal Control Supplies	**3,500**	**3,500**	**-**	**3,500**
Drugs and Darts		*2,000*		*2,000*
Leashes, blankets, bite stick, and muzzles		*800*		*800*
Medical Supplies		*700*		*700*
7990 Other Supplies	**200**	**4,800**	**-**	**4,800**
Battery charger		*200*		*200*
Property and Evidence Supplies		*4,600*		*4,600*
Total Commodities	**10,590**	**15,190**	**-**	**15,190**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**38,080**	**46,600**	**-**	**46,600**
Vehicle Replacement Contribution		*46,600*		*46,600*
9863 Transfer Out 603--Equipment Replacement	**5,160**	**4,920**	**-**	**4,920**
Technology Replacement Contribution		*4,920*		*4,920*

Operating Budget Detail

Fund: General Fund

Division: 101 -6113 - Police - Patrol Support

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
Total Transfers Out	**43,240**	**51,520**	**-**	**51,520**
Total Police - Patrol Support	**482,040**	**540,780**	**-**	**540,780**

Division: 101 -6115 - Police - Professional Standards Bureau

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6500 Memberships	**1,000**	**1,000**	**-**	**1,000**
Professional Memberships		*1,000*		*1,000*
6520 Training	**13,920**	**13,920**	**-**	**13,920**
AACOP Pow-Wow		*500*		*500*
AGTS Supervisors Academy		*1,000*		*1,000*
Critical Incident Stress Management Certification		*400*		*400*
Customer Service		*800*		*800*
Defensive Driver Training		*1,000*		*1,000*
Discipline and Internal Investigations		*1,500*		*1,500*
General Officer Training		*3,420*		*3,420*
Hispanic Leadership Institute		*800*		*800*
LPO		*500*		*500*
Rifle and SWAT school		*2,800*		*2,800*
Spillman Training/Certification		*1,200*		*1,200*
Total Contractual Services	**14,920**	**14,920**	**-**	**14,920**
Commodities				
7010 General Office Supplies	**700**	**700**	**-**	**700**
7160 Firearm Training Supplies	**54,740**	**54,740**	**22,300**	**77,040**
40 MM Less Lethal and electronic rifles sights - Carryover			*22,300*	*22,300*
Ammunition		*32,000*		*32,000*
Cleaning Solution		*640*		*640*
Ear/Eye Protection		*1,200*		*1,200*
Firearm Range Cost		*1,000*		*1,000*
Rifle/Duty Weapon Parts, Repair, and Maintenance		*5,000*		*5,000*
Target/Range Equipment		*2,000*		*2,000*
Taser Cartridges and Repairs		*12,000*		*12,000*
Tools		*900*		*900*
Total Commodities	**55,440**	**55,440**	**22,300**	**77,740**
Total Police - Professional Standards Bureau	**70,360**	**70,360**	**22,300**	**92,660**

Operating Budget Detail

Fund: General Fund

Division: 101 -6116 - Police - Communications

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Communications Supervisor	4.00	4.00		4.00
CAD-RMS Applications Administrator	1.00	1.00		1.00
Public Safety Dispatcher	15.00	13.00		13.00
911 Call Taker	-	2.00		2.00
Total Authorized FTE	**20.00**	**20.00**		**20.00**
Personal Services				
5000 Personal Services	**1,347,470**	**1,334,260**	**-**	**1,334,260**
Salaries & Wages	*1,015,660*	*997,300*		*997,300*
Employee Benefits	*191,210*	*202,050*		*202,050*
Employee Health & Dental	*140,600*	*134,910*		*134,910*
Total Personal Services	**1,347,470**	**1,334,260**	**-**	**1,334,260**
Contractual Services				
6070 Interpreter Fees	**-**	**4,000**	**-**	**4,000**
Interpreter Fees 24/7 Translation Service		*4,000*		*4,000*
6180 Other Professional Services	**7,000**	**-**	**-**	**-**
6220 Telephone Service	**12,410**	**12,410**	**-**	**12,410**
Communication Charges		*12,410*		*12,410*
6280 Internal Printing/Copy Charges	**3,560**	**1,800**	**-**	**1,800**
6281 Risk Management Charges	**35,230**	**39,000**	**-**	**39,000**
6300 Contractual Maint./Radio&Comm.	**329,910**	**329,910**	**-**	**329,910**
Console and Neptune Intelligence Computer Engineering (NICE) Logger Maintenance Agreement		*49,300*		*49,300*
Goserco		*5,000*		*5,000*
IBM Hardware and Software Support		*6,840*		*6,840*
Insight Battery Back Up		*5,000*		*5,000*
Mercom 911 Support		*4,500*		*4,500*
Radio Maintenance & Repair Contract		*7,000*		*7,000*
Regional Wireless Cooperative Fees		*249,270*		*249,270*
Tokens		*3,000*		*3,000*
6310 Contractual Maint./Office Equip	**3,600**	**3,600**	**-**	**3,600**
Policy and Procedure Manual Updates and Maint		*3,600*		*3,600*
6500 Memberships	**120**	**120**	**-**	**120**
APCO/NENA Membership		*40*		*40*
Association of Public - Safety Communications		*80*		*80*
6520 Training	**2,500**	**2,500**	**-**	**2,500**
Dispatcher Training		*2,500*		*2,500*
Total Contractual Services	**394,330**	**393,340**	**-**	**393,340**
Commodities				
7010 General Office Supplies	**1,700**	**1,700**	**-**	**1,700**
7080 Office Equipment	**2,000**	**2,000**	**-**	**2,000**
Headsets		*2,000*		*2,000*

Operating Budget Detail

Fund: General Fund

Division: 101 -6116 - Police - Communications

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
Total Commodities	**3,700**	**3,700**	**-**	**3,700**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**14,390**	**13,640**	**-**	**13,640**
Technology Replacement Contribution		*13,640*		*13,640*
Total Transfers Out	**14,390**	**13,640**	**-**	**13,640**
Total Police - Communications	**1,759,890**	**1,744,940**	**-**	**1,744,940**

Division: 101 -6117 - Police - Records

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Records Clerk	4.00	4.00		4.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**223,370**	**227,970**	**-**	**227,970**
Salaries & Wages	*162,740*	*157,890*		*157,890*
Employee Benefits	*32,740*	*31,970*		*31,970*
Employee Health & Dental	*27,890*	*38,110*		*38,110*
Total Personal Services	**223,370**	**227,970**	**-**	**227,970**
Contractual Services				
6220 Telephone Service	**1,810**	**1,810**	**-**	**1,810**
Communication Charges		*1,810*		*1,810*
6280 Internal Printing/Copy Charges	**1,800**	**500**	**-**	**500**
6281 Risk Management Charges	**7,840**	**7,800**	**-**	**7,800**
6520 Training	**2,500**	**2,500**	**-**	**2,500**
Customer Service Training		*1,000*		*1,000*
Management Training		*1,500*		*1,500*
Total Contractual Services	**13,950**	**12,610**	**-**	**12,610**
Commodities				
7010 General Office Supplies	**1,050**	**1,050**	**-**	**1,050**
Total Commodities	**1,050**	**1,050**	**-**	**1,050**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**4,070**	**3,830**	**-**	**3,830**
Technology Replacement Contribution		*3,830*		*3,830*
Total Transfers Out	**4,070**	**3,830**	**-**	**3,830**
Total Police - Records	**242,440**	**245,460**	**-**	**245,460**

Operating Budget Detail

Fund: General Fund

Division: 101 -6119 - Police - Traffic

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Records/30 Day Tow Supervisor	1.00	1.00		1.00
Police Traffic Program Coordinator	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**172,490**	**176,430**	**-**	**176,430**
Salaries & Wages	*131,230*	*133,270*		*133,270*
Employee Benefits	*28,200*	*30,060*		*30,060*
Employee Health & Dental	*13,060*	*13,100*		*13,100*
Total Personal Services	**172,490**	**176,430**	**-**	**176,430**
Contractual Services				
6210 Postage	**1,500**	**-**	**-**	**-**
6220 Telephone Service	**1,020**	**1,020**	**-**	**1,020**
Communication Charges		*1,020*		*1,020*
6280 Internal Printing/Copy Charges	**2,720**	**2,100**	**-**	**2,100**
6281 Risk Management Charges	**3,900**	**3,900**	**-**	**3,900**
6520 Training	**2,000**	**2,000**	**-**	**2,000**
IPTM ACC Courses		*1,000*		*1,000*
Spillman Training		*1,000*		*1,000*
6570 Printing	**3,200**	**3,200**	**-**	**3,200**
Forms for 30 Day Tow Program and Motors		*3,200*		*3,200*
6800 R&M Office Equipment	**400**	**400**	**-**	**400**
6820 R&M Communication Equipment	**1,710**	**1,710**	**-**	**1,710**
Internal Printing/Copy Charges		*1,710*		*1,710*
Total Contractual Services	**16,450**	**14,330**	**-**	**14,330**
Commodities				
7010 General Office Supplies	**1,200**	**1,200**	**-**	**1,200**
7165 Other Equipment	**25,000**	**25,000**	**-**	**25,000**
Police Equipment tied to 28-3511		*25,000*		*25,000*
7990 Other Supplies	**5,000**	**1,500**	**-**	**1,500**
Program Supplies		*1,500*		*1,500*
Total Commodities	**31,200**	**27,700**	**-**	**27,700**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**1,100**	**1,040**	**-**	**1,040**
Technology Replacement Contribution		*1,040*		*1,040*
Total Transfers Out	**1,100**	**1,040**	**-**	**1,040**
Total Police - Traffic	**221,240**	**219,500**	**-**	**219,500**

Operating Budget Detail

Fund: General Fund

Division: 101 -6132 - Police - COPS Hiring ARRA

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Officer	5.00	5.00		5.00
Total Authorized FTE	**5.00**	**5.00**		**5.00**
Personal Services				
5000 Personal Services	**414,070**	**452,370**	**-**	**452,370**
Salaries & Wages	*293,190*	*309,390*		*309,390*
Employee Benefits	*87,100*	*105,800*		*105,800*
Employee Health & Dental	*33,780*	*37,180*		*37,180*
Total Personal Services	**414,070**	**452,370**	**-**	**452,370**
Contractual Services				
6280 Internal Printing/Copy Charges	**80**	**200**	**-**	**200**
6281 Risk Management Charges	**9,790**	**9,760**	**-**	**9,760**
Total Contractual Services	**9,870**	**9,960**	**-**	**9,960**
Total Police - COPS Hiring ARRA	**423,940**	**462,330**	**-**	**462,330**

Operating Budget Detail

Fund: General Fund

Division: 101 -6173 - Police - Detention Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Detention Supervisor	2.00	2.00		2.00
Detention Officer	4.00	4.00		4.00
Total Authorized FTE	**6.00**	**6.00**		**6.00**
Personal Services				
5000 Personal Services	**489,340**	**481,010**	**-**	**481,010**
Salaries & Wages	*343,780*	*349,040*		*349,040*
Employee Benefits	*101,590*	*85,380*		*85,380*
Employee Health & Dental	*43,970*	*46,590*		*46,590*
Total Personal Services	**489,340**	**481,010**	**-**	**481,010**
Contractual Services				
6220 Telephone Service	**3,130**	**3,130**	**-**	**3,130**
Communication Charges		*3,130*		*3,130*
6230 Electricity	**31,390**	**31,390**	**-**	**31,390**
6250 Water	**4,100**	**4,100**	**-**	**4,100**
6280 Internal Printing/Copy Charges	**2,330**	**2,600**	**-**	**2,600**
6281 Risk Management Charges	**16,450**	**16,300**	**-**	**16,300**
6282 Equipment Management Charges	**20,880**	**20,880**	**-**	**20,880**
6325 Contractual Maint./Technology	**5,000**	**5,000**	**5,000**	**10,000**
AFIS Livescan Maintenance		*5,000*		*5,000*
AFIS/Printer maintenance - Carryover			*5,000*	*5,000*
Total Contractual Services	**83,280**	**83,400**	**5,000**	**88,400**
Commodities				
7010 General Office Supplies	**2,200**	**2,200**	**-**	**2,200**
7060 Janitorial Supplies	**3,000**	**3,000**	**-**	**3,000**
7200 Uniform Purchase	**8,000**	**8,000**	**-**	**8,000**
7300 Food	**23,000**	**23,000**	**-**	**23,000**
7990 Other Supplies	**3,800**	**3,800**	**-**	**3,800**
Clothes		*2,000*		*2,000*
Jail mats		*500*		*500*
Other Supplies		*1,000*		*1,000*
Transport Belts		*300*		*300*
Total Commodities	**40,000**	**40,000**	**-**	**40,000**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**21,670**	**16,250**	**-**	**16,250**
Vehicle Replacement Contribution		*16,250*		*16,250*
9863 Transfer Out 603--Equipment Replacement	**21,160**	**10,000**	**-**	**10,000**
Technology Replacement Contribution		*10,000*		*10,000*
Total Transfers Out	**42,830**	**26,250**	**-**	**26,250**
Total Police - Detention Services	**655,450**	**630,660**	**5,000**	**635,660**

Police

Operating Budget Detail

Fund: General Fund

Division: 101 -6174 - Police - Patrol

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Lieutenant	3.00	3.00		3.00
Police Sergeant	9.00	9.00		9.00
Police Officer	38.00	38.00		38.00
Administrative Assistant	1.00	1.00		1.00
Volunteer Coordinator	1.00	1.00		1.00
Total Authorized FTE	**52.00**	**52.00**		**52.00**
Personal Services				
5000 Personal Services	**5,295,020**	**5,555,030**	**-**	**5,555,030**
Salaries & Wages	*3,784,620*	*3,865,010*		*3,865,010*
Employee Benefits	*1,110,800*	*1,304,870*		*1,304,870*
Employee Health & Dental	*399,600*	*385,150*		*385,150*
Total Personal Services	**5,295,020**	**5,555,030**	**-**	**5,555,030**
Contractual Services				
6220 Telephone Service	**61,670**	**61,670**	**-**	**61,670**
Communication Charges		*61,670*		*61,670*
6225 Long Distance Phone Service	**19,600**	**19,600**	**-**	**19,600**
Aircards		*19,600*		*19,600*
6280 Internal Printing/Copy Charges	**8,830**	**14,000**	**-**	**14,000**
6281 Risk Management Charges	**235,140**	**231,070**	**-**	**231,070**
6282 Equipment Management Charges	**316,130**	**316,130**	**-**	**316,130**
6325 Contractual Maint./Technology	**1,500**	**1,500**	**-**	**1,500**
Netmotion		*1,500*		*1,500*
6500 Memberships	**100**	**100**	**-**	**100**
IPMBA Bike Patrol Membership		*100*		*100*
6520 Training	**3,000**	**3,000**	**-**	**3,000**
Training for Patrol		*3,000*		*3,000*
6570 Printing	**4,500**	**4,500**	**-**	**4,500**
6720 R&M Machinery and Equipment	**800**	**800**	**-**	**800**
R&M Bicycles		*800*		*800*
Total Contractual Services	**651,270**	**652,370**	**-**	**652,370**
Commodities				
7010 General Office Supplies	**2,000**	**2,000**	**-**	**2,000**
7165 Other Equipment	**-**	**-**	**-**	**-**
7200 Uniform Purchase	**60,000**	**60,000**	**-**	**60,000**
7230 Safety Apparel/Equipment	**24,090**	**24,090**	**20,000**	**44,090**
Ballistic Vest Purchase		*20,000*		*20,000*
Officer Safety Equipment		*4,090*		*4,090*
Tactical ballistic vests - Carryover			*20,000*	*20,000*

Operating Budget Detail

Fund: General Fund

Division: 101 -6174 - Police - Patrol

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7850 Canine Supplies	**7,500**	**6,000**	**-**	**6,000**
Dog Food		*2,000*		*2,000*
K9 Supplies		*2,000*		*2,000*
Training		*2,000*		*2,000*
7860 Tactical Operations	**21,070**	**21,070**	**1,400**	**22,470**
Ammunition for SWAT		*10,000*		*10,000*
Batteries for Weapon Light Systems		*500*		*500*
CTS Diversionary Devices		*1,800*		*1,800*
General Equipment Upkeep		*2,870*		*2,870*
Rifle for SWAT - Carryover			*1,400*	*1,400*
Uniform Items for SWAT		*2,000*		*2,000*
Upkeep for Weapons		*2,000*		*2,000*
Yearly Sniper Ammunition		*1,900*		*1,900*
7990 Other Supplies	**19,150**	**19,150**	**-**	**19,150**
Crime Scene Tape		*1,500*		*1,500*
Digital Cameras		*2,500*		*2,500*
Digital Recorders		*1,650*		*1,650*
Fingerprint Supplies		*2,450*		*2,450*
Flares		*1,500*		*1,500*
Ice		*1,000*		*1,000*
Media Cards/Thumb Drives		*1,200*		*1,200*
Narc Testing Kits		*3,300*		*3,300*
Stop Sticks		*1,000*		*1,000*
Traffic Cones		*3,050*		*3,050*
Total Commodities	**133,810**	**132,310**	**21,400**	**153,710**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**346,430**	**350,170**	**(54,840)**	**295,330**
Vehicle Replacement Contribution		*350,170*		*350,170*
Vehicle Replacement Credits			*(54,840)*	*(54,840)*
9863 Transfer Out 603--Equipment Replacement	**112,210**	**129,010**	**-**	**129,010**
Technology Replacement Contribution		*129,010*		*129,010*
Total Transfers Out	**458,640**	**479,180**	**(54,840)**	**424,340**
Total Police - Patrol	**6,538,740**	**6,818,890**	**(33,440)**	**6,785,450**

Operating Budget Detail

Fund: General Fund

Division: 101 -6175 - Police - Investigations

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Lieutenant	1.00	1.00		1.00
Identification Technician	1.00	1.00		1.00
Police Sergeant	4.00	4.00		4.00
Police Officer	12.00	12.00		12.00
Administrative Assistant	1.00	1.00		1.00
Property & Evidence Custodian	2.00	2.00		2.00
Total Authorized FTE	**21.00**	**21.00**		**21.00**
Personal Services				
5000 Personal Services	**2,126,810**	**1,973,800**	**-**	**1,973,800**
Salaries & Wages	*1,534,980*	*1,371,850*		*1,371,850*
Employee Benefits	*435,280*	*449,090*		*449,090*
Employee Health & Dental	*156,550*	*152,860*		*152,860*
Total Personal Services	**2,126,810**	**1,973,800**	**-**	**1,973,800**
Contractual Services				
6220 Telephone Service	**11,500**	**11,500**	**-**	**11,500**
Communication Charges		*11,500*		*11,500*
6280 Internal Printing/Copy Charges	**9,410**	**8,300**	**-**	**8,300**
6281 Risk Management Charges	**49,110**	**110,130**	**-**	**110,130**
6282 Equipment Management Charges	**41,330**	**41,330**	**-**	**41,330**
6500 Memberships	**570**	**570**	**-**	**570**
Arizona Homicide Investigators Association (2)		*40*		*40*
Financial Crimes Association		*70*		*70*
International Homicide Investigators Association (2)		*100*		*100*
RMIN Membership		*360*		*360*
6520 Training	**10,580**	**10,580**	**-**	**10,580**
Advanced Forensic Interview		*100*		*100*
Arizona Narcotics Officers Associations Conference		*450*		*450*
Basic Bloodstain Pattern Analysis		*2,000*		*2,000*
Basic Forensic Interview		*100*		*100*
Narcotics Vice and Street Crimes Supervisor Seminar		*1,500*		*1,500*
Northwestern School of Management training for Bureau LT		*3,800*		*3,800*
School Resource and Juvenile Related Training		*1,330*		*1,330*
Shooting Reconstructing and Ballistics		*1,300*		*1,300*
6540 Meeting Expense	**1,000**	**1,000**	**-**	**1,000**
6570 Printing	**2,100**	**2,100**	**-**	**2,100**
6990 Other Miscellaneous	**700**	**700**	**-**	**700**
Certified Court Reports		*200*		*200*
Court Parking		*300*		*300*
Title and Registration for Title Transfer of Seized Vehicles		*200*		*200*
Total Contractual Services	**126,300**	**186,210**	**-**	**186,210**

Operating Budget Detail

Fund: General Fund

Division: 101 -6175 - Police - Investigations

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities					
7010	**General Office Supplies**	**5,500**	**5,500**	**-**	**5,500**
7080	**Office Equipment**	**1,300**	**-**	**-**	**-**
7200	**Uniform Purchase**	**27,000**	**27,000**	**-**	**27,000**
7990	**Other Supplies**	**5,860**	**2,560**	**-**	**2,560**
	Latent Processing Chemicals		*2,400*		*2,400*
	Presumptive Blood Testing		*100*		*100*
	Superglue Processing		*60*		*60*
	Total Commodities	**39,660**	**35,060**	**-**	**35,060**
Transfers Out					
9861	**Transfer Out 601--Vehicle Replacement**	**49,690**	**47,870**	**(16,490)**	**31,380**
	Vehicle Replacement Contribution		*47,870*		*47,870*
	Vehicle Replacement Credits			*(16,490)*	*(16,490)*
9863	**Transfer Out 603--Equipment Replacement**	**22,840**	**72,860**	**-**	**72,860**
	Technology Replacement Contribution		*72,860*		*72,860*
	Total Transfers Out	**72,530**	**120,730**	**(16,490)**	**104,240**
Total Police - Investigations		**2,365,300**	**2,315,800**	**(16,490)**	**2,299,310**

Operating Budget Detail

Fund: General Fund

Division: 101 -6176 - Police - Community Action Team (CAT)

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Sergeant	1.00	1.00		1.00
Police Officer	6.00	6.00		6.00
Total Authorized FTE	**7.00**	**7.00**		**7.00**
Personal Services				
5000 Personal Services	**652,980**	**684,780**	**-**	**684,780**
Salaries & Wages	*476,990*	*479,530*		*479,530*
Employee Benefits	*141,890*	*164,280*		*164,280*
Employee Health & Dental	*34,100*	*40,970*		*40,970*
Total Personal Services	**652,980**	**684,780**	**-**	**684,780**
Contractual Services				
6220 Telephone Service	**1,660**	**1,660**	**-**	**1,660**
Communication Charges		*1,660*		*1,660*
6280 Internal Printing/Copy Charges	**850**	**1,300**	**-**	**1,300**
6281 Risk Management Charges	**20,330**	**20,070**	**-**	**20,070**
6282 Equipment Management Charges	**25,660**	**25,660**	**-**	**25,660**
6520 Training	**3,000**	**3,000**	**-**	**3,000**
6830 R&M Other	**1,400**	**1,400**	**-**	**1,400**
Bike Maintenance		*1,400*		*1,400*
Total Contractual Services	**52,900**	**53,090**	**-**	**53,090**
Commodities				
7200 Uniform Purchase	**8,170**	**8,170**	**-**	**8,170**
Total Commodities	**8,170**	**8,170**	**-**	**8,170**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**31,270**	**28,210**	**(14,910)**	**13,300**
Vehicle Replacement Contribution		*28,210*		*28,210*
Vehicle Replacement Credits			*(14,910)*	*(14,910)*
9863 Transfer Out 603--Equipment Replacement	**9,730**	**-**	**-**	**-**
Total Transfers Out	**41,000**	**28,210**	**(14,910)**	**13,300**
Total Police - Community Action Team (CAT)	**755,050**	**774,250**	**(14,910)**	**759,340**

Operating Budget Detail

Fund: General Fund

Division: 101 -6192 - Police - Agua Fria SRO

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Officer	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**82,700**	**89,970**	**-**	**89,970**
Salaries & Wages	*63,750*	*67,020*		*67,020*
Employee Benefits	*18,950*	*22,950*		*22,950*
Total Personal Services	**82,700**	**89,970**	**-**	**89,970**
Contractual Services				
6280 Internal Printing/Copy Charges	**300**	**100**	**-**	**100**
6281 Risk Management Charges	**1,950**	**1,940**	**-**	**1,940**
Total Contractual Services	**2,250**	**2,040**	**-**	**2,040**
Total Police - Agua Fria SRO	**84,950**	**92,010**	**-**	**92,010**

Division: 101 -6193 - Police - Tolleson Union SRO

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Officer	2.00	2.00		2.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**199,470**	**213,040**	**-**	**213,040**
Salaries & Wages	*139,860*	*145,120*		*145,120*
Employee Benefits	*41,680*	*49,850*		*49,850*
Employee Health & Dental	*17,930*	*18,070*		*18,070*
Total Personal Services	**199,470**	**213,040**	**-**	**213,040**
Contractual Services				
6280 Internal Printing/Copy Charges	**200**	**-**	**-**	**-**
6281 Risk Management Charges	**3,900**	**3,900**	**-**	**3,900**
Total Contractual Services	**4,100**	**3,900**	**-**	**3,900**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**1,100**	**1,040**	**-**	**1,040**
Technology Replacement Contribution		*1,040*		*1,040*
Total Transfers Out	**1,100**	**1,040**	**-**	**1,040**
Total Police - Tolleson Union SRO	**204,670**	**217,980**	**-**	**217,980**

Operating Budget Detail

Fund: General Fund

Division: 101 -6195 - Police - GIITEM

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Officer	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**88,000**	**94,890**	**-**	**94,890**
Salaries & Wages	*58,360*	*61,480*		*61,480*
Employee Benefits	*17,350*	*21,040*		*21,040*
Employee Health & Dental	*12,290*	*12,370*		*12,370*
Total Personal Services	**88,000**	**94,890**	**-**	**94,890**
Contractual Services				
6280 Internal Printing/Copy Charges	**50**	**100**	**-**	**100**
6281 Risk Management Charges	**1,950**	**1,940**	**-**	**1,940**
Total Contractual Services	**2,000**	**2,040**	**-**	**2,040**
Total Police - GIITEM	**90,000**	**96,930**	**-**	**96,930**

Operating Budget Detail

Fund: Regional Family Advocacy

Division: 229 -6110 - Police - Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**-**	**90**	**-**	**90**
Indirect Administrative Charges		*90*		*90*
Total Other	**-**	**90**	**-**	**90**
Total Police - Administration	**-**	**90**	**-**	**90**

Operating Budget Detail

Fund: Regional Family Advocacy

Division: 229 -6111 - Police - Family Advocacy Center

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
FAC Manager	1.00	1.00		1.00
Police Forensic Interviewer	1.00	1.00		1.00
Prevention Specialist	1.00	1.00		1.00
Family Advocacy Center Victim Advocate	1.00	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Total Authorized FTE	**5.00**	**5.00**		**5.00**
Personal Services				
5000 Personal Services	**430,260**	**427,220**	**-**	**427,220**
Salaries & Wages	*327,570*	*330,270*		*330,270*
Employee Benefits	*65,820*	*66,650*		*66,650*
Employee Health & Dental	*36,870*	*30,300*		*30,300*
Total Personal Services	**430,260**	**427,220**	**-**	**427,220**
Contractual Services				
6210 Postage	**400**	**400**	**-**	**400**
6220 Telephone Service	**28,760**	**28,760**	**-**	**28,760**
Communication Charges		*23,000*		*23,000*
Internet Charges		*5,760*		*5,760*
6280 Internal Printing/Copy Charges	**1,600**	**7,300**	**-**	**7,300**
Internal Printing/Copy Charges		*2,300*		*2,300*
Internal Printing/Copy Charges		*5,000*		*5,000*
6281 Risk Management Charges	**11,790**	**11,700**	**-**	**11,700**
6282 Equipment Management Charges	**6,190**	**6,190**	**-**	**6,190**
6310 Contractual Maint./Office Equip	**3,400**	**3,400**	**-**	**3,400**
6325 Contractual Maint./Technology	**15,380**	**15,380**	**-**	**15,380**
Maintenance Network Equipment		*12,360*		*12,360*
Media Solv Maintenance		*3,020*		*3,020*
6500 Memberships	**700**	**700**	**-**	**700**
Professional Advocacy Memberships		*700*		*700*
6520 Training	**3,000**	**3,000**	**-**	**3,000**
Mandated Training		*3,000*		*3,000*
6540 Meeting Expense	**400**	**400**	**-**	**400**
6570 Printing	**2,480**	**2,480**	**-**	**2,480**
Brochures, Business Cards, Letterhead		*2,480*		*2,480*
6625 Operating Lease	**322,320**	**322,320**	**-**	**322,320**
Family Advocacy Center Lease Increase		*12,170*		*12,170*
Increase in Rent		*15,150*		*15,150*
Operating Lease		*295,000*		*295,000*
6800 R&M Office Equipment	**500**	**500**	**-**	**500**
Total Contractual Services	**396,920**	**402,530**	**-**	**402,530**

Operating Budget Detail

Fund: Regional Family Advocacy

Division: 229 -6111 - Police - Family Advocacy Center

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7010 General Office Supplies	**3,000**	**3,000**	**-**	**3,000**
General Office Supplies		*1,500*		*1,500*
Office Supplies		*1,500*		*1,500*
7040 Books and Pamphlets	**1,000**	**1,000**	**-**	**1,000**
Books and Video		*150*		*150*
Educational Material		*850*		*850*
7165 Other Equipment	**5,000**	**5,000**	**-**	**5,000**
7990 Other Supplies	**5,000**	**5,000**	**-**	**5,000**
Total Commodities	**14,000**	**14,000**	**-**	**14,000**
Other				
9310 Administrative Indirect Charges	**85,840**	**96,520**	**-**	**96,520**
Indirect Administrative Charges		*96,520*		*96,520*
9999 Restricted Use	**-**	**200,000**	**-**	**200,000**
Contributions		*200,000*		*200,000*
Total Other	**85,840**	**296,520**	**-**	**296,520**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**3,120**	**3,120**	**-**	**3,120**
Vehicle Replacement Contribution		*3,120*		*3,120*
9863 Transfer Out 603--Equipment Replacement	**13,340**	**14,700**	**-**	**14,700**
Technology Replacement Contribution		*14,700*		*14,700*
Total Transfers Out	**16,460**	**17,820**	**-**	**17,820**
Total Police - Family Advocacy Center	**943,480**	**1,158,090**	**-**	**1,158,090**

Division: 229 -6112 - Police - Community Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**-**	**170**	**-**	**170**
Indirect Administrative Charges		*170*		*170*
Total Other	**-**	**170**	**-**	**170**
Total Police - Community Services	**-**	**170**	**-**	**170**

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6115 - Police - Professional Standards Bureau

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6180 Other Professional Services	**3,000**	**3,000**	**-**	**3,000**
Polygraphs		*2,000*		*2,000*
Pre-employment Psychs		*1,000*		*1,000*
6500 Memberships	**720**	**720**	**-**	**720**
Crime Prevention Officer Association		*320*		*320*
International Association Chief of Police		*200*		*200*
NAFTO		*200*		*200*
6520 Training	**10,800**	**10,800**	**-**	**10,800**
Advanced Supervision Skills		*1,100*		*1,100*
AZ POST Mandated		*2,500*		*2,500*
Customer Service Training		*1,200*		*1,200*
Department Diversity Training		*2,500*		*2,500*
Officer Safety		*3,500*		*3,500*
6570 Printing	**250**	**250**	**-**	**250**
Total Contractual Services	**14,770**	**14,770**	**-**	**14,770**
Commodities				
7010 General Office Supplies	**200**	**200**	**-**	**200**
7160 Firearm Training Supplies	**8,000**	**8,000**	**-**	**8,000**
Annual Proficiency Needs		*2,000*		*2,000*
Cleaning Solution		*150*		*150*
Ear Protection		*400*		*400*
ERT Eye Protection		*350*		*350*
ERT Related Training Ammunition		*1,500*		*1,500*
Range Cost		*1,000*		*1,000*
Replacement Parts		*350*		*350*
Simulation Training Kit		*1,000*		*1,000*
Targets		*1,000*		*1,000*
Tools		*250*		*250*
7165 Other Equipment	**-**	**-**	**-**	**-**
Total Commodities	**8,200**	**8,200**	**-**	**8,200**
Total Police - Professional Standards Bureau	**22,970**	**22,970**	**-**	**22,970**

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6119 - Police - Traffic

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Sergeant	1.00	1.00		1.00
Police Officer	5.00	5.00		5.00
Total Authorized FTE	**6.00**	**6.00**		**6.00**
Personal Services				
5000 Personal Services	**592,460**	**634,480**	**-**	**634,480**
Salaries & Wages	*421,550*	*438,680*		*438,680*
Employee Benefits	*122,950*	*147,440*		*147,440*
Employee Health & Dental	*47,960*	*48,360*		*48,360*
Total Personal Services	**592,460**	**634,480**	**-**	**634,480**
Contractual Services				
6220 Telephone Service	**3,170**	**3,170**	**-**	**3,170**
Communication Charges		*3,170*		*3,170*
6280 Internal Printing/Copy Charges	**2,050**	**1,300**	**-**	**1,300**
6281 Risk Management Charges	**15,640**	**16,690**	**-**	**16,690**
6282 Equipment Management Charges	**34,700**	**34,700**	**-**	**34,700**
6520 Training	**3,000**	**3,000**	**-**	**3,000**
Motor Training		*3,000*		*3,000*
6540 Meeting Expense	**300**	**300**	**-**	**300**
6570 Printing	**1,000**	**1,000**	**-**	**1,000**
Total Contractual Services	**59,860**	**60,160**	**-**	**60,160**
Commodities				
7010 General Office Supplies	**700**	**700**	**-**	**700**
7200 Uniform Purchase	**8,000**	**8,000**	**-**	**8,000**
Uniforms		*8,000*		*8,000*
Total Commodities	**8,700**	**8,700**	**-**	**8,700**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**22,220**	**47,460**	**-**	**47,460**
Vehicle Replacement Contribution		*47,460*		*47,460*
9863 Transfer Out 603--Equipment Replacement	**5,750**	**5,450**	**-**	**5,450**
Technology Replacement Contribution		*5,450*		*5,450*
Total Transfers Out	**27,970**	**52,910**	**-**	**52,910**
Total Police - Traffic	**688,990**	**756,250**	**-**	**756,250**

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6173 - Police - Detention Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Detention Officer	3.00	3.00		3.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**231,810**	**225,970**	**-**	**225,970**
Salaries & Wages	*160,710*	*164,080*		*164,080*
Employee Benefits	*47,920*	*40,110*		*40,110*
Employee Health & Dental	*23,180*	*21,780*		*21,780*
Total Personal Services	**231,810**	**225,970**	**-**	**225,970**
Contractual Services				
6220 Telephone Service	**1,590**	**1,590**	**-**	**1,590**
Communication Charges		*1,590*		*1,590*
6280 Internal Printing/Copy Charges	**700**	**600**	**-**	**600**
6281 Risk Management Charges	**5,870**	**5,850**	**-**	**5,850**
6325 Contractual Maint./Technology	**9,000**	**9,000**	**9,000**	**18,000**
AFIS/Printer maintenance - Carryover			*9,000*	*9,000*
AZAFIS/Printer Maint		*9,000*		*9,000*
6800 R&M Office Equipment	**380**	**380**	**-**	**380**
Internal Printing/Copy Charges		*380*		*380*
Total Contractual Services	**17,540**	**17,420**	**9,000**	**26,420**
Commodities				
7010 General Office Supplies	**300**	**300**	**-**	**300**
7200 Uniform Purchase	**4,700**	**4,700**	**-**	**4,700**
Uniforms		*4,700*		*4,700*
Total Commodities	**5,000**	**5,000**	**-**	**5,000**
Total Police - Detention Services	**254,350**	**248,390**	**9,000**	**257,390**

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6174 - Police - Patrol

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Police Lieutenant	2.00	2.00		2.00
Police Officer	16.00	16.00		16.00
Community Service Officer	1.00	1.00		1.00
Total Authorized FTE	**19.00**	**19.00**		**19.00**
Personal Services				
5000 Personal Services	**1,826,540**	**1,902,270**	**-**	**1,902,270**
Salaries & Wages	*1,309,830*	*1,327,410*		*1,327,410*
Employee Benefits	*380,870*	*443,000*		*443,000*
Employee Health & Dental	*135,840*	*131,860*		*131,860*
Total Personal Services	**1,826,540**	**1,902,270**	**-**	**1,902,270**
Contractual Services				
6220 Telephone Service	**11,030**	**11,030**	**-**	**11,030**
Communication Charges		*11,030*		*11,030*
6280 Internal Printing/Copy Charges	**1,540**	**2,400**	**-**	**2,400**
6281 Risk Management Charges	**48,190**	**46,650**	**-**	**46,650**
6282 Equipment Management Charges	**87,660**	**87,660**	**-**	**87,660**
6283 Technology Replacement Charges	**14,000**	**14,000**	**-**	**14,000**
Storage Area Network (SAN)		*14,000*		*14,000*
6310 Contractual Maint./Office Equip	**5,000**	**5,000**	**-**	**5,000**
Contractual Maint		*5,000*		*5,000*
6500 Memberships	**280**	**280**	**-**	**280**
FTO Memberships		*280*		*280*
6520 Training	**1,500**	**1,500**	**-**	**1,500**
FTO Training		*1,500*		*1,500*
6570 Printing	**300**	**300**	**-**	**300**
6800 R&M Office Equipment	**2,220**	**2,220**	**-**	**2,220**
Internal Printing/Copy Charges		*2,220*		*2,220*
Total Contractual Services	**171,720**	**171,040**	**-**	**171,040**
Commodities				
7010 General Office Supplies	**750**	**750**	**-**	**750**
7200 Uniform Purchase	**20,050**	**20,050**	**-**	**20,050**
7230 Safety Apparel/Equipment	**5,220**	**5,220**	**-**	**5,220**
Ballistic Vest Replacements		*5,220*		*5,220*
Total Commodities	**26,020**	**26,020**	**-**	**26,020**
Capital Outlay				
8012 Technology - Hardware	**-**	**-**	**-**	**-**
8120 Vehicles	**-**	**-**	**-**	**-**
Total Capital Outlay	**-**	**-**	**-**	**-**

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6174 - Police - Patrol

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**100,490**	**87,520**	**(7,700)**	**79,820**
Vehicle Replacement Contribution		*87,520*		*87,520*
Vehicle Replacement Credits			*(7,700)*	*(7,700)*
9863 Transfer Out 603--Equipment Replacement	**49,200**	**43,030**	**-**	**43,030**
Technology Replacement Contribution		*43,030*		*43,030*
Total Transfers Out	**149,690**	**130,550**	**(7,700)**	**122,850**
Total Police - Patrol	**2,173,970**	**2,229,880**	**(7,700)**	**2,222,180**

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6175 - Police - Investigations

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Evidence Supervisor	1.00	-		-
Police Officer	2.00	2.00		2.00
Property & Evidence Supervisor	-	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**292,220**	**300,230**	**-**	**300,230**
Salaries & Wages	*210,250*	*210,390*		*210,390*
Employee Benefits	*54,820*	*62,850*		*62,850*
Employee Health & Dental	*27,150*	*26,990*		*26,990*
Total Personal Services	**292,220**	**300,230**	**-**	**300,230**
Contractual Services				
6180 Other Professional Services	**500**	**500**	**-**	**500**
Property Disposal		*500*		*500*
6220 Telephone Service	**670**	**670**	**-**	**670**
Communication Charges		*670*		*670*
6280 Internal Printing/Copy Charges	**1,000**	**700**	**-**	**700**
6281 Risk Management Charges	**3,900**	**5,850**	**-**	**5,850**
6310 Contractual Maint./Office Equip	**2,000**	**2,000**	**-**	**2,000**
Refrigerator and Freezer for Property and Evidence		*2,000*		*2,000*
6325 Contractual Maint./Technology	**7,300**	**7,300**	**-**	**7,300**
Body Cameras		*7,300*		*7,300*
6570 Printing	**1,250**	**1,250**	**-**	**1,250**
Total Contractual Services	**16,620**	**18,270**	**-**	**18,270**
Commodities				
7010 General Office Supplies	**500**	**500**	**-**	**500**
7080 Office Equipment	**-**	**-**	**-**	**-**
7085 Computers and Software Licensing	**-**	**-**	**-**	**-**
7140 Furnishings	**-**	**-**	**-**	**-**
7200 Uniform Purchase	**3,600**	**3,600**	**-**	**3,600**
Total Commodities	**4,100**	**4,100**	**-**	**4,100**
Capital Outlay				
8012 Technology - Hardware	**-**	**-**	**-**	**-**
Total Capital Outlay	**-**	**-**	**-**	**-**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**1,900**	**-**	**-**	**-**
Total Transfers Out	**1,900**	**-**	**-**	**-**
Total Police - Investigations	**314,840**	**322,600**	**-**	**322,600**

City Court

Magistrate

Administration

Traffic Division

Civil Division

Criminal Division

Department Description

The Avondale City Court is the judicial branch of the city government. It, like all other courts of limited jurisdiction in the state, is under the supervision and mandates of the Arizona Supreme Court and the Maricopa County Superior Court. By enforcing its orders, the court promotes social order and creates confidence in government.

The Avondale City Court provides a forum for resolution of disputes between the State of Arizona and citizens as well as disputes between citizens. The court hears criminal misdemeanor cases, non-criminal traffic cases, property maintenance, sanitation, parking, fire code and bond forfeiture cases. The court also issues and conducts hearing on orders of protection which are injunctions involving persons with domestic relations, injunctions against harassment and injunctions against workplace harassment. The court decides issues regarding search warrants and their return.

Other Duties of the Court:
- Process and record the filing and disposition of the cases it hears
- Conduct criminal trials and non-criminal (civil) hearings
- Summon jurors and conduct jury trials
- Prepare and schedule court dockets
- Disburse restitution to crime victims
- Set and process bail bonds

FY 2015-2016 Highlights

- The court hosted a college undergraduate student with plans of attending law school to familiarize Mr. Sinnott with court proceedings.
- Judge Jennings co-taught the Criminal Law Update at the Judicial Conference.
- Judge Jennings attended Civil Traffic Hearing Officer Training, October 2015.
- Judge Jennings co-taught "New and Continuing DUI & Traffic Issues from Arrest Forward" at the Judicial DUI & Traffic Conference, December 2015.
- Judge Jennings was appointed by Arizona Supreme Court Chief Justice Bales to a board member position of the Judicial College of Arizona. This is a three year appointment from January 1, 2016 to December 31, 2018.
- Judge Jennings co-taught "Search and Seizure" and the "Jury Trial" to new judges at the New Judge Orientation in January 2016.
- Judge Jennings and the Court Administrator attended the 2015 Judicial Leadership Conference.
- Court Administrator successfully completed the Court Executive Fellows Program through the National Center for State Courts.
- The Avondale City Courts hosts interns from the Phoenix College of Law. Under the Supreme Court Rule, third year law students may practice law under the supervision of the City Prosecutor.
- The Avondale City Court continues to participate in the Regional Homeless Court Program in Maricopa County. This program is not mandatory but each court has to agree to participate in a program sponsored by community providers. Judge Jennings is scheduled to preside over the Homeless Court in May, 2016.

City Court

FY 2015-2016 Highlights

- Provide litigants daily access to justice and resolve cases; 23638 people came through the court system for service.
- 447 Orders of Protection and 158 Injunctions against Harassment issued to ensure the safety of the protected party.
- The Avondale City Court continues the partnership with the Tolleson City Court to conduct initial appearances of detainees from the City of Tolleson.
- Compliance with foreign language and sign language interpretation requirements.
- Participated in Stand Up for Veterans hosted by the City of Glendale.

City Court

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Maintain Community Safety for Businesses and Residents*

- Ensure compliance and enforcement of court orders.
- Implement new laws enacted and provide the necessary training and materials to staff to ensure compliance.

Strategic Initiative: *Create & Support Diverse Recreation & Entertainment Opportunities*

Council Goal: *Be Known – Promote Avondale*

- Continue to Actively participate in community outreach opportunities during Resident Appreciation Night, the Citizen Leadership Academy, and court tours upon request.

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

Council Goal: *Improve External and Internal Customer Service Delivery*

- Continue to monitor and make necessary changes to the court's Language Access Plan on an annual basis.
- Enforce court orders, improve and monitor restitution, diversion compliance on domestic violence case processing and continue to give victims a voice.
- Continue to encourage and support staff by providing opportunities to attend enhanced programs which provide ethics, leadership, customer service and training within their specialized skills, knowledge and abilities.

Strategic Initiative: *Create a Connected Community*

Council Goal: *Use Technology to Connect Residents to Business, Government, and Community Opportunities*

- Improve customer satisfaction with keeping the web content current.

City Court

Performance/Workload Indicators:	FY 2014-15 Actuals	FY 2015-16 Projected	FY 2016-17 Projected
Example: Respond to customer inquiries within 1 business day 95% of the time.			
Example: Respond to customer inquiries within 1 business day 95% of the time.			
Initiate communication with alleged victims regarding release conditions in the absence of information from the victim advocate.	100	100	100
Percentage of qualified cases receive court appointed counsel.	100	100	100
Respond to customer inquiries within 1 business day 95% of the time.	100	100	100
Process restitution disbursements within 8 days 95% of the time.	95	100	100
Court Staff successfully obtain 16 mandated judicial and non-judicial co-jet (Committee on Judicial Education and Ethics) training on an annual basis.	100	100	100

Supplemental Summary: **City Court**

FTE	Description	Ongoing	Onetime	Total
-	Audio and Video Recording of Court Proceedings	-	6,900	6,900
0.0	**Total Requests City Court**	**-**	**6,900**	**6,900**

Detailed Supplemental Report

Supplemental Detail

Title: **Audio and Video Recording of Court Proceedings** Amount: **$6,900**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

The Avondale City Court records by audio the following type of court matters each week - criminal bench trials, civil hearings and civil traffic hearings. The court is migrating towards audio and video recording to enhance preservation of all case proceedings. Digital recording in the courtroom, whether audio or video, shall meet the required standards when creating the official record of a court proceeding. The equipment required for full audio and video recording is requested below.

FTE: 0 Priority:

Account Number:				Ongoing	Onetime
101	6200	7020	10/100/1000Mbps Gigabit PCI Express Network Card	0	100
101	6200	7081	Axis P32215-V Digital Camera, network cables, conne	0	6,643
101	6200	8010	TRENDnet 5-port Gigabit PoE+Network Switch	0	157
			Totals	**0**	**6,900**

City Court

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	873,980	919,398	1,074,960	1,074,960	1,021,212	985,510
Contractual Services	278,121	288,151	295,070	294,770	280,317	297,480
Commodities	8,584	13,847	16,280	16,580	15,466	16,680
Capital Outlay	-	15,553	-	-	-	-
Other	-	-	-	-	-	50,000
Transfers Out	7,440	9,060	14,220	14,220	13,509	13,740
Total by Category	**1,168,125**	**1,246,009**	**1,400,530**	**1,400,530**	**1,330,504**	**1,363,410**
Expenditures by Division						
Court	1,093,003	1,155,347	1,226,370	1,226,370	1,165,052	1,198,150
Court Security	14,253	12,705	18,330	18,330	17,414	18,440
Court Payments	60,869	77,957	155,830	155,830	148,039	146,820
Total by Division	**1,168,125**	**1,246,009**	**1,400,530**	**1,400,530**	**1,330,504**	**1,363,410**
Expenditures by Fund						
General Fund	895,672	894,667	992,330	992,330	942,714	962,260
Court Payments	60,869	77,957	155,830	155,830	148,039	146,820
Public Safety Dedicated Sales Tax	211,584	273,385	252,370	252,370	239,752	254,330
Total by Fund	**1,168,125**	**1,246,009**	**1,400,530**	**1,400,530**	**1,330,504**	**1,363,410**
Authorized Positions by Division						
Court	12.00	12.00	12.00	12.00	-	12.00
Court Security	1.00	1.00	1.00	1.00	-	1.00
Total Authorized FTE	**13.00**	**13.00**	**13.00**	**13.00**	**-**	**13.00**

City Court

Operating Budget Detail

Fund: General Fund

Division: 101 -6200 - Court

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Municipal Judge	1.00	1.00		1.00
Court Supervisor	1.00	1.00		1.00
Senior Court Clerk	1.00	1.00		1.00
Court Clerk II	1.00	1.00		1.00
Court Clerk III	2.00	2.00		2.00
Court Clerk I	4.00	4.00		4.00
Total Authorized FTE	**10.00**	**10.00**		**10.00**
Personal Services				
5000 Personal Services	**754,560**	**723,400**	**-**	**723,400**
Salaries & Wages	*561,670*	*550,640*		*550,640*
Employee Benefits	*111,300*	*110,130*		*110,130*
Employee Health & Dental	*81,590*	*62,630*		*62,630*
Total Personal Services	**754,560**	**723,400**	**-**	**723,400**
Contractual Services				
6010 Accounting/Auditing Services	**2,482**	**2,482**	**-**	**2,482**
6040 Public Defender	**40,340**	**40,340**	**-**	**40,340**
6070 Interpreter Fees	**27,160**	**27,160**	**-**	**27,160**
6080 Jury Fees	**700**	**300**	**-**	**300**
6100 Finance and Banking Fees	**14,500**	**14,500**	**-**	**14,500**
Credit Card Finance Fees		*14,500*		*14,500*
6180 Other Professional Services	**32,970**	**33,413**	**-**	**33,413**
Armored Car Service		*3,000*		*3,000*
Pro Tem Judge/Deputy Magistrate		*29,970*		*29,970*
Shred-It Services - Console Fee		*443*		*443*
6200 Contributions	**17,160**	**-**	**-**	**-**
6210 Postage	**2,510**	**2,510**	**-**	**2,510**
6220 Telephone Service	**5,270**	**5,270**	**-**	**5,270**
Communication Charges		*5,270*		*5,270*
6250 Water	**1,070**	**1,070**	**-**	**1,070**
6251 Contractual Obligations	**-**	**17,160**	**-**	**17,160**
Initial Appearances - IGA with Tolleson		*17,160*		*17,160*
6260 Sewer	**500**	**500**	**-**	**500**
6280 Internal Printing/Copy Charges	**1,700**	**3,100**	**-**	**3,100**
6281 Risk Management Charges	**21,270**	**21,210**	**-**	**21,210**
6310 Contractual Maint./Office Equip	**4,233**	**3,790**	**-**	**3,790**
Contractual Maint./Office Equip		*1,470*		*1,470*
Liberty - Recording Maintenance Fee		*1,620*		*1,620*
Pitney Bowes Meter Leasing		*700*		*700*

Operating Budget Detail

Fund: General Fund

Division: 101 -6200 - Court

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6325 Contractual Maint./Technology	**15,660**	**15,660**	**-**	**15,660**
Contractual Maint./Technology		*2,250*		*2,250*
Supreme Court Network Maintenance Agreement/AZTEC Software		*8,710*		*8,710*
Yearly Maintenance E-Citation		*4,700*		*4,700*
6500 Memberships	**905**	**905**	**-**	**905**
Annual Dues for State Bar of Arizona		*300*		*300*
Arizona Courts Association		*220*		*220*
Arizona Magistrates Association		*385*		*385*
6510 Mileage Reimbursement 1	**280**	**280**	**-**	**280**
6520 Training	**2,760**	**2,760**	**-**	**2,760**
AGTS		*450*		*450*
Annual Judicial Conference		*500*		*500*
Miscellaneous Training		*460*		*460*
Supreme Court/AZ Miscellaneous Education		*1,350*		*1,350*
6540 Meeting Expense 1	**170**	**170**	**-**	**170**
6550 Subscriptions	**4,850**	**4,850**	**-**	**4,850**
Pacific Reporter & Digest On-Line		*4,850*		*4,850*
6570 Printing 1	**2,910**	**2,910**	**-**	**2,910**
6990 Other Miscellaneous 1	**120**	**120**	**-**	**120**
Total Contractual Services	**199,520**	**200,460**	**-**	**200,460**
Commodities				
7010 General Office Supplies 1	**6,500**	**6,500**	**-**	**6,500**
7020 Data Processing Supplies	**310**	**310**	**-**	**310**
Crystal Reports E-Citation		*310*		*310*
7040 Books and Pamphlets 1	**-**	**400**	**-**	**400**
Lexis Nexis Criminal and Traffic Law Manuals.		*400*		*400*
7116 Employee Awards/Recognition Program	**170**	**170**	**-**	**170**
7140 Furnishings 1	**400**	**400**	**-**	**400**
7200 Uniform Purchase 2	**300**	**300**	**-**	**300**
Judicial Robe		*300*		*300*
Total Commodities	**7,680**	**8,080**	**-**	**8,080**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**12,240**	**11,880**	**-**	**11,880**
Technology Replacement Contribution		*11,880*		*11,880*
Total Transfers Out	**12,240**	**11,880**	**-**	**11,880**
Total Court	**974,000**	**943,820**	**-**	**943,820**

Operating Budget Detail

Fund: General Fund

Division: 101 -6205 - Court Security

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Court Security Officer	0.20	0.20		0.20
Total Authorized FTE	**0.20**	**0.20**		**0.20**
Personal Services				
5000 Personal Services	**16,420**	**16,590**	**-**	**16,590**
Salaries & Wages	*12,640*	*12,640*		*12,640*
Employee Benefits	*2,690*	*2,850*		*2,850*
Employee Health & Dental	*1,090*	*1,100*		*1,100*
Total Personal Services	**16,420**	**16,590**	**-**	**16,590**
Contractual Services				
6281 Risk Management Charges	**390**	**390**	**-**	**390**
6520 Training	**530**	**530**	**-**	**530**
Total Contractual Services	**920**	**920**	**-**	**920**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**990**	**930**	**-**	**930**
Technology Replacement Contribution		*930*		*930*
Total Transfers Out	**990**	**930**	**-**	**930**
Total Court Security	**18,330**	**18,440**	**-**	**18,440**

Operating Budget Detail

Fund: Court Payments

Division: 227 -6205 - Court Security

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Court Security Officer	0.80	0.80		0.80
Total Authorized FTE	**0.80**	**0.80**		**0.80**
Personal Services				
5000 Personal Services	**47,420**	**47,650**	**-**	**47,650**
Salaries & Wages	*35,540*	*35,520*		*35,520*
Employee Benefits	*7,550*	*7,770*		*7,770*
Employee Health & Dental	*4,330*	*4,360*		*4,360*
Total Personal Services	**47,420**	**47,650**	**-**	**47,650**
Contractual Services				
6220 Telephone Service	**520**	**520**	**-**	**520**
Communication Charges		*520*		*520*
6280 Internal Printing/Copy Charges	**10**	**100**	**-**	**100**
6281 Risk Management Charges	**1,570**	**1,550**	**-**	**1,550**
Total Contractual Services	**2,100**	**2,170**	**-**	**2,170**
Commodities				
7200 Uniform Purchase	**1,000**	**1,000**	**-**	**1,000**
7990 Other Supplies	**5,000**	**5,000**	**-**	**5,000**
Court Enhancement Fund		*5,000*		*5,000*
Total Commodities	**6,000**	**6,000**	**-**	**6,000**
Total Court Security	**55,520**	**55,820**	**-**	**55,820**

Operating Budget Detail

Fund: Court Payments

Division: 227 -6210 - JCEF Payments

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services					
5000 Personal Services	3	-	-	-	-
Salaries & Wages		-			
Employee Benefits		-			
Employee Health & Dental		-			
Total Personal Services		-	-	-	-
Contractual Services					
6180 Other Professional Services	1	15,000	15,000	-	15,000
6520 Training	1	-	-	-	-
Total Contractual Services		15,000	15,000	-	15,000
Commodities					
7990 Other Supplies	2	1,000	1,000	-	1,000
JCEF Discretionary			*1,000*		*1,000*
Total Commodities		1,000	1,000	-	1,000
Other					
9999 Restricted Use	1	-	50,000	-	50,000
Total Other		-	50,000	-	50,000
Total JCEF Payments		16,000	66,000	-	66,000

Division: 227 -6220 - Fill The Gap Payments

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services					
6990 Other Miscellaneous	2	10,000	10,000	-	10,000
Fill the Gap Programs			*10,000*		*10,000*
Total Contractual Services		10,000	10,000	-	10,000
Total Fill The Gap Payments		10,000	10,000	-	10,000

Division: 227 -6230 - Court Enhancement Fund

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services					
6180 Other Professional Services	2	8,885	5,170	-	5,170
Security Guard Services			*5,170*		*5,170*
6221 Security Services		3,685	7,400	-	7,400
Other Professional Services			*7,400*		*7,400*
6520 Training	1	2,430	2,430	-	2,430
Total Contractual Services		15,000	15,000	-	15,000
Total Court Enhancement Fund		15,000	15,000	-	15,000

City Court

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6200 - Court

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Court Administrator	1.00	1.00		1.00
Court Clerk II	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**197,550**	**197,870**	**-**	**197,870**
Salaries & Wages	*149,560*	*149,610*		*149,610*
Employee Benefits	*30,280*	*30,430*		*30,430*
Employee Health & Dental	*17,710*	*17,830*		*17,830*
Total Personal Services	**197,550**	**197,870**	**-**	**197,870**
Contractual Services				
6040 Public Defender	**10,690**	**10,690**	**-**	**10,690**
6070 Interpreter Fees	**2,600**	**2,600**	**-**	**2,600**
6180 Other Professional Services	**14,740**	**14,740**	**-**	**14,740**
Judge ProTem - One Day a Week		*14,740*		*14,740*
6210 Postage	**1,780**	**1,780**	**-**	**1,780**
6220 Telephone Service	**1,050**	**1,050**	**-**	**1,050**
Communication Charges		*1,050*		*1,050*
6280 Internal Printing/Copy Charges	**700**	**2,400**	**-**	**2,400**
6281 Risk Management Charges	**3,900**	**3,900**	**-**	**3,900**
6325 Contractual Maint./Technology	**8,000**	**8,000**	**-**	**8,000**
Supreme Court Network Maintenance Agreement/AZTEC Software		*8,000*		*8,000*
6500 Memberships	**100**	**100**	**-**	**100**
Arizona Courts Association		*80*		*80*
LJCAA Membership Dues		*20*		*20*
6510 Mileage Reimbursement	**200**	**200**	**-**	**200**
6520 Training	**1,500**	**1,500**	**-**	**1,500**
Supreme Court/AZ Miscellaneous Education		*1,500*		*1,500*
6540 Meeting Expense	**300**	**300**	**-**	**300**
6550 Subscriptions	**200**	**200**	**-**	**200**
6570 Printing	**6,470**	**6,470**	**-**	**6,470**
Total Contractual Services	**52,230**	**53,930**	**-**	**53,930**
Commodities				
7010 General Office Supplies	**1,200**	**1,200**	**-**	**1,200**
7140 Furnishings	**400**	**400**	**-**	**400**
Total Commodities	**1,600**	**1,600**	**-**	**1,600**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**990**	**930**	**-**	**930**
Technology Replacement Contribution		*930*		*930*
Total Transfers Out	**990**	**930**	**-**	**930**
Total Court	**252,370**	**254,330**	**-**	**254,330**

Fire & Medical Department

- Intervention Services
- Prevention Services
- Professional Development
- Community Services
- Emergency Management

Department Description

Avondale Fire & Medical's vision is to be recognized as a role model, trend setter and an organization that sets the standard for customer service; is a model of innovation and professionalism; recognizes and embraces diversity; maintains strong ties and involvement with the community; and is a leader is the provision of emergency service intervention.

The department's major organizational divisions are Administration, Intervention Services, Community Services, Community Risk Reduction, Emergency Management and Professional Development.

A few of its programs and services include:
- Advanced Life Support emergency medical response
- Fire and Technical Rescue emergency incident response
- Citizen and Community assistance response
- Community Life Safety Education
- Community Risk Reduction, Commercial Fire Life Safety Inspections and Fire Incident Investigation
- Child Car Seat Inspections

The Department also participates in a number of unique regional partnerships including:
- Valley automatic aid dispatch system / Central Arizona Life Safety Response System Council
- Glendale Regional Public Safety Training Center
- Special event staffing consortium
- Emergency Services Agreement with Phoenix International Raceway
- Education Services Agreement with Estrella Mountain Community College
- Wildland fire deployment agreement with the Arizona State Forestry Department
- Inspection Services Agreement with the Arizona State Fire Marshals Office
- Logistical support for the Arizona Center for Fire Service Excellence
- Multi-agency unified command coordination for NASCAR race events

Through these and other programs the department accomplishes its mission of providing fire, medical, and other life safety services, including a wide range of non-emergency and non-traditional customer service activities, to those who reside, work, visit or travel through the City of Avondale.

FY 2015-2016 Highlights

- Cardiac monitors upgraded to include a high performance CPR module and direct 12-lead communication with our base hospital.
- Mandatory NIMS training implemented in conjunction with the Human Resources Department for all city staff to ensure compliance with federal requirements.
- Implemented an in-house EMS recertification training program for paramedics and emergency medical technicians.

Fire and Medical

FY 2015-2016 Highlights

- CPR taught to more than 750 students in Avondale schools.
- Completed a major upgrade of the medical services electronic patient care reporting system.
- Initiated a financial analysis to determine the feasibility of applying for an ambulance transport certificate of necessity.
- Continued work on the county island fire district project establishing the first board of directors and moving the process forward with the county Board of Supervisors.
- Supported emergency service operations at several major events including two NASCAR races, Good Sam national RV rally, an Indy car racing event and the Luke Days air show.
- Responded to two significant out-of-state wildfire deployments and three requests for incident command team support on state and national incidents.
- Placed a third new engine in service.

Fire and Medical

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Maintain Community Safety for Businesses and Residents*

- Continue to work to identify potential alternative funding mechanisms for fire and medical activities.
- Continue to progress toward achieving accredited status through the Commission on Fire Accreditation International.
- Continue to explore opportunities to expand the department's role in the area of community integrated healthcare.
- Continue to seek joint initiatives with other west valley agencies to improve efficiency an/or effectiveness.
- Continue to educate the business community on fire & life safety issues and community risk reduction during the regular inspection process.
- Work to improve the city's ISO rating to Class 1 during the next evaluation.
- Complete the steps necessary to bring the emergency operations center to an operational status.

Fire and Medical

Performance/Workload Indicators:	FY 2014-15 Actuals	FY 2015-16 Projected	FY 2016-17 Projected
Arrival on scene of an emergency incident from time of dispatch in six minutes or less 95% of the time	70%	75%	75%
Inspect all significant risk occupancies on an annual basis	90%	95%	95%
Inspect all moderate risk occupancies on a bi-annual basis	75%	80%	80%
Completion of life safety inspection of all Avondale school facilities annually	95%	100%	100%
All incident response staff complete assigned TargetSolution training programs	85%	90%	92%
All incident response staff complete 50 hours of skill based emergency medical training	85%	90%	92%
All command officers complete 40 hours of continuing leadership/command education	75%	85%	90%
All students promoting from 8th grade in Avondale schools have completed a CPR class	50%	65%	70%
Completion of data entry or review on all incidents by end of the 48-hour duty cycle	80%	85%	85%
Hospital transport continuity of care provided for all advanced life support patients from Avondale incidents	85%	90%	90%

Supplemental Summary: **Fire and Medical**

FTE	Description	Ongoing	Onetime	Total
-	Emergency Operations Center	-	132,000	132,000
-	Ballistic Vest Replacement Plan	-	13,400	13,400
-	Wildland Firefighting Training & Equipment	-	17,500	17,500
-	Wildland Fire Deployment	-	107,750	107,750
0.0	**Total Requests Fire and Medical**	**-**	**270,650**	**270,650**

Detailed Supplemental Report

Supplemental Detail

Title: **Ballistic Vest Replacement Plan** Amount: **$13,400**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain Community Safety for

The fire & medical department presently has 67 personnel assigned to shift for incident response. Each of those personnel is issues a ballistic vest which is required to worn on a routine basis for responses to any type of violent incident including shootings, stabbings and other potentially unstable violent incidents. In 2015 department personnel responded to 177 incidents of this type. The vests have an effective life span of 10 years and the vests currently in use by the department were purchased in 2008. The current cost per vest is $600 for a total cost of $40,200. We are proposing to begin a 3-year replacement plan which will replace all vests by FY 18-19 and spread the replacement cycle over a three year period in future years. The cost per year would be $13,400.

FTE: 0 Priority: 1

Account Number:				Ongoing	Onetime
101	6330	7230	Safety apparel	0	13,400
			Totals	**0**	**13,400**

Title: **Wildland Firefighting Training & Equipment** Amount: **$17,500**

Category: Available Revenue **Related Council Goal:** Maintain Community Safety for

The fire & medical department operates a Type III brush truck which responds to wildland fire incidents within the valley and is available for deployment to fires in Arizona and other states at the request of the state forestry department or various federal agencies. A number of items are necessary to help support this unit and the personnel who must requalify on an annual basis. This included participation in the annual Arizona Wildfire Academy, various items of protective clothing, various saws and specialized firefighting tools. In FY 15-16 the department was deployed to six incidents which were reimbursed in a total amount of $133,656. The actual cost to the city for the deployments was $81,916. We are proposing that a portion of the excess revenue ($51,740) from the FY 15-16 deployments be used to fund this request.

FTE: 0 Priority: 2

Account Number:				Ongoing	Onetime
101	6370	6520	Wildfire Academy attendance	0	6,500
101	6370	7165	Tools & Equipment	0	4,000
101	6370	7230	Safety apparel & equipment	0	7,000
			Totals	**0**	**17,500**

Supplemental Detail

Title: **Emergency Operations Center** Amount: **$132,000**

Category: New Facilities **Related Council Goal:** Maintain Community Safety for

Space within the Phoenix International Raceway building has been designated for use as a future emergency operations center. It is intended that the space will be designed and outfitted to function not only as an EOC but as the unified command center for PIR race events and potentially an alternative dispatch site for the police department and the transportation operations center for the city. In the current fiscal year limited funding was allocated to begin the process of preparing the space to be usable with the majority of the funding being used to provide fiber optic connectivity to the city IT system. This request will provide funding to develop infrastructure within the space including the additional of non-structural walls, reconfiguration of electrical and computer connections, and outfitting the radio/IT backbone within the space.

FTE: 0 Priority: 3

Account Number:				Ongoing	Onetime
101	6320	6180	Architectural services	0	12,000
101	6320	6290	Construction costs	0	65,000
101	6320	7081	Technology Hardware	0	30,000
101	6320	7140	Furnishings	0	25,000
			Totals	**0**	**132,000**

Title: **Wildland Fire Deployment** Amount: **$107,750**

Category: Available Revenue **Related Council Goal:**

The fire & medical department deploys personnel and resources at the request of the state forester or national coordinating center to respond to wildfire or other significant events both within the State of Arizona and other western states. This supplemental request will provide appropriation to cover the costs of these deployments allowing us to easily identify those costs. These expenditures are subsequently reimbursed by either the state fire fund, emergency management funds or funds provided through the federal agencies for out-of-state response. The proposed appropriation is based on costs for multiple deployments over the past year.

FTE: 0 Priority: 4

Account Number:				Ongoing	Onetime
101	6370	5010	Salaries for deployed personnel	0	70,000
101	6370	5050	Overtime to backfill positions	0	10,000
101	6370	5140	Public Safety Retirement	0	9,250
101	6370	6330	Vehicle maintenance	0	6,500
101	6370	6990	Travel costs (hotel / meals)	0	2,500
101	6370	7165	Tools and equipment	0	1,500
101	6370	7230	Protective clothing	0	4,500
101	6370	7420	Fuel	0	3,500
			Totals	**0**	**107,750**

Fire and Medical

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	6,721,786	7,507,024	8,181,960	8,181,960	7,772,862	8,368,020
Contractual Services	1,281,607	1,299,283	1,510,050	1,489,519	1,434,548	1,502,690
Commodities	470,881	279,196	319,670	340,201	303,687	349,910
Capital Outlay	176,875	-	553,000	553,000	525,350	39,000
Other	-	-	60,000	60,000	57,000	30,000
Transfers Out	491,790	499,150	590,660	590,660	561,127	864,790
Total by Category	**9,142,939**	**9,584,653**	**11,215,340**	**11,215,340**	**10,654,573**	**11,154,410**
Expenditures by Division						
Fire	4,800	4,800	5,000	5,000	4,750	5,000
Fire - Community Services	460,554	466,845	494,580	494,580	469,851	497,630
Fire - Administration	812,438	882,410	1,253,290	1,253,290	1,190,626	1,207,300
Emergency Management	-	-	-	-	-	214,010
Fire - Professional Development	394,829	428,746	389,740	389,740	370,253	330,390
Fire - Intervention Services	7,323,536	7,741,418	8,926,970	8,926,970	8,480,622	8,797,710
PIR Race Fire Overtime	75,742	52,975	145,760	101,260	138,472	102,370
Wildland Fire Deployment	-	-	-	44,500	-	-
Other Grants	71,040	7,459	-	-	-	-
Total by Division	**9,142,939**	**9,584,653**	**11,215,340**	**11,215,340**	**10,654,573**	**11,154,410**
Expenditures by Fund						
General Fund	7,222,301	7,709,981	9,312,310	9,312,310	8,846,695	8,822,920
Other Grants	71,040	7,459	-	-	-	-
Public Safety Dedicated Sales Tax	1,844,798	1,862,413	1,898,030	1,898,030	1,803,129	2,326,490
Volunteer Fireman's Pension	4,800	4,800	5,000	5,000	4,750	5,000
Total by Fund	**9,142,939**	**9,584,653**	**11,215,340**	**11,215,340**	**10,654,573**	**11,154,410**
Authorized Positions by Division						
Fire - Community Services	4.00	4.00	4.00	4.00	-	4.00
Fire - Administration	5.00	5.00	6.00	6.00	-	4.00
Emergency Management	-	-	-	-	-	1.00
Fire - Professional Development	2.00	2.00	2.00	2.00	-	2.00
Fire - Intervention Services	63.00	63.00	63.00	63.00	-	64.00
Total Authorized FTE	**74.00**	**74.00**	**75.00**	**75.00**	**-**	**75.00**

Operating Budget Detail

Fund: General Fund

Division: 101 -6305 - Fire - Community Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Fire Marshall	1.00	1.00		1.00
Fire Inspector II	1.00	1.00		1.00
Fire Inspector I	1.00	1.00		1.00
Public Education Specialist	1.00	1.00		1.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**395,640**	**393,500**	**-**	**393,500**
Salaries & Wages	*315,250*	*315,370*		*315,370*
Employee Benefits	*65,480*	*67,920*		*67,920*
Employee Health & Dental	*14,910*	*10,210*		*10,210*
Total Personal Services	**395,640**	**393,500**	**-**	**393,500**
Contractual Services				
6220 Telephone Service	**2,090**	**2,090**	**-**	**2,090**
Communication Charges		*2,090*		*2,090*
6280 Internal Printing/Copy Charges	**270**	**1,400**	**-**	**1,400**
6281 Risk Management Charges	**14,400**	**13,660**	**-**	**13,660**
6282 Equipment Management Charges	**24,100**	**24,100**	**-**	**24,100**
6500 Memberships	**895**	**895**	**-**	**895**
AFBEA		*200*		*200*
IAAI		*200*		*200*
NFPA		*495*		*495*
6540 Meeting Expense	**3,305**	**3,305**	**-**	**3,305**
Prevention / Community Service Meeting Expenses		*3,305*		*3,305*
6550 Subscriptions	**1,200**	**1,150**	**-**	**1,150**
NFPA Codes		*1,150*		*1,150*
6570 Printing	**1,200**	**1,200**	**-**	**1,200**
6720 R&M Machinery and Equipment	**660**	**660**	**-**	**660**
Repairs to Life Safety Trailer / Combustible Gas Meter		*660*		*660*
6991 Public Education	**3,500**	**3,500**	**-**	**3,500**
Total Contractual Services	**51,620**	**51,960**	**-**	**51,960**
Commodities				
7040 Books and Pamphlets	**910**	**910**	**-**	**910**
Reference Materials		*910*		*910*
7050 Educational Supplies	**10,000**	**10,000**	**-**	**10,000**
Community Education Event Supplies		*3,000*		*3,000*
CPR Program Supplies		*5,000*		*5,000*
First Aid Program Supplies		*2,000*		*2,000*

Operating Budget Detail

Fund: General Fund

Division: 101 -6305 - Fire - Community Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7200 Uniform Purchase	**4,000**	**4,000**	**-**	**4,000**
Community Education Specialist		*750*		*750*
Fire Inspectors		*1,500*		*1,500*
Fire Marshal		*750*		*750*
Uniform Purchase		*1,000*		*1,000*
7230 Safety Apparel/Equipment	**1,450**	**1,500**	**-**	**1,500**
Inspector / Investigator Personal Protective Equipment		*1,500*		*1,500*
7440 Small Tools and Instruments	**4,500**	**4,500**	**-**	**4,500**
Life Safety Trailer Supplies		*1,000*		*1,000*
Prevention / Investigation Tools and Supplies		*3,500*		*3,500*
7990 Other Supplies	**2,800**	**2,800**	**-**	**2,800**
Fire Prevention Program Supplies		*2,800*		*2,800*
Total Commodities	**23,660**	**23,710**	**-**	**23,710**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**26,230**	**29,210**	**(4,470)**	**24,740**
Vehicle Replacement Contribution		*29,210*		*29,210*
Vehicle Replacement Credits			*(4,470)*	*(4,470)*
9863 Transfer Out 603--Equipment Replacement	**1,980**	**3,720**	**-**	**3,720**
Technology Replacement Contribution		*3,720*		*3,720*
Total Transfers Out	**28,210**	**32,930**	**(4,470)**	**28,460**
Total Fire - Community Services	**499,130**	**502,100**	**(4,470)**	**497,630**

Operating Budget Detail

Fund: General Fund

Division: 101 -6310 - Fire - Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Fire Chief	1.00	1.00		1.00
Deputy Fire Chief	2.00	1.00		1.00
Sr Advisor for Emergency Preparedness and Community Medical Service Initiatives	1.00	-		-
Fire Division Chief	1.00	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Total Authorized FTE	**6.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**895,290**	**570,660**	**-**	**570,660**
Salaries & Wages	*692,540*	*442,150*		*442,150*
Employee Benefits	*144,740*	*98,520*		*98,520*
Employee Health & Dental	*58,010*	*29,990*		*29,990*
Total Personal Services	**895,290**	**570,660**	**-**	**570,660**
Contractual Services				
6110 Medical Fees	**61,510**	**61,510**	**-**	**61,510**
Annual Physicals/Medical Fee Increase		*11,240*		*11,240*
Firefighters Cancer Insurance		*7,770*		*7,770*
Yearly Physical Exams - Glendale Health Center		*42,500*		*42,500*
6180 Other Professional Services	**-**	**-**	**-**	**-**
6210 Postage	**700**	**500**	**-**	**500**
6220 Telephone Service	**10,030**	**10,030**	**-**	**10,030**
Communication Charges		*10,030*		*10,030*
6230 Electricity	**27,720**	**27,720**	**-**	**27,720**
6240 Gas	**1,150**	**1,150**	**-**	**1,150**
6250 Water	**3,000**	**3,000**	**-**	**3,000**
6251 Contractual Obligations	**53,590**	**53,590**	**-**	**53,590**
Regional Wireless Cooperative Increase & Upgrade		*37,700*		*37,700*
Regional Wireless Cooperative Participation		*15,890*		*15,890*
6280 Internal Printing/Copy Charges	**1,430**	**1,300**	**-**	**1,300**
6281 Risk Management Charges	**18,070**	**13,990**	**-**	**13,990**
6282 Equipment Management Charges	**6,470**	**6,470**	**-**	**6,470**
6325 Contractual Maint./Technology	**14,670**	**14,670**	**-**	**14,670**
Emergency Reporting Data Management Software		*7,700*		*7,700*
Image Trend EPCR Software		*970*		*970*
TeleStaff Staffing Software		*6,000*		*6,000*
6500 Memberships	**2,990**	**2,420**	**-**	**2,420**
AZ Fire Chiefs Association		*750*		*750*
International Association of Fire Chiefs		*1,670*		*1,670*
6520 Training	**6,940**	**-**	**-**	**-**
6540 Meeting Expense	**1,010**	**2,890**	**-**	**2,890**
6545 Labor/Management Retreat	**7,500**	**7,500**	**-**	**7,500**

Operating Budget Detail

Fund: General Fund

Division: 101 -6310 - Fire - Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6570 Printing	**1,690**	**1,450**	**-**	**1,450**
Total Contractual Services	**218,470**	**208,190**	**-**	**208,190**
Commodities				
7010 General Office Supplies	**4,960**	**3,000**	**-**	**3,000**
7080 Office Equipment	**440**	**440**	**-**	**440**
7081 Technology Hardware	**-**	**-**	**-**	**-**
7116 Employee Awards/Recognition Program	**5,000**	**5,000**	**-**	**5,000**
7200 Uniform Purchase	**4,000**	**4,000**	**-**	**4,000**
Total Commodities	**14,400**	**12,440**	**-**	**12,440**
Capital Outlay				
8012 Technology - Hardware	**-**	**-**	**-**	**-**
8050 Heating/Cooing/Lighting Equip.	**-**	**-**	**-**	**-**
Total Capital Outlay	**-**	**-**	**-**	**-**
Other				
9999 Restricted Use	**-**	**10,000**	**-**	**10,000**
Contributions		*10,000*		*10,000*
Total Other	**-**	**10,000**	**-**	**10,000**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**3,500**	**3,180**	**(1,030)**	**2,150**
Vehicle Replacement Contribution		*3,180*		*3,180*
Vehicle Replacement Credits			*(1,030)*	*(1,030)*
9863 Transfer Out 603--Equipment Replacement	**6,670**	**7,980**	**-**	**7,980**
Technology Replacement Contribution		*7,980*		*7,980*
Total Transfers Out	**10,170**	**11,160**	**(1,030)**	**10,130**
Total Fire - Administration	**1,138,330**	**812,450**	**(1,030)**	**811,420**

Operating Budget Detail

Fund: General Fund

Division: 101 -6315 - Emergency Management

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Sr Advisor for Emergency Preparedness and Community Medical Service Initiatives	-	1.00		1.00
Total Authorized FTE	**-**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**-**	**130,290**	**-**	**130,290**
Salaries & Wages	-	*101,690*		*101,690*
Employee Benefits	-	*20,540*		*20,540*
Employee Health & Dental	-	*8,060*		*8,060*
Total Personal Services	**-**	**130,290**	**-**	**130,290**
Contractual Services				
6280 Internal Printing/Copy Charges	**-**	**300**	**-**	**300**
6281 Risk Management Charges	**-**	**2,580**	**-**	**2,580**
6500 Memberships	**-**	**570**	**-**	**570**
Membership - FBINA National and State		*110*		*110*
Membership - IAEM		*180*		*180*
Membership - NEMA		*200*		*200*
Memberships - AESA		*80*		*80*
6520 Training	**-**	**6,940**	**-**	**6,940**
Maricopa County of Emerg. Mgmt Annual Due		*5,140*		*5,140*
Training - EMI Course		*500*		*500*
Training - IAEM National Conference		*1,300*		*1,300*
6540 Meeting Expense	**-**	**300**	**-**	**300**
Meeting Expense - Staff Emerg Management Trainin		*300*		*300*
Total Contractual Services	**-**	**10,690**	**-**	**10,690**
Commodities				
7010 General Office Supplies	**-**	**150**	**-**	**150**
7081 Technology Hardware	**-**	**-**	**33,880**	**33,880**
EOC Fiber optic project - Carryover			*33,880*	*33,880*
Total Commodities	**-**	**150**	**33,880**	**34,030**
Capital Outlay				
8012 Technology - Hardware	**-**	**-**	**20,500**	**20,500**
EOC Fiber optic project - Carryover			*20,500*	*20,500*
8050 Heating/Cooing/Lighting Equip.	**-**	**-**	**18,500**	**18,500**
EOC Fiber optic project - Carryover			*18,500*	*18,500*
Total Capital Outlay	**-**	**-**	**39,000**	**39,000**
Total Emergency Management	**-**	**141,130**	**72,880**	**214,010**

Operating Budget Detail

Fund: General Fund

Division: 101 -6325 - Fire - Professional Development

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Fire Captain	2.00	2.00		2.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**240,220**	**179,670**	**-**	**179,670**
Salaries & Wages	*189,310*	*143,710*		*143,710*
Employee Benefits	*26,330*	*26,010*		*26,010*
Employee Health & Dental	*24,580*	*9,950*		*9,950*
Total Personal Services	**240,220**	**179,670**	**-**	**179,670**
Contractual Services				
6220 Telephone Service	**2,920**	**2,920**	**-**	**2,920**
Communication Charges		*520*		*520*
Dispatch and Maintenance Increases		*2,400*		*2,400*
6251 Contractual Obligations	**55,280**	**55,280**	**-**	**55,280**
Dispatch and Maintenance Increases		*7,000*		*7,000*
Operating Costs - Glendale Regional Public Safety Training Center		*48,280*		*48,280*
6280 Internal Printing/Copy Charges	**640**	**400**	**-**	**400**
6281 Risk Management Charges	**4,800**	**4,770**	**-**	**4,770**
6282 Equipment Management Charges	**1,330**	**1,330**	**-**	**1,330**
6510 Mileage Reimbursement	**250**	**250**	**-**	**250**
6520 Training	**51,080**	**51,080**	**-**	**51,080**
Career Development Courses		*8,000*		*8,000*
Community Services Training		*1,000*		*1,000*
Fire Prevention Courses and Conferences		*2,000*		*2,000*
IAFC Conference		*6,700*		*6,700*
Initial Paramedic / TRT Training		*23,000*		*23,000*
National Fire Academy / State Fire School		*2,000*		*2,000*
Paramedic / EMT Refresher		*4,760*		*4,760*
Peer Fitness Certification		*750*		*750*
Subscriptions		*2,870*		*2,870*
6550 Subscriptions	**16,170**	**16,170**	**-**	**16,170**
Blue Card		*9,910*		*9,910*
Target Safety		*6,260*		*6,260*
Total Contractual Services	**132,470**	**132,200**	**-**	**132,200**
Commodities				
7040 Books and Pamphlets	**2,400**	**2,400**	**-**	**2,400**
Training Manuals		*2,400*		*2,400*
7200 Uniform Purchase	**2,000**	**2,000**	**-**	**2,000**
Uniform Purchases		*2,000*		*2,000*
7990 Other Supplies	**5,640**	**5,640**	**-**	**5,640**
Disposable Fire Training Materials		*1,720*		*1,720*
Training Supplies		*3,920*		*3,920*

Operating Budget Detail

Fund: General Fund

Division: 101 -6325 - Fire - Professional Development

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
Total Commodities	**10,040**	**10,040**	**-**	**10,040**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**7,010**	**6,620**	**-**	**6,620**
Vehicle Replacement Contribution		*6,620*		*6,620*
9863 Transfer Out 603--Equipment Replacement	**-**	**1,860**	**-**	**1,860**
Technology Replacement Contribution		*1,860*		*1,860*
Total Transfers Out	**7,010**	**8,480**	**-**	**8,480**
Total Fire - Professional Development	**389,740**	**330,390**	**-**	**330,390**

Operating Budget Detail

Fund: General Fund

Division: 101 -6330 - Fire - Intervention Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Fire Captain	12.00	12.00		12.00
Fire Engineer	11.00	11.00		11.00
Battalion Chief	2.00	3.00		3.00
Firefighter	23.00	23.00		23.00
Total Authorized FTE	**48.00**	**49.00**		**49.00**
Personal Services				
5000 Personal Services	**4,987,920**	**5,393,550**	**-**	**5,393,550**
Salaries & Wages	*3,759,740*	*4,035,280*		*4,035,280*
Employee Benefits	*834,620*	*963,410*		*963,410*
Employee Health & Dental	*393,560*	*394,860*		*394,860*
Total Personal Services	**4,987,920**	**5,393,550**	**-**	**5,393,550**
Contractual Services				
6180 Other Professional Services	**46,900**	**46,900**	**-**	**46,900**
Bio-hazard disposal		*500*		*500*
Bio-hazard Waste Disposal		*1,000*		*1,000*
Breathing Air Quality Testing		*1,000*		*1,000*
Cardiac Monitor / EMS Equipment Testing and Certification		*2,500*		*2,500*
Dispatch and Maintenance Increases		*3,000*		*3,000*
Extrication equipment inspection & maintenance		*1,000*		*1,000*
Extrication Equipment Servicing		*3,000*		*3,000*
Fitness Equipment Annual Inspection / Service		*2,400*		*2,400*
Ground ladder inspection & maintenance		*2,500*		*2,500*
Ground Ladder Structural Integrity Testing		*2,000*		*2,000*
NWPS Fitness equipment inspection & repair		*3,000*		*3,000*
Physicals		*15,000*		*15,000*
SCBA Flow Testing and Annual Maintenance		*7,500*		*7,500*
SCBA inspection & maintenance		*2,500*		*2,500*
6220 Telephone Service	**22,620**	**22,620**	**-**	**22,620**
Communication Charges		*17,250*		*17,250*
NWPS telephone services		*5,370*		*5,370*
6230 Electricity	**21,150**	**21,150**	**-**	**21,150**
NWPS electricity		*21,150*		*21,150*
6240 Gas	**4,000**	**4,000**	**-**	**4,000**
NWPS gas		*4,000*		*4,000*
6250 Water	**3,000**	**3,000**	**-**	**3,000**
NWPS water		*3,000*		*3,000*
6251 Contractual Obligations	**390,380**	**390,380**	**-**	**390,380**
NWPS contractual obligations		*8,600*		*8,600*
Phoenix FD Dispatch and CAD Maintenance Fees		*381,780*		*381,780*
6280 Internal Printing/Copy Charges	**1,480**	**1,800**	**-**	**1,800**
6281 Risk Management Charges	**161,940**	**161,420**	**-**	**161,420**
6282 Equipment Management Charges	**92,210**	**92,210**	**-**	**92,210**

Operating Budget Detail

Fund: General Fund

Division: 101 -6330 - Fire - Intervention Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6330 Contractual Maint./Vehicles	**115,000**	**115,000**	**-**	**115,000**
Contractual fire apparatus repair and maintenance		*115,000*		*115,000*
6570 Printing	**2,500**	**2,500**	**-**	**2,500**
NWPS printing		*2,500*		*2,500*
6720 R&M Machinery and Equipment	**7,000**	**7,000**	**-**	**7,000**
Fitness Equipment		*2,000*		*2,000*
NWPS R&M Machinery and Equipment		*2,500*		*2,500*
Station Furniture / Appliances		*2,500*		*2,500*
6730 R&M Buildings	**7,410**	**7,410**	**-**	**7,410**
Building Fixtures		*2,660*		*2,660*
NWPS R&M buildings		*1,750*		*1,750*
Water Softener Maintenance / Repairs		*3,000*		*3,000*
6820 R&M Communication Equipment	**13,020**	**13,020**	**-**	**13,020**
Dispatch and Maintenance Increases		*5,000*		*5,000*
Headsets		*2,520*		*2,520*
Portable radio maintenance		*5,500*		*5,500*
Total Contractual Services	**888,610**	**888,410**	**-**	**888,410**
Commodities				
7010 General Office Supplies	**2,000**	**2,000**	**-**	**2,000**
NWPS general office supplies		*2,000*		*2,000*
7060 Janitorial Supplies	**9,830**	**9,830**	**-**	**9,830**
Janitorial Supplies		*6,330*		*6,330*
NWPS janitoral supplies		*3,500*		*3,500*
7140 Furnishings	**4,240**	**4,240**	**-**	**4,240**
Fire Station Furniture and Appliances		*1,740*		*1,740*
NWPS Furnishings		*2,500*		*2,500*
7165 Other Equipment	**28,550**	**28,550**	**-**	**28,550**
Firefighting tools & equipment		*3,500*		*3,500*
Firefighting Tools and Equipment		*17,050*		*17,050*
Technical Rescue Equipment		*8,000*		*8,000*
7200 Uniform Purchase	**46,050**	**46,050**	**-**	**46,050**
Uniform Purchase		*11,750*		*11,750*
Uniforms		*34,300*		*34,300*
7230 Safety Apparel/Equipment	**24,800**	**24,800**	**-**	**24,800**
Replacement Fund - Thermal Imaging Cameras		*15,000*		*15,000*
Safety Apparel/Equipment		*9,800*		*9,800*
7240 EMT Supplies	**30,420**	**30,420**	**-**	**30,420**
EMS Equipment		*3,000*		*3,000*
EMT Supplies		*3,000*		*3,000*
Non-restockable supplies		*16,420*		*16,420*
Pharmaceuticals		*8,000*		*8,000*
7410 Parts	**5,000**	**5,000**	**-**	**5,000**
Sales tax on vehicle maintenance parts		*5,000*		*5,000*

Operating Budget Detail

Fund: General Fund

Division: 101 -6330 - Fire - Intervention Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7430 Tires, Tubes and Batteries	**30,000**	**30,000**	**-**	**30,000**
Apparatus tires		*30,000*		*30,000*
7990 Other Supplies	**21,100**	**21,100**	**-**	**21,100**
Firefighting Foam		*11,000*		*11,000*
Gas Monitor Cartridges		*2,000*		*2,000*
NWPS Other supplies		*4,600*		*4,600*
SCBA Parts and Supplies		*3,500*		*3,500*
Total Commodities	**201,990**	**201,990**	**-**	**201,990**
Capital Outlay				
8120 Vehicles	**-**	**-**	**-**	**-**
Total Capital Outlay	**-**	**-**	**-**	**-**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**366,170**	**347,220**	**(23,180)**	**324,040**
Vehicle Replacement Contribution		*347,220*		*347,220*
Vehicle Replacement Credits			*(23,180)*	*(23,180)*
9863 Transfer Out 603--Equipment Replacement	**108,720**	**59,110**	**-**	**59,110**
Technology Replacement Contribution		*59,110*		*59,110*
Total Transfers Out	**474,890**	**406,330**	**(23,180)**	**383,150**
Total Fire - Intervention Services	**6,553,410**	**6,890,280**	**(23,180)**	**6,867,100**

Division: 101 -6360 - PIR Race Fire Overtime

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	**76,260**	**77,370**	**-**	**77,370**
Salaries & Wages	*60,000*	*60,000*		*60,000*
Employee Benefits	*16,260*	*17,370*		*17,370*
Total Personal Services	**76,260**	**77,370**	**-**	**77,370**
Contractual Services				
6180 Other Professional Services	**25,000**	**25,000**	**-**	**25,000**
PIR Unified Command Center		*25,000*		*25,000*
6330 Contractual Maint./Vehicles	**-**	**-**	**-**	**-**
6990 Other Miscellaneous	**-**	**-**	**-**	**-**
Total Contractual Services	**25,000**	**25,000**	**-**	**25,000**
Commodities				
7165 Other Equipment	**-**	**-**	**-**	**-**
7230 Safety Apparel/Equipment	**-**	**-**	**-**	**-**
7420 Fuel	**-**	**-**	**-**	**-**
Total Commodities	**-**	**-**	**-**	**-**
Total PIR Race Fire Overtime	**101,260**	**102,370**	**-**	**102,370**

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6310 - Fire - Administration

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services					
6230	**Electricity**	**21,160**	**21,160**	**-**	**21,160**
6240	**Gas**	**4,000**	**4,000**	**-**	**4,000**
6250	**Water**	**3,000**	**3,000**	**-**	**3,000**
6281	**Risk Management Charges**	**2,720**	**2,720**	**-**	**2,720**
	Total Contractual Services	**30,880**	**30,880**	**-**	**30,880**
Commodities					
7010	**General Office Supplies**	**2,000**	**2,000**	**-**	**2,000**
7060	**Janitorial Supplies**	**3,000**	**3,000**	**-**	**3,000**
	Total Commodities	**5,000**	**5,000**	**-**	**5,000**
Transfers Out					
9839	**Transfer Out 319--Fire Development**	**-**	**-**	**360,000**	**360,000**
	Ambulance Purchases			*360,000*	*360,000*
	Total Transfers Out	**-**	**-**	**360,000**	**360,000**
Total Fire - Administration		**35,880**	**35,880**	**360,000**	**395,880**

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6330 - Fire - Intervention Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Fire Captain	3.00	3.00		3.00
Fire Engineer	4.00	4.00		4.00
Battalion Chief	1.00	1.00		1.00
Firefighter	7.00	7.00		7.00
Total Authorized FTE	**15.00**	**15.00**		**15.00**
Personal Services				
5000 Personal Services	**1,546,630**	**1,617,980**	**-**	**1,617,980**
Salaries & Wages	*1,179,130*	*1,236,030*		*1,236,030*
Employee Benefits	*260,280*	*293,350*		*293,350*
Employee Health & Dental	*107,220*	*88,600*		*88,600*
Total Personal Services	**1,546,630**	**1,617,980**	**-**	**1,617,980**
Contractual Services				
6180 Other Professional Services	**2,000**	**2,000**	**-**	**2,000**
Dispatch and Maintenance Increases		*2,000*		*2,000*
6220 Telephone Service	**8,370**	**8,370**	**-**	**8,370**
Communication Charges		*8,370*		*8,370*
6251 Contractual Obligations	**33,050**	**33,050**	**-**	**33,050**
Dispatch and Maintenance Increases		*24,000*		*24,000*
Phoenix Fire Department Dispatch and CAD Maintenance Fees		*9,050*		*9,050*
6280 Internal Printing/Copy Charges	**750**	**1,400**	**-**	**1,400**
6281 Risk Management Charges	**46,150**	**45,560**	**-**	**45,560**
6282 Equipment Management Charges	**31,980**	**31,980**	**-**	**31,980**
6330 Contractual Maint./Vehicles	**30,000**	**30,000**	**-**	**30,000**
Contractual fire apparatus repair and maintenance		*30,000*		*30,000*
6820 R&M Communication Equipment	**3,000**	**3,000**	**-**	**3,000**
Dispatch and Maintenance Increases		*3,000*		*3,000*
Total Contractual Services	**155,300**	**155,360**	**-**	**155,360**
Commodities				
7200 Uniform Purchase	**22,700**	**22,700**	**-**	**22,700**
7230 Safety Apparel/Equipment	**-**	**-**	**40,000**	**40,000**
Protective Clothing replacement fund. - Carryover			*40,000*	*40,000*
Total Commodities	**22,700**	**22,700**	**40,000**	**62,700**
Other				
9999 Restricted Use	**20,000**	**20,000**	**-**	**20,000**
Protective Clothing Replacement Fund		*20,000*		*20,000*
Total Other	**20,000**	**20,000**	**-**	**20,000**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**43,000**	**43,000**	**-**	**43,000**
Vehicle Replacement Contribution		*43,000*		*43,000*

Operating Budget Detail

Fund: Public Safety Dedicated Sales Tax

Division: 235 -6330 - Fire - Intervention Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**34,520**	**31,570**	**-**	**31,570**
Technology Replacement Contribution		*31,570*		*31,570*
Total Transfers Out	**77,520**	**74,570**	**-**	**74,570**
Total Fire - Intervention Services	**1,822,150**	**1,890,610**	**40,000**	**1,930,610**

Economic Development

Commerce

Employment Growth

Business Retention

Department Description

The mission of the Avondale Economic Development Department is to attract and preserve quality retail, commercial, light industrial and office development opportunities that create and enhance employment opportunities and expand the tax base in our community. The four primary areas of focus include:

-To market Avondale as a premier location for retail, commercial, industrial, and office development
-To provide assistance to the development community to attract and retain businesses
-To develop plans and implementation strategies to attract new business opportunities
-To develop and implement a business retention program

FY 2015-2016 Highlights

- ☐ Successfully located a new manufacturing company, Copper State Rubber, that will bring over 100 jobs and $15 million in capital investment to the city.
- ☐ Successfully located a new healthcare company, Legacy Assisted Living, that will bring over 100 jobs and $18 million in capital investment to the city.
- ☐ Established a new incentive program, Accelerate Opportunity Now, to support residential and commercial development throughout the City.
- ☐ Successfully located two companies, EPS Group Inc. and Phoenix West Commercial, to the Avondale Corporate Center.
- ☐ Successfully located two companies, EPS Group Inc. and Phoenix West Commercial, to the Avondale Corporate Center, bringing total building occupancy rate to 90%.
- ☐ Successfully located eleven (11) new retail businesses to the city.
- ☐ Actively worked with businesses, site selectors, and brokers to reduce office and retail vacancy rates throughout the city to 6.6% and 4.5%, respectively.
- ☐ Partnered with Neighborhood and Family Services, Wells Fargo, and Prestamos CDFI, LLC , to provide funding to local start-ups and existing businesses that completed four business development workshops and participated in a pitch competition.
- ☐ Successfully located a new behavioral health hospital, Copper Springs Hospital, that will bring over 150 jobs and $15 million in capital investment to the city.

Economic Development

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Encourage Build-Out in Residential Housing Opportunities that Support Diverse Housing Options*

- ☐ Engage with development community to showcase existing and shovel-ready sites for office, retail, and multi-family housing in City Center.

Council Goal: *Encourage Development of Businesses in Healthcare, Technology, and Advanced Manufacturing.*

- ☐ Engage development community and businesses to bring focus to McDowell Road as the city's medical corridor.

Economic Development

Economic Development

Strategic Initiative: *Foster Sustainable Community Development*

- ☐ Initiate prospect meetings/site/tours/community visits. Staff will market all available properties, buildings to perspective clients and development partners to showcase the investment opportunities that are available in Avondale. Quarterly update visits will be provided to Site Selectors, Commercial Brokers, GPEC & ACA Business Attraction liaisons to insure they have all of the latest data regarding our available assets.

Council Goal: *Ensure City has Financial Capacities to Support Development*

- ☐ Advocate at the legislature for stronger and more effective economic development tools.

Council Goal: *Maintain and Expand Quality Infrastructure and Improve Connectivity to City Amenities*

- ☐ Collaborate with various City departments to understand and eliminate barriers to quality development and construction.

Strategic Initiative: *Create & Support Diverse Recreation & Entertainment Opportunities*

Council Goal: *Be Known – Promote Avondale*

- ☐ Staff will coordinate and attend prospect trips and trade shows with GPEC, Arizona Commerce Authority, Maricopa Association of Governments, and the Arizona-Mexico Commission. Market focus areas include California, Canada, and Mexico. Individual prospect visits will be analysis and vetted on a case by case basis.

Strategic Initiative: *Advocate for and Support Community-Oriented Lifelong Learning Opportunities*

Council Goal: *Expand Employment Opportunities to Residents through Job Training and Placement Program*

- ☐ Provide support to small businesses.

Council Goal: *Promote and Support School Readiness for Avondale Children*

- ☐ Align strategies with higher education providers to ensure students receive the skills necessary to expand workforce capabilities of the West Valley.

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

Council Goal: *Encourage a Flexible Environment Responsive to Market Trends*

- ☐ Respond to prospect inquiries in a timely manner. Projects that are E-Tracked from GPEC and/or Arizona Commerce Authority will be evaluated to determine if they are the proper fit for our community. Criteria must fulfill a targeted industry sector that creates quality jobs, provides significant Capital Investment, and improves the overall sustainability of the local economy. Staff will identify appropriate sites, insure the location is properly zoned, and has the required infrastructure. Staff will follow up as the project location is vetted, coordinate site visits, and work cooperatively with Development Services Project Manager to bring clients through our Development review and approval process.

Performance/Workload Indicators:	**FY 2014-15 Actuals**	**FY 2015-16 Projected**	**FY 2016-17 Projected**
Work with Development partners to locate new businesses in Avondale.	12	14	18
Number of responses to prospect inquiries.	66	80	80
Increase % square feet leased of citywide industrial, office, and retail sites.	89	90	95

Supplemental Summary: Economic Development

FTE	Description	Ongoing	Onetime	Total
-	Mortensen Property Acquisition Extension	-	81,000	81,000
-	Infill Incentive Program	-	94,000	94,000
-	Desert Springs	-	64,700	64,700
-	Economic Opportunities Fund	-	250,000	250,000
0.0	**Total Requests Economic Development**	**-**	**489,700**	**489,700**

Detailed Supplemental Report

Supplemental Detail

Title: **Economic Opportunities Fund** Amount: **$250,000**

Category: Council Goals **Related Council Goal:** Encourage Development of Bu

This supplemental includes additional funding to replenish the Economic Opportunities Fund and provide employment and/or infrastructure incentives related to prospective projects. This Fund was established by the City Council in early 2000's to assist the city in closing deals with prospective businesses and marketing efforts to further the City's recogition within the market.

FTE: 0 Priority: 1

Account Number:				Ongoing	Onetime
101	6700	6180	Ensure City Has Financial Capacity to Support Develo	0	250,000
			Totals	**0**	**250,000**

Title: **Desert Springs** Amount: **$64,700**

Category: Council Goals **Related Council Goal:** Encourage Development of Bu

Payment at $4,165 per house for the Desert Springs project. Desert Springs is expected to obtain 36 permits in FY 2017 to meet the milestones established in their development agreement with the City.

FTE: 0 Priority: 2

Account Number:				Ongoing	Onetime
101	6700	6180	Desert Springs	0	64,700
			Totals	**0**	**64,700**

Title: **Infill Incentive Program** Amount: **$94,000**

Category: Council Goals **Related Council Goal:** Encourage Development of Bu

FY 2017 funding for the Infill Incentive Program will support one commercial and three residential infill projects.

FTE: 0 Priority: 3

Account Number:				Ongoing	Onetime
101	6700	6180	Infill Incentive Program	0	94,000
			Totals	**0**	**94,000**

Supplemental Detail

Title: **Mortensen Property Acquisition Extension** Amount: **$81,000**

Category: Council Goals **Related Council Goal:** Encourage Development of Bu

"City can extend the option period in 180 day increments at a cost of $30,000 per period. The additional $21,000 is foryearly property tax payments."

FTE: 0 Priority: 4

Account Number:				Ongoing	Onetime
101	6700	6180	Mortensen Property Acquisition Extension	0	81,000
			Totals	**0**	**81,000**

Economic Development

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	485,081	509,191	527,150	527,150	500,793	531,690
Contractual Services	685,117	558,095	1,167,150	1,167,150	1,108,793	972,030
Commodities	1,913	3,136	2,900	2,900	2,755	2,900
Capital Outlay	7,732	-	-	-	-	-
Transfers Out	3,950	3,590	4,070	4,070	3,867	3,830
Total by Category	**1,183,793**	**1,074,012**	**1,701,270**	**1,701,270**	**1,616,207**	**1,510,450**
Expenditures by Division						
Economic Development	1,097,519	891,538	1,434,940	1,434,940	1,363,193	1,244,120
City Center Property Management	-	34,672	66,030	66,030	62,729	66,030
Avondale Corporate Center	86,274	147,802	200,300	200,300	190,285	200,300
Total by Division	**1,183,793**	**1,074,012**	**1,701,270**	**1,701,270**	**1,616,207**	**1,510,450**
Expenditures by Fund						
General Fund	1,183,793	1,074,012	1,701,270	1,701,270	1,616,207	1,510,450
Total by Fund	**1,183,793**	**1,074,012**	**1,701,270**	**1,701,270**	**1,616,207**	**1,510,450**
Authorized Positions by Division						
Economic Development	4.00	4.00	4.00	4.00	-	4.00
Total Authorized FTE	**4.00**	**4.00**	**4.00**	**4.00**	**-**	**4.00**

Economic Development

Operating Budget Detail

Fund: General Fund

Division: 101 -6700 - Economic Development

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Economic Development Director	1.00	1.00		1.00
Employment and Business Development Specialist	2.00	2.00		2.00
Economic Development Analyst	1.00	1.00		1.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**527,150**	**531,690**	**-**	**531,690**
Salaries & Wages	*411,980*	*414,140*		*414,140*
Employee Benefits	*85,160*	*87,400*		*87,400*
Employee Health & Dental	*30,010*	*30,150*		*30,150*
Total Personal Services	**527,150**	**531,690**	**-**	**531,690**
Contractual Services				
6180 Other Professional Services	**62,290**	**62,290**	**492,530**	**554,820**
Economic Opportunities Fund - Carryover			*492,530*	*492,530*
Gangplank		*60,000*		*60,000*
Professional Services		*2,290*		*2,290*
6210 Postage	**500**	**500**	**-**	**500**
6220 Telephone Service	**1,960**	**1,960**	**-**	**1,960**
Communication Charges		*1,960*		*1,960*
6251 Contractual Obligations	**54,400**	**56,206**	**-**	**56,206**
GPEC		*34,686*		*34,686*
Microsoft Dynamics CRM		*2,520*		*2,520*
SW Chamber of Commerce		*19,000*		*19,000*
6280 Internal Printing/Copy Charges	**-**	**4,000**	**-**	**4,000**
6281 Risk Management Charges	**60,930**	**59,480**	**-**	**59,480**
6325 Contractual Maint./Technology	**1,960**	**1,460**	**-**	**1,460**
Claritas		*1,100*		*1,100*
HealthTech Corridor website hosting		*360*		*360*
6500 Memberships	**6,590**	**5,340**	**-**	**5,340**
AZ Association for Economic Development (3)		*820*		*820*
AZ Business Incubation Assocation		*100*		*100*
AZ Hispanic Chamber of Commerce		*2,500*		*2,500*
ICMA (1)		*680*		*680*
International Council of Shopping Centers (2)		*190*		*190*
International Economic Development Council (2)		*280*		*280*
Leadership West (1)		*250*		*250*
Urban Land Institute (3)		*520*		*520*
6510 Mileage Reimbursement	**100**	**100**	**-**	**100**
6520 Training	**3,100**	**3,100**	**-**	**3,100**
AAED Luncheons		*350*		*350*
Miscellaneous Training		*1,950*		*1,950*
ULI Seminars		*800*		*800*

Economic Development

Operating Budget Detail

Fund: General Fund

Division: 101 -6700 - Economic Development

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6525 Marketing	**14,770**	**14,050**	**-**	**14,050**
Business Development		*870*		*870*
City Center		*4,590*		*4,590*
Membership, Contractual Obligations & Expanded Mar		*5,000*		*5,000*
Retail		*3,590*		*3,590*
6540 Meeting Expense	**2,000**	**2,500**	**-**	**2,500**
6550 Subscriptions	**200**	**200**	**-**	**200**
Phoenix Business Journal		*200*		*200*
6570 Printing	**1,000**	**1,814**	**-**	**1,814**
6590 Promotion and Publicity	**650**	**-**	**-**	**-**
6800 R&M Office Equipment	**2,570**	**2,570**	**-**	**2,570**
Internal Printing/Copy Charges		*2,570*		*2,570*
Total Contractual Services	**213,020**	**215,570**	**492,530**	**708,100**
Commodities				
7010 General Office Supplies	**500**	**500**	**-**	**500**
Total Commodities	**500**	**500**	**-**	**500**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**4,070**	**3,830**	**-**	**3,830**
Technology Replacement Contribution		*3,830*		*3,830*
Total Transfers Out	**4,070**	**3,830**	**-**	**3,830**
Total Economic Development	**744,740**	**751,590**	**492,530**	**1,244,120**

Division: 101 -6715 - City Center Property Management

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6221 Security Services	**1,770**	**1,770**	**-**	**1,770**
City Center Fire alarm monitoring		*1,770*		*1,770*
6230 Electricity	**5,100**	**5,100**	**-**	**5,100**
City Center Exterior Lighting & Fire Monitoring Electricity		*4,000*		*4,000*
City Center Monument Sign Electricity		*1,100*		*1,100*
6250 Water	**12,500**	**12,500**	**-**	**12,500**
City Center Landscaping Water		*12,500*		*12,500*
6320 Contractual Maint./Building & Grounds	**46,660**	**46,660**	**-**	**46,660**
City Center Exterminating		*500*		*500*
City Center HVAC maintenance		*4,000*		*4,000*
City Center Landscaping		*40,000*		*40,000*
City Center Window washing		*2,160*		*2,160*
Total Contractual Services	**66,030**	**66,030**	**-**	**66,030**
Total City Center Property Management	**66,030**	**66,030**	**-**	**66,030**

Operating Budget Detail

Fund: General Fund

Division: 101 -6720 - Avondale Corporate Center

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6180 Other Professional Services	**24,840**	**24,840**	**-**	**24,840**
Avondale Corporate Center - Kennedy-Wilson Properties of Arizona		*19,800*		*19,800*
Property Management Contract with Kennedy Wilson Properties of Arizona, LTD		*5,040*		*5,040*
6230 Electricity	**70,400**	**70,400**	**-**	**70,400**
Avondale Corporate Center		*70,400*		*70,400*
6250 Water	**7,000**	**7,000**	**-**	**7,000**
Avondale Corporate Center		*7,000*		*7,000*
6270 Refuse Collection	**670**	**670**	**-**	**670**
Avondale Corporate Center		*670*		*670*
6281 Risk Management Charges	**5,340**	**5,340**	**-**	**5,340**
6320 Contractual Maint./Building & Grounds	**82,650**	**82,650**	**-**	**82,650**
Avondale Corporate Center		*82,650*		*82,650*
6500 Memberships	**7,000**	**7,000**	**-**	**7,000**
Avondale Corporate Center		*7,000*		*7,000*
Total Contractual Services	**197,900**	**197,900**	**-**	**197,900**
Commodities				
7060 Janitorial Supplies	**2,400**	**2,400**	**-**	**2,400**
Avondale Corporate Center		*2,400*		*2,400*
Total Commodities	**2,400**	**2,400**	**-**	**2,400**
Total Avondale Corporate Center	**200,300**	**200,300**	**-**	**200,300**

Parks, Recreation and Libraries

Parks & Recreation

Library Services

Facilities & Grounds

Department Description

The Parks, Recreation, and Libraries Department's areas of responsibility are to administer the city's two libraries, administer the city's Recreation division and public activities, and oversee parks, building and facility maintenance.

Library - The Avondale Public Library brings people, information and ideas together to enrich lives and build community. The library provides: materials in a variety of formats, story times, interlibrary loans, computers with Internet access and Microsoft Office products, computer classes, WiFi, reference services, a summer reading program, STEM programming for youth, teen activities, book discussions, online databases, virtual library services including E-books, study rooms, meeting rooms, the Tumblebook Library, Gale Courses online classes and volunteer opportunities.

Parks & Recreation - The Park and Recreation division seeks to preserve and enhance the high quality of life for those who live and work in our community. Recreation services include citywide special events, sports programs and leisure classes for all ages, youth summer/after school camps and programs as well as park and facility reservations. Parks services include quality play spaces within neighborhood areas, quality citywide sports facilities for baseball, softball, soccer, etc., trails, open spaces, and community gathering spaces.

Building Maintenance - the Building Maintenance division is responsible for providing and maintaining clean, safe, and comfortable environments for the citizens and staff of the City of Avondale. Building maintenance services include: high quality janitorial services, upgrade and enhancement of the appearance and function of all public buildings, compliance with applicable codes, laws, rules, and regulations, preservation and maintainenance of the City of Avondale's assets and infrastructure, management of City departments' moves or renovations.

Grounds Maintenance - The Grounds Maintenance division is responsible for maintaining all City parks and building grounds in a clean, green and safe condition for the citizens and staff of Avondale. This function is accomplished through a combination of staff and contract maintenance. Grounds maintenance services include cleaning, upgrade and enhancement of City owned grounds, parks and turf areas, including ball fields, soccer fields, basketball courts, volleyball courts, and lighting.

FY 2015-2016 Highlights

- Friendship Park is scheduled to receive a $3.2 M upgrade to include a splash park area, two new playgrounds, a new restroom building and renovation of the oldest restroom, group picnic shelters and barbecure grill area, additional parking to support park activities and more.Design renovations are complete and the project is scheduled to begin construction by May 1. Once completed, the primary entrance to the park will be changed and relocated to the traffic signal, and wayfinding signage will be modifed to reflect these changes. The improvements reflect Council's vision to meet changing demands from our residents.

Parks, Recreation & Libraries

FY 2015-2016 Highlights

- Avondale Special Events - Out & About - the special event series continues to be very popular with our community. New this year was a Comedy Night at the EMCC Performing Arts Center and it proved to be very popular with our audience. Thousands of residents continue to enjoy and appreciate the free activities and events such as RAN/GAIN Night, WinterFest, KidFest, Tale of Two Cities, Tres Rios Nature Festival and Viva Fiesta.
- The Avondale Library extended its materials collection with the new Beyond Books Collection. The goals of this collection are to promote healthier living in Avondale and to expand the library's range of resources to include a collection of unique items which we hope will promote an increase of interest in library services. It also reflects change from typical library systems and adaptability to meet new demands from our community.
- The Library staff interacted with hundreds of school children through hosting school tours of the libraries and outreach events at several local schools. Library staff hosted seven school tours of the libraries and participated in twelve outreach events at schools. The relationship with the Avondale School District also remains strong as partnering agencies advocate for Read On Avondale to improve the literacy of our youth.
- Sports division continues to grow and expand offerings to Avondale Residents. Over 300 youth participated in the City of Avondale sponsored soccer league. Adult softball had over 1300 participants in the Avondale League.
- Three high school seniors from La Joya Community High School worked with Library staff to start a successful creative expressions program called Soulful Expressions Open Mic Nights. These monthly performances draw artists from around the west valley who get up on stage and share original works of poetry, song, choreographed dance and impersonation monologs.
- The Facilities Maintenance team achieved a high customer service percentage as measured by the Internal City Customer Survey for year 2015 of 93 %.
- Fred Campbell Park and Friendship Park both received new playgrounds. Both playgrounds were selected by the Avondale Community through public meetings, social media and online voting.
- Library staff organized and put on the Second Annual STEM Fest at the Civic Center Library which drew over 200 people. Participating in the event were the Phoenix Zoo, ASU, SRP, APS, Glendale Community College's Astro Club, Estrella Mountain Regional Park, The Robot Ambassador, the Arizona State Library, the City of Avondale Engineering staff, and Library staff.
- The parks and recreation division successfully played host between Friendship Park and Festival Fields to 29 regional tournaments. These tournaments ranged from lacross to fast pitch softball, baseball and soccer.
- The library was awarded two Library Services and Technology Act grants totaling $30,500 which will be used for collaborative space furnishings and the Beyond Books Collection.
- Facilities Division coordinated and managed the installation of new flooring at the Resource Center, upgrading the annex conference space and child play area.
- The Facilities Division replaced 3 HVAC units in-house for a significant savings of 55% less than bid by mechanical contractors.

Parks, Recreation & Libraries

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Maintain and Expand Quality Infrastructure and Improve Connectivity to City Amenities*

- Increase efficiency and reduce cost by utilizing vendors for unskilled preventive maintenance, freeing our maintenance staff to focus high cost repairs.
- Upgrade city facilities, buildings, and fixtures to energy efficient materials and processes.
- Enhance and upgrade open spaces to include trails development, outdoor recreation, and nature festivals and events.

Strategic Initiative: *Create & Support Diverse Recreation & Entertainment Opportunities*

Council Goal: *Be Known – Promote Avondale*

- Cross promote PRLD programming between divisions in order to make the public aware of the variety of educational and recreational activities in the City

Parks, Recreation & Libraries

Parks, Recreation & Libraries

Strategic Initiative: *Create & Support Diverse Recreation & Entertainment Opportunities*

Council Goal: *Provide Multigenerational Recreation Events and Programs*

- ☐ Develop high quality, cost recoverable programs, activities, and special events that impact Economic Development and resident Quality of Life. Develop and implement digital literacy programs for youth and adults

Strategic Initiative: *Advocate for and Support Community-Oriented Lifelong Learning Opportunities*

Council Goal: *Promote and Support School Readiness for Avondale Children*

- ☐ Develop a year-round reading program working in conjunction with our Read-on Avondale partners

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

Council Goal: *Encourage a Flexible Environment Responsive to Market Trends*

- ☐ Provide training opportunities for staff to enhance their customer service, managerial, cross training abilities, planning, and job function skills.

Council Goal: *Improve External and Internal Customer Service Delivery*

- ☐ Implement a preventive maintenance program, equipment inventory, and comprehensive replacement schedule.

Performance/Workload Indicators:	**FY 2014-15 Actuals**	**FY 2015-16 Projected**	**FY 2016-17 Projected**
Increase teen and adult program participation by 10% annually	2101	2311	2542
Increase library's satisfaction ratings by 3% annually	64%	66%	68%
Increase library virtual patron count annually 5%	153,878	161,572	169,650
Achieve an annual Facilities Division Customer Service rating of greater than 90%.	90.4%	95%	95%
Achieve an annual Facilities Division Overall Satisfaction rating of greater than 90%.	86.9%	90%	95%
Increase participants registered for recreation classes annually by 5%	215	315	415
Increase participation in youth and adult sports programs by 10%	1600	1800	2000
Increase ramada rentals in the parks by 10% annually	45	60	75
Increase the number of annual sports tournaments held in the parks by 10%	29	35	40
Example: Repond to customer inquiries within 1 business day 95% of the time (percentage).			

Supplemental Summary: **Parks Recreation and Libraries**

FTE	Description	Ongoing	Onetime	Total
-	Billy Moore Days Celebration	-	100,000	100,000
-	Registration Software Replacement	-	170,000	170,000
-	3M Service Agreement Increase	5,000	-	5,000
-	3M Self Check Systems Replacement	-	50,580	50,580
0.5	Recreation Specialist	30,450	1,250	31,700
-	Western Avenue Holiday Lighting	-	56,710	56,710
-	Siemens HVAC contract Annual Increase	4,610	-	4,610
-	Increase In Parks Water Fund for Splash Pad	30,000	-	30,000
-	Crystal Gardens Concrete Border	-	100,000	100,000
-	Sports Turf & Field Renovation	18,120	6,200	24,320
0.5	**Total Requests Parks Recreation and Libraries**	**88,180**	**484,740**	**572,920**

Detailed Supplemental Report

Supplemental Detail

Title: **Billy Moore Days Celebration** Amount: **$100,000**

Category: New Program/Enhanced Service **Related Council Goal:** Provide Multigenerational Recr

This request is for planning and implementation of Billy Moore Days, which may include activities such as carnival rides and games, performing arts and music acts as part of stage entertainment, parade, food and other various activities for the entire family to enjoy.

FTE: 0 Priority:

Account Number:				Ongoing	Onetime
101	8125	6181	Billy More Days Celebration	0	100,000
			Totals	**0**	**100,000**

Title: **Increase In Parks Water Fund for Splash Pad** Amount: **$30,000**

Category: New Facilities **Related Council Goal:** Provide Multigenerational Recr

We are making a 3.1 million dollar overhaul of Friendship Park which sits on 55 acres and is located at 12325 W. McDowell Road. Playgrounds, restrooms, and parking areas have aged and need to be renovated. The new renovations will consist of adding more parking, more picnic shelters, new restrooms, new playgrounds, and a splash pad. The splash pad will be operated for 6 months a year, with that, we are looking at an increase in water usage.

FTE: 0 Priority: 1

Account Number:				Ongoing	Onetime
101	5220	6250	Splash Pad Water Increase	30,000	0
			Totals	**30,000**	**0**

Title: **Siemens HVAC contract Annual Increase** Amount: **$4,610**

Category: Inflationary **Related Council Goal:** Maintain and Expand Quality In

An ongoing increase of $9,228 is requested for the existing 20 year heating, ventilating and Air Conditioning maintenance contract with Siemens Mechanical. This is a 20 year contract for the maintenance of the Civic Center campus A/C mechanical system. We are currently in year 14 of the 20 year contract. The contract terms stipulate an annual escalation. The escalation for last year 2015/2016 was $4,614.00 and was submitted as a onetime supplemental. This request will capture last year's increase and this year's increase of $4,614. Moving forward this will be an ongoing supplemental for one year only adding to the previous year's increase.

FTE: 0 Priority: 2

Account Number:				Ongoing	Onetime
101	5420	6320	Siemens HVAC contract Annual Increase	4,610	0
			Totals	**4,610**	**0**

Supplemental Detail

Title: **3M Service Agreement Increase** Amount: **$5,000**

Category: Inflationary **Related Council Goal:** Maintain and Expand Quality In

$5,000 is requested for an ongoing supplemental to cover annual increases to our 3M service agreement. 3M provides the equipment and technology that allows library patrons to check-out and check-in library materials. Since fiscal year 2012 the cost for the Library's 3M service contract has increased by $6,485. While the library's budget has absorbed the increases in years past, the amount is now impacting our ability to maintain other areas of service.

FTE: 0 Priority: 3

Account Number:				Ongoing	Onetime
101	8110	6310	3M Service Agreement Increase for Library	5,000	0
			Totals	**5,000**	**0**

Title: **Western Avenue Holiday Lighting** Amount: **$56,710**

Category: New Program/Enhanced Service **Related Council Goal:** Provide Multigenerational Recr

The City Council has requested that the City sponsor a festive holiday light display on Western Avenue. The goal of the display is to provide a holiday amenity to the community while attracting visitors to Western Avenue. The holiday specific decorations will be displayed from December through January, East to West along Western Avenue from Dysart to Central. This is the holiday supplemental decorations only. Permanent white lighting has been installed in trees along Western Avenue. The holiday specific decorations include:
- Holiday specific lights and decorations along the designated sections of Western Avenue
- An animated light show in Sernas Plaza on each weekend from December to January

FTE: 0 Priority: 5

Account Number:				Ongoing	Onetime
101	8125	6181	Holiday Lighting	0	56,710
			Totals	**0**	**56,710**

Supplemental Detail

Title: **Sports Turf & Field Renovation** Amount: **$24,320**

Category: Council Goals **Related Council Goal:** Provide Multigenerational Recr

This request is to rebuild and sustain quality sports fields at Friendship, Festival Fields, and Donnie Hale Parks. The total cost to accomplish this objective using in-house materials, supplies and labor is $122,000. Costs are divided in the following areas: $75,400 is for materials to restore and properly maintain the sports turf areas, such as fertilizer, stabilizer to maintain the infields, top dressing soil, and grass seed to fill bare and worn areas. $10,750 is for contractual services that is specialized in leveling infields and properly distributing top soil on three fields each year, and rotated on a three-year cycle. $6,200 is a one-time request to purchase fertilizer spreaders to distribute seed and fertilizer on turf areas throughout the year. And $29,650 is for part-time staff to properly manage and maintain infields and sport turf areas in an appropriate manner.

The actual budget impact for this supplemental is $24,320; $6,200 is one-time costs, and $18,120 is ongoing costs. The current cost for service at Friendship, Donnie Hale and Festival Fields provided by our park maintenance contractor is $230,040 per year. Of that amount, the cost to maintain the infields and sports turf is $97,680 (does not include mowing). We have experienced rapid depreciation of the sport turf and sports fields over the past several years and many of the host tournament vendors and program participants are constantly making negative comments about the quality of grass, field conditions, and concerns for safety to their participants. The park maintenance contractors have not provided adequate proof they are knowledgeable about managing and maintaining highly used sports turf areas. Therefore, Staff's recommendation is to reduce the current contract by $97,680 and use that funding to help offset costs for managing and maintaining infields and sport turf area with the exception of mowing of all turf areas.

FTE: 0 Priority: 6

Account Number:				Ongoing	Onetime
101	5220	5010	Part Time Staff Hours	18,120	0
101	5220	7165	Fertilizer Spreader	0	6,200
			Totals	**18,120**	**6,200**

Supplemental Detail

Title: **3M Self Check Systems Replacement** Amount: **$50,580**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

This is a one-time supplemental for $50,576 and covers replacement of out-of-date 3M PCs, software and hardware at both libraries. $15,490 will allow us to purchase five new Windows 7 PCs. Currently we have four of five 3M self-check PCs running on Windows XP which is no longer supported by Microsoft and the 5th is running Windows Vista which is due to end in 2017. The impact would be a more stable and secure checkout process for patrons.
$12,992 would be used to replace 4 older checkout kiosk table-tops which are built using an older configuration that is hard for patrons to use. The difficulty of use of the older configurations causes a lot of incorrect checkouts and false alarms. New kiosk table-tops would reduce false alarms and customer embarrassment from setting off alarms.
$12,100 would purchase four staff workstations that would allow customer service desk PCs to support RFID security and materials management. This would streamline customer service at the customer service desk, lower wait times and false alarms at the security gates.
$9,994 would replace five self-checkout kiosk monitors. Our current monitors are showing serious signs of wear in the form of burned-in images, and they're not compatible with the newest 3M check-out software interface. Five new 19" widescreen monitor upgrade kits would improve the usability of the units in function and aesthetic.

FTE: 0 Priority: 7

Account Number:				Ongoing	Onetime
101	8100	6283	3M self-check equipment replacement	0	14,160
101	8105	6283	3M self-check equipment replacement	0	36,420
			Totals	**0**	**50,580**

Supplemental Detail

Title: **Recreation Specialist** Amount: **$31,700**

Category: Available Revenue **Related Council Goal:** Provide Multigenerational Recr

The Recreation Division of PRLD is requesting a .5 FTE with benefits that would supplement the current .5 FTE non-benefitted position that already exists. The goal is to create a new 1 FTE for the recreation department. This additional .5FTE position would assist with the expansion of current recreation programs primary sports and classes for all ages. These programs are cost recovery and annually bring in increased revenue to the general fund budget. A total of $21,520 is available to fill the position at a .5FTE rate. The position is currently vacant, but will be filled upon the disposition of this request.

FTE: 0.5 Priority: 8

Account Number:				Ongoing	Onetime
101	8125	5010	Salaries and Wages	17,860	0
101	8125	5110	O.A.S.D.I.	1,110	0
101	8125	5120	Az State Retirement	2,050	0
101	8125	5160	Health Insurance	7,810	0
101	8125	5180	Dental Insurance	550	0
101	8125	5190	Workers' Compensation	130	0
101	8125	5220	Medicare	260	0
101	8125	6325	Contractual Maint./Technology	380	0
101	8125	7080	Phone-Voicemail Only	0	50
101	8125	7085	Desktop	0	1,200
101	8125	9863	Replacement Fund Contribution	300	0
			Totals	**30,450**	**1,250**

Title: **Crystal Gardens Concrete Border** Amount: **$100,000**

Category: New Program/Enhanced Service **Related Council Goal:** Maintain Community Safety for

This ongoing request of $50,000 will provide for the replacement of the metal border that separates the turf area from the decomposed granite walking trail around the lakes at Crystal Gardens. The metal border has become a safety hazard to citizens as it further deteriorates. The city landscape contractor trims pieces of the metal border as needed, but further deterioration will present a safety liability.

A design with project specifications was performed by Logan Simpson Landscape Architects. The original project total cost was estimated at $250,000 dollars, but since the project has been competitively bid, the projected total project cost is $500,000. To date, the City has invested $100,000 into the replacement with one-time funding in the amount of $50,000 in FY 2014-2015 and 2015-2016. The remaining project cost is $400,000. Staff is requesting $50,000 dollars annually be approved over the next eight years to complete the project.

FTE: 0 Priority: 11

Account Number:				Ongoing	Onetime
101	5220	6731	Replace Crystal Gardens Concrete Border	0	100,000
			Totals	**0**	**100,000**

Supplemental Detail

Title: **Registration Software Replacement** Amount: **$170,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Provide Multigenerational Recr

This request is to replace the registration software that is scheduled to be obsolete by November 2017. Registration software automates all registrations, rentals, reservations and allocations as well as providing convenient online registration systems for our residents to sign up for activities without waiting in lines, or coming to city hall during operating hours to register for various programs and classes.

The current recreation registration system that is in place has been in existence since late 2006. The registration system is being phased out by the company that is currently providing the software and support to sustain the system. As of December 2017 the current recreation software will no longer be available and the new software will need to be in place. The Recreation division currently uses the software to register participants for classes, sports and programs. The parks division uses the software for the rental and allocations of sports turf fields for tournaments and league play. This software also helps to manage the usage of the fields and tracking of field closures for maintenance

FTE: 0 Priority: 12

Account Number:				Ongoing	Onetime
101	8125	6325	Recreation Software Purchase	0	170,000
			Totals	**0**	**170,000**

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	1,975,939	2,191,102	1,768,760	1,791,010	1,680,322	1,815,340
Contractual Services	3,442,192	3,523,280	3,952,945	3,849,719	3,755,298	3,311,245
Commodities	374,845	348,821	236,245	322,721	224,433	155,595
Capital Outlay	16,501	198,532	-	-	-	-
Other	(348,460)	(383,300)	(383,300)	(383,300)	(364,135)	207,950
Transfers Out	162,310	153,340	171,750	171,750	163,163	138,280
Total by Category	**5,623,327**	**6,031,775**	**5,746,400**	**5,751,900**	**5,459,080**	**5,628,410**
Expenditures by Division						
Grounds Maintenance	901,051	1,198,567	1,158,808	1,158,808	1,100,868	1,130,348
Building Maintenance	1,568,911	1,362,967	1,614,360	1,614,360	1,533,642	1,583,790
Congregate Meals	14,208	16,361	-	-	-	-
Home Delivered Meals	27,932	38,305	-	-	-	-
MCSO	8,343	14,647	-	-	-	-
PRL Administration	258,853	316,260	313,277	441,907	297,613	399,397
Library - Sam Garcia	487,489	545,489	539,270	539,995	512,307	517,140
Library - Civic Center	595,332	503,778	499,360	500,305	474,392	505,330
Library Administration	364,022	351,991	436,230	434,560	414,419	443,790
Recreation	941,981	1,234,713	1,185,095	1,056,465	1,125,840	1,048,235
Senior Nutrition	416,572	409,189	-	-	-	-
Other Grants	15,046	2,099	-	-	-	380
Library Grants	16,953	29,097	-	5,500	-	-
Community Action Program	6,634	8,312	-	-	-	-
Total by Division	**5,623,327**	**6,031,775**	**5,746,400**	**5,751,900**	**5,459,080**	**5,628,410**
Expenditures by Fund						
General Fund	5,168,122	5,583,078	5,746,400	5,746,400	5,459,080	5,628,030
Senior Nutrition	416,572	409,189	-	-	-	-
Community Action Program	6,634	8,312	-	-	-	-
Other Grants	15,046	2,099	-	-	-	380
Library Projects	16,953	29,097	-	5,500	-	-
Total by Fund	**5,623,327**	**6,031,775**	**5,746,400**	**5,751,900**	**5,459,080**	**5,628,410**
Authorized Positions by Division						
Grounds Maintenance	-	-	0.50	0.50	-	2.00
Building Maintenance	3.00	4.00	4.00	4.00	-	4.00
Congregate Meals	1.55	1.05	-	-	-	-
Home Delivered Meals	2.20	3.20	-	-	-	-
MCSO	1.15	1.65	-	-	-	-
Soc. Svcs - Senior Transportation	0.10	0.10	-	-	-	-
PRL Administration	2.00	2.00	2.00	2.00	-	3.00

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Authorized Positions by Division						
Library - Sam Garcia	7.50	5.00	6.25	6.25	-	6.25
Library - Civic Center	6.50	7.50	6.50	6.50	-	6.50
Library Administration	2.00	3.00	2.00	2.00	-	2.00
Recreation	7.00	5.50	5.00	5.00	-	2.50
Total Authorized FTE	**33.00**	**33.00**	**26.25**	**26.25**	**-**	**26.25**

Operating Budget Detail

Fund: General Fund

Division: 101 -5220 - Grounds Maintenance

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Park Assistant	0.50	1.00		1.00
Parks & Recreation Facilities Specialist	-	1.00		1.00
Total Authorized FTE	**0.50**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**31,800**	**102,290**	**-**	**102,290**
Salaries & Wages	*19,410*	*70,500*		*70,500*
Employee Benefits	*4,260*	*15,670*		*15,670*
Employee Health & Dental	*8,130*	*16,120*		*16,120*
Total Personal Services	**31,800**	**102,290**	**-**	**102,290**
Contractual Services				
6221 Security Services	**25,000**	**25,000**	**-**	**25,000**
6230 Electricity	**196,490**	**196,490**	**-**	**196,490**
City Center Exterior Lighting & Fire Monitoring Electricity		*(4,000)*		*(4,000)*
City Center Monument Sign Electricity		*(1,100)*		*(1,100)*
Electricity		*201,590*		*201,590*
6250 Water	**129,700**	**129,700**	**-**	**129,700**
6281 Risk Management Charges	**30,200**	**33,250**	**-**	**33,250**
6282 Equipment Management Charges	**700**	**700**	**-**	**700**
Parks Maintenance Vehicle (1 Gator)		*700*		*700*
6320 Contractual Maint./Building & Grounds	**404,240**	**405,240**	**-**	**405,240**
6325 Contractual Maint./Technology	**4,000**	**4,000**	**-**	**4,000**
Work Order & Asset Management System Licenses		*4,000*		*4,000*
6520 Training	**1,000**	**2,000**	**-**	**2,000**
6650 Other Rents	**4,000**	**4,000**	**-**	**4,000**
6731 R&M Grounds & Parks	**180,543**	**180,543**	**-**	**180,543**
Certified Playground Safety Inspections		*60,000*		*60,000*
R&M - Grounds and Parks		*120,543*		*120,543*
Total Contractual Services	**975,873**	**980,923**	**-**	**980,923**
Commodities				
7060 Janitorial Supplies	**10,000**	**9,000**	**-**	**9,000**
7230 Safety Apparel/Equipment	**6,000**	**4,500**	**-**	**4,500**
7310 Kitchen & Dining Supplies	**1,000**	**750**	**-**	**750**
Kitchen and Dining Supplies		*750*		*750*
7711 R&M Park Supplies	**27,135**	**27,885**	**-**	**27,885**
R & M Parts		*27,885*		*27,885*
7990 Other Supplies	**5,000**	**5,000**	**-**	**5,000**
Total Commodities	**49,135**	**47,135**	**-**	**47,135**
Total Grounds Maintenance	**1,056,808**	**1,130,348**	**-**	**1,130,348**

Operating Budget Detail

Fund: General Fund

Division: 101 -5420 - Building Maintenance

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Facilities Manager	1.00	1.00		1.00
Craftsperson	1.00	1.00		1.00
Building Maintenance Worker	2.00	2.00		2.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**351,800**	**346,410**	**-**	**346,410**
Salaries & Wages	*254,360*	*246,080*		*246,080*
Employee Benefits	*59,310*	*62,060*		*62,060*
Employee Health & Dental	*38,130*	*38,270*		*38,270*
Total Personal Services	**351,800**	**346,410**	**-**	**346,410**
Contractual Services				
6180 Other Professional Services	**4,800**	**4,800**	**-**	**4,800**
6220 Telephone Service	**1,560**	**1,560**	**-**	**1,560**
Communication Charges		*1,560*		*1,560*
6221 Security Services	**33,280**	**33,280**	**-**	**33,280**
Cox		*3,100*		*3,100*
Protection One		*5,800*		*5,800*
Signal One		*650*		*650*
U.S. Security		*23,730*		*23,730*
6230 Electricity	**308,800**	**308,800**	**-**	**308,800**
City Center Exterior Lighting		*4,000*		*4,000*
Electricity		*295,100*		*295,100*
Reallocation of Electric Costs - City Facilities		*9,700*		*9,700*
6250 Water	**33,500**	**33,500**	**-**	**33,500**
6260 Sewer	**15,400**	**15,400**	**-**	**15,400**
6270 Refuse Collection	**25,000**	**25,000**	**-**	**25,000**
Sanitation Services		*25,000*		*25,000*
6280 Internal Printing/Copy Charges	**1,400**	**1,200**	**-**	**1,200**
6281 Risk Management Charges	**12,270**	**11,460**	**-**	**11,460**
6282 Equipment Management Charges	**26,120**	**26,120**	**-**	**26,120**
Equipment Management Charges		*23,120*		*23,120*
Equipment Management Charges (6282)		*3,000*		*3,000*
6310 Contractual Maint./Office Equip	**132,610**	**132,610**	**-**	**132,610**
HVAC Mechanical Maintenance Contract (Siemans)		*88,000*		*88,000*
Security Installations and Repairs		*40,000*		*40,000*
Siemens HVAC contract Annual Increase		*4,610*		*4,610*
6320 Contractual Maint./Building & Grounds	**595,683**	**594,683**	**-**	**594,683**
Contractual Maint./Building & Grounds		*537,003*		*537,003*
HVAC Maintenance (Pueblo)		*53,500*		*53,500*
Seimens mechanical contract for Civic Center Campus		*4,180*		*4,180*
6500 Memberships	**-**	**1,000**	**-**	**1,000**
Training & Memberships		*1,000*		*1,000*

Operating Budget Detail

Fund: General Fund

Division: 101 -5420 - Building Maintenance

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6640 Uniform Rental 1	**5,917**	**5,917**	**-**	**5,917**
6650 Other Rents	**4,990**	**4,990**	**-**	**4,990**
Prudential floor mats		*2,490*		*2,490*
Rental Equipment		*2,500*		*2,500*
6730 R&M Buildings 4	**205,950**	**205,950**	**-**	**205,950**
Carpet		*44,150*		*44,150*
Heating, Ventilating, & Air Conditioning (HVAC)		*26,850*		*26,850*
R&M Buildings		*57,950*		*57,950*
Roofing		*77,000*		*77,000*
6745 R&M Wetlands 2	**103,760**	**103,760**	**-**	**103,760**
R&M Crystal Gardens Landscaping		*103,760*		*103,760*
Total Contractual Services	**1,511,040**	**1,510,030**	**-**	**1,510,030**
Commodities				
7060 Janitorial Supplies 1	**24,500**	**24,500**	**-**	**24,500**
7230 Safety Apparel/Equipment	**890**	**890**	**-**	**890**
7310 Kitchen & Dining Supplies 1	**7,900**	**7,900**	**-**	**7,900**
7711 R&M Park Supplies 2	**13,220**	**13,220**	**-**	**13,220**
R & M Supplies		*13,220*		*13,220*
Total Commodities	**46,510**	**46,510**	**-**	**46,510**
Other				
9330 Facilities Maintenance Charges	**(383,300)**	**(330,460)**	**-**	**(330,460)**
Facilities Charges		*(330,460)*		*(330,460)*
Total Other	**(383,300)**	**(330,460)**	**-**	**(330,460)**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**13,800**	**9,770**	**(2,300)**	**7,470**
Vehicle Replacement Contribution		*9,770*		*9,770*
Vehicle Replacement Credits			*(2,300)*	*(2,300)*
9863 Transfer Out 603--Equipment Replacement	**3,080**	**3,830**	**-**	**3,830**
Technology Replacement Contribution		*3,830*		*3,830*
Total Transfers Out	**16,880**	**13,600**	**(2,300)**	**11,300**
Total Building Maintenance	**1,542,930**	**1,586,090**	**(2,300)**	**1,583,790**

Operating Budget Detail

Fund: General Fund

Division: 101 -8010 - PRL Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Parks, Recreation & Libraries Services Director	1.00	1.00		1.00
PRLD Assistant Director	-	1.00		1.00
Administrative Assistant	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**215,940**	**352,210**	**-**	**352,210**
Salaries & Wages	*168,900*	*278,560*		*278,560*
Employee Benefits	*34,080*	*55,710*		*55,710*
Employee Health & Dental	*12,960*	*17,940*		*17,940*
Total Personal Services	**215,940**	**352,210**	**-**	**352,210**
Contractual Services				
6180 Other Professional Services	**3,807**	**3,807**	**-**	**3,807**
6181 Special Events	**-**	**-**	**-**	**-**
6190 Other Fees	**300**	**300**	**-**	**300**
Licenses and Fees		*300*		*300*
6210 Postage	**200**	**200**	**-**	**200**
6220 Telephone Service	**5,830**	**5,830**	**-**	**5,830**
Communication Charges		*5,830*		*5,830*
6280 Internal Printing/Copy Charges	**2,180**	**1,000**	**-**	**1,000**
6281 Risk Management Charges	**21,360**	**22,810**	**-**	**22,810**
6500 Memberships	**980**	**980**	**-**	**980**
6520 Training	**5,000**	**5,000**	**-**	**5,000**
6570 Printing	**250**	**250**	**-**	**250**
Marketing		*250*		*250*
Total Contractual Services	**39,907**	**40,177**	**-**	**40,177**
Commodities				
7010 General Office Supplies	**500**	**500**	**-**	**500**
Total Commodities	**500**	**500**	**-**	**500**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**6,930**	**6,510**	**-**	**6,510**
Technology Replacement Contribution		*6,510*		*6,510*
Total Transfers Out	**6,930**	**6,510**	**-**	**6,510**
Total PRL Administration	**263,277**	**399,397**	**-**	**399,397**

Operating Budget Detail

Fund: General Fund

Division: 101 -8100 - Library - Sam Garcia

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Library Branch Manager	1.00	1.00		1.00
Librarian	1.00	1.00		1.00
Library Paraprofessional	1.50	1.50		1.50
Library Assistant	2.25	2.25		2.25
Library Page	0.50	0.50		0.50
Total Authorized FTE	**6.25**	**6.25**		**6.25**
Personal Services				
5000 Personal Services	**333,860**	**330,610**	**-**	**330,610**
Salaries & Wages	*257,490*	*253,680*		*253,680*
Employee Benefits	*50,960*	*51,430*		*51,430*
Employee Health & Dental	*25,410*	*25,500*		*25,500*
Total Personal Services	**333,860**	**330,610**	**-**	**330,610**
Contractual Services				
6100 Finance and Banking Fees	**150**	**600**	**-**	**600**
6220 Telephone Service	**3,660**	**3,660**	**-**	**3,660**
Communication Charges		*3,660*		*3,660*
6221 Security Services	**30,000**	**30,000**	**-**	**30,000**
6230 Electricity	**50,000**	**50,000**	**-**	**50,000**
6240 Gas	**400**	**-**	**-**	**-**
6250 Water	**6,500**	**6,500**	**-**	**6,500**
6280 Internal Printing/Copy Charges	**3,180**	**3,100**	**-**	**3,100**
6281 Risk Management Charges	**34,980**	**35,570**	**-**	**35,570**
6550 Subscriptions	**1,500**	**1,500**	**-**	**1,500**
Total Contractual Services	**130,370**	**130,930**	**-**	**130,930**
Commodities				
7030 Photocopy & Duplicating Supply	**6,000**	**5,950**	**-**	**5,950**
7090 Audio/Visual Tapes	**4,000**	**1,000**	**-**	**1,000**
Media		*1,000*		*1,000*
7100 Library Books	**1,500**	**4,500**	**-**	**4,500**
Total Commodities	**11,500**	**11,450**	**-**	**11,450**
Other				
9999 Restricted Use	**-**	**10,000**	**-**	**10,000**
Contributions		*10,000*		*10,000*
Total Other	**-**	**10,000**	**-**	**10,000**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**63,540**	**34,150**	**-**	**34,150**
Technology Replacement Contribution		*34,150*		*34,150*
Total Transfers Out	**63,540**	**34,150**	**-**	**34,150**
Total Library - Sam Garcia	**539,270**	**517,140**	**-**	**517,140**

Operating Budget Detail

Fund: General Fund

Division: 101 -8105 - Library - Civic Center

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Library Branch Manager	1.00	1.00		1.00
Librarian	1.00	1.00		1.00
Library Paraprofessional	1.50	1.50		1.50
Library Assistant	2.00	2.00		2.00
Library Page	1.00	1.00		1.00
Total Authorized FTE	**6.50**	**6.50**		**6.50**
Personal Services				
5000 Personal Services	**335,990**	**332,880**	**-**	**332,880**
Salaries & Wages	*264,610*	*260,960*		*260,960*
Employee Benefits	*52,480*	*52,940*		*52,940*
Employee Health & Dental	*18,900*	*18,980*		*18,980*
Total Personal Services	**335,990**	**332,880**	**-**	**332,880**
Contractual Services				
6100 Finance and Banking Fees	**200**	**600**	**-**	**600**
6220 Telephone Service	**4,180**	**4,180**	**-**	**4,180**
Communication Charges		*4,180*		*4,180*
6230 Electricity	**44,000**	**44,000**	**-**	**44,000**
6250 Water	**10,000**	**10,000**	**-**	**10,000**
6280 Internal Printing/Copy Charges	**5,330**	**6,700**	**-**	**6,700**
6281 Risk Management Charges	**17,810**	**17,780**	**-**	**17,780**
6550 Subscriptions	**1,500**	**1,700**	**-**	**1,700**
Total Contractual Services	**83,020**	**84,960**	**-**	**84,960**
Commodities				
7030 Photocopy & Duplicating Supply	**6,000**	**6,000**	**-**	**6,000**
7090 Audio/Visual Tapes	**7,000**	**1,400**	**-**	**1,400**
Media		*1,400*		*1,400*
7100 Library Books	**2,500**	**7,500**	**-**	**7,500**
Total Commodities	**15,500**	**14,900**	**-**	**14,900**
Other				
9999 Restricted Use	**-**	**10,000**	**-**	**10,000**
Private Donations		*10,000*		*10,000*
Total Other	**-**	**10,000**	**-**	**10,000**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**64,850**	**62,590**	**-**	**62,590**
Technology Replacement Contribution		*62,590*		*62,590*
Total Transfers Out	**64,850**	**62,590**	**-**	**62,590**
Total Library - Civic Center	**499,360**	**505,330**	**-**	**505,330**

Operating Budget Detail

Fund: General Fund

Division: 101 -8110 - Library Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Library Manager	1.00	1.00		1.00
IT Systems Analyst - Library	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**196,690**	**196,140**	**-**	**196,140**
Salaries & Wages	*155,750*	*154,470*		*154,470*
Employee Benefits	*30,520*	*31,170*		*31,170*
Employee Health & Dental	*10,420*	*10,500*		*10,500*
Total Personal Services	**196,690**	**196,140**	**-**	**196,140**
Contractual Services				
6180 Other Professional Services	**8,500**	**430**	**-**	**430**
6183 Leisure Activities	**-**	**5,000**	**-**	**5,000**
		5,000		*5,000*
6190 Other Fees	**1,350**	**1,500**	**-**	**1,500**
Licenses & Fees		*1,500*		*1,500*
6210 Postage	**1,800**	**1,600**	**-**	**1,600**
6220 Telephone Service	**1,040**	**1,040**	**-**	**1,040**
Communication Charges		*1,040*		*1,040*
6280 Internal Printing/Copy Charges	**1,140**	**1,400**	**-**	**1,400**
6281 Risk Management Charges	**4,020**	**3,900**	**-**	**3,900**
6310 Contractual Maint./Office Equip	**52,750**	**57,510**	**-**	**57,510**
Library Systems Technology		*57,510*		*57,510*
6320 Contractual Maint./Building & Grounds	**35,100**	**35,100**	**-**	**35,100**
6325 Contractual Maint./Technology	**4,400**	**5,800**	**-**	**5,800**
6500 Memberships	**8,640**	**8,600**	**-**	**8,600**
Memberships		*1,000*		*1,000*
Public Computer Access to Library Materials Through OCLC		*7,600*		*7,600*
6520 Training	**6,000**	**6,000**	**-**	**6,000**
6550 Subscriptions	**5,300**	**5,300**	**-**	**5,300**
6570 Printing	**500**	**500**	**-**	**500**
Marketing		*500*		*500*
Total Contractual Services	**130,540**	**133,680**	**-**	**133,680**
Commodities				
7010 General Office Supplies	**2,000**	**2,000**	**-**	**2,000**
7100 Library Books	**28,000**	**25,000**	**-**	**25,000**
EBooks		*25,000*		*25,000*
7120 Arts & Craft Supplies	**1,500**	**1,500**	**-**	**1,500**
Arts and Crafts Supplies		*1,500*		*1,500*
7551 Contributions	**75,000**	**-**	**-**	**-**
7990 Other Supplies	**2,500**	**2,500**	**-**	**2,500**
LIbrary Material Supplies		*2,500*		*2,500*

Operating Budget Detail

Fund: General Fund

Division: 101 -8110 - Library Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
Total Commodities	**109,000**	**31,000**	**-**	**31,000**
Other				
9999 Restricted Use	**-**	**81,000**	**-**	**81,000**
Contributions		*75,000*		*75,000*
Private Donations		*6,000*		*6,000*
Total Other	**-**	**81,000**	**-**	**81,000**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**-**	**1,970**	**-**	**1,970**
Technology Replacement Contribution		*1,970*		*1,970*
Total Transfers Out	**-**	**1,970**	**-**	**1,970**
Total Library Administration	**436,230**	**443,790**	**-**	**443,790**

Operating Budget Detail

Fund: General Fund

Division: 101 -8125 - Recreation

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Recreation Manager	1.00	-		-
Recreation Coordinator	1.00	1.00		1.00
Recreation Specialist	1.00	1.00		1.00
Sports Specialist	0.50	0.50		0.50
Park Assistant	0.50	-		-
Parks & Recreation Facilities Specialist	1.00	-		-
Total Authorized FTE	**5.00**	**2.50**		**2.50**
Personal Services				
5000 Personal Services	**302,680**	**154,800**	**-**	**154,800**
Salaries & Wages	*229,090*	*117,550*		*117,550*
Employee Benefits	*48,000*	*24,580*		*24,580*
Employee Health & Dental	*25,590*	*12,670*		*12,670*
Total Personal Services	**302,680**	**154,800**	**-**	**154,800**
Contractual Services				
6100 Finance and Banking Fees	**3,000**	**3,000**	**-**	**3,000**
6180 Other Professional Services	**6,000**	**6,000**	**-**	**6,000**
Online Registration		*6,000*		*6,000*
6181 Special Events	**173,390**	**174,390**	**-**	**174,390**
Event Planning and Development		*2,390*		*2,390*
goosebumps		*172,000*		*172,000*
6182 Sports Program Services	**-**	**-**	**-**	**-**
6183 Leisure Activities	**-**	**-**	**-**	**-**
6184 After-School Program Services	**-**	**-**	**-**	**-**
6210 Postage	**1,000**	**1,000**	**-**	**1,000**
6220 Telephone Service	**4,000**	**4,000**	**-**	**4,000**
Communication Charges		*4,000*		*4,000*
6225 Long Distance Phone Service	**2,000**	**2,000**	**-**	**2,000**
Long Distance / Cell Phone Charges		*2,000*		*2,000*
6251 Contractual Obligations	**140,000**	**140,000**	**-**	**140,000**
ASC Contract		*140,000*		*140,000*
6280 Internal Printing/Copy Charges	**7,030**	**9,900**	**-**	**9,900**
6281 Risk Management Charges	**60,210**	**62,410**	**-**	**62,410**
6282 Equipment Management Charges	**16,980**	**16,980**	**-**	**16,980**
6500 Memberships	**485**	**485**	**-**	**485**
6520 Training	**6,000**	**5,000**	**-**	**5,000**
6570 Printing	**5,000**	**5,000**	**-**	**5,000**
Marketing		*5,000*		*5,000*
Total Contractual Services	**425,095**	**430,165**	**-**	**430,165**
Commodities				
7010 General Office Supplies	**1,000**	**1,000**	**-**	**1,000**

Operating Budget Detail

Fund: General Fund

Division: 101 -8125 - Recreation

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7116 Employee Awards/Recognition Program	**100**	**100**	**-**	**100**
Employee Awards		*100*		*100*
7230 Safety Apparel/Equipment	**3,000**	**3,000**	**-**	**3,000**
Total Commodities	**4,100**	**4,100**	**-**	**4,100**
Other				
9999 Restricted Use	**-**	**437,410**	**-**	**437,410**
After- School Programs		*75,000*		*75,000*
Classes and programs		*100,000*		*100,000*
Special Events		*97,410*		*97,410*
Sports Programs		*165,000*		*165,000*
Total Other	**-**	**437,410**	**-**	**437,410**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**10,340**	**10,030**	**(530)**	**9,500**
Vehicle Replacement Contribution		*10,030*		*10,030*
Vehicle Replacement Credits			*(530)*	*(530)*
9863 Transfer Out 603--Equipment Replacement	**14,410**	**12,260**	**-**	**12,260**
Technology Replacement Contribution		*12,260*		*12,260*
Total Transfers Out	**24,750**	**22,290**	**(530)**	**21,760**
Total Recreation	**756,625**	**1,048,765**	**(530)**	**1,048,235**

Neighborhood and Family Services

- Family Services
- Community Development
- Code Enforcement
- Youth Development

Department Description

The Neighborhood and Family Services Department was created to support the development of families and the sustainability of the neighborhoods in which they live. Program areas include Code Enforcement, Housing and Community Development, Revitalization, Youth and Community Engagement, and Family Services. In partnership with residents, the Department addresses the upkeep and rehabilitation of substandard housing and other property. This includes enforcing property maintenance and zoning regulations in the interest of health and safety, general welfare and blight elimination. In addition, the department provides safety net services and prevention programs to families in need. When appropriate, financial tools and training are made available for families to become self-sufficient. The department seeks to bring new services to Avondale through partnerships, collaboration and leveraging of funds. This approach recognizes that the health of the community is a shared responsibility and that no one entity can meet all the needs of Avondale neighborhoods. Staff advocate for families, children, youth and senior residents by listening to their needs and desires and developing programs and strategies to address those needs.

Encouraging community involvement is an important goal of the department. In addition to talking to program participants and other customers, the department is advised by three advisory bodies to assure that we are responsive to community needs. These include the Neighborhood and Family Services Commission, Youth Advisory

FY 2015-2016 Highlights

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- This year, the Code Enforcement Division through its Neighborhood Focus Program – Avondale Proud proactively inspected 28,138 homes in 66 neighborhoods. Staff successfully streamlined and expanded the program allowing review of every neighborhood in the city at least once and evaluation of certain areas of the city multiple times per year to ensure that properties comply with City Code.
- The Community Action Program assisted over 1,932 individuals with over $326,428 in utility and/or rental assistance in FY2016.
- Youth & Community Engagement Division partnered with Rebuilding Together and the Phoenix West Maricopa Stake of the Church of Jesus Christ of Latter-Day Saints to conduct a Make A Difference Day Project. The event engaged 137 adult and youth volunteers in painting and landscaping of 5 homes owned and occupied by low income, elderly, disabled, and/or veterans.
- In the Fall 2015, the Revitalization Division held a Harvest Festival in Deconcini Park to promte the Historic Avondale January 2016 Farmers Market Grand Opening. More than 150 attendees gathered in the park to learn more about the upcoming farmers market and to participate in the fun filled activities including a pumpkin patch, pumpkin painting, face painting, blood pressure checks, flu shots, skin cancer screening, bounce houses, Zumba, games and much more!

Neighborhood & Family Services

FY 2015-2016 Highlights

- The Housing and Community Development Division secured $397,714 in reallocated Home Investment Partnership funding through the Maricopa HOME Consortium to complete contruction of the two remaining Legacy Avondale homes in Historic Avondale. Construction commenced at the end of 2015 and is scheduled for completion in April, 2016. Resale to qualified first-time homebuyers is scheduled to be completed within 30 days thereafter. Proceeds from the sale will be used for additional revitalization activities that benefit low and moderate income households in the City.
- The Housing and Community Development Division secured $219,375 in additional Home Investment Partnership funding through the Maricopa HOME Consortium to supplement the City's Substantial Home Repair Program. These funds will be used to complete comprehensive rehabilitation of five single-family homes, occupied by qualified homeowners.
- The Youth & Community Engagement Division was awarded an AmeriCorps grant to provide a team of 10 – 12 NCCC members to complete projects in the areas of urban development, environmental stewardship and energy conservation under the Avondale Aspires Initiative. The estimated value of service provided by the NCCC members is over $56,000.
- Programs and services at the Resource Center continue to grow with over 67,000 residents benefiting from services each month, and partnerships with 52 community organizations.
- The Resource Center received $175,000 from First Things First to provide services to families with children five and under. Services include early childhood literacy, parenting, play groups, health insurance enrollment, and developmental screenings.
- The Code Enforcement Division continues to successfully utilize its clean and lien program to enhance the community by bringing numerous vacant and foreclosed homes into compliance. This successful program abates violations and eliminates blight through the use of a contractor, then liens the property for the associated costs.
- The Code Enforcement Division continues to utilize its clean and lien program to enhance the community by bringing numerous vacant and foreclosed homes into compliance. This successful program abates violations and eliminates blight through the use of a contractor, then liens the property for the associated costs.
- The Code Enforcement Division conducted random monthly inspections of 28 merchants in the city known to sell graffiti related products for compliance with the city code related to the proper storage and display of graffiti implements. This valuable inspection program educates and reminds all merchants who sell graffiti implements of the importance of their role in reducing graffiti in the community.
- The Youth & Community Engagement Division conducted the School Spirit Holiday Food Drive that engaged 11 elementary schools and 1 high school and generated over 16,218lbs. Of food.
- Youth & Community Engagement Division established a partnership between the Avondale Youth Advisory Commission and Kids at Hope to conduct the nation's first Time Traveler Summit. The Summit was designed and delivered by members of Avondale Youth Commission to help children in the community learn the ability to create a holistic vision for their future. Participation in the event exceeded expectations with over 120 middle school age students representing 4 school districts and 22 different schools in attendance.
- The Revitalization Division kicked off the Fall 2015 Avondale Small Business Academy on Tuesday, October 6, 2015, more than ten small businesses gathered to learn from field experts on developing a Business Canvas; and a Strategic Marketing Plan. The backgrounds of the businesses ranged from bookkeeping, photography, pharmaceutical, daycare, food and specialty services. Subsequent workshops were held in November and January to discuss hot topics in small business finances and human resources. In March, 2016, the businesses participated in a Pitch Competition.
- The Revitalization Division kicked off the Historic Avondale Farmers Market in January 2016. Historic Avondale is a known food desert. Locating the market in Historic Avondale at the Care 1st Resource Center has greatly improved the access to fresh fruits and vegetables to the family most in need. The market also features a nutrionist who educates residents about healthy eating options and prepares sample dishes.
- The Revitalization Division closed two of the five outstanding micro-business loans; Michelle's Bridal and Kreative Kupcakes. Both businesses successfully paid back their $5,000 micro loans and reported to have an increase in sales.

Neighborhood & Family Services

FY 2015-2016 Highlights

- Valley of the Sun United Way provided a Volunteer Income Tax Assistance (VITA) site at the Resource Center. Volunteers assisted over 300 residents with completing and filing income taxes and ensuring that residents receive refunds for which they are eligible including the Earned Income Tax Credit (EITC).
- The Senior Center program acquired an additional ADA bus. With transportation numbers increasing over 29% over the last year, and a steep waitlist for transportation forming, it has become a great need for an additional vehicle. The many participants requiring an ADA lift on the current transportation required our only ADA vehicle to take an extremely long route to ensure all our participants with special needs got picked up.
- The Resource Center extended it's days and hours to meet working family's needs.The 3rd Saturday of the month, the Care1st Avondale Resource Center is open from 9:00 am -1:00 pm. Services such as WIC and AHCCCS application assistance will be offerered as well as other free classes hosted by several community partners.
- The Housing and Community Development Division completed rehabilitation of seven owner-occupied homes through the Substantial Home Repair Program. Repairs were comprehensive, and included repair or replacement of roofs, HVAC systems, walls, flooring, windows and doors, stucco, siding,
- The Housing and Community Development Division completed rehabilitation of ten owner-occupied homes through the Emergency Home Repair Program. Repairs were limited to those that eliminated immediate threats to the health and safety of residents. Primarily work included repair or replacement of HVAC, electrical, plumbing and roofing systems
- The Housing and Community Development Division completed demolition of two dilapidated single-family structures at 305-309 E. Hill Drive, in Historic Avondale. The two homes were purchased with NSP funds, and are adjacent to the Legacy Avondale site. Demolition of these structures has eliminated a blight in this neighborhood, and provided an opportunity to further revitalize Historic Avondale.
- The Housing and Community Development Division successfully closed out a 2013 Home Investment Partnership Program grant received through the AZ Dept. of Housing. The $440,000 grant assisted eight income-qualified homeowners in the City's Revitalization Areas. For the first time, one of the homes also received landscaping in partnership with the NCCC program. While usually cost-prohibitive, front landscaping adds to the home's curb appeal, eliminates a code violation
- The Housing and Community Development Division will submit a grant application to the Arizona Dept. of Housing for an additional $275,000 in Home Investment Partnership Program funds. These funds will enable the City to assist an additional five homeowners throught eh Substantial Home Repair Program.
- The Housing and Community Development Division provided assistance to three members of the Police Department through the Police Housing Incentive Program.
- The Department hosted a site tour and visit from our community partner Helping Families in Need and Health, and Human Services Region 9 Director, Melissa Stafford-Jones. Ms. Jones has a background in health reform and health coverage for low income families. She was interested in seeing first-hand how Helping Families in Need provides AHCCCS and Affordable Care Act application assistance to families at the Resource Center. Helping Families in Need is one of the first agencies to partner with the Care1st Avondale Resource Center since its inception in 2009.
- Members from the Hilton Garden Inn, in support of volunteer week, came to the Avondale Senior Center for the second year to sponsor the Patio Garden. On Tuesday, October 13th, Hilton Garden Inn provided volunteers, plants and soil to freshen up the patio and add a little color. This garden project is something the seniors enjoy tending to and will make the patio a welcoming place.
- The 5th Annual Resource and Health fair took place at the Care1st Avondale Resource Center . There were 42 vendors participating this year offering a wide variety of services and programs to our community. Free tax services through the Volunteer Income Tax Assistance Program and enrollment assistance for Affordable Care Act were offered on site. The members of our community were able to access free blood pressure, blood sugar, cholesterol, vision, and dental screenings offered by Estrella Mountain community College of Nursing, Maricopa Department of Public Health, and the Avondale-Goodyear Lion’s Club. Free produce and non-perishable items were donated by the Litchfield Park Elementary School Districts Mobile Food Pantry.

Neighborhood & Family Services

FY 2015-2016 Highlights

- The Resource Center hosted a Family Fun Fair that provided parent education, community resources, along with fun activities for families with children ages birth to five. Support was received from 25 community partners and more than 200 participants attended.
- This year, in partnership the Southern Baptist Church, one hundred families received a Thanksgiving food box at the Resource Center.
- In October, a new partnership was developed with Goodwill Career Center. Representaives from GCC are on site Monday afernoons to offer employment services to individuals and families visiting the Resource Center. Services include: resume building, job search assistance and employability skills classes at no cost. This spring, GCC will host a military hiring event at Avondale City Hall with support from resource center staff and community partners.
- The Resource Center provided a Hometown Holidays event that allowed children to have their picture taken with Santa and receive a book and toy. Over 240 families attended this popular annual event.
- In July, over 300 youth were provided back-to-school supplies. This included age-appropriate school supplies and a brand new backpack for each child; ages preschool through 8th grade.
- The Revitalization Division completed a business improvement project on Avondale Auto located at 722 E. Western Avenue. Avondale Auto is one of the gateway properties into historic Western Avenue. The upgrades included new signage, electrical lighting, awning, paint, stucco repair, demolishing of the side doors facing Western Avenue, and metal wainscots were placed between the garage doors. The total project cost was approximately, $70,000.00 which include architectural and construction management services.
- The Youth & Community Engagement Division enhanced the Next STEP Summer Teen Employment program by partnering with Maricopa Workforce Connections to provided work readiness training and summer work experience to 20 youth.
- The Youth & Community Engagement Division established the city as an official Federal Work Study site through a partnership with Estrella Mountain Community College. The agreement with Maricopa County Community College District has allow city departments to benefit from part-time service provided by college students while helping students gain valuable work experience and pay for college.
- The Youth & Community Engagement Division was awarded a to expand the Avondale Education and Community Engagement Initiative (AECE) and host five AmeriCorps Summer Associates. The Summer Associates were assigned to work with local non-profit organizations and our Avondale Public Libraries to a deliver high-yield summer enrichment programing. A total of 317 youth were served with 84% of the program participants demonstrating new skills and knowledge.
- The Code Enforcement Division continues to pursue unregistered residential rental properties. In order to be in compliance with this ordinance, a residential rental property must be registered with the Maricopa County Assessor's Office so that it can be properly classified for the purpose of taxation.
- Code Enforcement continues to administer the citywide landscape maintenance contract for city facilities and median. Utilizing a smartphone based work order management system, staff is able to identify and resolve landscape maintenance issues promptly to ensure the proper upkeep of city grounds and that the contractor is compliance with the scope of work.

Neighborhood & Family Services

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Encourage Build-Out in Residential Housing Opportunities that Support Diverse Housing Options*

- Continue to provide assistance to qualified households under the Emergency and Substantial Home Repair Programs.
- Develop and implement a program to assist first-time homebuyers with financial assistance to purchase a home in Avondale.

Council Goal: *Ensure City has Financial Capacities to Support Development*

Neighborhood & Family Services

Neighborhood & Family Services

Strategic Initiative: *Foster Sustainable Community Development*

- ☐ Promote reinvestment in commercial areas located in low-income neighborhoods to sustain and stimulate relationship between residents and businesses for mutual economic benefit.

Council Goal: *Maintain and Expand Quality Infrastructure and Improve Connectivity to City Amenities*

- ☐ Improve the economic conditions of Avondale's low-income neighborhoods through the elimination of substandard housing and the provision of adequate infrastructure.

Council Goal: *Maintain Community Safety for Businesses and Residents*

- ☐ Continue administration of the registration requirement for residential rental properties with the Maricopa County Assessor. This important program helps maintain accurate contact information on rental property owners and ensures that proper tax rates are applied to properties.
- ☐ Continue to utilize the Clean and Lien program to abate violations at abandoned, foreclosed or neglected properties for the safety and welfare of the surrounding neighborhood.
- ☐ Continue quarterly Concentrated Sign Enforcement Program campaigns to promote the effective use of signage and to prevent visual clutter by focusing on illegal and improperly placed temporary signage at businesses citywide. Also maintain a field staff member assigned to monitor compliance between quarterly campaigns.
- ☐ Encourage community pride through the Neighborhood Focus Program – Avondale Proud by proactively reviewing every residential area in the city to assure that properties are being maintained in compliance with City Code. These proactive code enforcement efforts eliminate blight and promote clean, sanitary and safe conditions within neighborhoods citywide.
- ☐ Conduct a comprehensive code enforcement program that fosters compliance and enhances the community through the administration of a fair and unbiased compliance program while educating the public on the adopted city codes and the value of effective code enforcement.
- ☐ Remove dilapidated and unsafe structures from the City's revitalization areas.

Strategic Initiative: *Create & Support Diverse Recreation & Entertainment Opportunities*

Council Goal: *Provide Multigenerational Recreation Events and Programs*

- ☐ Provide meaningful and engaging intergenerational services and recreation opportunities through the Senior Program and Care1st Avondale Resource Center.

Strategic Initiative: *Advocate for and Support Community-Oriented Lifelong Learning Opportunities*

Council Goal: *Expand Employment Opportunities to Residents through Job Training and Placement Program*

- ☐ Provide job training to low-income teens to increase the viability of the work force and to alleviate the effects of poverty on the community while offering post-secondary educational assistance.

Council Goal: *Promote and Support School Readiness for Avondale Children*

- ☐ Continue to provide programming for families with children birth to five years of age through First Things First funding.
- ☐ Work with First Things First staff to strengthen the resource center model and work to bring other providers of services for children under five to the Care1st Avondale Resource and Housing Center.

Council Goal: *Strengthen Education and Faith-based Partnerships*

- ☐ Identify and implement opportunities to increase understanding and buy-in of the Kids at Hope philosophy with the purpose of making Avondale a Kids at Hope city.
- ☐ Develop partnerships and secure resources to implement and expand youth development programing at additional sites.
- ☐ Continue to provide needed health and human services through the Care1st Avondale Resource Center.

Neighborhood & Family Services

Neighborhood & Family Services

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

Council Goal: *Expand Financial Toolbox by Leveraging Funding Sources and Incentives*

- ☐ Provide a safety net of services to families in need through the Community Action Program including utility and rental assistance.

Strategic Initiative: *Create a Connected Community*

Council Goal: *Promote Community Engagement through Civic Education*

- ☐ Strengthen the Avondale Youth Advisory Commission by increasing participation and representation from all Avondale High Schools.

Council Goal: *Provide Outlets for Residents and Businesses to Engage in Volunteer Service Opportunities*

- ☐ Develop a comprehensive volunteer program through the utilization of VISTA members.

Council Goal: *Use Technology to Connect Residents to Business, Government, and Community Opportunities*

- ☐ Effectively administer the citywide landscape maintenance contract utilizing Code Enforcement Division Staff and customized technology to maintain and improve the visual appearance of city facilities and medians.

Performance/Workload Indicators:	FY 2014-15 Actuals	FY 2015-16 Projected	FY 2016-17 Projected
Conduct initial code enforcement inspections within 2 business days of receipt 95% of the time	N/A	98%	98%
Requests for utility and rental assistance addressed within 48 hours 95% of the time			
Increase the number of families accessing fresh fruits and vegetables from the Historic Avondale Farmers Market on a regular basis by 40%.			
Increase the number of vendors including growers participating in the Historic Avondale Farmers Market by 50%.			
Increase the year over year number of housing units within the City that are affordable to low and moderate income residents by 50%	19	24	43
Increase number of volunteer hours leveraged by 50% by the end of FY	720	1500	2,2,50
Increase participation in the Youth Commission by 25% by the end of FY	12	15	19

Supplemental Summary: **Neighborhood and Family Services**

FTE	Description	Ongoing	Onetime	Total
-	Community Action Program	67,680	1,200	68,880
-	Senior Services Transition into NFS	18,500	25,000	43,500
1.0	Administrative Assistant	63,280	1,800	65,080
-	Volunteer Management System	6,000	9,000	15,000
-	Police Housing Incentive Program	-	60,000	60,000
1.0	**Total Requests Neighborhood and Family Services**	**155,460**	**97,000**	**252,460**

Detailed Supplemental Report

Supplemental Detail

Title: **Senior Services Transition into NFS** Amount: **$43,500**

Category: Mandates/Regulatory **Related Council Goal:** Improve External and Internal

In FY 2016, Neighborhood and Family Services grew and expanded in staff and services by aquiring the Senior Services program. This has caused an increase in overall operational costs to the Department. For background, the Department has not received a significant increase in its base budget incomparison to the staffing and program increases.

For example, costs for twelve additional staff utilizing printers and office equiptment for our Senior program was not accounted for in the transition process. In addition, salaries for senior services staff were not fully accounted for in last years transition to the Neighborhood and Family Services budget. Funds are needed to offset a current defecit and to maintain current staffing. In addition, staff members are required to have Level 1 Fingerprint Clearance Cards. This security clearance level is mandated by several of the Family Services programs: Maricopa County Human Services Division , First Things First of Arizona and Care1st Health Plan of Arizona.

The Department is requesting additional funds to fully transition the new staff members and programs into the department.

These items will charge directly to the Senior Nutrition Fund (202) but will require an increase to the General Fund transfer into the Senior Nutrition Fund.

FTE: 0 Priority: 1

Account Number:				Ongoing	Onetime
101	7501	5010	Senior Services Salaries	0	25,000
101	7501	6180	Fingerprint Clearance Cards	1,500	0
101	7501	6520	Training and Development	3,500	0
101	7501	6570	Printing Costs	6,000	0
101	7501	7200	Uniforms	7,500	0
			Totals	**18,500**	**25,000**

Supplemental Detail

Title: **Community Action Program** Amount: **$68,880**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

The funds received from Maricopa County Human Services Division will be reduced by fifty five percent for the 2017 fiscal year. Previous funding has allowed our program to staff two full time case workers; the FY 2017 allocation of approximately $70,000 will only allow funding for one full time caseworker. This reduction of funding also impacts operations of the program by no longer including any financial support for interpreter services, office supplies and the Angel call center system. This signifigant decrease in funding will have a detrimental impact on services provided to residents in our community through the Community Action Program. Funding is needed to maintain current staffing and to meet service delivery demands.

FTE: Priority: 2

Account Number:				Ongoing	Onetime
101	7501	5010	Salaries and Wages	35,730	0
101	7501	5110	O.A.S.D.I.	2,220	0
101	7501	5120	Az State Retirement	4,100	0
101	7501	5160	Health Insurance	7,810	0
101	7501	5180	Dental Insurance	550	0
101	7501	5190	Workers' Compensation	70	0
101	7501	5220	Medicare	520	0
101	7501	6070	Interpreter Services	2,500	0
101	7501	6180	Angel Call center system	11,000	0
101	7504	6325	Contractual Maint./Technology	380	0
101	7501	7010	Office supplies	2,500	0
101	7504	7085	Desktop	0	1,200
101	7504	9863	Replacement Fund Contribution	300	0
			Totals	**67,680**	**1,200**

Supplemental Detail

Title: **Administrative Assistant** Amount: **$65,080**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

Neighborhood and Family Services Department has grown with the transition of the Senior Services Program from the Park, Recreation and Libraries Department, as well as other programs through the years. An administrative assistant staff person was moved from the Police Department to NFS to address to need for additional administrative staff to adequately meet department goals and grant obligations.

FTE: 1 Priority: 3

Account Number:				Ongoing	Onetime
101	7500	5010	Salaries and Wages	45,450	0
101	7500	5110	O.A.S.D.I.	2,820	0
101	7500	5120	Az State Retirement	5,220	0
101	7500	5160	Health Insurance	7,810	0
101	7500	5180	Dental Insurance	550	0
101	7500	5190	Workers' Compensation	90	0
101	7500	5220	Medicare	660	0
101	7500	6325	Contractual Maint./Technology	380	0
101	7500	7080	IP Phone	0	600
101	7500	7085	Desktop	0	1,200
101	7500	9863	Replacement Fund Contribution	300	0
			Totals	**63,280**	**1,800**

Title: **Volunteer Management System** Amount: **$15,000**

Category: Council Goals **Related Council Goal:** Provide Outlets for Residents a

Research conducted by our AmeriCorps VISTA members regarding best practices for volunteer management, methods currently in use by city staff and the needs of local non-profits indicate a significant need for a more effective volunteer recruitment and management system. Several departments rely on volunteers to deliver programs, special events and other important services. In an effort to address the city wide need and enhance overall community engagement, the Neighborhood and Family Services Department seeks to procure a comprehensive volunteer management system. The most recent cost estimates indicate a one-time cost of $9,000 (software, training and system set-up) and an ongoing licensing cost of $6,000 (if purchased though our Friend of the Library 501c3).

FTE: 0 Priority: 9

Account Number:				Ongoing	Onetime
101	7502	7085	Computers and Software Licensing	0	9,000
101	7502	7085	Computers and Software Licensing	6,000	0
			Totals	**6,000**	**9,000**

Supplemental Detail

Title: **Police Housing Incentive Program** Amount: **$60,000**

Category: Council Goals **Related Council Goal:** Maintain Community Safety for

The Avondale Police Housing Incentive Program provides financial assistance to sworn Avondale police officers and sergeants toward the purchase of a home in Avondale. The program is designed as an incentive for Avondale police officers and sergeants to live in Avondale. The home must be an existing single family residence used as the primary residence and not used as a rental property or for other family members. New construction is not eligible. The funds are provided for down-payment and closing costs at the time of closing. The program is primarily a retention tool for the Police Department and is a benefit to neighborhoods in which the program participants purchase a home by bringing more owner-occupants to the area.

Administered by the Neighborhood and Family Services Department, the program has exhausted all funds available in FY 16. The supplemental request is for $60,000 that will provide assistance to 3 Avondale police officer's in FY 17.

FTE: 0 Priority: 15

Account Number:				Ongoing	Onetime
101	7500	6197	Police Housing Incentive Program	0	60,000
			Totals	**0**	**60,000**

Neighborhood & Family Services

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Personal Services	1,426,068	1,468,387	1,860,040	2,041,030	1,767,038	1,884,880
Contractual Services	1,483,788	966,987	1,614,280	2,760,028	1,533,566	2,004,777
Commodities	40,193	46,261	123,970	159,243	117,772	118,217
Capital Outlay	-	10,552	69,600	69,748	66,120	-
Other	-	-	-	-	-	625,320
Transfers Out	288,310	281,039	342,980	286,587	325,831	286,460
Total by Category	**3,238,359**	**2,773,226**	**4,010,870**	**5,316,636**	**3,810,327**	**4,919,654**
Expenditures by Division						
Neighborhood & Family Services Admin	433,063	488,750	530,210	586,093	503,700	554,390
Family Services	232,118	249,159	366,090	291,057	347,786	303,090
Youth Commission	-	-	13,000	54,150	12,350	49,180
Code Enforcement	708,061	774,287	804,530	802,530	764,304	797,600
Community Action Program	-	-	-	-	-	4,600
Youth Commission	11,431	6,065	5,970	19,970	5,672	19,970
ADOH	-	18,990	-	-	-	-
NSP Home Buyer Assistance Grant	185,576	-	-	-	-	-
Senior Nutrition	-	-	615,870	615,870	585,077	520,484
Other Grants	747,823	406,229	255,780	539,421	242,991	267,940
Home Grant	351,908	210,571	244,640	1,340,288	232,408	1,223,120
Community Action Program	96,877	108,399	111,860	112,860	106,267	113,180
CDBG	471,502	510,776	1,062,920	954,397	1,009,774	1,066,100
Total by Division	**3,238,359**	**2,773,226**	**4,010,870**	**5,316,636**	**3,810,327**	**4,919,654**
Expenditures by Fund						
General Fund	1,570,249	1,537,251	1,719,800	1,753,800	1,633,810	1,728,830
Senior Nutrition	-	-	615,870	615,870	585,077	520,484
Community Action Program	96,877	108,399	111,860	112,860	106,267	113,180
Home Grant	351,908	210,571	244,640	1,340,288	232,408	1,223,120
Other Grants	747,823	406,229	255,780	539,421	242,991	267,940
CDBG	471,502	510,776	1,062,920	954,397	1,009,774	1,066,100
Total by Fund	**3,238,359**	**2,773,226**	**4,010,870**	**5,316,636**	**3,810,327**	**4,919,654**
Authorized Positions by Division						
Congregate Meals	-	-	1.80	1.80	-	1.80
Home Delivered Meals	-	-	2.45	2.45	-	2.20
MCSO	-	-	1.90	1.90	-	1.90
Soc. Svcs - Senior Transportation	-	-	0.35	0.35	-	0.60
Neighborhood & Family Services Admin	5.00	5.00	5.00	5.00	-	6.00
Family Services	2.00	2.00	2.00	2.00	-	2.00

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Authorized Positions by Division						
Code Enforcement	7.00	7.00	7.00	7.00	-	7.00
Community Action Program	2.00	2.00	2.00	2.00	-	2.00
Total Authorized FTE	**16.00**	**16.00**	**22.50**	**22.50**	**-**	**23.50**

Operating Budget Detail

Fund: General Fund

Division: 101 -7123 - Soc. Svcs - Senior Transportation

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6281 Risk Management Charges	**-**	**480**	**-**	**480**
Total Contractual Services	**-**	**480**	**-**	**480**
Total Soc. Svcs - Senior Transportation	**-**	**480**	**-**	**480**

Neighborhood & Family Services

Operating Budget Detail

Fund: General Fund

Division: 101 -7500 - Neighborhood & Family Services Admin

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Neighborhood & Family Services Director	1.00	1.00		1.00
Revitalization Project Manager	1.00	1.00		1.00
Community Engagement Coordinator	1.00	1.00		1.00
Administrative Assistant	1.00	2.00		2.00
Total Authorized FTE	**4.00**	**5.00**		**5.00**
Personal Services				
5000 Personal Services	**398,850**	**453,550**	**-**	**453,550**
Salaries & Wages	*320,080*	*358,430*		*358,430*
Employee Benefits	*64,620*	*71,860*		*71,860*
Employee Health & Dental	*14,150*	*23,260*		*23,260*
Total Personal Services	**398,850**	**453,550**	**-**	**453,550**
Contractual Services				
6180 Other Professional Services	**1,000**	**1,000**	**7,180**	**8,180**
Consultant funds remaining from the Mosaic Arts Center. - Carryover			*7,180*	*7,180*
Other Professional Services		*1,000*		*1,000*
6184 After-School Program Services	**-**	**-**	**9,000**	**9,000**
Program funds from the Mosaic Arts Center. - Carryover			*9,000*	*9,000*
6190 Other Fees	**-**	**-**	**-**	**-**
6197 Homebuyer Assistance	**-**	**-**	**-**	**-**
6220 Telephone Service	**2,200**	**2,200**	**-**	**2,200**
Communication Charges		*2,200*		*2,200*
6280 Internal Printing/Copy Charges	**3,320**	**5,300**	**-**	**5,300**
6281 Risk Management Charges	**19,770**	**16,740**	**-**	**16,740**
6282 Equipment Management Charges	**780**	**780**	**-**	**780**
6300 Contractual Maint./Radio&Comm.	**-**	**-**	**-**	**-**
6500 Memberships	**600**	**600**	**-**	**600**
6520 Training	**2,500**	**2,500**	**-**	**2,500**
6540 Meeting Expense	**800**	**800**	**-**	**800**
6550 Subscriptions	**300**	**300**	**-**	**300**
6570 Printing	**300**	**300**	**-**	**300**
Total Contractual Services	**31,570**	**30,520**	**16,180**	**46,700**
Other				
9999 Restricted Use	**-**	**25,000**	**-**	**25,000**
Contributions		*25,000*		*25,000*
Total Other	**-**	**25,000**	**-**	**25,000**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**2,500**	**2,500**	**-**	**2,500**
Vehicle Replacement Contribution		*2,500*		*2,500*
9863 Transfer Out 603--Equipment Replacement	**27,000**	**26,640**	**-**	**26,640**
Technology Replacement Contribution		*26,640*		*26,640*

Operating Budget Detail

Fund: General Fund

Division: 101 -7500 - Neighborhood & Family Services Admin

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
Total Transfers Out	**29,500**	**29,140**	**-**	**29,140**
Total Neighborhood & Family Services Admin	**459,920**	**538,210**	**16,180**	**554,390**

Neighborhood & Family Services

Operating Budget Detail

Fund: General Fund

Division: 101 -7501 - Family Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Family Services Manager	1.00	1.00		1.00
Youth Services and Community Engagement Supervisor	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**207,260**	**200,100**	**-**	**200,100**
Salaries & Wages	*157,230*	*150,770*		*150,770*
Employee Benefits	*32,430*	*31,650*		*31,650*
Employee Health & Dental	*17,600*	*17,680*		*17,680*
Total Personal Services	**207,260**	**200,100**	**-**	**200,100**
Contractual Services				
6180 Other Professional Services	**-**	**-**	**-**	**-**
6184 After-School Program Services	**-**	**-**	**-**	**-**
6201 Avondale Crisis & Outreach	**17,000**	**17,000**	**-**	**17,000**
6210 Postage	**570**	**570**	**-**	**570**
6220 Telephone Service	**3,590**	**3,590**	**-**	**3,590**
Communication Charges		*3,590*		*3,590*
6230 Electricity	**38,520**	**38,520**	**-**	**38,520**
6250 Water	**3,350**	**3,350**	**-**	**3,350**
6280 Internal Printing/Copy Charges	**2,010**	**2,000**	**-**	**2,000**
6281 Risk Management Charges	**5,240**	**5,210**	**-**	**5,210**
6500 Memberships	**200**	**200**	**-**	**200**
6510 Mileage Reimbursement	**150**	**150**	**-**	**150**
6520 Training	**5,180**	**1,180**	**-**	**1,180**
Professional Development		*1,180*		*1,180*
6540 Meeting Expense	**970**	**970**	**-**	**970**
6570 Printing	**2,320**	**1,320**	**-**	**1,320**
6720 R&M Machinery and Equipment	**860**	**860**	**-**	**860**
6951 Mortgage and Rental Assistance	**-**	**-**	**-**	**-**
6990 Other Miscellaneous	**-**	**643**	**-**	**643**
Total Contractual Services	**79,960**	**75,563**	**-**	**75,563**
Commodities				
7010 General Office Supplies	**3,380**	**2,327**	**-**	**2,327**
7200 Uniform Purchase	**450**	**450**	**-**	**450**
Polo shirts for Home visits and Community Outreach events		*450*		*450*
7989 Program Incentives	**1,000**	**-**	**-**	**-**
7990 Other Supplies	**6,000**	**-**	**-**	**-**
Total Commodities	**10,830**	**2,777**	**-**	**2,777**
Other				
9999 Restricted Use	**-**	**20,000**	**-**	**20,000**
Contributions		*20,000*		*20,000*
Total Other	**-**	**20,000**	**-**	**20,000**

Operating Budget Detail

Fund: General Fund

Division: 101 -7501 - Family Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**5,060**	**4,650**	**-**	**4,650**
Technology Replacement Contribution		*4,650*		*4,650*
Total Transfers Out	**5,060**	**4,650**	**-**	**4,650**
Total Family Services	**303,110**	**303,090**	**-**	**303,090**

Division: 101 -7502 - Youth Commission

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6180 Other Professional Services	**-**	**-**	**23,080**	**23,080**
Other Professional Services - AmeriCorps VISTA Cost Share - Carryover			*23,080*	*23,080*
6184 After-School Program Services	**7,000**	**5,000**	**-**	**5,000**
Youth Services		*5,000*		*5,000*
6520 Training	**4,000**	**10,000**	**-**	**10,000**
6570 Printing	**-**	**530**	**-**	**530**
6951 Mortgage and Rental Assistance	**-**	**-**	**6,100**	**6,100**
Mortgage and Rental Assistance - AmeriCorps VISTA - Carryover			*6,100*	*6,100*
Total Contractual Services	**11,000**	**15,530**	**29,180**	**44,710**
Commodities				
7114 Spec Events Supplies/Equip	**2,000**	**2,470**	**-**	**2,470**
Youth Services		*2,470*		*2,470*
7989 Program Incentives	**-**	**1,000**	**-**	**1,000**
7990 Other Supplies	**-**	**1,000**	**-**	**1,000**
Total Commodities	**2,000**	**4,470**	**-**	**4,470**
Total Youth Commission	**13,000**	**20,000**	**29,180**	**49,180**

Operating Budget Detail

Fund: General Fund

Division: 101 -7505 - Code Enforcement

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Code Compliance Manager	1.00	1.00		1.00
Code Compliance Specialist	1.00	1.00		1.00
Code Enforcement Officer	4.00	4.00		4.00
Neighborhood Preservation Tech	1.00	1.00		1.00
Total Authorized FTE	**7.00**	**7.00**		**7.00**
Personal Services				
5000 Personal Services	**581,730**	**583,830**	**-**	**583,830**
Salaries & Wages	*438,770*	*437,160*		*437,160*
Employee Benefits	*94,390*	*97,650*		*97,650*
Employee Health & Dental	*48,570*	*49,020*		*49,020*
Total Personal Services	**581,730**	**583,830**	**-**	**583,830**
Contractual Services				
6160 Pest Control Service	**-**	**570**	**-**	**570**
Bee Removal		*570*		*570*
6180 Other Professional Services	**103,790**	**98,220**	**-**	**98,220**
Clean and Lien Program: Weeds, Trash, Debris		*14,000*		*14,000*
Graffiti Abatement Contract		*81,720*		*81,720*
Mail Service Processing Fees		*2,500*		*2,500*
6210 Postage	**8,000**	**8,000**	**-**	**8,000**
6220 Telephone Service	**4,020**	**4,020**	**-**	**4,020**
Communication Charges		*4,020*		*4,020*
6270 Refuse Collection	**10,000**	**10,000**	**-**	**10,000**
Dumpster Program		*10,000*		*10,000*
6280 Internal Printing/Copy Charges	**5,000**	**2,200**	**-**	**2,200**
6281 Risk Management Charges	**15,590**	**15,470**	**-**	**15,470**
6282 Equipment Management Charges	**13,730**	**13,730**	**-**	**13,730**
6300 Contractual Maint./Radio&Comm.	**-**	**-**	**-**	**-**
6320 Contractual Maint./Building & Grounds	**20,000**	**20,000**	**-**	**20,000**
Landscape Maintenance Enhancements at City Facilities and Medians		*20,000*		*20,000*
6500 Memberships	**1,200**	**1,200**	**-**	**1,200**
6520 Training	**1,500**	**1,500**	**-**	**1,500**
Code Enforcement Courses / Conferences / Certifications		*1,500*		*1,500*
6550 Subscriptions	**-**	**50**	**-**	**50**
Notary Fee		*50*		*50*
6570 Printing	**4,000**	**4,000**	**-**	**4,000**
6840 Dangerous Structures	**-**	**5,000**	**-**	**5,000**
Clean and Lien Program: Unsecure Structures		*5,000*		*5,000*
6990 Other Miscellaneous	**1,200**	**1,150**	**-**	**1,150**
Community Enhancement Projects		*650*		*650*
County Recorder Fees		*500*		*500*

Operating Budget Detail

Fund: General Fund

Division: 101 -7505 - Code Enforcement

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
Total Contractual Services	**188,030**	**185,110**	**-**	**185,110**
Commodities				
7010 General Office Supplies	**4,000**	**4,000**	**-**	**4,000**
7081 Technology Hardware	**1,200**	**1,200**	**-**	**1,200**
Mobile Computing Devices		*1,200*		*1,200*
7200 Uniform Purchase	**7,500**	**7,500**	**-**	**7,500**
Code Enforcement Uniforms		*7,500*		*7,500*
Total Commodities	**12,700**	**12,700**	**-**	**12,700**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**13,680**	**12,720**	**(3,270)**	**9,450**
Vehicle Replacement Contribution		*12,720*		*12,720*
Vehicle Replacement Credits			*(3,270)*	*(3,270)*
9863 Transfer Out 603--Equipment Replacement	**6,930**	**6,510**	**-**	**6,510**
Technology Replacement Contribution		*6,510*		*6,510*
Total Transfers Out	**20,610**	**19,230**	**(3,270)**	**15,960**
Total Code Enforcement	**803,070**	**800,870**	**(3,270)**	**797,600**

Division: 101 -7509 - Community Action Program

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6280 Internal Printing/Copy Charges	**-**	**700**	**-**	**700**
6281 Risk Management Charges	**-**	**3,900**	**-**	**3,900**
Total Contractual Services	**-**	**4,600**	**-**	**4,600**
Total Community Action Program	**-**	**4,600**	**-**	**4,600**

Operating Budget Detail

Fund: General Fund

Division: 101 -7550 - Youth Commission

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services					
6520 Training	2	**4,000**	**9,000**	**-**	**9,000**
NLC Congressional City Conference			*9,000*		*9,000*
6540 Meeting Expense	1	**700**	**700**	**-**	**700**
Total Contractual Services		**4,700**	**9,700**	**-**	**9,700**
Commodities					
7010 General Office Supplies	1	**200**	**200**	**-**	**200**
7114 Spec Events Supplies/Equip		**600**	**600**	**-**	**600**
Global Youth Service Day			*300*		*300*
Teen Summit			*300*		*300*
7989 Program Incentives	2	**470**	**470**	**-**	**470**
Youth Program Participant Incentives			*470*		*470*
Total Commodities		**1,270**	**1,270**	**-**	**1,270**
Other					
9999 Restricted Use	1	**-**	**9,000**	**-**	**9,000**
Contributions			*9,000*		*9,000*
Total Other		**-**	**9,000**	**-**	**9,000**
Total Youth Commission		**5,970**	**19,970**	**-**	**19,970**

Operating Budget Detail

Fund: Senior Nutrition

Division: 202 -7120 - Congregate Meals

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Recreation Coordinator	0.25	0.25		0.25
Recreation Specialist	0.25	0.25		0.25
Cook	0.80	0.80		0.80
Recreation Assistant	0.50	0.50		0.50
Total Authorized FTE	**1.80**	**1.80**		**1.80**
Personal Services				
5000 Personal Services	**86,390**	**89,710**	**-**	**89,710**
Salaries & Wages	*65,980*	*65,100*		*65,100*
Employee Benefits	*14,000*	*14,150*		*14,150*
Employee Health & Dental	*6,410*	*10,460*		*10,460*
Total Personal Services	**86,390**	**89,710**	**-**	**89,710**
Contractual Services				
6190 Other Fees	**325**	**325**	**-**	**325**
Licenses & Fees		*325*		*325*
6220 Telephone Service	**1,570**	**1,570**	**-**	**1,570**
Communication Charges		*1,570*		*1,570*
6230 Electricity	**2,500**	**2,500**	**-**	**2,500**
6240 Gas	**1,000**	**800**	**-**	**800**
6250 Water	**650**	**540**	**-**	**540**
6260 Sewer	**500**	**200**	**-**	**200**
6280 Internal Printing/Copy Charges	**-**	**1,200**	**-**	**1,200**
6281 Risk Management Charges	**3,030**	**5,560**	**-**	**5,560**
6520 Training	**450**	**450**	**-**	**450**
6525 Marketing	**200**	**200**	**-**	**200**
6640 Uniform Rental	**1,100**	**1,100**	**-**	**1,100**
6720 R&M Machinery and Equipment	**2,100**	**2,100**	**-**	**2,100**
R&M Kitchen		*2,100*		*2,100*
Total Contractual Services	**13,425**	**16,545**	**-**	**16,545**
Commodities				
7010 General Office Supplies	**-**	**500**	**-**	**500**
Office Supplies		*500*		*500*
7300 Food	**34,200**	**34,200**	**-**	**34,200**
7310 Kitchen & Dining Supplies	**6,385**	**6,385**	**-**	**6,385**
Total Commodities	**40,585**	**41,085**	**-**	**41,085**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**990**	**1,860**	**-**	**1,860**
Technology Replacement Contribution		*1,860*		*1,860*
Total Transfers Out	**990**	**1,860**	**-**	**1,860**
Total Congregate Meals	**141,390**	**149,200**	**-**	**149,200**

Operating Budget Detail

Fund: Senior Nutrition

Division: 202 -7121 - Home Delivered Meals

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Recreation Coordinator	0.25	0.25		0.25
Recreation Specialist	0.50	0.50		0.50
Cook	1.20	1.20		1.20
HDM Driver	0.50	0.25		0.25
Total Authorized FTE	**2.45**	**2.20**		**2.20**
Personal Services				
5000 Personal Services	**134,280**	**109,200**	**-**	**109,200**
Salaries & Wages	*103,150*	*81,740*		*81,740*
Employee Benefits	*21,520*	*17,770*		*17,770*
Employee Health & Dental	*9,610*	*9,690*		*9,690*
Total Personal Services	**134,280**	**109,200**	**-**	**109,200**
Contractual Services				
6190 Other Fees	**325**	**325**	**-**	**325**
License and Fees		*325*		*325*
6230 Electricity	**2,600**	**2,600**	**-**	**2,600**
6240 Gas	**1,000**	**1,200**	**-**	**1,200**
6250 Water	**650**	**810**	**-**	**810**
6260 Sewer	**60**	**300**	**-**	**300**
6280 Internal Printing/Copy Charges	**-**	**100**	**-**	**100**
6281 Risk Management Charges	**7,700**	**4,400**	**-**	**4,400**
6282 Equipment Management Charges	**10,545**	**8,260**	**-**	**8,260**
6500 Memberships	**50**	**50**	**-**	**50**
Training		*50*		*50*
6520 Training	**750**	**450**	**-**	**450**
6525 Marketing	**200**	**200**	**-**	**200**
Marketking		*200*		*200*
6625 Operating Lease	**-**	**2**	**-**	**2**
6640 Uniform Rental	**1,100**	**1,100**	**-**	**1,100**
6720 R&M Machinery and Equipment	**2,350**	**2,350**	**-**	**2,350**
R&M Kitchen		*2,350*		*2,350*
6730 R&M Buildings	**-**	**500**	**-**	**500**
R&M Building		*500*		*500*
6800 R&M Office Equipment	**500**	**-**	**-**	**-**
Total Contractual Services	**27,830**	**22,647**	**-**	**22,647**
Commodities				
7010 General Office Supplies	**-**	**500**	**-**	**500**
7110 Recreational Supplies & Equip.	**400**	**-**	**-**	**-**
7300 Food	**42,300**	**42,300**	**-**	**42,300**
7310 Kitchen & Dining Supplies	**7,825**	**7,825**	**-**	**7,825**
Dining Supplies		*7,825*		*7,825*
Total Commodities	**50,525**	**50,625**	**-**	**50,625**

Operating Budget Detail

Fund: Senior Nutrition

Division: 202 -7121 - Home Delivered Meals

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Capital Outlay				
8120 Vehicles	-	-	-	-
Total Capital Outlay	-	-	-	-
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**3,440**	-	-	-
9863 Transfer Out 603--Equipment Replacement	**990**	**1,860**	-	**1,860**
Technology Replacement Contribution		*1,860*		*1,860*
Total Transfers Out	**4,430**	**1,860**	-	**1,860**
Total Home Delivered Meals	**217,065**	**184,332**	-	**184,332**

Operating Budget Detail

Fund: Senior Nutrition

Division: 202 -7122 - MCSO

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Recreation Coordinator	0.25	0.25		0.25
Recreation Specialist	1.15	1.15		1.15
Recreation Assistant	0.50	0.50		0.50
Total Authorized FTE	**1.90**	**1.90**		**1.90**
Personal Services				
5000 Personal Services	**96,080**	**97,620**	**-**	**97,620**
Salaries & Wages	*70,740*	*69,440*		*69,440*
Employee Benefits	*14,530*	*14,410*		*14,410*
Employee Health & Dental	*10,810*	*13,770*		*13,770*
Total Personal Services	**96,080**	**97,620**	**-**	**97,620**
Contractual Services				
6180 Other Professional Services	**2,000**	**1,000**	**-**	**1,000**
6220 Telephone Service	**200**	**200**	**-**	**200**
Communication Charges		*200*		*200*
6230 Electricity	**17,000**	**17,000**	**-**	**17,000**
6250 Water	**200**	**150**	**-**	**150**
6280 Internal Printing/Copy Charges	**-**	**500**	**-**	**500**
6281 Risk Management Charges	**3,230**	**4,240**	**-**	**4,240**
6720 R&M Machinery and Equipment	**500**	**500**	**-**	**500**
R & M Machinery and Equipment		*500*		*500*
6730 R&M Buildings	**-**	**500**	**-**	**500**
R&M Building		*500*		*500*
6800 R&M Office Equipment	**500**	**-**	**-**	**-**
Total Contractual Services	**23,630**	**24,090**	**-**	**24,090**
Commodities				
7010 General Office Supplies	**1,000**	**-**	**-**	**-**
7110 Recreational Supplies & Equip.	**1,700**	**2,000**	**-**	**2,000**
Recreational Supplies & Equipment		*2,000*		*2,000*
Total Commodities	**2,700**	**2,000**	**-**	**2,000**
Total MCSO	**122,410**	**123,710**	**-**	**123,710**

Operating Budget Detail

Fund: Senior Nutrition

Division: 202 -7123 - Soc. Svcs - Senior Transportation

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Recreation Coordinator	0.25	0.25		0.25
Recreation Specialist	0.10	0.10		0.10
HDM Driver	-	0.25		0.25
Total Authorized FTE	**0.35**	**0.60**		**0.60**
Personal Services				
5000 Personal Services	**24,690**	**33,100**	**-**	**33,100**
Salaries & Wages	*18,590*	*25,570*		*25,570*
Employee Benefits	*3,940*	*5,490*		*5,490*
Employee Health & Dental	*2,160*	*2,040*		*2,040*
Total Personal Services	**24,690**	**33,100**	**-**	**33,100**
Contractual Services				
6281 Risk Management Charges	**-**	**1,170**	**-**	**1,170**
6282 Equipment Management Charges	**38,915**	**24,110**	**-**	**24,110**
6520 Training	**1,300**	**1,300**	**-**	**1,300**
6625 Operating Lease	**-**	**2**	**-**	**2**
6730 R&M Buildings	**-**	**500**	**-**	**500**
R&M Building		*500*		*500*
6800 R&M Office Equipment	**500**	**-**	**-**	**-**
Total Contractual Services	**40,715**	**27,082**	**-**	**27,082**
Capital Outlay				
8120 Vehicles	**-**	**-**	**-**	**-**
Total Capital Outlay	**-**	**-**	**-**	**-**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**-**	**3,060**	**-**	**3,060**
Vehicle Replacement Contribution		*3,060*		*3,060*
Total Transfers Out	**-**	**3,060**	**-**	**3,060**
Total Soc. Svcs - Senior Transportation	**65,405**	**63,242**	**-**	**63,242**

Operating Budget Detail

Fund: Community Action Program

Division: 203 -7509 - Community Action Program

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Social Services Coordinator	2.00	2.00		2.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**109,380**	**110,990**	**-**	**110,990**
Salaries & Wages	*76,310*	*77,520*		*77,520*
Employee Benefits	*15,470*	*15,790*		*15,790*
Employee Health & Dental	*17,600*	*17,680*		*17,680*
Total Personal Services	**109,380**	**110,990**	**-**	**110,990**
Contractual Services				
6220 Telephone Service	**1,050**	**1,050**	**-**	**1,050**
Communication Charges		*1,050*		*1,050*
6280 Internal Printing/Copy Charges	**990**	**700**	**-**	**700**
Total Contractual Services	**2,040**	**1,750**	**-**	**1,750**
Commodities				
7010 General Office Supplies	**440**	**440**	**-**	**440**
Total Commodities	**440**	**440**	**-**	**440**
Total Community Action Program	**111,860**	**113,180**	**-**	**113,180**

Operating Budget Detail

Fund: Home Grant

Division: 205 -7500 - Neighborhood & Family Services Admin

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	-	-	**17,700**	**17,700**
Salaries & Wages	-		*5,060*	*5,060*
Salaries & Wages	-		*8,100*	*8,100*
Employee Benefits	-		*1,020*	*1,020*
Employee Benefits	-		*1,690*	*1,690*
Employee Health & Dental	-		*640*	*640*
Employee Health & Dental	-		*1,190*	*1,190*
Total Personal Services	-	-	**17,700**	**17,700**
Contractual Services				
6510 Mileage Reimbursement	-	-	-	-
6520 Training	-	-	**400**	**400**
Carryover -Training - Carryover			*400*	*400*
6540 Meeting Expense	-	-	**100**	**100**
Carryover -Meeting Expense - Carryover			*100*	*100*
6570 Printing	-	-	**100**	**100**
Carryover -Printing - Carryover			*100*	*100*
6580 Publication of Legal Notices	-	-	**500**	**500**
Carryover -Publication of Legal Notices - Carryover			*500*	*500*
Total Contractual Services	-	-	**1,100**	**1,100**
Commodities				
7010 General Office Supplies	-	-	**230**	**230**
Carryover -General Office Supplies - Carryover			*230*	*230*
Total Commodities	-	-	**230**	**230**
Other				
9999 Restricted Use	-	-	**571,320**	**571,320**
Annual Spending Authority			*571,320*	*571,320*
Total Other	-	-	**571,320**	**571,320**
Total Neighborhood & Family Services Admin	-	-	**590,350**	**590,350**

Operating Budget Detail

Fund: Home Grant

Division: 205 -7564 - Housing Rehabilitation

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	-	-	**18,150**	**18,150**
Salaries & Wages	-		*13,650*	*13,650*
Employee Benefits	-		*2,680*	*2,680*
Employee Health & Dental	-		*1,820*	*1,820*
Total Personal Services	-	-	**18,150**	**18,150**
Contractual Services				
6180 Other Professional Services	-	-	**72,440**	**72,440**
Carryover -Other Professional Services - Carryover			*72,440*	*72,440*
Total Contractual Services	-	-	**72,440**	**72,440**
Total Housing Rehabilitation	-	-	**90,590**	**90,590**

Division: 205 -7565 - Substantial Rehabilitation

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	-	-	**38,840**	**38,840**
Salaries & Wages	-		*14,450*	*14,450*
Salaries & Wages	-		*14,780*	*14,780*
Employee Benefits	-		*3,070*	*3,070*
Employee Benefits	-		*4,590*	*4,590*
Employee Health & Dental	-		*760*	*760*
Employee Health & Dental	-		*1,190*	*1,190*
Total Personal Services	-	-	**38,840**	**38,840**
Contractual Services				
6180 Other Professional Services	-	-	**309,710**	**309,710**
Carryover -Other Professional Services - Carryover			*79,030*	*79,030*
Carryover -Other Professional Services - Carryover			*16,630*	*16,630*
Carryover -Other Professional Services - Carryover			*214,050*	*214,050*
6197 Homebuyer Assistance	-	-	**40,000**	**40,000**
Carryover -Homebuyer Assistance - Carryover			*40,000*	*40,000*
Total Contractual Services	-	-	**349,710**	**349,710**
Total Substantial Rehabilitation	-	-	**388,550**	**388,550**

Division: 205 -7566 - Homebuyer Assistance

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6197 Homebuyer Assistance	-	-	**153,630**	**153,630**
Carryover -Homebuyer Assistance - Carryover			*123,630*	*123,630*
Carryover -Homebuyer Assistance - Carryover			*30,000*	*30,000*
Total Contractual Services	-	-	**153,630**	**153,630**
Total Homebuyer Assistance	-	-	**153,630**	**153,630**

Operating Budget Detail

Fund: Home Grant

Division: 205 -7570 -

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	-	-	**25,080**	**25,080**
Salaries & Wages	-		*18,460*	*18,460*
Employee Benefits	-		*3,850*	*3,850*
Employee Health & Dental	-		*2,770*	*2,770*
Total Personal Services	-	-	**25,080**	**25,080**
Contractual Services				
6020 Architectural Fees	-	-	**4,480**	**4,480**
Carryover -Architectural Fees - Carryover			*4,480*	*4,480*
6180 Other Professional Services	-	-	**116,950**	**116,950**
Carryover -Other Professional Services - Carryover			*73,170*	*73,170*
Carryover -Other Professional Services - Carryover			*43,780*	*43,780*
6197 Homebuyer Assistance	-	-	**9,000**	**9,000**
Carryover -Homebuyer Assistance - Carryover			*1,190*	*1,190*
Carryover -Homebuyer Assistance - Carryover			*7,810*	*7,810*
Total Contractual Services	-	-	**130,430**	**130,430**
Total	-	-	**155,510**	**155,510**

Division: 205 -7575 -

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6180 Other Professional Services	-	-	**194,190**	**194,190**
Carryover -Other Professional Services - Carryover			*93,920*	*93,920*
Carryover -Other Professional Services - Carryover			*35,200*	*35,200*
Carryover -Other Professional Services - Carryover			*35,200*	*35,200*
Carryover -Other Professional Services - Carryover			*29,870*	*29,870*
Total Contractual Services	-	-	**194,190**	**194,190**
Total	-	-	**194,190**	**194,190**

Operating Budget Detail

Fund: Other Grants

Division: 209 -7117 - Soc. Svcs - Neighborhood Programs

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6281 Risk Management Charges	-	**380**	-	**380**
Total Contractual Services	-	**380**	-	**380**
Total Soc. Svcs - Neighborhood Programs	-	**380**	-	**380**

Operating Budget Detail

Fund: Other Grants

Division: 209 -7599 - NSP Home Buyer Assistance Grant

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6187 Redevelopment	**-**	**-**	**264,240**	**264,240**
Carryover -Redevelopment - Carryover			*264,240*	*264,240*
6580 Publication of Legal Notices	**-**	**-**	**3,700**	**3,700**
Carryover -Publication of Legal Notices - Carryover			*3,700*	*3,700*
Total Contractual Services	**-**	**-**	**267,940**	**267,940**
Total NSP Home Buyer Assistance Grant	**-**	**-**	**267,940**	**267,940**

Operating Budget Detail

Fund: CDBG

Division: 240 -7500 - Neighborhood & Family Services Admin

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
CDBG Program Manager	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**97,140**	**100,980**	**-**	**100,980**
Salaries & Wages	*73,650*	*76,550*		*76,550*
Employee Benefits	*15,430*	*16,370*		*16,370*
Employee Health & Dental	*8,060*	*8,060*		*8,060*
Total Personal Services	**97,140**	**100,980**	**-**	**100,980**
Contractual Services				
6220 Telephone Service	**500**	**500**	**-**	**500**
6281 Risk Management Charges	**1,950**	**1,940**	**-**	**1,940**
6500 Memberships	**1,200**	**1,200**	**-**	**1,200**
6510 Mileage Reimbursement	**150**	**150**	**-**	**150**
6520 Training	**3,040**	**3,040**	**-**	**3,040**
6525 Marketing	**1,000**	**1,000**	**-**	**1,000**
6540 Meeting Expense	**500**	**500**	**-**	**500**
6550 Subscriptions	**600**	**600**	**-**	**600**
6560 Data Base Subscriptions	**500**	**500**	**-**	**500**
Database subscriptions		*500*		*500*
6570 Printing	**500**	**500**	**-**	**500**
6580 Publication of Legal Notices	**3,000**	**3,000**	**-**	**3,000**
Total Contractual Services	**12,940**	**12,930**	**-**	**12,930**
Commodities				
7010 General Office Supplies	**750**	**750**	**-**	**750**
7080 Office Equipment	**600**	**600**	**-**	**600**
7085 Computers and Software Licensing	**500**	**500**	**-**	**500**
7140 Furnishings	**770**	**770**	**-**	**770**
Office Furnishings		*770*		*770*
Total Commodities	**2,620**	**2,620**	**-**	**2,620**
Transfers Out				
9863 Transfer Out 603--Equipment Replacement	**990**	**930**	**-**	**930**
Technology Replacement Contribution		*930*		*930*
Total Transfers Out	**990**	**930**	**-**	**930**
Total Neighborhood & Family Services Admin	**113,690**	**117,460**	**-**	**117,460**

Operating Budget Detail

Fund: CDBG

Division: 240 -7560 - Street Reconstruction - CDBG

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
9832 Transfer Out 304--Street Construction	**229,790**	**229,000**	**-**	**229,000**
Transfer to 304 - Street Reconstruction		*229,000*		*229,000*
Total Transfers Out	**229,790**	**229,000**	**-**	**229,000**
Total Street Reconstruction - CDBG	**229,790**	**229,000**	**-**	**229,000**

Division: 240 -7561 - Youth Jobs Public Service

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	**-**	**-**	**7,510**	**7,510**
Salaries & Wages	*-*		*3,510*	*3,510*
Salaries & Wages	*-*		*3,680*	*3,680*
Employee Benefits	*-*		*320*	*320*
Total Personal Services	**-**	**-**	**7,510**	**7,510**
Contractual Services				
6180 Other Professional Services	**39,960**	**39,960**	**61,930**	**101,890**
Carryover -Other Professional Services - Carryover			*22,000*	*22,000*
Carryover -Other Professional Services - Carryover			*39,930*	*39,930*
Other Professional Services		*39,960*		*39,960*
6531 Tuition Reimbursement	**-**	**-**	**4,000**	**4,000**
Carryover -Tuition Reimbursement - Carryover			*4,000*	*4,000*
Total Contractual Services	**39,960**	**39,960**	**65,930**	**105,890**
Total Youth Jobs Public Service	**39,960**	**39,960**	**73,440**	**113,400**

Division: 240 -7562 - Saint Mary's Food Bank

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6180 Other Professional Services	**-**	**-**	**10**	**10**
Carryover -Other Professional Services - Carryover			*10*	*10*
6196 NSP Acquisition and Demolition	**-**	**-**	**1,350**	**1,350**
Carryover -NSP Acquisition and Demolition - Carryover			*1,350*	*1,350*
6580 Publication of Legal Notices	**-**	**-**	**300**	**300**
Carryover -Publication of Legal Notices - Carryover			*300*	*300*
Total Contractual Services	**-**	**-**	**1,660**	**1,660**
Total Saint Mary's Food Bank	**-**	**-**	**1,660**	**1,660**

Operating Budget Detail

Fund: CDBG

Division: 240 -7564 - Housing Rehabilitation

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Personal Services				
5000 Personal Services	**-**	**-**	**23,600**	**23,600**
Salaries & Wages	*-*		*9,840*	*9,840*
Salaries & Wages	*-*		*9,670*	*9,670*
Salaries & Wages	*-*			
Employee Benefits	*-*		*1,940*	*1,940*
Employee Health & Dental	*-*		*2,150*	*2,150*
Total Personal Services	**-**	**-**	**23,600**	**23,600**
Contractual Services				
6180 Other Professional Services	**137,500**	**137,500**	**286,590**	**424,090**
Carryover -Other Professional Services - Carryover			*150,300*	*150,300*
Carryover -Other Professional Services - Carryover			*131,320*	*131,320*
Carryover -Other Professional Services - Carryover			*4,970*	*4,970*
Emergency Rehabilitation - construction		*137,500*		*137,500*
Total Contractual Services	**137,500**	**137,500**	**286,590**	**424,090**
Total Housing Rehabilitation	**137,500**	**137,500**	**310,190**	**447,690**

Division: 240 -7598 - CDBG Public Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6180 Other Professional Services	**39,960**	**39,960**	**115,510**	**155,470**
Carryover -Other Professional Services - Carryover			*31,890*	*31,890*
Carryover -Other Professional Services - Carryover			*20,000*	*20,000*
Carryover -Other Professional Services - Carryover			*26,520*	*26,520*
Carryover -Other Professional Services - Carryover			*37,100*	*37,100*
Other Professional Services		*39,960*		*39,960*
6570 Printing	**-**	**-**	**1,360**	**1,360**
Carryover -Printing - Carryover			*1,360*	*1,360*
6580 Publication of Legal Notices	**-**	**-**	**60**	**60**
Carryover -Publication of Legal Notices - Carryover			*60*	*60*
Total Contractual Services	**39,960**	**39,960**	**116,930**	**156,890**
Total CDBG Public Services	**39,960**	**39,960**	**116,930**	**156,890**

Public Works

Water Operations
Wastewater Operations
Water Resource Planning
Quality & Regulatory Compliance
Street Maintenance
Solid Waste & Recycling
Fleet Services

Department Description

The Public Works Department delivers essential public services to the commuity through valued customer service, effective operations, and sound planning. We strive to be a highly regarded public service provider, and to be recognized as an industry leader by the community and our peers.

The Department's programs include Water, Wastewater, Sanitation, Streets and Fleet Services. The following divisions combine to support these primary Departmental programs:

The Administration Division oversees daily operations, manages the department budget, optimizes asset management, promotes team building, advances strategic planning, and implements the water and sewer capital improvement program.

The Water Resources Planning Division tracks all water resource issues, advocates policy and direction, participates in regional resource and infrastructure planning, evaluates growth impacts, projects future water demands, and identifies programs and projects to expand water supplies.

The Water Quality and Regulatory Compliance Division ensures all department operations comply with applicable laws and regulations, manages renewable water resources by maintaining compliance with federal and state water laws, promotes water conservation, and operates the Crystal Gardens Water Treatment and McDowell Road Recharge Facilities.

The Water Operations Division provides for the production, storage, treatment, and distribution of potable water supplies to approximately 23,000 customers in compliance with applicable regulations, is responsible for all water system repairs and maintenance activities, and ensures meter reading accuracy.

The Wastewater Operations Division ensures the effective operation of the wastewater collection systems and the water reclamation facility in compliance with applicable regulations, and with a primary emphasis on the production of reclaimed water for recharge and/or reuse.

The Sanitation Division provides curbside container service, curbside uncontained service and recycling services. The division strives to operate an environmentally sound program, encouraging recycling and proper disposal of all waste streams. The inspectors ensure the program is in compliance with all regulations.

The Street Maintenance Division provides safe, reliable, clean streets and right of ways throughout the entire community. The program includes street sweeping, potholing, crack sealing and repairs, and all general maintenance designed to extend the life of City streets.

The Fleet Services Division provides preventative maintenance and repairs for the fleet of City-owned vehicles and equipment, manages the City's fuel inventory, develops and maintains the City's vehicle replacement program and

provides operational and maintenance cost analysis.

Each Division's activities ensure that the City is able to provide essential public services to the community through valued customer service, effective operations, and sound planning.

FY 2015-2016 Highlights

- Implemented a department-wide safety program which emphasizes a culture of safety. The program includes quarterly department-wide meetings, on-going training, and provides accountability and recognition for safe practices.
- Collaborted with Finance staff to develop a rate structure that properly funds operation and maintenance and builds adequate reserves. Staff analyzed and incorporated current and future costs to ensure a efficient, reliable, and safe water and wastewater system.
- Staff introduced a cooking oil recycling program that achieved great results, preventing over 400 gallons of used cooking oil from going down the drain.
- Fleet completed the fuel tank inspection and software upgrade project resulting in improved and automated technology capabilities and development of a program to properly maintain the fuel tank infrastructure.
- Our new compliance management software continues to be implemented and optimized to automate sheduling, generate reports, and store lab and operational data.
- Water and wastewater operations continue to be operated in compliance with federal, state, and county regulations including all required sampling events and reporting completed on time.
- Participated in regional water augmentation, conservation, education and legislation stakeholder, organizations and special events such as AMWUA, WestCAPS, AZRC, Water Use it Wisely, MAG. Staff continues to make collaboration and participation with these organizations a high priority to ensure Avondale is represented and has a voice.
- Customer service remains a high priority for Public Works.91% of resident indicated they wer highly satisfied or satisfied with the garbage/recycling operations and 85% of residents are highly satisfied or satisfied with the City's water services according to the 2015 Resident Survey.
- Avondale Street Sweepers collected over 470 tons of material from City roadways during routine and emergency operations.
- The Streets Division has completed numerous sidewalk and street repairs to ensure the drivability of City streets and pedestrian safety. The staff also continues to grade road shoulders and remove debris from alleys and utility easements.
- Preventative maintenance ensures City infrastructure is reliable. During this year, staff completed the following: 35 miles of sewer lines were inspected and 100 miles were cleaned, 40 galvanized service lines were proactively replaced with copper piping to prevent leaks, and 100% of City-owned backflow prevention devices have been inspected, tested, and repaired as needed.
- Recycling efforts at Phoenix International Raceway continued this year. It is estimated that nearly 20,000 pounds of recycling material will be recovered from PIR during the race season.

Public Works

Strategic Initiative: *Foster Sustainable Community Development*

Council Goal: *Ensure City has Financial Capacities to Support Development*

- Divisions will monitor their operating budgets and stay within established limits.

Council Goal: *Maintain and Expand Quality Infrastructure and Improve Connectivity to City Amenities*

- Complete capital projects and emergency repairs in a timely manner to minimize impact to residents and businesses. This year's capital projects include: upgrades to the water resource facility, construction of the gateway nitrate treatment facility expansion, large diameter sewer pipe rehabilitation and design of the backup force main from the 10th St. lift station.
- Continue to utilize reliability methods to optimize operations, realize full lifecycle of assets and reduce repair/replacement cost through preventative maintenance programs.

Public Works

Public Works

Strategic Initiative: *Foster Sustainable Community Development*

- ☐ Continue to meet and exceed best management practices to comply with permit requirements in all operating divisions.
- ☐ Continue to engage in regional discussions on Colorado River issues and be a part of the solution.

Council Goal: *Maintain Community Safety for Businesses and Residents*

- ☐ Keep neighborhoods clean and free from trash and debris through sanitation services, inspection programs, education efforts, and street maintenance/sweeping operations.
- ☐ Continue to maintain an assured water supply for existing and future development. Maintain compliance with Safe Drinking Water and Clean Water Acts.
- ☐ Ensure pot holes, sidewalks, and pavement complaints are addressed within 24 hours.
- ☐ Ensure street sweeping is completed per established time frames (arterial streets once per week and collectors/neighborhoods once per month).
- ☐ Continue to meet federal, state, and local compliance regulations for water and wastewater 100% of the time.
- ☐ Residential refuse and recycling will be collected once per week and bulk trash will be collected once per month.

Strategic Initiative: *Create & Support Diverse Recreation & Entertainment Opportunities*

Council Goal: *Be Known – Promote Avondale*

- ☐ Public Works will encourage staff participation in professional/career based associations allowing the opportunity to showcase projects and operations that highlight achievements and professionalism, as well as participate in discussion on issues that shape the future of our industries.
- ☐ Public Works will host four professional development and training opportunities.
- ☐ Public Works Managers and Supervisors will participate as members of professional organizations.

Strategic Initiative: *Advocate for and Support Community-Oriented Lifelong Learning Opportunities*

Council Goal: *Strengthen Education and Faith-based Partnerships*

- ☐ Staff will meet with local education institutions to develop programs to promote Public Works career fields.
- ☐ Staff will provide youth centered Public Works education in the classroom four times this year.
- ☐ Staff will provide water conservation community outreach and education programs.

Strategic Initiative: *Encourage & Support Creative Innovation in Development & Service Delivery*

Council Goal: *Improve External and Internal Customer Service Delivery*

- ☐ All requests for service will be entered into the reporting database within one hour and responded to within 24 hours.
- ☐ For Public Works emergencies, staff will respond onsite within one hour.

Strategic Initiative: *Create a Connected Community*

Council Goal: *Promote Community Engagement through Civic Education*

- ☐ Public Works will participate in the annual Citizens Academy.
- ☐ Staff will update the Energy, Environment, and Natural Resources Commission twice annually.

Council Goal: *Use Technology to Connect Residents to Business, Government, and Community Opportunities*

- ☐ Staff will implement and utilize Twitter on a regular basis to communicate timely information to residents and businesses.
- ☐ Staff will complete monthly reviews of the Public Works web page to ensure the content is current.

Public Works

Public Works

Strategic Initiative: *Create a Connected Community*

Performance/Workload Indicators:	FY 2014-15 Actuals	FY 2015-16 Projected	FY 2016-17 Projected
Respond to afterhours emergency callouts within one hour.	100	100	100

Supplemental Summary: **Public Works**

FTE	Description	Ongoing	Onetime	Total
0.5	SCADA Technician	44,585	15,825	60,410
-	Electricity	378,000	-	378,000
-	Security/Access Control Upgrades - Fleet Maintenance Building	-	12,000	12,000
-	Fuel Tank Maintenance and Repairs	-	40,000	40,000
-	R&M Bulk Chemical Tank Replacement program	30,000	-	30,000
-	On-Site- Chlorine Generation System replacement program	150,000	-	150,000
1.0	Treatment Operator/Mechanic	76,800	27,850	104,650
0.5	SCADA Technician	44,585	15,825	60,410
-	PM Materials & Supplies/Services- Sewer Collection System	45,000	-	45,000
-	PM Materials & Supplies/Services- Water Reclamation Facility	65,000	-	65,000
2.0	**Total Requests Public Works**	**833,970**	**111,500**	**945,470**

Detailed Supplemental Report

Supplemental Detail

Title: **Electricity** Amount: **$378,000**

Category: Inflationary **Related Council Goal:** Maintain and Expand Quality In

This request is based on current usage and an additional 3% increase in the cost of electricity as indicated by APS/SRP.

FTE: 0 Priority: 1

Account Number:				Ongoing	Onetime
501	9122	6230	Electricity	310,000	0
503	9230	6230	Electricity	68,000	0
			Totals	**378,000**	**0**

Title: **On-Site- Chlorine Generation System replacement program** Amount: **$150,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain and Expand Quality In

The City of Avondale's Water Production division currently has (9) On-Site-Chlorination-Generation- Systems (OSCGS) within our service area. These units generate the chlorine necessary to disinfect the water supply as it enters the distribution system. Many of these OSCGS units are outdated and beginning to fail. Many repair or replacement parts are obsolete or have become difficult to acquire. The OSCGS systems are extremely critical to the safety and compliance of the City's potable water supply system. Each of our current OSCGS units has been evaluated, prioritized and scheduled for replacement. Each OSCGS unit will be replaced with a new updated models, thus to maintain public safety, compliance, and reliability.

FTE: 0 Priority: 2

Account Number:				Ongoing	Onetime
501	9122	6740	On-Site- Chlorine Generation System replacement pr	150,000	0
			Totals	**150,000**	**0**

Supplemental Detail

Title: **Fuel Tank Maintenance and Repairs** Amount: **$40,000**

Category: Mandates/Regulatory **Related Council Goal:** Maintain Community Safety for

The City's fuel system contains four (4) above ground storage tanks including (2) 20,000 gallon tanks and (2) 12,000 gallon tanks. In FY16, a detailed inspection was completed on all four tanks. The inspection report outlined the need for the following maintenance and repair items:

- Repair and maintenance of the exterior tank coatings$35,000)
- Installation of an anti-syphon valve on the fuel supply line to limit potential fuel spills if a supply line is damaged ($5,000)

FTE: 0 Priority: 4

Account Number:				Ongoing	Onetime
606	5200	6720	Fuel Tank R&M	0	40,000
			Totals	**0**	**40,000**

Title: **PM Materials & Supplies/Services- Water Reclamation Facility** Amount: **$65,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain and Expand Quality In

The Charles M. Wolf Water Resource Facility (WRF) is a major capital investment for the community and must be properly maintained to ensure reliable operations at the lowest possible cost. Public Works continues to implement and/or improve maintenance programs focusing on preventative and predictive maintenance strategies to reduce equipment downtime, failures, and associated costs of failures. The program at the WRF includes preventive maintenance tasks related to pumps, electric motors, analyzers, screens, conveyors, lubrication, oils, fixtures, fittings, belts, hoses, pipes, etc. throughout the facility. Additional funding in the amount of $65,000 is requested to purchases parts, supplies and services necessary to fund the planned maintenance activities.

FTE: 0 Priority: 5

Account Number:				Ongoing	Onetime
503	9230	7491	PM Materials & Supplies/Services	65,000	0
			Totals	**65,000**	**0**

Supplemental Detail

Title: **PM Materials & Supplies/Services- Sewer Collection System** Amount: **$45,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain and Expand Quality In

The City of Avondale currently has over 300 miles of sewer mains, with approximately 6,000 manholes and 10 lift stations throughout the city which must be properly maintained to ensure reliable operations at the lowest possible cost. Public Works continues to implement and/or improve maintenance programs focusing on preventative and predictive maintenance strategies to reduce equipment downtime, failures, and associated costs of failures. The program for the collection system includes preventive maintenance tasks related to lift station maintenance including pumps, motors, pressure transducers, valves, electrical components, valves, piping, etc. throughout the system. Additional funding in the amount of $45,000 is requested to purchases parts, supplies and services necessary to fund the planned maintenance activities.

FTE: 0 Priority: 6

Account Number:				Ongoing	Onetime
503	9200	7410	PM Materials & Supplies/Services	45,000	0
			Totals	**45,000**	**0**

Title: **R&M Bulk Chemical Tank Replacement program** Amount: **$30,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain and Expand Quality In

The City of Avondale has 18 bulk chemical storage tanks in the Water Production division. These tanks store chemicals for disinfection and treatment purposes. Many of these bulk chemical tanks have been in service and exposed to the harsh environments for over ten (10) years. Depending on the type of chemical stored and the environment, the life cycle of these tanks should vary between 5 and 8 years. These bulk storage tanks are now showing signs of excessive wear, cracking, brittleness, and age. Developing a strategic approach for the replacement of the bulk storage tanks ensures the continued reliability and compliance. This funding will initiate a replacement program. It is estimated that three (3) tanks per year will be replaced.

FTE: 0 Priority: 7

Account Number:				Ongoing	Onetime
501	9122	6740	R&M Bulk Chemical Tank Replacement	30,000	0
			Totals	**30,000**	**0**

Supplemental Detail

Title: **Treatment Operator/Mechanic** Amount: **$104,650**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain and Expand Quality In

It is imperative to have and maintain a highly skilled and knowledgeable workforce. The introduction of additional and more complex treatment technologies, including the expansion of the treatment at the Gateway facility necessitates an overall increase in operation and maintenance to keep the sites operating at their peak efficiency. The new Treatment Operator/Mechanic FTE position is a critically timed event to aid with the management of the increased water production expectations and work load requirements. This new FTE position will allow the Water Production division to maintain a high level productivity, provide redundancy and back up, and to provide for the necessary resources to enhance our asset management and preventative maintenance systems.

FTE: 1 Priority: 8

Account Number:				Ongoing	Onetime
501	9122	5010	Salaries and Wages	49,190	0
501	9122	5110	O.A.S.D.I.	3,050	0
501	9122	5120	Az State Retirement	5,650	0
501	9122	5160	Health Insurance	7,810	0
501	9122	5180	Dental Insurance	550	0
501	9122	5190	Workers' Compensation	1,480	0
501	9122	5220	Medicare	710	0
501	9122	6282	Equipment Management Charges	2,000	0
501	9122	6325	Contractual Maint./Technology	380	0
501	9122	6520	Training/Certifications	1,500	0
501	9122	7080	Phone-Voicemail Only	0	1,200
501	9122	7085	Laptop	0	1,650
501	9122	7230	Safety Apparel	500	0
501	9122	8120	Truck	0	25,000
501	9122	9856	Replacement Fund Contribution	3,570	0
501	9122	9856	Replacement Fund Contribution	410	0
			Totals	**76,800**	**27,850**

Supplemental Detail

Title: **SCADA Technician** Amount: **$60,410**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain and Expand Quality In

Public Works continues to upgrade and enhance the existing Supervisory Control and Data Acquisition (SCADA) systems. In addition new facilities and equipment are being added to the system to meet growth demand. In order to properly operate and maintain the SCADA system, an additional FTE is requested. Many of the sites and facilities require 24/7, 365 day a year monitoring and control capabilities. It is essential to have knowledgeable well trained SCADA staff to support that system. Currently only one FTE exists to manage the system. The requested SCADA tech position will provide the additional support necessary to properly manage the system which supports both the water and wastewater systems. The requested SCADA tech will troubleshoot instrumentation, calibrate meters, and make recommendations for repair/replacement of instrumentation and program Logic Controllers (PLC) products with updated reliable technology, assist with safety concerns regarding arc flash -high voltage applications, VFD's, high voltage motors, and pumps.

FTE: 0.5 Priority: 9

Account Number:				Ongoing	Onetime
501	9122	5010	Salaries and Wages	31,325	0
501	9122	5016	Cell Phone Stipend	600	0
501	9122	5110	O.A.S.D.I.	1,940	0
501	9122	5120	Az State Retirement	3,595	0
501	9122	5160	Health Insurance	3,905	0
501	9122	5180	Dental Insurance	275	0
501	9122	5190	Workers' Compensation	940	0
501	9122	5220	Medicare	455	0
501	9122	6520	Training	1,300	0
501	9122	7085	Laptop	0	825
501	9122	7230	Safety Apparel	250	0
501	9122	8120	Truck	0	15,000
			Totals	**44,585**	**15,825**

Supplemental Detail

Title: **SCADA Technician** Amount: **$60,410**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Maintain and Expand Quality In

Public Works continues to upgrade and enhance the existing Supervisory Control and Data Acquisition (SCADA) systems. In addition new facilities and equipment are being added to the system to meet growth demand. In order to properly operate and maintain the SCADA system, an additional FTE is requested. Many of the sites and facilities require 24/7, 365 day a year monitoring and control capabilities. It is essential to have knowledgeable well trained SCADA staff to support that system. Currently only one FTE exists to manage the system. The requested SCADA tech position will provide the additional support necessary to properly manage the system which supports both the water and wastewater systems. The requested SCADA tech will troubleshoot instrumentation, calibrate meters, and make recommendations for repair/replacement of instrumentation and program Logic Controllers (PLC) products with updated reliable technology, assist with safety concerns regarding arc flash -high voltage applications, VFD's, high voltage motors, and pumps.

FTE: 0.5 Priority: 9

Account Number:				Ongoing	Onetime
503	9230	5010	Salaries and Wages	31,325	0
503	9230	5016	Cell Phone Stipend	600	0
503	9230	5110	O.A.S.D.I.	1,940	0
503	9230	5120	Az State Retirement	3,595	0
503	9230	5160	Health Insurance	3,905	0
503	9230	5180	Dental Insurance	275	0
503	9230	5190	Workers' Compensation	940	0
503	9230	5220	Medicare	455	0
503	9230	6520	Training	1,300	0
503	9230	7085	Laptop	0	825
503	9230	7230	Safety Apparel	250	0
503	9230	8120	Truck	0	15,000
			Totals	**44,585**	**15,825**

Supplemental Detail

Title: **Security/Access Control Upgrades - Fleet Maintenance Building** Amount: **$12,000**

Category: Efficiency/Effectiveness Improvement **Related Council Goal:** Improve External and Internal

The existing Fleet Maintenance building was constructed in 1999 and originally housed Avondale's Field Operations and Fleet Services. When the building was constructed, it required the use of physical keys to gain entry into the building. Over time, security card access was added to some of the interior doors; however several of the doors remain locked by physical key. This supplemental request is to install additional security card access points to the building. By installing additional security card access points, it allows staff to limit the number of physical keys that are being distributed as well as control the access to the specific work areas. It is requested that four doors be modified with security card access: the exterior door to Administration and the interior hall and two exterior doors to the Fleet shop area. The work will be coordinated with Facilities to occur simultaneously with the upgrading of the fire alarm system that is currently being requested by Facilities.

FTE: 0 Priority: 11

Account Number:				Ongoing	Onetime
606	5200	6730	Security/Access Control Upgrades	0	12,000
			Totals	**0**	**12,000**

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditure by Category						
Commodities	-	-	-	-	-	5,000
Personal Services	6,860,425	7,007,357	7,379,583	7,374,460	7,010,604	7,409,428
Contractual Services	9,287,763	8,002,546	9,078,681	9,018,636	8,624,747	8,959,612
Commodities	3,109,854	3,248,850	3,803,166	3,815,134	3,613,008	3,734,675
Capital Outlay	11,387,638	11,714,467	955,800	1,009,000	908,010	1,278,410
Other	2,262,130	2,835,521	2,835,030	2,835,030	2,693,279	3,414,701
Debt Service	138,556	122,622	1,481,550	1,481,550	1,407,473	1,644,150
Transfers Out	3,755,330	4,475,505	4,010,630	4,010,630	3,810,099	6,011,700
Contingency	-	-	2,550,000	2,550,000	2,422,500	2,550,000
Total by Category	**36,801,696**	**37,406,868**	**32,094,440**	**32,094,440**	**30,489,718**	**35,007,676**
Expenditures by Division						
Fleet Services	2,179,310	2,049,072	2,303,300	2,303,300	2,188,135	2,523,170
Field Operations Administration	64,512	(18,133)	44,980	44,980	42,731	53,990
Motor Pool	45,893	44,166	44,670	44,670	42,437	42,460
Streets	1,821,654	1,620,125	1,701,660	1,701,660	1,616,577	1,740,824
Solid Waste	4,094,722	4,244,123	4,140,400	4,135,802	3,933,380	4,411,680
Sanitation-Uncontained	705,598	758,731	848,380	848,380	805,961	864,660
Recycling, Education and Enforcement	287,094	274,086	301,810	305,310	286,720	312,160
Green Waste	-	45,789	131,120	132,218	124,564	143,680
Water Distribution	7,759,972	8,107,088	2,721,390	2,721,390	2,585,321	2,614,980
Water Administration	3,147,786	3,975,003	4,864,620	4,864,620	4,621,389	6,408,791
GIS and Land Services	564,125	(12,256)	16,900	16,900	16,055	-
Water Resources	1,423,404	1,496,755	1,793,160	1,793,160	1,703,502	1,855,460
Water Quality	620,812	600,278	647,300	647,300	614,935	596,900
Wetlands Treatment	247,228	192,297	262,950	262,950	249,803	267,770
Water Production	2,909,503	2,670,999	3,370,100	3,370,100	3,201,595	3,589,410
Wastewater Collection	1,596,876	2,056,960	2,133,610	2,134,110	2,026,930	2,189,070
Wastewater Administration	448,333	614,903	3,503,070	3,502,570	3,327,917	4,095,451
Wastewater Lift Stations	233,874	218,174	-	-	-	8,460
Water Reclamation Facility	8,651,000	8,468,708	3,265,020	3,265,020	3,101,769	3,288,330
Wastewater	-	-	-	-	-	430
Total by Division	**36,801,696**	**37,406,868**	**32,094,440**	**32,094,440**	**30,489,718**	**35,007,676**
Expenditures by Fund						
General Fund	110,405	26,033	89,650	89,650	85,168	96,450
Highway User Revenue Fund	1,821,654	1,620,125	1,701,660	1,701,660	1,616,577	1,740,824
Water Operations	16,672,830	17,030,164	13,676,420	13,676,420	12,992,599	15,333,311
Sewer Operations	10,930,083	11,358,745	8,901,700	8,901,700	8,456,615	9,581,741
Sanitation	5,087,414	5,322,729	5,421,710	5,421,710	5,150,625	5,732,180
Fleet Services Fund	2,179,310	2,049,072	2,303,300	2,303,300	2,188,135	2,523,170

Budget Summary

	FY 13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Amended	FY 15-16 Estimates	FY 16-17 Budget
Expenditures by Fund						
Total by Fund	**36,801,696**	**37,406,868**	**32,094,440**	**32,094,440**	**30,489,718**	**35,007,676**
Authorized Positions by Division						
Fleet Services	6.00	6.00	6.00	6.00	-	6.00
Field Operations Administration	3.25	2.75	2.75	2.75	-	2.75
Streets	9.00	9.00	9.00	9.00	-	9.00
Solid Waste	13.00	13.00	13.00	13.00	-	13.00
Sanitation-Uncontained	3.00	3.00	3.00	3.00	-	3.00
Recycling, Education and Enforcement	2.00	2.00	2.00	2.00	-	2.00
Green Waste	-	-	1.00	1.00	-	1.00
Water Distribution	13.25	14.25	14.25	14.25	-	14.25
Water Administration	5.38	5.64	6.64	6.64	-	6.64
GIS and Land Services	3.00	-	-	-	-	-
Water Resources	1.00	1.00	1.00	1.00	-	1.00
Water Quality	4.00	4.00	4.00	4.00	-	4.00
Wetlands Treatment	3.00	3.00	2.00	2.00	-	2.00
Water Production	5.25	5.25	5.25	5.25	-	5.25
Wastewater Collection	7.25	7.25	7.25	7.25	-	7.25
Wastewater Administration	1.37	1.61	1.61	1.61	-	1.61
Water Reclamation Facility	12.25	12.25	12.25	12.25	-	12.25
Total Authorized FTE	**92.00**	**90.00**	**91.00**	**91.00**	**-**	**91.00**

Operating Budget Detail

Fund: General Fund

Division: 101 -5210 - Field Operations Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Water Resources Director	0.25	0.25		0.25
Field Operations Assistant Director	0.25	0.25		0.25
Management Assistant - Public Works	0.25	-		-
Administrative Assistant	1.00	1.00		1.00
Senior Management Assistant	-	0.25		0.25
Fleet Services Coordinator	1.00	1.00		1.00
Total Authorized FTE	**2.75**	**2.75**		**2.75**
Personal Services				
5000 Personal Services	**261,220**	**-**	**-**	**-**
Salaries & Wages	*197,070*			
Employee Benefits	*40,930*			
Employee Health & Dental	*23,220*			
Total Personal Services	**261,220**	**-**	**-**	**-**
Contractual Services				
6180 Other Professional Services	**18,270**	**-**	**-**	**-**
6220 Telephone Service	**100**	**-**	**-**	**-**
6280 Internal Printing/Copy Charges	**2,010**	**-**	**-**	**-**
6281 Risk Management Charges	**8,330**	**7,940**	**-**	**7,940**
6282 Equipment Management Charges	**7,150**	**7,150**	**-**	**7,150**
6520 Training	**3,390**	**-**	**-**	**-**
6540 Meeting Expense	**700**	**-**	**-**	**-**
Total Contractual Services	**39,950**	**15,090**	**-**	**15,090**
Other				
9310 Administrative Indirect Charges	**(359,370)**	**-**	**-**	**-**
9330 Facilities Maintenance Charges	**69,720**	**-**	**-**	**-**
Total Other	**(289,650)**	**-**	**-**	**-**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**2,750**	**2,440**	**-**	**2,440**
Vehicle Replacement Contribution		*2,440*		*2,440*
9863 Transfer Out 603--Equipment Replacement	**30,710**	**36,460**	**-**	**36,460**
Technology Replacement Contribution		*36,460*		*36,460*
Total Transfers Out	**33,460**	**38,900**	**-**	**38,900**
Total Field Operations Administration	**44,980**	**53,990**	**-**	**53,990**

Operating Budget Detail

Fund: General Fund

Division: 101 -5280 - Motor Pool

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6281 Risk Management Charges	**3,310**	**3,200**	**-**	**3,200**
6282 Equipment Management Charges	**18,620**	**18,620**	**-**	**18,620**
Total Contractual Services	**21,930**	**21,820**	**-**	**21,820**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**22,740**	**20,870**	**(230)**	**20,640**
Vehicle Replacement Contribution		*20,870*		*20,870*
Vehicle Replacement Credits			*(230)*	*(230)*
Total Transfers Out	**22,740**	**20,870**	**(230)**	**20,640**
Total Motor Pool	**44,670**	**42,690**	**(230)**	**42,460**

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -6600 - Streets

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Street Maintenance Supervisor	1.00	1.00		1.00
Field Operations Crew Leader	1.00	1.00		1.00
Equipment Operator	7.00	7.00		7.00
Total Authorized FTE	**9.00**	**9.00**		**9.00**
Personal Services				
5000 Personal Services	**717,970**	**743,050**	**-**	**743,050**
Salaries & Wages	*511,050*	*521,090*		*521,090*
Employee Benefits	*128,630*	*143,970*		*143,970*
Employee Health & Dental	*78,290*	*77,990*		*77,990*
Total Personal Services	**717,970**	**743,050**	**-**	**743,050**
Contractual Services				
6150 Landfill Fees	**10,500**	**13,500**	**-**	**13,500**
		13,500		*13,500*
6180 Other Professional Services	**22,500**	**20,000**	**-**	**20,000**
Dead Animal Pickup		*16,000*		*16,000*
Gate Installation/Repair		*4,000*		*4,000*
6190 Other Fees	**2,000**	**2,000**	**-**	**2,000**
Earth Moving Permit		*2,000*		*2,000*
6220 Telephone Service	**5,440**	**5,445**	**-**	**5,445**
Communication Charges		*5,445*		*5,445*
6221 Security Services	**-**	**3,535**	**-**	**3,535**
		2,620		*2,620*
Security Guard Services		*915*		*915*
6230 Electricity	**1,000**	**1,000**	**-**	**1,000**
6250 Water	**30,000**	**25,000**	**-**	**25,000**
6280 Internal Printing/Copy Charges	**450**	**260**	**-**	**260**
6281 Risk Management Charges	**59,430**	**60,740**	**-**	**60,740**
6282 Equipment Management Charges	**212,810**	**212,810**	**-**	**212,810**
6300 Contractual Maint./Radio&Comm.	**7,500**	**9,300**	**-**	**9,300**
Radio System Maintenance - County		*7,800*		*7,800*
Vehicle GPS		*1,500*		*1,500*
6500 Memberships	**1,780**	**1,780**	**-**	**1,780**
AZ LTAP		*1,500*		*1,500*
Municipal Signal Association		*280*		*280*
6520 Training	**6,500**	**6,670**	**-**	**6,670**
IMSA Certifications		*400*		*400*
Training		*6,270*		*6,270*
6540 Meeting Expense	**100**	**135**	**-**	**135**
6640 Uniform Rental	**4,000**	**3,400**	**-**	**3,400**
6712 R&M R.O.W.	**75,000**	**79,200**	**-**	**79,200**
ROW Maintenance Contract		*79,200*		*79,200*

Operating Budget Detail

Fund: Highway User Revenue Fund

Division: 201 -6600 - Streets

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
Total Contractual Services	**439,010**	**444,775**	**-**	**444,775**
Commodities				
7010 General Office Supplies	**1,500**	**1,000**	**-**	**1,000**
7200 Uniform Purchase	**1,300**	**1,350**	**-**	**1,350**
7230 Safety Apparel/Equipment	**10,000**	**10,000**	**-**	**10,000**
7300 Food	**-**	**1,000**	**-**	**1,000**
Ice Delivery		*1,000*		*1,000*
7440 Small Tools and Instruments	**5,000**	**5,000**	**-**	**5,000**
7480 Bldg & Construction Materials	**1,000**	**1,000**	**-**	**1,000**
Materials & Supplies		*1,000*		*1,000*
7710 Street Maintenance Supplies	**45,000**	**48,000**	**-**	**48,000**
		48,000		*48,000*
7712 R.O.W. Maintenance Supplies	**48,260**	**50,890**	**-**	**50,890**
R.O.W. Maintenance Supplies		*30,890*		*30,890*
Weed Spraying Chemicals		*20,000*		*20,000*
7715 Sidewalk R&M Supplies	**15,000**	**15,000**	**-**	**15,000**
		15,000		*15,000*
Total Commodities	**127,060**	**133,240**	**-**	**133,240**
Capital Outlay				
8070 Communication Equipment	**-**	**-**	**74,800**	**74,800**
Streets Radios - Carryover			*74,800*	*74,800*
Total Capital Outlay	**-**	**-**	**74,800**	**74,800**
Other				
9310 Administrative Indirect Charges	**166,120**	**167,610**	**-**	**167,610**
Indirect Administrative Charges		*167,610*		*167,610*
9330 Facilities Maintenance Charges	**31,890**	**33,379**	**-**	**33,379**
Facilities Charges		*33,379*		*33,379*
Total Other	**198,010**	**200,989**	**-**	**200,989**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**238,170**	**244,940**	**(102,830)**	**142,110**
Vehicle Replacement Contribution		*244,940*		*244,940*
Vehicle Replacement Credits			*(102,830)*	*(102,830)*
9863 Transfer Out 603--Equipment Replacement	**1,980**	**1,860**	**-**	**1,860**
Technology Replacement Contribution		*1,860*		*1,860*
Total Transfers Out	**240,150**	**246,800**	**(102,830)**	**143,970**
Total Streets	**1,722,200**	**1,768,854**	**(28,030)**	**1,740,824**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9100 - Water Distribution

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Public Works Superintendent	0.25	0.25		0.25
Water Distribution Supervisor	1.00	1.00		1.00
Lead Water Resources Operator	1.00	1.00		1.00
Senior Water Resources Operator	2.00	2.00		2.00
Utility Location Specialist	1.00	1.00		1.00
Water Resources Operator	6.00	6.00		6.00
Water Resources Mechanic	1.00	1.00		1.00
Customer Service Technician	2.00	2.00		2.00
Total Authorized FTE	**14.25**	**14.25**		**14.25**
Personal Services				
5000 Personal Services	**1,034,288**	**979,478**	**-**	**979,478**
Salaries & Wages	*761,158*	*703,878*		*703,878*
Employee Benefits	*169,390*	*166,320*		*166,320*
Employee Health & Dental	*103,740*	*109,280*		*109,280*
Total Personal Services	**1,034,288**	**979,478**	**-**	**979,478**
Contractual Services				
6100 Finance and Banking Fees	**-**	**100**	**-**	**100**
6160 Pest Control Service	**4,800**	**4,800**	**-**	**4,800**
Bee Removal from Meter Boxes		*1,800*		*1,800*
Pest Control		*3,000*		*3,000*
6180 Other Professional Services	**18,000**	**9,990**	**-**	**9,990**
Asbestos Pipe Removal		*5,000*		*5,000*
Bluestaking		*4,990*		*4,990*
6190 Other Fees	**1,000**	**1,000**	**-**	**1,000**
Permit Fees		*1,000*		*1,000*
6225 Long Distance Phone Service	**4,150**	**4,150**	**-**	**4,150**
6280 Internal Printing/Copy Charges	**3,210**	**6,200**	**-**	**6,200**
6281 Risk Management Charges	**64,920**	**65,470**	**-**	**65,470**
6282 Equipment Management Charges	**117,690**	**117,690**	**-**	**117,690**
6300 Contractual Maint./Radio&Comm.	**5,487**	**5,487**	**-**	**5,487**
ZONAR		*5,487*		*5,487*
6325 Contractual Maint./Technology	**-**	**5,900**	**-**	**5,900**
Contract Maintenance		*5,900*		*5,900*
6500 Memberships	**400**	**600**	**-**	**600**
6520 Training	**13,630**	**8,250**	**-**	**8,250**
Az Water Assoc (AzWA) Annual Conference		*1,000*		*1,000*
CPM - Sr. Operator		*3,250*		*3,250*
Operation Seminars and Training		*500*		*500*
Tri-State Conference		*1,000*		*1,000*
Workplace Safety Training		*2,500*		*2,500*
6540 Meeting Expense	**100**	**100**	**-**	**100**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9100 - Water Distribution

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6570 Printing	**200**	**200**	**-**	**200**
6610 Rental Construction Equipment	**12,000**	**26,000**	**-**	**26,000**
Barricade Service		*14,000*		*14,000*
Rental Construction Equipment		*12,000*		*12,000*
6640 Uniform Rental	**3,700**	**5,600**	**-**	**5,600**
6720 R&M Machinery and Equipment	**5,000**	**5,000**	**-**	**5,000**
Valve machine maintenance		*5,000*		*5,000*
6750 R&M Water Distribution System	**64,360**	**60,360**	**-**	**60,360**
Large Meter Testing		*11,000*		*11,000*
Leak Detection Program		*20,000*		*20,000*
Meter Testing and Repair		*8,000*		*8,000*
R&M Water Distribution System		*21,360*		*21,360*
Total Contractual Services	**318,647**	**326,897**	**-**	**326,897**
Commodities				
7010 General Office Supplies	**330**	**330**	**-**	**330**
7085 Computers and Software Licensing	**7,000**	**1,100**	**-**	**1,100**
ITRON meter reading software maintenance agreement		*1,100*		*1,100*
7114 Spec Events Supplies/Equip	**100**	**100**	**-**	**100**
Resident Appreciation Night		*100*		*100*
7200 Uniform Purchase	**1,600**	**1,790**	**-**	**1,790**
7230 Safety Apparel/Equipment	**7,250**	**7,250**	**-**	**7,250**
7300 Food	**-**	**2,000**	**-**	**2,000**
Ice Delivery		*2,000*		*2,000*
7440 Small Tools and Instruments	**4,500**	**5,500**	**-**	**5,500**
7450 Paint and Painting Supplies	**500**	**500**	**-**	**500**
Paint Supplies		*500*		*500*
7490 Water System Supplies	**252,155**	**252,155**	**-**	**252,155**
Fire Hydrant Supplies		*40,000*		*40,000*
Water Distribution System Supplies		*212,155*		*212,155*
7495 Meter Equipment	**280,000**	**280,000**	**-**	**280,000**
New and Replacement Meter Installations		*250,000*		*250,000*
Radio Read Equipment		*30,000*		*30,000*
7710 Street Maintenance Supplies	**26,000**	**26,000**	**-**	**26,000**
Asphalt		*22,000*		*22,000*
Other Street Repair Supplies		*4,000*		*4,000*
7990 Other Supplies	**4,000**	**2,000**	**-**	**2,000**
Total Commodities	**583,435**	**578,725**	**-**	**578,725**
Capital Outlay				
8510 Water System Construction	**10,000**	**10,000**	**-**	**10,000**
Contract Asphalt and Other Street Repair		*10,000*		*10,000*
Total Capital Outlay	**10,000**	**10,000**	**-**	**10,000**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9100 - Water Distribution

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**559,010**	**579,990**	**-**	**579,990**
Indirect Administrative Charges		*579,990*		*579,990*
Total Other	**559,010**	**579,990**	**-**	**579,990**
Transfers Out				
9856 Transfer Out 530--Water Replacement	**153,570**	**152,500**	**(12,610)**	**139,890**
Technology Replacement Contribution		*28,630*		*28,630*
Vehicle Replacement Contribution		*123,870*		*123,870*
Vehicle Replacement Credits			*(12,610)*	*(12,610)*
Total Transfers Out	**153,570**	**152,500**	**(12,610)**	**139,890**
Total Water Distribution	**2,658,950**	**2,627,590**	**(12,610)**	**2,614,980**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9110 - Water Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Water Resources Director	0.38	0.38		0.38
Field Operations Assistant Director	0.38	0.38		0.38
Water Resources Project Manager	1.00	1.00		1.00
Public Works Program Coordinator	1.00	1.00		1.00
Management Assistant - Public Works	0.38	-		-
PW GIS Technician	-	1.00		1.00
Public Works Data Technician	1.00	-		-
SCADA Specialist	1.00	1.00		1.00
Executive Assistant	0.50	0.50		0.50
Administrative Assistant	1.00	1.00		1.00
Senior Management Assistant	-	0.38		0.38
Total Authorized FTE	**6.64**	**6.64**		**6.64**
Personal Services				
5000 Personal Services 3	**655,590**	**650,630**	**-**	**650,630**
Salaries & Wages	*506,680*	*500,040*		*500,040*
Employee Benefits	*102,560*	*102,980*		*102,980*
Employee Health & Dental	*46,350*	*47,610*		*47,610*
Total Personal Services	**655,590**	**650,630**	**-**	**650,630**
Contractual Services				
6100 Finance and Banking Fees 1	**20,000**	**10,000**	**-**	**10,000**
6180 Other Professional Services	**241,000**	**236,800**	**6,800**	**243,600**
After Hours Answering Service		*9,000*		*9,000*
Emergency Preparedness Training Exercises		*10,000*		*10,000*
Garden Lakes Booster Slab Monitoring - Carryover			*6,800*	*6,800*
Planning, Engineering and Professional Services		*183,800*		*183,800*
Public Works Safety Committee		*1,000*		*1,000*
Water Modeling & Model Maintenance Fee		*33,000*		*33,000*
6190 Other Fees 2	**8,540**	**8,540**	**-**	**8,540**
ADEQ Certified Operator Fees		*8,540*		*8,540*
6210 Postage	**2,000**	**2,000**	**-**	**2,000**
6220 Telephone Service 2	**6,100**	**6,130**	**-**	**6,130**
Communication Charges		*6,130*		*6,130*
6221 Security Services	**9,000**	**14,480**	**-**	**14,480**
Security Guard Services		*5,480*		*5,480*
Security Services		*9,000*		*9,000*
6280 Internal Printing/Copy Charges	**6,000**	**2,360**	**-**	**2,360**
6281 Risk Management Charges	**18,400**	**18,230**	**-**	**18,230**
6282 Equipment Management Charges	**1,060**	**1,060**	**-**	**1,060**
6325 Contractual Maint./Technology	**45,500**	**45,500**	**-**	**45,500**
Asset Management		*30,000*		*30,000*
SCADA Annual Support		*15,500*		*15,500*

Operating Budget Detail

Fund: Water Operations

Division: 501 -9110 - Water Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6500 Memberships	**12,000**	**12,000**	**-**	**12,000**
American Water Works Association (AWWA)		*3,000*		*3,000*
Az Small Utilities Association		*1,000*		*1,000*
Other Agency and Individual Memberships		*1,500*		*1,500*
WERF		*2,500*		*2,500*
WRF		*4,000*		*4,000*
6520 Training	**8,000**	**12,245**	**-**	**12,245**
American Water Works Association (AWWA) Annual Conference		*3,000*		*3,000*
Az Water Assoc (AzWA) Annual Conference		*500*		*500*
Computer Applications Training		*2,500*		*2,500*
CPM		*3,225*		*3,225*
Other Training		*1,500*		*1,500*
Training		*1,020*		*1,020*
Tri-State Conference		*500*		*500*
6540 Meeting Expense	**2,000**	**2,210**	**-**	**2,210**
6570 Printing	**5,500**	**5,500**	**-**	**5,500**
Printing		*500*		*500*
Water Supply Awareness Materials		*5,000*		*5,000*
6580 Publication of Legal Notices	**1,340**	**1,340**	**-**	**1,340**
Total Contractual Services	**386,440**	**378,395**	**6,800**	**385,195**
Commodities				
7010 General Office Supplies	**11,040**	**11,040**	**-**	**11,040**
7080 Office Equipment	**500**	**500**	**-**	**500**
7085 Computers and Software Licensing	**-**	**1,000**	**-**	**1,000**
		1,000		*1,000*
7114 Spec Events Supplies/Equip	**5,390**	**1,165**	**-**	**1,165**
Resident Appreciation Night		*300*		*300*
Water Supply Awareness Materials		*865*		*865*
7116 Employee Awards/Recognition Program	**1,250**	**1,250**	**-**	**1,250**
7140 Furnishings	**500**	**500**	**-**	**500**
Total Commodities	**18,680**	**15,455**	**-**	**15,455**
Capital Outlay				
8520 Water Sys. Improve/Major Main.	**250,000**	**250,000**	**-**	**250,000**
Citywide Water System Improvements		*250,000*		*250,000*
Total Capital Outlay	**250,000**	**250,000**	**-**	**250,000**
Other				
9310 Administrative Indirect Charges	**420,200**	**490,090**	**-**	**490,090**
Indirect Administrative Charges		*490,090*		*490,090*
9330 Facilities Maintenance Charges	**82,040**	**68,071**	**-**	**68,071**
Facilities Charges		*68,071*		*68,071*
Total Other	**502,240**	**558,161**	**-**	**558,161**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9110 - Water Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Debt Service				
9410 Bond Redemption	**30,270**	**31,260**	**-**	**31,260**
9420 Bond Interest Payments	**6,670**	**5,420**	**-**	**5,420**
Total Debt Service	**36,940**	**36,680**	**-**	**36,680**
Transfers Out				
9852 Transfer Out 514--Water Development	**1,650,000**	**-**	**3,500,000**	**3,500,000**
Transfer Out Water Construction			*3,500,000*	*3,500,000*
9856 Transfer Out 530--Water Replacement	**14,730**	**12,670**	**-**	**12,670**
Technology Replacement Contribution		*10,670*		*10,670*
Vehicle Replacement Contribution		*2,000*		*2,000*
Total Transfers Out	**1,664,730**	**12,670**	**3,500,000**	**3,512,670**
Contingency				
9900 Contingency	**-**	**-**	**1,000,000**	**1,000,000**
Total Contingency	**-**	**-**	**1,000,000**	**1,000,000**
Total Water Administration	**3,514,620**	**1,901,991**	**4,506,800**	**6,408,791**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9112 - Water Resources

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Water Resources Manager	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**117,830**	**122,210**	**-**	**122,210**
Salaries & Wages	*93,790*	*94,980*		*94,980*
Employee Benefits	*18,850*	*19,170*		*19,170*
Employee Health & Dental	*5,190*	*8,060*		*8,060*
Total Personal Services	**117,830**	**122,210**	**-**	**122,210**
Contractual Services				
6060 Attorney Fees	**15,000**	**45,000**	**-**	**45,000**
Adjudication, Water Rights and Other Outside Legal Services		*35,000*		*35,000*
Litchfield Park for PGA Superfund Plume		*10,000*		*10,000*
6180 Other Professional Services	**25,000**	**25,000**	**-**	**25,000**
Other Professional Services		*8,000*		*8,000*
SRP Meter Calibrations		*17,000*		*17,000*
6190 Other Fees	**2,900**	**2,900**	**-**	**2,900**
License and Fees		*2,900*		*2,900*
6220 Telephone Service	**520**	**-**	**-**	**-**
6225 Long Distance Phone Service	**-**	**500**	**-**	**500**
Long Distance		*500*		*500*
6275 NAUSP	**50,000**	**50,000**	**-**	**50,000**
NAUSP Operations and Maintenance Fees		*50,000*		*50,000*
6280 Internal Printing/Copy Charges	**840**	**-**	**-**	**-**
6281 Risk Management Charges	**13,270**	**13,000**	**-**	**13,000**
6282 Equipment Management Charges	**1,960**	**1,960**	**-**	**1,960**
6350 C.A.P. Purch. Water & DWR Fee	**1,491,000**	**1,491,000**	**-**	**1,491,000**
CAP M&I and Excess Water Purchases		*1,305,000*		*1,305,000*
SRP Water, Delivery and Shareholder Fees		*186,000*		*186,000*
6500 Memberships	**44,200**	**73,000**	**-**	**73,000**
AMWUA Membership		*68,000*		*68,000*
Memberships		*1,000*		*1,000*
WESTCAPS Dues		*4,000*		*4,000*
6520 Training	**1,000**	**700**	**-**	**700**
6540 Meeting Expense	**150**	**150**	**-**	**150**
Total Contractual Services	**1,645,840**	**1,703,210**	**-**	**1,703,210**
Other				
9310 Administrative Indirect Charges	**24,730**	**25,680**	**-**	**25,680**
Indirect Administrative Charges		*25,680*		*25,680*
Total Other	**24,730**	**25,680**	**-**	**25,680**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9112 - Water Resources

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
9856 Transfer Out 530--Water Replacement	**4,760**	**4,360**	**-**	**4,360**
Technology Replacement Contribution		*1,860*		*1,860*
Vehicle Replacement Contribution		*2,500*		*2,500*
Total Transfers Out	**4,760**	**4,360**	**-**	**4,360**
Total Water Resources	**1,793,160**	**1,855,460**	**-**	**1,855,460**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9115 - Water Quality

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Water Resources Analyst	1.00	1.00		1.00
Regulatory Compliance Coordinator-Cross Connection	1.00	1.00		1.00
Water Conservation and Education Specialist	1.00	1.00		1.00
Regulatory Compliance Inspector	1.00	1.00		1.00
Total Authorized FTE	**4.00**	**4.00**		**4.00**
Personal Services				
5000 Personal Services	**315,850**	**328,840**	**-**	**328,840**
Salaries & Wages	*243,720*	*251,860*		*251,860*
Employee Benefits	*53,590*	*58,300*		*58,300*
Employee Health & Dental	*18,540*	*18,680*		*18,680*
Total Personal Services	**315,850**	**328,840**	**-**	**328,840**
Contractual Services				
6120 Laboratory Fees	**100,000**	**45,000**	**-**	**45,000**
		45,000		*45,000*
6180 Other Professional Services	**31,100**	**28,200**	**-**	**28,200**
Conservation Programming		*28,200*		*28,200*
6190 Other Fees	**14,500**	**16,000**	**-**	**16,000**
ADEQ Certifications		*5,000*		*5,000*
State and County Permitting Fees (ADEQ, ADWR, Dept. of Health Svcs, etc.)		*11,000*		*11,000*
6210 Postage	**2,500**	**500**	**-**	**500**
Water Conservation Mailings		*500*		*500*
6220 Telephone Service	**560**	**560**	**-**	**560**
Communication Charges		*560*		*560*
6280 Internal Printing/Copy Charges	**4,940**	**7,200**	**-**	**7,200**
6281 Risk Management Charges	**8,920**	**8,840**	**-**	**8,840**
6282 Equipment Management Charges	**8,130**	**8,130**	**-**	**8,130**
6325 Contractual Maint./Technology	**-**	**23,000**	**-**	**23,000**
Compliance Management Software		*23,000*		*23,000*
6500 Memberships	**9,500**	**9,500**	**-**	**9,500**
Other Memberships		*1,000*		*1,000*
Tap Into Quality		*1,500*		*1,500*
Water Use It Wisely		*7,000*		*7,000*
6520 Training	**6,000**	**7,000**	**-**	**7,000**
6570 Printing	**15,500**	**28,500**	**-**	**28,500**
Consumer Confidence Report		*18,000*		*18,000*
Other Material		*2,500*		*2,500*
RAVE Review		*6,000*		*6,000*
Water Conservation Materials/Graphics		*2,000*		*2,000*
6580 Publication of Legal Notices	**150**	**150**	**-**	**150**
Total Contractual Services	**201,800**	**182,580**	**-**	**182,580**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9115 - Water Quality

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7040 Books and Pamphlets	-	1,000	-	1,000
7085 Computers and Software Licensing	27,200	2,700	-	2,700
Computers and Software Licensing		*2,000*		*2,000*
Software - Adobe, Arc GIS		*700*		*700*
7114 Spec Events Supplies/Equip	-	5,000	-	5,000
Special Events Supplies/Equip		*5,000*		*5,000*
7150 Testing Materials/Lab Supplies	-	2,000	-	2,000
7200 Uniform Purchase	500	500	-	500
7230 Safety Apparel/Equipment	1,000	1,000	-	1,000
7410 Parts	5,000	8,350	-	8,350
Backflow Parts		*8,350*		*8,350*
7440 Small Tools and Instruments	1,000	2,000	-	2,000
Sampling tools & instruments		*2,000*		*2,000*
7490 Water System Supplies	-	3,270	-	3,270
Sampling Station Supplies		*3,270*		*3,270*
7991 Water Conservation Supplies	42,200	5,000	-	5,000
Rebates		*5,000*		*5,000*
Total Commodities	76,900	30,820	-	30,820
Other				
9310 Administrative Indirect Charges	43,460	48,050	-	48,050
Indirect Administrative Charges		*48,050*		*48,050*
Total Other	43,460	48,050	-	48,050
Transfers Out				
9856 Transfer Out 530--Water Replacement	10,470	9,660	(3,050)	6,610
Technology Replacement Contribution		*3,830*		*3,830*
Vehicle Replacement Contribution		*5,830*		*5,830*
Vehicle Replacement Credits			*(3,050)*	*(3,050)*
Total Transfers Out	10,470	9,660	(3,050)	6,610
Total Water Quality	648,480	599,950	(3,050)	596,900

Operating Budget Detail

Fund: Water Operations

Division: 501 -9119 - Wetlands Treatment

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Senior Water Recharge & Wetlands Operator	1.00	1.00		1.00
Water Recharge & Wetlands Operator	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Commodities				
7699 Non-Regulatory Signs	**-**	**5,000**	**-**	**5,000**
Wetland Signs		*5,000*		*5,000*
Total Commodities	**-**	**5,000**	**-**	**5,000**
Personal Services				
5000 Personal Services	**127,840**	**130,380**	**-**	**130,380**
Salaries & Wages	*93,670*	*94,630*		*94,630*
Employee Benefits	*21,210*	*22,750*		*22,750*
Employee Health & Dental	*12,960*	*13,000*		*13,000*
Total Personal Services	**127,840**	**130,380**	**-**	**130,380**
Contractual Services				
6180 Other Professional Services	**9,560**	**4,560**	**-**	**4,560**
Diving Services		*4,560*		*4,560*
6190 Other Fees	**9,000**	**9,500**	**-**	**9,500**
APP annual fee		*8,500*		*8,500*
Licenses & Fees		*1,000*		*1,000*
6280 Internal Printing/Copy Charges	**60**	**100**	**-**	**100**
6281 Risk Management Charges	**5,160**	**5,120**	**-**	**5,120**
6282 Equipment Management Charges	**16,520**	**16,520**	**-**	**16,520**
6500 Memberships	**150**	**150**	**-**	**150**
Az Water Assoc.		*150*		*150*
6520 Training	**2,000**	**2,000**	**-**	**2,000**
ADEQ Certification Training		*500*		*500*
Other Training		*1,000*		*1,000*
Workplace Safety Training		*500*		*500*
6570 Printing	**1,000**	**1,000**	**-**	**1,000**
6640 Uniform Rental	**1,200**	**600**	**-**	**600**
6745 R&M Wetlands	**14,000**	**14,600**	**-**	**14,600**
R&M - Recharge Basin Grading & Shoreline Maintenance		*14,600*		*14,600*
Total Contractual Services	**58,650**	**54,150**	**-**	**54,150**
Commodities				
7130 Nursery Supplies	**2,000**	**-**	**-**	**-**
7150 Testing Materials/Lab Supplies	**-**	**3,500**	**-**	**3,500**
7155 Chemicals	**5,000**	**1,500**	**-**	**1,500**
Chemicals for Algal and Larval Mitigation		*1,500*		*1,500*
7157 Wetlands Fish Stocking	**27,560**	**27,560**	**-**	**27,560**
7200 Uniform Purchase	**300**	**300**	**-**	**300**
7230 Safety Apparel/Equipment	**1,500**	**500**	**-**	**500**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9119 - Wetlands Treatment

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7410 Parts	**2,500**	**3,000**	**-**	**3,000**
7440 Small Tools and Instruments	**2,000**	**4,100**	**-**	**4,100**
7450 Paint and Painting Supplies	**-**	**500**	**-**	**500**
Total Commodities	**40,860**	**40,960**	**-**	**40,960**
Other				
9310 Administrative Indirect Charges	**27,870**	**29,980**	**-**	**29,980**
Indirect Administrative Charges		*29,980*		*29,980*
Total Other	**27,870**	**29,980**	**-**	**29,980**
Transfers Out				
9856 Transfer Out 530--Water Replacement	**10,730**	**10,030**	**(2,730)**	**7,300**
Technology Replacement Contribution		*1,860*		*1,860*
Vehicle Replacement Contribution		*8,170*		*8,170*
Vehicle Replacement Credits			*(2,730)*	*(2,730)*
Total Transfers Out	**10,730**	**10,030**	**(2,730)**	**7,300**
Total Wetlands Treatment	**265,950**	**270,500**	**(2,730)**	**267,770**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9122 - Water Production

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Public Works Superintendent	0.25	0.25		0.25
Water Production Supervisor	1.00	1.00		1.00
Senior Water Production Operator	1.00	1.00		1.00
Water Treatment Operator	1.00	1.00		1.00
Senior Water Resources Mechanic	1.00	1.00		1.00
Water Treatment Operator I	1.00	1.00		1.00
Total Authorized FTE	**5.25**	**5.25**		**5.25**
Personal Services				
5000 Personal Services	**478,775**	**498,530**	**-**	**498,530**
Salaries & Wages	*366,775*	*378,880*		*378,880*
Employee Benefits	*81,790*	*89,210*		*89,210*
Employee Health & Dental	*30,210*	*30,440*		*30,440*
Total Personal Services	**478,775**	**498,530**	**-**	**498,530**
Contractual Services				
6120 Laboratory Fees	**30,000**	**18,000**	**-**	**18,000**
Laboratory Fees		*5,000*		*5,000*
Quality Control Sampling		*13,000*		*13,000*
6160 Pest Control Service	**-**	**1,000**	**-**	**1,000**
Pest Control Services		*1,000*		*1,000*
6180 Other Professional Services	**185,000**	**185,000**	**-**	**185,000**
Annual CO2 System maintenance		*5,000*		*5,000*
Arsenic/Nitrate Brine Disposal		*180,000*		*180,000*
6190 Other Fees	**6,300**	**6,300**	**-**	**6,300**
		6,300		*6,300*
6225 Long Distance Phone Service	**5,000**	**2,500**	**-**	**2,500**
		2,500		*2,500*
6230 Electricity	**1,190,000**	**1,190,000**	**-**	**1,190,000**
6250 Water	**1,200**	**3,800**	**-**	**3,800**
6280 Internal Printing/Copy Charges	**370**	**400**	**-**	**400**
6281 Risk Management Charges	**28,730**	**28,300**	**-**	**28,300**
6282 Equipment Management Charges	**38,650**	**38,650**	**-**	**38,650**
6300 Contractual Maint./Radio&Comm.	**1,481**	**2,480**	**-**	**2,480**
Vehicle GPS		*2,480*		*2,480*
6320 Contractual Maint./Building & Grounds	**58,000**	**58,000**	**-**	**58,000**
Landscape Maintenance - City Contract		*58,000*		*58,000*
6325 Contractual Maint./Technology	**-**	**4,000**	**-**	**4,000**
Contractual Maintenance - SCADA Wonderware		*4,000*		*4,000*
6500 Memberships	**250**	**250**	**-**	**250**
Az Water Association (AzWA)		*250*		*250*
6520 Training	**7,000**	**7,200**	**-**	**7,200**
		7,200		*7,200*

Operating Budget Detail

Fund: Water Operations

Division: 501 -9122 - Water Production

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6580 Publication of Legal Notices	**1,000**	**1,000**	**-**	**1,000**
IFB and Project Legal Notices		*1,000*		*1,000*
6610 Rental Construction Equipment	**-**	**20,000**	**-**	**20,000**
A to Z Rentals		*5,000*		*5,000*
Rain for Rent		*15,000*		*15,000*
6640 Uniform Rental	**3,500**	**5,000**	**-**	**5,000**
6720 R&M Machinery and Equipment	**-**	**32,435**	**-**	**32,435**
Generator Testing		*20,000*		*20,000*
SRP Large Meter Testing		*12,435*		*12,435*
6730 R&M Buildings	**12,400**	**12,400**	**-**	**12,400**
6740 R&M Wells	**276,500**	**265,555**	**-**	**265,555**
Contract Electrician, Inst., and Other Trades		*39,055*		*39,055*
R&M Air Conditioning		*30,000*		*30,000*
R&M Wells		*196,500*		*196,500*
6820 R&M Communication Equipment	**190,450**	**100,000**	**-**	**100,000**
SCADA System Upgrades		*100,000*		*100,000*
Total Contractual Services	**2,035,831**	**1,982,270**	**-**	**1,982,270**
Commodities				
7010 General Office Supplies	**400**	**400**	**-**	**400**
7060 Janitorial Supplies	**-**	**2,000**	**-**	**2,000**
7081 Technology Hardware	**-**	**5,700**	**-**	**5,700**
		5,700		*5,700*
7085 Computers and Software Licensing	**12,000**	**12,000**	**-**	**12,000**
SCADA Firewall Software		*12,000*		*12,000*
7155 Chemicals	**49,065**	**54,000**	**-**	**54,000**
Carbon Dioxide		*16,000*		*16,000*
Ferric Chloride		*8,000*		*8,000*
On-site Chlorine Generation - "Container/Packaged" Coarse Salt		*15,000*		*15,000*
Sodium Hydroxide		*15,000*		*15,000*
7158 Chemicals for Nitrate Treatment	**57,657**	**80,000**	**-**	**80,000**
"Bulk/Blown In" Coarse Salt		*80,000*		*80,000*
7200 Uniform Purchase	**600**	**600**	**-**	**600**
7230 Safety Apparel/Equipment	**3,000**	**3,500**	**-**	**3,500**
		3,500		*3,500*
7300 Food	**-**	**600**	**-**	**600**
Ice Delivery		*600*		*600*
7420 Fuel	**10,010**	**10,010**	**-**	**10,010**
Generator Fuel		*10,010*		*10,010*
7425 Oil & Lubricants	**6,000**	**6,000**	**-**	**6,000**
Oils & Lubricants		*6,000*		*6,000*
7440 Small Tools and Instruments	**1,500**	**2,500**	**-**	**2,500**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9122 - Water Production

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7490 Water System Supplies	**237,982**	**238,000**	**-**	**238,000**
Electrical and Motor Parts/Supplies		*16,000*		*16,000*
Mechanical and Pump Parts/Supplies		*70,000*		*70,000*
Treatment Equipment Parts/Supplies		*65,000*		*65,000*
Water System Supplies		*87,000*		*87,000*
7990 Other Supplies	**5,000**	**7,050**	**-**	**7,050**
		7,050		*7,050*
Total Commodities	**383,214**	**422,360**	**-**	**422,360**
Capital Outlay				
8012 Technology - Hardware	**-**	**3,000**	**-**	**3,000**
Technology Hardware		*3,000*		*3,000*
8070 Communication Equipment	**20,000**	**20,000**	**-**	**20,000**
8520 Water Sys. Improve/Major Main.	**100,000**	**100,000**	**355,610**	**455,610**
Construction - Disinfection System for Rancho Santa Fe and Well #16 - Carryover			*317,920*	*317,920*
Construction Management - Disinfection System for Rancho Santa Fe and Well #16 - Carryover			*17,330*	*17,330*
Design Services - Disinfection System for Rancho Santa Fe and Well #16 - Carryover			*20,360*	*20,360*
Replacement Pumps/Motors		*50,000*		*50,000*
Reservoir Tank Inspection & Repairs		*50,000*		*50,000*
Total Capital Outlay	**120,000**	**123,000**	**355,610**	**478,610**
Other				
9310 Administrative Indirect Charges	**89,430**	**99,440**	**-**	**99,440**
Indirect Administrative Charges		*99,440*		*99,440*
Total Other	**89,430**	**99,440**	**-**	**99,440**
Transfers Out				
9856 Transfer Out 530--Water Replacement	**113,630**	**114,570**	**(6,370)**	**108,200**
Technology Replacement Contribution		*88,300*		*88,300*
Vehicle Replacement Contribution		*26,270*		*26,270*
Vehicle Replacement Credits			*(6,370)*	*(6,370)*
Total Transfers Out	**113,630**	**114,570**	**(6,370)**	**108,200**
Total Water Production	**3,220,880**	**3,240,170**	**349,240**	**3,589,410**

Operating Budget Detail

Fund: Water Operations

Division: 501 -9230 - Water Reclamation Facility

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**-**	**190**	**-**	**190**
Indirect Administrative Charges		*190*		*190*
Total Other	**-**	**190**	**-**	**190**
Total Water Reclamation Facility	**-**	**190**	**-**	**190**

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9200 - Wastewater Collection

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Public Works Superintendent	0.25	0.25		0.25
Operations and Service Manager - Collections	1.00	1.00		1.00
Lead Water Resources Operator	1.00	1.00		1.00
Senior Water Resources Operator	2.00	2.00		2.00
Water Resources Mechanic	1.00	1.00		1.00
Water Resources Operator	2.00	2.00		2.00
Total Authorized FTE	**7.25**	**7.25**		**7.25**
Personal Services				
5000 Personal Services	**594,100**	**599,260**	**-**	**599,260**
Salaries & Wages	*441,830*	*442,510*		*442,510*
Employee Benefits	*98,890*	*104,550*		*104,550*
Employee Health & Dental	*53,380*	*52,200*		*52,200*
Total Personal Services	**594,100**	**599,260**	**-**	**599,260**
Contractual Services				
6160 Pest Control Service	**-**	**7,000**	**-**	**7,000**
Pest Control Services		*7,000*		*7,000*
6180 Other Professional Services	**5,000**	**5,500**	**-**	**5,500**
6190 Other Fees	**1,350**	**1,350**	**-**	**1,350**
Maricopa County Air Quality Permits 3 generators		*1,050*		*1,050*
Non-Hazardous Hauling		*300*		*300*
6230 Electricity	**135,000**	**135,000**	**-**	**135,000**
6240 Gas	**1,000**	**1,500**	**-**	**1,500**
Operating costs for lift stations		*1,500*		*1,500*
6250 Water	**20,000**	**20,000**	**-**	**20,000**
Operating Costs for Lift Stations		*20,000*		*20,000*
6280 Internal Printing/Copy Charges	**330**	**800**	**-**	**800**
6281 Risk Management Charges	**37,960**	**38,000**	**-**	**38,000**
6282 Equipment Management Charges	**75,520**	**75,520**	**-**	**75,520**
6300 Contractual Maint./Radio&Comm.	**10,000**	**10,000**	**-**	**10,000**
Communications Equipment for lift stations		*7,900*		*7,900*
Vehicle GPS		*2,100*		*2,100*
6325 Contractual Maint./Technology	**6,410**	**6,400**	**-**	**6,400**
CCTV Maintenance		*6,400*		*6,400*
6520 Training	**8,000**	**8,975**	**-**	**8,975**
Az Water Assoc (AzWA) Annual Conference		*1,000*		*1,000*
CPM		*3,225*		*3,225*
NASCO Certification Training		*3,300*		*3,300*
Other Seminars/Conferences		*250*		*250*
Tri-State Conference		*600*		*600*
Workplace Safety Training		*600*		*600*
6580 Publication of Legal Notices	**-**	**340**	**-**	**340**

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9200 - Wastewater Collection

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6610 Rental Construction Equipment	**5,000**	**3,500**	**-**	**3,500**
Barricade Service		*3,500*		*3,500*
6640 Uniform Rental	**2,700**	**2,700**	**-**	**2,700**
6650 Other Rents	**3,000**	**3,000**	**-**	**3,000**
Emergency/back-up equipment rental		*3,000*		*3,000*
6720 R&M Machinery and Equipment	**12,580**	**15,000**	**-**	**15,000**
6780 Wastewater Collection System	**49,000**	**37,000**	**-**	**37,000**
R&M - Lift Station Electrical Repair		*31,000*		*31,000*
R&M - Lift Station Mechanical Repair		*6,000*		*6,000*
6791 Sewer Line Maintenance	**75,000**	**18,000**	**-**	**18,000**
CCTV Services		*8,000*		*8,000*
Vactor Services		*10,000*		*10,000*
6820 R&M Communication Equipment	**20,000**	**14,000**	**-**	**14,000**
R&M - Communication Equipment - SCADA		*14,000*		*14,000*
Total Contractual Services	**467,850**	**403,585**	**-**	**403,585**
Commodities				
7010 General Office Supplies	**460**	**460**	**-**	**460**
7085 Computers and Software Licensing	**800**	**800**	**-**	**800**
7114 Spec Events Supplies/Equip	**100**	**200**	**-**	**200**
Resident Appreciation Night		*200*		*200*
7155 Chemicals	**232,850**	**210,000**	**-**	**210,000**
Coarse Salt		*3,000*		*3,000*
Hydrogen Peroxide 27%		*207,000*		*207,000*
7200 Uniform Purchase	**-**	**1,000**	**-**	**1,000**
7230 Safety Apparel/Equipment	**10,000**	**5,000**	**-**	**5,000**
7300 Food	**-**	**700**	**-**	**700**
Ice Delivery		*700*		*700*
7410 Parts	**32,500**	**71,425**	**-**	**71,425**
Wastewater Collection Parts/Supplies		*71,425*		*71,425*
7440 Small Tools and Instruments	**4,000**	**6,000**	**-**	**6,000**
		6,000		*6,000*
7990 Other Supplies	**5,500**	**-**	**-**	**-**
Total Commodities	**286,210**	**295,585**	**-**	**295,585**
Capital Outlay				
8620 Sewer Sys. Improve/Major Main.	**150,000**	**200,000**	**-**	**200,000**
Manhole Rehabilitation		*100,000*		*100,000*
Sewer System Improvement/Major Maintenance		*100,000*		*100,000*
Total Capital Outlay	**150,000**	**200,000**	**-**	**200,000**
Other				
9310 Administrative Indirect Charges	**464,840**	**483,300**	**-**	**483,300**
Indirect Administrative Charges		*483,300*		*483,300*

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9200 - Wastewater Collection

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
Total Other	**464,840**	**483,300**	**-**	**483,300**
Transfers Out				
9857 Transfer Out 531--Sewer Replacement	**172,180**	**212,540**	**(5,200)**	**207,340**
Technology Replacement Contribution		*15,380*		*15,380*
Vehicle Replacement Contribution		*197,160*		*197,160*
Vehicle Replacement Credits			*(5,200)*	*(5,200)*
Total Transfers Out	**172,180**	**212,540**	**(5,200)**	**207,340**
Total Wastewater Collection	**2,135,180**	**2,194,270**	**(5,200)**	**2,189,070**

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9210 - Wastewater Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Water Resources Director	0.37	0.37		0.37
Field Operations Assistant Director	0.37	0.37		0.37
Management Assistant - Public Works	0.37	-		-
Executive Assistant	0.50	0.50		0.50
Senior Management Assistant	-	0.37		0.37
Total Authorized FTE	**1.61**	**1.61**		**1.61**
Personal Services				
5000 Personal Services	**193,330**	**174,830**	**-**	**174,830**
Salaries & Wages	*151,950*	*135,390*		*135,390*
Employee Benefits	*30,600*	*27,360*		*27,360*
Employee Health & Dental	*10,780*	*12,080*		*12,080*
Total Personal Services	**193,330**	**174,830**	**-**	**174,830**
Contractual Services				
6100 Finance and Banking Fees	**35,000**	**10,000**	**-**	**10,000**
6180 Other Professional Services	**75,400**	**75,400**	**36,060**	**111,460**
After Hours Answering Service		*9,000*		*9,000*
Communications and Automation Planning Services		*5,000*		*5,000*
Design Services - WOLF Monitoring Well - Carryover			*26,060*	*26,060*
Planning, Engineering and Professional Services		*30,400*		*30,400*
Public Works Safety Committee		*1,000*		*1,000*
Security, Emergency Preparedness Planning Services		*10,000*		*10,000*
Sewer Modeling & Model Maintenance		*20,000*		*20,000*
Sewer System Modeling - Carryover			*10,000*	*10,000*
6190 Other Fees	**3,000**	**3,000**	**-**	**3,000**
ADEQ Certified Operator Fees		*2,000*		*2,000*
Licenses & Fees		*1,000*		*1,000*
6220 Telephone Service	**820**	**850**	**-**	**850**
Communication Charges		*850*		*850*
6221 Security Services	**10,000**	**15,480**	**-**	**15,480**
Security Guard Services		*13,480*		*13,480*
Security System Monitoring		*2,000*		*2,000*
6280 Internal Printing/Copy Charges	**3,150**	**2,060**	**-**	**2,060**
6281 Risk Management Charges	**4,920**	**4,890**	**-**	**4,890**
6325 Contractual Maint./Technology	**40,000**	**40,000**	**-**	**40,000**
Asset Management Support		*22,000*		*22,000*
SCADA Annual Support		*18,000*		*18,000*
6500 Memberships	**2,000**	**2,000**	**-**	**2,000**
6520 Training	**6,000**	**7,020**	**-**	**7,020**
ADEQ Certification Training		*500*		*500*
Computer Applications Training		*1,000*		*1,000*
Other Training		*4,500*		*4,500*
Training		*1,020*		*1,020*

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9210 - Wastewater Administration

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services				
6540 Meeting Expense 1	-	210	-	210
6570 Printing 2	3,400	3,400	-	3,400
Printing		*500*		*500*
Water Supply Awareness materials		*2,900*		*2,900*
Total Contractual Services	183,690	164,310	36,060	200,370
Commodities				
7010 General Office Supplies 1	490	490	-	490
7080 Office Equipment	1,000	1,000	-	1,000
7200 Uniform Purchase 1	500	500	-	500
Total Commodities	1,990	1,990	-	1,990
Other				
9310 Administrative Indirect Charges	30,570	41,390	-	41,390
Indirect Administrative Charges		*41,390*		*41,390*
9330 Facilities Maintenance Charges	47,490	68,071	-	68,071
Facilities Charges		*68,071*		*68,071*
Total Other	78,060	109,461	-	109,461
Debt Service				
9410 Bond Redemption 1	942,900	1,607,470	-	1,607,470
9420 Bond Interest Payments 1	501,710	-	-	-
Total Debt Service	1,444,610	1,607,470	-	1,607,470
Transfers Out				
9851 Transfer Out 513--Sewer Development	-	-	1,000,000	1,000,000
Transfer Out 513 - Sewer Development			*1,000,000*	*1,000,000*
9857 Transfer Out 531--Sewer Replacement	1,390	1,330	-	1,330
Technology Replacement Contribution		*1,330*		*1,330*
Total Transfers Out	1,390	1,330	1,000,000	1,001,330
Contingency				
9900 Contingency 1	-	-	1,000,000	1,000,000
Total Contingency	-	-	1,000,000	1,000,000
Total Wastewater Administration	1,903,070	2,059,391	2,036,060	4,095,451

Division: 503 -9222 - Wastewater Lift Stations

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	-	8,460	-	8,460
Indirect Administrative Charges		*8,460*		*8,460*
Total Other	-	8,460	-	8,460
Total Wastewater Lift Stations	-	8,460	-	8,460

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9230 - Water Reclamation Facility

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Public Works Superintendent	0.25	0.25		0.25
Water Reclamation Facility Supervisor	1.00	1.00		1.00
Water Reclamation Facility Operator III	3.00	3.00		3.00
Regulatory Compliance Coordinator-Pretreatment	1.00	1.00		1.00
Utility Maintenance Mechanic	1.00	1.00		1.00
Senior Water Reclamation Facility Operator	1.00	1.00		1.00
Senior Water Resources Mechanic	1.00	1.00		1.00
Public Works Electrician	1.00	1.00		1.00
Water Reclamation Facility Operator	3.00	3.00		3.00
Total Authorized FTE	**12.25**	**12.25**		**12.25**
Personal Services				
5000 Personal Services	**960,090**	**961,250**	**-**	**961,250**
Salaries & Wages	*721,620*	*714,810*		*714,810*
Employee Benefits	*160,290*	*167,850*		*167,850*
Employee Health & Dental	*78,180*	*78,590*		*78,590*
Total Personal Services	**960,090**	**961,250**	**-**	**961,250**
Contractual Services				
6120 Laboratory Fees	**77,000**	**74,510**	**-**	**74,510**
Digester Gas Sampling Fees		*4,000*		*4,000*
Legend		*60,010*		*60,010*
Wet Testing		*10,500*		*10,500*
6160 Pest Control Service	**-**	**3,000**	**-**	**3,000**
Pest Control		*3,000*		*3,000*
6180 Other Professional Services	**221,500**	**175,000**	**-**	**175,000**
Sludge and Biosolids Hauling		*175,000*		*175,000*
6190 Other Fees	**30,890**	**17,950**	**-**	**17,950**
ADEQ Annual Pre-Treatment Program		*3,000*		*3,000*
Aquifer Protection		*6,000*		*6,000*
AZ NPDES		*2,500*		*2,500*
Maricopa County Air Quality Permits		*4,000*		*4,000*
Maricopa County WTP Works Permit		*2,100*		*2,100*
Non-Hazardous Materials Licensing		*350*		*350*
6210 Postage	**500**	**3,500**	**-**	**3,500**
6221 Security Services	**4,000**	**4,000**	**-**	**4,000**
Security Monitoring		*4,000*		*4,000*
6225 Long Distance Phone Service	**5,000**	**5,000**	**-**	**5,000**
Long Distance/Cell Phone Service		*5,000*		*5,000*
6230 Electricity	**630,000**	**630,000**	**-**	**630,000**
6250 Water	**26,000**	**32,000**	**-**	**32,000**
6270 Refuse Collection	**-**	**4,100**	**-**	**4,100**
Sanitation Services		*4,100*		*4,100*

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9230 - Water Reclamation Facility

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services					
6280	**Internal Printing/Copy Charges**	**2,360**	**4,600**	**-**	**4,600**
6281	**Risk Management Charges**	**71,860**	**71,640**	**-**	**71,640**
6282	**Equipment Management Charges**	**13,470**	**13,470**	**-**	**13,470**
6300	**Contractual Maint./Radio&Comm.**	**500**	**600**	**-**	**600**
	Vehicle GPS system		*600*		*600*
6320	**Contractual Maint./Building & Grounds**	**12,500**	**12,500**	**-**	**12,500**
			12,500		*12,500*
6500	**Memberships**	**1,053**	**1,050**	**-**	**1,050**
			1,050		*1,050*
6520	**Training**	**4,200**	**7,600**	**-**	**7,600**
	Az Water Assoc (AzWA) Annual Conference		*1,500*		*1,500*
	Industrial Pre-Treatment		*1,500*		*1,500*
	Other Training		*1,100*		*1,100*
	Tri-State Conference		*1,500*		*1,500*
	Workplace Safety Training		*2,000*		*2,000*
6540	**Meeting Expense**	**-**	**500**	**-**	**500**
			500		*500*
6570	**Printing**	**-**	**200**	**-**	**200**
			200		*200*
6580	**Publication of Legal Notices**	**1,000**	**1,000**	**-**	**1,000**
6610	**Rental Construction Equipment**	**-**	**5,000**	**-**	**5,000**
	A to Z Rentals		*5,000*		*5,000*
6640	**Uniform Rental**	**4,000**	**4,000**	**-**	**4,000**
6720	**R&M Machinery and Equipment**	**-**	**8,500**	**-**	**8,500**
	Crane Inspection		*2,500*		*2,500*
	Generator Maintenance		*6,000*		*6,000*
6730	**R&M Buildings**	**4,000**	**17,000**	**-**	**17,000**
6770	**R&M Other**	**155,000**	**155,000**	**-**	**155,000**
	Industrial Pre-Treatment Equipment		*5,000*		*5,000*
	Pump Parts, Bowls, Impeller, etc.		*76,000*		*76,000*
	WRF Electrical Components		*25,000*		*25,000*
	WRF Electrical Motors		*49,000*		*49,000*
6820	**R&M Communication Equipment**	**40,000**	**25,000**	**-**	**25,000**
	R&M - Communication Equipment - SCADA		*25,000*		*25,000*
	Total Contractual Services	**1,304,833**	**1,276,720**	**-**	**1,276,720**
Commodities					
7010	**General Office Supplies**	**1,500**	**1,500**	**-**	**1,500**
	Reclamation Facility		*1,500*		*1,500*
7040	**Books and Pamphlets**	**1,053**	**1,100**	**-**	**1,100**
	Certification Manuals and Books		*1,100*		*1,100*
7060	**Janitorial Supplies**	**500**	**500**	**-**	**500**
7085	**Computers and Software Licensing**	**1,500**	**1,500**	**-**	**1,500**

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9230 - Water Reclamation Facility

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7150 Testing Materials/Lab Supplies	**40,000**	**40,000**	**-**	**40,000**
Process Control		*25,000*		*25,000*
Testing Materials/Lab Supplies		*15,000*		*15,000*
7155 Chemicals	**602,950**	**550,000**	**-**	**550,000**
Polymers (Dewatering)		*150,000*		*150,000*
Sodium Bisulfite (Dechlorination)		*110,000*		*110,000*
Sodium Hypochlorite (Disinfection/Odor Control)		*290,000*		*290,000*
7200 Uniform Purchase	**900**	**1,000**	**-**	**1,000**
7230 Safety Apparel/Equipment	**4,000**	**5,000**	**-**	**5,000**
		5,000		*5,000*
7300 Food	**-**	**2,500**	**-**	**2,500**
DS Water		*1,500*		*1,500*
Ice Delivery		*1,000*		*1,000*
7410 Parts	**-**	**41,000**	**-**	**41,000**
7420 Fuel	**4,000**	**4,000**	**-**	**4,000**
Gas and diesel for generators		*4,000*		*4,000*
7425 Oil & Lubricants	**-**	**4,000**	**-**	**4,000**
Oil and Lube		*4,000*		*4,000*
7440 Small Tools and Instruments	**4,000**	**5,000**	**-**	**5,000**
Miscellaneous hand tools and equipment		*5,000*		*5,000*
7470 Electrical Supplies	**25,000**	**25,000**	**-**	**25,000**
Facility Lighting Upgrade program		*25,000*		*25,000*
7491 Water Reclamation Facility Supplies	**74,914**	**102,750**	**-**	**102,750**
		102,750		*102,750*
Total Commodities	**760,317**	**784,850**	**-**	**784,850**
Other				
9310 Administrative Indirect Charges	**122,910**	**158,950**	**-**	**158,950**
Indirect Administrative Charges		*158,950*		*158,950*
9330 Facilities Maintenance Charges	**36,110**	**31,050**	**-**	**31,050**
Facilities Charges		*31,050*		*31,050*
Total Other	**159,020**	**190,000**	**-**	**190,000**
Transfers Out				
9857 Transfer Out 531--Sewer Replacement	**80,760**	**77,250**	**(1,740)**	**75,510**
Technology Replacement Contribution		*50,920*		*50,920*
Vehicle Replacement Contribution		*26,330*		*26,330*
Vehicle Replacement Credits			*(1,740)*	*(1,740)*
Total Transfers Out	**80,760**	**77,250**	**(1,740)**	**75,510**
Total Water Reclamation Facility	**3,265,020**	**3,290,070**	**(1,740)**	**3,288,330**

Operating Budget Detail

Fund: Sewer Operations

Division: 503 -9300 - Wastewater

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**-**	**430**	**-**	**430**
Indirect Administrative Charges		*430*		*430*
Total Other	**-**	**430**	**-**	**430**
Total Wastewater	**-**	**430**	**-**	**430**

Operating Budget Detail

Fund: Sanitation

Division: 520 -6800 - Solid Waste

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions					
Solid Waste Supervisor		1.00	1.00		1.00
Senior Equipment Operator		2.00	2.00		2.00
Equipment Operator		10.00	10.00		10.00
Total Authorized FTE		**13.00**	**13.00**		**13.00**
Personal Services					
5000 Personal Services	3	**962,250**	**1,109,270**	**-**	**1,109,270**
Salaries & Wages		*691,240*	*788,200*		*788,200*
Employee Benefits		*170,140*	*206,050*		*206,050*
Employee Health & Dental		*100,870*	*115,020*		*115,020*
Total Personal Services		**962,250**	**1,109,270**	**-**	**1,109,270**
Contractual Services					
6150 Landfill Fees	1	**600,050**	**600,000**	**-**	**600,000**
6190 Other Fees		**3,660**	**3,780**	**-**	**3,780**
Garbage Hauler Permits			*1,680*		*1,680*
Refuse Collection Permit			*2,100*		*2,100*
6210 Postage	1	**100**	**-**	**-**	**-**
6220 Telephone Service		**-**	**25**	**-**	**25**
Communication Charges			*25*		*25*
6221 Security Services	2	**-**	**7,530**	**-**	**7,530**
Security Guard Services			*4,870*		*4,870*
Security Services			*2,660*		*2,660*
6225 Long Distance Phone Service		**-**	**250**	**-**	**250**
6280 Internal Printing/Copy Charges		**1,310**	**1,200**	**-**	**1,200**
6281 Risk Management Charges		**87,350**	**91,540**	**-**	**91,540**
6282 Equipment Management Charges		**648,310**	**648,310**	**-**	**648,310**
6300 Contractual Maint./Radio&Comm.		**11,400**	**13,550**	**-**	**13,550**
Radio System Maintenance- County			*8,550*		*8,550*
Vehicle GPS System			*5,000*		*5,000*
6325 Contractual Maint./Technology		**600**	**-**	**-**	**-**
6500 Memberships		**1,200**	**900**	**-**	**900**
SWANA - 3 Memberships			*900*		*900*
6520 Training	2	**2,240**	**2,940**	**-**	**2,940**
			2,090		*2,090*
Training			*850*		*850*
6540 Meeting Expense		**500**	**425**	**-**	**425**
6570 Printing	1	**2,000**	**-**	**-**	**-**
6640 Uniform Rental	1	**3,000**	**3,520**	**-**	**3,520**
Total Contractual Services		**1,361,720**	**1,373,970**	**-**	**1,373,970**
Commodities					
7010 General Office Supplies	1	**600**	**100**	**-**	**100**
7200 Uniform Purchase		**1,000**	**1,650**	**-**	**1,650**

Operating Budget Detail

Fund: Sanitation

Division: 520 -6800 - Solid Waste

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Commodities				
7230 Safety Apparel/Equipment	**4,500**	**7,290**	**-**	**7,290**
7300 Food	**-**	**2,000**	**-**	**2,000**
Ice Delivery		*2,000*		*2,000*
7440 Small Tools and Instruments	**1,700**	**2,000**	**-**	**2,000**
7680 Small Sanitation Cont. & Parts	**150,000**	**150,000**	**-**	**150,000**
Replacement of refuse and recycling containers-		*150,000*		*150,000*
7990 Other Supplies	**3,500**	**1,500**	**-**	**1,500**
Oil Dry, degreaser for wash stations, etc.		*1,500*		*1,500*
Total Commodities	**161,300**	**164,540**	**-**	**164,540**
Other				
9310 Administrative Indirect Charges	**598,390**	**633,200**	**-**	**633,200**
Indirect Administrative Charges		*633,200*		*633,200*
9330 Facilities Maintenance Charges	**25,430**	**39,210**	**-**	**39,210**
Facilities Charges		*39,210*		*39,210*
Total Other	**623,820**	**672,410**	**-**	**672,410**
Transfers Out				
9854 Transfer Out 524--Sanitation Development	**50,000**	**50,000**	**-**	**50,000**
Transfer Out 524 - Sanitation Capital		*50,000*		*50,000*
9858 Transfer Out 532--Sanitation Replacement	**485,100**	**549,990**	**(8,500)**	**541,490**
Technology Replacement Contribution		*3,590*		*3,590*
Vehicle Replacement Contribution		*546,400*		*546,400*
Vehicle Replacement Credits			*(8,500)*	*(8,500)*
Total Transfers Out	**535,100**	**599,990**	**(8,500)**	**591,490**
Contingency				
9900 Contingency	**-**	**-**	**500,000**	**500,000**
Total Contingency	**-**	**-**	**500,000**	**500,000**
Total Solid Waste	**3,644,190**	**3,920,180**	**491,500**	**4,411,680**

Operating Budget Detail

Fund: Sanitation

Division: 520 -6820 - Sanitation-Uncontained

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Field Operations Crew Leader	1.00	1.00		1.00
Senior Equipment Operator	1.00	1.00		1.00
Equipment Operator	1.00	1.00		1.00
Total Authorized FTE	**3.00**	**3.00**		**3.00**
Personal Services				
5000 Personal Services	**236,460**	**237,230**	**-**	**237,230**
Salaries & Wages	*171,070*	*166,020*		*166,020*
Employee Benefits	*41,810*	*44,690*		*44,690*
Employee Health & Dental	*23,580*	*26,520*		*26,520*
Total Personal Services	**236,460**	**237,230**	**-**	**237,230**
Contractual Services				
6150 Landfill Fees	**100,000**	**90,000**	**-**	**90,000**
6190 Other Fees	**720**	**360**	**-**	**360**
Garbage Hauler Permits 3 @ $120		*360*		*360*
6280 Internal Printing/Copy Charges	**120**	**500**	**-**	**500**
6281 Risk Management Charges	**31,960**	**34,010**	**-**	**34,010**
6282 Equipment Management Charges	**122,130**	**122,130**	**-**	**122,130**
6300 Contractual Maint./Radio&Comm.	**5,160**	**4,600**	**-**	**4,600**
Radio System Maintenance- County		*2,400*		*2,400*
Vehicle GPS System		*2,200*		*2,200*
6500 Memberships	**100**	**-**	**-**	**-**
6520 Training	**900**	**500**	**-**	**500**
6570 Printing	**1,000**	**-**	**-**	**-**
6640 Uniform Rental	**1,500**	**1,280**	**-**	**1,280**
Total Contractual Services	**263,590**	**253,380**	**-**	**253,380**
Commodities				
7200 Uniform Purchase	**1,100**	**600**	**-**	**600**
Uniform Purchase - 4 employees @ 150 each		*600*		*600*
7230 Safety Apparel/Equipment	**2,900**	**2,400**	**-**	**2,400**
7440 Small Tools and Instruments	**1,500**	**1,500**	**-**	**1,500**
Total Commodities	**5,500**	**4,500**	**-**	**4,500**
Capital Outlay				
8070 Communication Equipment	**-**	**-**	**176,000**	**176,000**
Solid Waste Radios - Carryover			*176,000*	*176,000*
Total Capital Outlay	**-**	**-**	**176,000**	**176,000**
Other				
9310 Administrative Indirect Charges	**65,980**	**69,180**	**-**	**69,180**
Indirect Administrative Charges		*69,180*		*69,180*
Total Other	**65,980**	**69,180**	**-**	**69,180**

Operating Budget Detail

Fund: Sanitation

Division: 520 -6820 - Sanitation-Uncontained

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
9858 Transfer Out 532--Sanitation Replacement	**102,520**	**125,980**	**(1,610)**	**124,370**
Technology Replacement Contribution		*1,860*		*1,860*
Vehicle Replacement Contribution		*124,120*		*124,120*
Vehicle Replacement Credits			*(1,610)*	*(1,610)*
Total Transfers Out	**102,520**	**125,980**	**(1,610)**	**124,370**
Total Sanitation-Uncontained	**674,050**	**690,270**	**174,390**	**864,660**

Operating Budget Detail

Fund: Sanitation

Division: 520 -6830 - Recycling, Education and Enforcement

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Solid Waste Inspector/Coordinator	1.00	1.00		1.00
Solid Waste Inspector	1.00	1.00		1.00
Total Authorized FTE	**2.00**	**2.00**		**2.00**
Personal Services				
5000 Personal Services	**170,790**	**171,600**	**-**	**171,600**
Salaries & Wages	*131,800*	*132,190*		*132,190*
Employee Benefits	*26,770*	*27,100*		*27,100*
Employee Health & Dental	*12,220*	*12,310*		*12,310*
Total Personal Services	**170,790**	**171,600**	**-**	**171,600**
Contractual Services				
6181 Special Events	**15,000**	**18,500**	**-**	**18,500**
Household Hazardous Waste Events		*18,500*		*18,500*
6280 Internal Printing/Copy Charges	**360**	**200**	**-**	**200**
6281 Risk Management Charges	**21,250**	**20,990**	**-**	**20,990**
6282 Equipment Management Charges	**12,260**	**12,260**	**-**	**12,260**
6300 Contractual Maint./Radio&Comm.	**1,400**	**1,860**	**-**	**1,860**
Radio System Maintenance		*1,860*		*1,860*
6325 Contractual Maint./Technology	**600**	**600**	**-**	**600**
CitizenServe License		*600*		*600*
6500 Memberships	**2,600**	**2,140**	**-**	**2,140**
Memberships - VRP, SWANA		*2,140*		*2,140*
6520 Training	**1,900**	**1,900**	**-**	**1,900**
6570 Printing	**10,100**	**10,100**	**-**	**10,100**
6640 Uniform Rental	**800**	**800**	**-**	**800**
Total Contractual Services	**66,270**	**69,350**	**-**	**69,350**
Commodities				
7010 General Office Supplies	**300**	**300**	**-**	**300**
7200 Uniform Purchase	**250**	**250**	**-**	**250**
7230 Safety Apparel/Equipment	**2,040**	**-**	**-**	**-**
7440 Small Tools and Instruments	**300**	**-**	**-**	**-**
7990 Other Supplies	**500**	**500**	**-**	**500**
Total Commodities	**3,390**	**1,050**	**-**	**1,050**
Other				
9310 Administrative Indirect Charges	**51,600**	**58,870**	**-**	**58,870**
Indirect Administrative Charges		*58,870*		*58,870*
Total Other	**51,600**	**58,870**	**-**	**58,870**
Transfers Out				
9858 Transfer Out 532--Sanitation Replacement	**9,760**	**11,290**	**-**	**11,290**
Technology Replacement Contribution		*1,860*		*1,860*
Vehicle Replacement Contribution		*9,430*		*9,430*

Operating Budget Detail

Fund: Sanitation

Division: 520 -6830 - Recycling, Education and Enforcement

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Transfers Out				
Total Transfers Out	**9,760**	**11,290**	**-**	**11,290**
Total Recycling, Education and Enforcement	**301,810**	**312,160**	**-**	**312,160**

Operating Budget Detail

Fund: Sanitation

Division: 520 -6840 - Green Waste

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Equipment Operator	1.00	1.00		1.00
Total Authorized FTE	**1.00**	**1.00**		**1.00**
Personal Services				
5000 Personal Services	**62,790**	**66,280**	**-**	**66,280**
Salaries & Wages	*43,960*	*45,870*		*45,870*
Employee Benefits	*10,770*	*12,350*		*12,350*
Employee Health & Dental	*8,060*	*8,060*		*8,060*
Total Personal Services	**62,790**	**66,280**	**-**	**66,280**
Contractual Services				
6150 Landfill Fees	**25,000**	**25,000**	**-**	**25,000**
Green Waste Fees		*25,000*		*25,000*
6190 Other Fees	**-**	**2,800**	**-**	**2,800**
Garbage Hauler Permit		*2,800*		*2,800*
6280 Internal Printing/Copy Charges	**-**	**100**	**-**	**100**
6281 Risk Management Charges	**3,830**	**3,760**	**-**	**3,760**
6282 Equipment Management Charges	**30,000**	**30,000**	**-**	**30,000**
Equipment Management		*30,000*		*30,000*
6300 Contractual Maint./Radio&Comm.	**-**	**2,300**	**-**	**2,300**
Radio System Maintenance		*1,200*		*1,200*
Vehicle GPS System		*1,100*		*1,100*
6640 Uniform Rental	**-**	**640**	**-**	**640**
Total Contractual Services	**58,830**	**64,600**	**-**	**64,600**
Commodities				
7200 Uniform Purchase	**-**	**300**	**-**	**300**
7230 Safety Apparel/Equipment	**-**	**1,200**	**-**	**1,200**
7440 Small Tools and Instruments	**-**	**750**	**-**	**750**
		750		*750*
Total Commodities	**-**	**2,250**	**-**	**2,250**
Other				
9310 Administrative Indirect Charges	**-**	**1,050**	**-**	**1,050**
Indirect Administrative Charges		*1,050*		*1,050*
Total Other	**-**	**1,050**	**-**	**1,050**
Transfers Out				
9858 Transfer Out 532--Sanitation Replacement	**9,500**	**9,500**	**-**	**9,500**
Vehicle Replacement Contribution		*9,500*		*9,500*
Total Transfers Out	**9,500**	**9,500**	**-**	**9,500**
Total Green Waste	**131,120**	**143,680**	**-**	**143,680**

Operating Budget Detail

Fund: Sanitation

Division: 520 -9200 - Wastewater Collection

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**-**	**90**	**-**	**90**
Indirect Administrative Charges		*90*		*90*
Total Other	**-**	**90**	**-**	**90**
Total Wastewater Collection	**-**	**90**	**-**	**90**

Division: 520 -9230 - Water Reclamation Facility

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**-**	**90**	**-**	**90**
Indirect Administrative Charges		*90*		*90*
Total Other	**-**	**90**	**-**	**90**
Total Water Reclamation Facility	**-**	**90**	**-**	**90**

Operating Budget Detail

Fund: Fleet Services Fund

Division: 606 -5200 - Fleet Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Authorized Positions				
Fleet Services Supervisor	1.00	1.00		1.00
Automotive Equipment Mechanic	4.00	4.00		4.00
Equipment Parts Specialist	1.00	1.00		1.00
Total Authorized FTE	**6.00**	**6.00**		**6.00**
Personal Services				
5000 Personal Services	**490,410**	**636,590**	**-**	**636,590**
Salaries & Wages	*364,390*	*470,660*		*470,660*
Employee Benefits	*80,390*	*107,840*		*107,840*
Employee Health & Dental	*45,630*	*58,090*		*58,090*
Total Personal Services	**490,410**	**636,590**	**-**	**636,590**
Contractual Services				
6180 Other Professional Services	**500**	**1,700**	**-**	**1,700**
Annual Fuel Tank Inspections		*1,200*		*1,200*
RTA and Special Reports		*500*		*500*
6190 Other Fees	**3,850**	**3,850**	**-**	**3,850**
Air Quality Permit - Fuel		*350*		*350*
Emission Coupons		*3,500*		*3,500*
6210 Postage	**40**	**40**	**-**	**40**
6220 Telephone Service	**-**	**10**	**-**	**10**
Communication Charges		*10*		*10*
6221 Security Services	**-**	**23,116**	**-**	**23,116**
Security Guard Services		*1,830*		*1,830*
Security Services		*21,286*		*21,286*
6230 Electricity	**39,000**	**39,000**	**-**	**39,000**
6240 Gas	**16,000**	**8,000**	**-**	**8,000**
6250 Water	**1,500**	**2,500**	**-**	**2,500**
6260 Sewer	**1,200**	**1,200**	**-**	**1,200**
6280 Internal Printing/Copy Charges	**760**	**1,020**	**-**	**1,020**
6281 Risk Management Charges	**25,060**	**25,160**	**-**	**25,160**
6282 Equipment Management Charges	**5,540**	**5,540**	**-**	**5,540**
6300 Contractual Maint./Radio&Comm.	**700**	**-**	**-**	**-**
6320 Contractual Maint./Building & Grounds	**6,650**	**5,200**	**-**	**5,200**
Fuel Island Maintenance		*3,700*		*3,700*
Inspect Shop Lifts & Cranes		*1,500*		*1,500*
6325 Contractual Maint./Technology	**5,200**	**3,500**	**-**	**3,500**
RTA license		*3,500*		*3,500*
6330 Contractual Maint./Vehicles	**103,500**	**66,544**	**-**	**66,544**
Hoist & Crane Inspection		*4,000*		*4,000*
Outsourced Repairs		*62,544*		*62,544*
6500 Memberships	**250**	**310**	**-**	**310**
Rocky Mountain Fleet Association		*310*		*310*

Operating Budget Detail

Fund: Fleet Services Fund

Division: 606 -5200 - Fleet Services

Description		2016 Base	2017 Base	2017 Onetime	2017 Total
Contractual Services					
6520	**Training**	**4,000**	**4,340**	**-**	**4,340**
ASE Certifications			*1,000*		*1,000*
Training			*3,340*		*3,340*
6540	**Meeting Expense**	**-**	**70**	**-**	**70**
6560	**Data Base Subscriptions**	**-**	**3,300**	**-**	**3,300**
All Data License			*1,800*		*1,800*
Diagnostics Licensing			*1,500*		*1,500*
6570	**Printing**	**550**	**550**	**-**	**550**
6640	**Uniform Rental**	**2,500**	**2,500**	**-**	**2,500**
6650	**Other Rents**	**1,200**	**1,200**	**-**	**1,200**
Hand Towels, Rugs, Mops			*1,200*		*1,200*
6720	**R&M Machinery and Equipment**	**1,000**	**3,000**	**-**	**3,000**
Repairs for wash rack, lifts, compressors, etc.			*3,000*		*3,000*
	Total Contractual Services	**219,000**	**201,650**	**-**	**201,650**
Commodities					
7010	**General Office Supplies**	**400**	**250**	**-**	**250**
7165	**Other Equipment**	**-**	**4,000**	**-**	**4,000**
Specialty Tools and Equipment			*4,000*		*4,000*
7230	**Safety Apparel/Equipment**	**3,850**	**6,000**	**-**	**6,000**
7410	**Parts**	**255,000**	**255,000**	**-**	**255,000**
7420	**Fuel**	**815,500**	**783,000**	**-**	**783,000**
			783,000		*783,000*
7425	**Oil & Lubricants**	**38,000**	**38,000**	**-**	**38,000**
7430	**Tires, Tubes and Batteries**	**140,000**	**160,000**	**-**	**160,000**
			160,000		*160,000*
7440	**Small Tools and Instruments**	**4,000**	**4,000**	**-**	**4,000**
Shop Tool Allowance			*2,800*		*2,800*
Tool Allowance for Mechanics			*1,200*		*1,200*
7990	**Other Supplies**	**8,160**	**8,100**	**-**	**8,100**
General Shop Supplies			*8,100*		*8,100*
	Total Commodities	**1,264,910**	**1,258,350**	**-**	**1,258,350**
Capital Outlay					
8011	**Technology - Software**	**-**	**-**	**-**	**-**
8050	**Heating/Cooing/Lighting Equip.**	**-**	**-**	**30,000**	**30,000**
Fleet Evaporative Cooler System - Carryover				*30,000*	*30,000*
8060	**Shop Equipment**	**-**	**24,000**	**-**	**24,000**
8230	**Improve/Alter Existing Struct.**	**-**	**-**	**35,000**	**35,000**
Fleet Fuel Tank Replacement - Carryover				*35,000*	*35,000*
	Total Capital Outlay	**-**	**24,000**	**65,000**	**89,000**

Operating Budget Detail

Fund: Fleet Services Fund

Division: 606 -5200 - Fleet Services

Description	2016 Base	2017 Base	2017 Onetime	2017 Total
Other				
9310 Administrative Indirect Charges	**188,960**	**231,340**	**-**	**231,340**
Indirect Administrative Charges		*231,340*		*231,340*
9330 Facilities Maintenance Charges	**47,650**	**47,910**	**-**	**47,910**
Facilities Charges		*47,910*		*47,910*
Total Other	**236,610**	**279,250**	**-**	**279,250**
Transfers Out				
9861 Transfer Out 601--Vehicle Replacement	**6,640**	**5,930**	**(3,180)**	**2,750**
Vehicle Replacement Contribution		*5,930*		*5,930*
Vehicle Replacement Credits			*(3,180)*	*(3,180)*
9863 Transfer Out 603--Equipment Replacement	**4,950**	**5,580**	**-**	**5,580**
Technology Replacement Contribution		*5,580*		*5,580*
Total Transfers Out	**11,590**	**11,510**	**(3,180)**	**8,330**
Contingency				
9900 Contingency	**-**	**-**	**50,000**	**50,000**
Total Contingency	**-**	**-**	**50,000**	**50,000**
Total Fleet Services	**2,222,520**	**2,411,350**	**111,820**	**2,523,170**

Capital Improvement Plan Summary

Fiscal Years 2017-2026

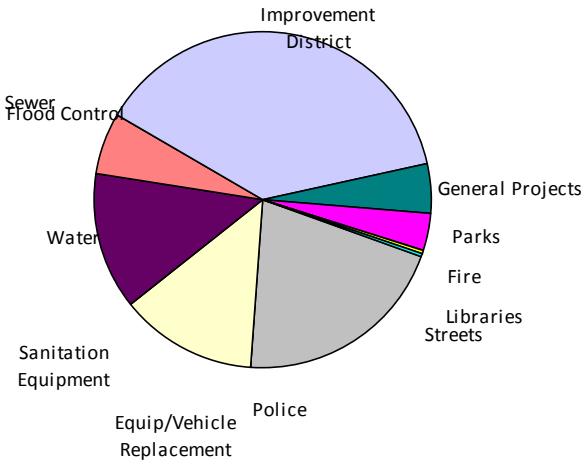
	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21	FY2022-26	Total
Fund Balances All	32,584,438	14,453,706	13,481,025	15,373,146	25,031,296	25,802,986	32,584,438
Capital Plan Revenues							
Intergovernmental Revenues							
Federal Grants & Other Sources	2,127,500	216,600	3,000,000	0	3,000,000	11,700,000	20,044,100
Maricopa County	0	0	0	200,000	0	250,000	450,000
Total Intergovernmental Revenues	2,127,500	216,600	3,000,000	200,000	3,000,000	11,950,000	20,494,100
Development Fees							
Street Construction	1,600,110	2,564,370	3,203,720	3,846,560	3,846,560	19,875,640	34,936,960
Police Development	235,140	376,845	470,800	565,270	565,270	2,920,810	5,134,135
Park Development	376,335	603,120	753,490	904,680	904,680	4,674,590	8,216,895
Library Development	83,805	134,310	167,795	201,460	201,460	860,970	1,649,800
General Government	44,330	71,040	88,755	106,560	106,560	550,610	967,855
Fire Dept. Development	286,130	458,555	572,885	687,835	687,835	3,554,125	6,247,365
Sewer Development	3,265,350	5,233,120	6,537,835	7,849,680	7,849,680	40,560,240	71,295,905
Water Development	3,107,275	4,979,780	6,221,330	7,469,670	7,469,670	38,596,690	67,844,415
Total Development Fees	8,998,475	14,421,140	18,016,610	21,631,715	21,631,715	111,593,675	196,293,330
Bond Proceeds							
Street Construction	3,500,000	0	0	5,500,000	0	0	9,000,000
Police Development	0	0	0	2,500,000	0	0	2,500,000
Improvement District	25,000,000	0	0	0	0	0	25,000,000
City Center Development	0	0	0	0	0	0	0
Sewer Development	9,000,000	0	0	0	0	4,000,000	13,000,000
Water Development	4,000,000	0	0	0	0	5,000,000	9,000,000
Total Bond Proceeds	41,500,000	0	0	8,000,000	0	9,000,000	58,500,000
Investment Income							
Interest Earned	32,990	33,000	33,000	33,000	33,000	165,000	329,990
Total Investment Income	32,990	33,000	33,000	33,000	33,000	165,000	329,990
Reimbursement Revenue							
Reimbursement/Cost Share	400,000	0	0	0	0	0	400,000
Traffic Signal Cost Sharing	225,000	150,000	0	0	200,000	240,000	815,000
Total Reimbursement Revenue	625,000	150,000	0	0	200,000	240,000	1,215,000
Operating Transfers In							
Technology Replacement Contribution	998,620	1,026,110	1,026,110	1,026,110	1,026,110	5,136,940	10,240,000
Replacement Contributions - Fire Equip	45,000	45,000	45,000	45,000	45,000	225,000	450,000
Transfer In 101--General Fund	4,675,000	4,000,000	2,025,000	4,500,000	2,400,000	11,400,000	29,000,000
Transfer In 230-- Dedicated Sales Tax	650,000	650,000	650,000	1,150,000	2,150,000	14,750,000	20,000,000
Transfer In 235--Public Safety Ded Sales	360,000	0	0	0	0	0	360,000
Transfer In 240--CDBG	229,000	229,000	229,000	229,000	229,000	1,145,000	2,290,000
Transfer in 501--Avondale Water	3,500,000	3,500,000	2,500,000	3,000,000	2,000,000	10,000,000	24,500,000
Transfer In 520--Sanitation Fund	50,000	50,000	50,000	50,000	50,000	250,000	500,000
Vehicle Replacement Contributions	2,241,480	2,241,480	2,241,420	2,241,420	2,241,420	11,207,100	22,414,320
Transfer In Wastewater Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000	15,000,000
Total Operating Transfers In	13,749,100	12,741,590	9,766,530	13,241,530	11,141,530	64,114,040	124,754,320

Capital Improvement Plan Summary

Fiscal Years 2017-2026

	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21	FY2022-26	Total
Sub-Total	67,033,065	27,562,330	30,816,140	43,106,245	36,006,245	197,062,715	401,586,740
Total Resources	**99,617,503**	**42,016,036**	**44,297,165**	**58,479,391**	**61,037,541**	**222,865,701**	**434,171,178**
Capital Outlay*							
303 Drainage and Flood Control	0	0	0	0	0	0	0
304 Street Construction	16,821,100	5,034,000	5,009,000	5,764,000	11,339,000	41,001,000	84,968,100
308 Police Development	278,660	0	800,000	3,450,000	0	3,000,000	7,528,660
310 Park Development	4,465,000	600,000	3,400,000	6,575,000	4,950,000	21,080,000	41,070,000
311 Library Development	257,950	207,950	207,950	207,950	207,950	623,850	1,713,600
319 Fire Dept. Development	852,570	895,000	95,000	0	0	6,058,000	7,900,570
320 Improvement District	25,000,000	0	0	0	0	0	25,000,000
322 One-Time Project Fund	3,363,244	1,535,500	2,721,100	1,325,000	1,025,000	4,445,000	14,414,844
333 City Center Development	0	0	0	0	0	0	0
513 Sewer Development	16,262,290	5,583,660	4,318,470	4,204,460	4,914,840	68,586,860	103,870,580
514 Water Development	10,710,100	10,475,370	9,204,020	8,832,020	8,738,420	41,612,720	89,572,650
524 Sanitation Equipment	0	275,000	0	0	0	275,000	550,000
530 Water Equipment Replacement	619,940	328,700	193,638	283,400	220,800	1,783,871	3,430,349
531 Sewer Equipment Replacement	525,000	70,500	224,659	196,200	94,000	1,092,684	2,203,043
532 Sanitation Equipment Replacement	817,000	106,000	684,000	1,082,765	1,625,260	2,636,450	6,951,475
601 Vehicle Replacement	4,119,243	2,547,331	1,038,782	855,400	1,206,585	9,027,632	18,794,973
603 Technology & Equipment Replacement	1,071,700	876,000	1,027,400	671,900	912,700	4,544,400	9,104,100
Total Expenditures	**85,163,797**	**28,535,011**	**28,924,019**	**33,448,095**	**35,234,555**	**205,767,467**	**417,072,944**
Estimated Ending Balance	**14,453,706**	**13,481,025**	**15,373,146**	**25,031,296**	**25,802,986**	**17,098,234**	**17,098,234**

Capital Improvement Projects by Type



Includes transfers to debt service funds

Capital Improvement Plan

Fiscal Years 2017-2026

Street Construction

304 Street Construction	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	8,410,620	276,630	794,000	725,720	6,745,280	3,089,840	
Revenue							
Development Fees	1,600,110	2,564,370	3,203,720	3,846,560	3,846,560	19,875,640	34,936,960
IGA - MCDOT	0	0	0	200,000	0	250,000	450,000
Grant - Federal	425,000	0	0	0	0	0	425,000
Revenue Bonds	3,500,000	0	0	5,500,000	0	0	9,000,000
Interest Earned	8,000	8,000	8,000	8,000	8,000	40,000	80,000
Traffic Signal Cost Sharing	225,000	150,000	0	0	200,000	240,000	815,000
Transfer In - General Fund	2,200,000	2,100,000	1,000,000	1,000,000	1,400,000	5,400,000	13,100,000
Transfer In - 0.5% Sales Tax	500,000	500,000	500,000	1,000,000	2,000,000	14,000,000	18,500,000
Transfer In - CDBG	229,000	229,000	229,000	229,000	229,000	1,145,000	2,290,000
Total Revenue	**8,687,110**	**5,551,370**	**4,940,720**	**11,783,560**	**7,683,560**	**40,950,640**	**79,596,960**
Total Resources	17,097,730	5,828,000	5,734,720	12,509,280	14,428,840	44,040,480	
Capital Costs							
Development Fee Eligible Projects							
ST1021-Dysart Rd Extension (Phase I) - Lower Buckeye to Harrison	0	0	0	300,000	2,200,000	0	2,500,000
ST1125-Avondale Blvd - McDowell to Thomas	0	0	200,000	1,200,000	0	0	1,400,000
ST1127-Traffic Signal at 107th and Pierce	0	0	0	0	475,000	0	475,000
ST1166-Avondale Blvd - Lower Buckeye to Miami	0	0	0	0	0	800,000	800,000
ST1170-Traffic Signal and Intersection Improvements at Avondale & Lower Buckeye	0	0	0	0	600,000	0	600,000
ST1171-Traffic Signal and Roadway Improvements at El Mirage & Lower Buckeye	0	0	0	0	575,000	0	575,000
ST1180-Traffic Signal - 107th Ave and Dealer Dr	0	0	0	0	0	475,000	475,000
ST1181-Traffic Signal - 107th Avenue and Roosevelt Street	0	0	0	0	0	475,000	475,000
ST1187-Traffic Signal - 119th Ave and McDowell	0	0	0	0	0	475,000	475,000
ST1188-Traffic Signal - 119th Ave and Lower Buckeye	0	0	0	0	0	475,000	475,000
ST1189-Traffic Signal - 107th Ave and Lower Buckeye	0	0	0	0	0	200,000	200,000
ST1195-Traffic Signal - Central and Lower Buckeye	0	0	0	0	0	475,000	475,000
ST1224-107th Avenue/McDowell Widening and Well Relocation	0	0	0	0	0	1,900,000	1,900,000
ST1248-Traffic Signal - Dysart Road and Lower Buckeye Road	0	0	0	0	0	475,000	475,000
ST1287-McDowell - Bridge to Avondale Blvd.	2,627,000	0	0	0	0	0	2,627,000
ST1331-107th Avenue - Van Buren to Buckeye	0	0	0	0	0	5,600,000	5,600,000
ST1332-107th Avenue - Van Buren to I-10	0	0	0	0	0	5,600,000	5,600,000
ST1333-Litchfield Road - Lower Buckeye to Broadway	0	0	0	0	0	4,500,000	4,500,000
ST1334-Van Buren - 107th Avenue to Avondale Boulevard	0	0	0	0	0	6,000,000	6,000,000
ST1349-Traffic Signal - Van Buren Street and 103rd Avenue	0	0	0	0	0	475,000	475,000
TMP9305-Avondale Blvd and MC85	1,590,000	0	0	0	0	0	1,590,000

Capital Improvement Plan

Fiscal Years 2017-2026

Street Construction

304 Street Construction	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Development Fee Eligible Projects							
Total Development Fee Eligible	**4,217,000**	**0**	**200,000**	**1,500,000**	**3,850,000**	**27,925,000**	**37,692,000**
Non-Development Fee Eligible Projects							
ST1007-Street Drainage Issues	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
ST1009-City Wide Street Overlay	1,000,000	1,000,000	500,000	500,000	500,000	2,500,000	6,000,000
ST1012-Bridge Repairs	0	50,000	0	50,000	0	250,000	350,000
ST1020-Preventative Street Maintenance	1,000,000	1,000,000	500,000	500,000	500,000	2,500,000	6,000,000
ST1162-CDBG Street and Sidewalk Improvements	390,000	829,000	229,000	229,000	629,000	1,316,000	3,622,000
ST1164-Streetlights Program Citywide	3,585,000	210,000	210,000	210,000	210,000	630,000	5,055,000
ST1172-Roadway Improvements on El Mirage - Lower Buckeye Road to Calle Hermosa	0	0	0	0	0	810,000	810,000
ST1178-Central - Western to Van Buren	500,000	0	0	0	0	0	500,000
ST1220-Pedestrian Ramp/Sidewalks Program	100,000	50,000	50,000	50,000	50,000	250,000	550,000
ST1265-Dysart/McDowell Intersection	0	0	0	0	100,000	2,500,000	2,600,000
ST1275-Western - Central to 4th Ave - Mill/Overlay	0	0	0	0	750,000	0	750,000
ST1294-ITS Fiber Backbone Program	200,000	150,000	150,000	150,000	0	0	650,000
ST1306-Thomas - 99th Ave to 103rd Ave - Road Improvements	1,028,400	0	0	0	0	0	1,028,400
ST1308-107th Ave - McDowell to Thomas - Mill/Overlay	0	0	0	100,000	1,000,000	0	1,100,000
ST1309-MC85 - Litchfield to Agua Fria Bridge - Mill/Overlay	0	0	0	0	1,000,000	0	1,000,000
ST1310-Van Buren - 99th Ave to Avondale Blvd - Mill/Overlay	0	0	0	0	1,200,000	0	1,200,000
ST1311-Washington - Dysart to 9th St - Road Improvements	0	0	0	0	700,000	0	700,000
ST1327-Dysart Road ITS - Rancho Santa Fe to Indian School	579,000	0	0	0	0	0	579,000
ST1328-McDowell Road ITS - Avondale to Dysart	1,000,000	0	0	0	0	0	1,000,000
ST1330-107th Ave. - Roosevelt to Van Buren	2,356,400	0	0	0	0	0	2,356,400
ST1336-Fairway Drive Improvements - Van Buren Street to New Traffic Interchange	685,300	1,400,000			0	1,820,000	3,905,300
TMP9178-Dysart / Rancho Santa Fe Intersection Improvements	0	75,000	800,000	0	0	0	875,000
TMP9232-Dysart Rd & Western Ave Intersection Improvements	0	100,000	900,000	0	0	0	1,000,000
TMP9259-Dysart Rd Phase II ITS	80,000	50,000	0	0	0	0	130,000
TMP9265-MC 85 between the Aqua Fria Bridge adn Litchfield Road- Roadway Pavement Improvements	0	0	70,000	1,300,000	0	0	1,370,000
TMP9266-Roosevelt Parkway at 99th Avenue - Pavement Analysis, Design & Reconstruction	0	20,000	300,000	0	0	0	320,000
TMP9294-Traffic Signal at Maricopa St. and Avondale Boulevard	0	0	500,000	0	0	0	500,000
TMP9296-McDowell Road & 107th Avenue - Construct dual left turn lanes	0	0	500,000	0	0	0	500,000
TMP9298-Traffic Signal at Broadway Road & Avondale Boulevard	0	0	0	1,000,000	0	0	1,000,000
TMP9299-Dysart / Van Buren Intersection Improvements	0	0	0	75,000	750,000	0	825,000
Total Non-Development Fee Eligible	**12,604,100**	**5,034,000**	**4,809,000**	**4,264,000**	**7,489,000**	**13,076,000**	**47,276,100**

Capital Improvement Plan

Fiscal Years 2017-2026

Street Construction

304 Street Construction	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Total Capital Costs	**16,821,100**	**5,034,000**	**5,009,000**	**5,764,000**	**11,339,000**	**41,001,000**	**84,968,100**
Estimated Ending Balance	276,630	794,000	725,720	6,745,280	3,089,840	3,039,480	

Project No: ST1007 **Pct. New Development:** 0.00% **Total Project Cost** $1,000,000

Project Title: Street Drainage Issues

Funding Source: Ops. Transfers In

Project Description:

This program allocates funds to be used for professional design services to address unforseen drainage concerns within the City limits. Potential locations previously identified include, but are not limited to the following: Lower Buckeye & 4th Street, Lower Buckeye & El Mirage Rd., 107th & Durango, 107th & McDowell Rd., 4th St. & La Canada, Dysart Rd. & Harrison Rd., 113th & Durango, 110th Dr & 110th Ct. (Tierra Ranchettes) and Indian Springs Rd (adjacent to PIR).

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	100,000	100,000	100,000	100,000	100,000	100,000	500,000
Total Capital Costs	**-**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**

Project No: ST1009 **Pct. New Development:** 0.00% **Total Project Cost** $6,000,000

Project Title: City Wide Street Overlay

Funding Source: Ops. Transfers In

Project Description:

This project is an annual program that allocates funds to rehabilitate streets that have deteriorated. The pavement life of these streets can be extended by milling and overlaying. These improvements reduce pavement roughness, mitigate noise, and extend the life of city streets.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	1,000,000	1,000,000	1,000,000	500,000	500,000	500,000	2,500,000
Total Capital Costs	**-**	**1,000,000**	**1,000,000**	**1,000,000**	**500,000**	**500,000**	**500,000**	**2,500,000**

Project No: ST1012 **Pct. New Development:** 0.00% **Total Project Cost** $350,000

Project Title: Bridge Repairs

Funding Source: Ops. Transfers In

Project Description:

This bridge repair program provides improvements to the City's bridges as recommended by the Arizona Department of Transportation's structural bridge group.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	50,000	-	50,000	-	250,000
Total Capital Costs	**-**	**-**	**-**	**50,000**	**-**	**50,000**	**-**	**250,000**

Project No: ST1020 **Pct. New Development:** 0.00% **Total Project Cost** $6,000,000

Project Title: Preventative Street Maintenance

Funding Source: Ops. Transfers In

Project Description:

This project is an annual program that allocates funds for areas in need of minor repair and maintenance of streets, as well as preservation treatments. Typically these improvements consist of sealing surface cracks, rejuvenating pavements and minor resurfacing.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	1,000,000	1,000,000	1,000,000	500,000	500,000	500,000	2,500,000
Total Capital Costs	**-**	**1,000,000**	**1,000,000**	**1,000,000**	**500,000**	**500,000**	**500,000**	**2,500,000**

Project No: ST1021 **Pct. New Development:** 100.00% **Total Project Cost** $2,500,000

Project Title: Dysart Rd Extension (Phase I) - Lower Buckeye to Harrison

Funding Source: Development Fees

Project Description:

In 2009, a design concept was developed to extend Dysart Road from its existing terminus at Harrison Dr., south to Vermeersch Rd. In addition, a collector road providing a secondary access point to Festival Fields along the north face of the levee was included. At that time, the bridge cost to cross the Agua Fria was anticipated to be in excess of $29 million alone, and alternative funding will eventually be sought to support this as a long-range project (15-20 years out).

Due to the cost of the bridge, staff has identified an interim project that will provide continuity on Dysart Road from Harrison Dr. through the Lower Buckeye intersection and into the back of Festival Fields Park. The total cost of this interim project is anticipated to be $9 million. This project represents Phase 1 of the interim project, and is anticipated to be $2.5 million. Phase 2 of the interim project (Lower Buckeye to Harrison Dr.) is estimated at $6 million, and is unfunded at this time. Minor land acquisition is anticipated for this project, and in included in the project budget. This project is 100% City funded, and its construction shall coincide with the Festival Fields improvement project and Dysart Rd potable waterline extension project.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	2,200,000	-
Land Acquisition	-	-	-	-	-	75,000	-	-
Design/Engineering Services	-	-	-	-	-	225,000	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**300,000**	**2,200,000**	**-**

Operating Impact:						
Utilities-Water/Sewer	-	-	-	-	-	25,000
Street Maintenance	-	-	-	-	-	125,000
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**150,000**

Project No: ST1125 **Pct. New Development:** 100.00% **Total Project Cost** $1,400,000

Project Title: Avondale Blvd - McDowell to Thomas

Funding Source: Development Fees

Project Description:

This project will provide roadway widening along the west side of Avondale Boulevard from McDowell Road to 1350 feet north of Encanto Boulevard. The half street improvements will increase Avondale Boulevard capacity from a 3-lane to a 5-lane roadway. The project improvements include vertical curb and gutter, sidewalk, streetlights, a new pavement section, new striping, temporary retention basins, and scuppers. Utility undergrounding and landscaping will not be included as part of these improvements.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	1,200,000	-	-
Design/Engineering Services	-	-	-	-	200,000	-	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**200,000**	**1,200,000**	**-**	**-**
Operating Impact:								
Street Maintenance			-	-	-	-	1,000	5,000
Total Operating Costs			**-**	**-**	**-**	**-**	**1,000**	**5,000**

Project No: ST1127 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal at 107th and Pierce

Funding Source: Development Fees

Project Description:

Construct a standard Maricopa County Department of Transportaton traffic signal at the intersection of 107th Avenue and Pierce Street. The traffic signal will help improve traffic flow and provide safer access for vehicles exiting the future Roosevelt Park Phase 2 Development on the west side and the UTI site on the east side of 107th Avenue. The existing intersection is a 3-way intersection with STOP control for the east leg (westbound Pierce Street traffic) only.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	475,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**475,000**	**-**
Operating Impact:								
Staffing			-	-	-	-	-	25,000
Equipment Maintenance			-	-	-	-	-	30,000
Grounds Maintenance			-	-	-	-	-	12,500
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**67,500**

Project No: ST1162 **Pct. New Development:** 0.00% **Total Project Cost** $3,622,000

Project Title: CDBG Street and Sidewalk Improvements

Funding Source: Grants, Ops. Transfers In

Project Description:

The project includes reconstruction of 1st, 2nd and 3rd Streets from Western Avenue to Main Street. The design will be completed in FY15-16 and construction completed in FY17-18. This project will replace asphalt pavement, driveways, and water mains within the streets and address the existing drainage concerns.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	161,000	229,000	390,000	229,000	229,000	229,000	229,000	916,000
Roadway Construction	-	-	-	600,000	-	-	400,000	400,000
Total Capital Costs	**161,000**	**229,000**	**390,000**	**829,000**	**229,000**	**229,000**	**629,000**	**1,316,000**

Operating Impact:						
Street Maintenance	-	-	5,000	5,000	5,000	25,000
Total Operating Costs	**-**	**-**	**5,000**	**5,000**	**5,000**	**25,000**

Project No: ST1164 **Pct. New Development:** 0.00% **Total Project Cost** $5,055,000

Project Title: Streetlights Program Citywide

Funding Source: Ops. Transfers In

Project Description:

This project is a program that allocates money to be used citywide in areas that need streetlight improvements. In 2015, the City initiated a City-wide inspection of the streetlight inventory, to evaluate corrosion at the base of the existing poles. Thus far, 6,367 poles have been inspected, leaving approximately 2,500 more poles to inspect, which should be completed by June, 2016.

Of the poles inspected to date, a total of 412 poles were found to contain significant degradation of the pole wall thickness below the soil line. The average anticipated cost of replacement is $3,500 per pole. 22 poles were replaced in 2015. In FY 2016, 23 poles are anticipated to be replaced. In FY 2017 through 2023, a total of 360 poles will need to be replaced.

This project also contains the installation on LED lights citywide beginning in fiscal year 2017.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	3,585,000	3,585,000	210,000	210,000	210,000	210,000	-
Total Capital Costs	**-**	**3,585,000**	**3,585,000**	**210,000**	**210,000**	**210,000**	**210,000**	**-**

Operating Impact:						
Equipment Maintenance	500	500	500	500	500	2,500
Grounds Maintenance	200	200	200	200	200	1,000
Total Operating Costs	**700**	**700**	**700**	**700**	**700**	**3,500**

Project No: ST1166 **Pct. New Development:** 25.00% **Total Project Cost** $800,000

Project Title: Avondale Blvd - Lower Buckeye to Miami

Funding Source: Development Fees, IGA

Project Description:

This project will construct Avondale Boulevard by widening the east half of the corridor and constructing curb & gutter, sidewalks, street lights, and landscaping. There is an existing Salt River Project irrigation ditch that will need to be relocated and right-of-way acquisition is anticipated for this project. It is also anticipated that there will be an intergovernmental agreement and cost sharing with the Maricopa County Department of Transportation. Anticipate City fronting total project cost and a $200k reimbursement from MCDOT.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	800,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**800,000**
Operating Impact:								
Electricity			-	-	-	-	-	5,000
Street Maintenance			-	-	-	-	-	25,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**30,000**

Project No: ST1170 **Pct. New Development:** 100.00% **Total Project Cost** $600,000

Project Title: Traffic Signal and Intersection Improvements at Avondale & Lower Buckeye

Funding Source: Development Fees

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of Avondale Boulevard and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles. There is an existing Salt River Project irrigation ditch that will need to be partially relocated and right-of-way acquisition is anticipated for this project. It is also anticipated that there will be an Intergovernmental Agreement and cost sharing with the Maricopa County Department of Transportation.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	600,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**600,000**	**-**
Operating Impact:								
Staffing			-	-	-	-	-	25,000
Electricity			-	-	-	-	-	12,500
Grounds Maintenance			-	-	-	-	-	5,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**42,500**

Project No: ST1171 **Pct. New Development:** 100.00% **Total Project Cost** $575,000

Project Title: Traffic Signal and Roadway Improvements at El Mirage & Lower Buckeye

Funding Source: Development Fees

Project Description:

Construct a traffic signal using Maricopa County City standard specifications at the intersection of El Mirage Road and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles from adjacent development.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	575,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**575,000**	**-**
Operating Impact:								
Staffing			-	-	-	-	-	25,000
Electricity			-	-	-	-	-	12,500
Grounds Maintenance			-	-	-	-	-	5,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**42,500**

Project No: ST1172 **Pct. New Development:** 0.00% **Total Project Cost** $810,000

Project Title: Roadway Improvements on El Mirage - Lower Buckeye Road to Calle Hermosa

Funding Source: Ops. Transfers In

Project Description:

This project includes widening El Mirage Road on the west side from Lower Buckeye Road north approximately 1100 feet. The north side of Lower Buckeye will be improved from El Mirage to 123rd Drive. The south side of Lower Buckeye will be improved for approximately 200 feet west of the intersection. Improvements south of Lower Buckeye on El Mirage will extend 250’ south of the intersection.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	810,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**810,000**
Operating Impact:								
Street Maintenance			-	-	-	-	-	28,400
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**28,400**

Project No: ST1178 **Pct. New Development:** 0.00% **Total Project Cost** $500,000

Project Title: Central - Western to Van Buren

Funding Source: Grants, Ops. Transfers In

Project Description:

This will be a road diet project. Through the reduction of vehicular travel lanes, multi-use pathways will be introduced to provide bike pathways, landscaping, lighting, and increased sidewalk widths along Central Avenue from Western Avenue to Van Buren Street. The final roadway section will include either sidewalks & bike lanes or a multi-use path, landscaped buffer islands, one travel lane in each direction and a center two-way left turn lane. The goal is to help improve the functionality of this corridor for all modes of transportation including pedestrians and bicyclists. The project has CMAQ funding of $1.27M and construction will be administered by ADOT.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	500,000	-	500,000	-	-	-	-	-
Total Capital Costs	**500,000**	**-**	**500,000**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Utilities-Water/Sewer			-	-	-	-	-	-
Electricity			-	-	-	-	-	-
Street Maintenance			-	-	-	-	-	-
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**-**

Project No: ST1180 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - 107th Ave and Dealer Dr

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a standard Maricopa County Department of Transportation (MCDOT) signal at the intersection of 107th Avenue and Dealer Drive. The traffic signal will help improve traffic flow, reduce delay, and provide safer access for vehicles exiting adjacent development.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	475,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**475,000**
Operating Impact:								
Staffing			-	-	-	-	-	20,000
Electricity			-	-	-	-	-	26,000
Grounds Maintenance			-	-	-	-	-	4,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**50,000**

Project No: ST1181 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - 107th Avenue and Roosevelt Street

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a standard Maricopa County Department of Transportation signal at the intersection of 107th Avenue and Roosevelt Parkway. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles exiting adjacent developments.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	475,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**475,000**
Operating Impact:								
Staffing			-	-	-	-	-	20,000
Electricity			-	-	-	-	-	8,000
Grounds Maintenance			-	-	-	-	-	4,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**32,000**

Project No: ST1187 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - 119th Ave and McDowell

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a standard Maricopa County Department of Transportation signal at the intersection of 119th Avenue and McDowell Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	475,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**475,000**
Operating Impact:								
Staffing			-	-	-	-	-	25,000
Electricity			-	-	-	-	-	10,000
Grounds Maintenance			-	-	-	-	-	1,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**36,000**

Project No: ST1188 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - 119th Ave and Lower Buckeye

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a standard Maricopa County Department of Transportation signal at the intersection of 119th Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles exiting adjacent neighborhood areas.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	475,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**475,000**
Operating Impact:								
Staffing			-	-	-	-	-	20,000
Electricity			-	-	-	-	-	10,000
Grounds Maintenance			-	-	-	-	-	4,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**34,000**

Project No: ST1189 **Pct. New Development:** 100.00% **Total Project Cost** $200,000

Project Title: Traffic Signal - 107th Ave and Lower Buckeye

Funding Source: Development Fees

Project Description:

The City will cost share with Maricopa County and the City of Phoenix, who will serve as the lead on this traffic signal project at the intersection of 107th Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay, and provide safer access for vehicles to and from adjacent developments.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	200,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**200,000**
Operating Impact:								
Staffing			-	-	-	-	-	20,000
Electricity			-	-	-	-	-	10,000
Grounds Maintenance			-	-	-	-	-	4,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**34,000**

Project No: ST1195 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - Central and Lower Buckeye

Funding Source: Development Fees, IGA

Project Description:

Construct a traffic signal using City standard trombone-type or a Maricopa County Department of Transportation (MCDOT) standard type signal at the intersection of Central Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safe access for vehicles to and from adjacent residential neighborhoods to the north, and the community park to the south.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	475,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**475,000**
Operating Impact:								
Staffing			-	-	-	-	-	20,000
Electricity			-	-	-	-	-	10,000
Grounds Maintenance			-	-	-	-	-	4,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**34,000**

Project No: ST1220 **Pct. New Development:** 0.00% **Total Project Cost** $550,000

Project Title: Pedestrian Ramp/Sidewalks Program

Funding Source: Ops. Transfers In

Project Description:

This project is an annual program that allocates money to be used citywide in areas that need sidewalk improvements and ADA compliant ramps. This program will also allocate funds to upgrade existing ramps to ADA compliant ramps.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	100,000	100,000	50,000	50,000	50,000	50,000	250,000
Total Capital Costs	**-**	**100,000**	**100,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**
Operating Impact:								
Street Maintenance			1,000	1,000	1,000	1,000	1,000	4,000
Total Operating Costs			**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**4,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Street Construction

Project No: ST1224 **Pct. New Development:** 100.00% **Total Project Cost** $1,900,000

Project Title: 107th Avenue/McDowell Widening and Well Relocation

Funding Source: Development Fees

Project Description:

This project will widen McDowell Road west of 107th Avenue for approximately 500 feet along the south side of the road in order to provide a 6-lane major arterial section. Widening will also take place along 107th Avenue south of McDowell Road for approximately 700 feet along the west side of the road in order to provide a 4-lane collector section. Improvements will include: pavement, curb & gutter, scuppers, drainage excavation for temporary retention basins, and a new traffic signal in the southwest corner. Right-of-way will be required along the south side of McDowell Road and along the west side of 107th Avenue due to the roadway widening. The existing private concrete irrigation channel along 107th Avenue and McDowell Road will need to be relocated. In addition, the existing Salt River Project structure located in the southwest corner will need to be relocated along with the existing 42-inch and 72-inch Salt River Project irrigation pipe located along McDowell Road and 107th Avenue. Additional right-of-way and easements will have to be acquired as part of the channel relocations.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	1,900,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,900,000**
Operating Impact:								
Street Maintenance			-	-	-	-	-	15,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**15,000**

Project No: ST1248 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - Dysart Road and Lower Buckeye Road

Funding Source: Development Fees

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of Dysart Road and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Equipment - General	-	-	-	-	-	-	-	75,000
Roadway Improvement	-	-	-	-	-	-	-	350,000
Design/Engineering Services	-	-	-	-	-	-	-	50,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**475,000**
Operating Impact:								
Staffing			-	-	-	-	-	-
Electricity			-	-	-	-	-	7,500
Grounds Maintenance			-	-	-	-	-	3,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**10,500**

Project No: ST1265 **Pct. New Development:** 0.00% **Total Project Cost** $2,600,000

Project Title: Dysart/McDowell Intersection

Funding Source: IGA, Ops. Transfers In

Project Description:

This project shall improve the intersection to arterial standards with dual left turn lanes. The proposed improvements will increase the left turn storage northbound and southbound to accommodate the traffic by implementing longer storage lengths and dual left turn bays. The dual lefts will improve traffic flow, reduces delays and provide safer access for vehicles to and from adjacent developments. The improvements will incorporate recommendations from the Road Safety Assessment conducted by MAG for this intersection.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	2,500,000
Design/Engineering Services	-	-	-	-	-	-	100,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**100,000**	**2,500,000**
Operating Impact:								
Street Maintenance			-	-	-	-	-	25,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**25,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Street Construction

Project No: ST1275 **Pct. New Development:** 0.00% **Total Project Cost** $750,000

Project Title: Western - Central to 4th Ave - Mill/Overlay

Funding Source: Ops. Transfers In

Project Description:

This project will mill and overlay Western Avenue from Central Avenue to 4th Avenue. The pavement is showing signs of distress and conducting a mill and overlay will increase the existing pavement life cycle. The design and construction documents will be prepared by the Engineering Department.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	750,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**750,000**	**-**
Operating Impact:								
Street Maintenance			-	-	-	-	5,000	25,000
Total Operating Costs			**-**	**-**	**-**	**-**	**5,000**	**25,000**

Project No: ST1287 **Pct. New Development:** 50.00% **Total Project Cost** $2,627,000

Project Title: McDowell - Bridge to Avondale Blvd.

Funding Source: Ops. Transfers In

Project Description:

This project will consist of a study phase and then ultimately a design & construction phase. During the study phase, McDowell Road from Avondale Boulevard to the existing McDowell Road bridge will be evaluated with the goal of reducing the existing super-elevated roadway, meet current roadway design guidelines, meet future development needs along this corridor and be able to connect to a future widening of the McDowell Road bridge. The design and construction phase will advance the preferred McDowell Road alignment and construct a modern 6-lane plus median arterial section. Additional improvements would include lighting, landscaping, and drainage improvements.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	2,627,000	-	2,627,000	-	-	-	-	-
Total Capital Costs	**2,627,000**	**-**	**2,627,000**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Utilities-Water/Sewer			1,000	1,000	1,000	1,000	1,000	5,000
Street Maintenance			5,000	5,000	5,000	5,000	5,000	25,000
Total Operating Costs			**6,000**	**6,000**	**6,000**	**6,000**	**6,000**	**30,000**

Project No: ST1294 **Pct. New Development:** 0.00% **Total Project Cost** $650,000

Project Title: ITS Fiber Backbone Program

Funding Source: Grants, Ops. Transfers In

Project Description:

This project will install fiber optic infrastructure and interim equipment to utilize existing wireless communications system, including replacement of the existing wireless communication system. This infrastructure is crucial to running the Traffic Operations Center (TOC). This project will include design, construction, and possible right-of-way acquisition. Upon ultimate completion, this project will include infrastructure for Lower Buckeye, Van Buren Street, Indian School Road, and complete infrastructure on McDowell Road, Avondale Boulevard, and Dysart Road. This will enable the City to interconnect and communicate with all traffic signals and ITS infrastructure to a single location (TOC) for timely, if not instantaneous diagnostics and response as well as for emergency traffic operations.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	200,000	200,000	150,000	150,000	150,000	-	-
Total Capital Costs	**-**	**200,000**	**200,000**	**150,000**	**150,000**	**150,000**	**-**	**-**
Operating Impact:								
Equipment Maintenance			500	500	500	5,000	500	2,500
Total Operating Costs			**500**	**500**	**500**	**5,000**	**500**	**2,500**

Project No: ST1306 **Pct. New Development:** 0.00% **Total Project Cost** $1,028,400

Project Title: Thomas - 99th Ave to 103rd Ave - Road Improvements

Funding Source: IGA, Ops. Transfers In

Project Description:

The project will add an additional travel lane in each direction on Thomas Road from 99th Ave to 103rd Ave and includes removal and replacememnt of the existing pavement. Improvements will also include a fully landscaped median island, street lighting, and sidewalk along the north side. The section will be evaluated to add an additional lane of capacity if possible. This will increase the life of the existing pavement and improve rideability.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	578,400	450,000	1,028,400	-	-	-	-	-
Total Capital Costs	**578,400**	**450,000**	**1,028,400**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Street Maintenance			5,000	5,000	5,000	5,000	5,000	25,000
Total Operating Costs			**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**25,000**

Project No: ST1308 **Pct. New Development:** 0.00% **Total Project Cost** $1,100,000

Project Title: 107th Ave - McDowell to Thomas - Mill/Overlay

Funding Source: Ops. Transfers In

Project Description:

The project will mill and overlay existing pavement on 107th Avenue from McDowell Road to Thomas Road. This will increase the life of the existing pavement and improve rideability.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Construction	-	-	-	-	-	-	1,000,000	-
Design/Engineering Services	-	-	-	-	-	100,000	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**100,000**	**1,000,000**	**-**
Operating Impact:								
Street Maintenance			-	-	-	-	500	25,000
Total Operating Costs			**-**	**-**	**-**	**-**	**500**	**25,000**

Project No: ST1309 **Pct. New Development:** 0.00% **Total Project Cost** $1,000,000

Project Title: MC85 - Litchfield to Agua Fria Bridge - Mill/Overlay

Funding Source: Ops. Transfers In

Project Description:

The project includes mill and overlay of the existing pavement along MC85 (Main Street/Buckeye Road) from Litchfield Road to the Agua Fria River Bridge. This will increase the life of the existing pavement and improve rideability.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	1,000,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**1,000,000**	**-**
Operating Impact:								
Street Maintenance			-	-	-	-	6,000	30,000
Total Operating Costs			**-**	**-**	**-**	**-**	**6,000**	**30,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Street Construction

Project No: ST1310 **Pct. New Development:** 0.00% **Total Project Cost** $1,200,000

Project Title: Van Buren - 99th Ave to Avondale Blvd - Mill/Overlay

Funding Source: Ops. Transfers In

Project Description:

The project includes mill and overlay, microseal, and slurry seal various segments of Van Buren Street. This will increase the life of the existing pavement and improve rideability.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	1,200,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**1,200,000**	**-**
Operating Impact:								
Street Maintenance			-	-	-	-	8,500	34,000
Total Operating Costs			**-**	**-**	**-**	**-**	**8,500**	**34,000**

Project No: ST1311 **Pct. New Development:** 0.00% **Total Project Cost** $700,000

Project Title: Washington - Dysart to 9th St - Road Improvements

Funding Source: Ops. Transfers In

Project Description:

The project includes reconstruction of Washington Street from Dysart Road to the 9th Street alignment. The curb, gutter, sidewalk, and driveways will be replaced and new water lines will be installed.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	700,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**700,000**	**-**
Operating Impact:								
Street Maintenance			-	-	-	-	1,000	4,000
Total Operating Costs			**-**	**-**	**-**	**-**	**1,000**	**4,000**

Project No: ST1327 **Pct. New Development:** 0.00% **Total Project Cost** $579,000

Project Title: Dysart Road ITS - Rancho Santa Fe to Indian School

Funding Source: IGA

Project Description:

This project will connect eight traffic signals to the Traffic Operations Center (TOC) on Dysart Road from Rancho Santa Fe to Indian School Road. Design will include 1-4" outerduct with 3 1-1/4 inch interduct" and a 96 Strand SMFO cable and connection via a 1-2" connection at Sage with 12 Strand SMFO link to the Northwest Public Safety Facility. In addition, new ASC 3 controllers will be installed to provide for the necessary ITS applications. Three CCTV cameras and one spare will be included for the Indian School, Thomas, and McDowell intersections. No right-of-way acquisition was assumed although right-of-way clearance coordination is included in the design fee estimate.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	579,000	-	579,000	-	-	-	-	-
Total Capital Costs	**579,000**	**-**	**579,000**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Equipment Maintenance			2,500	2,500	2,500	2,500	2,500	12,500
Total Operating Costs			**2,500**	**2,500**	**2,500**	**2,500**	**2,500**	**12,500**

Project No: ST1328 **Pct. New Development:** 0.00% **Total Project Cost** $1,000,000

Project Title: McDowell Road ITS - Avondale to Dysart

Funding Source: IGA

Project Description:

This project will connect two existing and two future traffic signals to the TOC on McDowell Road from Avondale Boulevard to Dysart Road to complete the ITS infrastructure currently in design phase from Avondale to 99th Avenue. Design will include 2-4" and 2-2" conduits and a 96 Strand SMFO cable. In addition, new ASC 3 controllers will be installed to provide for the necessary ITS applications. Also assumed is Flood Control District coordination and permit to enable the contractor to hang the conduit on the Agua Fria Bridge. One CCTV camera will be included in this phase at Friendship Park (CCTV at Avondale and Dysart are either existing or will be installed with another phase). No right-of-way acquisition was assumed although right-of-way clearance coordination is included in the design fee estimate.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	900,000	900,000	-	-	-	-	-
Design/Engineering Services	-	100,000	100,000	-	-	-	-	-
Total Capital Costs	**-**	**1,000,000**	**1,000,000**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Equipment Maintenance			-	2,500	2,500	2,500	2,500	10,000
Total Operating Costs			**-**	**2,500**	**2,500**	**2,500**	**2,500**	**10,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Street Construction

Project No: ST1330 **Pct. New Development:** 0.00% **Total Project Cost** $2,356,400

Project Title: 107th Ave. - Roosevelt to Van Buren

Funding Source: Ops. Transfers In

Project Description:

Improvements to the west side of 107th Avenue from Roosevelt to Van Buren. The project will use SRP aesthetic funds for the irrigation canal.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	456,400	1,900,000	2,356,400	-	-	-	-	-
Total Capital Costs	**456,400**	**1,900,000**	**2,356,400**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Street Maintenance			5,000	5,000	5,000	5,000	5,000	25,000
Total Operating Costs			**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**25,000**

Project No: ST1331 **Pct. New Development:** 100.00% **Total Project Cost** $5,600,000

Project Title: 107th Avenue - Van Buren to Buckeye

Funding Source: Development Fees

Project Description:

This project will improve 107th Avenue to a major arterial from Van Buren to Buckeye Road (MC85). The project will construct approximately 2.0 lane miles complete with curb, gutter, lighting, and landscaping throughout the project's limits. Project will include rights-of-way acquisition.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	5,600,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,600,000**
Operating Impact:								
Street Maintenance			-	-	-	-	-	10,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**10,000**

Project No: ST1332 **Pct. New Development:** 100.00% **Total Project Cost** $5,600,000

Project Title: 107th Avenue - Van Buren to I-10

Funding Source: Development Fees

Project Description:

This project will improve 107th Avenue to a major arterial from the I-10 interchange to Van Buren. The project will construct approximately 2.5 lane miles with intersection improvements complete with curb, gutter, lighting, and landscaping throughout the project's limits. Project will include rights-of-way acquisition.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	5,600,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,600,000**
Operating Impact:								
Street Maintenance			-	-	-	-	-	25,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**25,000**

Project No: ST1333 **Pct. New Development:** 100.00% **Total Project Cost** $4,500,000

Project Title: Litchfield Road - Lower Buckeye to Broadway

Funding Source: Development Fees

Project Description:

Litchfield Road is one of the main arterial roadways on the western edge of the City of Avondale. In between Lower Buckeye and Broadway Road Litchfield remains unimproved with a 28' wide pavement section and one lane each direction. To the north of Lower Buckeye, Litchfield Road meets arterial standards. This purpose of this project is to extend the Litchfield Road arterial corridor from Lower Buckeye to Broadway by constructing full width street improvements. A modified arterial section will be used that will match the arterial street section to the north. Right of way acquisition will need to take place along the entire alignment. Improvements will include vertical curb and gutter, 6' detached sidewalk, streetlights, landscape, and a new pavement section on both sides of the road. A drainage investigation and memorandum shall be provided and appropriations will be constructed to pickup half street flow.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	4,500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,500,000**
Operating Impact:								
Street Maintenance			-	-	-	-	-	10,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**10,000**

Project No: ST1334 **Pct. New Development:** 100.00% **Total Project Cost** $6,000,000

Project Title: Van Buren - 107th Avenue to Avondale Boulevard

Funding Source: Development Fees

Project Description:

This project will improve Van Buren Street between Avondale Boulevard to 107th Avenue, to a 6-lane major arterial. The project will construct approximately 6.5 lane miles or arterial roadway complete with curb, gutter, lighting, and landscaping.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	-	6,000,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,000,000**
Operating Impact:								
Street Maintenance			-	-	-	-	-	10,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**10,000**

Project No: ST1336 **Pct. New Development:** 0.00% **Total Project Cost** $3,905,300

Project Title: Fairway Drive Improvements - Van Buren Street to New Traffic Interchange

Funding Source: Ops. Transfers In

Project Description:

Phase I of this project will construct a newly re-aligned 5-lane section from the new ADOT Fairway Drive Traffic Interchange to Garfield Street, where the roadway will taper down to match an existing 3-lane section at Corporate Drive. These improvements will allow for safe vehicular travel from the proposed T.I. to Van Buren Street, and will lower the initial capital costs by reducing the roadway section and related ROW acquisition costs. Phase I also includes the realignment of an existing private irrigation channel.

Phase II of this project will design and construct a 5-lane roadway section from Van Buren Street to Garfield Street, providing a continuous 5-lane section between the Fairway Drive Traffic Interchange and Van Buren Street. Improvements along Fairway Drive include sidewalks, lighting, landscaping/irrigation, signage, striping and ITS facilities. Improvements to the existing intersection at Fairway Drive and Van Buren Street include adding a dedicated SB to WB right turn lane, a dedicated WB to NB right turn lane, and additional right turn lanes and through lanes at the Van Buren/Fairway Drive Intersection, as well as the relocation of the existing traffic signal poles.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	285,300	400,000	685,300	1,400,000	-	-	-	1,820,000
Total Capital Costs	**285,300**	**400,000**	**685,300**	**1,400,000**	**-**	**-**	**-**	**1,820,000**
Operating Impact:								
Street Maintenance			-	5,000	5,000	5,000	5,000	25,000
Total Operating Costs			**-**	**5,000**	**5,000**	**5,000**	**5,000**	**25,000**

Project No: ST1349 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - Van Buren Street and 103rd Avenue

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a Maricopa County Department of Transportation (MCDOT) standard signal at the intersection of Van Buren Street and 103rd Avenue. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

Project No: ST1349 **Pct. New Development:** 100.00% **Total Project Cost** $475,000

Project Title: Traffic Signal - Van Buren Street and 103rd Avenue

Funding Source: Development Fees

Project Description:

This project will allow for the inventory of regulatory/warning signage throughout the City (Phase I), the purchase/upgrade of software to serve as the City's sign management system, including training and migration/expansion of current data (Phase II), and the replacement of all remaining regulatory and warning signs expected to degrade below the minimum levels of retroreflectivity based on the expected sign life management method (Phases III and IV).

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sidewalks	-	-	-	-	-	-	-	475,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**475,000**
Operating Impact:								
Staffing			-	-	-	-	-	20,000
Supplies/Contracts			3,500	3,500	3,500	3,500	3,500	17,500
Electricity			-	-	-	-	-	7,500
Grounds Maintenance			-	-	-	-	-	2,000
Total Operating Costs			**3,500**	**3,500**	**3,500**	**3,500**	**3,500**	**47,000**

Project No: TMP9178 **Pct. New Development:** 0.00% **Total Project Cost** $875,000

Project Title: Dysart / Rancho Santa Fe Intersection Improvements

Funding Source: IGA, Ops. Transfers In

Project Description:

This project will take recommendations from the Road Safety Assessment and design/construct intersection improvements intended to reduce crash frequency and severity. RSA recommendations to be addressed could include, but are not limited to: reconfiguring ramps; installing a northbound right turn lane; adjusting signal phasing/timing and upgrading pavement markings and signing. Relocation of an existing monument sign and signal pole, as well as ROW acquisition will be required to complete the project.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Design/Engineering Services	-	-	-	75,000	800,000	-	-	-
Total Capital Costs	**-**	**-**	**-**	**75,000**	**800,000**	**-**	**-**	**-**
Operating Impact:								
Street Maintenance			-	2,500	2,500	2,500	2,500	12,500
Total Operating Costs			**-**	**2,500**	**2,500**	**2,500**	**2,500**	**12,500**

Project No: TMP9232 **Pct. New Development:** **Total Project Cost** $1,000,000

Project Title: Dysart Rd & Western Ave Intersection Improvements

Funding Source: Ops. Transfers In

Project Description:

The project includes design and construction of a traffic signal or roundabout at the intersection of Dysart and Western. The signal or roundabout will increase mobility and safety for all modes of transportation at this intersection. Land acquisition is anticipated for this project.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	800,000	-	-	-
Land Acquisition	-	-	-	-	100,000	-	-	-
Design/Engineering Services	-	-	-	100,000	-	-	-	-
Total Capital Costs	**-**	**-**	**-**	**100,000**	**900,000**	**-**	**-**	**-**
Operating Impact:								
Street Maintenance			-	-	1,000	1,000	1,000	5,000
Total Operating Costs			**-**	**-**	**1,000**	**1,000**	**1,000**	**5,000**

Project No: TMP9259 **Pct. New Development:** **Total Project Cost** $130,000

Project Title: Dysart Rd Phase II ITS

Project Description:

This project will procure, construct and install three (3) new ASC 3 controllers provide compatible ITS applications. Two CCTV cameras will be included for the Van Buren Street and Coldwater North intersections. Fiber backbone will be installed in Dysart Road roadway right-of-way from Van Buren to north of I-10.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Construction	-	-	-	50,000	-	-	-	-
Design/Engineering Services	-	80,000	80,000	-	-	-	-	-
Total Capital Costs	**-**	**80,000**	**80,000**	**50,000**	**-**	**-**	**-**	**-**
Operating Impact:								
Equipment Maintenance			-	-	2,500	2,500	2,500	12,500
Total Operating Costs			**-**	**-**	**2,500**	**2,500**	**2,500**	**12,500**

Project No: TMP9265 **Pct. New Development:** **Total Project Cost** $1,370,000

Project Title: MC 85 between the Aqua Fria Bridge adn Litchfield Road- Roadway Pavement Improvements

Project Description:

MC 85 is Avondale's only roadway that meets the highway designation and is a road of regional significance. It has a very robust ADT with a high portion of it heavy traffic. Currently there is a fair amount of medium to high severity pavement distresses, mostly longitudinal, in the wheelpaths along the majority of the travelway. Many of the cracks are approaching being too wide to properly crackseal. (A) occasional areas of highest severity alligator cracking should be cut out and, (b) the entire westbound section (about 400' x 60') will need replacing just east of Central Avenue. The road needs treatment within 1-2 years or it will be completely destroyed and will need total reconstruction.
This project will consist of the removal and replacement of the 400' x 60' section, as well as additional removal and replacement of
approximately 4,000 sq yds of alligatored pavement sections, followed by outside edge mill, crackseal, fabric and a 2" overlay. Concrete ramps at intersections will be upgraded to meet current ADA standards, Miscellaneous concrete sidewalk and curb replacement are also included in the project scope. Sources of grant funding will be investigated.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	1,300,000	-	-
Design/Engineering Services	-	-	-	-	70,000	-	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**70,000**	**1,300,000**	**-**	**-**

Project No: TMP9266 **Pct. New Development:** **Total Project Cost** $320,000

Project Title: Roosevelt Parkway at 99th Avenue - Pavement Analysis, Design & Reconstruction

Project Description:

As heavy trucks exit the Travel Center located nearby off 99th avenue, almost 100% of them use this road segment to return to the freeway. Currently there is severe rutting in the traffic lanes immediately west of the stop bar on Roosevelt Avenue at its intersection with 99th Ave. This project will include an analysis of the existing sub base/base and pavement section and removal and replacement of this section of roadway, implementing the design recommendations. One such rigid alternative pavement material to be considered for use at this location is Portland Cement Concrete Pavement (PCCP). The ultimate area of base and subbase to be removed and reconstructed covers an area approximately 800' x 50'. This project will be 100% City funded.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	300,000	-	-	-
Design/Engineering Services	-	-	-	20,000	-	-	-	-
Total Capital Costs	**-**	**-**	**-**	**20,000**	**300,000**	**-**	**-**	**-**

Project No: TMP9294 **Pct. New Development:** **Total Project Cost** $500,000

Project Title: Traffic Signal at Maricopa St. and Avondale Boulevard

Project Description:

Construction a traffic signal using City standard trombone-type specifications at the intersection of Avondale Blvd. and Maricopa St. This signal is already warranted and this location has received multiple complaints from Glenhurst and Starlight trail residents. This project will be 100% City funded.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	450,000	-	-	-
Design/Engineering Services	-	-	-	-	50,000	-	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**500,000**	**-**	**-**	**-**

Operating Impact:						
Staffing	-	-	5,000	5,000	5,000	25,000
Equipment Maintenance	-	-	6,000	6,000	6,000	30,000
Grounds Maintenance	-	-	2,500	2,500	2,500	12,500
Total Operating Costs	**-**	**-**	**13,500**	**13,500**	**13,500**	**67,500**

Project No: TMP9296 **Pct. New Development:** **Total Project Cost** $500,000

Project Title: McDowell Road & 107th Avenue - Construct dual left turn lanes

Project Description:

This project will widen approaches to this intersection to allow for the construction of warranted dual left turn lanes for two of the four approaches. Dual left turn lanes will be added to the WB to SB and EB to NB movements. The existing 69kV pole on the NEC of the intersection will be relocated under a separate (non-CIP) project. Land acquisition will not be required for the proposed tapering of the roadway approaches. The project is 100% City funded.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	450,000	-	-	-
Design/Engineering Services	-	-	-	-	50,000	-	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**500,000**	**-**	**-**	**-**
Operating Impact:								
Street Maintenance			-	-	500	500	500	2,500
Total Operating Costs			**-**	**-**	**500**	**500**	**500**	**2,500**

Project No: TMP9298 **Pct. New Development:** **Total Project Cost** $1,000,000

Project Title: Traffic Signal at Broadway Road & Avondale Boulevard

Project Description:

Construct a traffic signal using City standard trombone-type specifications and intersection improvements at the intersection of Avondale Boulevard and Broadway Road. The Buckeye Feeder Canal will need to be buried and the electric distribution lines buried or relocated in the proximity to the intersection only. This project will be in support of the proposed Lakin Development.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	900,000	-	-
Design/Engineering Services	-	-	-	-	-	100,000	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**1,000,000**	**-**	**-**
Operating Impact:								
Staffing			-	-	-	5,000	5,000	25,000
Equipment Maintenance			-	-	-	6,000	6,000	30,000
Grounds Maintenance			-	-	-	2,500	2,500	12,500
Total Operating Costs			**-**	**-**	**-**	**13,500**	**13,500**	**67,500**

Project No: TMP9299 **Pct. New Development:** **Total Project Cost** $825,000

Project Title: Dysart / Van Buren Intersection Improvements

Project Description:

This project will take recommendations from the Road Safety Assessment and design/construct intersection improvements intended to reduce traffic congestion. RSA recommendations to be addressed could include, but are not limited to: reconfiguring ramps; installing a westbound right turn lane; adjusting signal phasing/timing and upgrading pavement markings and signing. Project assumes the existing 69kV combo pole will remain in its current location within a new ly constructed median island. Land acquisition will be required as part of this project.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	-	-	750,000	-
Design/Engineering Services	-	-	-	-	-	75,000	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**75,000**	**750,000**	**-**
Operating Impact:								
Street Maintenance			-	-	-	-	500	2,500
Total Operating Costs			**-**	**-**	**-**	**-**	**500**	**2,500**

Project No: TMP9305 **Pct. New Development:** 50.00% **Total Project Cost** $1,590,000

Project Title: Avondale Blvd and MC85

Project Description:

Construction Carryover from FY16.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	1,590,000	-	1,590,000	-	-	-	-	-
Total Capital Costs	**1,590,000**	**-**	**1,590,000**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2017-2026

Police Development

308 Police Development	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	383,054	339,734	716,779	387,779	3,249	568,719	
Revenue							
Development Fees	235,140	376,845	470,800	565,270	565,270	2,920,810	5,134,135
G.O. Bonds	0	0	0	2,500,000	0	0	2,500,000
Interest Earned	200	200	200	200	200	1,000	2,000
Transfer In - General Fund	0	0	0	0	0	0	0
Total Revenue	**235,340**	**377,045**	**471,000**	**3,065,470**	**565,470**	**2,921,810**	**7,636,135**
Total Resources	618,394	716,779	1,187,779	3,453,249	568,719	3,490,529	
Capital Costs							
Development Fee Eligible Projects							
PL1161-Property and Evidence Room	0	0	0	3,000,000	0	0	3,000,000
PL1297-RWC Police Radio Upgrade	178,660	0	0	0	0	0	178,660
PL1908-Lakin Ranch Substation	0	0	0	0	0	3,000,000	3,000,000
PL1999-Command Vehicle	0	0	800,000	0	0	0	800,000
Total Development Fee Eligible	**178,660**	**0**	**800,000**	**3,000,000**	**0**	**3,000,000**	**6,978,660**
Non-Development Fee Eligible Projects							
PL1176-Joint Training Facility with Glendale	0	0	0	450,000	0	0	450,000
TMP9303-Main Station Fencing	100,000	0	0	0	0	0	100,000
Total Non-Development Fee Eligible	**100,000**	**0**	**0**	**450,000**	**0**	**0**	**550,000**
Total Capital Costs	**278,660**	**0**	**800,000**	**3,450,000**	**0**	**3,000,000**	**7,528,660**
Estimated Ending Balance	339,734	716,779	387,779	3,249	568,719	490,529	

Project No: PL1161 **Pct. New Development:** 100.00% **Total Project Cost** $3,000,000

Project Title: Property and Evidence Room

Funding Source: Development Fees

Project Description:

The Avondale Police Department is requesting the funds to build a new 10,000 square foot Property and Evidence Room. The Property and Evidence Room is located in the Main Police building and occupies approximately 1500 square feet. Inside the Property and Evidence Room there are separate locations for guns, illegal drugs, a large box refrigerator, and a large box freezer.The current Property and Evidence Room is severely limited in options for expansion. While two containers have been purchased for the Tolleson impound lot only specific items can be placed there due to security, accessibility, and the environment. These containers will only be a stop-gap solution which will only extend the capacity deadline by 1-2 years.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Equipment - General	-	-	-	-	-	200,000	-	-
Building Construction/ Purchase	-	-	-	-	-	1,900,000	-	-
Land Acquisition	-	-	-	-	-	900,000	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**3,000,000**	**-**	**-**
Operating Impact:								
Staffing			-	-	-	65,000	65,000	260,000
Supplies/Contracts			-	-	-	25,000	25,000	100,000
Utilities-Water/Sewer			-	-	-	60,000	60,000	240,000
Total Operating Costs			**-**	**-**	**-**	**150,000**	**150,000**	**600,000**

Project No: PL1176 **Pct. New Development:** 0.00% **Total Project Cost** $450,000

Project Title: Joint Training Facility with Glendale

Funding Source: Ops. Transfers In

Project Description:

This is a shared project between Avondale Police Department and the Glendale Police Department for ongoing employee training to include a driving track, training classrooms and a shooting range for police mandatory qualifications.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Building Construction/ Purchase	-	-	-	-	-	450,000	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**450,000**	**-**	**-**
Operating Impact:								
Staffing			-	-	-	200,000	200,000	800,000
Supplies/Contracts			-	-	-	30,000	30,000	120,000
Total Operating Costs			**-**	**-**	**-**	**230,000**	**230,000**	**920,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Police Development

Project No: PL1297 **Pct. New Development:** 5.00% **Total Project Cost** $178,660

Project Title: RWC Police Radio Upgrade

Funding Source: Development Fees, Ops. Transfers

Project Description:

The Federal Government(FCC) has mandated a re-banding of radio frequencies for use by public safety, effective in 2017. Current mobile and portable police radios will not work on the new frequencies and must be replaced prior to 2017. The new radios are necessary for communications involving officer safety, delivery of basic police services to citizens, and interoperability with other police and fire departments throughout the state. The new radios were acquired in 2015. The Avondale Police Department operates on the RWC radio system. The infrastructure for the RWC system must also be upgraded to be able to work on the new public safety frequencies. The RWC assigned a special assessment fee for the infrastructure upgrade based on the number of subscribers on the radio system. The fee structure for this special assessment requires payment over four (4) years from 2014-2017.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Building Construction/ Purchase	89,000	89,660	178,660	-	-	-	-	-
Total Capital Costs	**89,000**	**89,660**	**178,660**	**-**	**-**	**-**	**-**	**-**

Project No: PL1908 **Pct. New Development:** 100.00% **Total Project Cost** $3,000,000

Project Title: Lakin Ranch Substation

Funding Source: Development Fees

Project Description:

Lakin Ranch is a residential and commercial development that is still in the preliminary stages. The community is expected to be large enough to host a joint police and fire substation that will be placed in the center of the community to provide public safety (police and fire).

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Building Construction/ Purchase	-	-	-	-	-	-	-	3,000,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**3,000,000**
Operating Impact:								
Staffing			-	-	-	-	-	2,200,000
Supplies/Contracts			-	-	-	-	-	110,000
Utilities-Water/Sewer			-	-	-	-	-	165,000
Electricity			-	-	-	-	-	330,000
Vehicles/Major Equipment			-	-	-	-	-	300,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**3,105,000**

Project No: PL1999 **Pct. New Development:** 47.00% **Total Project Cost** $800,000

Project Title: Command Vehicle

Funding Source: Development Fees, Ops. Transfers

Project Description:

This is a state of the art mobile vehicle to be used when a complex operational response to an emergency or crisis situation is necessary. Some of the uses of the command vehicle would include barricaded suspects, processing major crime scenes, natural disasters, major transportation accidents such as plane crashes or train derailments, civil disorder, lost persons and special events management such as PIR. The MCV will be particularly effective in isolated areas where there may be limited or no accessibility to technical resources necessary for effective on-scene management of an incident or event. Part of the funds will pay for a simple covered structure to protect the vehicle from the elements.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Vehicles	-	-	-	-	800,000	-	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**800,000**	**-**	**-**	**-**

Operating Impact:						
Equipment Maintenance	-	-	-	75,000	75,000	300,000
Total Operating Costs	**-**	**-**	**-**	**75,000**	**75,000**	**300,000**

Project No: TMP9303 **Pct. New Development:** 0.00% **Total Project Cost** $100,000

Project Title: Main Station Fencing

Project Description:

Installation of a perimeter fence at the Main Station at the Civic Center Complex.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Building Construction/ Purchase	-	100,000	100,000	-	-	-	-	-
Total Capital Costs	**-**	**100,000**	**100,000**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2017-2026

Park Development

310 Park Development	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	2,858,333	171,168	1,175,788	2,530,778	361,958	318,138	
Revenue							
Development Fees-Parks	376,335	603,120	753,490	904,680	904,680	4,674,590	8,216,895
Grant - Federal	0	0	3,000,000	0	3,000,000	11,700,000	17,700,000
Interest Earned	1,500	1,500	1,500	1,500	1,500	7,500	15,000
Transfer In - General Fund	1,400,000	1,000,000	1,000,000	3,500,000	1,000,000	5,000,000	12,900,000
Total Revenue	**1,777,835**	**1,604,620**	**4,754,990**	**4,406,180**	**4,906,180**	**21,382,090**	**38,831,895**
Total Resources	4,636,168	1,775,788	5,930,778	6,936,958	5,268,138	21,700,228	
Capital Costs							
Development Fee Eligible Projects							
PK1338-Future Park	0	0	0	0	0	8,000,000	8,000,000
Total Development Fee Eligible	**0**	**0**	**0**	**0**	**0**	**8,000,000**	**8,000,000**
Non-Development Fee Eligible Projects							
PK1027-Friendship Park Enhancements	3,350,000	0	0	725,000	2,300,000	0	6,375,000
PK1029-Multi -Modal Trail System	0	350,000	2,500,000	350,000	2,500,000	5,700,000	11,400,000
PK1094-Agua Fria Restoration - grant funding	0	0	0	0	0	6,300,000	6,300,000
PK1105-Festival Fields	525,000	0	750,000	5,250,000	0	0	6,525,000
TMP9261-Neighborhood Park Enhancements	510,000	250,000	150,000	250,000	150,000	1,000,000	2,310,000
TMP9262-Parks, Recreation, Libraries, Trails, & Open Space Master Plan	80,000	0	0	0	0	80,000	160,000
Total Non-Development Fee Eligible	**4,465,000**	**600,000**	**3,400,000**	**6,575,000**	**4,950,000**	**13,080,000**	**33,070,000**
Total Capital Costs	**4,465,000**	**600,000**	**3,400,000**	**6,575,000**	**4,950,000**	**21,080,000**	**41,070,000**
Estimated Ending Balance	171,168	1,175,788	2,530,778	361,958	318,138	620,228	

Capital Improvement Plan

Fiscal Years 2017-2026

Park Development

Project No: PK1027 **Pct. New Development:** 0.00% **Total Project Cost** $6,375,000

Project Title: Friendship Park Enhancements

Funding Source: Ops. Transfers In

Project Description:

Friendship Park is currently going through several stages of renovations. A $3M renovation will be completed by the fall of 2016 which includes added parking, splash pad, two new playgrounds, an additional restroom building, and various site improvements. Future park enhancements will include replacing area lighting and poles, replacing tennis courts, adding pickleball courts, and resurfacing and lighting basketball courts, renovating two restrooms, replacing the western-most restroom building and monument signage at the park entrance. Future phased improvements include lighting soccer fields 9 & 10, completing and lighting the perimeter walkway, development of the Field Green area, additional parking, dog park renovations, irrigation system and field improvements, and changing out the sports field lighting to LED lighting.

Project No: PK1027 **Pct. New Development:** 0.00% **Total Project Cost** $6,375,000

Project Title: Friendship Park Enhancements

Funding Source: Ops. Transfers In

Project Description:

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Park/Land Improvements	2,000,000	1,350,000	3,350,000	-	-	725,000	2,300,000	-
Total Capital Costs	**2,000,000**	**1,350,000**	**3,350,000**	**-**	**-**	**725,000**	**2,300,000**	**-**
Operating Impact:								
Staffing			-	-	-	7,800	7,800	132,600
Supplies/Contracts			8,000	8,000	10,000	10,800	10,800	221,600
Utilities-Water/Sewer			-	-	-	39,000	39,000	228,000
Equipment Maintenance			-	-	-	440	440	880
Total Operating Costs			**8,000**	**8,000**	**10,000**	**58,040**	**58,040**	**583,080**

Project No: PK1029 **Pct. New Development:** 0.00% **Total Project Cost** $11,400,000

Project Title: Multi -Modal Trail System

Funding Source: Grants, Ops. Transfers In

Project Description:

Phased implementation of recreational trails and improvements throughout the West Valley Recreation Corridor. A multi-modal trail system will be developed to provide connectivity between the Agua Fria River, the El Rio WaterCourse Master Plan, Tres Rios, and the City of Avondale Bike, Pedestiran and Trails Master Plan. Phased improvements will be based on citizen feedback as the trails and open space master plans are developed. Additionally, federal funding will be sought to leverage costs to maximize future development of the trails system along the Agua Fria river.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Park/Land Improvements	-	-	-	350,000	2,500,000	350,000	2,500,000	5,700,000
Total Capital Costs	**-**	**-**	**-**	**350,000**	**2,500,000**	**350,000**	**2,500,000**	**5,700,000**
Operating Impact:								
Supplies/Contracts			-	-	-	25,000	25,000	305,000
Total Operating Costs			**-**	**-**	**-**	**25,000**	**25,000**	**305,000**

Project No: PK1094 **Pct. New Development:** 0.00% **Total Project Cost** $6,300,000

Project Title: Agua Fria Restoration - grant funding

Funding Source: Grants, Ops. Transfers In

Project Description:

Planning, design and development to restore riparian habitat and native resources along the Agua Fria River. This specific project will be a component of the West Valley Recreation Corridor. Improvements will include passive recreation, trails, observation platforms, landscaping and signage.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Park/Land Improvements	-	-	-	-	-	-	-	6,300,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,300,000**
Operating Impact:								
Supplies/Contracts			-	-	-	-	10,000	40,000
Total Operating Costs			**-**	**-**	**-**	**-**	**10,000**	**40,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Park Development

Project No: PK1105 **Pct. New Development:** 0.00% **Total Project Cost** $6,525,000

Project Title: Festival Fields

Funding Source: Ops. Transfers In

Project Description:

Festival Fields project includes enhancements to repair erosion damage, landscape renovations, and irrigation system modifications in 2017. Future capital improvements include (1) the design, engineering, and compleion of the Phase II improvements, which may include youth and adult ball fields, additional ramadas, football fields, enhanced play area, trailhead, and additional parking and support facilities.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Park/Land Improvements	75,000	450,000	525,000	-	750,000	5,250,000	-	-
Total Capital Costs	**75,000**	**450,000**	**525,000**	**-**	**750,000**	**5,250,000**	**-**	**-**
Operating Impact:								
Staffing			-	-	-	-	75,000	300,000
Supplies/Contracts			-	-	-	-	50,000	200,000
Utilities-Water/Sewer			-	-	-	-	100,000	400,000
Equipment Maintenance			-	-	-	-	2,000	8,000
Total Operating Costs			**-**	**-**	**-**	**-**	**227,000**	**908,000**

Project No: PK1338 **Pct. New Development:** 100.00% **Total Project Cost** $8,000,000

Project Title: Future Park

Funding Source: Development Fees

Project Description:

This project includes land acquisition, design and construction of a community park in the southern area of the city. Park amenities may include lighted sports fields for youth and adult activities; a lake that can be used for irrigation of non-potable water and recreational purposes such as fishing; playgrounds, water play areas such as splash pads, group and individual picnic areas; hard court areas for activities such as tennis, basketball, skating and/or pickleball; multi-purpose areas, landscaping and parking to support the various activities. Public meetings will be conducted to help develop the park program elements in conjunction with needs assessed from the comprehensive master plan.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Park/Land Improvements	-	-	-	-	-	-	-	8,000,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**8,000,000**
Operating Impact:								
Supplies/Contracts			-	-	-	-	-	40,000
Utilities-Water/Sewer			-	-	-	-	-	200,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**240,000**

Project No: TMP9261 **Pct. New Development:** 0.00% **Total Project Cost** $2,310,000

Project Title: Neighborhood Park Enhancements

Project Description:

Various park restrorations at several sites. Examples include - Donnie Hale Park restroom and shelter enhancements - provide ADA access to restrooms, replace and rennovate fixtures, replace leaking roof, and parking renovation along the frontage of 4th Street. Mountain View Park - enhance picnic areas and renovate roof and column styles and provide ADA access. Las Ligas Park - enhancements include replacement of the playground, ADA accessible surface, shade, perimeter walkway lighting and basketball court lighting.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Park/Land Improvements	-	510,000	510,000	250,000	150,000	250,000	150,000	1,000,000
Total Capital Costs	**-**	**510,000**	**510,000**	**250,000**	**150,000**	**250,000**	**150,000**	**1,000,000**

Project No: TMP9262 **Pct. New Development:** 0.00% **Total Project Cost** $160,000

Project Title: Parks, Recreation, Libraries, Trails, & Open Space Master Plan

Project Description:

Creating a trails and open space master plan that includes a comprehensive look at the Parks, Recreation & Libraries Department operations and future development and growth. A citywide survey will play a significant role in seeking citizen feedback and input from citizens to provide information and direction of priorities and direction for future plans based on Avondale resident's communication.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Park/Land Improvements	-	80,000	80,000	-	-	-	-	80,000
Total Capital Costs	**-**	**80,000**	**80,000**	**-**	**-**	**-**	**-**	**80,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Library Development

311 Library Development	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	16,037	16,912	43,297	28,167	21,702	15,237	
Revenue							
Development Fees	83,805	134,310	167,795	201,460	201,460	860,970	1,649,800
Interest Earned	20	25	25	25	25	125	245
Transfer In - General Fund	175,000	100,000	25,000	0	0	0	300,000
Total Revenue	**258,825**	**234,335**	**192,820**	**201,485**	**201,485**	**861,095**	**1,950,045**
Total Resources	274,862	251,247	236,117	229,652	223,187	876,332	
Capital Costs							
Development Fee Eligible Projects							
TR06-Debt Service for Library	207,950	207,950	207,950	207,950	207,950	623,850	1,663,600
Total Development Fee Eligible	**207,950**	**207,950**	**207,950**	**207,950**	**207,950**	**623,850**	**1,663,600**
Non-Development Fee Eligible Projects							
TMP9263-Civic Center Library	50,000	0	0	0	0	0	50,000
Total Non-Development Fee Eligible	**50,000**	**0**	**0**	**0**	**0**	**0**	**50,000**
Total Capital Costs	**257,950**	**207,950**	**207,950**	**207,950**	**207,950**	**623,850**	**1,713,600**
Estimated Ending Balance	16,912	43,297	28,167	21,702	15,237	252,482	

Capital Improvement Plan

Fiscal Years 2017-2026

Library Development

Project No: TMP9263 **Pct. New Development:** 0.00% **Total Project Cost** $50,000

Project Title: Civic Center Library

Project Description:

Conduct a study and analyze the current operations and functions of the existing library and look at means and methods to repurpose area and space. Conduct architectural renderings and modifications based on stakeholder feedback to better utilize space to maximize public use of this facility. Develop cost estimates for renovations and plan for future renovations.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Building Improvement/ Alteration	-	50,000	50,000	-	-	-	-	-
Total Capital Costs	**-**	**50,000**	**50,000**	**-**	**-**	**-**	**-**	**-**

Project No: TR06 **Pct. New Development:** 100.00% **Total Project Cost** $1,663,600

Project Title: Debt Service for Library

Funding Source: Development Fees

Project Description:

The construction of the regional library for the growing Avondale population required the sale of bonds. These funds will be transferred to the appropriate debt service fund.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Transfer to 430 - MDC Fund	-	207,950	207,950	207,950	207,950	207,950	207,950	623,850
Total Capital Costs	**-**	**207,950**	**207,950**	**207,950**	**207,950**	**207,950**	**207,950**	**623,850**

Capital Improvement Plan

Fiscal Years 2017-2026

Fire Dept. Development

319 Fire Dept. Development	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	106,500	200,760	565,015	1,043,600	1,732,135	2,420,670	
Revenue							
Development Fees	286,130	458,555	572,885	687,835	687,835	3,554,125	6,247,365
Interest Earned	700	700	700	700	700	3,500	7,000
Transfer In - General Fund	300,000	800,000	0	0	0	1,000,000	2,100,000
Transfer In - Public Safety Tax	360,000	0	0	0	0	0	360,000
Total Revenue	**946,830**	**1,259,255**	**573,585**	**688,535**	**688,535**	**4,557,625**	**8,714,365**
Total Resources	1,053,330	1,460,015	1,138,600	1,732,135	2,420,670	6,978,295	
Capital Costs							
Development Fee Eligible Projects							
FR1040-Lakin Ranch Fire Station	0	0	0	0	0	4,700,000	4,700,000
FR1324-RWC Radio System	47,570	0	0	0	0	0	47,570
TR10-Debt Service - Bonds	95,000	95,000	95,000	0	0	0	285,000
Total Development Fee Eligible	**142,570**	**95,000**	**95,000**	**0**	**0**	**4,700,000**	**5,032,570**
Non-Development Fee Eligible Projects							
FR1159-Glendale Fire Academy	0	0	0	0	0	1,358,000	1,358,000
FR1217-Station 172 Update	50,000	500,000	0	0	0	0	550,000
TMP9235-New Fire Apparatus	300,000	300,000	0	0	0	0	600,000
TMP9300-Ambulance Purchase	360,000	0	0	0	0	0	360,000
Total Non-Development Fee Eligible	**710,000**	**800,000**	**0**	**0**	**0**	**1,358,000**	**2,868,000**
Total Capital Costs	**852,570**	**895,000**	**95,000**	**0**	**0**	**6,058,000**	**7,900,570**
Estimated Ending Balance	200,760	565,015	1,043,600	1,732,135	2,420,670	920,295	

Project No: FR1040 **Pct. New Development:** 100.00% **Total Project Cost** $4,700,000

Project Title: Lakin Ranch Fire Station

Funding Source: Development Fees

Project Description:

The project will be located in the area of El Mirage Road and Broadway Road. Timing of the facility will be coordinated with residential development in the area. The station would house an engine company which will serve the far southern portion of Avondale. The space may be designed to house an ambulance through a lease arrangement. An additional pumper will be required to open the station. Construction of that type of apparatus is approximately one year so the vehicle will be ordered to coordinate delivery just prior to opening the station, The total project cost includes all necessary equipment (hose, breathing apparatus, etc.) to put the vehicle in service. It is anticipated that the project will begin in fiscal year 2022 and be completed the following year.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Building Construction/ Purchase	-	-	-	-	-	-	-	4,000,000
Vehicles	-	-	-	-	-	-	-	700,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**4,700,000**
Operating Impact:								
Staffing			-	-	-	-	1,000,000	4,000,000
Utilities-Water/Sewer			-	-	-	-	500,000	6,500,000
Total Operating Costs			**-**	**-**	**-**	**-**	**1,500,000**	**10,500,000**

Project No: FR1159 **Pct. New Development:** 0.00% **Total Project Cost** $1,358,000

Project Title: Glendale Fire Academy

Funding Source: Ops. Transfers In

Project Description:

In 2005 the City of Avondale approved an Intergovernmental Agreement with the City of Glendale and various other parties, including Surprise, Peoria and the Community College District, to construct and operate a regional public safety training facility. Phase one of the facility has been completed and phases two and three were placed on hold due to economic constraints. This facility provides training props and capabilities not available elsewhere in the West Valley and significantly enhances the department's on-going training and professional development efforts. The Avondale/Goodyear training facility, located at 4th Street and Lower Buckeye Road, serves to compliment this regional facility. Together these facilities fill a significant training void in the West Valley and the City of Avondale.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Building Construction/ Purchase	-	-	-	-	-	-	-	1,358,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,358,000**
Operating Impact:								
Supplies/Contracts			-	-	-	-	88,000	352,000
Total Operating Costs			**-**	**-**	**-**	**-**	**88,000**	**352,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Fire Dept. Development

Project No: FR1217 **Pct. New Development:** 0.00% **Total Project Cost** $550,000

Project Title: Station 172 Update

Funding Source: Ops. Transfers In

Project Description:

Station 172, which was designed as a two company station, was opened in 1999 and is now in need of several basic upgrades. With the addition of other Avondale stations and growth within the automatic aid system a single company station design would be more appropriate. This project would convert the existing sleeping rooms to single person rooms predominately through millwork modifications; create an office for the station captain; add a dedicated fitness room (eliminated in the original construction project) and return the current fitness area back to sleeping rooms; repair the kitchen cabinets and replace the kitchen counters; address the water leakage issue over the west part of the sleeping area; and repaint the entire living area. The project will be split over two fiscal years with design analysis occuring in year one and construction in year two. $50,000 is projected in year one for facility evaluation, design and construction cost estimate. $500,000 is projected in year two for construction. The goal will be to phase the project in such a manner that the station will remain open during construction. The modifications would result in the capability of housing both a fire company and allow for future housing of an ambulance or similar two-person unit.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Building Improvement/ Alteration	-	50,000	50,000	500,000	-	-	-	-
Total Capital Costs	**-**	**50,000**	**50,000**	**500,000**	**-**	**-**	**-**	**-**

Project No: FR1324 **Pct. New Development:** 100.00% **Total Project Cost** $47,570

Project Title: RWC Radio System

Funding Source: Development Fees

Project Description:

By January 2017 the Federal Communicaton Commission will require 700mhz P25 compliant equipment. By this time all radios will need to be replaced from the XTS/XTL version to APX radios.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Communication Equipment	-	47,570	47,570	-	-	-	-	-
Total Capital Costs	**-**	**47,570**	**47,570**	**-**	**-**	**-**	**-**	**-**

Project No: TMP9235 **Pct. New Development:** 0.00% **Total Project Cost** $600,000

Project Title: New Fire Apparatus

Project Description:

In 2007 a new ladder truck was purchased and placed in service. Since the vehicle had pumping capability it replaced one of the existing pumpers which was placed into reserve status and removed from the vehicle replacement fund. The operating and maintenance costs associated with a ladder truck are significant so we are now operating the ladder and a pumper from a station using a single crew to reduce the number of responses required of the ladder. Three new engines were delivered in 2014 / 2015 to replace our older front line pumpers with funding provided through the vehicle replacement fund. Two of the older engines will be placed into reserve status but with the opening of Station 174 one of the older engines will remain in front line service. This engine has over 150,000 miles and while it is the best of the three older engines it still has significant maintenance costs and should be replaced. This project will place a fourth new pumper in service and will allow us to have all front line apparatus in the vehicle replacement fund. One of the older pumpers will then be retired from service which will still give us two reserve pumpers.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Vehicles	-	300,000	300,000	300,000	-	-	-	-
Total Capital Costs	**-**	**300,000**	**300,000**	**300,000**	**-**	**-**	**-**	**-**

Project No: TMP9300 **Pct. New Development:** **Total Project Cost** $360,000

Project Title: Ambulance Purchase

Project Description:

The Fire & Medical Department is currently exploring the possibility of applying for a certificate of necessity through the state to be allowed to begin providing ALS & BLS emergency ambulance transport services within the city. As a portion of the discussion we must demonstrate the mechanism that will be used to obtain the capital assets necessary to provide the service. Based on staff analysis to this point it would appear that four units will be necessary to meet the service demand. This project would provide funding to purchase two new ambulances to cover primary response, and two remount units to provide peak time coverage and provide a reserve unit to cover maintenance requirements. It is suggested that the funding for this project be taken from the dedicated public safety sales tax fund balance. The project is dependent upon city administration and city council approval to move forward with the application to the state and subsequent state approval of that application.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Vehicles	-	360,000	360,000	-	-	-	-	-
Total Capital Costs	**-**	**360,000**	**360,000**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2017-2026

Fire Dept. Development

Project No: TR10 **Pct. New Development:** 100.00% **Total Project Cost** $285,000

Project Title: Debt Service - Bonds

Funding Source: Development Fees

Project Description:

Transfer for debt service on Fire Station MDC Bonds

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Transfer to 430 - MDC Fund	-	95,000	95,000	95,000	95,000	-	-	-
Total Capital Costs	**-**	**95,000**	**95,000**	**95,000**	**95,000**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2017-2026

Improvement District

320 Improvement District	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	-	-	-	-	-	-	
Revenue							
Improvement District Bonds	25,000,000	0	0	0	0	0	25,000,000
Total Revenue	**25,000,000**	**0**	**0**	**0**	**0**	**0**	**25,000,000**
Total Resources	25,000,000	-	-	-	-	-	
Capital Costs							
Non-Development Fee Eligible Projects							
ID1046-Improvement District - Durango Channel	25,000,000	0	0	0	0	0	25,000,000
Total Non-Development Fee Eligible	**25,000,000**	**0**	**0**	**0**	**0**	**0**	**25,000,000**
Total Capital Costs	**25,000,000**	**0**	**0**	**0**	**0**	**0**	**25,000,000**
Estimated Ending Balance	-	-	-	-	-	-	

Capital Improvement Plan

Fiscal Years 2017-2026

Improvement District

Project No:	ID1046	**Pct. New Development:**	0.00%	**Total Project Cost**	$25,000,000
Project Title:	Improvement District - Durango Channel				
Funding Source:	Bond Proceeds				

Project Description:

The project includes a regional drainage improvement called the Durango Regional Conveyance Channel (DRCC) which will collect storm runoff from a point located near the Buckeye Feeder Canal and Avondale Boulevard and will route the runoff to the ultimate outfall at the Agua Fria River. The project shall include a box culvert crossing at Avondale Boulevard just north of the Buckeye Feeder Canal, the DRCC alignment as proposed by the Developer of Lakin Ranch(inclusive of at least two additional box culvert crossings traversing Broadway Road and El Mirage Road), and the box culvert crossing of Dysart Road along with the outfall channel into the Agua Fria River. The project cost includes land acquisition, design, and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Land Acquisition	-	25,000,000	25,000,000	-	-	-	-	-
Total Capital Costs	**-**	**25,000,000**	**25,000,000**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2017-2026

One-Time Project Fund

322 One-Time Project Fund	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	680,000	19,256	(1,299,644)	(4,020,744)	(5,345,744)	(6,370,744)	
Revenue							
Grant - Federal	1,702,500	216,600	0	0	0	0	1,919,100
Reimbursement	400,000	0	0	0	0	0	400,000
Transfer In - General Fund	600,000	0	0	0	0	0	600,000
Total Revenue	**2,702,500**	**216,600**	**0**	**0**	**0**	**0**	**2,919,100**
Total Resources	3,382,500	235,856	(1,299,644)	(4,020,744)	(5,345,744)	(6,370,744)	
Capital Costs							
Non-Development Fee Eligible Projects							
PK1346-I-10 Underpass Trail and Trail Head	1,765,500	0	0	0	0	0	1,765,500
ST1345-Dysart Road Bike and Pedestrian Facilities, Van Buren Street to MC85	500,000	0	0	0	0	0	500,000
ST1347-Pedestrian Countdown Signals	255,744		0	0	0	0	255,744
ST1349-Avondale Sign Management System and Regulatory/Warning Sign Upgrade	387,000	216,600	0	0	0	0	603,600
TMP9176-City of Avondale Riparian Preserve	0	150,000	1,500,000	0	250,000	4,200,000	6,100,000
TMP9181-Avondale Boulevard Landscape and Median Improvements (Phase I), Roosevelt to Coldwater Springs	0	0	450,000	450,000	0	0	900,000
TMP9183-Bike Retrofit Program	25,000	25,000	25,000	25,000	25,000	75,000	200,000
TMP9188-Western Avenue Drainage Channel Study	0	100,000	0	0	0	0	100,000
TMP9220-Garden Lakes Traffic Calming: Thomas Road to 111th Avenue	35,000	65,000	0	0	0	0	100,000
TMP9221-McDowell Road Pedestrian Crossing	0	0	0	100,000	750,000	0	850,000
TMP9224-4th/5th Street Bike Ped Blvd: Van Buren Street to Lower Buckeye Road	0	150,000	0	0	0	0	150,000
TMP9230-Gateway Program	65,000	0	0	0	0	0	65,000
TMP9231-Wayfinding Sign Program	100,000	0	0	0	0	0	100,000
TMP9239-Arch in Historic Avondale	230,000	0	0	0	0	0	230,000
TMP9252-Belmont Drive Catch Basin	0	100,000	0	0	0	0	100,000
TMP9264-Goodyear Farms Cemetery Gate	0	50,000	0	0	0	0	50,000
TMP9289-Care1st Avondale Resource Center	0	339,900	284,500	0	0	0	624,400
TMP9292-Avondale Community Center	0	302,500	303,600	0	0	170,000	776,100
TMP9293-Youth Center	0	36,500	73,000	0	0	0	109,500
Total Non-Development Fee Eligible	**3,363,244**	**1,535,500**	**2,636,100**	**575,000**	**1,025,000**	**4,445,000**	**13,579,844**
Total Capital Costs	**3,363,244**	**1,535,500**	**2,636,100**	**575,000**	**1,025,000**	**4,445,000**	**13,579,844**
Estimated Ending Balance	19,256	(1,299,644)	(4,020,744)	(5,345,744)	(6,370,744)	(10,815,744)	

Project No: PK1346 **Pct. New Development:** 0.00% **Total Project Cost** $1,765,500

Project Title: I-10 Underpass Trail and Trail Head

Funding Source: IGA, Ops. Transfers In

Project Description:

This proposed project extends an existing path along the eastern Agua Fria levee to the north side of I-10. This proposed trail is part of a larger multi-use path system along Agua Fria that will provide an alternative route for pedestrian and bicyclists to arterial north-south routes such as Dysart Road and Avondale Boulevard. The project improvements involve construction of a paved path approximately 1/4 mile long and 12 to 16-foot wide for pedestrian and bicycle use that will terminate at a trail head just north of I-10. The path system elements include: ramps, lighting, pedestrian amenities, an underpass at I-10 and trail termination amenities. A future phase II project for the construction of a pedestrian bridge across the existing ADOT channel is under consideration, which would provide a connection to the pedestrian and bicycle path system at Friendship Park. Construction revenue includes a developer contribution of $400,000 in FY 2017 and CMAQ funding of $1,265,500 in FY 2017.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	1,765,500	1,765,500	-	-	-	-	-
Total Capital Costs	**-**	**1,765,500**	**1,765,500**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Street Maintenance			-	3,000	3,000	3,000	3,000	15,000
Grounds Maintenance			-	1,500	1,500	1,500	1,500	7,500
Total Operating Costs			**-**	**4,500**	**4,500**	**4,500**	**4,500**	**22,500**

Project No: ST1345 **Pct. New Development:** 0.00% **Total Project Cost** $500,000

Project Title: Dysart Road Bike and Pedestrian Facilities, Van Buren Street to MC85

Funding Source: Grants, Ops. Transfers In, Reimbur

Project Description:

This project will install ADA compliant sidewalks, ramps, bicycle facilities, pedestrian lighting and rider friendly bus-stop facilities along both sides of Dysart Rd from Van Buren St to MC85 (Buckeye Rd) providing improved pedestrian and bicyclist accessibility, connectivity and safety. Funding includes $840,000 in grants and $300,000 in reimbursements. This project should be completed by June, 2016

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	500,000	500,000	-	-	-	-	-
Total Capital Costs	**-**	**500,000**	**500,000**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Electricity			2,000	2,000	2,000	2,000	2,000	10,000
Street Maintenance			3,000	3,000	3,000	3,000	3,000	15,000
Total Operating Costs			**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**25,000**

Project No: ST1347 **Pct. New Development:** 0.00% **Total Project Cost** $255,744

Project Title: Pedestrian Countdown Signals

Funding Source: Grants

Project Description:

This project will upgrade all remaining pedestrian signal heads to MUTCD-compliant man-hand with countdown. Funding includes $230,000 in grants.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	255,744	255,744	-	-	-	-	-
Total Capital Costs	**-**	**255,744**	**255,744**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Equipment Maintenance			500	500	500	500	500	2,500
Total Operating Costs			**500**	**500**	**500**	**500**	**500**	**2,500**

Project No: ST1349 **Pct. New Development:** 0.00% **Total Project Cost** $603,600

Project Title: Avondale Sign Management System and Regulatory/Warning Sign Upgrade

Funding Source: Grants

Project Description:

Construct a traffic signal using a Maricopa County Department of Transportation (MCDOT) standard signal at the intersection of Van Buren Street and 103rd Avenue. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

Project No: ST1349 **Pct. New Development:** 0.00% **Total Project Cost** $603,600

Project Title: Avondale Sign Management System and Regulatory/Warning Sign Upgrade

Funding Source: Grants

Project Description:

This project will allow for the inventory of regulatory/warning signage throughout the City (Phase I), the purchase/upgrade of software to serve as the City's sign management system, including training and migration/expansion of current data (Phase II), and the replacement of all remaining regulatory and warning signs expected to degrade below the minimum levels of retroreflectivity based on the expected sign life management method (Phases III and IV).

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Signs/Monuments	180,000	207,000	387,000	216,600	-	-	-	-
Total Capital Costs	**180,000**	**207,000**	**387,000**	**216,600**	**-**	**-**	**-**	**-**
Operating Impact:								
Staffing			-	-	-	-	-	20,000
Supplies/Contracts			3,500	3,500	3,500	3,500	3,500	17,500
Electricity			-	-	-	-	-	7,500
Grounds Maintenance			-	-	-	-	-	2,000
Total Operating Costs			**3,500**	**3,500**	**3,500**	**3,500**	**3,500**	**47,000**

Project No: TMP9176 **Pct. New Development:** 0.00% **Total Project Cost** $6,100,000

Project Title: City of Avondale Riparian Preserve

Funding Source: Grants, Ops. Transfers In

Project Description:

In the mid 1990's, the City constructed the 72 acre wetland project to treat the City's Salt River Project (SRP) and Central Arizona Project (CAP) water allocations to aquifer water quality standards. At the same time the city constructed an aquifer recharge facility to store treated water underground. While the wetlands project is surrounded by the Crystal Gardens development and is an amenity open to the public, the recharge facility is currently closed to the public. The City desires to create an innovative way of allowing residents to experience and connect with the unique natural environment that has developed at the recharge site.

The riparian preserve will be constructed in two phases. The first phase will include a parking lot off McDowell Road, trails weaving through the area, installation of interpretative education signs and interconnection of the regional Agua Fria trail system. The second phase would include the construction of an approximately 11,000 square foot visitor center, featuring conference rooms, exhibits, and interactive learning center. The facility will also serve as a gateway to a trail system surrounding a bulrush pond and the recharge basins where visitors can interact with nature.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	150,000	1,500,000	-	250,000	4,200,000
Total Capital Costs	**-**	**-**	**-**	**150,000**	**1,500,000**	**-**	**250,000**	**4,200,000**

Project No: TMP9181 **Pct. New Development:** 0.00% **Total Project Cost** $900,000

Project Title: Avondale Boulevard Landscape and Median Improvements (Phase I), Roosevelt to Coldwater Springs

Funding Source: Ops. Transfers In

Project Description:

This project will remove and replace all broken median curbing, remove and replace all brick pavers, remove all shrubs, and supplement the existing trees with new trees and shrubs. The project will beautify one of Avondale's major corridors. The project will be 100% City funded.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	-	450,000	450,000	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**450,000**	**450,000**	**-**	**-**
Operating Impact:								
Grounds Maintenance			-	5,000	5,000	5,000	5,000	20,000
Total Operating Costs			**-**	**5,000**	**5,000**	**5,000**	**5,000**	**20,000**

Project No: TMP9183 **Pct. New Development:** 0.00% **Total Project Cost** $200,000

Project Title: Bike Retrofit Program

Funding Source: Ops. Transfers In

Project Description:

The Bike Retrofit Program will fund projects that will add protected or buffered bike facilities or striped bike lanes to existing City streets.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	25,000	25,000	25,000	25,000	25,000	25,000	75,000
Total Capital Costs	**-**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**25,000**	**75,000**
Operating Impact:								
Street Maintenance			250	250	250	250	250	1,000
Total Operating Costs			**250**	**250**	**250**	**250**	**250**	**1,000**

Project No: TMP9188 **Pct. New Development:** 0.00% **Total Project Cost** $100,000

Project Title: Western Avenue Drainage Channel Study

Funding Source: Grants, IGA

Project Description:

This project will consist of a drainage study for the Western Avenue drainage channel east of Dysart Road, to determine the capacity of the channel and whether possible upgrades to the Western Avenue drainage channel and the outlet pipe penetration through the Aqua Fria River soil cement embankment are needed. The drainage study will be 100% City funded.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	-	-	100,000	-	-	-	-
Total Capital Costs	**-**	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2017-2026

One-Time Project Fund

Project No: TMP9220 **Pct. New Development:** **Total Project Cost** $100,000

Project Title: Garden Lakes Traffic Calming: Thomas Road to 111th Avenue

Funding Source: Ops. Transfers In

Project Description:

Garden Lakes is a community in north Avondale that includes parks, lakes, Garden Lakes Elementary School, and Westview High School. Due to the extra wide travel lanes along Garden Lakes Boulevard, the average speed along the street is 47 mph in a 25 mph posted corridor. Many children in this community walk or ride their bikes to school. The existing configuration includes two 5' bike lanes, two 20' travel lanes and a 14' two-way left turn lane. Using low-cost techniques to encourage calmer speeds and increase bike/pedestrian safety, the lanes would be restriped to 11' wide with a 9' striped buffered area. This buffered area would create a barrier between vehicles and bicyclists. This project is 100% City funded.

Supports:
- Safe Routes to Schools, the General Plan, and creates a healthier community
- Transportation Plan to create a multi-modal network
- Municipal Sustainability Plan to improve air quality
- Council goal to enhance public roadways to incorporate multi-modal opportunities, public spaces, and beautification

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Design/Engineering Services	-	35,000	35,000	65,000	-	-	-	-
Total Capital Costs	**-**	**35,000**	**35,000**	**65,000**	**-**	**-**	**-**	**-**
Operating Impact:								
Street Maintenance			-	1,000	1,000	1,000	1,000	5,000
Total Operating Costs			**-**	**1,000**	**1,000**	**1,000**	**1,000**	**5,000**

Capital Improvement Plan

Fiscal Years 2017-2026

One-Time Project Fund

Project No: TMP9221 **Pct. New Development:** **Total Project Cost** $850,000

Project Title: McDowell Road Pedestrian Crossing

Funding Source: Grants, Ops. Transfers In, Reimbur

Project Description:

Connecting residents to Friendship Park will create opportunities for recreation along our river corridors. As the trail crossing under I-10 will be constructed in 2017 and a pedestrian bridge across the ADOT channel constructed in a future phase, it will create an opportunity to connect to the residents north of Friendship Park. There is existing trails along the river within the Donatela II community, but a key crossing is needed across McDowell Road. The scope of this project is to construct a 500 foot long multi-use trail crossing McDowell Road to connect Friendship Park to communities within northern Avondale. This project would include a 10' wide multi-use path, lighting, and landscaping.

Supports:

- Maricopa County Trail Plan – Sun Circle Trail to create regional connectivity
- General Plan to create a healthier community through ped/bike opportunities
- Improved safety for residents to cross this high traffic corridor

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Construction	-	-	-	-	-	-	750,000	-
Design/Engineering Services	-	-	-	-	-	100,000	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**100,000**	**750,000**	**-**
Operating Impact:								
Street Maintenance			-	-	-	-	-	12,500
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**12,500**

Project No: TMP9224 **Pct. New Development:** **Total Project Cost** $150,000

Project Title: 4th/5th Street Bike Ped Blvd: Van Buren Street to Lower Buckeye Road

Funding Source: Ops. Transfers In

Project Description:

This project would guide bicyclists within historic Avondale to utilize this low volume minor collector street as the preferred bike roadway within historic Avondale. It would connect commercial centers along Van Buren Street to the neighborhood, schools and Sam Garcia Library, to Western Avenue, safely cross Main Street at a signalized intersection, then to Avondale Community Center, Mountain View Park and Festival Fields. Bike boulevards include 2.5 miles of bike way-finding signage, striping and markings. This project will be 100% City funded.

Supports:
- Avondale Revitalization Area Drachman Study (2010)
- Madison Heights Health Impact Assessment (2014)
- General Plan to create a healthier community
- Transportation Plan to create a multi-modal network
- Municipal Sustainability Plan to improve air quality
- Council goal to enhance public roadways to incorporate multi-modal opportunities, public spaces, and beautification

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Design/Engineering Services	-	-	-	150,000	-	-	-	-
Total Capital Costs	**-**	**-**	**-**	**150,000**	**-**	**-**	**-**	**-**
Operating Impact:								
Street Maintenance			-	-	2,000	2,000	2,000	10,000
Total Operating Costs			**-**	**-**	**2,000**	**2,000**	**2,000**	**10,000**

Project No: TMP9230 **Pct. New Development:** **Total Project Cost** $65,000

Project Title: Gateway Program

Funding Source: Ops. Transfers In

Project Description:

The Street Tree Master plan identifies potential locations throughout the City for entry point/gateway monumentation. One gateway has been identified at the NEC of Dysart Rd and MC85/Main Street. The gateway design elements include landscaping, hardscape features, monumentation, and up-lighting elements.
Supports:
- The Street Tree Master Plan

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	65,000	65,000	-	-	-	-	-
Total Capital Costs	**-**	**65,000**	**65,000**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Street Maintenance			500	500	500	500	500	2,500
Total Operating Costs			**500**	**500**	**500**	**500**	**500**	**2,500**

Project No: TMP9231 **Pct. New Development:** **Total Project Cost** $100,000

Project Title: Wayfinding Sign Program

Funding Source: Ops. Transfers In

Project Description:

In FY14-15, Avondale completed a Wayfinding Masterplan to create vehicular, bicycle, and pedestrian wayfinding signage utilizing Avondale's new brand to identify city entry points, create interest in our points of pride, and improve multi-modal circulation. In FY15-16, specifications were completed and the first phase of signs were installed, including a gateway monument sign and 4 wayfinding street signs. This phase will allow for additional wayfinding signage to be installed, furthering the vision outlined in the Masterplan. This project is 100% City funded.

Supports:
- Council goal to rebrand Avondale and implement wayfinding/ gateway monument signage
- Street Tree Master Plan (Adopted November 2014)

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	100,000	100,000	-	-	-	-	-
Total Capital Costs	**-**	**100,000**	**100,000**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Supplies/Contracts			250	500	500	500	500	2,500
Electricity			250	500	500	500	500	2,500
Total Operating Costs			**500**	**1,000**	**1,000**	**1,000**	**1,000**	**5,000**

Project No: TMP9239 **Pct. New Development:** 0.00% **Total Project Cost** $230,000

Project Title: Arch in Historic Avondale

Funding Source: Ops. Transfers In

Project Description:

Design and construct an arch over Western Avenue in Historic Avondale. This project will be 100% City funded.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Roadway Improvement	-	230,000	230,000	-	-	-	-	-
Total Capital Costs	**-**	**230,000**	**230,000**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Electricity			500	500	500	500	500	2,500
Total Operating Costs			**500**	**500**	**500**	**500**	**500**	**2,500**

Project No: TMP9252 **Pct. New Development:** **Total Project Cost** $100,000

Project Title: Belmont Drive Catch Basin

Project Description:

Belmont Drive east of 7th Street has a history of flooding during heavy rain events. The existing catch basin in Belmont Drive is possibly sized too small for the runoff conveyed from the local streets east of Central Avenue between Western Avenue and the Union Pacific Railroad tracks. This project would remove the existing catch basin and replace it with a new, wider catch basin. The project will be 100% City funded.

Project No: TMP9252 **Pct. New Development:** **Total Project Cost** $100,000

Project Title: Belmont Drive Catch Basin

Project Description:

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Design/Engineering Services	-	-	-	100,000	-	-	-	-
Total Capital Costs	**-**	**-**	**-**	**100,000**	**-**	**-**	**-**	**-**
Operating Impact:								
Street Maintenance			-	500	500	500	500	2,500
Total Operating Costs			**-**	**500**	**500**	**500**	**500**	**2,500**

Project No: TMP9264 **Pct. New Development:** **Total Project Cost** $50,000

Project Title: Goodyear Farms Cemetery Gate

Project Description:

Installation of an automated gate system to open the cemetery at sunrise and close the cemetery at sunset. Use of the cemetery trust funds to be used for this enhancement. Costs to include bringing electrical to the site and installation of a self operating system.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Park/Land Improvements	-	-	-	50,000	-	-	-	-
Total Capital Costs	**-**	**-**	**-**	**50,000**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2017-2026

One-Time Project Fund

Project No:	TMP9289	**Pct. New Development:**		**Total Project Cost**	$624,400
Project Title:	Care1st Avondale Resource Center				

Project Description:

The facility is located at 328 W. Western Avenue. Built in 1975 as a library, the facility was closed for a period of time after the Sam Garcia Library opened at 495 E. Western Avenue. The City saw the need for dedicated human services to the community the facility was repurposed in 2009.

The first of its kind in the Southwest Valley, this multifaceted hub for human services was established in 2009 through an innovative public and private partnership between Care1st Health Plan Arizona, the City of Avondale and First Things First. Approximately 20 agencies provide an array of services to include, health insurance enrollment, nutrition services, financial and emergency assistance, rental/ mortgage assistance, utility assistance, parenting and early childhood development classes. The Center has experience a significant increase in utilization of services in the past three years. In FY 2013 44,226 individuals utilized the resources provided at the Center. That number increased to 58,201 in FY14. In FY15 the Center served more than 65,662 individuals. In an average month, the Care1st Avondale Resource Center serves approximately 7,709 customers, enrolls 500 individuals in AHCCCS, and processes 200 food stamp applications. It should be noted that 42% if the residents were new to the Center in FY15. The Center has served more than 30,000 individuals in FY16 to date. The growth is not without its challenges. Although the need for additional services exists, the Center does not have the capacity to accommodate additional tenants. In additional, the huge growth has caused parking concerns for agencies and customers. As more residents applaud and share their positive experiences at the Center the utilization continues to increase.

Funding is requested to address the health and safety concerns, complete building modifications to accommodate increased usage and address general facility maintenance concerns.

Capital Costs	**Carryover**	**FY 16-17**	**FY16-17**	**FY 17-18**	**FY 18-19**	**FY 19-20**	**FY 20-21**	**FY 22-26**
Building Improvement/ Alteration	-	-	-	196,400	284,500	-	-	-
Equipment & Furnishings	-	-	-	91,000	-	-	-	-
Technology Hardware	-	-	-	52,500	-	-	-	-
Total Capital Costs	**-**	**-**	**-**	**339,900**	**284,500**	**-**	**-**	**-**
Operating Impact:								
Staffing			50,000	50,000	50,000	50,000	50,000	-
Total Operating Costs			**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**-**

Project No: TMP9292 **Pct. New Development:** **Total Project Cost** $776,100

Project Title: Avondale Community Center

Project Description:

The facility is located at 1007 S. 3rd Street. Built in 1977, the Community Center is the houses the Administrative offices of Neighborhood and Family Services and serves as the Senior Services Facility. With nearly 40 years of continuous use, the facility requires building improvements to meet service delivery demands. Funding is requested to address the health and safety concerns, complete building modifications to accommodate increased usage and address general facility maintenance concerns.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Building Improvement/ Alteration	-	-	-	111,000	303,600	-	-	170,000
Equipment & Furnishings	-	-	-	143,000	-	-	-	-
Technology Hardware	-	-	-	48,500	-	-	-	-
Total Capital Costs	**-**	**-**	**-**	**302,500**	**303,600**	**-**	**-**	**170,000**

Project No: TMP9293 **Pct. New Development:** **Total Project Cost** $109,500

Project Title: Youth Center

Project Description:

The facility is located at 124 S. 4th Street. Built in 1973, the Genesis Youth Center is the provides Youth Employment Programs in partnership with Maricopa County. With nearly 40 years of continuous use, the facility requires building improvements to meet service delivery demands. Funding is requested to address the health and safety concerns, complete building modifications to accommodate increased usage and address general facility maintenance concerns.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Building Improvement/ Alteration	-	-	-	2,500	73,000	-	-	-
Technology Hardware	-	-	-	34,000	-	-	-	-
Total Capital Costs	**-**	**-**	**-**	**36,500**	**73,000**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2017-2026

Sewer Development

513 Sewer Development	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	3,639,310	796,870	1,600,830	4,974,695	9,774,415	13,863,755	
Revenue							
Development Fees-Sewer	3,265,350	5,233,120	6,537,835	7,849,680	7,849,680	40,560,240	71,295,905
Enterprise Revenue Bonds	9,000,000	0	0	0	0	4,000,000	13,000,000
Interest Earned	4,500	4,500	4,500	4,500	4,500	22,500	45,000
Transfer In - 0.5% Sales Tax	150,000	150,000	150,000	150,000	150,000	750,000	1,500,000
Transfer In - Wastewater Operating	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000	15,000,000
Total Revenue	**13,419,850**	**6,387,620**	**7,692,335**	**9,004,180**	**9,004,180**	**55,332,740**	**100,840,905**
Total Resources	17,059,160	7,184,490	9,293,165	13,978,875	18,778,595	69,196,495	
Capital Costs							
Development Fee Eligible Projects							
SW1233-Lift Station - Southern and Dysart	0	0	0	0	0	3,500,000	3,500,000
SW1234-Southern Avenue Sewerline - Dysart to Avondale	0	0	0	0	0	3,200,000	3,200,000
SW1237-Water Reclamation Facility - Phase II Expansion	0	0	0	0	2,500,000	42,500,000	45,000,000
SW1304-Tertiary Filters - Water Reclamation Facility	0	0	0	0	0	5,400,000	5,400,000
SWTR21-Capacity Expansion Debt	1,319,290	1,803,660	1,788,470	1,789,460	859,840	3,196,860	10,757,580
TMP9242-Secondary Clarifier at Water Reclamation Facility	3,000,000	0	0	0	0	0	3,000,000
Total Development Fee Eligible	**4,319,290**	**1,803,660**	**1,788,470**	**1,789,460**	**3,359,840**	**57,796,860**	**70,857,580**
Non-Development Fee Eligible Projects							
SW1047-Citywide Sewer Improvements	350,000	350,000	350,000	350,000	350,000	1,750,000	3,500,000
SW1108-Backup Force Main - 10th Street Lift Station to El Mirage	200,000	1,800,000	0	0	0	0	2,000,000
SW1270-McDowell Road Sewerline Replacement - 119th to Avondale Boulevard	0	0	200,000	0	0	0	200,000
SW1339-Water Reclamation Facility Upgrades	8,829,000	0	0	0	0	0	8,829,000
TMP9225-Sewer System Improvement Projects	500,000	275,000	800,000	650,000	0	0	2,225,000
TMP9226-Dysart Road Sewer Replacement - Western to Riley	0	0	0	0	0	700,000	700,000
TMP9227-Dysart Road Sewer Replacement - Western Avenue to Lower Buckeye	0	0	0	0	0	1,500,000	1,500,000
TMP9250-Lift Station Rehabilitation Program	180,000	180,000	180,000	415,000	205,000	1,215,000	2,375,000
TMP9284-Relocate Riley Lift Station	0	0	0	0	0	500,000	500,000
TMP9285-Lift Station Security System Upgrades	50,000	50,000	0	0	0	0	100,000
TMP9286-Integrated Utility Master Plan	0	125,000	0	0	0	125,000	250,000
TMP9287-Large Diameter Sewer Line Repair Program	1,834,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	10,834,000
Total Non-Development Fee Eligible	**11,943,000**	**3,780,000**	**2,530,000**	**2,415,000**	**1,555,000**	**10,790,000**	**33,013,000**
Total Capital Costs	**16,262,290**	**5,583,660**	**4,318,470**	**4,204,460**	**4,914,840**	**68,586,860**	**103,870,580**
Estimated Ending Balance	796,870	1,600,830	4,974,695	9,774,415	13,863,755	609,635	

Project No: SW1047 **Pct. New Development:** 0.00% **Total Project Cost** $3,500,000

Project Title: Citywide Sewer Improvements

Funding Source: Ops. Transfers In

Project Description:

This program provides funding to improve and repair existing sewer lines. As the city's wastewater infrastructure ages, rehabilitation and maintenance becomes more important. In the older areas of the city, many of the original clay pipe sewer lines mains have deficiencies that need to be repaired. The city proactively inspects the wastewater collection system and this program will fund repairing identified deficiencies. Improvements and repairs may be required to ensure compliance with federal, state and local regulations. This will also provide funding to coordinate line extension and repairs with development activities. When possible the repairs for small diameter (4 to 12-inches) lines will be completed using methods like Cured-in-Place pipe (CIPP) lining, which limits the amount of open trenching required.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Construction	-	350,000	350,000	350,000	350,000	350,000	350,000	1,750,000
Total Capital Costs	**-**	**350,000**	**350,000**	**350,000**	**350,000**	**350,000**	**350,000**	**1,750,000**

Project No: SW1108 **Pct. New Development:** 0.00% **Total Project Cost** $2,000,000

Project Title: Backup Force Main - 10th Street Lift Station to El Mirage

Funding Source: Ops. Transfers In

Project Description:

The 10th Street Lift Station is the second largest in the collection system and conveys over one million gallons of wastewater daily from the northwest portion of Avondale. The lift station pumps into a single, 12-inch diameter force main that conveys flows across the Agua Fria River. Due to restricted access, staff is unable to inspect the line to identify deficiencies. A break in this force main would cause a wastewater spill directly in the river. The project will fund the design and construction of a backup force main from the 10th Street Wastewater Lift Station, across the Agua Fria River, to El Mirage Road. This will update the site to current design standards as new wastewater lift stations are required to have redundant force mains.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Construction	-	200,000	200,000	1,800,000	-	-	-	-
Total Capital Costs	**-**	**200,000**	**200,000**	**1,800,000**	**-**	**-**	**-**	**-**

Project No: SW1233 **Pct. New Development:** 100.00% **Total Project Cost** $3,500,000

Project Title: Lift Station - Southern and Dysart

Funding Source: Development Fees

Project Description:

This project will design and construct a new lift station in the vicinity of Southern Avenue and Dysart Road. The lift station will support new development between the Roeser Alignment and the Gila River by conveying the wastewater flows north into the Wolf WRF for treatment. It is anticipated that the proposed lift station improvements will include pumps, control panels, an odor control system, electrical infrastructure, security fencing and other infrastructure including the discharge force main. Wastewater will be conveyed to this lift station via a new collection system constructed under a separate project.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Construction	-	-	-	-	-	-	-	3,500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**3,500,000**
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	62,500
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**62,500**

Project No: SW1234 **Pct. New Development:** 100.00% **Total Project Cost** $3,200,000

Project Title: Southern Avenue Sewerline - Dysart to Avondale

Funding Source: Development Fees

Project Description:

This project will construct approximately 10,500 feet of either an 8-inch or 10-inch diameter sewer line from Dysart Road to Avondale Boulevard and will connect to the proposed Southern & Dysart Sewer Lift Station. The new sewer line will support new development between Roeser Road and the Gila River. The line will be located within the right-of-way (ROW) of Southern Avenue.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Construction	-	-	-	-	-	-	-	3,200,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**3,200,000**
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	12,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**12,000**

Project No: SW1237 **Pct. New Development:** 100.00% **Total Project Cost** $45,000,000

Project Title: Water Reclamation Facility - Phase II Expansion

Funding Source: Development Fees

Project Description:

This project includes design and construction services required to increase the average daily maximum flow capacity of the Water Reclamation Facility from 9 to 12 million gallon per day (MGD) to address expected growth. Staff will evaluate if the expansion will remain with the current plant process or if new treatment alternatives are more cost effective in meeting emerging water quality regulations. The main project elements will include upgrades to: headworks equipment, instrumentation and electrical, secondary treatment process, and disinfection and solids handling systems. All new process basins will be covered and be connected to an odor control system. It is anticipated that additions to the administration/maintenance buildings will also be constructed in this phase.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Construction	-	-	-	-	-	-	2,500,000	42,500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**	**42,500,000**
Operating Impact:								
Staffing			-	-	-	-	-	300,000
Supplies/Contracts			-	-	-	-	-	900,000
Utilities-Water/Sewer			-	-	-	-	-	300,000
Electricity			-	-	-	-	-	600,000
Equipment Maintenance			-	-	-	-	-	450,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**2,550,000**

Project No: SW1270 **Pct. New Development:** 0.00% **Total Project Cost** $200,000

Project Title: McDowell Road Sewerline Replacement - 119th to Avondale Boulevard

Funding Source: Ops. Transfers In

Project Description:

The purpose of this project is to replace approximately 2,700 feet of a 21-inch sewer line in McDowell Road. The original wastewater flows in this line were diverted into a new 24-inch line running South on Avondale Boulevard. The existing 21-inch line is now too large for the anticipated future connections. This could cause the release of noxious odors into the community, corrosion of the system, and a need for ongoing maintenance. Installing a new smaller line will correct these issues. Construction for the new line should be scheduled when the development is completed on the north side of McDowell Road, west of Avondale Boulevard.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Construction	-	-	-	-	200,000	-	-	-
Total Capital Costs	**-**	**-**	**-**	**-**	**200,000**	**-**	**-**	**-**

Project No: SW1304 **Pct. New Development:** 100.00% **Total Project Cost** $5,400,000

Project Title: Tertiary Filters - Water Reclamation Facility

Funding Source: Development Fees

Project Description:

This project includes design and construction of a filtration system at the Water Reclamation Facility to polish final flows from the treatment process. These filters will remove suspended solids and particulate materials, while improving discharge water quality from Class B+ to A+. This will allow the option to utilize discharge water for direct reuse. It is anticipated that the new tertiary filters will be constructed at the same time as the work for Phase II of the Water Reclamation Facility.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Construction	-	-	-	-	-	-	-	5,400,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,400,000**

Project No: SW1339 **Pct. New Development:** 0.00% **Total Project Cost** $8,829,000

Project Title: Water Reclamation Facility Upgrades

Funding Source: Ops. Transfers In

Project Description:

The 2015 Water Reclamation Facility Master Plan identified a number of improvements needed to ensure the plant can continue to reliably treat the city's wastewater flows. This is the second year of the identified plant improvements which consist of new primary clarifiers and aeration basin upgrades. This project also includes instrumentation and electrical upgrades as well as the rehabilitation of the operations building. The work is being coordinated with the funding to construct a new primary clarifier, aeration basin upgrades and other upgrades at the facility.

Project No: SW1339 **Pct. New Development:** 0.00% **Total Project Cost** $8,829,000

Project Title: Water Reclamation Facility Upgrades

Funding Source: Ops. Transfers In

Project Description:

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Improvements	2,229,000	6,600,000	8,829,000	-	-	-	-	-
Total Capital Costs	**2,229,000**	**6,600,000**	**8,829,000**	**-**	**-**	**-**	**-**	**-**

Project No: SWTR21 **Pct. New Development:** 100.00% **Total Project Cost** $10,757,580

Project Title: Capacity Expansion Debt

Project Description:

The City currently has wastewater capacity in the existing system that is available for growth. Bonds were issued to finance the cost of the capacity expanding projects for which there is currently debt outstanding. A transfer to the debt service fund is required to cover the capacity related portion of the debt. Transfers will only occur if sufficient development fees are collected to fund both new development projects and debt service.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Transfer to 430 - MDC Fund	-	1,319,290	1,319,290	1,803,660	1,788,470	1,789,460	859,840	3,196,860
Total Capital Costs	**-**	**1,319,290**	**1,319,290**	**1,803,660**	**1,788,470**	**1,789,460**	**859,840**	**3,196,860**

Project No: TMP9225 **Pct. New Development:** 0.00% **Total Project Cost** $2,225,000

Project Title: Sewer System Improvement Projects

Funding Source: Ops. Transfers In

Project Description:

These projects will upgrade the existing sewer infrastructure to match current standards, remove public infrastructure from private property and provide for better system operation. A number of the projects are referred to as operational "Hot Spots". A Hot Spot requires continued monitoring and regularly scheduled cleaning to keep the collection system from backing up or potentially overflowing. Some of the projects are timed to be completed prior to or in conjunction with planned street projects. The following is a list of projects that have been identified:

107th Avenue & Westwind - The pipe is at an adverse grade in the intersection.

Garden Lakes Subdivision, south of Orange Blossom – Adverse grade under RID canal.

Dysart north of Van Buren - The mile of line in Dysart from McDowell to Van Buren only serves two buildings and should be modified to allow for proper flows.

Garden Lakes Parkway - Adverse grade north of the RID canal.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Improvements	-	500,000	500,000	275,000	800,000	650,000	-	-
Total Capital Costs	**-**	**500,000**	**500,000**	**275,000**	**800,000**	**650,000**	**-**	**-**

Project No: TMP9226 **Pct. New Development:** 0.00% **Total Project Cost** $700,000

Project Title: Dysart Road Sewer Replacement - Western to Riley

Project Description:

The existing 8-inch sewer line in Dysart Road, between Western Avenue and Riley Drive, is functioning near its designed capacity. New development in the area will increase the risk of sewer overflows in this section of pipe. This project will fund replacing this section of line with a larger diameter pipe.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Improvements	-	-	-	-	-	-	-	700,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**700,000**

Project No: TMP9227 **Pct. New Development:** 0.00% **Total Project Cost** $1,500,000

Project Title: Dysart Road Sewer Replacement - Western Avenue to Lower Buckeye

Project Description:

Modeling has demonstrated that the sewer main in Dysart Road is undersized between Western Avenue and Lower Buckeye. This sewer main crosses under the Rose Terrace Apartments on the southeast corner of Harrison and 4th Street. In the event of a problem, the section of sewer line under the apartments will be very difficult to repair or maintain. This project will fund replacing this section of sewer line with a larger diameter pipe and to realign the pipe to stay within the public right of way.

Project No: TMP9227 **Pct. New Development:** 0.00% **Total Project Cost** $1,500,000

Project Title: Dysart Road Sewer Replacement - Western Avenue to Lower Buckeye

Project Description:

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Improvements	-	-	-	-	-	-	-	1,500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,500,000**

Project No: TMP9242 **Pct. New Development:** 100.00% **Total Project Cost** $3,000,000

Project Title: Secondary Clarifier at Water Reclamation Facility

Funding Source: Development Fees

Project Description:

The secondary clarifiers are the final process in the activated sludge system at the WRF. The secondary clarifier allows for the physical separation of solids and liquids. Currently, the WRF has three secondary clarifiers in service. From a hydraulic standpoint, the current secondary clarifiers can effectively satisfy the 9 MGD rated capacity. However, increasing organic loadings are limiting the ability to maintain high quality effluent water. A fourth secondary clarifier would allow for additional capacity during periodic poor settling periods as well as provide redundancy to allow for maintenance activities. The work is being coordinated with the funding to construct a new primary clarifier, aeration basin upgrades and other upgrades at the facility.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Improvements	-	3,000,000	3,000,000	-	-	-	-	-
Total Capital Costs	**-**	**3,000,000**	**3,000,000**	**-**	**-**	**-**	**-**	**-**

Project No: TMP9250 **Pct. New Development:** 0.00% **Total Project Cost** $2,375,000

Project Title: Lift Station Rehabilitation Program

Project Description:

The program provides funding to maintain and upgrade the City's 10 existing wastewater lift stations. These facilities operate in a very corrosive environment where equipment damage and odor generation are ongoing issues. As these facilities age, the equipment will need to be replaced to ensure continued operations. The rehabilitation of the lift stations typically consist of pump/motor replacement, installation of VFD's, piping and apparatus replacements, signal and instrumentation replacement, generator repairs, and wet-well recoating. Public Works staff has prioritized the projects in the program based on operational needs and facility conditions. The program is designed to allow for the rehabilitation of one site per year. The annual funding varies due to different sizes of the lift stations.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Improvements	-	180,000	180,000	180,000	180,000	415,000	205,000	1,215,000
Total Capital Costs	**-**	**180,000**	**180,000**	**180,000**	**180,000**	**415,000**	**205,000**	**1,215,000**

Project No:	TMP9284	**Pct. New Development:**	0.00%	**Total Project Cost**	$500,000
Project Title:	Relocate Riley Lift Station				

Project Description:

The project provides funding for relocation of the Riley Drive Lift Station. The lift station is currently located within the south sidewalk of Riley Road, which impedes pedestrian passage. It is anticipated that the proposed lift station improvements will include purchasing a new site as well as installing new pumps, control panels, an odor control system, electrical infrastructure, security fencing and other infrastructure.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Improvements	-	-	-	-	-	-	-	500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**500,000**

Project No:	TMP9285	**Pct. New Development:**	0.00%	**Total Project Cost**	$100,000
Project Title:	Lift Station Security System Upgrades				

Project Description:

This project provides funding to replace and/or add new security equipment at the City's wastewater lift stations. This will upgrade the security at the lift stations to match the security systems for the City's water sites. The specific equipment required will vary depending on the site but could include card access systems, video cameras and intrusion alarms.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Improvements	-	50,000	50,000	50,000	-	-	-	-
Total Capital Costs	**-**	**50,000**	**50,000**	**50,000**	**-**	**-**	**-**	**-**
Operating Impact:								
Equipment Maintenance			10,000	10,000	10,000	10,000	10,000	50,000
Total Operating Costs			**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**50,000**

Project No: TMP9286 **Pct. New Development:** 0.00% **Total Project Cost** $250,000

Project Title: Integrated Utility Master Plan

Project Description:

This project will update and coordinate the City's existing water, wastewater and reclaimed water planning efforts. While there have been recent studies analyzing the components of the City's water system, the City's wastewater system was last evaluated in 2005. The Utility Master Plan should be updated on a five year cycle to keep up with development activity, operational issues and regulatory changes. The Integrated Master Plan will take a complete look at water and wastewater together and help the City manage water resources in a legal and sustainable manner, seek out operational efficiencies and allow for better coordination with future development activities. Funding is split between water and wastewater funds.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Design/Engineering Services	-	-	-	125,000	-	-	-	125,000
Total Capital Costs	**-**	**-**	**-**	**125,000**	**-**	**-**	**-**	**125,000**

Project No: TMP9287 **Pct. New Development:** 0.00% **Total Project Cost** $10,834,000

Project Title: Large Diameter Sewer Line Repair Program

Project Description:

Avondale has approximately 38.7 miles of large diameter lines (greater than 15-inches in diameter) in the wastewater collection system. The City lacks the internal resources to inspect and repair these large lines. In FY15, a condition assessment was completed on approximately 20% of the large diameter lines. The assessment identified a number of critical deficiencies that could affect the safety and reliability of the collection system. This project will fund the repairs for the identified deficiencies and also fund the continued inspection of the City's large diameter wastewater lines.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Sewer System Improvements	834,000	1,000,000	1,834,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Total Capital Costs	**834,000**	**1,000,000**	**1,834,000**	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**5,000,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Water Development

514 Water Development	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	5,064,597	4,968,772	2,980,182	2,504,492	4,149,142	4,887,392	
Revenue							
Development Fees-Water	3,107,275	4,979,780	6,221,330	7,469,670	7,469,670	38,596,690	67,844,415
Revenue Bonds	4,000,000	0	0	0	0	5,000,000	9,000,000
Interest Earned	7,000	7,000	7,000	7,000	7,000	35,000	70,000
Transfer In - Water Operating	3,500,000	3,500,000	2,500,000	3,000,000	2,000,000	10,000,000	24,500,000
Total Revenue	**10,614,275**	**8,486,780**	**8,728,330**	**10,476,670**	**9,476,670**	**53,631,690**	**101,414,415**
Total Resources	15,678,872	13,455,552	11,708,512	12,981,162	13,625,812	58,519,082	
Capital Costs							
Development Fee Eligible Projects							
WA1068-Wellhead Treatment - Gateway Treatment Facility	3,599,500	0	0	0	0	0	3,599,500
WA1090-Well #26 - I-10/Agua Fria River	500,000	2,000,000	0	0	0	0	2,500,000
WA1131-Future Well A	0	0	0	0	500,000	2,000,000	2,500,000
WA1133-99th Ave Waterline - Thomas to Encanto	0	0	0	0	0	800,000	800,000
WA1142-Future Well D	0	0	0	0	0	2,500,000	2,500,000
WA1153-127th Ave Waterline - Lower Buckeye to Dysart	854,000	0	0	0	0	0	854,000
WA1201-Well #22 - Van Buren/Avondale	0	0	0	500,000	1,000,000	0	1,500,000
WA1214-Future Well B	0	0	0	0	0	2,500,000	2,500,000
WA1231-Dysart Rd. Waterline - Whyman to Lower Buckeye	0	0	0	0	0	500,000	500,000
WA1285-White Mountain Apache Tribe Water Settlement	0	2,000,000	0	0	0	0	2,000,000
WA1302-Dysart Rd. Waterline - Roeser Alignment to Southern	0	0	0	0	0	1,000,000	1,000,000
WA1315-Future Well C	0	0	0	0	0	2,500,000	2,500,000
WA1318-City Center Area Waterlines	0	0	0	0	0	2,700,000	2,700,000
WA1320-El Mirage Rd. Waterline - Lower Buckeye to Southern	0	0	0	0	0	3,500,000	3,500,000
WA1321-El Mirage Rd. Waterline - Southern to Indian Springs	0	0	0	0	0	1,500,000	1,500,000
WA1322-Southern Ave Waterline - Dysart to El Mirage	0	0	0	0	0	1,200,000	1,200,000
WA1323-Southern Avenue Waterline - 107th to Avondale Blvd.	0	0	0	0	0	1,000,000	1,000,000
WA1340-Nitrate Removal System for Coldwater Booster Station	0	500,000	3,000,000	0	0	0	3,500,000
WA1341-Coldwater Booster Expansion	0	0	0	0	0	3,500,000	3,500,000
WATR20-Capacity Expansion Debt	1,847,000	2,800,370	4,192,020	2,792,020	2,788,420	6,762,720	21,182,550
Total Development Fee Eligible	**6,800,500**	**7,300,370**	**7,192,020**	**3,292,020**	**4,288,420**	**31,962,720**	**60,836,050**
Non-Development Fee Eligible Projects							
TMP9162-Reservoir Coating Repairs and Rehabilitation	750,000	750,000	500,000	500,000	0	0	2,500,000
TMP9286-Integrated Utility Master Plan	0	125,000	0	0	0	125,000	250,000
TMP9290-Wetland Liner Study	125,000	0	0	0	0	0	125,000
TMP9291-Increase in CAP Water Costs	0	0	12,000	140,000	250,000	1,025,000	1,427,000
WA1057-Citywide Water Improvements	288,600	0	0	0	0	0	288,600

Capital Improvement Plan

Fiscal Years 2017-2026

Water Development

514 Water Development	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Non-Development Fee Eligible Projects							
WA1162-CDBG Waterline Improvements	0	1,200,000	0	1,000,000	0	1,000,000	3,200,000
WA1169-Rio Vista Waterline Replacement	0	0	0	1,400,000	1,500,000	0	2,900,000
WA1298-Well #7 Site Improvements	0	0	0	500,000	1,200,000	0	1,700,000
WA1343-Water System Line Replacements and Expansions	2,146,000	1,100,000	1,500,000	1,500,000	1,500,000	7,500,000	15,246,000
WA1344-System Pressure Reducing Stations	600,000	0	0	0	0	0	600,000
Total Non-Development Fee Eligible	**3,909,600**	**3,175,000**	**2,012,000**	**5,040,000**	**4,450,000**	**9,650,000**	**28,236,600**
Total Capital Costs	**10,710,100**	**10,475,370**	**9,204,020**	**8,332,020**	**8,738,420**	**41,612,720**	**89,072,650**
Estimated Ending Balance	4,968,772	2,980,182	2,504,492	4,149,142	4,887,392	16,906,362	

Project No: TMP9162 **Pct. New Development:** 0.00% **Total Project Cost** $2,500,000

Project Title: Reservoir Coating Repairs and Rehabilitation

Funding Source: Ops. Transfers In

Project Description:

The water storage in the City's water distribution system is primarily supplied by steel reservoirs. In FY16, a condition assessment identified a number of critical deficiencies in the reservoir coatings and structural systems. If left uncorrected, these deficiencies could affect the safety and reliability of the water system. This project will fund the repairs for the identified deficiencies and continued inspection of the City's water reservoirs.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	750,000	750,000	750,000	500,000	500,000	-	-
Total Capital Costs	**-**	**750,000**	**750,000**	**750,000**	**500,000**	**500,000**	**-**	**-**

Project No: TMP9286 **Pct. New Development:** 0.00% **Total Project Cost** $250,000

Project Title: Integrated Utility Master Plan

Project Description:

This project will update and coordinate the City's existing water, wastewater and reclaimed water planning efforts. While there have been recent studies analyzing the components of the City's water system, the City's wastewater system was last evaluated in 2005. The Utility Master Plan should be updated on a five year cycle to keep up with development activity, operational issues and regulatory changes. The Integrated Master Plan will take a complete look at water and wastewater together and help the City manage water resources in a legal and sustainable manner, seek out operational efficiencies and allow for better coordination with future development activities. Funding is split between water and wastewater funds.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Design/Engineering Services	-	-	-	125,000	-	-	-	125,000
Total Capital Costs	**-**	**-**	**-**	**125,000**	**-**	**-**	**-**	**125,000**

Project No:	TMP9290	**Pct. New Development:**	0.00%	**Total Project Cost**	$125,000
Project Title:	Wetland Liner Study				

Project Description:

In the mid 1990's, the City constructed a 72 acre Wetland Project to treat the City's Salt River Project (SRP) and Central Arizona Project (CAP) water allocations to the aquifer water quality standards. The project is surrounded by the Crystal Gardens development and is an amenity open to the public. The treatment cells that make up the Wetlands were designed with PVC liners to contain the water before it is conveyed to the City's aquifer recharge facility where the water is stored underground. This project will fund an inspection and assessment of the liners in the Wetland Project. Depending on the recommendations of the assessment, a future project will be created to fund any required repairs.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	125,000	125,000	-	-	-	-	-
Total Capital Costs	**-**	**125,000**	**125,000**	**-**	**-**	**-**	**-**	**-**

Project No:	TMP9291	**Pct. New Development:**	0.00%	**Total Project Cost**	$1,427,000
Project Title:	Increase in CAP Water Costs				

Project Description:

About one-third of the City's total water supply comes from the Central Arizona Project (CAP) water allocation. The water rates established by the Central Arizona Water Conservation District are set to provide cost recovery for delivering the water and includes all operations maintenance and repair (OM&R) costs. The annual operating cost to convey water in the CAP Canal is rising due to increasing energy and maintenance costs. Accordingly, this project will fund the city's expected increases.

These increases do not reflect the additional cost associated with a shortage being declared on Colorado River. If a shortage is declared by the Department of the Interior, the cost of CAP water will further increase due to the fixed OM&R cost being proportional split among lower water deliveries.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	12,000	140,000	250,000	1,025,000
Total Capital Costs	**-**	**-**	**-**	**-**	**12,000**	**140,000**	**250,000**	**1,025,000**

Project No: WA1057 **Pct. New Development:** 0.00% **Total Project Cost** $288,600

Project Title: Citywide Water Improvements

Funding Source: Ops. Transfers In

Project Description:

Combined with WA1343

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	288,600	-	288,600	-	-	-	-	-
Total Capital Costs	**288,600**	**-**	**288,600**	**-**	**-**	**-**	**-**	**-**

Project No: WA1068 **Pct. New Development:** 100.00% **Total Project Cost** $3,599,500

Project Title: Wellhead Treatment - Gateway Treatment Facility

Funding Source: Development Fees

Funding Source: Development Fees

Project Description:

The City's Well 8A is currently equipped with a pump capable of 3,000 gallons per minute. However, the well is throttled down to 2,000 gallons per minute due to the capacity of the current nitrate treatment system at the Gateway Booster Station. Expanding the existing ion exchange (IX) nitrate treatment system will allow the City to utilize the full capacity of Well 8A.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	1,999,500	1,600,000	3,599,500	-	-	-	-	-
Total Capital Costs	**1,999,500**	**1,600,000**	**3,599,500**	**-**	**-**	**-**	**-**	**-**

Operating Impact:						
Supplies/Contracts	326,700	326,700	326,700	326,700	326,700	1,633,500
Total Operating Costs	**326,700**	**326,700**	**326,700**	**326,700**	**326,700**	**1,633,500**

Capital Improvement Plan

Fiscal Years 2017-2026

Water Development

Project No:	WA1090	**Pct. New Development:**	100.00%	**Total Project Cost**	$2,500,000
Project Title:	Well #26 - I-10/Agua Fria River				
Funding Source:	Development Fees				

Project Description:

The project includes design and construction for the new Well #26 located south of I-10 and east of the Agua Fria River. This well is identified in the 2013 Water Infrastructure Master Plan and is important for increasing system capacity and reliability. The site will tie into an existing 20-inch transmission line to convey flows to the Coldwater Booster Station and Reservoir site. This project includes redrilling of an old irrigation well, zonal sampling, well and wellhead design, and construction. The site has already been purchased by the City.

Capital Costs	**Carryover**	**FY 16-17**	**FY16-17**	**FY 17-18**	**FY 18-19**	**FY 19-20**	**FY 20-21**	**FY 22-26**
Water System Improvements	-	500,000	500,000	2,000,000	-	-	-	-
Total Capital Costs	**-**	**500,000**	**500,000**	**2,000,000**	**-**	**-**	**-**	**-**

Operating Impact:						
Staffing	-	2,600	2,600	2,600	2,600	13,000
Supplies/Contracts	-	10,000	10,000	10,000	10,000	50,000
Utilities-Water/Sewer	-	35,000	35,000	35,000	35,000	175,000
Electricity	-	40,000	40,000	40,000	40,000	200,000
Equipment Maintenance	-	15,000	15,000	15,000	15,000	75,000
Total Operating Costs	**-**	**102,600**	**102,600**	**102,600**	**102,600**	**513,000**

Project No: WA1131 **Pct. New Development:** 100.00% **Total Project Cost** $2,500,000

Project Title: Future Well A

Funding Source: Development Fees

Project Description:

It is necessary for the City to drill and equip new water production wells to meet future water demands and ensure system reliability. The 2013 Water Infrastructure Master Plan identified a numbers of future well sites to meet these needs. Public Works staff will prioritize which site should be constructed based on operational needs and system demands. The project allows for the construction of a new well site. Depending on the specific site, the project could include re-drilling the existing irrigation well, new well design and drilling, zonal sampling, site acquisition, wellhead design, and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	500,000	2,000,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**500,000**	**2,000,000**

Operating Impact:						
Staffing	-	-	-	-	-	13,000
Supplies/Contracts	-	-	-	-	-	50,000
Utilities-Water/Sewer	-	-	-	-	-	175,000
Electricity	-	-	-	-	-	200,000
Equipment Maintenance	-	-	-	-	-	75,000
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**513,000**

Project No: WA1133 **Pct. New Development:** 100.00% **Total Project Cost** $800,000

Project Title: 99th Ave Waterline - Thomas to Encanto

Funding Source: Development Fees

Project Description:

The distribution system currently dead ends on 99th Avenue, at the Encanto Boulevard alignment. This project consists of the installation of 2,600 linear feet of 16-inch waterline within 99th Avenue from Thomas Road south to Encanto Boulevard. The project creates a looped distribution system around the SWC of Thomas Road and 99th Avenue. This project was identified in the 2013 Water Infrastructure Master Plan. This will improve the distribution of water from Well #8A, Gateway Booster Station, and reservoir site to future development south and west of Indian School Road and 99th Avenue. This project includes design and construction and will be coordinated with development activities.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	800,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**800,000**

Operating Impact:						
Equipment Maintenance	-	-	-	-	-	12,500
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**12,500**

Capital Improvement Plan

Fiscal Years 2017-2026

Water Development

Project No:	WA1142	**Pct. New Development:**	100.00%	**Total Project Cost**	$2,500,000
Project Title:	Future Well D				
Funding Source:	Development Fees				

Project Description:

It is necessary for the City to drill and equip new water production wells to meet future water demands and ensure system reliability. The 2013 Water Infrastructure Master Plan identified a numbers of future well sites to meet these needs. Public Works staff will prioritize which site should be constructed based on operational needs and system demands. The project allows for the construction of a new well site. Depending on the specific site, the project could include redrilling the existing irrigation well, new well design and drilling, zonal sampling, site acquisition, wellhead design, and construction.

Capital Costs	**Carryover**	**FY 16-17**	**FY16-17**	**FY 17-18**	**FY 18-19**	**FY 19-20**	**FY 20-21**	**FY 22-26**
Water System Improvements	-	-	-	-	-	-	-	2,500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**

Operating Impact:						
Staffing	-	-	-	-	-	7,800
Supplies/Contracts	-	-	-	-	-	30,000
Utilities-Water/Sewer	-	-	-	-	-	105,000
Electricity	-	-	-	-	-	120,000
Equipment Maintenance	-	-	-	-	-	45,000
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**307,800**

Project No: WA1153 **Pct. New Development:** 100.00% **Total Project Cost** $854,000

Project Title: 127th Ave Waterline - Lower Buckeye to Dysart

Funding Source: Development Fees

Project Description:

There is no direct connection in the existing distribution system between the 16-inch waterline in Lower Buckeye Road and the 12-inch waterline in Dysart Road south of Vermeesch Road. This project consists of the installation of 1,200 linear feet of 16-inch waterline in 127th Avenue, south of Lower Buckeye Road, and 1,400 linear feet of 12-inch waterline in Vermeesch Road from 127th Avenue to Dysart Road. This project was identified in the 2013 Water Infrastructure Master Plan and recommended for completion by 2015. The water line will provide a direct connection between Lower Buckeye Road and Dysart Road. A pressure reducing valve may be included to help maintain lower pressures on the existing 12-inch Dysart Road waterline. This project includes design and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	854,000	-	854,000	-	-	-	-	-
Total Capital Costs	**854,000**	**-**	**854,000**	**-**	**-**	**-**	**-**	**-**
Operating Impact:								
Staffing			2,600	2,600	2,600	2,600	2,600	10,400
Supplies/Contracts			1,300	1,300	1,300	1,300	1,300	5,200
Equipment Maintenance			1,300	1,300	1,300	1,300	1,300	5,200
Total Operating Costs			**5,200**	**5,200**	**5,200**	**5,200**	**5,200**	**20,800**

Project No: WA1162 **Pct. New Development:** 0.00% **Total Project Cost** $3,200,000

Project Title: CDBG Waterline Improvements

Funding Source: Ops. Transfers In

Project Description:

This project provides funding to construct water system improvement in coordination with CDBG pavement repair projects.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	1,200,000	-	1,000,000	-	1,000,000
Total Capital Costs	**-**	**-**	**-**	**1,200,000**	**-**	**1,000,000**	**-**	**1,000,000**

Project No: WA1169 **Pct. New Development:** 0.00% **Total Project Cost** $2,900,000

Project Title: Rio Vista Waterline Replacement

Funding Source: Ops. Transfers In

Project Description:

This project is for areas within the Rio Vista subdivision where easements are inadequate for maintaining and repairing waterlines and preclude the utilization of equipment such as a backhoe. The project will relocate existing waterlines from the rear of properties to the street, re-establish water services, and place water meters adjacent to the street/sidewalk in the right-of-way.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	1,400,000	1,500,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**1,400,000**	**1,500,000**	**-**

Project No: WA1201 **Pct. New Development:** 100.00% **Total Project Cost** $1,500,000

Project Title: Well #22 - Van Buren/Avondale

Funding Source: Development Fees

Project Description:

The 2013 Water Infrastructure Master Plan identified a need for increased system capacity and water supplies at the Coldwater Booster Station and Reservoir Site. A well casing has already been installed at the southwest corner of Avondale Boulevard and Van Buren Street for this site. An existing 16-inch transmission line in Van Buren Street will be used to convey the flows to the Coldwater Booster Station and Reservoir Site. This project includes wellhead design and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	500,000	1,000,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**500,000**	**1,000,000**	**-**

Operating Impact:						
Staffing	-	-	-	-	2,600	13,000
Supplies/Contracts	-	-	-	-	10,000	50,000
Utilities-Water/Sewer	-	-	-	-	35,000	175,000
Electricity	-	-	-	-	40,000	200,000
Equipment Maintenance	-	-	-	-	15,000	75,000
Total Operating Costs	**-**	**-**	**-**	**-**	**102,600**	**513,000**

Project No: WA1214 **Pct. New Development:** 100.00% **Total Project Cost** $2,500,000

Project Title: Future Well B

Funding Source: Development Fees

Project Description:

It is necessary for the City to drill and equip new water production wells to meet future water demands and ensure system reliability. The 2013 Water Infrastructure Master Plan identified a numbers of future well sites to meet these needs. Public Works staff will prioritize which site should be constructed based on operational needs and system demands. The project allows for the construction of a new well site. Depending on the specific site, the project could include redrilling the existing irrigation well, new well design and drilling, zonal sampling, site acquisition, wellhead design, and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	2,500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**
Operating Impact:								
Staffing			-	-	-	-	-	-
Supplies/Contracts			-	-	-	-	-	-
Utilities-Water/Sewer			-	-	-	-	-	-
Electricity			-	-	-	-	-	-
Equipment Maintenance			-	-	-	-	-	-
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**-**

Project No: WA1231 **Pct. New Development:** 100.00% **Total Project Cost** $500,000

Project Title: Dysart Rd. Waterline - Whyman to Lower Buckeye

Funding Source: Development Fees

Project Description:

The water distribution system currently dead ends on Dysart Road at the Whyman Avenue alignment. This project consists of the installation of 1,300 linear feet of 12-inch waterline in Dysart Road from Whyman Avenue to Lower Buckeye Road where it will tie into an existing 16-inch line on Lower Buckeye. This project was identified in the 2013 Water Infrastructure Master Plan. The waterline will improve the distribution of water along Dysart Road, south of Buckeye Road. The project will be coordinated with Streets Project ST1021. This project includes design and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**500,000**
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	10,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**10,000**

Project No: WA1285 **Pct. New Development:** 100.00% **Total Project Cost** $2,000,000

Project Title: White Mountain Apache Tribe Water Settlement

Funding Source: Ops. Transfers In

Project Description:

Through the White Mountain Apache Tribe Water Settlement the city will lease 882 acre-feet of water for 100 years. This new water can be used anywhere in the City and is not restricted to on-project lands. The water will be included as a source of renewable supply for the City's next Designation of Assured Water Supply and will aid in our continued development.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water Rights	-	-	-	2,000,000	-	-	-	-
Total Capital Costs	**-**	**-**	**-**	**2,000,000**	**-**	**-**	**-**	**-**

Project No: WA1298 **Pct. New Development:** 0.00% **Total Project Cost** $1,700,000

Project Title: Well #7 Site Improvements

Funding Source: Ops. Transfers In

Project Description:

This project includes the acquisition of property to expand the existing Well #7 site. This will bring the site up to City standards and allow it to be coordinated with the development of the surrounding property. In addition to property acquisition the project includes design and construction of a site wall, generator, electrical cabinets, and security.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	500,000	1,200,000	-
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**500,000**	**1,200,000**	**-**

Project No: WA1302 **Pct. New Development:** 100.00% **Total Project Cost** $1,000,000

Project Title: Dysart Rd. Waterline - Roeser Alignment to Southern

Funding Source: Development Fees

Project Description:

The waterline in this section of Dysart Road currently serves customers north of Southern Avenue. The waterline necks down from 12 to 6-inches in diameter. The existing waterline is prone to repeated failures and will be undersized as system demands increase with new development. This project consists of the replacement of 3,300 linear feet of the existing line with a 16-inch waterline from approximately the Roeser Road alignment to Southern Avenue. Replacement of this waterline was identified in the 2013 Water Infrastructure Master Plan. This project includes design and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	1,000,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,000,000**

Project No: WA1315 **Pct. New Development:** 100.00% **Total Project Cost** $2,500,000

Project Title: Future Well C

Funding Source: Development Fees

Project Description:

It is necessary for the City to drill and equip new water production wells to meet future water demands and ensure system reliability. The 2013 Water Infrastructure Master Plan identified a numbers of future well sites to meet these needs. Public Works staff will prioritize which site should be constructed based on operational needs and system demands. The project allows for the construction of a new well site. Depending on the specific site, the project could include redrilling the existing irrigation well, new well design and drilling, zonal sampling, site acquisition, wellhead design, and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	2,500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,500,000**
Operating Impact:								
Staffing			-	-	-	-	-	10,400
Supplies/Contracts			-	-	-	-	-	40,000
Utilities-Water/Sewer			-	-	-	-	-	140,000
Electricity			-	-	-	-	-	60,000
Equipment Maintenance			-	-	-	-	-	160,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**410,400**

Project No: WA1318 **Pct. New Development:** 100.00% **Total Project Cost** $2,700,000

Project Title: City Center Area Waterlines

Funding Source: Development Fees

Project Description:

The water distribution system is currently incomplete east of City Hall campus and the area of the future City Center developments. Specific gaps include: Coldwater Springs Boulevard east of Avondale Boulevard; Roosevelt alignment between 111th and 107th Avenues; and north of Van Buren Street between El Mirage Road and Avondale Boulevard. These waterline segments will become important as development occurs and system demands increase. These projects were identified in the 2013 Water Infrastructure Master Plan and are important to future fire flow in commercial areas. This project includes design and construction of approximately 10,000 ft. of waterline.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	2,700,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,700,000**
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	30,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**30,000**

Project No: WA1320 **Pct. New Development:** 100.00% **Total Project Cost** $3,500,000

Project Title: El Mirage Rd. Waterline - Lower Buckeye to Southern

Funding Source: Development Fees

Project Description:

This project consists of 10,000 linear feet of 16-inch waterline in El Mirage Road, from Lower Buckeye Road to Southern Avenue. This project was identified in the 2013 Water Infrastructure Master Plan, is important to future development in the City's southern planning area, and creates a looped water system for redundancy. This project includes design and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	3,500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**3,500,000**
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	40,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**40,000**

Project No: WA1321 **Pct. New Development:** 100.00% **Total Project Cost** $1,500,000

Project Title: El Mirage Rd. Waterline - Southern to Indian Springs

Funding Source: Development Fees

Project Description:

This project consists of 6,000 linear feet of 16-inch waterline in El Mirage Rd. from Southern Avenue to Indian Springs Road. When complete, the distribution system will form a loop south of the Gila River. This project was identified in the 2013 Water Infrastructure Master Plan, is important to future development in the City's southern planning area, and creates a looped water system for redundancy. This project includes design and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	1,500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,500,000**
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	5,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**5,000**

Project No: WA1322 **Pct. New Development:** 100.00% **Total Project Cost** $1,200,000

Project Title: Southern Ave Waterline - Dysart to El Mirage

Funding Source: Development Fees

Project Description:

This project consists of 6,000 linear feet of 16-inch waterline in Southern Avenue from Dysart Road to El Mirage Road. When complete, the distribution system will form a loop in the City's southern planning area. This project was identified in the 2013 Water Infrastructure Master Plan, is important to future development in the City's southern planning area, and creates a looped water system for redundancy. This project includes design and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	1,200,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,200,000**
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	5,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**5,000**

Project No: WA1323 **Pct. New Development:** 100.00% **Total Project Cost** $1,000,000

Project Title: Southern Avenue Waterline - 107th to Avondale Blvd.

Funding Source: Development Fees

Project Description:

This project consists of 5,300 linear feet of 16-inch waterline in Southern Avenue from 107th Ave. to Avondale Blvd. When complete, the distribution system will form a loop in the City's southern planning area. This project was identified in the 2013 Water Infrastructure Master Plan, is important to future development in the City's southern planning area, and creates a looped water system for redundancy. This project includes design and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	1,000,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**1,000,000**
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	5,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**5,000**

Project No: WA1340 **Pct. New Development:** 100.00% **Total Project Cost** $3,500,000

Project Title: Nitrate Removal System for Coldwater Booster Station

Funding Source: Development Fees, Ops. Transfers

Project Description:

Currently, three wells supply water to the Coldwater Booster Station. Two of the wells have elevated levels of nitrate and must be blended with the third well prior to entering the distribution system. As additional wells must be added to this site, additional treatment will be necessary. This project will construct a new nitrate treatment and disinfection systems at the site.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	500,000	3,000,000	-	-	-
Total Capital Costs	**-**	**-**	**-**	**500,000**	**3,000,000**	**-**	**-**	**-**
Operating Impact:								
Utilities-Water/Sewer			-	-	300,000	300,000	300,000	1,500,000
Total Operating Costs			**-**	**-**	**300,000**	**300,000**	**300,000**	**1,500,000**

Project No: WA1341 **Pct. New Development:** 100.00% **Total Project Cost** $3,500,000

Project Title: Coldwater Booster Expansion

Funding Source: Ops. Transfers In

Project Description:

This project will expand the booster pump capacity at the Coldwater Booster Station. The booster expansion is identified in the 2013 Master Plan. The project allows the city to take advantage of the additional supply capacity available at the site after completing the nitrate removal system and provide booster capacity for new development. This project includes design and construction.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	-	-	-	-	-	-	-	3,500,000
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**3,500,000**
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	400,000
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**400,000**

Project No: WA1343 **Pct. New Development:** 0.00% **Total Project Cost** $15,246,000

Project Title: Water System Line Replacements and Expansions

Funding Source: Ops. Transfers In

Project Description:

This program provides funding to replace and upgrade the water distribution system to ensure continued operation and replace lines and equipment that have exceeded their useful life. These funds may also be used to construct water line extensions, coordinate with street and development projects, address issues identified during inspections, replace deficient water values and upgrade water meters. Public Works staff will prioritized the projects in the program based on operational needs and facility conditions. The projects will also be coordinated with planned street improvements and development project. The following is a summary of the projects that have been identified:

Western from Central to 1st street – Upgrade the existing 6” water line to an 8” water line
Harrison from 7th to Dysart – Upgrade the existing 6” water line with an 8” water line
MC85 from Litchfield to Central – Upgrade the existing 6” waterline with a 12” water line which will provide fire protection along MC 85
MC85 from 2nd to 7th – Upgrade the existing 6” water line with a 12” line and complete missing segments to provide fire protection along MC 85
New 16” water line Indian School Rd from 107th to 103rd – This is the city portion of a larger project to supply fire protection and a secondary water supply along Indian School Rd
Holly Acres - Upgrade existing 4/6" waterlines and services with new 8" line located in the street
Dysart Rd. from the Wolf WRF to Elwood St– Upgrade the existing 12” water line with a new 16” waterline
107th from Earl to Canal- This project will move the waterlines into the streets for protection and accessibility
Glen Arm Farms service line replacements- Replace the existing 145 substandard waterline services

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	646,000	1,500,000	2,146,000	1,100,000	1,500,000	1,500,000	1,500,000	7,500,000
Total Capital Costs	**646,000**	**1,500,000**	**2,146,000**	**1,100,000**	**1,500,000**	**1,500,000**	**1,500,000**	**7,500,000**

Project No: WA1344 **Pct. New Development:** 0.00% **Total Project Cost** $600,000

Project Title: System Pressure Reducing Stations

Funding Source: Ops. Transfers In

Project Description:

This project will construct pressure reducing stations and install new water valves to create a new pressure zone split in the City's water distribution system. This will allow the City to increase the current system pressures in the northeast portion where more intense development is scheduled to occur, while maintaining the existing system pressures to the south.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Water System Improvements	600,000	-	600,000	-	-	-	-	-
Total Capital Costs	**600,000**	**-**	**600,000**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Plan

Fiscal Years 2017-2026

Water Development

Project No: WATR20 **Pct. New Development:** 100.00% **Total Project Cost** $21,182,550

Project Title: Capacity Expansion Debt

Funding Source: Grants

Project Description:

The City currently has water capacity in the existing system that is available for growth. Bonds were issued to finance the costs of the capacity expanding projects for which there is currently debt outstanding. A transfer to the debt service fund is required to cover the capacity related portion of the debt. Transfers will only occur if sufficient development fees are collected to fund both new development projects and debt service.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Transfer to 430 - MDC Fund	-	1,847,000	1,847,000	2,800,370	4,192,020	2,792,020	2,788,420	6,762,720
Total Capital Costs	**-**	**1,847,000**	**1,847,000**	**2,800,370**	**4,192,020**	**2,792,020**	**2,788,420**	**6,762,720**

Capital Improvement Plan

Fiscal Years 2017-2026

Sanitation Equipment

524 Sanitation Equipment	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	223,909	273,979	49,054	99,129	149,204	199,279	
Revenue							
Interest Earned	70	75	75	75	75	375	745
Transfer In - Sanitation Operating	50,000	50,000	50,000	50,000	50,000	250,000	500,000
Total Revenue	**50,070**	**50,075**	**50,075**	**50,075**	**50,075**	**250,375**	**500,745**
Total Resources	273,979	324,054	99,129	149,204	199,279	449,654	
Capital Costs							
Development Fee Eligible Projects							
SN6800-Sanitation Equipment Purchase	0	275,000	0	0	0	275,000	550,000
Total Development Fee Eligible	**0**	**275,000**	**0**	**0**	**0**	**275,000**	**550,000**
Total Capital Costs	**0**	**275,000**	**0**	**0**	**0**	**275,000**	**550,000**
Estimated Ending Balance	273,979	49,054	99,129	149,204	199,279	174,654	

Capital Improvement Plan

Fiscal Years 2017-2026

Sanitation Equipment

Project No:	SN6800	**Pct. New Development:**	100.00%	**Total Project Cost**	$550,000
Project Title:	Sanitation Equipment Purchase				

Project Description:

The automated residential sanitation services provided by the City require the use of heavy sideload sanitation vehicles. As homes are added, additional vehicles will be required to expand service to new development.

Capital Costs	**Carryover**	**FY 16-17**	**FY16-17**	**FY 17-18**	**FY 18-19**	**FY 19-20**	**FY 20-21**	**FY 22-26**
Sanitation Equipment	-	-	-	275,000	-	-	-	275,000
Total Capital Costs	**-**	**-**	**-**	**275,000**	**-**	**-**	**-**	**275,000**
Operating Impact:								
Equipment Maintenance			-	-	10,000	20,000	20,000	40,000
Total Operating Costs			**-**	**-**	**10,000**	**20,000**	**20,000**	**40,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Water Equipment Replacement

530 Water Equipment Replacement	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	1,932,371	1,643,581	1,660,311	1,812,103	1,874,133	1,998,763	
Revenue							
Interest Earned	1,000	1,000	1,000	1,000	1,000	5,000	10,000
Vehicle Replacement - Water	182,020	182,020	182,020	182,020	182,020	910,100	1,820,200
Technology Replacement - Water	148,130	162,410	162,410	162,410	162,410	812,050	1,609,820
Total Revenue	**331,150**	**345,430**	**345,430**	**345,430**	**345,430**	**1,727,150**	**3,440,020**
Total Resources	2,263,521	1,989,011	2,005,741	2,157,533	2,219,563	3,725,913	
Capital Costs							
Non-Development Fee Eligible Projects							
IT5120-Technology Equipment Replacement	12,300	2,200	25,500	35,400	12,300	77,600	165,300
IT5121-Technology Infrastructure and Communication Systems	104,000	54,500	64,000	248,000	106,000	576,500	1,153,000
VR5200-Vehicle Replacement	503,640	272,000	104,138	0	102,500	1,129,771	2,112,049
Total Non-Development Fee Eligible	**619,940**	**328,700**	**193,638**	**283,400**	**220,800**	**1,783,871**	**3,430,349**
Total Capital Costs	**619,940**	**328,700**	**193,638**	**283,400**	**220,800**	**1,783,871**	**3,430,349**
Estimated Ending Balance	1,643,581	1,660,311	1,812,103	1,874,133	1,998,763	1,942,042	

Capital Improvement Plan

Fiscal Years 2017-2026

Water Equipment Replacement

Project No: IT5120 **Pct. New Development:** 0.00% **Total Project Cost** $165,300

Project Title: Technology Equipment Replacement

Funding Source: Replacement Contributions

Project Description:

This fund is for the scheduled replacement of City technology equipment. The Information Technology Department maintains ten-year equipment replacement plans, called the annual PC Replacements Report and the Infrastructure Systems Plan. The detailed replacement budget schedule by equipment type for each fiscal year is included in the Schedules and Summaries section of the City Budget and Annual Financial Plan.

The City's PC allocations are for the accrual of replacement funds for computers assigned to staff, volunteers, and for library patron use. Lifecycles range from four to five years for PCs and up to eight years for some server and nework equipment (as defined by equipment specifications).

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Semi-Rugged	-	11,200	11,200	-	16,800	14,000	11,200	42,000
Laptop	-	-	-	-	4,300	6,000	-	10,300
Desktop	-	1,100	1,100	2,200	4,400	15,400	1,100	25,300
Total Capital Costs	**-**	**12,300**	**12,300**	**2,200**	**25,500**	**35,400**	**12,300**	**77,600**

Project No: IT5121 **Pct. New Development:** **Total Project Cost** $1,153,000

Project Title: Technology Infrastructure and Communication Systems

Funding Source: Replacement Contributions

Project Description:

These capital expenditures include replacement equipment for the central telecommunications, municipal area network, and wireless networks supporting all municipal facilities in Avondale. Funding levels are set using asset inventories and the annual long-range Infrastructure Systems Plan produced by IT.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Wireless - Water Resources	-	104,000	104,000	-	40,000	64,000	82,000	290,000
Network - Water Resources	-	-	-	54,500	24,000	184,000	24,000	286,500
Total Capital Costs	**-**	**104,000**	**104,000**	**54,500**	**64,000**	**248,000**	**106,000**	**576,500**

Capital Improvement Plan

Fiscal Years 2017-2026

Water Equipment Replacement

Project No:	VR5200	**Pct. New Development:**	0.00%	**Total Project Cost**	$2,112,049
Project Title:	Vehicle Replacement				

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment. Each year, vehicles are assessed based on the current life to date and condition to determine the best replacement plan. The detailed replacement schedule by vehicle or equipment type for FY 2014-15 is included in the Schedules and Summaries section of this document.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Equipment	-	15,000	15,000	-	-	-	-	18,000
Vehicles	-	102,240	102,240	126,000	104,138	-	42,500	543,475
Construction Vehicles & Equip.	-	386,400	386,400	146,000	-	-	60,000	568,296
Total Capital Costs	**-**	**503,640**	**503,640**	**272,000**	**104,138**	**-**	**102,500**	**1,129,771**

Capital Improvement Plan

Fiscal Years 2017-2026

Sewer Equipment Replacement

531 Sewer Equipment Replacement	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	357,062	42,682	188,092	179,283	198,933	320,783	
Revenue							
Interest Earned	500	500	500	500	500	2,500	5,000
Vehicle Replacement - Wastewater	139,660	139,660	139,600	139,600	139,600	698,000	1,396,120
Technology Replacement - Wastewater	70,460	75,750	75,750	75,750	75,750	378,750	752,210
Total Revenue	**210,620**	**215,910**	**215,850**	**215,850**	**215,850**	**1,079,250**	**2,153,330**
Total Resources	567,682	258,592	403,942	395,133	414,783	1,400,033	
Capital Costs							
Non-Development Fee Eligible Projects							
IT5120-Technology Equipment Replacement	0	1,500	10,500	23,200	0	35,200	70,400
IT5121-Technology Infrastructure and Communication Systems	30,000	19,000	20,000	108,000	64,000	241,000	482,000
VR5200-Vehicle Replacement	495,000	50,000	194,159	65,000	30,000	816,484	1,650,643
Total Non-Development Fee Eligible	**525,000**	**70,500**	**224,659**	**196,200**	**94,000**	**1,092,684**	**2,203,043**
Total Capital Costs	**525,000**	**70,500**	**224,659**	**196,200**	**94,000**	**1,092,684**	**2,203,043**
Estimated Ending Balance	42,682	188,092	179,283	198,933	320,783	307,349	

Capital Improvement Plan

Fiscal Years 2017-2026

Sewer Equipment Replacement

Project No: IT5120 **Pct. New Development:** 0.00% **Total Project Cost** $70,400

Project Title: Technology Equipment Replacement

Funding Source: Replacement Contributions

Project Description:

This fund is for the scheduled replacement of City technology equipment. The Information Technology Department maintains ten-year equipment replacement plans, called the annual PC Replacements Report and the Infrastructure Systems Plan. The detailed replacement budget schedule by equipment type for each fiscal year is included in the Schedules and Summaries section of the City Budget and Annual Financial Plan.

The City's PC allocations are for the accrual of replacement funds for computers assigned to staff, volunteers, and for library patron use. Lifecycles range from four to five years for PCs and up to eight years for some server and nework equipment (as defined by equipment specifications).

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Semi-Rugged	-	-	-	-	2,800	14,000	-	16,800
Laptop	-	-	-	1,500	-	1,500	-	3,000
Desktop	-	-	-	-	7,700	7,700	-	15,400
Total Capital Costs	**-**	**-**	**-**	**1,500**	**10,500**	**23,200**	**-**	**35,200**

Project No: IT5121 **Pct. New Development:** **Total Project Cost** $482,000

Project Title: Technology Infrastructure and Communication Systems

Funding Source: Replacement Contributions

Project Description:

These capital expenditures include replacement equipment for the central telecommunications, municipal area network, and wireless networks supporting all municipal facilities in Avondale. Funding levels are set using asset inventories and the annual long-range Infrastructure Systems Plan produced by IT.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Wireless - Water Reclamation	-	-	-	-	20,000	64,000	20,000	104,000
Network - Water Reclamation	-	30,000	30,000	19,000	-	44,000	44,000	137,000
Total Capital Costs	**-**	**30,000**	**30,000**	**19,000**	**20,000**	**108,000**	**64,000**	**241,000**

Capital Improvement Plan

Fiscal Years 2017-2026

Sewer Equipment Replacement

Project No:	VR5200	**Pct. New Development:**	0.00%	**Total Project Cost**	$1,650,643
Project Title:	Vehicle Replacement				

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment. Each year, vehicles are assessed based on the current life to date and condition to determine the best replacement plan. The detailed replacement schedule by vehicle or equipment type for FY 2014-15 is included in the Schedules and Summaries section of this document.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Equipment	-	-	-	50,000	-	65,000	-	84,000
Vehicles	75,000	-	75,000	-	84,159	-	30,000	193,484
Construction Vehicles & Equip.	-	420,000	420,000	-	110,000	-	-	539,000
Total Capital Costs	**75,000**	**420,000**	**495,000**	**50,000**	**194,159**	**65,000**	**30,000**	**816,484**

Capital Improvement Plan

Fiscal Years 2017-2026

Sanitation Equipment Replacement

532 Sanitation Equipment Replacement	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	2,525,064	2,320,844	2,827,694	2,756,544	2,286,629	1,274,219	
Revenue							
Interest Earned	2,500	2,500	2,500	2,500	2,500	12,500	25,000
Vehicle Replacement - Sanitation	603,390	603,390	603,390	603,390	603,390	3,016,950	6,033,900
Technology Replacement - Sanitation	6,890	6,960	6,960	6,960	6,960	34,800	69,530
Total Revenue	**612,780**	**612,850**	**612,850**	**612,850**	**612,850**	**3,064,250**	**6,128,430**
Total Resources	3,137,844	2,933,694	3,440,544	3,369,394	2,899,479	4,338,469	
Capital Costs							
Non-Development Fee Eligible Projects							
IT5120-Technology Equipment Replacement	0	0	0	11,100	0	11,100	22,200
VR5200-Vehicle Replacement	817,000	106,000	684,000	1,071,665	1,625,260	2,625,350	6,929,275
Total Non-Development Fee Eligible	**817,000**	**106,000**	**684,000**	**1,082,765**	**1,625,260**	**2,636,450**	**6,951,475**
Total Capital Costs	**817,000**	**106,000**	**684,000**	**1,082,765**	**1,625,260**	**2,636,450**	**6,951,475**
Estimated Ending Balance	2,320,844	2,827,694	2,756,544	2,286,629	1,274,219	1,702,019	

Project No: IT5120 **Pct. New Development:** 0.00% **Total Project Cost** $22,200

Project Title: Technology Equipment Replacement

Funding Source: Replacement Contributions

Project Description:

This fund is for the scheduled replacement of City technology equipment. The Information Technology Department maintains ten-year equipment replacement plans, called the annual PC Replacements Report and the Infrastructure Systems Plan. The detailed replacement budget schedule by equipment type for each fiscal year is included in the Schedules and Summaries section of the City Budget and Annual Financial Plan.

The City's PC allocations are for the accrual of replacement funds for computers assigned to staff, volunteers, and for library patron use. Lifecycles range from four to five years for PCs and up to eight years for some server and nework equipment (as defined by equipment specifications).

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Semi-Rugged	-	-	-	-	-	5,600	-	5,600
Desktop	-	-	-	-	-	5,500	-	5,500
Total Capital Costs	**-**	**-**	**-**	**-**	**-**	**11,100**	**-**	**11,100**

Project No: VR5200 **Pct. New Development:** 0.00% **Total Project Cost** $6,929,275

Project Title: Vehicle Replacement

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment. Each year, vehicles are assessed based on the current life to date and condition to determine the best replacement plan. The detailed replacement schedule by vehicle or equipment type for FY 2014-15 is included in the Schedules and Summaries section of this document.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Construction Vehicles & Equip.	52,000	-	52,000	106,000	-	29,000	-	257,280
Sanitation Vehicles	515,000	250,000	765,000	-	684,000	1,042,665	1,625,260	2,368,070
Total Capital Costs	**567,000**	**250,000**	**817,000**	**106,000**	**684,000**	**1,071,665**	**1,625,260**	**2,625,350**

Capital Improvement Plan

Fiscal Years 2017-2026

Vehicle Replacement

601 Vehicle Replacement	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	6,943,269	4,146,936	2,922,515	3,206,643	3,674,153	3,790,478	
Revenue							
Interest Earned	6,500	6,500	6,500	6,500	6,500	32,500	65,000
Vehicle Replacement - GF	905,540	905,540	905,540	905,540	905,540	4,527,700	9,055,400
Vehicle Replacement - HURF	252,130	252,130	252,130	252,130	252,130	1,260,650	2,521,300
Vehicle Replacement - PS	148,100	148,100	148,100	148,100	148,100	740,500	1,481,000
Vehicle Replacement - FAC	3,120	3,120	3,120	3,120	3,120	15,600	31,200
Vehicle Replacement - Fleet	7,520	7,520	7,520	7,520	7,520	37,600	75,200
Total Revenue	**1,322,910**	**1,322,910**	**1,322,910**	**1,322,910**	**1,322,910**	**6,614,550**	**13,229,100**
Total Resources	8,266,179	5,469,846	4,245,425	4,529,553	4,997,063	10,405,028	
Capital Costs							
Non-Development Fee Eligible Projects							
VR5200-Vehicle Replacement	4,119,243	2,547,331	1,038,782	855,400	1,206,585	9,027,632	18,794,973
Total Non-Development Fee Eligible	**4,119,243**	**2,547,331**	**1,038,782**	**855,400**	**1,206,585**	**9,027,632**	**18,794,973**
Total Capital Costs	**4,119,243**	**2,547,331**	**1,038,782**	**855,400**	**1,206,585**	**9,027,632**	**18,794,973**
Estimated Ending Balance	4,146,936	2,922,515	3,206,643	3,674,153	3,790,478	1,377,396	

Capital Improvement Plan

Fiscal Years 2017-2026

Vehicle Replacement

Project No:	VR5200	**Pct. New Development:**	0.00%	**Total Project Cost**	$18,794,973
Project Title:	Vehicle Replacement				

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment. Each year, vehicles are assessed based on the current life to date and condition to determine the best replacement plan. The detailed replacement schedule by vehicle or equipment type for FY 2014-15 is included in the Schedules and Summaries section of this document.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Equipment	-	18,000	18,000	8,000	12,000	-	-	-
Vehicles	1,590,842	1,171,910	2,762,752	998,322	851,782	705,400	1,075,710	5,616,802
Construction Vehicles & Equip.	-	1,338,491	1,338,491	1,541,009	175,000	150,000	130,875	3,410,830
Total Capital Costs	**1,590,842**	**2,528,401**	**4,119,243**	**2,547,331**	**1,038,782**	**855,400**	**1,206,585**	**9,027,632**

Capital Improvement Plan

Fiscal Years 2017-2026

Technology & Equipment Replacement

603 Technology & Equipment Replacement	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2022-26	Total
Beginning Balance	1,024,327	771,267	721,757	520,847	675,437	589,227	
Revenue							
Interest Earned	500	500	500	500	500	2,500	5,000
Technology Replacement - GF	665,120	665,120	665,120	665,120	665,120	3,325,600	6,651,200
Technology Replacement - HURF	11,680	11,790	11,790	11,790	11,790	58,950	117,790
Technology Replacement - PS	56,380	59,220	59,220	59,220	59,220	296,100	589,360
Technology Replacement - CDBG	870	880	880	880	880	4,400	8,790
Technology Replacement - Env. Pgm.	1,270	1,280	1,280	1,280	1,280	6,400	12,790
Technology Replacement - Transit	870	880	880	880	880	4,400	8,790
Technology Replacement - Risk	1,850	1,870	1,870	1,870	1,870	15,740	25,070
Technology Replacement - FAC	30,150	34,950	34,950	34,950	34,950	174,750	344,700
Technology Replacement - Fleet	4,950	5,000	5,000	5,000	5,000	25,000	49,950
Fire Equipment Replacement	45,000	45,000	45,000	45,000	45,000	225,000	450,000
Total Revenue	**818,640**	**826,490**	**826,490**	**826,490**	**826,490**	**4,138,840**	**8,263,440**
Total Resources	1,842,967	1,597,757	1,548,247	1,347,337	1,501,927	4,728,067	
Capital Costs							
Non-Development Fee Eligible Projects							
FR6330-Fire Equipment Replacement	205,000	0	0	0	0	225,000	430,000
IT5120-Technology Equipment Replacement	221,700	89,000	289,400	314,900	201,700	1,102,400	2,219,100
IT5121-Technology Infrastructure and Communication Systems	595,000	772,000	723,000	342,000	696,000	3,142,000	6,270,000
TMP9254-CIP Project Management Software	50,000	15,000	15,000	15,000	15,000	75,000	185,000
Total Non-Development Fee Eligible	**1,071,700**	**876,000**	**1,027,400**	**671,900**	**912,700**	**4,544,400**	**9,104,100**
Total Capital Costs	**1,071,700**	**876,000**	**1,027,400**	**671,900**	**912,700**	**4,544,400**	**9,104,100**
Estimated Ending Balance	771,267	721,757	520,847	675,437	589,227	183,667	

Project No: FR6330 **Pct. New Development:** 0.00% **Total Project Cost** $430,000

Project Title: Fire Equipment Replacement

Project Description:

The Fire Department contributes funding annually to provide for timely replacement of cardiac monitors and self contained breathing apparatus.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Fire Equipment	-	205,000	205,000	-	-	-	-	225,000
Total Capital Costs	**-**	**205,000**	**205,000**	**-**	**-**	**-**	**-**	**225,000**

Project No: IT5120 **Pct. New Development:** 0.00% **Total Project Cost** $2,219,100

Project Title: Technology Equipment Replacement

Funding Source: Replacement Contributions

Project Description:

This fund is for the scheduled replacement of City technology equipment. The Information Technology Department maintains ten-year equipment replacement plans, called the annual PC Replacements Report and the Infrastructure Systems Plan. The detailed replacement budget schedule by equipment type for each fiscal year is included in the Schedules and Summaries section of the City Budget and Annual Financial Plan.

The City's PC allocations are for the accrual of replacement funds for computers assigned to staff, volunteers, and for library patron use. Lifecycles range from four to five years for PCs and up to eight years for some server and nework equipment (as defined by equipment specifications).

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Audio/Visual	-	20,000	20,000	11,600	-	-	-	141,600
Workstation	-	5,000	5,000	20,000	30,000	17,500	5,000	92,500
Semi-Rugged	-	58,500	58,500	28,000	176,400	56,000	58,500	346,900
Laptop	-	49,100	49,100	19,500	9,000	42,000	49,100	139,100
Desktop-PU	-	-	-	-	52,000	52,000	-	104,000
Desktop	-	89,100	89,100	9,900	22,000	147,400	89,100	278,300
Total Capital Costs	**-**	**221,700**	**221,700**	**89,000**	**289,400**	**314,900**	**201,700**	**1,102,400**

Capital Improvement Plan

Fiscal Years 2017-2026

Technology & Equipment Replacement

Project No: IT5121 **Pct. New Development:** **Total Project Cost** $6,270,000

Project Title: Technology Infrastructure and Communication Systems

Funding Source: Replacement Contributions

Project Description:

These capital expenditures include replacement equipment for the central telecommunications, municipal area network, and wireless networks supporting all municipal facilities in Avondale. Funding levels are set using asset inventories and the annual long-range Infrastructure Systems Plan produced by IT.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Wireless - Citywide	-	20,000	20,000	67,000	47,000	141,000	40,000	315,000
Network - City	-	575,000	575,000	701,500	676,000	188,000	640,000	2,794,500
Network - ASC	-	-	-	-	-	13,000	16,000	29,000
Power Backup - ASC	-	-	-	3,500	-	-	-	3,500
Total Capital Costs	**-**	**595,000**	**595,000**	**772,000**	**723,000**	**342,000**	**696,000**	**3,142,000**

Project No: TMP9254 **Pct. New Development:** **Total Project Cost** $185,000

Project Title: CIP Project Management Software

Project Description:

In order to enhance and improve the efficiency of capital project management, commercial software will enable staff to better monitor the health of our individual capital projects, as well as the overall CIP program. Enhanced scheduling functionality, customizable dashboard reporting showing key metrics, the tracking of project scope changes and related budget impacts, dynamic project budget updates and document management are factors that will assist project managers and staff in overseeing our Capital Project program. The overall cost of the software includes initial procurement, customization and related training, as well as annual license fees.

Capital Costs	Carryover	FY 16-17	FY16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 22-26
Licensing and Maintenance	-	50,000	50,000	15,000	15,000	15,000	15,000	75,000
Total Capital Costs	**-**	**50,000**	**50,000**	**15,000**	**15,000**	**15,000**	**15,000**	**75,000**

Revenue Schedule

FY 2011-2017

Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
General Fund										
4100 ***Taxes***										
4101 Current Year Real Prop. Tax	2,144,717	2,247,941	2,247,353	2,406,335	2,491,428	2,615,000	2,615,000	2,688,090	2,688,090	0
4102 Prior Year Real Prop. Tax	64,777	56,991	16,993	20,712	35,770	20,630	40,000	40,000	40,000	0
4103 Personal Property Tax	142	29	0	0	5	0	0	0	0	0
4104 City Sales Tax	19,711,696	21,616,601	23,251,659	24,049,423	27,096,004	28,202,650	28,315,320	29,589,520	24,470,530	5,118,990
4105 Government Property Lease Excise	0	0	0	0	3,868	0	0	0	0	0
4106 Salt River Proj. In-Lieu-Tax	26,631	32,278	38,912	43,427	41,865	41,860	33,607	33,610	33,610	0
4108 Utility Franchise Tax	651,224	676,129	680,934	688,259	705,228	692,500	33,745	680,000	680,000	0
4109 Cable Television Franchise Tax	443,776	420,791	420,759	444,552	445,538	440,500	145,608	440,000	440,000	0
4110 Sales Tax Audit Assessments	267,599	214,392	378,098	194,067	344,192	480,130	223,344	223,350	55,840	167,510
4140 Sales Tax Interest	7,170	4,477	3,889	3,112	1,922	2,600	1,250	1,250	310	940
4141 Sales Tax Penalty	63,804	56,324	91,943	54,685	76,503	57,670	236,337	60,000	15,000	45,000
4193 IRS Penalty Refunds	446	0	0	0	0	0	0	0	0	0
Total Taxes	**23,381,982**	**25,325,952**	**27,130,540**	**27,904,573**	**31,242,322**	**32,553,540**	**31,644,211**	**33,755,820**	**28,423,380**	**5,332,440**
4200 ***Intergovernmental Revenues***										
4211 Maricopa County	-54,909	0	0	0	0	0	0	0	0	0
4215 City's Share of St. Sales Tax	5,351,475	5,957,260	6,240,221	6,635,966	6,967,295	6,830,850	7,224,272	7,513,240	6,625,930	887,310
4216 State Urban Revenue Sharing	6,750,611	6,434,543	7,787,548	8,497,693	9,229,081	9,195,770	9,283,746	9,283,738	8,389,584	894,154
4220 Other State Sources	78,108	75,574	69,689	89,253	67,200	65,000	50,000	70,230	70,230	0
4221 Auto Lieu Tax	2,281,935	2,446,388	2,550,807	2,719,021	2,912,879	2,939,030	3,070,105	3,070,100	3,070,100	0
4223 Federal Grants & Other Sources	0	0	1,825	0	0	44,500	0	0	0	0
4224 Other Cities & Towns - IGAs	72,830	80,255	95,239	96,326	73,192	96,170	101,452	101,450	0	101,450
4225 Other Governments	238,544	480,545	192,538	121,161	105,756	0	0	0	0	0
Total Intergovernmental Revenues	**14,718,595**	**15,474,566**	**16,937,867**	**18,159,420**	**19,355,403**	**19,171,320**	**19,729,575**	**20,038,758**	**18,155,844**	**1,882,914**
4300 ***Licenses and Permits***										
4332 Occupational License Fees	195,220	221,525	206,133	204,980	142,194	216,200	103,414	106,520	106,520	0
4333 Building Permits	222,635	169,573	321,344	305,301	479,450	382,480	400,000	425,000	106,250	318,750
4334 Electrical Permits	10,789	15,680	21,739	24,130	40,670	37,310	40,000	40,000	10,000	30,000
4335 Plumbing Permits	-1,873	11,300	13,954	11,460	15,980	28,610	20,000	22,000	5,500	16,500

Revenue Schedule

FY 2011-2017

Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
General Fund										
4300 ***Licenses and Permits***										
4337 Liquor License Fees	46,235	39,160	47,532	45,700	56,775	50,790	47,604	49,030	49,030	0
4342 Engineering Plan Review Fees	98,998	112,010	74,910	53,753	119,811	66,410	200,000	220,000	55,000	165,000
4343 Occ. & Tax License App. Fees	20,474	24,215	20,639	19,810	8,135	15,290	228	230	230	0
4345 Engineering Permit Fees	59,651	76,723	61,624	26,226	110,030	44,080	75,000	80,000	20,000	60,000
4347 Mechanical Fees	22,210	11,230	16,968	16,590	21,360	21,200	14,077	14,080	3,520	10,560
4348 Mobile Home Permits	0	0	30	0	0	0	0	0	0	0
4349 Sign Permits	0	0	-250	0	15,346	34,310	0	20,000	5,000	15,000
4370 Fire Permits	22,900	27,400	25,500	22,350	25,600	22,370	18,745	18,750	4,690	14,060
4371 Fire Alarm Permits	4,850	6,250	8,600	7,000	12,200	10,400	14,399	14,400	3,600	10,800
4372 Fire Sprinkler Permits	4,900	4,250	6,300	5,000	7,400	4,650	9,525	9,520	2,380	7,140
4471 Certificate of Occupancy Fee	7,350	5,900	6,820	6,200	6,700	2,000	9,593	0	0	0
Total Licenses and Permits	**714,338**	**725,216**	**831,843**	**748,500**	**1,061,650**	**936,100**	**952,585**	**1,019,530**	**371,720**	**647,810**
4400 ***Charges for Services***										
4336 Plan Check Fees	125,731	108,634	216,273	120,868	208,719	101,130	170,000	180,000	45,000	135,000
4420 Security Alarm Registration	0	0	44,880	55,275	81,387	0	40,000	0	0	0
4430 Passport Revenue	100,498	99,687	140,422	155,280	186,160	156,620	160,000	230,500	230,500	0
4440 False Alarm Fee	0	0	35,550	60,797	29,798	39,730	0	40,000	40,000	0
4441 Fingerprinting Fees	8,770	10,685	8,865	7,600	9,165	7,630	8,909	8,910	8,910	0
4442 Report Copy Fees	8,877	11,979	10,325	9,211	10,282	8,750	12,196	12,200	12,200	0
4444 Garnishment Fees	2,198	1,686	2,388	1,307	1,521	1,620	139	140	140	0
4458 Planning Application Fees	155,450	74,287	84,319	202,684	64,584	93,330	115,087	115,090	28,770	86,320
4459 Dev. Svcs. Document Fees	0	10	0	0	0	0	0	0	0	0
4468 Library Fees	19,516	0	3	-42	0	0	0	0	0	0
4469 Fire Plan Review	14,300	15,550	25,650	16,650	13,450	17,790	18,731	18,730	18,730	0
4472 Plan Re-Check Revision Fee	100	50	750	775	400	150	60	60	20	40
4473 Commercial Plan Review	5,000	7,100	900	2,400	2,240	240	660	660	160	500
4475 Sports Programs	142,173	89,751	42,564	25,628	37,506	27,720	43,362	27,720	6,930	20,790
4476 Special Events	11,691	28,059	31,169	31,235	92,447	261,000	53,224	100,000	25,000	75,000

Revenue Schedule

FY 2011-2017

Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
General Fund										
4400 ***Charges for Services***										
4477 Summer Programs	0	0	0	0	0	75,000	0	75,000	18,750	56,250
4478 Leisure Activities	75,618	84,422	48,439	41,845	46,534	100,000	45,649	100,000	25,000	75,000
4479 Facility Rentals	149,627	153,437	183,980	183,306	179,823	225,810	214,816	214,810	53,700	161,110
4480 Senior Programs	0	160	240	0	0	0	0	0	0	0
4481 Library Item Sales	0	-25	0	0	17	10	0	0	0	0
4490 Internal Printing/Copying Fees	0	0	0	0	989	0	2,499	2,500	2,500	0
4495 Fire ALS Fees	102,373	116,174	137,709	119,437	180,301	113,740	113,740	113,740	113,740	0
4496 Engineering Charges	165,454	266,534	0	0	0	0	0	0	0	0
4570 Copy Reimbursements	240	120	30	0	0	0	0	0	0	0
Total Charges for Services	**1,087,616**	**1,068,300**	**1,014,456**	**1,034,256**	**1,145,322**	**1,230,270**	**999,072**	**1,240,060**	**630,050**	**610,010**
4500 ***Fines, Forfeitures and Penalties***										
4571 Court Fines	978,677	965,421	1,080,333	900,311	1,114,534	998,310	1,038,921	1,059,700	1,059,700	0
4572 Library Fines	39,514	60,065	57,179	61,455	53,528	50,580	49,557	49,560	24,780	24,780
4573 Other Penalty Collections	1,782	1,459	1,281	1,001	4,305	2,670	3,902	3,980	3,980	0
4576 ZJCLF Filing Fees	84	0	24	312	384	780	77	80	80	0
4577 ZSPLS--Suspended Plates	14,055	20,640	27,309	38,075	36,430	39,280	49,820	50,820	50,820	0
4580 Impound Fees	117,775	118,200	171,150	130,205	116,250	121,270	113,120	115,380	115,380	0
4581 NSF Fees	275	175	630	426	250	220	53	60	30	30
4585 ZOS3 City Police Officer Safety Eqt	0	8,969	18,307	15,193	16,870	17,000	15,136	15,440	15,440	0
4586 ZCAA2-LOCAL TREASURER	0	3	21	84	166	0	75	0	0	0
4587 ZOS13 City Code Enforcement Saf	0	6	15	13	0	0	10	10	10	0
4597 Police Unclaimed Property Procee	0	0	0	70,891	61,124	83,760	64,230	65,510	65,510	0
4599 Other Fines, Forfeits, and Penaltie	0	104	1,018	1,350	0	0	450	460	460	0
Total Fines, Forfeitures and Penalties	**1,152,162**	**1,175,041**	**1,357,268**	**1,219,315**	**1,403,840**	**1,313,870**	**1,335,351**	**1,361,000**	**1,336,190**	**24,810**
4600 ***Sale of Assets***										
4675 Land Sales	0	0	0	0	500	0	0	0	0	0
4676 Other Asset Sales	0	0	140	0	0	0	0	0	0	0

Revenue Schedule

FY 2011-2017

Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
General Fund										
4600 ***Sale of Assets***										
Total Sale of Assets	**0**	**0**	**140**	**0**	**500**	**0**	**0**	**0**	**0**	**0**
4800 ***Miscellaneous Revenue***										
4825 Operating Lease Payments	31,224	132,596	132,727	380,845	428,136	375,000	410,088	475,000	433,750	41,250
4826 ASC-Avondale Sports Center	0	0	0	11,500	277,000	0	250,000	0	0	0
4840 CAD Reimbursement Revenue	0	80,456	126,821	85,342	136,028	132,300	132,000	132,000	132,000	0
4841 Mutual Aid Services Reimburseme	0	0	10,110	0	0	0	0	0	0	0
4850 Tipping Fees	137,515	127,474	135,971	167,410	171,466	117,580	142,088	142,090	0	142,090
4881 Interest Earned	217,194	254,708	161,686	157,684	173,150	248,970	170,000	210,000	82,500	127,500
4882 Private Donations / Contributions	16,947	36,241	38,828	39,191	37,817	29,350	10,797	13,950	5,000	8,950
4891 Cash Over or (Short)	-4,260	-226	170	-14	-118	40	-437	0	0	0
4892 Unrealized Gain	0	0	0	0	95,274	0	0	0	0	0
4898 Workers' Comp Rec'd by Employe	359	0	0	0	0	0	0	0	0	0
4899 Other Miscellaneous Revenue	171,315	355,577	221,194	124,530	185,039	153,190	92,711	92,700	0	92,700
Total Miscellaneous Revenue	**570,295**	**986,826**	**827,506**	**966,488**	**1,503,792**	**1,056,430**	**1,207,247**	**1,065,740**	**653,250**	**412,490**
Total General Fund	**41,624,987**	**44,755,900**	**48,099,620**	**50,032,553**	**55,712,829**	**56,261,530**	**55,868,041**	**58,480,908**	**49,570,434**	**8,910,474**
Special Revenue										
201-Highway User Revenue Fund										
4218 Highway User Fees (Gas Tax)	4,020,214	3,817,593	4,174,775	4,299,561	4,719,669	4,807,440	4,925,201	5,072,960	5,072,960	0
4224 Other Cities & Towns - IGAs	88,920	73,320	105,460	108,812	126,290	0	41,136	41,140	0	41,140
4881 Interest Earned	2,758	2,070	2,953	1,452	1,945	1,410	2,870	2,870	720	2,150
4899 Other Miscellaneous Revenue	170	2,046	1,395	3,312	774	400	0	0	0	0
Total 201-Highway User Revenue Fund	**4,112,062**	**3,895,029**	**4,284,583**	**4,413,136**	**4,848,678**	**4,809,250**	**4,969,207**	**5,116,970**	**5,073,680**	**43,290**
202-Senior Nutrition										
4223 Federal Grants & Other Sources	329,296	274,874	313,322	231,811	271,185	255,000	295,589	305,000	0	305,000
4224 Other Cities & Towns - IGAs	0	0	0	0	0	0	25,000	25,000	0	25,000
4225 Other Governments	17,950	18,990	18,600	17,000	17,000	25,000	0	0	0	0
4879 Donations Rec'd Senior Transporta	631	471	793	1,380	1,537	950	950	950	0	950

Revenue Schedule

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Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Special Revenue										
202-Senior Nutrition										
4881 Interest Earned	144	160	176	70	99	170	170	170	40	130
4882 Private Donations / Contributions	2,278	2,889	2,715	1,044	5,293	7,840	8,940	8,940	0	8,940
4883 Donation Rec'd Onsite Sr. Meal	6,605	6,139	4,485	6,705	7,337	4,370	4,370	4,370	0	4,370
4884 Donations Rec'd Home Del. Meal	3,318	2,737	3,201	5,656	7,684	9,110	9,110	9,110	0	9,110
4899 Other Miscellaneous Revenue	0	2,325	0	0	0	0	0	0	0	0
Total 202-Senior Nutrition	**360,223**	**308,584**	**343,292**	**263,666**	**310,135**	**302,440**	**344,129**	**353,540**	**40**	**353,500**
203-Community Action Program										
4223 Federal Grants & Other Sources	145,199	141,503	42,814	91,256	107,616	91,260	91,260	100,000	0	100,000
4225 Other Governments	34,714	-8,545	47,895	0	0	0	0	0	0	0
4882 Private Donations / Contributions	23,700	0	6,650	6,650	6,650	6,650	7,015	7,010	0	7,010
Total 203-Community Action Program	**203,613**	**132,958**	**97,359**	**97,906**	**114,266**	**97,910**	**98,275**	**107,010**	**0**	**107,010**
205-Home Grant										
4223 Federal Grants & Other Sources	193,356	229,099	280,483	118,532	38,470	112,760	510,474	211,824	0	211,824
4225 Other Governments	0	0	0	0	0	131,870	131,870	131,870	0	131,870
4810 Program Income	0	0	0	114,181	98,524	0	227,625	227,620	0	227,620
4881 Interest Earned	0	16	19	27	9	10	10	10	0	10
Total 205-Home Grant	**193,356**	**229,115**	**280,501**	**232,740**	**137,004**	**244,640**	**869,979**	**571,324**	**0**	**571,324**
206-State R.I.C.O. W/ Attorney General										
4881 Interest Earned	0	1	1	0	0	0	0	0	0	0
Total 206-State R.I.C.O. W/ Attorney General	**0**	**1**	**1**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
207-Federal R.I.C.O. With A.G.										
4881 Interest Earned	0	2	1	0	0	0	0	0	0	0
Total 207-Federal R.I.C.O. With A.G.	**0**	**2**	**1**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
209-Other Grants										
4220 Other State Sources	95,723	235,617	140,735	209,970	189,737	0	159,091	159,091	0	159,091
4223 Federal Grants & Other Sources	382,172	204,529	441,944	1,805,135	248,739	0	56,005	55,282	0	55,282
4225 Other Governments	29,653	0	9,051	133,432	0	0	0	0	0	0

Revenue Schedule

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Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Special Revenue										
209-Other Grants										
4810 Program Income	0	0	0	80,360	384,108	365,290	385,850	385,850	0	385,850
4881 Interest Earned	50	88	45	33	19	10	10	10	0	10
4882 Private Donations / Contributions	145,902	138,343	92,427	172,353	161,655	141,940	144,927	144,930	0	144,930
4899 Other Miscellaneous Revenue	107,732	0	0	0	0	5,000,000	4,179,404	5,000,000	0	5,000,000
Total 209-Other Grants	**761,232**	**578,577**	**684,202**	**2,401,283**	**984,258**	**5,507,240**	**4,925,287**	**5,745,163**	**0**	**5,745,163**
212-Library Projects										
4220 Other State Sources	1,704	19,000	0	0	0	0	0	0	0	0
4223 Federal Grants & Other Sources	16,685	52	108,350	0	18,100	0	5,500	0	0	0
4225 Other Governments	0	13,211	0	0	0	0	0	0	0	0
4881 Interest Earned	0	17	38	7	3	0	0	0	0	0
4882 Private Donations / Contributions	0	12,532	8,293	8,333	11,790	0	11,988	12,000	0	12,000
Total 212-Library Projects	**18,389**	**44,813**	**116,681**	**8,340**	**29,893**	**0**	**17,488**	**12,000**	**0**	**12,000**
214-Cemetery Maintenance Fund										
4881 Interest Earned	0	102	109	47	20	30	30	30	10	20
4882 Private Donations / Contributions	295,779	2,113	1,947	0	0	0	0	0	0	0
4899 Other Miscellaneous Revenue	0	0	0	300	0	300	300	300	0	300
Total 214-Cemetery Maintenance Fund	**295,779**	**2,215**	**2,056**	**347**	**20**	**330**	**330**	**330**	**10**	**320**
215-Transit Fund										
4219 Local Transp. Assist.(Lottery)	61,744	223,694	224,189	224,944	228,575	224,180	224,180	224,180	224,180	0
4223 Federal Grants & Other Sources	1,256,386	521,759	410,427	463,072	50,946	0	0	0	0	0
4224 Other Cities & Towns - IGAs	59,144	30,328	245,796	63,306	8,806	75,000	35,000	35,000	0	35,000
4225 Other Governments	182,207	11,261	238,286	135,783	0	152,000	152,000	152,000	0	152,000
4881 Interest Earned	2,693	1,627	1,804	846	1,167	2,010	2,010	2,010	500	1,510
4899 Other Miscellaneous Revenue	0	0	0	0	22,151	22,150	22,150	22,150	0	22,150
Total 215-Transit Fund	**1,562,174**	**788,669**	**1,120,502**	**887,951**	**311,645**	**475,340**	**435,340**	**435,340**	**224,680**	**210,660**
216-Co. R.I.C.O. w/Maricopa Atty										
4598 Seizure Funds	0	9,151	0	32,128	27,890	12,730	20,000	20,000	20,000	0

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Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Special Revenue										
216-Co. R.I.C.O. w/Maricopa Atty										
4881 Interest Earned	0	4	0	0	0	0	0	0	0	0
Total 216-Co. R.I.C.O. w/Maricopa Atty	**0**	**9,155**	**0**	**32,128**	**27,890**	**12,730**	**20,000**	**20,000**	**20,000**	**0**
225-Voca Crime Victim Advocate										
4220 Other State Sources	44,399	40,847	40,847	0	0	0	0	0	0	0
Total 225-Voca Crime Victim Advocate	**44,399**	**40,847**	**40,847**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
227-Court Payments										
4574 ZCL Time Payment	23,501	21,290	23,448	19,119	19,281	24,380	24,380	24,870	24,870	0
4575 Fill The Gap Payments	9,949	9,487	9,615	10,995	10,411	12,840	23,804	24,280	24,280	0
4576 ZJCLF Filing Fees	2,622	3,265	3,747	4,429	7,253	3,920	3,920	4,000	4,000	0
4579 Court Enhancement Fee	69,702	55,971	68,377	48,077	62,442	67,610	67,610	68,960	68,960	0
4881 Interest Earned	289	196	290	140	221	450	535	530	130	400
Total 227-Court Payments	**106,063**	**90,209**	**105,477**	**82,760**	**99,609**	**109,200**	**120,249**	**122,640**	**122,240**	**400**
229-Regional Family Advocacy										
4223 Federal Grants & Other Sources	0	0	0	0	3,481	0	1,500	0	0	0
4224 Other Cities & Towns - IGAs	462,900	448,865	633,892	551,191	700,164	647,400	647,400	765,165	0	765,165
4225 Other Governments	0	82,000	0	0	0	0	0	0	0	0
4881 Interest Earned	0	39	33	27	8	10	10	0	0	0
4882 Private Donations / Contributions	44,544	42,009	0	59,246	42,563	240,000	240,000	200,000	0	200,000
4899 Other Miscellaneous Revenue	1,777	656	133	0	0	170	170	170	0	170
Total 229-Regional Family Advocacy	**509,221**	**573,569**	**634,058**	**610,463**	**746,215**	**887,580**	**889,080**	**965,335**	**0**	**965,335**
230-0.5% Dedicated Sales Tax										
4104 City Sales Tax	5,183,826	5,511,338	6,102,086	6,208,689	6,718,642	6,862,840	7,020,980	7,336,923	6,067,635	1,269,288
4881 Interest Earned	548	827	1,010	69	68	10	7	10	0	10
Total 230-0.5% Dedicated Sales Tax	**5,184,374**	**5,512,165**	**6,103,096**	**6,208,757**	**6,718,710**	**6,862,850**	**7,020,987**	**7,336,933**	**6,067,635**	**1,269,298**
235-Public Safety Dedicated Sales Tax										
4104 City Sales Tax	5,183,710	5,511,414	6,102,084	6,124,023	6,718,653	6,862,840	7,020,980	7,336,923	6,338,043	998,880
4881 Interest Earned	592	660	1,925	1,080	1,351	760	1,490	1,490	370	1,120

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Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Special Revenue										
235-Public Safety Dedicated Sales Tax										
Total 235-Public Safety Dedicated Sales Tax	**5,184,302**	**5,512,074**	**6,104,009**	**6,125,103**	**6,720,004**	**6,863,600**	**7,022,470**	**7,338,413**	**6,338,413**	**1,000,000**
240-CDBG										
4201 Other Federal Sources - ARRA	76,502	0	0	0	0	0	0	0	0	0
4212 Community Develop. Block Grant	472,496	362,983	500,914	39,459	549,122	1,063,790	1,063,790	975,000	0	975,000
4881 Interest Earned	0	0	0	0	0	0	0	0	0	0
Total 240-CDBG	**548,998**	**362,983**	**500,914**	**39,459**	**549,122**	**1,063,790**	**1,063,790**	**975,000**	**0**	**975,000**
245-Environmental Programs Fund										
4447 NPDES Fee	0	103,624	265,709	268,219	270,346	268,370	268,370	268,370	268,370	0
4881 Interest Earned	0	0	0	0	27	0	0	0	0	0
Total 245-Environmental Programs Fund	**0**	**103,624**	**265,709**	**268,219**	**270,373**	**268,370**	**268,370**	**268,370**	**268,370**	**0**
246-Public Arts Fund										
4344 Development Fees	0	0	0	0	54,836	54,840	54,840	54,840	0	54,840
4881 Interest Earned	0	38	63	31	16	50	50	50	10	40
Total 246-Public Arts Fund	**0**	**38**	**63**	**31**	**54,852**	**54,890**	**54,890**	**54,890**	**10**	**54,880**
247-ARRA Fund										
4201 Other Federal Sources - ARRA	881,970	710,439	541,334	1,613	0	0	0	0	0	0
Total 247-ARRA Fund	**881,970**	**710,439**	**541,334**	**1,613**	**0**	**0**	**0**	**0**	**0**	**0**
Total Special Revenue	**19,966,154**	**18,895,066**	**21,224,685**	**21,673,904**	**21,922,674**	**27,560,160**	**28,119,871**	**29,423,258**	**18,115,078**	**11,308,180**
Capital Projects										
304-Street Construction										
4211 Maricopa County	0	0	0	0	0	3,370,000	0	0	0	0
4220 Other State Sources	2,660,000	0	0	0	0	480,000	0	0	0	0
4223 Federal Grants & Other Sources	0	0	0	280,000	280,000	1,100,000	0	425,000	0	425,000
4224 Other Cities & Towns - IGAs	0	125,000	25,068	0	0	0	0	0	0	0
4225 Other Governments	415,369	0	125,000	0	0	0	0	0	0	0
4344 Development Fees	305,216	211,426	314,875	163,591	648,344	1,425,430	263,067	1,600,110	0	1,600,110
4346 Developer Contributions	0	25,920	81,653	23,691	137,000	0	0	0	0	0

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Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Capital Projects										
304-Street Construction										
4872 Traffic Signal Cost Sharing	0	203,752	0	0	0	0	0	225,000	0	225,000
4881 Interest Earned	41,762	7,050	7,074	3,425	4,674	8,000	7,570	8,000	0	8,000
4890 Reimbursement/Cost Share	2,883	488,937	0	0	0	0	0	0	0	0
4899 Other Miscellaneous Revenue	0	236	0	0	0	0	0	0	0	0
4901 Bond Proceeds	0	0	0	0	0	0	0	3,500,000	0	3,500,000
Total 304-Street Construction	**3,425,230**	**1,062,322**	**553,669**	**470,707**	**1,070,018**	**6,383,430**	**270,637**	**5,758,110**	**0**	**5,758,110**
308-Police Development										
4220 Other State Sources	107,781	0	0	0	0	0	0	0	0	0
4344 Development Fees	41,529	66,707	90,988	36,838	81,766	209,470	40,368	235,140	0	235,140
4881 Interest Earned	1,556	183	127	90	82	200	79	200	0	200
Total 308-Police Development	**150,867**	**66,890**	**91,115**	**36,928**	**81,848**	**209,670**	**40,447**	**235,340**	**0**	**235,340**
310-Parkland										
4225 Other Governments	0	0	0	0	125,000	0	41,667	0	0	0
4465 Parks Development Fee	52,521	27,511	29,450	60,346	135,845	335,250	59,726	376,335	0	376,335
4881 Interest Earned	33,597	1,666	1,138	572	887	1,500	1,192	1,500	0	1,500
4882 Private Donations / Contributions	0	0	0	400,000	0	0	0	0	0	0
Total 310-Parkland	**86,118**	**29,177**	**30,588**	**460,918**	**261,732**	**336,750**	**102,585**	**377,835**	**0**	**377,835**
311-Library Development										
4344 Development Fees	7,266	3,966	8,625	17,673	30,822	74,650	11,715	83,805	0	83,805
4881 Interest Earned	0	0	2	4	2	20	0	20	0	20
Total 311-Library Development	**7,266**	**3,966**	**8,627**	**17,678**	**30,824**	**74,670**	**11,715**	**83,825**	**0**	**83,825**
312-Coldwater Park										
4881 Interest Earned	0	0	1	0	0	0	0	0	0	0
Total 312-Coldwater Park	**0**	**0**	**1**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
313-MDC '99 EMD Building										
4881 Interest Earned	0	2	2	0	0	0	0	0	0	0

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Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Capital Projects										
313-MDC '99 EMD Building										
Total 313-MDC '99 EMD Building	**0**	**2**	**2**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
316-Dysart Redevelopment Project										
4901 Bond Proceeds	0	0	17,670	0	0	0	0	0	0	0
Total 316-Dysart Redevelopment Project	**0**	**0**	**17,670**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
317-Landscaping Landfill Remediation										
4870 Landscaping Landfill Contributions	30,559	28,328	30,216	37,182	38,057	25,580	25,580	0	0	0
4881 Interest Earned	689	511	752	364	483	840	840	20	0	20
Total 317-Landscaping Landfill Remediation	**31,248**	**28,838**	**30,968**	**37,546**	**38,540**	**26,420**	**26,420**	**20**	**0**	**20**
318-General Government Develop.										
4344 Development Fees	41,557	90,151	221,974	59,128	63,591	39,490	26,303	44,330	0	44,330
4881 Interest Earned	2,346	1,057	1,009	366	516	0	829	0	0	0
Total 318-General Government Develop.	**43,904**	**91,208**	**222,983**	**59,494**	**64,107**	**39,490**	**27,132**	**44,330**	**0**	**44,330**
319-Fire Dept. Development										
4344 Development Fees	39,364	88,478	231,513	57,590	103,194	254,890	44,897	286,130	0	286,130
4881 Interest Earned	535	348	497	543	654	700	1,175	700	0	700
Total 319-Fire Dept. Development	**39,899**	**88,826**	**232,010**	**58,133**	**103,849**	**255,590**	**46,072**	**286,830**	**0**	**286,830**
320-Improvement Districts										
4901 Bond Proceeds	0	0	0	0	0	25,000,000	25,000,000	25,000,000	0	25,000,000
Total 320-Improvement Districts	**0**	**0**	**0**	**0**	**0**	**25,000,000**	**25,000,000**	**25,000,000**	**0**	**25,000,000**
322-One Time Capital										
4223 Federal Grants & Other Sources	0	0	0	0	23,575	527,680	527,680	1,702,500	0	1,702,500
4881 Interest Earned	0	0	0	0	60	0	0	0	0	0
4890 Reimbursement/Cost Share	0	0	0	0	0	300,000	300,000	400,000	0	400,000
Total 322-One Time Capital	**0**	**0**	**0**	**0**	**23,635**	**827,680**	**827,680**	**2,102,500**	**0**	**2,102,500**
333-City Center										
4881 Interest Earned	0	0	0	0	28	0	0	0	0	0

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Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Capital Projects										
333-City Center										
4901 Bond Proceeds	0	0	27,029	0	0	0	0	0	0	0
Total 333-City Center	**0**	**0**	**27,029**	**0**	**28**	**0**	**0**	**0**	**0**	**0**
601-Vehicle Replacement										
4676 Other Asset Sales	6,729	27,251	9,734	54,982	177,936	0	0	0	0	0
4881 Interest Earned	5,864	4,739	7,538	4,040	27,031	6,500	6,500	6,500	0	6,500
4892 Unrealized Gain	0	0	0	0	873	0	0	0	0	0
Total 601-Vehicle Replacement	**12,594**	**31,989**	**17,273**	**59,022**	**205,840**	**6,500**	**6,500**	**6,500**	**0**	**6,500**
603-Equipment Replacement Fund										
4676 Other Asset Sales	1,065	11,119	9,624	3,112	8,614	0	0	0	0	0
4881 Interest Earned	341	402	387	177	267	500	500	500	0	500
Total 603-Equipment Replacement Fund	**1,406**	**11,522**	**10,011**	**3,289**	**8,881**	**500**	**500**	**500**	**0**	**500**
Total Capital Projects	**3,798,531**	**1,414,740**	**1,241,946**	**1,203,714**	**1,889,301**	**33,160,700**	**26,359,688**	**33,895,790**	**0**	**33,895,790**
Debt Service										
401-General Obligation Bonds										
4101 Current Year Real Prop. Tax	3,302,156	2,950,218	2,251,906	3,202,373	3,441,965	3,285,270	2,861,901	3,229,810	3,229,810	0
4102 Prior Year Real Prop. Tax	155,640	84,966	-549,195	0	0	0	0	0	0	0
4881 Interest Earned	2,213	1,403	1,790	864	1,219	610	1,081	1,080	270	810
4899 Other Miscellaneous Revenue	670,338	652,418	603,684	565,551	548,626	328,160	546,099	521,932	0	521,932
Total 401-General Obligation Bonds	**4,130,346**	**3,689,006**	**2,308,186**	**3,768,789**	**3,991,810**	**3,614,040**	**3,409,081**	**3,752,822**	**3,230,080**	**522,742**
408-Hwy User's Bonds '85/91/98										
4881 Interest Earned	155	153	177	72	80	130	130	130	30	100
Total 408-Hwy User's Bonds '85/91/98	**155**	**153**	**177**	**72**	**80**	**130**	**130**	**130**	**30**	**100**
410-Park Issue										
4881 Interest Earned	0	1	273	33	11	10	10	10	0	10
4882 Private Donations / Contributions	238,542	765,625	75,068	0	0	0	0	0	0	0
Total 410-Park Issue	**238,542**	**765,626**	**75,341**	**33**	**11**	**10**	**10**	**10**	**0**	**10**

Revenue Schedule

FY 2011-2017

Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Debt Service										
417-Dysart Road M.D.C.										
4881 Interest Earned	18	98	203	62	1,665	40	40	40	10	30
Total 417-Dysart Road M.D.C.	**18**	**98**	**203**	**62**	**1,665**	**40**	**40**	**40**	**10**	**30**
430-0.5% Dedicated Sales Tax										
4775 Bond Premium	0	0	427,048	0	0	0	0	0	0	0
4778 Bond Proceeds	0	0	9,275,000	0	0	0	0	0	0	0
4881 Interest Earned	2,333	1,800	2,718	964	23,955	1,390	3,193	3,190	800	2,390
Total 430-0.5% Dedicated Sales Tax	**2,333**	**1,800**	**9,704,766**	**964**	**23,955**	**1,390**	**3,193**	**3,190**	**800**	**2,390**
Total Debt Service	**4,371,394**	**4,456,684**	**12,088,673**	**3,769,918**	**4,017,520**	**3,615,610**	**3,412,454**	**3,756,192**	**3,230,920**	**525,272**
Enterprise										
501-Water Operations										
4448 ADWR Fee	0	34,197	43,774	-7	0	0	1	0	0	0
4449 Penalties-Utility Bills	-429	-48	-1,383	-128	0	0	2,000	45,000	45,000	0
4451 Water Sales	10,750,119	11,673,346	11,343,391	11,709,614	11,026,915	12,383,470	6,031,923	14,040,675	14,040,675	0
4452 Water Meter Installation	20,290	13,620	17,210	26,640	45,060	29,330	51,834	51,840	12,960	38,880
4453 Turn-on Fees	498,511	520,560	479,091	479,471	455,755	675,800	425,777	550,000	550,000	0
4455 On-Line Payment Fee	46,524	0	0	0	0	0	0	0	0	0
4581 NSF Fees	5,400	4,750	7,005	3,675	2,860	2,780	3,330	3,320	1,660	1,660
4825 Operating Lease Payments	0	0	0	0	33,124	25,860	37,438	0	0	0
4880 Capital Contribution - Infrastructur	0	0	555,955	0	15,556	0	0	0	0	0
4881 Interest Earned	83,230	97,928	71,504	61,644	142,593	71,220	35,495	35,490	8,870	26,620
4891 Cash Over or (Short)	-375	182	-301	-56	76	280	300	300	0	300
4892 Unrealized Gain	0	0	0	0	34,146	30,450	-44,345	0	0	0
4899 Other Miscellaneous Revenue	117,077	41,680	28,401	37,226	10,884	9,780	33,576	33,580	0	33,580
Total 501-Water Operations	**11,520,346**	**12,386,214**	**12,544,647**	**12,318,079**	**11,766,969**	**13,228,970**	**6,577,329**	**14,760,205**	**14,659,165**	**101,040**
503-Sewer Operations										
4449 Penalties-Utility Bills	-5,696	0	-485	-8	0	0	-1	0	0	0
4454 Sewer Taps	12,900	5,100	9,900	15,600	23,400	12,990	25,780	25,780	0	25,780

Revenue Schedule

FY 2011-2017

Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Enterprise										
503-Sewer Operations										
4456 Sewer Fees	7,459,580	7,693,129	7,737,392	7,941,061	7,964,757	8,330,190	3,881,484	9,313,179	9,313,179	0
4676 Other Asset Sales	0	0	0	0	0	0	0	1,213,060	1,213,060	0
4880 Capital Contribution - Infrastructur	0	0	32,827	0	0	0	0	0	0	0
4881 Interest Earned	68,051	84,628	51,359	51,419	54,550	51,290	9,784	9,780	2,440	7,340
4890 Reimbursement/Cost Share	87,919	0	0	0	0	0	0	0	0	0
4892 Unrealized Gain	0	0	0	0	31,526	30,450	-12,907	0	0	0
4899 Other Miscellaneous Revenue	0	1,534	0	0	0	0	0	0	0	0
Total 503-Sewer Operations	**7,622,755**	**7,784,390**	**7,830,993**	**8,008,071**	**8,074,233**	**8,424,920**	**3,904,140**	**10,561,799**	**10,528,679**	**33,120**
513-Sewer Development										
4238 E.P.A. Grant	0	-3,222	0	0	0	0	0	0	0	0
4462 Sewer Development Fee	344,655	185,741	212,383	304,473	738,095	2,908,870	727,370	3,265,350	0	3,265,350
4881 Interest Earned	1,317	1,950	5,191	2,445	3,451	4,500	5,351	4,500	0	4,500
4899 Other Miscellaneous Revenue	0	0	51,300	0	0	0	0	0	0	0
4901 Bond Proceeds	0	0	0	0	0	9,000,000	0	9,000,000	0	9,000,000
Total 513-Sewer Development	**345,972**	**184,468**	**268,874**	**306,918**	**741,546**	**11,913,370**	**732,721**	**12,269,850**	**0**	**12,269,850**
514-Water Development										
4461 Water Development Fee	368,764	255,898	241,615	348,946	545,902	2,768,050	419,372	3,107,275	0	3,107,275
4881 Interest Earned	7,473	6,335	8,616	3,626	5,118	7,000	9,957	7,000	0	7,000
4901 Bond Proceeds	0	0	0	0	0	4,000,000	0	4,000,000	0	4,000,000
Total 514-Water Development	**376,237**	**262,233**	**250,231**	**352,572**	**551,020**	**6,775,050**	**429,329**	**7,114,275**	**0**	**7,114,275**
520-Sanitation										
4240 Recycling	164,261	153,807	158,798	187,684	161,375	135,890	136,007	136,690	136,690	0
4360 Commercial Sanitation Hauler Per	27,562	24,000	18,000	51,000	28,000	0	12,366	12,360	3,090	9,270
4449 Penalties-Utility Bills	-1,536	0	-403	-4	0	0	-3	0	0	0
4450 Refuse Collection	4,819,033	4,885,423	4,936,598	4,979,185	5,027,904	5,268,360	2,478,992	5,268,360	5,268,360	0
4881 Interest Earned	2,353	2,451	4,629	2,322	10,699	2,250	2,250	2,250	563	1,687
4892 Unrealized Gain	0	0	0	0	697	0	0	0	0	0

Revenue Schedule

FY 2011-2017

Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Enterprise										
520-Sanitation										
4899 Other Miscellaneous Revenue	7,442	11,819	17,990	13,596	10,181	9,870	8,248	9,870	0	9,870
Total 520-Sanitation	**5,019,116**	**5,077,501**	**5,135,613**	**5,233,783**	**5,238,855**	**5,416,370**	**2,637,860**	**5,429,530**	**5,408,703**	**20,827**
524-Sanitation Development										
4464 Sanitation Development Fee	6,384	3,344	0	0	90	0	0	0	0	0
4881 Interest Earned	23	35	77	53	48	70	20	70	0	70
Total 524-Sanitation Development	**6,407**	**3,379**	**77**	**53**	**138**	**70**	**20**	**70**	**0**	**70**
530-Water Equipment Replacement										
4676 Other Asset Sales	0	0	0	0	4,324	0	0	0	0	0
4881 Interest Earned	1,212	979	1,450	725	918	1,000	1,427	1,000	0	1,000
4899 Other Miscellaneous Revenue	0	0	0	0	18,135	0	0	0	0	0
Total 530-Water Equipment Replacement	**1,212**	**979**	**1,450**	**725**	**23,376**	**1,000**	**1,427**	**1,000**	**0**	**1,000**
531-Sewer Equipment Replacement										
4881 Interest Earned	289	337	485	240	241	500	318	1,125	0	1,125
Total 531-Sewer Equipment Replacement	**289**	**337**	**485**	**240**	**241**	**500**	**318**	**1,125**	**0**	**1,125**
532-Sanitation Eqt. Replacement										
4676 Other Asset Sales	0	0	0	83,030	20,907	0	0	0	0	0
4881 Interest Earned	2,944	2,329	3,862	1,849	2,590	2,500	4,315	2,500	0	2,500
Total 532-Sanitation Eqt. Replacement	**2,944**	**2,329**	**3,862**	**84,878**	**23,497**	**2,500**	**4,315**	**2,500**	**0**	**2,500**
Total Enterprise	**24,895,279**	**25,701,829**	**26,036,232**	**26,305,319**	**26,419,875**	**45,762,750**	**14,287,459**	**50,140,354**	**30,596,547**	**19,543,807**
Internal Service										
604-Printer - Copier Service Fund										
4490 Internal Printing/Copying Fees	160,798	199,504	157,195	214,429	227,304	224,810	224,810	216,300	216,300	0
4881 Interest Earned	321	264	355	171	237	390	390	390	100	290
Total 604-Printer - Copier Service Fund	**161,119**	**199,768**	**157,550**	**214,600**	**227,541**	**225,200**	**225,200**	**216,690**	**216,400**	**290**
605-Risk Management Fund										
4491 Risk Management Charges	1,263,419	1,317,090	1,317,750	1,781,260	1,796,389	1,796,410	1,796,410	1,881,340	1,881,340	0

Revenue Schedule

FY 2011-2017

Description	FY 10-11 Actuals	FY 11-12 Actuals	FY 12-13 Actuals	FY13-14 Actuals	FY 14-15 Actuals	FY 15-16 Budget	FY 15-16 Y/E Est	FY 16-17 Projections	Ongoing	OneTime
Internal Service										
605-Risk Management Fund										
4881 Interest Earned	2,919	2,224	3,247	1,528	5,952	3,970	3,970	3,970	990	2,980
4892 Unrealized Gain	0	0	0	0	348	0	0	0	0	0
4899 Other Miscellaneous Revenue	32,811	22,684	5,045	280	286	3,860	3,860	3,860	0	3,860
Total 605-Risk Management Fund	**1,299,149**	**1,341,998**	**1,326,042**	**1,783,068**	**1,802,976**	**1,804,240**	**1,804,240**	**1,889,170**	**1,882,330**	**6,840**
606-Fleet Services Fund										
4492 Fleet Management Charges	2,105,475	2,415,292	2,343,544	2,257,575	1,848,969	2,199,990	2,199,990	2,233,690	2,233,690	0
4881 Interest Earned	0	0	16	25	11	10	10	10	0	10
4899 Other Miscellaneous Revenue	653	2,536	661	1,770	1,770	1,130	1,130	1,770	0	1,770
Total 606-Fleet Services Fund	**2,106,127**	**2,417,828**	**2,344,221**	**2,259,370**	**1,850,750**	**2,201,130**	**2,201,130**	**2,235,470**	**2,233,690**	**1,780**
Total Internal Service	**3,566,395**	**3,959,594**	**3,827,813**	**4,257,038**	**3,881,267**	**4,230,570**	**4,230,570**	**4,341,330**	**4,332,420**	**8,910**
Trust & Agency										
701-Volunteer Fireman's Pension										
4881 Interest Earned	281	182	258	122	172	130	274	280	70	210
Total 701-Volunteer Fireman's Pension	**281**	**182**	**258**	**122**	**172**	**130**	**274**	**280**	**70**	**210**
Total Trust & Agency	**281**	**182**	**258**	**122**	**172**	**130**	**274**	**280**	**70**	**210**
Grand Total	**98,223,020**	**99,183,995**	**112,519,227**	**107,242,568**	**113,843,638**	**170,591,450**	**132,278,357**	**180,038,112**	**105,845,469**	**74,192,643**

Schedule of Interfund Transfers

Fiscal Year 2016-2017

	Transfer From:	General Fund 101	Highway Users 201	Senior Pgms 202	Transit Fund 215	Advocacy Center 229	Capital Proj Tax 230	Public Safety Tax 235
Transfers To Operating Funds								
202	Senior Nutrition	178,474						
205	Home Grant	32,200						
209	Other Grants	25,000						
215	Transit Fund	470,510					200,000	
229	Regional Family Advocacy	255,055						
246	Public Arts Fund	25,000						
	Total Transfers to Operating Funds	**986,239**					**200,000**	
Transfers To Debt Service Funds								
408	Hwy User's Bonds '85/91/98		400,000					
417	Dysart Road M.D.C.	470,000						
430	0.5% Dedicated Sales Tax						5,500,000	
	Total Transfers to Debt Service Funds	**470,000**	**400,000**				**5,500,000**	
Transfers To Capital Funds								
304	Street Construction	2,200,000					500,000	
310	Parkland	1,400,000						
311	Library Development	175,000						
319	Fire Dept. Development	300,000						360,000
322	One Time Capital	600,000						
513	Sewer Development						150,000	
514	Water Development							
524	Sanitation Development							
530	Water Equipment Replacement							
531	Sewer Equipment Replacement							
532	Sanitation Eqt. Replacement							
601	Vehicle Replacement	824,890	188,610	3,060		3,120		170,280
603	Equipment Replacement Fund	683,750	14,490	3,720	930	14,700		80,980
	Total Transfers to Capital Funds	**6,183,640**	**203,100**	**6,780**	**930**	**17,820**	**650,000**	**611,260**
	Total Transfers	**7,639,879**	**603,100**	**6,780**	**930**	**17,820**	**6,350,000**	**611,260**

CDBG 240	Environ-mental Pgms 245	Library Develop. 311	Fire Develop. 319	Water Fund 501	Wastewater Fund 503	Sanitation Fund 520	Risk Mgt Fund 605	Fleet Svc Fund 606	Total
									178,474
									32,200
									25,000
									670,510
									255,055
									25,000
									1,186,239
									400,000
									470,000
		207,950	95,000						5,802,950
		207,950	**95,000**						**6,672,950**
229,000									2,929,000
									1,400,000
									175,000
									660,000
									600,000
					1,000,000				1,150,000
				3,500,000					3,500,000
						50,000			50,000
				279,030					279,030
					284,180				284,180
						686,650			686,650
								2,750	1,192,710
930	930						930	5,580	806,940
229,930	**930**			**3,779,030**	**1,284,180**	**736,650**	**930**	**8,330**	**13,713,510**
229,930	**930**	**207,950**	**95,000**	**3,779,030**	**1,284,180**	**736,650**	**930**	**8,330**	**21,572,699**

Expenditure Schedule

FY 2011-2017

Fund/Department	2010-11 Actuals	2011-12 Actuals	2012-13 Actuals	2013-14 Actuals	2014-15 Actuals	2015-16 Budget	2015-16 Estimates	2016-17 Budget	2016-17 Ongoing	2016-17 Carryover	2016-17 Onetime
General Fund											
City Council	172,047	198,290	202,396	176,556	209,909	302,140	299,140	303,340	289,340	14,000	0
City Administration	1,124,434	1,351,492	1,420,322	1,343,217	1,286,210	1,476,050	1,476,040	1,373,580	1,373,580	0	0
Information Technology	1,476,342	1,692,691	1,685,217	1,763,719	2,155,294	2,228,680	2,228,680	2,013,665	1,981,665	32,000	0
Community Relations	589,918	692,904	883,302	913,408	909,935	1,076,650	1,076,660	1,069,130	1,011,130	58,000	0
Non-Departmental	6,455,416	1,235,180	1,697,772	3,571,385	1,090,921	6,073,442	6,333,960	4,156,000	1,156,000	0	3,000,000
Finance and Budget	1,358,164	1,350,304	1,382,770	1,538,429	1,425,515	2,525,518	2,301,990	2,074,380	1,824,380	250,000	0
Human Resources	1,215,931	1,074,592	920,318	1,172,057	927,201	1,056,290	1,056,290	1,019,960	989,960	30,000	0
Development & Engineering Services	2,358,323	2,534,761	2,247,075	2,296,523	2,478,068	2,902,910	2,902,910	2,681,590	2,604,590	77,000	0
City Clerk	275,736	231,102	462,218	475,138	549,242	567,340	567,340	532,980	532,980	0	0
Police	12,619,839	12,601,939	13,213,908	14,276,952	14,569,966	15,525,850	15,525,850	15,808,270	15,746,070	62,200	0
City Court	791,144	882,922	883,214	889,192	886,477	979,100	979,090	949,450	949,450	0	0
Fire and Medical	5,496,968	5,553,538	6,019,640	6,811,421	7,369,667	8,799,170	8,799,170	8,392,700	8,319,820	72,880	0
Economic Development	550,535	805,887	976,970	1,179,843	1,070,422	2,396,570	2,396,570	1,506,620	1,014,090	492,530	0
Parks Recreation and Libraries	4,260,228	4,399,029	4,692,521	4,960,689	5,365,605	5,574,650	5,574,650	5,489,750	5,489,750	0	0
Neighborhood and Family Services	1,331,628	1,298,865	1,352,433	1,568,022	1,551,004	1,698,630	1,664,630	1,679,560	1,634,200	45,360	0
Public Works	78,823	30,380	-17,596	64,145	-21,587	33,450	33,450	36,910	36,910	0	0
Total General Fund	**40,155,476**	**35,933,876**	**38,022,480**	**43,000,696**	**41,823,849**	**53,216,440**	**53,216,420**	**49,087,885**	**44,953,915**	**1,133,970**	**3,000,000**
Special Revenue											
Highway User Revenue Fund	3,217,901	3,157,625	3,191,911	3,204,218	3,270,995	4,073,980	4,073,980	4,033,724	3,708,924	74,800	250,000
Senior Nutrition	306,422	362,108	509,574	416,572	409,189	610,450	610,420	513,704	513,704	0	0
Community Action Program	168,855	144,761	93,158	103,511	116,711	112,860	111,860	113,180	113,180	0	0
Home Grant	101,430	282,994	335,374	351,908	210,571	1,340,288	244,640	1,572,820	0	1,001,500	571,320
Other Grants	665,268	674,180	1,542,497	983,398	634,769	4,163,221	5,194,090	5,293,320	380	292,940	5,000,000
Library Projects	18,390	37,958	117,935	16,953	29,097	5,500	0	0	0	0	0
Cemetery Maintenance Fund	125	1,150	640	845	12,475	15,740	15,740	15,740	15,740	0	0
Transit Fund	1,580,838	1,823,629	1,234,844	1,298,817	1,108,276	877,700	852,700	852,090	852,090	0	0
Co. R.I.C.O. w/Maricopa Atty	184,055	6,250	2,902	31,270	15,646	23,444	11,200	0	0	0	0
Voca Crime Victim Advocate	56,830	50,279	57,623	-1,133	0	0	0	0	0	0	0

Expenditure Schedule

FY 2011-2017

Fund/Department	2010-11 Actuals	2011-12 Actuals	2012-13 Actuals	2013-14 Actuals	2014-15 Actuals	2015-16 Budget	2015-16 Estimates	2016-17 Budget	2016-17 Ongoing	2016-17 Carryover	2016-17 Onetime
Special Revenue											
Court Payments	43,883	51,720	47,540	60,869	77,957	155,830	155,820	146,820	146,820	0	0
Regional Family Advocacy	667,396	672,626	948,179	776,853	881,735	927,020	927,020	1,140,530	1,140,530	0	0
0.5% Dedicated Sales Tax	4,200	8,263	934	5,054	4,752	4,000	4,000	4,000	4,000	0	0
Public Safety Dedicated Sales Tax	4,780,260	4,522,806	4,574,981	4,607,812	5,109,848	6,013,750	6,013,750	6,045,950	5,501,950	49,000	495,000
CDBG	359,403	298,473	264,517	230,542	280,117	728,400	780,530	836,170	333,950	502,220	0
Environmental Programs Fund	0	0	66,813	155,384	146,540	388,420	388,420	336,350	159,850	126,500	50,000
Public Arts Fund	920	41	39,324	7,635	52,002	144,260	144,270	144,940	35,000	109,940	0
ARRA Fund	815,685	636,734	529,094	-4,816	0	0	0	0	0	0	0
Total Special Revenue	**12,971,861**	**12,731,597**	**13,557,840**	**12,245,692**	**12,360,680**	**19,584,863**	**19,528,440**	**21,049,338**	**12,526,118**	**2,156,900**	**6,366,320**
Capital Projects											
Street Drainage	0	0	0	0	470,583	0	0	0	0	0	0
Street Construction	8,755,600	7,821,604	2,140,710	3,247,467	5,310,527	13,381,450	13,381,450	16,821,100	0	6,777,100	10,044,000
Police Development	1,169,667	0	0	556,467	1,386,398	89,660	89,660	278,660	0	89,000	189,660
Parkland	11,562,514	787,944	80,425	393,746	298,193	2,336,000	2,336,000	4,465,000	0	2,075,000	2,390,000
Library Development	0	0	0	0	0	0	0	50,000	0	0	50,000
Fire Dept. Development	524,374	64,487	152,936	2,136,999	100,373	97,570	97,570	757,570	0	0	757,570
Improvement Districts	0	0	0	0	0	25,000,000	25,000,000	25,000,000	0	0	25,000,000
One Time Capital	0	0	0	0	2,692,978	3,063,000	3,063,000	3,363,244	0	180,000	3,183,244
City Center	0	0	1,531,600	2,191,407	33,554	0	0	0	0	0	0
Vehicle Replacement	55,393	368,816	249,996	1,678,837	2,234,772	4,619,630	4,619,630	4,119,243	0	1,590,842	2,528,401
Equipment Replacement Fund	248,951	1,261,747	665,507	435,080	683,340	638,300	638,300	1,071,700	0	63,000	1,008,700
Total Capital Projects	**22,316,499**	**10,304,598**	**4,821,174**	**10,640,003**	**13,210,718**	**49,225,610**	**49,225,610**	**55,926,517**	**0**	**10,774,942**	**45,151,575**
Debt Service											
General Obligation Bonds	5,158,756	4,905,540	4,883,688	4,881,548	3,861,972	3,554,790	3,554,790	3,701,740	3,701,740	0	0
Hwy User's Bonds '85/91/98	405,844	405,125	403,400	405,712	401,962	412,900	412,900	402,790	402,790	0	0
Dysart Road M.D.C.	714,067	633,570	188,690	186,602	186,407	196,060	196,060	467,220	467,220	0	0
0.5% Dedicated Sales Tax	5,453,473	5,451,909	17,484,896	3,511,381	5,488,094	5,764,250	5,764,250	5,272,320	5,272,320	0	0
Total Debt Service	**11,732,140**	**11,396,144**	**22,960,674**	**8,985,243**	**9,938,435**	**9,928,000**	**9,928,000**	**9,844,070**	**9,844,070**	**0**	**0**

Expenditure Schedule

FY 2011-2017

Fund/Department	2010-11 Actuals	2011-12 Actuals	2012-13 Actuals	2013-14 Actuals	2014-15 Actuals	2015-16 Budget	2015-16 Estimates	2016-17 Budget	2016-17 Ongoing	2016-17 Carryover	2016-17 Onetime
Enterprise											
Water Operations	15,384,792	14,407,389	14,950,766	14,264,129	14,075,622	11,381,050	11,381,050	12,767,801	11,405,391	362,410	1,000,000
Sewer Operations	10,327,096	10,089,476	10,472,339	10,641,233	10,956,322	8,048,940	8,048,930	8,297,651	7,261,591	36,060	1,000,000
Sewer Development	1,017,576	1,177,528	1,101,645	1,307,868	1,101,155	3,700,000	3,700,000	16,262,290	0	3,063,000	13,199,290
Water Development	1,264,610	1,113,986	1,312,721	985,171	893,622	8,765,000	8,765,000	10,710,100	0	4,388,100	6,322,000
Sanitation	3,537,979	3,827,978	3,875,999	4,426,504	4,559,281	4,770,290	4,770,290	4,995,900	4,319,900	176,000	500,000
Water Equipment Replacement	3,317	57,415	27,697	1,750	39,946	824,620	824,620	619,940	0	0	619,940
Sewer Equipment Replacement	0	165	7,660	0	30,617	564,200	564,200	525,000	0	75,000	450,000
Sanitation Eqt. Replacement	0	7,227	0	0	0	1,751,850	1,751,850	817,000	0	567,000	250,000
Total Enterprise	**31,535,370**	**30,681,164**	**31,748,827**	**31,626,655**	**31,656,565**	**39,805,950**	**39,805,940**	**54,995,682**	**22,986,882**	**8,667,570**	**23,341,230**
Internal Service											
Printer - Copier Service Fund	134,263	181,613	193,664	143,174	134,608	371,500	371,500	158,500	158,500	0	0
Risk Management Fund	1,804,098	892,292	1,751,030	1,533,465	1,310,515	2,306,180	2,306,170	2,312,200	1,812,200	0	500,000
Fleet Services Fund	1,971,818	2,254,197	2,197,364	2,166,990	2,038,082	2,293,230	2,293,230	2,515,030	2,400,030	65,000	50,000
Total Internal Service	**3,910,179**	**3,328,102**	**4,142,058**	**3,843,629**	**3,483,205**	**4,970,910**	**4,970,900**	**4,985,730**	**4,370,730**	**65,000**	**550,000**
Trust & Agency											
Volunteer Fireman's Pension	4,800	4,800	4,800	4,800	4,800	5,000	5,000	5,000	5,000	0	0
Total Trust & Agency	**4,800**	**4,800**	**4,800**	**4,800**	**4,800**	**5,000**	**5,000**	**5,000**	**5,000**	**0**	**0**
Grand Total	**122,626,325**	**104,380,281**	**115,257,853**	**110,346,718**	**112,478,252**	**176,736,773**	**176,680,310**	**195,894,222**	**94,686,715**	**22,798,382**	**78,409,125**