

CITY OF AVONDALE, ARIZONA

Annual Budget



Financial Plan

Fiscal Year 2009 - 2010



Avondale is home to two local libraries; Sam Garcia Western Avenue Library, Avondale Civic Center Library (Pictured on Cover). These libraries make available thousands of books and resources available for borrowing, so that patrons may use them at home over a period of days or weeks. Avondale's two libraries also provide free services and events to the public, such as reading groups and toddler story time.

Check out Avondale's two local libraries:

*Sam Garcia Western Avenue Library
495 E. Western Ave.
Phone: (623) 333-BOOK, (2-6-6-5)
Hours of Operation:
Mon - Thu 10 am - 7 pm
Fri & Sat 10 am - 5 pm
Sun Closed*

*Visit us at www.avondale.org/library
Avondale Civic Center Library
11350 W. Civic Center Dr.
Phone: (602) 652-3000
Hours of Operation:
Mon - Thu 10 am - 7 pm
Fri & Sat 10 am - 5 pm
Sun Closed*

Browse the Library catalog at www.mclidaz.org





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Avondale

Arizona

For the Fiscal Year Beginning

July 1, 2008

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Avondale for its annual budget for the fiscal year beginning July 1, 2008.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

*Annual Budget for the fiscal year beginning
July 1, 2009 through June 30, 2010
Adopted by the City Council on June 15, 2009*

Reader's Guide to the City of Avondale's Budget

This guide is intended to assist readers in finding information in the City of Avondale's FY 2009-2010 Annual Budget book.

- Introductory section – The table of contents is followed by an organization chart, the City's mission and values statement, a brief biography of our City Council and a community profile.
- Budget Message – This section includes the budget message from the City Manager to the Mayor and Council which includes financial priorities and significant issues for the FY 2009-2010 budget year.
- Budget Summary – This section provides the reader with a summary of the FY 2009-2010 budget and financial plan. Included are projections of year-end financial condition for each fund along with staffing changes for the coming year. This section includes City revenue data including trends, restrictions, forecast assumptions and historical figures. Financial policies and an overview of the budget process are also included.
- Department Sections – This section includes departmental/division activities, FY 2009-2010 goals, performance indicators, appropriations, authorized staffing levels and FY2008-09 highlights.
- Capital Improvement Program – This section provides the reader with the City's ten year blueprint for creating and maintaining the crucial infrastructure that will support the continued growth and development. The financing of the plan is included with a full description of all funding sources and outstanding debt.
- Schedules and Summaries – This section includes all detailed schedules of revenues, expenditures, interfund transfers, property taxes, supplemental requests and other supplementary schedules. Also provided are miscellaneous City statistics.

Table of Contents

City Organization Chart.....	1
Mission Statement.....	2
Mayor and City Council.....	3
Community Profile.....	9
Avondale Statistics.....	13
Greater Phoenix Map.....	15
Budget Message.....	17
Projection of Financial Condition.....	23
Budget Summary.....	25
Revenue Summary.....	28
Financial & Budgetary Policies and Guidelines.....	37
Budget Calendar.....	39
Budget Frequently Asked Questions.....	40

DEPARTMENT BUDGETS

City Council.....	45
City Administration.....	48
Information Technology.....	51
Community Relations.....	55
Field Operations.....	61
Non-Departmental.....	64
Development Services.....	65
Finance & Budget.....	71
Human Resources.....	74
Engineering.....	77
City Clerk.....	82
Police.....	86
Court.....	93
Fire.....	97
Economic Development.....	100
Parks, Recreation & Libraries.....	104
Water Resources.....	110
Neighborhood & Family Services.....	117

CAPITAL IMPROVEMENT

Capital Improvement Plan.....	127
CIP Ten Year summary.....	133
CIP Detail	
Street Construction.....	135
Police Development.....	164
Parkland.....	169

Table of Contents

CIP Detail (Continued)

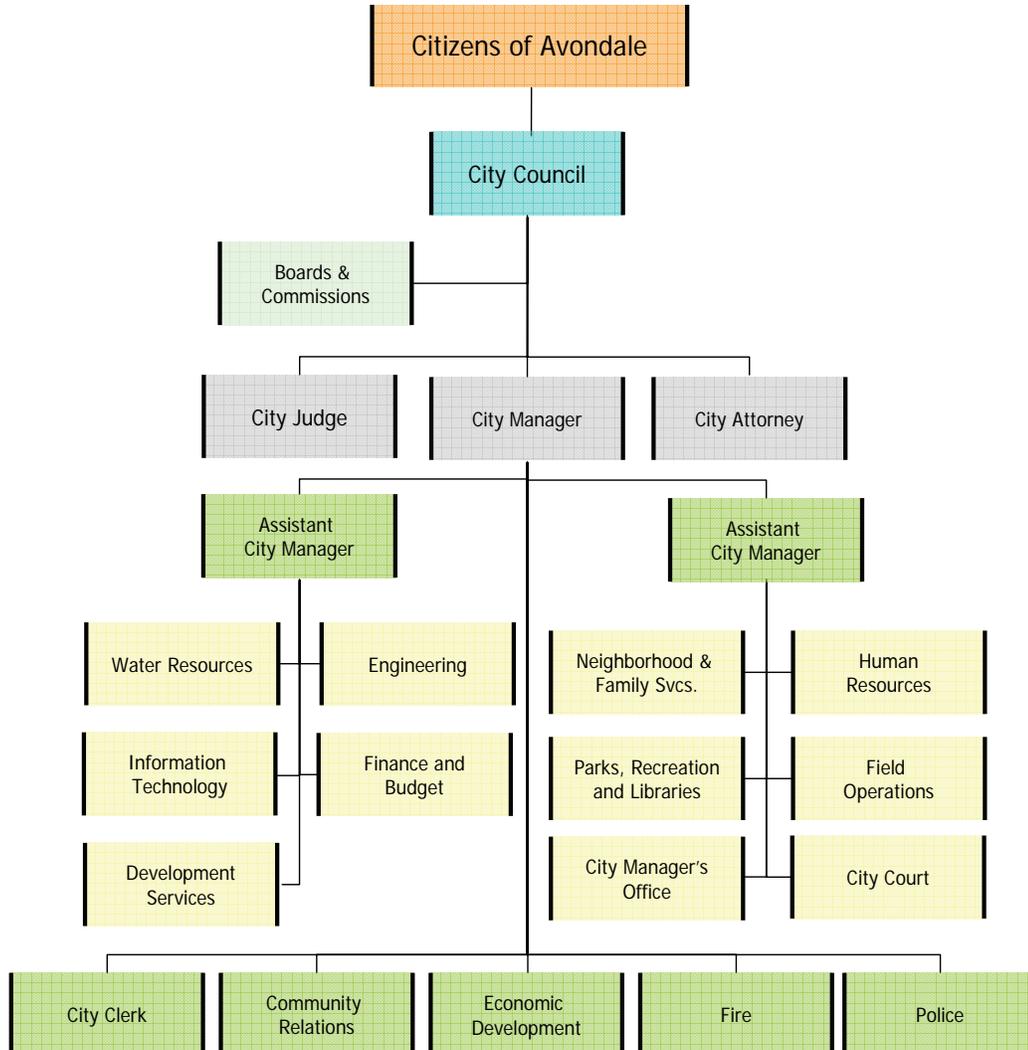
Library Development	173
General Government Development	175
Fire Department Development	178
Improvement Districts	184
Transit Capital Projects	186
Sewer Development	188
Water Development	195
Sanitation Development	212
Replacement Funds	214

SCHEDULES AND SUMMARIES

Schedule of Projected Fund Balances	219
Revenue Schedule	221
Expenditure Schedule	229
Schedule of Interfund Transfers	231
Tax Levy/Tax Rate	232
Schedule of Authorized Positions	233
Debt Service Schedules	250
Schedule of Carryover Funding	255
Schedule of Funded Supplemental Requests	259
Vehicle Replacement Schedule	261
Glossary	262

City of Avondale
 Finance and Budget Department
 11465 W. Civic Center Drive, #250
 Avondale, AZ 85323-6807
 (623) 333-2000

Organization Chart



Management Staff

Charles McClendon, City Manager

David Fitzhugh, Assistant City Manager

Rogene Hill, Assistant City Manager

Department Heads

Carmen Martinez, City Clerk

Sue McDermott, City Engineer

Richard Lynch, City Judge

Pier Simeri, Community Relations Director

Brian Berndt, Development Services Director

Janet Stewart, Field Operations Director

Kevin Artz, Finance and Budget Director

Paul Adams, Fire Chief

Cherlene R. Penilla, Human Resources Director

Kevin Hinderleider, Information Technology Director

Gina Montes, Neighborhood/Family Services Director

Dan Davis, Parks, Recreation & Libraries Director

Kevin Kotsur, Police Chief

Wayne Janis, Water Resources Director

Mission Statement

Serving the Citizens of Avondale
Building Community...Celebrating Diversity...Fostering Pride

Our Values

Integrity

- Honesty
- Respect for Others
- Dedication to Do the "Right Thing"

Communication

- Listening
- Inclusive
- Timely
- Diversified
- Internal and External

Customer Service

- Quality
- Timely
- Extra Mile
- Beyond Expectations
- Professional and Polite

Innovation and Creativity

- Pioneering Innovation
- Risk Taking
- "Outside the Box"
- Creativity

We Value our Culture and History.

United to Serve...Unidos Para Servir.



Avondale City Council FY 2009-2010

Avondale operates under the Council-Manager form of government in accordance with its Charter. Legislative authority is vested in a seven-member City Council consisting of a Mayor and six council members elected at large for a term of four years. The Mayor and Council appoint the City Manager and such other officers deemed necessary and proper for the orderly government and administration of the affairs of the City, as prescribed by the constitution and applicable laws, and ordinances.



Mayor Marie Lopez Rogers

Served on City Council since January 1996; as Vice-Mayor until Dec. 2003; re-elected in November 2003; appointed Mayor in January 2006; elected Mayor in September 2007
Term expires: December 31, 2011

CITY/REGIONAL COMMITTEES:

- Contributions Assistance Program Council Subcommittee
- Served on the City Planning and Zoning Commission & Housing Code Task Force
- League of Arizona Cities & Towns, Executive Committee; Distinguished Service Award
 - Arizona Women in Municipal Government, Ex-Officio President
- Governor's Military Affairs Commission & statewide Youth Development Task Force

- Attorney General's Latino Community Justice Council, Member
- Maricopa Association of Governments
 - Regional Council, Executive Committee
 - Regional Council, Member
 - Transportation Policy Committee, Vice Chair
 - Youth Policy Committee, Former Chair
 - Human Service Coordinating Committee, Former Chair
- Leadership West, Member and Former Board of Directors
- WESTMARC Executive Committee & Board of Directors, Member
- Luke West Valley Council, Member
- Maricopa County El Rio Project, Executive Committee Member
- Southwest Valley Chamber of Commerce, Past Chair
- Southwest Valley START Transit Assessment and Review Team, Chair
- Estrella Mountain Community College/Southwest Skill Center Advisory Board, Member
- Valley Metro/Regional Public Transportation Authority, Former Member
- Hispanic Leadership Forum del Oeste, Board of Directors, Member

NATIONAL COMMITTEES:

- National League of Cities (NLC)
- NLC Board of Directors, Former Member
- NLC's Hispanic Elected Local Officials (HELO), Past President
- NLC's Women in Municipal Government (WIMG), Past President
- NLC's Advisory Council, Member
- National Association of Latino Elected Officials (NALEO), Member

PERSONAL:

- Recipient of numerous awards and recognitions
- Married; three children, six grandchildren.
- A native of Arizona, raised in Avondale
- Her general interests include social work, public service, reading and NASCAR!



Vice Mayor Ken Weise

Appointed to the City Council, January 2006
 Elected in September 2007
 Term Expires: December 31, 2011

REGIONAL/CITY COMMITTEE:

- Member, Board, Commission & Committee Interview Council Subcommittee
- Chair, Western Maricopa Enterprise Zone (WMEZ) Commission
- Charter Review Committee
- Citizens Police Academy
- Council Ambassador to Litchfield Elementary School District

EDUCATION & EMPLOYMENT

- Director of Corporate Contacts at Peak Supply
- Attended Moraine Valley College in Illinois studying business administration

PERSONAL:

- Married; two daughters
- Fourteen year resident of the City and resident of Arizona since 1986
- Board of Directors, Trinity Lutheran Church

Councilmember Jim Buster

Elected November 2005
 Term expires December 31, 2009

CITY/REGIONAL COMMITTEES:

- Contributions Assistance Program Council Subcommittee
- Member, Avondale Charter Review Committee
- Council Ambassador to Pendergast Elementary School District

EDUCATION & EMPLOYMENT:

- Bachelor of Arts, Journalism, University of Arizona
- Employment: Director of Legislative Affairs, Arizona Department of Environmental Quality
- Appointed to Yuma County Board of Supervisors, 1997-1998
- State Senator representing Yuma and La Paz Counties, 1991-1997
- Mayor of Yuma, 1986-1990
- Past Member, Arizona Housing Commission



PERSONAL:

- Married; daughter at home; son in the US Navy
- Resident of Avondale for ten years
- General Interests: family, church activities, weight lifting, singing and baseball fan

Councilmember Jason Earp

Appointed to the City Council December 31, 2008
Term expires December 31, 2009

CITY/REGIONAL COMMITTEES:

- City Councilmember from January 2004 to December 2007
- Member, National League of Cities
- Council Ambassador to Avondale Elementary School District
- Past Member, City Council Contributions Assistance Program Subcommittee
- Past Member, START Committee

EDUCATION & EMPLOYMENT

- Public Works Director, City of Tolleson
- Master of Organization Management, University of Phoenix
- Bachelor of Science in Business Administration, University of Arizona
- Graduate of Aga Fria Union High School

COMMUNITY/PROFESSIONAL INVOLVEMENT

- Vice President, Hispanic Leadership Forum del Oeste
- Avondale Little League Coach
- Leadership West, Class 6
- Keeping Excellence in Youth Support (KEYS), former counselor

PERSONAL:

- Native and lifelong resident of Avondale
- Married with two sons and one daughter





Councilmember Stephanie Karlin

First elected Nov. 1999; re-elected September 2007
Term expires December 31, 2011

CITY/REGIONAL COMMITTEES:

- Contributions Assistance Program Council Subcommittee Member
- Board, Commission, & Committee Interview, Council Subcommittee Member
- Served as City Councilmember from January 2000 to January 2003
- Executive Board Member El Rio Project, Maricopa County Flood District
- Designated Member, Southwest Superfund Project, ADEQ
- Council Ambassador to Littleton Elementary School District
- Arizona Town Hall Member

NATIONAL COMMITTEES:

- National League of Cities
 - Energy, Environment and National Resources Committee, Member
 - Public Safety and Crime Prevention Committee, Member
 - Women in Municipal Government (WIMG), Past Member
 - Hispanic Elected Local Officials (HELO), Past Member

EDUCATION & EMPLOYMENT:

- B.S. in Public Health
- Registered Environmental Health Specialist

PERSONAL:

- Married with one daughter
- Avondale resident for 19 years; Arizona resident for 36 years
- General interest/hobbies: Ethnobotany, crossword puzzles, archaeology, art, music, and reading

Councilmember Jim McDonald

Elected September 2007
Term expires December 31, 2011

CITY/REGIONAL COMMITTEES

- Valley Metro/RPTA Board, Member
- Past Chair, Parks and Recreation Advisory Board
- Chair, Risk Management Trust Fund Board
- Past Avondale Representative, Citizens Traffic Oversight Committee
- Council Ambassador to Agua Fria Union High School District

EDUCATION & EMPLOYMENT:

- Financial Advisor, Edward Jones Investments
- Associates degree, DeVry Institute of Technology

PERSONAL

- Married with two children
- Arizona native; Avondale resident for 4 years
- General interests: Outdoor activities, 4 wheeling, camping and hiking, and golf



Councilmember Frank Scott

Elected November 2005
Term Expires: December 31, 2009

CITY/REGIONAL COMMITTEES:

- Member, Board, Commission & Committee Interview Council Subcommittee
- Avondale representative, Maricopa County Human Service Department Community Services Commission
- Avondale representative, Southwest Valley Chamber of Commerce Board of Directors
- Chair, Southwest Valley Chamber of Commerce Business Retention & Tourism (BRATS) Committee
- Board Member, Southwest Community Network
- Board Member, Southwest Lending Closet
- Council Ambassador to Tolleson Union High School District

EDUCATION & EMPLOYMENT

- Avondale business owner since 1979
- College level courses at ASU-West, NAU, and the Maricopa Community College District

PERSONAL:

- Married; two children
- Resident of Avondale since 1974

Community Profile

LOCATION

- Nestled at the base of the scenic Estrella Mountains where the Agua Fria and Gila Rivers meet, Avondale is located along the Interstate 10 corridor, and just a 15-minute commute from the heart of Phoenix. Avondale's freeway development sites are premium locations in the metro area for new stores, restaurants, hotels, offices and business parks.
- Nearly 2.2 million potential customers are within a 30-minute radius, and the Phoenix valley wide population is over 4 million.
- The City of Avondale is an ideal transportation hub. Bisected by Interstate 10 and bordered by the 101 Freeway, Avondale's daily traffic counts are over 182,000 along I-10 and over 127,000 along the 101.
- In 2007, the Arizona Realty professionals of the Urban Land Institute voted 99th Ave and McDowell Rd as one of the Top 10 Hottest Intersections in the Valley, noting its convenient access to Interstate 10 and Loop 101 and over 1.5 million sq. ft. of retail and restaurant space.

COMMUNITY

- Over the last decade, population growth took place at a rate of over 120%, making the city one of the fastest-growing areas in Maricopa County. Over that same period of time, housing starts grew more than 700%.
- The current population is over 76,000 residents and is projected to rise to 123,000 by 2020.
- Avondale has made substantial investments into community amenities including the Civic Center Library, a \$6.1 million, 31,000 sq. ft. facility, located within the Civic Center campus as well as a new two-story, 12,500 sq. ft. library branch on Western Avenue in Old Town Avondale. The City has partnered with American Sports Centers (ASC) to construct an 83,000 SF multi purpose indoor recreation center. ASC will provide volleyball, basketball, indoor soccer space, and office and meeting space.



Community Profile

QUALITY OF LIFE

- The quality of life and the variety of cultural, economic, geographic and educational advantages in the area provides a progressive atmosphere rich in resources and opportunity. Avondale and its environs offer numerous recreational activities, an array of dining and entertainment venues, as well as housing to suit any budget.
- Hundreds of thousands of visitors come to Avondale yearly to experience all types of national sporting events. Avondale is home to Phoenix International Raceway (PIR), which hosts two NASCAR races annually. Avondale is also less than 5 miles away from the University of Phoenix Stadium – home to the Arizona Cardinals, and the Jobing.com Arena – home to the Phoenix Coyotes NHL hockey team. On two borders of Avondale are two Spring Training baseball facilities - home to the Chicago White Sox, Los Angeles Dodgers, Cleveland Indians and Cincinnati Reds. Two other spring training facilities are located within 10 miles of Avondale.
- Unique to the City are the three rivers that traverse it- the Gila, Salt and Agua Fria Rivers. Avondale's award winning Wetlands project, assures the City an adequate water supply for the next 100 years. Avondale is the first West Valley city to achieve this milestone.
- For nature lovers, Avondale offers wildlife viewing, hiking, biking and trail running opportunities on the developing Tres Rios Recreation Corridor and Maricopa County's Estrella Mountain Regional Park, which is located at the base of the Estrellas.
- Opportunities to excel in education are boundless – Avondale is home to Estrella Mountain Community College, Rio@Avondale Learning Center and Universal Technical Institute. Estrella Mountain College currently has annual enrollment of approximately 8,000 students, projected to grow to more than 20,000 students in the next 15-20 years.
- Public safety is a priority in our community, as evidenced by the state-of-the-art public safety facility that opened in 2000 and the Avondale Civic Center that opened in December 2003. The Civic Center provides a one-stop-shop government center complex to serve residents. Located on a 60-acre parcel along Avondale Boulevard, just south of Van Buren Street, the Avondale Civic Center houses the new City Hall, a police administration building and a municipal court building. This development serves as the cornerstone for the Avondale Boulevard business corridor.



Community Profile

BUSINESS ENVIRONMENT

- Avondale, located adjacent to Phoenix, is home to one of the fastest-growing labor forces in the US, consisting of more than a half a million people. The workforce in Avondale is young, educated, and skilled, consisting of over 38,000 workers and a median age of 30.



- Excellent accessibility to suppliers, customers, and other markets through Phoenix Sky Harbor Airport, with over 700,000 annual takeoffs and landings, and Phoenix-Goodyear Airport, located on Avondale's Western boundary.
- New developments for shopping, restaurants, fine hotels and other commercial ventures include multiple retail power centers, including Gateway Pavilions, Coldwater Plaza, Gateway Crossing and Alameda Crossing. The Hilton Garden Inn and Homewood Suites, located off of Interstate 10 and Avondale Boulevard, will be joined by a Cambria Suites Hotel in the near future.
- Avondale has high visibility frontage on the South and North of the I-10 interstate available for immediate quality development.

HISTORICAL SIGNIFICANCE

- Like the Pima and Papago Indians who were on the land before them, the first white settlers near the Salt River and the Gila River confluence were farmers. These settlers were drawn into the area as a result of the Desert Land Act of 1877. Enticed by the offer of 640 acres of land for development of irrigation systems on the property, and by the small purchase price of the land, a substantial number of settlers made their way to this area 15 miles west of Phoenix.



- Billy Moore was one of the first settlers in this area. He had quite a colorful career and sordid past before he arrived, as a known member of Quantrell's Raiders and a friend of Frank and Jessie James. It is rumored that he slept with a sharp machete under his bed, and was known to place a gun in front of himself on the counter when any desperados came into his store. He was a strong, tough man who was once wounded in a fight and was found dying in the desert by a Native American woman who nursed him back to life and later became his wife. In the late 1860's, Moore, established the Coldwater freight station on the west edge of the Agua Fria River, Spanish for Cold Water. A nearby ranch named, "Avondale Ranch," is where the city later took its name.

- Billy built an adobe storefront, a home, converted the cold spring he discovered into a well, and served the westward newcomers. As the homesteaders settled on land in the vicinity, Billy expanded his shop into a stage shop and post office. Conveniently located on the main wagon route to California, the station came to be known as Coldwater River Crossing by those who traveled through and the pioneers who carved out a community there.
- Billy's entrepreneurial drive led him to become the town postmaster, tavern owner, storekeeper, and rancher. When the railroad came through, the post office was moved and the name was changed,

Community Profile

this event marked the decline of Billy's influence. Reportedly he lost his position as Postmaster, because he violated postal regulations, which prohibited the dispensing of alcohol from the same building that housed a post office. Billy's influence declined and he lived out the rest of 94 years at his store in relative quiet.

- The little town of Cashion, Arizona is now part of the City of Avondale by virtue of annexation. Cashion, named after James Angus Cashion, consisted of a post office, a gas station, a general store, and a bar and pool hall. For a brief period, ostriches were raised for their feathers and their plumage was used to decorate ladies hats and gowns.
- By 1940, lots were being sold for \$50. Migrant farm workers flocked in from dust bowls and colder Midwest areas; they lived in tents, under trees and under bridges. The government built a migrant camp at the corner of Dysart Road and Van Buren Street, which provided large bathhouses with showers, latrines, washbasins, and plenty of hot and cold water for the newcomers.
- With the establishment of Luke Air Force Base in 1941 and several manpower cutbacks as a result of new agricultural machinery, the area began a transition from a major agricultural focus to a mixture of farming and industrial, commercial, and service activities. The opening of the Goodyear Aerospace Plant in 1949 further solidified this transition. The continuation of this trend has occurred largely as a result of Avondale's several transportation links, including Interstate 10, Loop 101, and many railroad and air options.

Miscellaneous Statistics

Snapshot of Avondale

Date of Incorporation	December 13, 1946
Form of Government	Council/Manager
Projected 2009 Population	76,000
Projected 2030 population	123,000
Median Home Value	\$155,000
Average Household Income	\$72,024/yr
Median Household Income.....	\$62,348/yr
City Budget FY 2009-2010	\$224,242,390
Number of Employees (FTE)	504
Area in Square Miles.....	44.9
Miles of Streets.....	288

Facilities and Services

Culture and Recreation

Community Centers.....	1
Parks	13
Park Acreage	265
Ramadas.....	16
Ball Fields.....	8
Basketball Courts	12
Volleyball Courts	3
Tennis Courts	2
Dog Park.....	1

Police Protection

Number of Stations	1
Number of Sub Stations.....	2
Number of Beat Offices	4
Number of Police Personnel and Officers	165.8
Number of Patrol Vehicles.....	92

Fire Protection

Number of Stations... ..	3
Number of Fire Personnel	58
Number of Calls Answered Yearly	5,800

Sewage System

Miles of Sanitary Sewers.....	230
Number of Service Connections.....	20,500

Water Systems

Miles of Water Mains	293
Number of Service Connections.....	22,683
Daily Average Consumption in Gallons	11,850,000
Maximum Storage Capacity of Plant in Gallons.....	11,750,000

Miscellaneous Statistics

Facilities and Services Within the Community

Education

Number of Elementary Schools.....	10
Number of Junior High Schools	2
Number of Secondary Schools.....	4
Number of Community Colleges	1
Number of Technical/Trade Schools.....	1

Major Employers (100+ Employees)

- Agua Fria School District
- Avondale Dodge, Chrysler/Jeep
- Avondale Elementary School District
- Avondale Nissan
- Baker Concrete Construction
- City of Avondale
- Costco Wholesale
- Estrella Mountain Community College
- Food City
- Fry's Food and Drug Store
- Home Depot
- Litchfield Elementary School District
- Littleton School District 65
- Phoenix International Raceway
- Royal Sun West Care Center
- Sam's Club
- SunBridge Estrella Care Center
- Tolleson Union High School District
- Universal Technical Institute
- Wal-Mart Stores

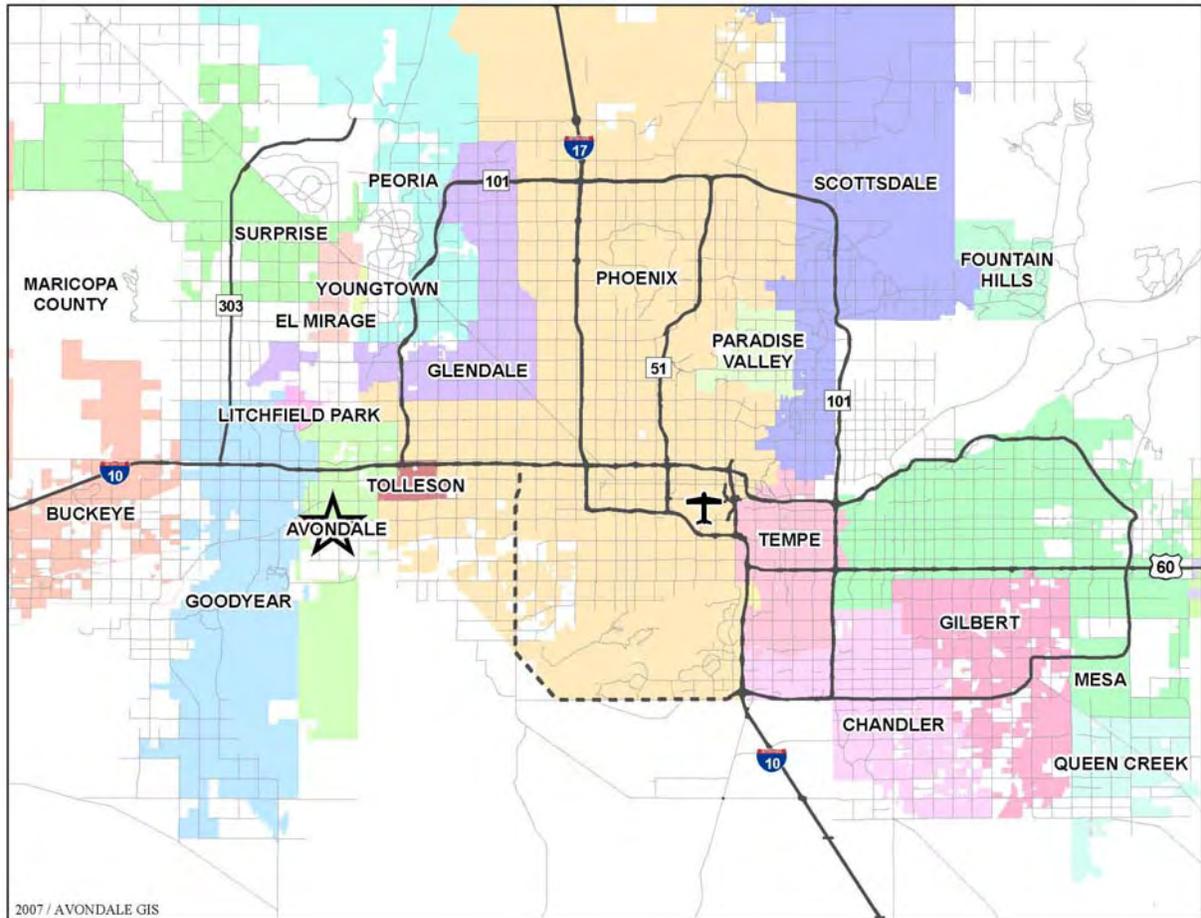
Other Avondale Employers

- Century 21 Metro Alliance
- Field Lining Systems, Inc.
- Cemex
- Gateway Chevrolet

Avondale Landmarks

- Phoenix International Raceway
- Estrella Mountain Community College

Greater Phoenix Communities



This Page Intentionally Left Blank

Budget Message



To the Honorable Mayor and Council:

I submit to you the proposed Annual Budget for the City of Avondale for fiscal year 2009-2010.

This budget proposal reflects continued economic contraction for the coming fiscal year with no growth in revenues. City staff has identified several cost cutting measures to match operational costs to the available resources. While the overall operating budget has been reduced, progress continues on achievement of the Council's goals and objectives. The budget as planned includes funding for continued development of the City Center to include the sport center construction and the required infrastructure.

Fiscal Year 2009-2010 Budget Summary

The total recommended budget for FY 2009-2010 is \$224,242,390. Most funds will require close monitoring this year, should revenues decline further, but overall ongoing operations are fully funded with projected revenues or reserves. A few supplemental requests were added this year including increased costs associated with new technology, new infrastructure and public safety communication systems. Operating and capital expenditures have been prioritized to advance the goals and objectives established by the City Council.

Total general fund expenditures and transfers out for fiscal year 2009-2010 are projected to be \$57,450,910. This is a 4.4% decrease from the previous year. Included in these costs is \$3 million for contingency. Transfers out of the general fund include \$10.4 million for capital projects in the parks/recreation, fire capital and street construction funds. The end of fiscal year fund balance is projected to be \$10.4 million. This is a decline of approximately \$13.2 million from the previous year. This fund balance is equivalent to 24% percent of the projected fiscal year general fund revenues and about two months of general fund expenditures which should provide adequate coverage barring any other legislative or economic impacts.

Capital expenditures, including enterprise fund projects and transfers for debt service for the fiscal year 2009-2010, are estimated at \$112,092,060. The capital improvement plan presented incorporates a diverse financing plan. The plan maximizes the use of development fees, bonds, grants, operating transfers and other intergovernmental cost sharing agreements that provide a balanced distribution of costs. The plan includes funding in the form of transfers from the general fund and enterprise funds that ensure current residents contribute to the many projects that relate to improving existing infrastructure. This year, additional general fund transfers are programmed to ensure that Council's priority City Center project is completed.

The Budget Process

Each year the budget process begins with the forecast of revenues for the coming fiscal year, followed by the departmental budget preparation stage. The downward trend in the economy still has not reversed itself, which led City management to take proactive steps to begin a budget reduction process to ensure financial stability for this year and next fiscal year.

Budget Saving Measures – mid year reductions to the 2008-2009 fiscal year budget and reductions to the 2009-2010 base budget included the following items and estimated savings:

- Eliminate 36 positions citywide - \$1,072,670
- Reduce Contributions Assistance Program \$65,000
- Eliminate Neighborhood Traffic Mitigation Program - \$200,000
- Defer hiring of 15 fire staff for NW PS Facility \$1.1M
- Decreases in overtime - \$40,950
- Reduce camera traffic enforcement contract budget \$80,000
- Reduce printer/copy charges - \$34,040
- Reduce Risk Management Charges - \$102,110
- Reduce Vehicle/Equip. Maintenance Charges - \$358,070
- Defer replacement fund contributions
 - \$829,720 IT
 - \$1,320,070 Vehicle/Equipment
- Reduce transfers to grant funds \$163,280
- Sax Tax Rebate Agreement Payoffs - \$4,000,000
- Additional Position Eliminations - \$230,000
 - Automotive Mechanic
 - Senior Equipment Operator (2)
 - Maintenance Worker
- Line item reductions - \$138,130

Overall, the FY 2009-2010 budget was reduced across all funds in the amount of \$9.7 million. A listing of the positions eliminated through the budget process is detailed in the budget summary section of this document. Departments have been asked to continue to examine areas within their programs for increased efficiencies. As the economy improves, all programs will be re-evaluated to determine the need for future funding.

For a second year, the budget has been reduced to account for the final payments of various development agreements that have reached their term or maximum reimbursement. This has allowed us to reallocate funding to avoid further program cuts. Over the last two years, the payment of sales tax rebates to developers has been reduced by over \$5 million.

Staff has maintained a conservative approach with regard to setting the FY 2009-2010 ongoing revenue base to help ensure that the City can weather any economic situation. This base will be evaluated each year as changes occur in our local revenue base and as Avondale's share of State revenues changes with population or legislative adjustments.

The management review of the budget has been an ongoing process which has incorporated feedback from the community throughout the fiscal year. Citizen involvement and input continues to play a prominent role in the budget process.

Community Participation

The budget process this year included the fourth annual Resident Appreciation Night in September, an event that not only showcased the City's many programs and services and the opening of the new Sam Garcia Library, but also sought to solicit input from residents regarding their top priorities. This event proved once again to be a success, with several hundred residents attending to voice their opinions, concerns and ideas.

Citizens were invited to town hall meetings to discuss planned adjustments to water, wastewater and sanitation rates. Citizens were given the opportunity to see the impact of the rates adjustments to their own monthly bills.

The City's capital improvement plan process provides for citizen involvement through the Citizen's Capital Improvement Plan (CIP) committee. The committee was convened in February when it conducted its annual review of the capital infrastructure projects planned over the next ten years. The committee was also provided an update on the status of current year projects. Additionally, this committee provides citizen oversight for the 0.5% dedicated sales tax revenue approved by the voters in 2001 and the 0.5% sales tax for public safety approved by the voters in September of 2003.

Council Goals

The following is a summary of the goals and objectives developed by the Council for the coming fiscal year.

Strategic Goals

Goal: Community & Economic Development

Strive to make Avondale an attractive investment opportunity for retail, commercial, office and light industrial development and ensure that all development in the community meets quality standards.

- Focus on the development of the City Center to attract future investment to the area
- Maintain established standards for home construction (lot sizes, infrastructure, phasing)
- Build and diversify the employment base, with an emphasis on attracting companies that are major employers

Goal: Community Involvement

Encourage effective coordination and involvement with community groups and other levels of government; promote community involvement among residents.

- Place major special events on temporary hold and instead provide smaller, cost effective activities and events for the community, exploring partnerships to keep costs low
- Continue Resident Appreciation Night
- Continue to support youth programming, particularly through the efforts of the Avondale Youth Advisory Commission

Operational Goals**Goal: Financial Stability**

Ensure long-term financial stability of the City. Maintain the fund balance, contingency reserves, and service levels to ensure efficient operations.

- Develop long range funding plans for public safety
- No new positions or salary increases for FY10
- Maintain the Intergovernmental Affairs program to protect Avondale's interests at the state and federal levels

Goal: Quality of Life

Provide quality of life options and opportunities in the community.

- Promote functional art as part of Avondale's public arts program
- Housing is a priority
 - Address foreclosures by developing strategies to absorb excess housing inventory
 - Focus efforts on housing rehabilitation to bring housing stock up to market standards
 - Encourage programs and community involvement/leadership to promote stable neighborhoods
- Develop strategies to expand educational options and opportunities in Avondale

Goal: Public Safety

Improve public safety in the community.

- Maintain sworn staffing levels in Police and Fire departments
- Develop strategies to reduce crime
- Develop operational improvements to make the best use of existing police staff (including photo enforcement)

Goal: Environmental Leadership

Meet, and wherever possible, exceed regulations pertaining to water conservation, air-quality and storm water management.

- Utilize environmentally-sound ideas/programs that realize cost savings or are revenue neutral
- Ensure adequate ongoing funding of the city's water/sewer enterprises to maintain high federal/state standards pertaining to water quality and conservation, and public health and safety
- Explore the integration of green technology into city operations wherever feasible; seek ways to attract private sector projects involved in green initiatives

Goal: Staff Retention

Encourage recruitment and retention of quality and diverse staff and improve administrative capacity.

- Continue Green Friday program and other flexible schedules wherever possible

Goal: Transportation Management

Optimize multi-modal transportation and traffic flow in the community.

- Represent Avondale's interests at MAG, RPTA, ADOT, and the federal level
- Develop consensus among council members on Avondale's position related to the SR801

- (freeway v. parkway and alignment)
- Actively engage in seeking funding for infrastructure projects as part of any federal stimulus package

The achievement of these goals is incorporated within the departmental budgets, the objectives established for the coming year and they are reflected in the departmental summaries in this document. Staff will continue to provide quality services and look for efficiencies to ensure Avondale residents will see continued improvement in their community. This budget, while pared down from the prior year, ensures that essential services are funded.

Acknowledgements

I would like to thank Department Directors and their team members who exhibited impressive leadership through their hard work in developing a fiscally sound budget, which allows the City to continue providing a high level of service to citizens, and ensures Avondale's future as a thriving and prospering community. I would also like to recognize the involvement of the Citizens of Avondale for their participation in public processes, and the CIP Committee for its review and input into the ten-year CIP Plan. Finally, I would like to recognize the Finance & Budget Department for their excellent work in preparing this document.

Sincerely,



Charles P. McClendon
City Manager

This Page Intentionally Left Blank

Projection of Financial Condition by Fund Group

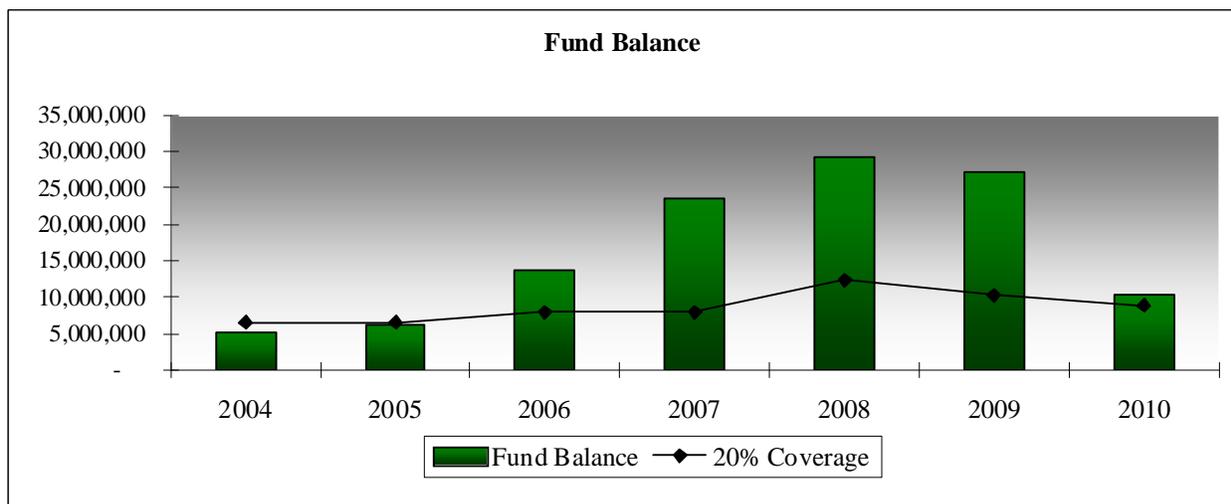
Fiscal Year 2009-10

Fund Group	June 30, 2009 Estimated Fund Balance	2009-2010 Estimated Revenue	2009-2010 Estimated Expenditures	Transfers In	Transfers Out	June 30, 2010 Estimated Fund Balance
General Fund	23,619,116	44,278,930	45,681,140	0	11,769,770	10,447,136
Special Revenue	11,408,661	26,772,400	23,998,150	820,270	7,441,950	7,561,231
Capital Projects	42,816,574	37,497,780	79,049,650	10,900,000	1,148,370	11,016,334
Debt Service	10,021,614	5,311,350	15,362,480	7,489,820	0	7,460,304
Enterprise	61,680,092	27,732,090	55,899,830	1,957,720	807,720	34,662,352
Internal Service	2,114,103	4,181,970	4,251,140	0	0	2,044,933
Total All Funds	151,660,160	145,774,520	224,242,390	21,167,810	21,167,810	73,192,290

City Funds and Fund Balance Information

General Fund: The general fund is the City's primary operating fund. It accounts for all financial resources except those required to be accounted for in other funds.

The end of fiscal year fund balance is projected to be \$10,447,136, or approximately 24% of the projected fiscal year's general fund revenue. This is in accordance with the City policy of retaining 20% of General Fund revenues for fund balance. The decrease in the fund balance will be the result of the new City Center sports facility.



Projection of Financial Condition by Fund Group

Fiscal Year 2009-10

Special Revenue Funds: The special revenue funds account for the proceeds of specific revenue sources, other than major capital projects, legally restricted to expenditures for specific purposes.

We are anticipating receiving Federal Grant funding this fiscal year. The City has applied for a large portion of the stimulus funding provided by the Federal government to local government projects.

Capital Projects Funds: The capital projects funds account for resources to be used for the acquisition or construction of capital facilities, equipment and infrastructure other than those financed by the enterprise funds.

The ending fund balance is projected to decrease due to the spending of accumulated impact fees and bond proceeds.

Debt Service Funds: The debt service funds account for the accumulation of resources and the payment of general long-term debt principal, interest, and related costs.

There are no significant changes anticipated in fund balance for the debt service funds.

Enterprise Funds: The enterprise funds are used to account for operations (1) that are financed and operated in a manner similar to private business enterprises, where the intent of the City Council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or (2) where the City Council has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The enterprise funds are projected to have a significant decrease in fund balance. This decrease is due to the completion of several major capital projects. These projects are detailed in the capital improvement section of this document.

Internal Service Funds: These funds account for activities and services performed primarily for other organizational units within the City. This includes the Risk Management fund, the Printer – Copier Service fund and the Fleet Services fund.

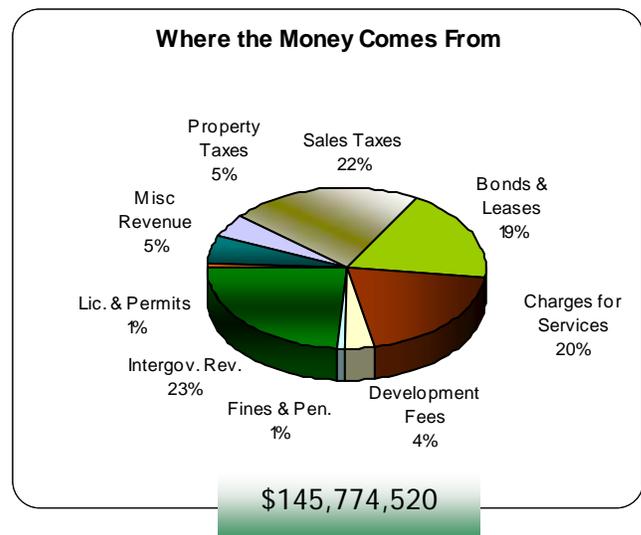
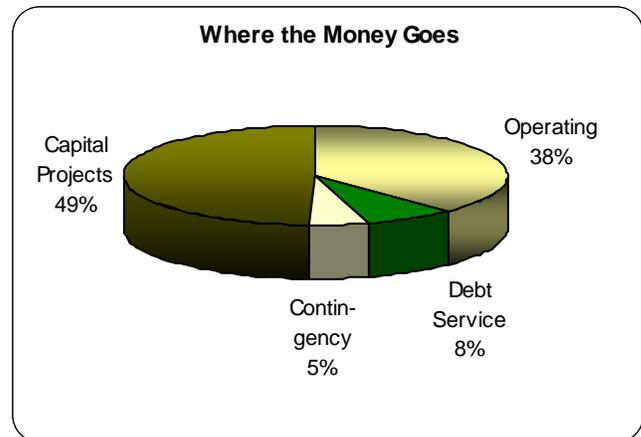
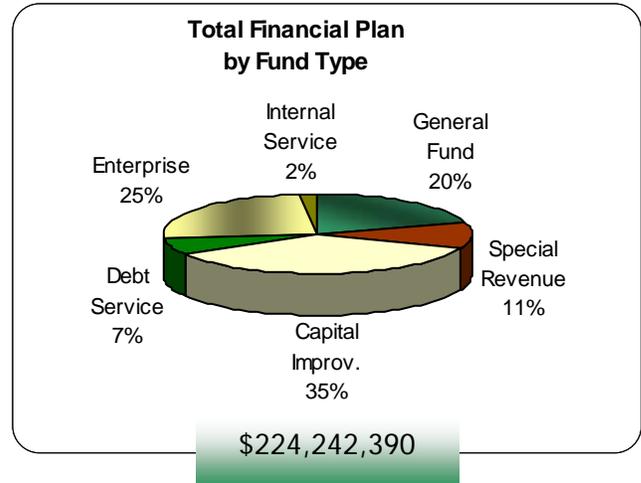
Budget Summary

Fiscal Year 2009-2010

The annual budget for fiscal year 2009-2010 totals \$224,242,390. Approximately 49%, or \$110,943,690 of the budget is for capital projects. This reflects a decrease in capital project funding of about 34%. The major projects are discussed in the capital improvement plan section of this document. The operating budget is \$84,579,430, debt service is \$17,799,740 and contingencies total \$10,919,530. When compared to the prior year budget, there is an overall decrease of 21% which includes reductions in operating budgets of about 4%.

Revenue projections for fiscal year 2009-2010 total \$145,774,520. The financial plan assumes that about \$78 million in fund balance will be used to complete previously funded projects and other one-time expenditures. Local taxes, which include sales and property taxes, make up 27% of total revenues. Intergovernmental revenues, which include all state shared sales tax, income tax, lottery funds, fuel taxes and vehicle fees, comprise about 23% of the total. Licenses and permits include business licenses and building permits, 75% of which is classified as one-time revenue and is not used to fund recurring expenditures. Charges for service include all enterprise fund user fees, recreation user fees and internal service charges. Development fees, at 4% of total revenues, are used to fund capital projects or pay debt service on project bonds. Fines, forfeitures and penalties are one of the smallest revenues sources at one percent and include all court revenues. The remaining 5% includes all other revenues such as interest earnings, landfill fees and contributions. The major revenue categories are discussed in detail later in this section.

The budgeted expenditures include services and programs for the community such as public safety, community and economic development, general government, recreation, street maintenance, and water and sewer services. While most operating costs are accounted for in the general fund, some costs are funded by special revenue funds, such as the Highway User Revenues Fund for streets and traffic maintenance and the dedicated public safety tax for increased police, fire and court services. Enterprise funds are used to account for water, sewer and



Budget Summary

sanitation services. While the enterprise funds will increase slightly to accommodate regulatory and customer service needs, the general fund budget has decreased by 4.4%.

The major expenditures in the operating budget at 49.5% are personal services, which include all salaries and benefits for City staff. Contractual services comprise 42.6% of the operating budget and also include utilities, landfill fees and development agreement obligations. Goods and commodities, small capital purchases and other make up the remaining 7.9%. Assumptions for the fiscal year 2009-2010 expenditure budget include no salary or inflationary adjustments.

With personal services at nearly 50% of the operating budget, staffing is an essential factor in providing services to our citizens. While several positions have been eliminated when compared to last fiscal year, some positions have been added to meet the service needs of the community based on the priorities set by the City Council.

City Staffing

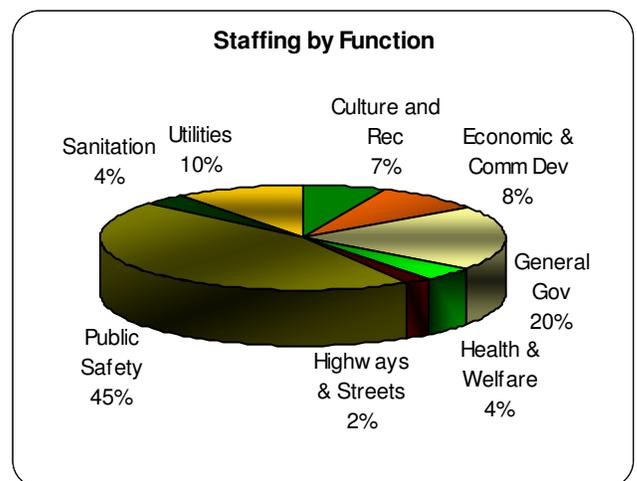
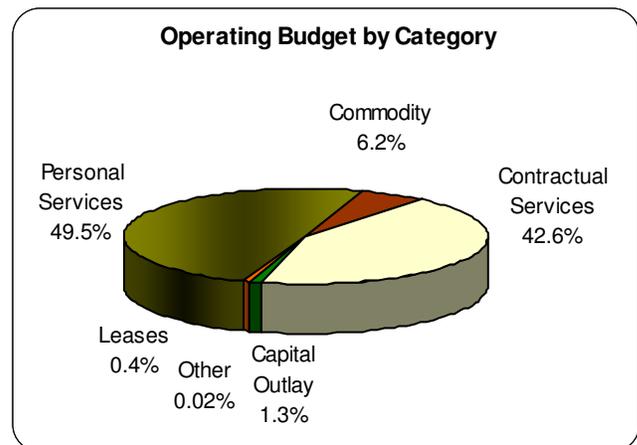
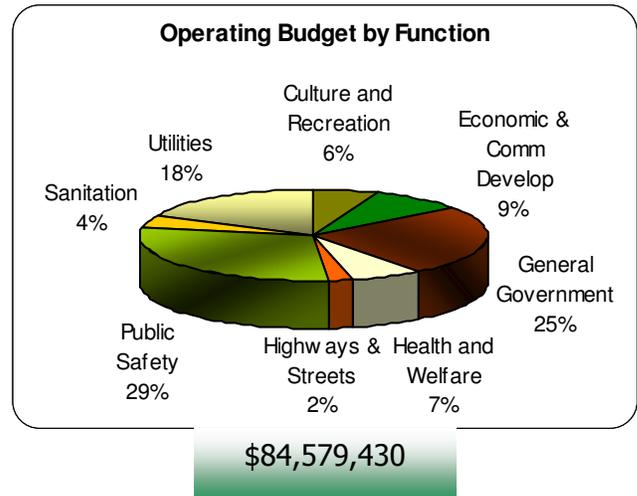
A total of 36 positions have been eliminated this year. Seven (7) full-time equivalents were added in the budget process. Overall, staffing has decreased from 532 positions to 504. A full schedule of all positions by fund and department is included in the schedules section of this book.

Positions Eliminated

IT Help Desk Supervisor	Recreation Coordinator
Equipment Operator	Recreation Specialist
Maintenance Worker (2)	Senior Maintenance Worker (6)
Building Inspector	Parks Supervisor
Planner I	Housing Coordinator
Utility Operator (2)	Administrative Secretary (2)
Accountant	Senior Administrative Clerk
Privilege Tax Auditor	Utility Customer Service Worker (4)
Engineering Inspector	Public Safety Equipment Mechanic
Traffic Engineer	Senior Equipment Operator (2)
Park Ranger	Economic Development Director
Fire Plans Examiner	Automotive Equipment Mechanic

Positions Added

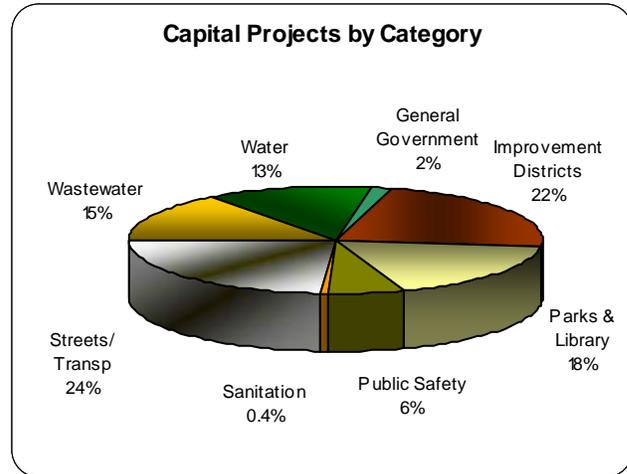
Police Officer (6)	Library Manager
--------------------	-----------------



Budget Summary

Capital Improvement Plan

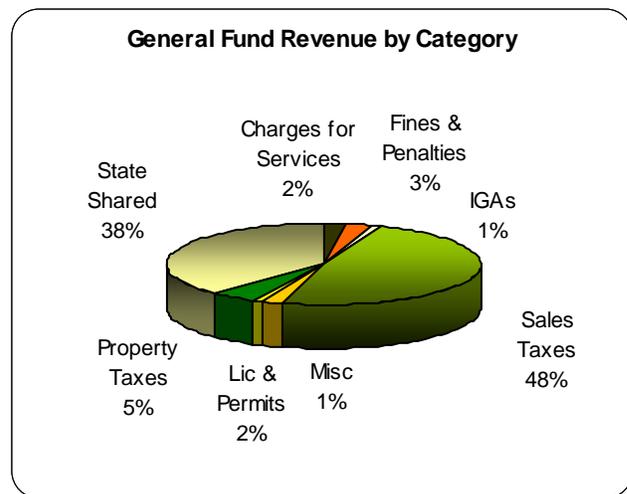
The Capital Improvement Plan (CIP) incorporates a diverse financing plan. The first year of the plan is included in the current fiscal year budget and totals \$112,092,060 including transfers out. Development fees are a major source of funding for the plan. The plan utilizes not only development fees to ensure that new development is paying for costs associated with growth, but also includes operating transfers that allow existing residents to contribute to the many projects that are planned. The financing plan also includes a transfer to the streets, water and wastewater funds from the revenues generated from the dedicated half-cent sales tax. Detailed information for each capital project is included in the capital section.



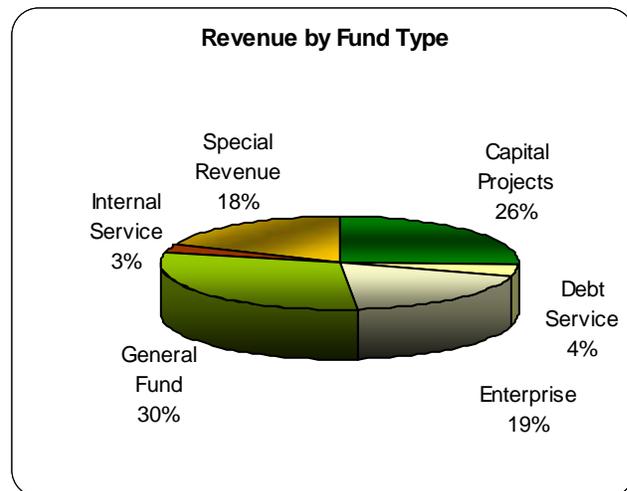
Revenues

Revenue projections are the core of the budget process and are developed early in the process to provide parameters within which base budgets and new requests are evaluated. The assumptions used in developing this year's revenue projections include:

- Inflation at 2.0%, population growth 2% and 500 new homes
- 100% of contracting sales tax deemed one-time revenue source
- 75% of building permits and related fees deemed one-time revenue source



The general fund is the largest source of operating revenue. The estimated revenue for the general fund is \$44,278,930. The following chart shows the total general fund revenues by category. As indicated, local taxes, including sales and property taxes comprise the largest source of general fund revenue at 53%. The following pages show all major operating revenue sources in greater detail. The full revenue schedule is included in the schedules section.



Primary Property Tax

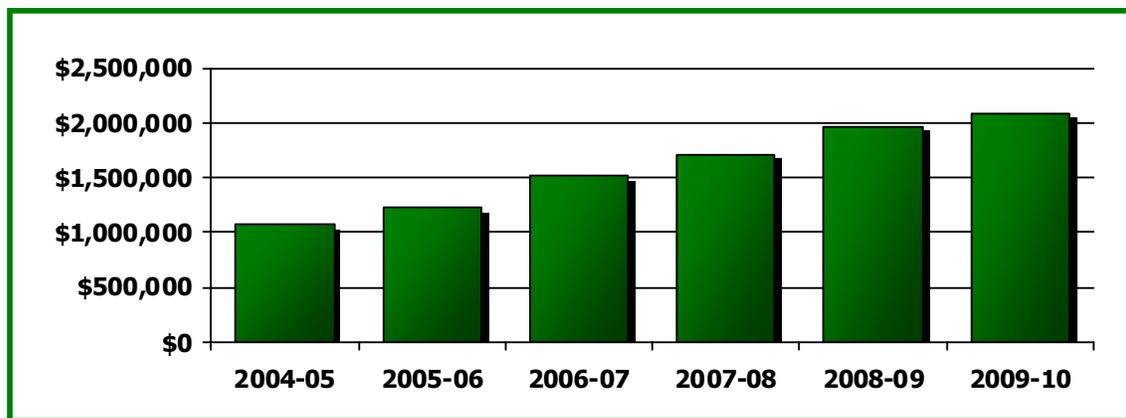
Description The City levies a primary property tax each year on or before the third Monday in August. The levy is based on the assessed value as determined by the Maricopa County Assessor's Office. By State law, the City is limited to a 2% increase over the previous year's levy excluding the assessment for new construction.

Use Primary property taxes are used to fund daily operations. There are currently no restrictions as to usage.

Current Rate Structure \$0.3634 per \$100 of assessed valuation in FY09-10

Assumptions The actual growth in primary assessed property values in Avondale since fiscal year 2008-09 is 8.7%. Due to the 2% limit on property subject to taxation in the prior year, the expected revenues are only 6% higher than the previous year which is primarily due to new construction. The growth trend is expected to slow and possibly decrease over the next few years as the City's development and new home construction activity has declined significantly.

Fiscal Year	Revenue	% Inc. (Dec.)
2004-05	1,078,862	19%
2005-06	1,228,962	14%
2006-07	1,513,742	23%
2007-08	1,713,598	13%
2008-09 estimate	1,969,790	15%
2009-10 projection	2,089,490	6%



City Sales Tax

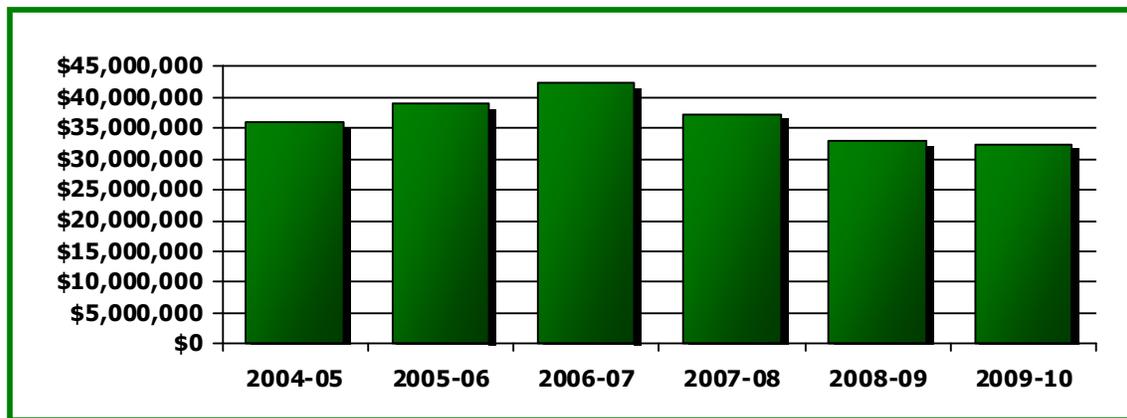
Description The City of Avondale imposes a tax on the sale of merchandise within the limits of the City. A use tax is also in effect for goods brought into and used in the City of Avondale. Effective on July 1, 2001, the City implemented a voter approved sales tax dedicated for capital projects. Avondale voters approved an additional 0.5% to fund public safety which became effective on January 1, 2004. Increases are reflected in the table below.

Use This revenue is the largest source of funds brought into the General Fund for the City. Portions of these proceeds are pledged as security for bond payments due under Municipal Development Corporation agreements. The remaining funds are used to fund daily operations. The sales tax dedicated to capital projects is used to finance street, water and sewer projects either as "pay-as-you-go" funding or through repayment of bonded debt. The public safety tax is used exclusively to fund police, fire and court services.

Current Rate Structure The city charges a tax of 2.5% on all eligible transactions. This excludes any single purchase over \$5,000, which is taxed at 1.5%. This charge is over and above the State and County Sales Tax Rates, which are currently 5.6% and 0.7 % respectively. The City does not participate in the State collection system. The City operates under the model city tax code.

Assumptions A growth rate of -1% is projected for the fiscal year 2009-10. Projections were based on a stable population, minimal development, and declined activity at retail centers reflecting the current economic distress locally and nationally.

Fiscal Year	Revenue	% Inc./(Dec.)
2004-05	35,955,606	57%
2005-06	39,002,660	8%
2006-07	42,289,043	8%
2007-08	37,327,957	(12%)
2008-09 estimate	32,813,450	(12%)
2009-10 projection	32,497,840	(1%)



State Shared Income Tax

Description Cities and towns in Arizona are precluded from imposing an income tax by Arizona state law. In 1972, the voters of Arizona approved the Urban Revenue Sharing program which requires the State to share 15% of income tax revenue with incorporated cities and towns.

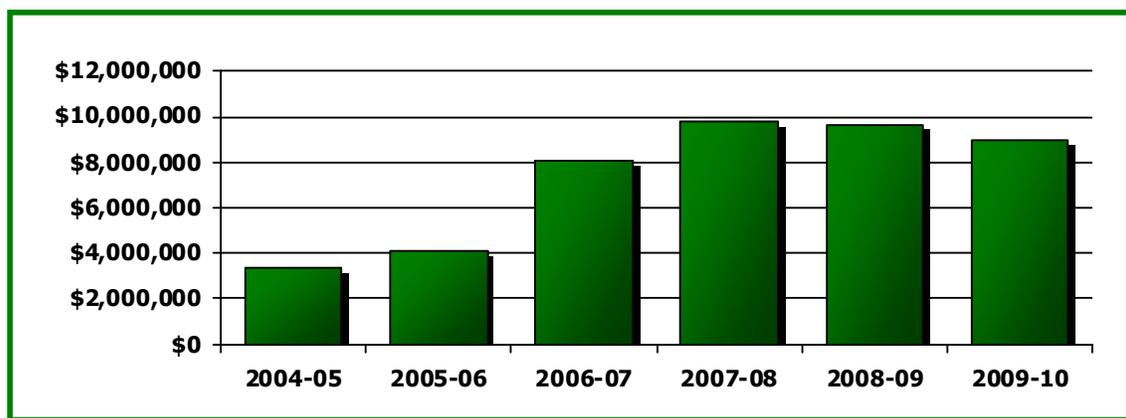
Use May be used for any municipal public purpose. There are no restrictions as to usage for this revenue source.

Current Rate Structure Revenues are based on income taxes collected by the State two years prior. These revenues are distributed to incorporated cities and towns monthly based on population estimates acquired through the most recent census or census survey.

Assumptions This revenue source is based on economic conditions during the year for which the income was taxed and is subject to fluctuations in employment, corporate profits, tax credits and exemptions. This is evident by the declining trend as pictured which shows a statewide decline in personal income and corporate profits.

A 7% decrease in the fiscal year 09-10 distribution is expected, based on income taxes collected by the Arizona Department of Revenue for the 2008 tax year and elimination of a one-time additional distribution from fiscal year 08-09. The distribution after each national Census based on new population figures and is also subject to changes made by the State Legislature.

Fiscal Year	Revenue	% Inc. (Dec.)
2004-05	3,336,656	3%
2005-06	4,100,286	23%
2006-07	8,031,441	96%
2007-08	9,806,105	22%
2008-09 estimate	9,663,510	(1%)
2009-10 projection	8,975,050	(7%)



State Shared Sales Tax

Description Arizona also has a revenue sharing program for state sales tax. Like the local sales tax, the State imposes a tax on the sale of goods and then establishes a distribution base of which 25% is shared with all incorporated cities and towns. The city receives its share of the state sales tax based on population estimates from the most recent U.S Census or Census Survey.

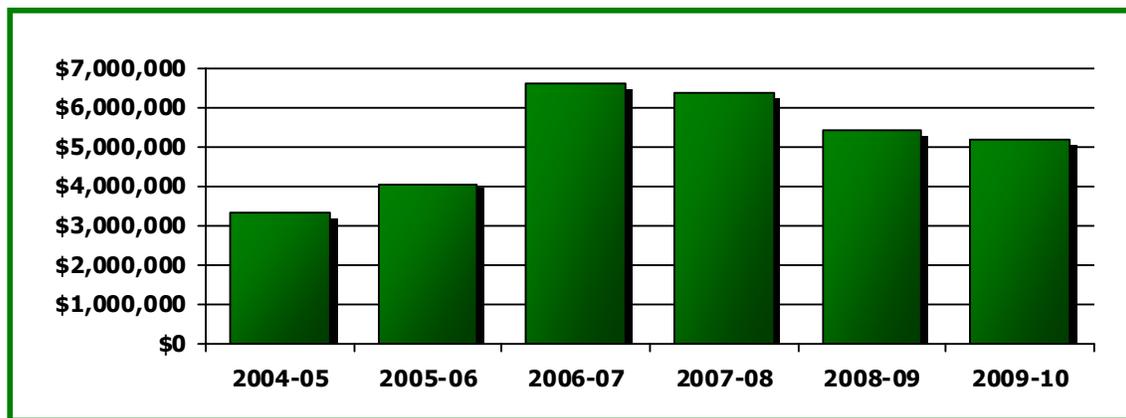
Use May be used for any municipal public purpose. There are no restrictions as to usage for this revenue source.

Current Rate Structure 5.6% state sales tax rate – 25% of distribution base is distributed monthly based on population estimates acquired through the most recent census or census survey.

Assumptions This revenue source is highly dependent on the economy. Consumer confidence, unemployment, interest rates and the general state of the economy are all variables affecting this revenue stream.

A continued decline of 5% from 08-09 is projected. This revenue source is also subject to changes made by the State Legislature.

Fiscal Year	Revenue	% Inc. (Dec.)
2004-05	3,324,212	10%
2005-06	4,055,107	22%
2006-07	6,592,077	63%
2007-08	6,374,091	(3%)
2008-09 estimate	5,415,093	(15%)
2009-10 projection	5,168,710	(5%)



Highway User Fees

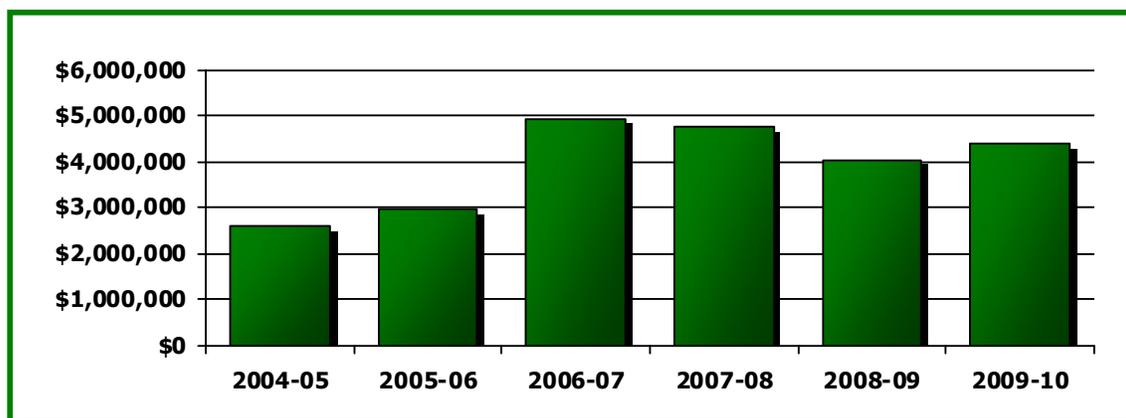
Description The State of Arizona collects various fees and taxes from users of the State's roads and highways. An excise tax is charged on fuel purchases on a per gallon basis. There are also a number of additional transportation related fees/taxes which are distributed through the highway user revenue fund (HURF). These revenues are then distributed by the State to all cities and towns.

Use There is a state constitutional restriction on the use of the highway user revenues, which requires that these funds be used solely for street and highway purposes. Up to one-half of the prior year's distribution may also be used for the retirement of debt issued for street and roadway improvements. Law prohibits use of this funding for traffic law enforcement.

Current Rate Structure Cities and towns receive 27.5% of highway user revenues based on two factors: population estimates acquired through the most recent census or census survey; and gasoline sales within each county.

Assumptions This revenue source is subject to fluctuations in fuel prices and consumer behavior. Due to the weakening of the economy and high fuel prices in 2008, a 15% decline is estimated for the 08-09 fiscal year. With fuel prices dropping and remaining relatively low for now, a 9% growth rate is projected for 09-10.

Fiscal Year	Revenue	% Inc. (Dec.)
2004-05	2,608,891	5%
2005-06	2,952,118	13%
2006-07	4,948,541	68%
2007-08	4,764,909	(5%)
2008-09 estimate	4,044,488	(15%)
2009-10 projection	4,394,010	9%



Development Fees

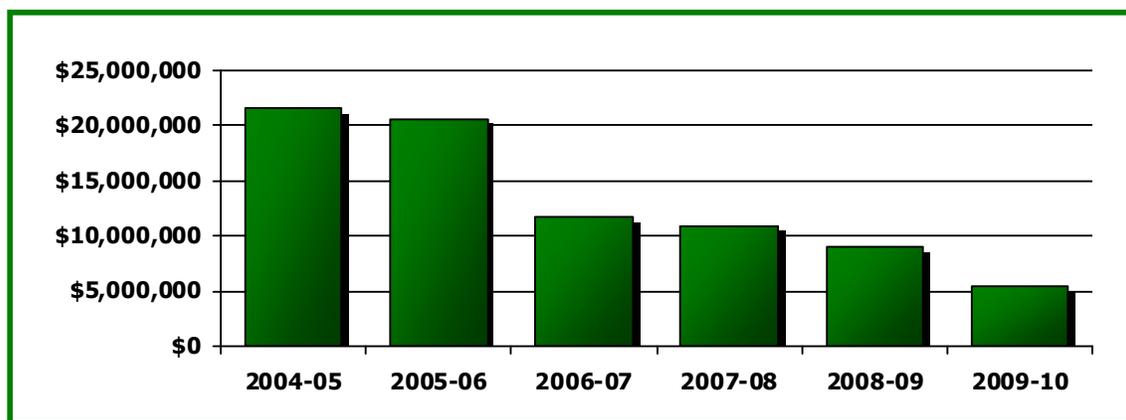
Description As allowable under A.R.S. §9-463.05, the City of Avondale charges a fee for all new construction based on the impact the development will have on City services and infrastructure. The intent is to ensure that growth pays for itself and current residents are not burdened with additional taxes and fees to defray the capital costs of new development. Development fees are collected with each new building permit. The current fees were adopted in March 2006.

Use This revenue is utilized to fund the City's capital improvements related to growth such as expanding wastewater treatment plants, purchasing additional sanitation equipment, constructing new fire stations and widening existing arterial streets. The fees are used either as "pay-as-you-go" funding or to repay debt on bonds. These funds cannot be used for operations.

Current Rate Structure The city charges development fees for water, sewer, libraries, parks and recreation, police, fire, sanitation, transportation and general government projects. With the exception of water and sewer, the fees are assessed on each residential dwelling and on commercial development based on the business type and square footage of the facility. For water and sewer, the fees are based on the anticipated demand the development will have on the City's water and sewer system. This is determined by water meter size using the capacity ratios developed by the American Water Works Association (AWWA).

Assumptions Projections were based on an additional 250 homes being permitted in FY 09-10. Due to the cyclical nature of construction, the City uses an extremely conservative approach to development fee projections.

Fiscal Year	Revenue	% Inc./ (Dec.)
2004-05	21,576,270	(7%)
2005-06	20,641,107	(4%)
2006-07	11,741,044	(43%)
2007-08	10,935,945	(7%)
2008-09 estimate	9,019,500	(18%)
2009-10 projection	5,411,700	(40%)



Water Sales

Description The City of Avondale provides a potable water system to the residences, units and facilities in need of such services.

Use The revenue generated is used to cover the costs of operations, administration, maintenance and replacement of the water treatment and delivery system.

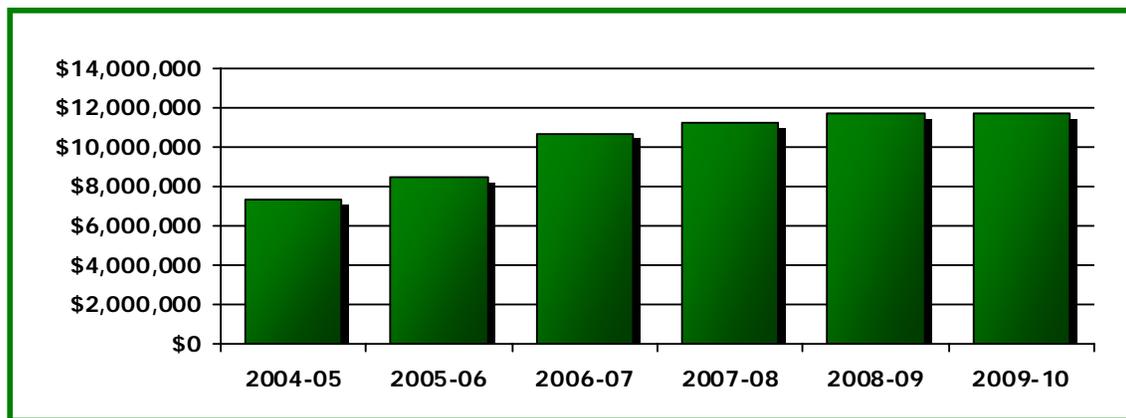
Current Rate Structure

Meter Size-Base Fee all users* - per bill admin fee		\$ 2.60	
3/4" Meter			\$ 7.90
1" Meter			19.90
1 1/2" Meter			31.80
2" Meter			50.90
3" Meter			95.50
4" Meter			159.20
6" Meter			318.50
Hydrant Meter			318.50
Residential Usage Charge*/ 1,000 gallons		Non-Residential Usage Charge/ 1,000 gallons	
0-4,000 gal	\$ 0.94	0-8,000 gal	\$ 1.44
5,000-8,000 gal	1.44	9,000-12,000gal	2.16
9,000-12,000gal	2.16	13,000 + gal	3.30
13,000 + gal	3.30	Hydrant – all gal	3.30

*Multi-family rates are adjusted by an equivalency factor of 47% of residential rates multiplied by the number of units.

Assumptions Water consumption and number of customers declined during the 08-09 fiscal year so no growth in revenue is projected for the 2009-10 fiscal year. Water rates were increased by 5.5% in January of 2009.

Fiscal Year	Revenue	% Inc. (Dec.)
2004-05	7,300,206	39%
2005-06	8,472,575	16%
2006-07	10,689,063	26%
2007-08	11,230,151	5%
2008-09 estimate	11,663,976	4%
2009-10 projection	11,663,960	0%



Sewer Fees

Description The City levies a charge on each sewage system user having any sewer connection or otherwise discharging sewage, industrial waste, or other liquids, in the City's sewage system.

Use The revenue generated is used to cover the costs of operations, administration, maintenance and replacement of the wastewater treatment collection and treatment system.

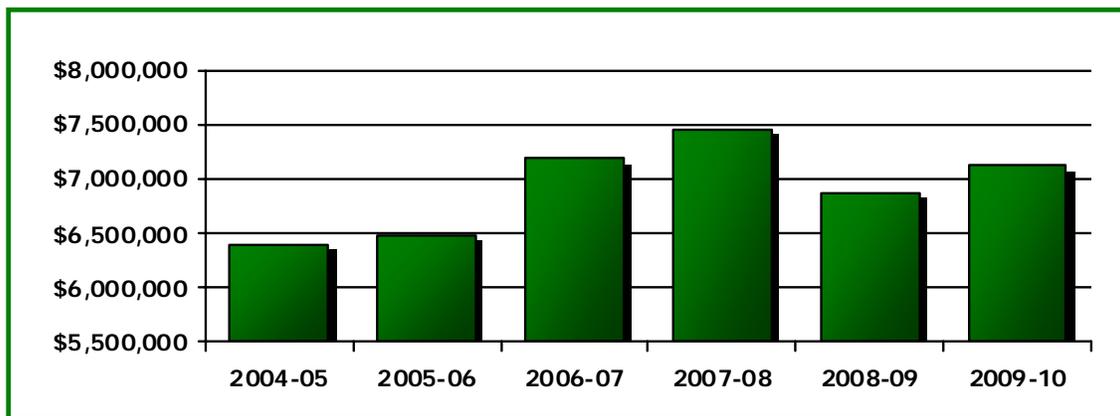
Current Rate Structure

Per bill admin. charge		\$6.25			
<i>Customer Class</i>	<i>Volume charge per 1,000 gal</i>	<i>Return Factor</i>	<i>Customer Class</i>	<i>Volume charge per 1,000 gal</i>	<i>Return Factor</i>
Residential*	\$3.17	80%	Restaurant	7.30	80%
Multi-Family	3.17	100%	Mobile Home Park*	3.17	80%
Auto Steamcleaning	9.37	70%	Laundromat	2.48	70%
Bakery Wholesale	7.30	80%	Non Residential	2.73	80%
Hospital & Convalescent	2.90	80%	School and College	2.37	80%
Hotel W/ Dining	5.08	80%	Laundry, commercial	4.09	70%
Hotel W/O Dining	3.21	80%	Professional Office	2.32	80%
Markets w/Garbage Disposal	6.84	80%	Car Wash	1.99	70%
Mortuaries	6.84	80%	Department/Retail	2.56	80%
Repair Shop/Svc Station	2.90	80%	Bars w/o Dining	2.89	80%

*Residential charges are calculated using the average water usage for the months of December, January and February, adjusted by the listed return factor.

Assumptions Fees were increased in January of 2009. This source will not be subject to decreases in water consumption as the residential bill is based on winter averages.

Fiscal Year	Revenue	% Inc. (Dec.)
2004-05	6,397,084	15%
2005-06	6,477,570	1%
2006-07	7,181,047	11%
2007-08	7,449,332	4%
2008-09 estimate	6,864,686	-8%
2009-10 projection	7,118,810	4%



Refuse Fees

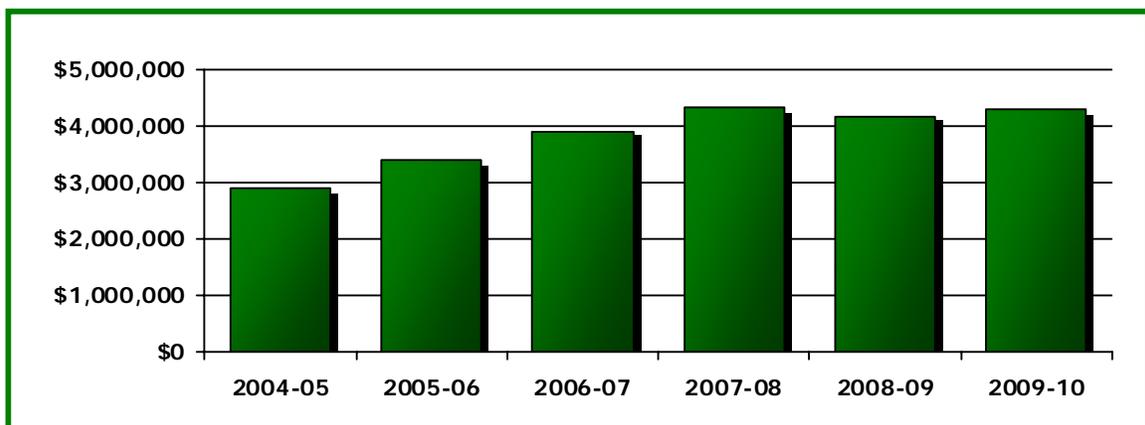
Description Sanitation services are provided for Avondale residents weekly. The City imposes a monthly fee for the collection of refuse and recyclables. The current fee also includes a monthly collection of uncontained refuse.

Use The revenue is collected and deposited in the city's Sanitation Enterprise fund. The revenue is used to recover the costs of collection and disposal of refuse and recyclables.

Current Rate Structure There is a flat rate service charge for all single-family residential, residential duplex and residential triplex units. The City Council adopted a new monthly fee of \$19.00 for standard residential collection during fiscal year 2008-09. Special fees apply for additional containers and pickups.

Assumptions Annual growth is estimated at 250 new customers.

Fiscal Year	Revenue	% Inc. (Dec.)
2004-05	2,899,259	3%
2005-06	3,407,358	18%
2006-07	3,925,823	15%
2007-08	4,346,859	11%
2008-09 estimate	4,189,127	-4%
2009-10 projection	4,307,740	3%



Financial and Budgetary Policies and Guidelines

Sound financial, budgetary and economic principles are part of creating a solid financial plan. Avondale's budget incorporates the following long-term and short term-financial policies and guidelines.

Revenues

New ongoing operating costs will be funded with permanent, ongoing revenue sources; one-time operating costs are tied to one-time revenue sources to ensure fund balance integrity.

Evaluation of rates, fees and charges for appropriate recovery rates based on the purpose of the fee or charge will occur annually.

Enterprise fund revenues in total will provide for each enterprise to be financially self sustaining.

Minimize the impact of property tax rates on Avondale property owners. The secondary property tax rate will be set at an amount that when combined with the primary property tax rate will not be more than \$2.00.

National and local economic indicators, such as population growth, personal income growth, inflation, business growth and unemployment will be evaluated regularly.

Reserve Policies

Fund balance reserves for the General Fund and Enterprise Funds shall be maintained at a minimum of 20% of the estimated revenues for the budget year.

Appropriation of a minimum contingency/reserve will be included in the budget to provide for emergencies and potential economic downturns.

Capital Planning

A Capital Improvement Plan (CIP) shall be developed for a ten-year period to allow for appropriate planning.

The CIP shall be reviewed each year by the Capital Improvement Plan Citizen's Committee.

Capital projects should:

- Support City Council goals and objectives and be consistent with the City of Avondale's General Plan.
- Prevent the deterioration of the city's existing infrastructure and protect its investments in parks, streets, buildings and utilities
- Encourage and sustain economic development in Avondale
- Respond to and anticipate future growth in the city
- Increase the efficiency and productivity of city operations

Financial and Budgetary Policies and Guidelines

- When possible, capital projects constructed in response to residential or commercial development should be financed through growth in the tax base or development fees.
- Where appropriate, capital projects should take maximum advantage of improvements provided by other units of government.

The impact of capital projects on the operating budget should always be an important consideration when evaluating projects for inclusion in the CIP.

The Capital Improvement Plan must satisfactorily address all legal and financial limitations and maintain the city's favorable investment ratings.

Major changes to the CIP, of \$50,000 or more, should be reviewed and approved by the City Council.

Debt Management

Long term debt shall not be issued to finance ongoing operations.

Short term borrowing or lease purchase contracts should only be considered for financing major operating capital equipment when it is determined to be in the city's best financial interest.

The general obligation debt property tax rate when combined with the primary rate should not exceed more than \$2.00 per hundred dollars of assessed valuation.

Water/sewer revenue debt will be issued to avoid using the city's G.O. bond capacity. Also, net utility operating revenue will exceed 1.25 times the maximum annual water/sewer revenue bond debt service cost. This coverage ratio insures the city will be able to sell bonds at a reasonable rate.

Budget Control

Estimated budgets for all departments, including contribution driven programs will be submitted by each department to ensure adequate appropriation each year.

Mid-Year budget adjustments that circumvent the budget process will be kept to a minimum to minimize the impact on future budgets.

All departments are responsible for ensuring that expenditures do not exceed their approved budget.

Transfer of general fund contingency appropriation requires City Council approval. All other transfers of contingency require City Manager approval.

Requests for carryover appropriation must be submitted no later than April 1st of the current budget year.

If unexpected resources are secured after budget adoption, departments must check with the Budget Office for direction prior to making any expenditure of the funds.

Budget Calendar Fiscal Year 2009-2010

September

8th CIP worksheets distributed to departments

October

9th Departments submit five-year plan

10th Community Open House/ Resident Appreciation Night

23rd Staff Retreat

November

10th Departments submit preliminary CIP updates and requests

26th Budget and Expenditure Process training

December

6th Council goal-setting session

January

5th Budget Kick-Off

5th Adoption of Council Goals

7th – 8th Budget Input Training

5th – 8th Administrative review of CIP

February

2nd Department operating budget and carryover requests due

2nd, 9th & 16th CIP Citizen's Committee meetings

2nd – 5th Staff preliminary review of budget requests

19th Final revenue estimates prepared

26th Preliminary operating budget presented to City Manager

March

2nd – 5th Management budget review meetings

12th Final carryover requests due

17th Budget and Expenditure Process training

April

2nd City Manager recommended budget distributed to City Council

13th Council workshop on proposed operating and capital budgets

May

18th Adopt tentative budget

June

1st and 8th Publish tentative budget and truth in taxation notice

15th Hold public hearing on budget and property tax levy. Convene special meeting to adopt final proposed budget.

July

6th Adopt property tax levy

Budget FAQs

(Frequently Asked Questions)

The budget process for the City of Avondale is designed to meet the citizens' needs for information and communication; the decision makers' need for information and input from citizens on their desired blend of services; and the timeline set by the State of Arizona through Arizona Budget Law.

What is a budget?

A budget is a planning tool. It identifies the work plan for the city for the fiscal year and matches the financial, material, and human resources available with the requirements to complete the work plan. It also includes information about the organization and identifies the policy direction under which the budget was prepared. The budget is the city's means of planning and reporting what it intends to do with its financial resources and ensure that those dollars are spent as wisely and efficiently as possible.

The City of Avondale uses a fund-based budget, meaning that accounts of the city are organized on the basis of funds, each of which is considered a separate entity accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures.

Why does a city create a budget?

Arizona state law requires all cities in Arizona to adopt a budget annually. However, even if there were no legal requirement to budget, Avondale would complete a budget anyway. The budget process allows city staff to review City Council goals and objectives in a formal setting, determine what will be required to meet those objectives, develop an implementation plan, and share that information with citizens and decision-makers.

What basis of accounting/budgeting does the city use?

The budgets of governmental fund types (General, Special Revenue, Debt Service, Capital Projects) are prepared on a modified accrual basis. This means that expenditures are recorded when the related fund liability is incurred, and revenues are recognized only when they are measurable and available.

The Enterprise Funds (Water/Sewer/Sanitation) also recognize expenditures, referred to as encumbrances, when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the city (for example, water user fees are recognized as revenue when service is provided). In all cases, when goods and services are not received by year-end, the encumbrances lapse.

Every year, the City of Avondale publishes another document related to the budget called a Comprehensive Annual Financial Report (CAFR). It shows the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the city prepares its budget. Exceptions are as follows:

- ❖ Compensated absence liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).
- ❖ General staff and administrative charges are recognized as direct expenses of the Water/Sewer/Sanitation Enterprise Funds on a GAAP basis as opposed to being accounted for and funded by operating transfers into the General Fund from each enterprise fund on the Budget basis.

Budget FAQs

- ❖ Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expenses on a budget basis.
- ❖ Depreciation expense is recorded on a GAAP basis only.

The CAFR shows fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

When does "budget season" start?

The budget process for the City of Avondale typically begins in late August each year, soon after the completion and adoption of the current fiscal year's budget. At this time, the Finance and Budget Department begins to review the rate and fees structures, the cost of current services provided, the proposed capital improvement program, and financial plans. The City Council's goals and objectives guide the budget-making process.

However, the budget process for the City of Avondale is actually an ongoing process throughout the year. During each fiscal year, new initiatives for services, new regulations, new funding sources, better methods for providing existing services, and new concerns are brought forward by citizens and staff to the City Council or to a board or commission for discussion, study, or implementation. City boards and commissions spend time throughout the year developing plans for new or enhanced programs to be included in the following year's budget proposal.

What does city staff do to develop the budget?

To prepare for the coming budget cycle, staff evaluates current services and identifies issues to be addressed during budget hearings. Primary factors considered by staff in making recommendations include:

- Relevant federal, state or city regulations or needs that affect services provided by a department.
- Council position, policy statement, or general consensus regarding a service.
- Service deficiencies that have been identified through complaints, observations, or citizen survey data.
- Demographics, neighborhood data, or trends in demand for services.
- Special interest, neighborhood or professional group input or request for service.
- Special studies or reports that have identified a need for a service.
- Annual equipment assessments and inventories, which have identified a deficiency.

The City Council conducts a goal setting session to address issues, and give policy direction for development of the budget. Once that is completed, staff turns its attention to turning that direction into numbers on paper. Factors that will play into budget planning at this point include:

- Known cost factors including such items as postal rate increases, social security costs, contribution rates to employee pension and retirement funds, and other similar costs.

Budget FAQs

- Required elements of the budget such as insurance costs, utility costs, and vehicle maintenance costs are developed.
- Capital projects that have been recommended by facility plans or special area land-use plans, or have been requested by citizens.
- A price list is developed for anticipated costs on items in the general category of supplies and contractual services. This list includes costs for any anticipated major capital expenditures because expenditures of this nature usually require a considerable amount of budget planning. Cost factors in this area tend to be more susceptible to inflation.
- The cost of employee salaries is the largest expenditure in the city budget. Therefore, careful attention is given to step increases, cost-of-living adjustments, or any other major change in the employee salary schedule.
- Changes in employee fringe benefits, such as changes affecting vacation policy, overtime, holidays, uniform allowances, health insurance, and sick leave affect expenditures.
- General economic fluctuations can be one of the most difficult considerations when preparing a budget. In recent years even the best economists have encountered difficulty in predicting the performance of the economy. Also, any local event significantly impacting the local economy is taken into consideration. The failure or inability to conservatively consider projected economic activity can cause significant financial problems.

As with the revenue estimates, fiscal prudence demands that expenditure estimates be as accurate as possible. Departments submit their budget to the Finance and Budget Department for review. Budget analysts review the budgets in detail, checking for the accuracy and reasonableness of projections, and ensuring that all required elements of the budget are correct. The analysts then conduct a technical review with each department to gain a comprehensive understanding of their approach and to quantify their numbers.

Once the analysis is completed, each department meets with the City Manager who reviews the budget with department staff to be sure that planned activities are in line with Council goals and objectives. The Finance and Budget Department staff then develops a budget document to present to the public, Mayor, and City Council for review and adoption.

How do you know how much money the city will have?

Staff develops projections each year for each type of revenue the City receives. These projections are based on knowledge of some factors and assumptions about others. For example, the City may have been notified that it will receive a \$1 million reimbursement grant for a capital project. The capital project is scheduled to last from May in one year until September, one year later. As a result of the construction schedule, this project will cross three fiscal years. Before revenue projections can be finalized for each fiscal year, the project construction (expense) schedule must be set so that reimbursement dates for grant revenues may be determined and revenue budgeted as accurately as possible in each fiscal year.

Many revenue estimates must be made based on assumptions about general economic conditions and trends. For example, development related revenues (building permits, system development charges, and requests for new water service connections) are all based on assumptions about what development will

Budget FAQs

do in Avondale during the coming year. Revenue estimates are made cautiously since estimating too high may result in setting a budget that will not be supported by future revenues.

How do departments play into the budgeting process?

Departments are organizational units, formed on the basis of compatible services. Departments provide services based on departmental goals and objectives to fulfill work plans. In some cases, a department will work within several funds. For example, the Field Operations Department is funded through the General Fund, Sanitation Fund, Fleet Services Fund and the Streets Fund. Although each of the operations in these funds is different, they are similar enough that efficiencies are obtained by having teamwork between the various programs.

Each department prepares a budget that includes information about the department and matches the financial, material and human resources available with the requirements to complete both the department and the fund work plans.

Is the budget ever evaluated?

During the course of the fiscal year the expenditures and revenues are monitored regularly and compared to the budget projections. Quarterly operating reports are prepared that provide the status of revenues and expenditures compared to the budget and details reasons for variances; updates the status of each department's work plan and the capital improvement program; and provides information on the status of the City's investments.

At the close of the fiscal year, a CAFR is prepared which reports on the financial condition of the City. During the budget process, this information is used to compare the projections of revenues and expenditures made during the prior fiscal year to the actual revenues and expenditures for a given fiscal year. Current year and future year assumptions about revenues and expenditures may be changed depending on how close projections were to actual figures.

Can the budget be amended once it is adopted?

During the fiscal year, the City Manager may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within a department or fund. At the request of the City Manager, the Council may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures from one department or fund to another.

Who do I contact if I want more information?

All requests for public information in the City of Avondale are handled by the City Clerk's Office. Please call (623) 333-1200 or visit our website at www.avondale.org.

This Page Intentionally Left Blank

City Council

Department Description

The Mayor and six City Council members are the elected representatives of the City of Avondale. They are responsible for setting public policy that establishes the direction necessary to meet community needs. The City Council appoints the City Manager, City Attorney, and the City Magistrate.

The City Council goals can span across several fiscal years and are intended to serve as a guide for city staff to develop departmental goals and the objectives necessary to helping achieve those goals for the year. The goals in summary are:

Goals

- **Community & Economic Development**
Strive to make Avondale an attractive investment opportunity for retail, commercial, office and light industrial development and ensure that all development in the community meets quality standards.
 - Focus on the development of the City Center to attract future investment to the area
 - Maintain established standards for home construction (lot sizes, infrastructure, phasing)
 - Build and diversify the employment base, with an emphasis on attracting companies that are major employers
- **Community Involvement**
Encourage effective coordination and involvement with community groups and other levels of government; promote community involvement among residents.
 - Place major special events on temporary hold and instead provide smaller, cost effective activities and events for the community, exploring partnerships to keep costs low
 - Continue Resident Appreciation Night
 - Continue to support youth programming, particularly through the efforts of the Avondale Youth Advisory Commission
- **Financial Stability**
Ensure long-term financial stability of the City. Maintain the fund balance, contingency reserves, and service levels to ensure efficient operations.
 - Develop long range funding plans for public safety
 - No new positions or salary increases for FY10 (except for consideration to offset medical cost increases)
 - Maintain the Intergovernmental Affairs program to protect Avondale's interests at the state and federal levels
- **Quality of Life**
Provide quality of life options and opportunities in the community.
 - Promote functional art as part of Avondale's public arts program
 - Housing is a priority
 - o Address foreclosures by developing strategies to absorb excess housing inventory
 - o Focus efforts on housing rehabilitation to bring housing stock up to market standards
 - o Encourage programs and community involvement/leadership to promote stable neighborhoods
 - Develop strategies to expand educational options and opportunities in Avondale

City Council

Goals

- **Public Safety**
Improve public safety in the community.
 - Maintain sworn staffing levels in Police and Fire departments
 - Develop strategies to reduce crime
 - Develop operational improvements to make the best use of existing police staff

- **Environmental Leadership**
Meet, and wherever possible, exceed regulations pertaining to water conservation, air-quality and storm water management.
 - Utilize environmentally-sound ideas/programs that realize cost savings or are revenue neutral
 - Ensure adequate ongoing funding of the city's water/sewer enterprises to maintain high federal/state standards pertaining to water quality and conservation, and public health and safety
 - Explore the integration of green technology into city operations wherever feasible; seek ways to attract private sector projects involved in green initiatives

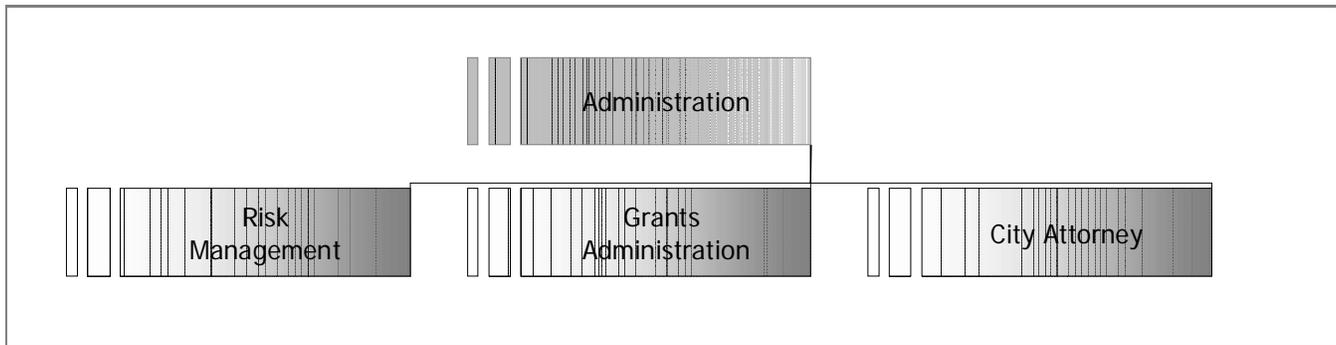
- **Staff Retention**
Encourage recruitment and retention of quality and diverse staff and improve administrative capacity.
 - Continue Green Friday program and other flexible schedules wherever possible

- **Transportation Management**
Optimize multi-modal transportation and traffic flow in the community.
 - Represent Avondale's interests at MAG, RPTA, ADOT, and the federal level
 - Develop consensus among council members on Avondale's position related to the SR801
 - Actively engage in seeking funding for infrastructure projects as part of any federal stimulus package

City Council

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	109,368	115,323	137,230	125,392	141,300
Contractual Services	71,292	62,601	86,280	49,385	90,300
Commodities	658	3,934	650	419	650
Other	(64,590)	(60,410)	(76,920)	(79,920)	(66,250)
Total by Category	116,728	121,448	147,240	95,276	166,000
Expenditures by Program					
City Council	78,743	85,808	99,920	70,513	102,580
City Council - Lynch	5,323	5,318	-	-	-
City Council - McDonald	-	3,810	6,760	4,045	8,760
City Council - Lopez-Rogers	8,977	6,819	6,760	4,164	8,260
City Council - Earp	5,825	3,146	-	1,483	8,360
City Council - Karlin	-	3,273	6,760	4,294	7,760
City Council - Wolf	6,367	5,207	6,760	2,997	-
City Council - Leitner	983	77	-	-	-
City Council - Scott	5,080	3,541	6,760	4,978	9,760
City Council - Buster	712	861	6,760	2,400	11,760
City Council - Weise	4,718	3,588	6,760	402	8,760
Total by Program	116,728	121,448	147,240	95,276	166,000
Expenditures by Fund					
General Fund	116,728	121,448	147,240	95,276	166,000
Total by Fund	116,728	121,448	147,240	95,276	166,000

City Administration



Department Description

The City Administration coordinates the work of the departments to assure that the City Council's goals are accomplished and that the day-to-day operations of the City function in an orderly and efficient manner, including the execution of the Capital Improvement Plan. Weekly written updates are provided to Council on customer services issues, intergovernmental relations, and other issues or events affecting the City.

Through the Grants Administrator, the City's departments seek and obtain supplemental resources as they are offered by submitting grant funding proposals.

The Transit Coordinator is responsible for the transit program budget and all intergovernmental agreements, grants and contracts for transit and Paratransit services. Working for the intergovernmental affairs manager and with management, this position coordinates planning for future multi-model responses to current demand and future needs. The Coordinator tracks assets including bus shelters, reviews route studies and cost alternatives and represents the City at regional transit meetings.

The Avondale Municipal Art Committee AMAC, created by Council in January 2006, has developed the City's Public Art Master Plan and Program. The AMAC advises Council and staff on the acquisition, maintenance and disposition of public art, art displays, monuments and memorials. Three public art pieces have been installed and AMAC has under contract the creation of "Hands On", a public art piece to be installed in Sernas Plaza.

The Risk Management & Safety Division oversees the property and liability insurance programs, and administers the City's self-insurance fund. The staff secures safety training and provides safety program services to all city departments, and administers the workers compensation insurance program.

A New Ad Hoc Centennial Committee explored possible centennial projects and continues to refine its recommendations of possible projects for the 2012 centennial celebration.

FY 2008-2009 Highlights

- Completed the coordination of the construction of the Estrella Mountain Mini Bus Center.
- Instituted a taxi program to offer residents another option to get to medical facilities.
- Provided over 112,000 bus trips to the residents of the City of Avondale.

City Administration

FY 2008-2009 Highlights

- During fiscal year 07-08, Avondale was awarded more than \$7 million in grant funds, with a city match of 1.5 million.
- PM-10 ITS grant for \$1,011,794 for improving traffic signalization.
- Heritage Funding in the amount of \$620,000 for improvements to Festival Fields Park.
- Arizona State Housing Trust Funds in the amount of \$300,000 for housing programs.

FY 2009-10 Objectives:

Council Goal: *Community Development*

- The Grants Division will search for grants that will help to off-set cost associated with Economic Development. Emphasis will be on revitalization.

Council Goal: *Community Involvement*

- The Grants Division will continue to offer grant services to residents and small business in the city. Partnerships grants will be encouraged. The Grants Administrator will provide a small group grant writing class that will focus on submitting grants on behalf of the city.

Council Goal: *Financial Stability*

- The Grants Division will work closely with the Intergovernmental Affairs Coordinator to ensure that grant activity are coordinated.

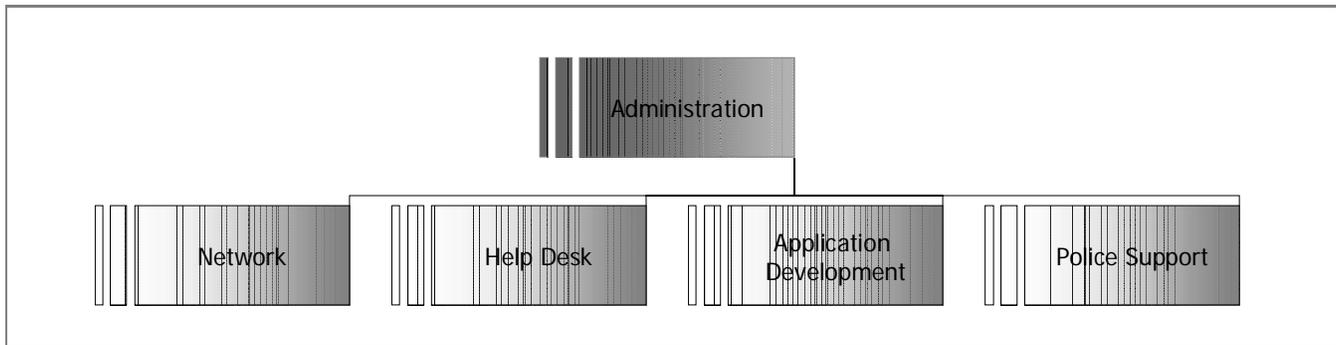
Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Grants Awarded	39	10 as of 1/09	30
Funding	7 Million	1.5 Million	5 Million
Grant Success	72%	30% as of 1/09	60% estimated

City Administration

Budget Summary

	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	937,582	1,044,020	1,070,550	1,065,810	1,044,040
Contractual Services	1,818,670	1,751,815	1,988,150	1,976,307	1,968,030
Commodities	23,103	14,570	15,370	9,511	18,300
Capital Outlay	30,000	2,035,089	343,250	499,756	73,500
Other	(476,660)	(391,070)	(315,480)	(324,480)	(296,670)
Contingency	-	-	419,530	-	419,530
Total by Category	2,332,695	4,454,424	3,521,370	3,226,904	3,226,730
Expenditures by Program					
EMCC Mini Bus Center	-	1,899,756	300,000	499,756	-
City Administration	533,314	535,972	691,785	679,866	672,800
Grants Administration	-	110,789	118,805	127,143	123,290
Municipal Arts Commission	34,437	133,065	58,680	710	95,230
City Attorney	361,499	499,380	423,320	443,320	427,530
Risk Management Operations	353,547	297,431	347,240	314,099	335,890
Premiums and Claims	1,049,898	978,031	1,581,540	1,162,010	1,571,990
Total by Program	2,332,695	4,454,424	3,521,370	3,226,904	3,226,730
Expenditures by Fund					
General Fund	907,250	1,279,421	1,267,590	1,216,039	1,198,620
Other Grants	22,000	-	25,000	35,000	25,000
Transit Fund	-	1,899,756	300,000	499,756	-
Public Arts Fund	-	-	-	-	95,230
Risk Management Fund	1,403,445	1,275,247	1,928,780	1,476,109	1,907,880
Total by Fund	2,332,695	4,454,424	3,521,370	3,226,904	3,226,730
Authorized Positions by Program					
City Administration	6.00	5.00	5.00	5.00	5.00
Grants Administration	-	1.00	1.00	1.00	1.00
Transit Operations	1.00	1.00	1.00	1.00	1.00
Risk Management Operations	2.00	2.00	2.00	2.00	2.00
Total Authorized FTE	9.00	9.00	9.00	9.00	9.00

Information Technology



Department Description

The Information Technology Department supports all of the Technical operations for the City of Avondale. On a daily basis the department is responsible for network infrastructure, servers, telephone systems, security systems, desktops, laptops, applications and technical support. Below is a listing of the Information Technology Department's responsibilities.

Support

- Desktop and laptop support
- Help desk telephone support
- Printer support
- Application support

Operations

- E-mail
- Phones and voice mail
- Servers
- Wireless network
- Police Department CAD/RMS
- Police and Code Enforcement mobile laptops
- Software applications (custom and off the shelf)

Audio/Visual Systems

- Council Chambers
- Police Department interview rooms
- Overhead paging
- Video projectors in conference rooms

Monitoring

- Security system monitoring
- Well Site alarm monitoring

Purchasing

Any item that relates to, connects to, or associates with the City of Avondale's network must be approved and/or purchased by the Information Technology Department. This assures compliance with legal requirements and asset tracking.

Information Technology

FY 2008-2009 Highlights

- ❑ Completed the technical install of Lawson, the Human Resources Information Management System. Will have completed the application configuration during the late portion of 2008/2009 fiscal year.
- ❑ Completed the technical install of Accela, the Development Services Information Management System. Will complete the application configuration in the 2009/2010 fiscal year.
- ❑ Complete the technical install of ImageNow, the City's document management application. This application will first be used by Human Resources and will then be rolled out to Development Services and the rest of the organization.
- ❑ Implemented the new Help Desk Management System (ITSM) for tracking of help desk calls, inventory and change requests.
- ❑ Completed the technical design of the Northwest Public Safety Facility.
- ❑ Developed and published a new software application for tracking foreclosures within the City of Avondale.
- ❑ By late 2008/2009 the IT Department will have completed the redesign of the grants management application and prepared for releasing the on-line version for other local agencies.
- ❑ Released the newly configured modules of Infor to the Facilities and Engineering Departments.
- ❑ Completed the technical install of Kronos, the new time keeping system. Will have completed the application configuration during the late portion of 2008/2009 fiscal year.
- ❑ Will have completed replacing 164 desktops, laptops and toughbooks during the late portion of 2008/2009 fiscal year.
- ❑ Replaced the council chambers audio/video equipment to include enhanced functionality and audio quality.
- ❑ Replaced 11 routers 14 switches and 2 firewall devices at remote facilities.
- ❑ Completed the technical configuration and installation of network and security equipment for the Cashion Police Department Substation.
- ❑ Continued support for existing traffic management wireless system. Prepared technical specification for new signals.
- ❑ Upgraded security at Wells 10, 11, 12, gateway booster station, wastewater, northside booster station and northeast booster station.
- ❑ Designed security for new well sites: Del Rios booster station, well 21, well 20, well 24 and underground water test facility.
- ❑ Added new wireless links to wells 10, 11 and 12. Added new wireless links to field operations building, fire 172 and to police jail facility.

Information Technology

FY 2009-10 Objectives:

Council Goal: *Community Involvement*

- Extend the functionality of the Development Services Information System (Accela) to citizens allowing for on-line permit requests and progress tracking.

Council Goal: *Financial Stability*

- Maintain and extend the usable life of the existing application and systems to minimize unforeseen expenditures.

Council Goal: *Quality of Life*

- Take over technical operations of the Avondale Civic Center Library from Maricopa County.
- Assist in the technical infrastructure installation for Fire Station 174.

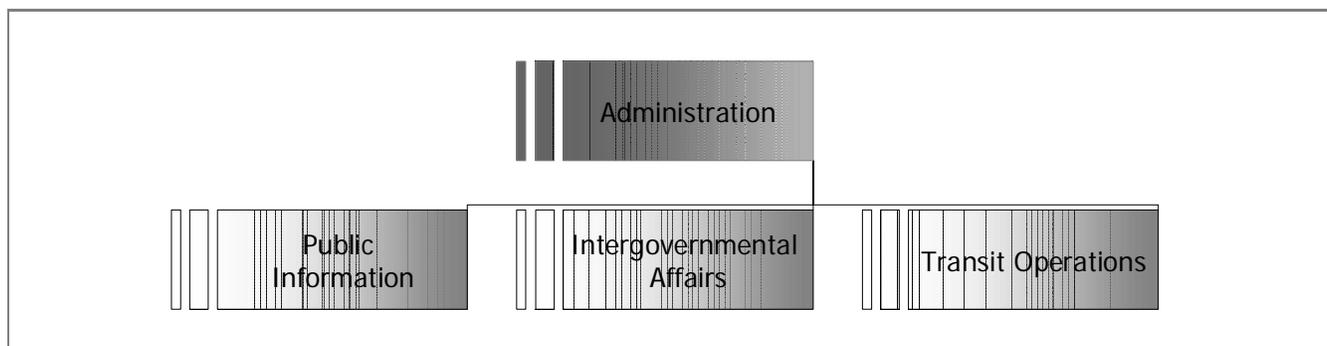
Performance/Workload Indicators:	FY 2007-08	FY 2008-09	FY 2009-10
	Actuals	Projected	Projected
Number of supported staff members	540	500	500
Replacement of desktops that have aged to three years or more	141	195	203
Percentage of issues responded to within 2 hours of receipt	75	60	65
Balanced scorecard rating based on customer satisfaction, resolution rate, incident assignment accuracy, speed to answer, abandoned calls, time to respond	85	75	78

Information Technology

Budget Summary

	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	781,618	1,025,291	1,141,990	1,133,945	1,086,870
Contractual Services	390,180	407,432	495,350	456,606	505,760
Commodities	30,674	82,816	9,440	41,336	1,210
Capital Outlay	338,125	833,124	60,000	1,172,926	499,990
Other	(161,090)	(271,572)	(328,170)	(328,170)	(254,010)
Total by Category	1,379,507	2,077,091	1,378,610	2,476,643	1,839,820
Expenditures by Program					
Information Technology	1,379,507	1,464,501	1,378,610	1,319,956	1,475,630
ERP Systems Development	-	612,590	-	1,156,687	364,190
Total by Program	1,379,507	2,077,091	1,378,610	2,476,643	1,839,820
Expenditures by Fund					
General Fund	1,379,507	2,077,091	1,378,610	2,476,643	1,839,820
Total by Fund	1,379,507	2,077,091	1,378,610	2,476,643	1,839,820
Authorized Positions by Program					
Information Technology	10.00	13.00	11.00	10.20	10.20
Total Authorized FTE	10.00	13.00	11.00	10.20	10.20

Community Relations



Department Description

The Community Relations and Public Affairs Department encompasses public information and media relations; intergovernmental affairs, Council relations, as well as community relations and citizen outreach. This Department engages in citywide public information, community outreach, neighborhood programs, citizen/neighborhood advocacy, marketing, web page development, cable/video production, and internal and external communications.

Furthermore, it provides professional assistance to the City Council, City Manager, and senior management staff on matters related to the dissemination of public information and the activities at the regional, state and federal levels of government. The Department represents and guides Avondale's interest on all legislative matters.

The Department serves as a central source of information about the City and as an official channel of communication between the City and the public. It assists all City departments in developing educational and marketing materials and public outreach campaigns. It also develops and shapes a comprehensive image of the City of Avondale, through the media and special community events and activities.

FY 2008-2009 Highlights

- ❑ Hosted the second annual Citizen Leadership Academy, with 17 individuals graduating from the 10-week comprehensive program. Began marketing and recruiting for the third session to be held in Spring 2009.
- ❑ Made significant improvements to the look and design of the government channel, Avondale 11, resulting in more programming (to include video). Trained staff on utilizing software for the cable channel.
- ❑ Developed a special video, "This is Avondale" highlighting the positive aspects of living in our community. The video is used as an economic development tool, distributed to realtors to encourage homebuyers to select Avondale, and as a public relations piece to run on Avondale 11.
- ❑ Published three issues of the City's magazine/program guide, RAVE Review, which won a 3CMA SAVVY Award of Excellence in the category Printed Publications - Magazines. RAVE is distributed via an insert in the West Valley View, and distributed to 25,000 Avondale, Litchfield Park and Goodyear households. It has a shelf life of approximately 4 months and is used as an effective marketing and promotions tool.

Community Relations

FY 2008-2009 Highlights

- Improved the quality of marketing and public education materials for City departments, developing standards that are consistent with an "Avondale" brand. Among those produced were: Partners 4 Pets, Volunteers in Police Services, Neighborhood and Family Services brochure series, bulk trash door hanger, Police Community Services brochure series, Boards and Commissions recruitment brochure, and more.
- Created the marketing materials and media outreach for the Police Department's Partners 4 Pets program to promote responsible pet ownership. The campaign included bilingual materials, including "barking dog" literature, coloring pages for kids, a resource guide, dog tags, and more.
- Coordinated a successful 2008 State of the City event, hosted in conjunction with board and commission recognition dinner. Held in the Council Chambers, the event featured a moving speech by the Mayor, with the theme "Sowing the Seeds of our Future" followed by a buffet dinner with live jazz entertainment.
- Published 2008 Annual Report, with the theme: "Sowing the Seeds of our Future" which highlighted the accomplishments of the previous year around the City Council's stated goals.
- Created the 2008 Annual Water Quality Report, designed as a "Year in Movies" calendar. This was a creative way to highlight the City's accomplishments in the area of water resources, promote water conservation while meeting state and federal reporting requirements. The calendar featured City employees in famous "movie scenes" - such as "Pirates of the Riparian," the infamous Psycho shower scene, and Dorothy from the Wizard of Oz.
- Coordinated the annual United Way Campaign, which raised a total of \$38,191, compared to \$29,000 last year. This represented a 31% increase. The success of this year's campaign in large part stemmed from the significant increase at the Leadership Giving level among City employees. The campaign ran for four weeks and included a kick-off breakfast, weekly prizes, department presentations and a closing event.
- The Public Information Office issued more than 200 news releases, tracked over 300 contacts with the media, and generated more than 500 positive news stories about Avondale in local newspapers.
- Coordinated the efforts of the Employee Retention & Recruitment Committee, which met several times. Among the highlights of their activities: a Work/Life Balance Fair, the formation of the Morale Booster Advisory (MBA aka Fun) Committee; an increase in healthcare flexible spending for employees; and modifications to the City's bereavement policy. Importantly, the Committee put forth the recommendation to the City Council for Green Friday, which was piloted in June 2008 and officially adopted in October 2008.

Community Relations

FY 2008-2009 Highlights

- Developed the marketing and public information surrounding Green Friday. This included development of a logo/brand that emphasized the environmental positives of the program, as well as the enhanced customer service benefits. Outreach included news releases, TV, radio and print interviews, ads, citizen and employee surveys, etc. As a result, the program was highlighted positively in the media, and embraced by the employees and the public. Department served as centralized source for other cities and organizations seeking information on alternative work schedules, as well as handled a flood of media inquiries. Avondale's Green Friday program was a finalist in the Valley Metro's Clean Air Campaign awards competition.
- Worked with the Economic Development Department to produce a special insert "Avondale - City on the Move" in BizAZ. Additional copies were printed to be used as marketing collateral.
- Developed a "Shop Avondale" campaign, titled "Keep Green in Avondale." This local campaign encouraged residents to shop locally and highlighted the important services that the City provides. As with all campaigns, this was produced in-house, without having to hire an advertising firm.
- Held two separate media trainings for Council and key City employees, to improve the way the City delivers key messages about Avondale.
- Coordinated a successful Resident Appreciation Night in the Fall. Held in Old Town Avondale, this event coincided with the grand opening of the Sam Garcia Western Avenue Library and GAIN night. More than 1,500 attended this mini-festival showcasing City departments and the vital services that they provide to the public. The event also served as a means to collect citizen feedback in preparation for the Council Goal Setting Retreat.
- Worked with the Parks, Recreation, and Libraries Department on the Sam Garcia Library naming ceremony held in conjunction with the annual Holiday Event. The event also highlighted the City's Keep Green campaign.
- Coordinated with the Neighborhood and Family Services Department the Southwest Valley Mayors Forum on Foreclosures, held in December. More than 250 people attended this event at City Hall, to learn about the foreclosure crisis from financial, housing and social service experts and to set the stage for developing tangible solutions to addressing this problem.
- Revamped and improved "Avondale Online" electronic newsletter. Launched in December 2008, subscriptions to this newsletter now totals 800.
- Developed Sponsorship Policy and sponsor package to assist in additional funding for special events and programs.
- Developed the Avondale City Council Strategic Communication and Outreach Plan to guide staff in providing communication and outreach opportunities for the City Council. Plan is being implemented on an ongoing basis.
- Increased Listserv subscriptions via the Avondale website, bringing total to more than 8,700 subscribers.

Community Relations

FY 2008-2009 Highlights

- Received Honorable Mention-Small City recognition from the US Conference of Mayors/Waste Management 2008 City Livability Award for the Voices of Youth Teen Summit.

FY 2009-10 Objectives:

Council Goal: *Community Development*

- Continue the "Keep Green in Avondale" campaign, finding opportunities wherever possible to encourage citizens to shop locally.
- Assist with the marketing and branding for the City Center area.

Council Goal: *Community Involvement*

- Continue to administer the Avondale Citizen Leadership Academy. Efforts will be made to encourage graduates of the program to become involved in the community particularly serving on boards and commissions.
- Continue strong public and media relations activities to engage residents, enhance Avondale's image, and promote activities and events. This is accomplished through publications such as the RAVE Review, the annual report, media releases, and interactions with the media and public.
- Explore the use of web-based technology (social networking, upgraded customer response management system) to expand on citizen outreach efforts.
- Assist with department outreach such as publications, community workshops, open houses, and forums.
- Partner with other departments on opportunities to provide low cost community special events.
- Coordinate Resident Appreciation Night: seeking sponsors to offset costs of the event and consolidating other opportunities (GAIN, etc.) to make it a true community event.
- Expand the public information function to include cultural outreach, media training, policy development, cable programming, and specialized attention to the media needs of individual City departments.

Council Goal: *Environmental Leadership*

- Explore paper reduction and other environmentally sound policies for possible implementation within the organization.

Council Goal: *Financial Stability*

- Actively monitor and respond to bills introduced by the State legislature that have a direct impact on Avondale.
- Advocate at the state legislature to preserve state shared revenues.
- Actively seek out sponsorships from the private sector for community special events and activities. This includes developing sponsorship packages, sponsorship policy, and coordinating sponsorship database.

Community Relations

FY 2009-10 Objectives:

Council Goal: *Financial Stability*

- Coordinate the City's activities related to the 2010 Census ensuring that every resident is counted.

Council Goal: *Staff Retention*

- Oversee the low/no cost activities sponsored by the Morale Booster Activity Committee to foster employee pride in being a part of the organization and opportunities to interact with fellow City employees.

Council Goal: *Transportation Management*

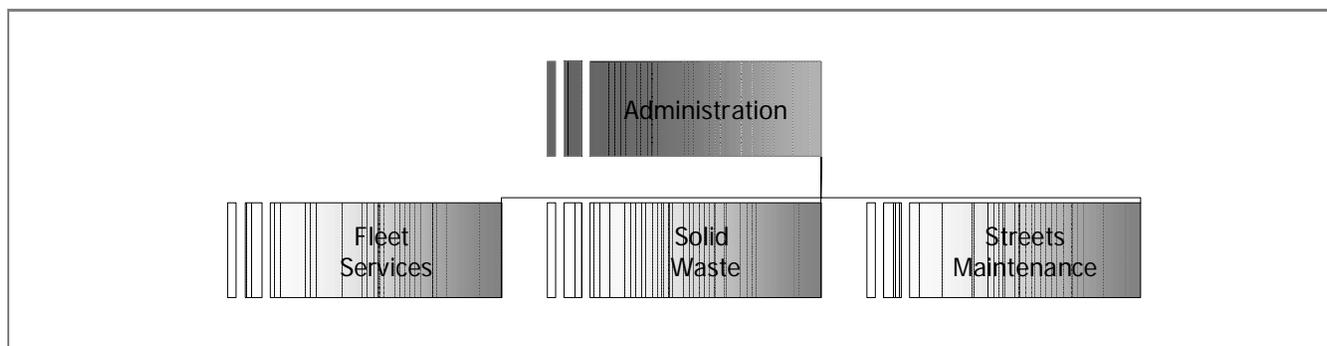
- Monitor and provide input on transportation issues that have a direct impact on Avondale such as SR801, I-10, and Loop 303.

Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Respond to citizen inquiries within 24 hours	80%	90%	90%
Respond to Council queries within 24 hours	100%	100%	100%
Publish RAVE Review magazine	3	3	3
Publish online newsletter, Avondale Online	12	24	24
Host meetings and discussions with federal delegates, state legislators	100	100	100
Press contacts that result in news coverage	75%	80%	80%
Respond to media inquiries within 24 hours	100%	100%	100%

Community Relations

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	603,380	658,760	588,320	588,887	578,990
Contractual Services	777,221	926,532	1,151,750	871,347	1,635,790
Commodities	9,006	9,379	5,000	2,752	4,500
Other	(180,200)	(213,040)	(292,550)	(292,550)	(206,450)
Contingency	-	-	10,000	-	-
Total by Category	1,209,407	1,381,631	1,462,520	1,170,436	2,012,830
Expenditures by Program					
Public Information Office	489,385	431,956	367,030	328,276	383,080
Transit Operations	586,623	795,835	935,810	685,274	1,468,800
Intergovernmental Affairs	133,399	153,840	159,680	156,886	160,950
Total by Program	1,209,407	1,381,631	1,462,520	1,170,436	2,012,830
Expenditures by Fund					
General Fund	622,784	585,796	526,710	485,162	544,030
Transit Fund	586,623	795,835	935,810	685,274	1,468,800
Total by Fund	1,209,407	1,381,631	1,462,520	1,170,436	2,012,830
Authorized Positions by Program					
Public Information Office	5.00	5.00	4.00	4.00	4.00
Intergovernmental Affairs	1.00	1.00	1.00	1.00	1.00
Total Authorized FTE	6.00	6.00	5.00	5.00	5.00

Field Operations



Department Description

The Field Operations Department provides solid waste services and street maintenance services for the entire community. Fleet services provides preventative maintenance and repairs for City owned vehicles and equipment as well as procurement services.

FY 2008-2009 Highlights

- The fleet division continues to work toward certification. The fleet utilization committee was formed and is working to ensure the fleet is "right sized", the mechanics continue to increase their ASE certifications and the division continues to evaluate operating procedures to not only obtain certification, but to make sure it is the most efficient and cost effective fleet possible.
- Saved the City \$70,000 by deleting the additional rear loader. Purchased a brush truck, a tractor and a replacement rear loader. Avondale hosted a quarterly SWANA meeting in November.
- The recycling program continues to generate approximately \$7,500 per month due to the addition of glass recycling, the addition of various schools to our program and additional commercial locations.
- Contributed to the development of a pavement management program.

FY 2009-10 Objectives:

Council Goal: *Environmental Leadership*

- Continue public education efforts in the area of sanitation and recycling to boost community enhancement efforts in order to promote clean and safe neighborhoods.

Council Goal: *Financial Stability*

- Continue to generate recycling revenue.

Council Goal: *Public Safety*

- Perform job assignments in a timely, safe manner and provide outstanding customer service.

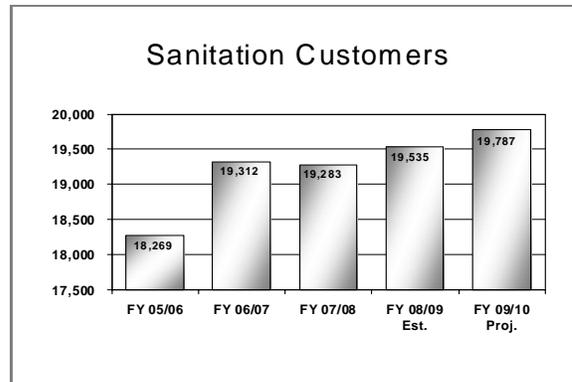
Field Operations

FY 2009-10 Objectives:

Council Goal: *Staff Retention*

- Continue to cross train employees to increase employee value and abilities. Continue certification efforts.

Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Generate recycling revenue	\$110,000	\$90,000	\$95,000
Operate equipment in a safe manner	98%	99%	100%
Provide outstanding customer service	100%	100%	100%



Field Operations

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	2,911,901	3,209,739	3,444,100	3,213,849	2,904,230
Contractual Services	3,561,563	2,284,199	2,757,440	2,497,358	2,481,500
Commodities	1,076,332	1,329,945	1,286,310	1,116,131	1,379,130
Capital Outlay	8,315	31,642	83,000	47,440	23,900
Other	937,760	859,440	1,018,140	1,018,140	926,850
Transfers Out	51,324	558,900	621,470	621,470	549,980
Contingency	-	-	300,000	-	250,000
Total by Category	8,547,195	8,273,865	9,510,460	8,514,388	8,515,590
Expenditures by Program					
Fleet Services	2,089,171	2,072,716	2,405,870	2,159,152	2,161,260
Field Operations Administration	(23,972)	25,292	83,810	77,028	66,320
Streets	2,469,621	2,002,775	2,307,660	2,011,132	1,791,270
Solid Waste	3,129,745	3,265,041	3,631,580	3,270,221	3,556,750
Sanitation-Uncontained	719,067	643,821	777,580	718,905	661,190
Education and Enforcement	163,563	264,220	303,960	277,950	278,800
Total by Program	8,547,195	8,273,865	9,510,460	8,514,388	8,515,590
Expenditures by Fund					
General Fund	(23,972)	28,278	83,810	77,028	66,320
Highway User Revenue Fund	2,469,621	2,002,775	2,307,660	2,011,132	1,791,270
Sanitation	4,012,375	4,173,082	4,713,120	4,267,076	4,496,740
Fleet Services Fund	2,089,171	2,069,730	2,405,870	2,159,152	2,161,260
Total by Fund	8,547,195	8,273,865	9,510,460	8,514,388	8,515,590
Authorized Positions by Program					
Fleet Services	10.00	9.00	8.00	7.00	6.00
Field Operations Administration	4.00	5.00	4.00	4.00	4.00
Streets	14.00	14.00	14.00	12.00	10.00
Solid Waste	15.00	13.00	14.00	14.00	13.00
Sanitation-Uncontained	4.00	5.00	4.00	3.00	3.00
Education and Enforcement	-	2.00	2.00	2.00	2.00
Total Authorized FTE	47.00	48.00	46.00	42.00	38.00

Non-Departmental

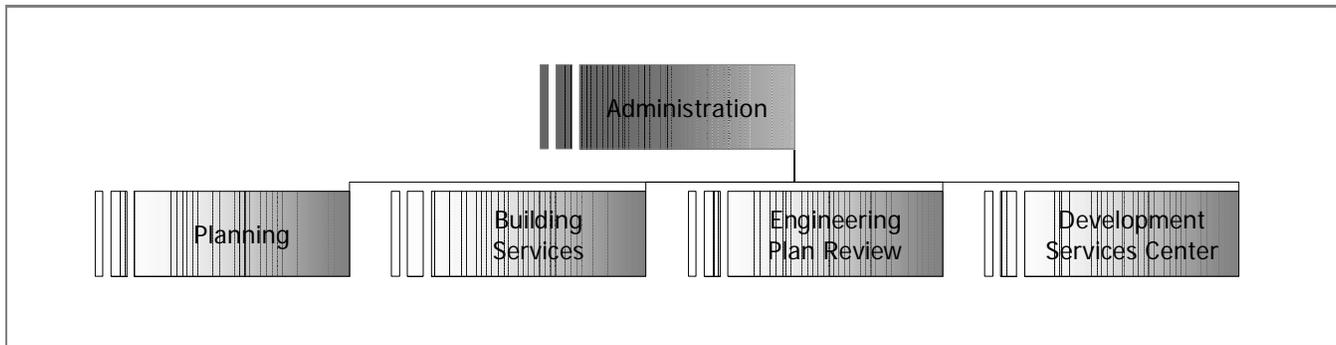
Department Description

The Non-Departmental budget includes activities that are not specified functions of any one department. Some of the expenditures budgeted include: development agreements, unemployment compensation insurance, general fund contingency and contributions to a variety of non-profit organizations. All general fund transfers to the capital and other funds are included in this budget.

Budget Summary

	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	-	-	105,860	158,375	-
Contractual Services	9,064,515	7,947,103	11,632,500	6,616,889	11,284,500
Commodities	62,778	36,453	72,000	72,000	72,000
Capital Outlay	-	107	1,825,000	70,000	-
Debt Service	207,193	254,244	277,360	277,360	277,360
Transfers Out	14,189,620	16,518,295	14,668,360	14,668,360	18,911,720
Contingency	-	-	3,254,000	-	3,250,000
Total by Category	23,524,106	24,756,202	31,835,080	21,862,984	33,795,580
Expenditures by Program					
Non-Departmental	23,524,106	24,756,202	31,835,080	21,862,984	33,795,580
Total by Program	23,524,106	24,756,202	31,835,080	21,862,984	33,795,580
Expenditures by Fund					
General Fund	15,188,561	16,340,456	19,261,130	14,534,834	18,714,130
Highway User Revenue Fund	550,000	366,470	650,000	400,000	650,000
Other Grants	-	-	5,000,000	-	7,500,000
0.5% Dedicated Sales Tax	7,639,000	7,945,950	6,741,950	6,746,150	6,749,450
Printer - Copier Service Fund	146,545	103,326	182,000	182,000	182,000
Total by Fund	23,524,106	24,756,202	31,835,080	21,862,984	33,795,580

Development Services



Department Description

The Development Services Department (DSD) provides direction, coordination, and support for the City of Avondale related to planning, land use regulations, development approval processes, land subdivision, site planning, design review, construction plan review, permitting, building, civil, and landscape inspections, and final occupancy clearance. The department is committed to the orderly and safe development of our City through implementation of the City's General Plan Policies and regulation of land and building development. DSD administers the City's Zoning Ordinance and the subdivision regulations, as well as the Building, Plumbing, Mechanical, and Electrical Codes. DSD actively works for increased housing, business, and employment opportunities in Avondale. What's more the Department provides staff support for the City Council, Planning Commission, and the Board of Adjustment, and is a resource for developers, other governmental agencies, as well as the general public. Furthermore, the department seeks to provide responsive customer service to facilitate an efficient and effective development process that supports the City of Avondale's overall goal. DSD has five departmental divisions:

- Building
- Planning
- Engineering Plan Review
- Development Services Center
- Administration

The Department Mission Statement is "To enhance the quality of life for present and future generations by providing progressive, professional services, and leadership that reflects the needs of all those who live, work, and play in the City of Avondale. Building on the past and looking to the future."

FY 2008-2009 Highlights

- Looking ahead
Creation of New City Center Plan - The City Council adopted the City Center Specific Plans in August of 2008. The City Center area occupies 402 acres along Avondale Boulevard in a highly visible and easily accessible location within the City and the region. Regionally, the area lies along the primary east-west freeway, Interstate 10, and is within a 20 minute drive of Downtown Phoenix and Sky Harbor International Airport. The area is close to stadiums and regional attractions such as the University of Phoenix Stadium, Jobbing.com Arena, and Westgate Center.

The City Center Plan is the City Council's vision for Avondale Boulevard as a premier destination for shopping, restaurants and entertainment, with exciting mixed use

Development Services

FY 2008-2009 Highlights

development that includes hotels, quality higher density housing, professional office space, with an atmosphere that is fun, pedestrian friendly, and conducive to daytime and nighttime activities.

The Avondale City Center area represents a major high-intensity center in the west valley, with employment uses fronting on Avondale Boulevard and mixed use neighborhoods to the east and west. Offices, hotels, retail, and other employment uses line Avondale Boulevard, in buildings two to ten stories tall. Landscaped areas 30 to 40 feet deep are along both sides of the street, in a "land art" design scheme with stepped walls and planted terraces.

- Estrella Foothills Plan - The City of Avondale has engaged its planning staff to create an Area Study for the southern most region of the City. The Estrella Foothills Area Plan is a comprehensive review of the areas located between 107th Avenue to Litchfield Road and Lower Buckeye Road to the Estrella Mountains.

This study comes at a critical time in Avondale's history and of this area. The City has seen significant change since the last General Plan amendment was adopted in 2001 and regional pressures are placing even greater demands on the area. These changes raise important questions about how the City of Avondale can and should accommodate the cycle of change over the next 20 years.

Over the next 15 months, the City will be working closely with our citizens to bring forward the Estrella Foothills Area Plan. This broad study involves examining the future needs and area expectations, while considering the many distinctive aspects this area has to offer. Included in the study will be an analysis of transportation, recreational needs, preservation of open space, natural features (rivers and trails) and other amenities, regional drainage, sewer and water needs, and land uses (residential, commercial, and employment). This planning process will include multiple public meetings with opportunities for citizen input with the final results occurring in October 2009.

- Major Developments - Several major projects were approved in 2008 that included: Phoenix Children's Hospital at the NEC of Avondale Boulevard and McDowell; Ashton Pointe multi-family complex on McDowell adjacent to Friendship Park; Montebello apartment community at El Mirage and Indian School; Sterling Plaza West in Old Town; Avondale Gateway Office Master Plan at the NWC 111th Avenue and Roosevelt; Hyatt Hotels at Park 10 on the SWC McDowell & 103rd Avenue; Avondale Spectrum Master Plan (50 acres) at the SWC I-10 and 117th Avenue; Diamond P Ranch (360+ acres) at WSWC of Avondale Boulevard and Lower Buckeye Road; Avondale Commerce Park at the 103rd and Van Buren, Fleming Farms PAD at the SWC of Avondale Boulevard and Lower Buckeye Road; Avondale Market Place PAD at the NWC of Avondale Boulevard and McDowell Road; La Joya High School Performing Arts Center along Avondale Boulevard; Ancona Commerce Park at the SEC of Litchfield and Lower Buckeye Roads.

Development Services

FY 2008-2009 Highlights

- Serving Our Customers - To streamline the development service process and provide increased customer service, the Development Services Department has revised all of its applications and processes. The department is now working with developers and builders to utilize a simultaneous plan review process. This allows all plan review disciplines, Building, Planning, and Engineering, to be completed and delivered at the same time, thus eliminating plans sitting and waiting for the next plan review to be completed. In turn, this should minimize some of the frustration people have when waiting for plans to be completed.

The Department issued over 1,100 building permits, 159 single family dwelling permits, and issued over 127 commercial/industrial/non-residential project permits for the year of 2008.

The department also completed updates to the Residential, Commercial, and Industrial sections of the Zoning Ordinance. Currently, the planning staff is working on Planned Area Development, Signs, Landscaping, and Administration sections of the ordinance.

For 2008, Development Services helped a total of 6,131 customers with an average of over 510 customers a month.

- Planning Commission - The Planning Commission has two new members. Lisa Amos joined the Commission in October '08 and Michael Scanlon in January '09. The City Council appointed David Iwanski as Planning Commission Chairperson and Michael Demlong as Vice Chair. The Commission received training on site design and architectural principles related to several new and existing projects that have been approved and/or constructed over the last year.

FY 2009-10 Objectives:

Council Goal: *Community Development*

- Improve the level of information available to the public and the development community on City requirements, review procedures, and the status of current projects.
- Implement the City's new application/permit tracking software.
- Ensure that all development is of the highest quality through the department's site plan and development review standards.
- Work on developing a long-range plan that capitalizes on the unique opportunities presented by the potential Agua Fria and Gila River recreation corridors. Also work with regional entities to the maximize efforts of all parties.
- Update and revise the General Plan. The GP update will include new elements dealing with sustainability, housing, neighborhoods, and public participation. The revised plan will also introduce implementation strategies.
- Put into practice the City Center specific area plan to complement the City Council's vision for Avondale Boulevard as a premier destination for shopping, restaurants, and entertainment, with exciting mixed-use development including hotels, high quality higher density housing, professional office space, with day and night time activities.

Development Services

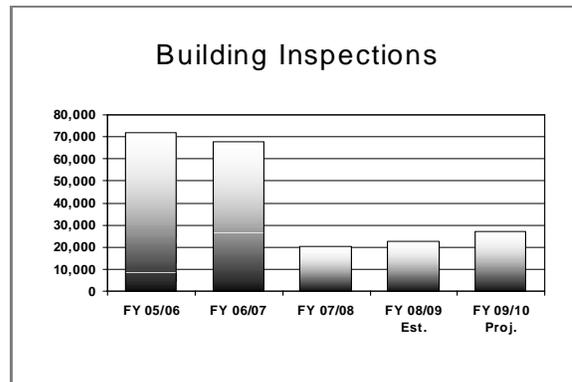
FY 2009-10 Objectives:

Council Goal: *Community Development*

- Provide excellent customer services to everyone who comes in contact with Development Services.
- Market Avondale as a premier location for new investment in the retail, commercial office, and light industrial sectors with a primary emphasis on quality, location, and long-term value to the City of Avondale.
- Implement simultaneous plan review process to ensure all project review is done at the highest and most efficient way possible.
- Develop a public information guide to assist residents' understanding of city codes, permits, and development process.
- Provide technical support to the Old Town Avondale redevelopment plan making sure to partner with the City of Goodyear, local businesses, and surrounding neighborhoods investing in the area.
- Implement Design Guidelines for all new and redeveloped commercial, industrial/employment, and multi-family as well as the single-family development design.
- Continue to update Zoning Ordinance and other development-related codes to ensure efficient and effective city review processes and regulations.
- Revise Department Website to provide up-to-date information and easy access to our services, processes, and applications.
- Continue working on the Estrella Foothills Area Plan and the process regarding the location of the 801 Freeway (I-10 reliever corridor) to ensure that future decisions are in the best interest of the City.

Development Services

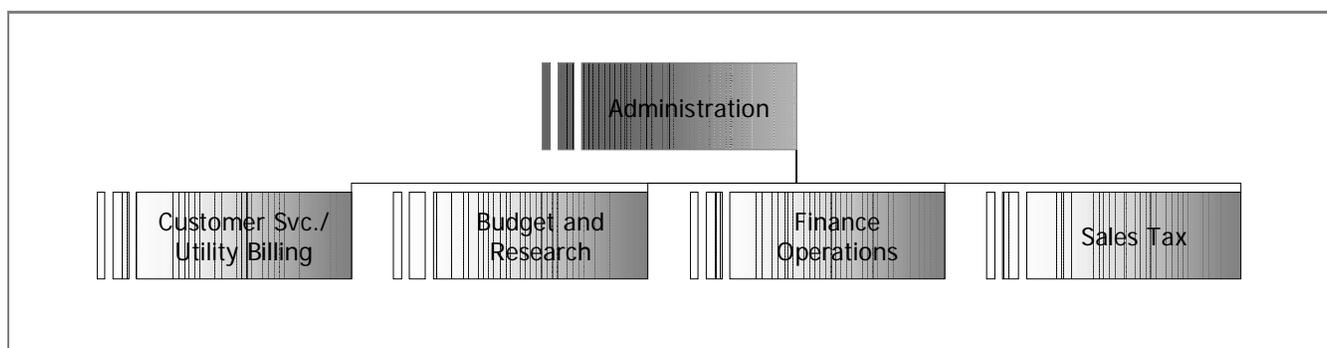
Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Respond to general inquiries within 24 hours	100%	100%	100%
Hold pre-application meetings within two weeks and provide written comments to customer	100%	100%	100%
Review building construction plans within 16 working days	100%	100%	100%
Perform building construction inspections within 24 hours of being submitted	100%	100%	100%
Customers served at Development Services Center counter	6,131	5,800	5,800
Plan reviews completed - Planning	1,181	800	1,100
Plan reviews completed - Civil	920	900	1,000
Plan reviews completed - Building	1,016	925	1,150
Permits issued - Civil	369	264	264
Permits issued - Building	1,197	1,200	1,300



Development Services

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	1,548,689	2,099,123	2,139,660	2,008,871	1,968,270
Contractual Services	844,068	514,986	779,460	689,628	772,380
Commodities	28,659	48,885	24,670	16,244	17,870
Capital Outlay	-	-	-	-	94,000
Total by Category	2,421,416	2,662,994	2,943,790	2,714,743	2,852,520
Expenditures by Program					
Planning	648,913	665,676	823,890	711,864	676,520
Building Services	1,201,313	1,114,743	1,117,660	974,260	1,112,180
Development Services Center	-	316,287	316,480	308,920	289,380
Engineering Plan Review	-	311,275	318,340	413,923	386,710
Development Svcs Administration	571,190	255,013	367,420	305,776	387,730
Total by Program	2,421,416	2,662,994	2,943,790	2,714,743	2,852,520
Expenditures by Fund					
General Fund	2,421,416	2,654,376	2,943,790	2,714,743	2,852,520
Highway User Revenue Fund	-	8,618	-	-	-
Total by Fund	2,421,416	2,662,994	2,943,790	2,714,743	2,852,520
Authorized Positions by Program					
Planning	9.00	8.00	9.00	8.00	7.00
Building Services	11.00	9.00	7.00	6.00	7.00
Development Services Center	-	5.00	4.00	4.00	4.00
Engineering Plan Review	-	5.00	3.00	3.00	3.00
Development Svcs Administrati	2.00	2.00	2.00	2.00	2.00
Total Authorized FTE	22.00	29.00	25.00	23.00	23.00

Finance & Budget



Department Description

Finance and Budget provides support functions for the city including: fiscal planning and treasury services, utility billing, cash receipts, purchasing, payroll, sales tax collection and auditing, accounts payable, development and monitoring of the annual operating and capital budgets, establishing and monitoring internal controls, preparing Comprehensive Annual Financial Report, facilitating external audits and independent reviews and grant management.

These services provide for the delivery of comprehensive, value-added financial services to internal and external customers ensuring that Avondale is managed in a fiscally effective and efficient manner.

FY 2008-2009 Highlights

- ❑ Maintained bond rating of AA- for Highway User Revenue and received an upgrade to AA for Corporation Bonds.
- ❑ Held quarterly tax seminars for new taxpayers and citizens.
- ❑ Conducted monthly revenue analysis and assisted in the development of a budget reduction plan.
- ❑ Implemented new water, sewer and sanitation rates.
- ❑ Received the Certificate of Excellence in Financial Reporting and the Distinguished Budget Award.
- ❑ Completed the Comprehensive Annual Financial Report in accordance with GASB 34.
- ❑ Prepared a balanced budget incorporating Council's goals and objectives.

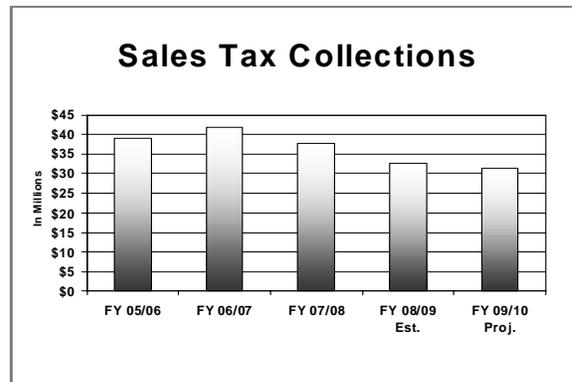
Finance & Budget

FY 2009-10 Objectives:

Council Goal: *Financial Stability*

- Assist in the analysis of funding options for public safety
- Structure a program to maintain General Fund balance at no less than \$8 million.
- Continue with sound financial practices in an effort to improve bond rating and ensure the long-term financial stability of the city.
- Ensure Council is informed with the most current financial data available by providing Quarterly Council Updates.
- Prepare a balanced budget that incorporates Council's goals and objectives for the year.
- Follow sound financial policies and ensure fund balances and revenue coverage ratios meet or exceed guidelines.
- Continue to review and provide cost-of-business/cost-of-service analysis of city programs and services.

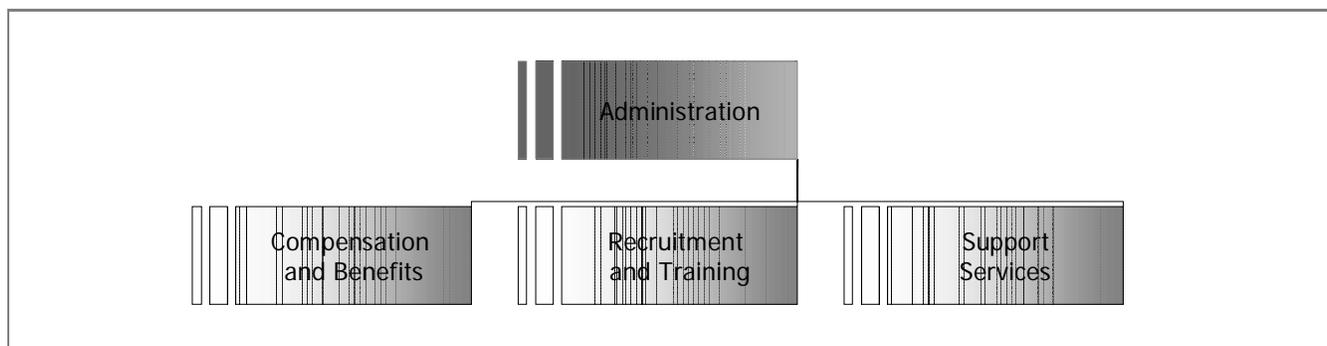
Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Obtained the Certificate of Excellence in Financial Reporting	7 Years	8 Years	9 Years
Obtained Distinguished Budget Presentaion Award	13 Years	14 Years	15 Years
Accounts Payable checks processed	8,144	7,835	7,100
Payroll checks processed	15,413	17,638	14,326
Business licenses	6,800	7,500	7,700
Sales tax forms sent	48,139	50,000	53,000
Unqualifies audit opinion	Yes	Yes	Yes
Revenue coverage rations met	Yes	Yes	Yes



Finance & Budget

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	1,946,676	2,011,225	2,258,560	2,116,546	2,103,760
Contractual Services	550,780	595,940	602,770	601,103	541,660
Commodities	44,078	14,776	29,570	17,989	31,320
Capital Outlay	18,683	5,720	18,850	3,000	-
Other	(1,518,440)	(1,540,060)	(1,528,070)	(1,528,070)	(1,554,930)
Total by Category	1,041,777	1,087,601	1,381,680	1,210,568	1,121,810
Expenditures by Program					
Financial Services	807,118	921,098	1,066,580	922,193	844,190
Water Billing	(42,255)	(5,161)	33,640	18,472	820
Budget and Research	276,914	171,664	281,460	269,903	276,800
Total by Program	1,041,777	1,087,601	1,381,680	1,210,568	1,121,810
Expenditures by Fund					
General Fund	1,041,777	1,087,601	1,381,680	1,210,568	1,121,810
Total by Fund	1,041,777	1,087,601	1,381,680	1,210,568	1,121,810
Authorized Positions by Program					
Financial Services	13.50	14.50	15.50	13.50	13.50
Water Billing	11.00	10.00	10.00	10.00	10.00
Budget and Research	5.00	5.00	4.00	4.00	4.00
Total Authorized FTE	29.50	29.50	29.50	27.50	27.50

Human Resources



Department Description

The department delivers comprehensive, value-added services to ensure that internal and external customers receive the support they need to accomplish their goals.

- * Coordinate and administer recruitment and employment activities.
- * Administer Classification and Compensation Plan.
- * Develop and administer comprehensive employee benefits package.
- * Administer and monitor performance evaluation process
- * Coordinate and administer employee tuition reimbursement program.
- * Administer and apply grievance and discipline procedures
- * Administer and produce employee development and training efforts.
- * Produce and deliver bi-weekly employee newsletter.
- * Coordinate & deliver Employee Wellness Program.
- * Administer and produce bi-weekly employee payroll.

FY 2008-2009 Highlights

- Consolidated and condensed Annual Employee Training providing both classroom and on-line instruction. Training sessions included customer service; ethics; diversity; leadership; and employee policies.
- Continued development of comprehensive Employee Wellness Program.
- Implemented new automated job application system, accepting job applications on-line and allowing departments to review job application on-line.
- Implemented new HRIS package including payroll.
- Hire 50 new employees, including summer youth programs, after school programs, and interns.
- Implemented new automated timekeeping system for all City employees.
- Implemented new Human Resources and Payroll software system allowing greater employee self service for benefits and payroll functions.
- Conducted 20 reclassification studies to ensure appropriate job titles, classifications and salary grades.
- Implemented city-wide timekeeping system.

Human Resources

FY 2008-2009 Highlights

- Implemented State of Arizona E-verify compliance.
- Worked with Employee Wellness Taskforce to develop strategies and activities for employee wellness program.
- Conducted supervisor training program with internal presenters for current and aspiring Avondale leaders.

FY 2009-10 Objectives:

Council Goal: *Financial Stability*

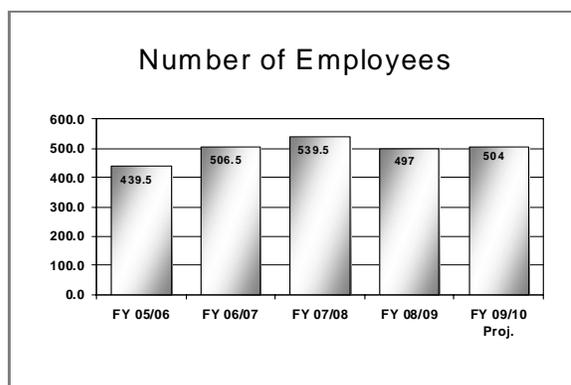
- Ensure that supervisors and employees effectively utilize the new timekeeping system.

Council Goal: *Staff Retention*

- Provide expert personnel policy and procedural consulting to City managerial personnel and employees for various personnel actions while influencing positive management-workforce relationships.
- Ensure employees can effectively utilize the new on-line self service payroll and benefit software.
- Ensure that appointments and promotions are competitive and made on the basis of merit and that the City has a diversified work force reflective of the community we serve.
- Maintain the classification plan so all employee's job duties, responsibilities, and qualification requirements are accurately described and appropriately titled.
- Present to all managers and supervisors training to deal effectively and positively with employees, city processes, and budgetary issues.
- Present programs that provide employees the necessary skills, knowledge, and abilities to effectively and efficiently perform their duties and provide excellent customer service.
- Ensure the City's compensation practices are competitive and cost effective.
- Develop and maintain employee benefits that are responsive to the health needs of the employee and cost effective for the city.
- Develop written pay rules to ensure consistency and fairness in the compensation of employees.

Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Number of payroll checks processed	0	3,000	15,000
Employee turnover rate	8%	8%	7%
Number of disciplinary cases appealed to the Personnel Board	0	0	1
Percentage of employees attending annual workplace training	95%	98%	98%
Number of employees utilizing tuition assistance	55	60	65

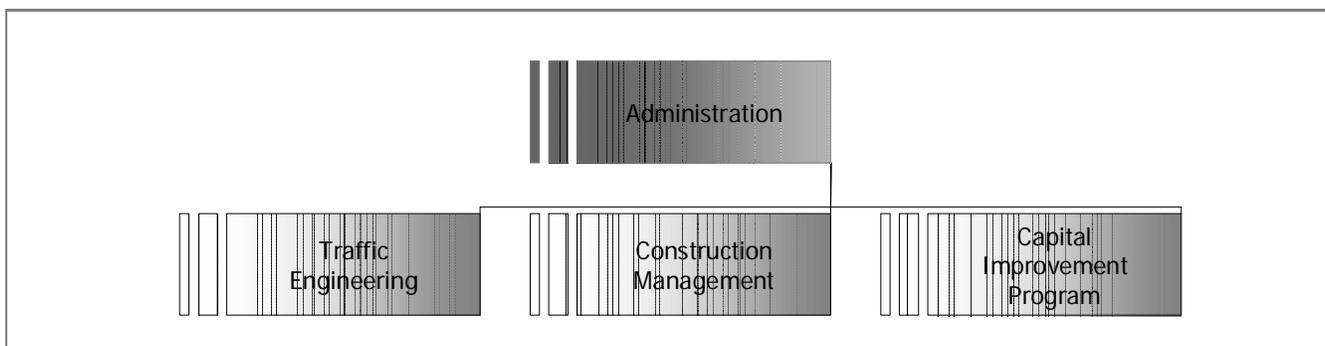
Human Resources



Budget Summary

	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	654,871	832,763	745,690	717,811	705,780
Contractual Services	467,629	409,382	416,170	401,756	427,050
Commodities	16,064	15,316	27,200	18,207	36,000
Other	(216,060)	(275,510)	(313,460)	(313,460)	(246,030)
Total by Category	922,504	981,951	875,600	824,314	922,800
Expenditures by Program					
Human Resources	806,595	862,108	862,500	840,944	922,800
Organizational Training & Development	115,909	119,843	13,100	(16,630)	-
Total by Program	922,504	981,951	875,600	824,314	922,800
Expenditures by Fund					
General Fund	922,504	981,951	875,600	824,314	922,800
Total by Fund	922,504	981,951	875,600	824,314	922,800
Authorized Positions by Program					
Human Resources	8.00	8.00	7.00	7.00	7.00
Organizational Training & Deve	1.00	1.00	-	-	-
Total Authorized FTE	9.00	9.00	7.00	7.00	7.00

Engineering



Department Description

The Engineering Department strives to provide engineering excellence, innovative solutions, and outstanding customer service to build and maintain a better quality of life. The Engineering Department is responsible for:

- Planning, developing and implementing the City's Capital Improvement Program for streets, water mains, sidewalks, storm drains, drainage facilities, and traffic signals.
- Monitoring and inspecting construction projects ensuring compliance with project specifications, plans, and applicable federal, state and local regulations.
- Providing technical support to a number of City departments.
- Providing transportation planning and establishing traffic engineering standards.
- Performing operation and maintenance of traffic control devices including traffic signals, roadway signs, and pavement markings.
- Providing a vital role in achieving the City Council's goal of increasing city revenue through economic development.
- Administering the Streetlight Operation, Maintenance, and Repair Program.
- Managing the School Traffic Safety Program.
- Managing the City's Stormwater Management Program.
- Managing the City's Air Quality Program.
- Managing preventative maintenance on streets and roadways within Avondale City limits.
- Serving as the City's Floodplain Administrators.

FY 2008-2009 Highlights

- ❑ Worked closely with stakeholders involved in the location of the SR 801 corridor, the widening of I-10, and the widening of 99th Avenue to ensure decisions are in the best interest of the community.
- ❑ Worked closely with stakeholders on the Rainbow Valley Area Drainage Master Plan and the Loop 303 to ensure decisions are in the best interest of the community.
- ❑ Developed preliminary concepts for the infrastructure needed to support Avondale City Center.
- ❑ Completed construction of a pedestrian underpass in the Van Buren Street, Bridge to Fairway, Improvement Project.
- ❑ Completed Dysart, Van Buren to Main, Waterline & Roadway Improvements.

Engineering

FY 2008-2009 Highlights

- ❑ Completed 99th Ave & McDowell Intersection Improvements.
- ❑ Completed 4th Street, Lower Buckeye to Western.
- ❑ Completed the CDBG Streets, Sidewalk & Waterline Project.
- ❑ Completed the Van Buren Sidewalk Project.
- ❑ Completed the Van Buren 16" Transmission Line Project.
- ❑ Installed 20 ramps as part of the Pedestrian Ramps Sidewalk Program.
- ❑ Completed the design of Avondale and Encanto Traffic Signal/Intersection Improvements.
- ❑ Completed the design of Avondale Boulevard and McDowell Road Intersection Improvements.
- ❑ Completed the design and construction of the McDowell Road and 119th Avenue retention basin.
- ❑ Completed the design and analysis of the Elm Lane Drainage Mitigation project.
- ❑ Completed the design and analysis of the MOSC retention basin.
- ❑ Completed the Phase I & II Environmental Site Assessment Reports for the property located at the southeast corner of Avondale Boulevard and Roosevelt Street.
- ❑ Constructed 107th Avenue drywells.
- ❑ Received approval from ADOT on the Project Assessment for the preliminary design of the future widening of the Avondale Boulevard/I-10 underpass.
- ❑ Completed the 107th Avenue/I-10 bridge widening.
- ❑ Completed the design and construction of landscaping improvements along McDowell Road and 99th Avenue.
- ❑ Completed the design for the Agua Fria Undercrossing at McDowell Road.
- ❑ Coordinated with all stakeholders for the FEMA Levee Inventory Study.
- ❑ Completed the MS4 Annual Report for the City's AZPDES Permit. All Minimum Control Measures and associated Best Management Practices have been implemented for 2008 or are on-going.
- ❑ Completed the Annual Particulate Enforcement Report for PM-10.
- ❑ Completed the design of three (3) new traffic signals; Indian School Road and Westwind Parkway, Eliseo C. Felix Jr. Way and Van Buren Street, and Indian School Road and El Mirage Road.

Engineering

FY 2008-2009 Highlights

- ❑ Conducted warrant analyses for an All-Way STOP at Westwind Parkway & Clarendon Avenue, and Left Turn Arrow Signals at: 107th Avenue & Van Buren Street; Avondale Boulevard & Cold Water Springs Boulevard; and Avondale Boulevard & Whyman Road.
- ❑ Conducted school traffic studies at: Collier Elementary, Canyon Breeze Elementary, Lattie Coor Elementary, and Eliseo C. Felix Elementary. The studies recommended safe routes to school, street improvements, and traffic safety plans for the schools.
- ❑ Completed the Annual Traffic Counts Program.
- ❑ Administered the City's Streetlight Operation, Maintenance and Repair Program.
- ❑ Administered the Neighborhood Traffic Management Program (NTMP). Fourteen (14) neighborhoods participated in the NTMP in 2008, and nine (9) traffic studies were completed.
- ❑ As part of the NTMP, installed 3 speed humps in the Old Avondale South neighborhood, 12 speed humps in the Old Avondale North neighborhood, and 8 speed humps & 3 speed tables in the Palm Gardens neighborhood.
- ❑ Completed construction of a traffic calming circle at Durango Street and 113th Avenue.

FY 2009-10 Objectives:

Council Goal: *Community Development*

- ❑ Complete design and construction of infrastructure needed to support Avondale City Center.
- ❑ Ensure reasonable project schedules are established, completed on time and a high quality level of service is provided.

Council Goal: *Community Involvement*

- ❑ Continue to seek public input on future capital improvement projects and programs.

Council Goal: *Environmental Leadership*

- ❑ Develop a Pavement Management System to prioritize cost effective street maintenance and reconstruction.
- ❑ Continue public education efforts regarding stormwater management.
- ❑ Update and implement the PM10 Ordinance.

Council Goal: *Financial Stability*

- ❑ Ensure work is within constrained budget while maintaining a level of service of a vital program.

Council Goal: *Quality of Life*

- ❑ Provide quality inspection to preclude potential defects and insufficiencies in workmanship.
- ❑ Install decorative sidewalks, crosswalks and aesthetic amenities in City Center (i.e., benches, streetlights).

Engineering

FY 2009-10 Objectives:

Council Goal: *Transportation Management*

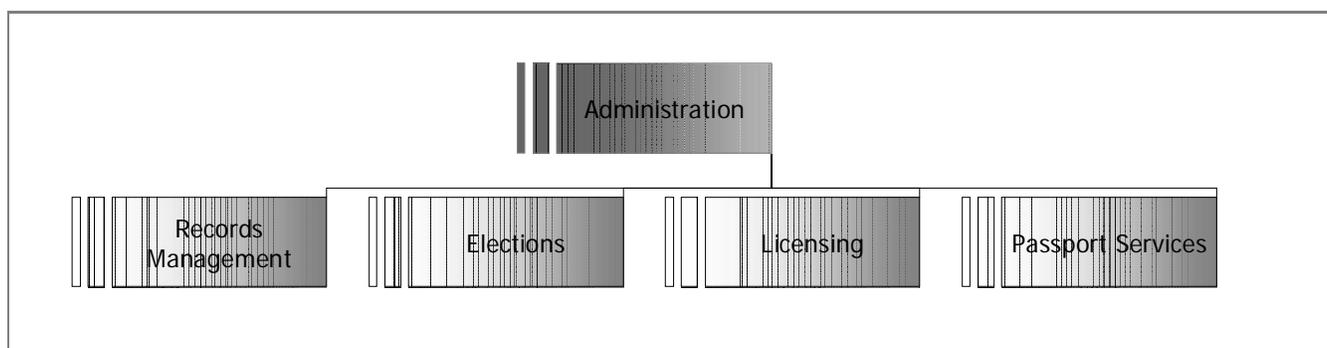
- Complete inspections and preventative maintenance of all traffic signals once every 12 months.
- Replace damaged regulatory and warning sign requests within 3 working days (or 6 working days if it requires Bluestaking).
- Repair streetlight requests within 3 working days, excluding knockdowns/emergencies and power company involvement.
- Continue to work with all agencies on Avondale's position related to the SR801 and other regional corridors.
- Evaluate potential street projects that will qualify for any federal stimulus package.
- Update the Transportation Plan.
- Continue education efforts to curb speeding in the community.

Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Number of miles of streets sealed per year * Includes 3 fiscal years of budget	NA	30*	12
Number of miles of road inspected per year/Percent rated	150/100%	150/100%	200/100%
Total number of streetlight requests per year/Percent completed within 3 working days (excludes knockdowns & emergencies)	420/95%	450/95%	480/95%
Total number of sign repair requests per year/Percent completed within 3 working days (or 6 working days if it requires Bluestaking)	102/75%	130/95%	160/95%
Total number of signalized intersections/Percent of signals inspected and maintained	39/100%	45/100%	45/100%
Number of traffic calming requests that met criteria/Average time of project completion in months	1/8	3/7	NA
Percentage of payments processed within 10 working days of Project Manager approval	100%	100%	100%
Percent of projects where Final Walkthrough punchlist contains five or fewer deficiencies (excluding utility jobs)	95%	95%	95%
Average number of total projects assigned to each Construction Inspector/Number of CIP projects (excluding utility jobs)	8/2	6/2	6/2
Percent of CIP projects completed on schedule/ Percent completed within budget	68%/73%	90%/85%	90%/85%
Average number of CIP projects assigned to each Project Manager	6	10	10

Engineering

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	1,754,586	1,616,203	1,791,290	1,745,495	1,724,580
Contractual Services	390,750	1,106,458	1,633,640	1,077,956	1,561,020
Commodities	72,744	115,982	126,250	159,899	115,420
Capital Outlay	26,643	99,797	-	-	43,000
Other	(160,152)	(69,312)	(42,870)	(42,162)	(10,510)
Total by Category	2,084,571	2,869,128	3,508,310	2,941,188	3,433,510
Expenditures by Program					
Engineering	1,317,242	891,756	1,115,660	1,100,454	1,253,740
Traffic Engineering	767,329	1,975,690	2,382,650	1,833,567	2,169,770
NPDES Program	-	1,682	10,000	7,167	10,000
Total by Program	2,084,571	2,869,128	3,508,310	2,941,188	3,433,510
Expenditures by Fund					
General Fund	1,504,024	1,076,694	1,292,750	1,170,891	1,019,250
Highway User Revenue Fund	580,547	1,788,474	2,215,560	1,735,537	2,414,260
Other Grants	-	3,960	-	34,760	-
Total by Fund	2,084,571	2,869,128	3,508,310	2,941,188	3,433,510
Authorized Positions by Program					
Engineering	16.00	12.00	11.00	12.00	11.00
Traffic Engineering	7.00	8.00	8.00	7.00	7.00
Total Authorized FTE	23.00	20.00	19.00	19.00	18.00

City Clerk



Department Description

City Clerk's Office performs various external functions and provides internal support functions for the City including:

Passports
 First line customer service
 Elections
 Annexations
 Records management
 Liquor, massage therapist, and peddler's licensing
 Council agendas, minutes, resolutions and ordinances
 Legal publications
 Internal and external request for information or public records
 Notary Services
 Contracts/agreements
 Code and charter updates
 Incoming and outgoing mail
 Conference room reservation for community organizations and staff
 Coordination of appointments to boards, commissions and committees as well as posting of agendas and minutes and tracking of attendance
 Carpool reservations
 Special event permit process

These functions provide immediate assistance to internal and external customers. The primary responsibilities of the City Clerk are to give notice of all council meetings, keep journal of all council proceedings, act as the custodian of City records, coordinate primary, general and special elections and to administer liquor licenses. These duties are performed as required by Charter, Ordinance, or State Law.

FY 2008-2009 Highlights

- Three out of five City Clerk staff members are now Commissioned Notaries. This allows us to provide better customer service and to diversify duties within the department.
- To improve efficiency, various tasks have been reallocated. We have created several databases to allow us to better track the status of documents, liquor licenses, passports processed in a day, month, etc. as well as being able to retrieve information more easily.

City Clerk

FY 2008-2009 Highlights

- In an effort to contribute to the City's green initiatives, Candidate Election materials have been made available in electronic format only. Paper packets are available upon request.
- For the past twelve years the Clerks Department occupied two off-site storage facilities for the purpose of storing picnic materials and miscellaneous documents. We determined that by vacating these units, we could realize savings in the neighborhood of \$2,000 per year so the units have now been vacated.
- An early voting site was made available for the County's Primary and the Presidential Elections.
- Clerks staff was trained to become certified election workers and assisted voters during the 08 Primary Election
- On a regular basis, staff receives very positive feedback from passport applicants regarding both the fact that we are offering passport services and especially on the level of customer service that we provide.
- Staff redesigned the Council Meeting page on the City's website to provide a centralized location for council meeting related materials.
- Staff became a member of the West Valley Records Information Management Committee, which is made up of Records Management Clerks of the Southwest Valley area. The purpose of this group is to share ideas and concerns regarding records issues of interest to all.
- In an effort to increase citizen participation, staff redesigned the Board, Commission and Committee application and worked with Community Relations staff to design a more appealing brochure with a tear-off application. The interview process has also been simplified by modifying the format to a Meet and Greet instead of formal interviews.

City Clerk

FY 2009-10 Objectives:

Council Goal: *Community Involvement*

- Continue efforts to recruit new candidates for boards, commissions, and committees by publishing vacancies in the City's website, delivering the message through council and current members as well as displaying the citizen participation guide and brochures at public meetings.

Council Goal: *Financial Stability*

- Explore the possibility of receiving electronic payments for liquor license renewal fees and payments for public record requests to reduce postage and printing costs in addition to staff time to process such payments

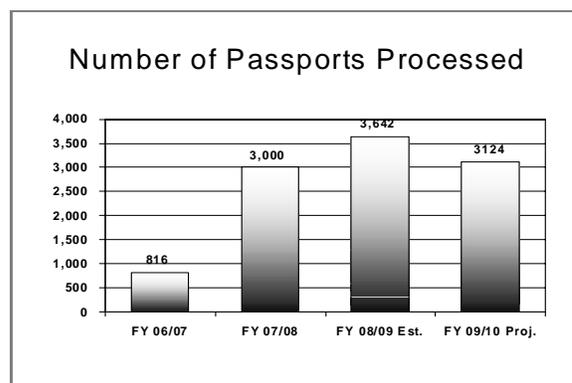
Council Goal: *Quality of Life*

- Continue to be proactive by identifying documents that are most often requested by the public and the media and evaluating the feasibility of posting them on the website to increase accessibility

Council Goal: *Staff Retention*

- Improve communication within the department to ensure that all staff members are kept abreast of issues that arise and be able to anticipate problems and issues that may escalate.
- Implement the electronic document management system with the assistance of IT Department to reduce response time to internal and external records requests and also provide other departments access to city records

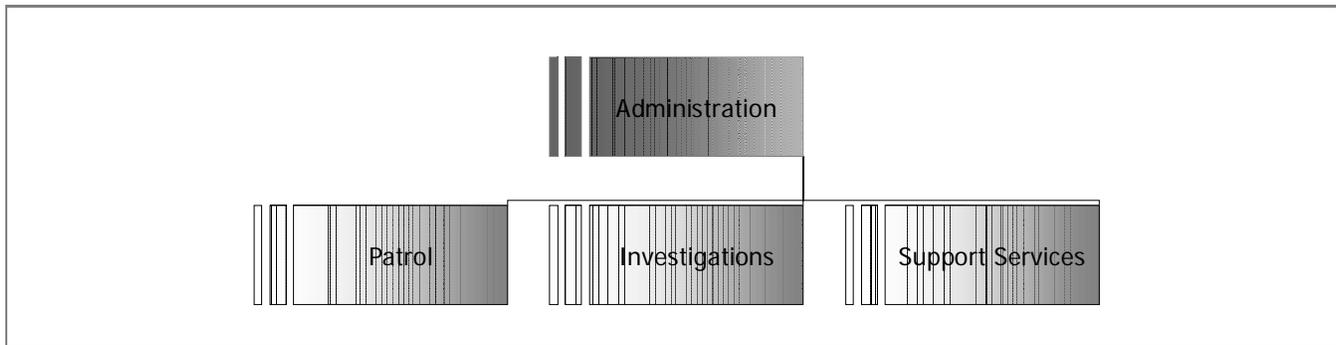
Performance/Workload Indicators:	FY 2007-08	FY 2008-09	FY 2009-10
	Actuals	Projected	Projected
Passports processed	3901	4046	4002
Files entered	557	546	550
Boxes destroyed	196	312	403
Internal/External room reservations	1696	1708	1742
Internal car reservations	1032	1010	1019
Response to records request within 72 hours	260	273	280



City Clerk

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	331,614	481,862	320,610	319,120	300,120
Contractual Services	191,535	163,242	180,930	146,218	165,850
Commodities	10,563	27,135	6,250	5,367	7,750
Other	(184,830)	(172,821)	(224,890)	(225,380)	(165,080)
Total by Category	348,882	499,418	282,900	245,325	308,640
Expenditures by Program					
City Clerk	309,632	484,061	254,430	229,015	268,010
Elections	27,647	17,537	28,470	16,310	40,630
Picnic	11,603	(2,180)	-	-	-
Total by Program	348,882	499,418	282,900	245,325	308,640
Expenditures by Fund					
General Fund	348,882	499,418	282,900	245,325	308,640
Total by Fund	348,882	499,418	282,900	245,325	308,640
Authorized Positions by Program					
City Clerk	5.00	6.00	5.00	5.00	5.00
Total Authorized FTE	5.00	6.00	5.00	5.00	5.00

Police



Department Description

The Police Department provides public safety related services to the community in a variety of ways including proactive and selective patrol through the city, responding to calls for service from the public, providing crime prevention services, enforcing the criminal and traffic laws, and conducting crime prevention. The Police Department also provides community service in the form of programs, presentations, and by networking with community groups. The Department also provides a presence in the school systems through the SRD (School Resource Detective) criminal investigations program. All of these services work towards providing a safer environment for our citizens to live, work, and raise their families.

The Avondale Police Department consists of 165.8 employees which includes 109 sworn police officers and 56.8 civilian positions. There are three divisions in the Police Department which include the Patrol Division, Investigations Division, and the Support Services Division. The Patrol and Investigations Divisions are managed by Lieutenants while the Support Services Division is managed by a Lieutenant over Records and Communications, a Police Volunteer Coordinator, and the Community Services Supervisor.

FY 2008-2009 Highlights

- ❑ During the year, we installed high density shelving in the police property and evidence room. This added equipment was significant in order to make the best use of the available space in the area and to safely manage the over 27,000 items currently being held.
- ❑ The Livescan equipment in the Detention facility was upgraded to include the function of taking palm prints. The previous equipment was moved to the main police station to replace the practice of using ink prints for citizens. The Livescan equipment at the police station will allow for quality prints to be immediately obtained for citizens and police candidates and allow for automated upload to the State systems.
- ❑ We installed digital recording equipment in the interview in the Detention facility. This allows detectives to safely interview arrestees in a secure environment while obtaining the crucial criminal statements.
- ❑ Employees in the records section are scanning paperwork such as citations, property sheets, stolen vehicle reports, accident reports, and juvenile referrals and attaching those files to correlating reports in Spillman. This makes information readily available to members of the police department when working on specific reports.

Police

FY 2008-2009 Highlights

- In July 2008, the APD Records Bureau completed a partnership with PoliceReports.US that provides internet access to the public in order to obtain copies of most traffic accident investigations in our City. This partnership reduces the workload of the Records Bureau while providing an automated alternative for the public to obtain a police report.
- Effective December 11, 2008, the APD fully deployed 22 Colt, AR-15 semi-automatic rifles in the Patrol Bureau for officers responding to high risk calls for service. This was the result of a year-long effort which included a council presentation, hiring of a part-time Rangemaster, policy and lesson plan development, and a week-long training program for all Officers selected to receive a rifle. This weapon system expands officer options in certain tactical situations, provides greater accuracy over distance, and increases stand-off and perimeter capabilities at the first responder level.
- Keeping up with technology, the police department purchased a license plate reader system and implemented the program. In September Of 2008 the LPR program training was complete for all patrol officers and volunteers. The LPR is a computer system that can be installed in any unmarked or marked patrol vehicle; cameras are placed outside the vehicle and it reads and stores license plates as the vehicle travels on streets, in parking lots and virtually all places where it passes other vehicles. An alarm in the computer will alert when the LPR locates stolen vehicles and stolen license plates allowing officers to apprehend suspects driving stolen vehicles as well as locating abandoned stolen vehicles. This technology saves countless hours previously attempted by Officers that check one license plate at a time. To date the LPR has collected approximately 50,000 license plates which are being stored in a data base for review by detectives if they are searching for a vehicle involved in criminal activity. In the past four months that the LPR has been in operation it has received approximately 15 hits, most of which are recovered stolen vehicles.
- In July 2008, APD purchased GRAFFITI CAM, a video recording unit that detects crimes and immediately notifies authorities. When the motion detector camera is activated, it sends text messages of the event in about six seconds to a cell phone maintained in Police Dispatch, enabling law enforcement to dispatch resources and hopefully apprehend suspects in the act of committing a crime.
- This calendar year we were awarded \$212,274 in grant funding from a variety of programs including DPS-VOCA, Attorney General-Victims Rights Program, Office of Justice Programs, GRIC, ACJC DUI Overtime, and GOHS DUI Overtime.
- A detective was sent to the Gang and Immigration Intelligence Team Enforcement (GIITEM). The assignment allowed for access resources to assist the citizens in Avondale for the enforcement and investigation of gang related crimes.
- With the help of the part-time range master, the firearms training unit developed lesson plans and taught a Handgun Advanced Officer Training. Twenty (20) police officers were trained within the Field Training Program during this year, and included the addition of a pre-academy training to assist in retention. A focus was maintained on training and development of internal instructors in high liability areas (general instructor, firearms, defensive tactics, taser, driving) to allow for formalized proficiency hours of Advanced Officer Training in these disciplines during FY 2009-2010.

Police

FY 2008-2009 Highlights

- ❑ Cashion Community project. In response to gang related crimes occurring in the Cashion area, the Avondale Police Department organized and implemented a plan to rid the community of gang related crimes. Assistance was provided by GIITEM as well as internal resources such as assigning a detective to the Street Crimes Unit to investigate and handle Cashion-related crimes, extra uniform patrols in the area, and planning and meeting with citizens to attack crime and issues in their community.
- ❑ GAIN (Getting Arizona Involved in Neighborhoods) 2008 was combined with Citizen Appreciation Night, Domestic Violence Awareness Month and the Grand Opening of the Sam Garcia Library in an event that was held on Western Avenue. Hundreds of people attended and enjoyed live music, great food and numerous displays.
- ❑ VIN Etching: The Police Department's Community Services Bureau has been very successful partnering with local businesses, communities and schools on several public education events. A successful VIN Etch event, partnering with COSTCO during Auto Theft Awareness Month, was held in March. This fall, we partnered with State Farm Insurance on three VIN Etch events. Staff provided education and awareness at the Boys and Girls club and local schools on a wide range of topics from gangs and drugs to date rape and domestic violence. Staff also attended numerous HOA and Block watch meetings, instructed at the Citizen Leadership Academy and completed several residential and business CPTED reviews. We partnered with WalMart and Chick-Fil-A for the annual Shop with a Cop.
- ❑ Partner's 4 Pets: The police department partnered with the community to create a more effective and efficient way to respond to animal problem calls for service. The program was based on educating the citizen's of Avondale to become responsible pet owners by keeping pets on leashes, in fenced yards, immunizations for pets and spay/neutering their pets. The police department hosted several clinics throughout the year offering free rabies vaccinations and free spay/neutering for their pets. Community education was the primary focus. This new program resulted in a 30% reduction in citizen generated calls for service, saving the police department approximately \$20,000.00 while freeing patrol officers to focus on patrol and other calls for service.
- ❑ Gateway Pavilions Crime Deterrent Detail: Partnering with the management in the Pavilions the police department implemented proactive details in the retail corridor to deter criminal activity relating to vehicle offenses, citizen generated calls and nuisance calls. Examples of this detail include: holding briefings out of the command van in the parking lot of the Pavilions, extra patrol by the VIPs, and deployment of the bait vehicle. This was coordinated by networking with the management within the complex. This proactive work over a 9 month period resulted in a 24% decrease in vehicle crimes, and a 19% decrease in citizen generated calls. Further, a partnership was developed between the business owners and the police department.
- ❑ Completion of the Tow Lot in Tolleson – The Avondale and Tolleson Police Departments completed their partnership to build a joint tow lot. Both cities impound vehicles towed for police purposes saving thousands of dollars previously spent to secure these same vehicles at a private tow lot.

Police

FY 2009-10 Objectives:

Council Goal: *Community Involvement*

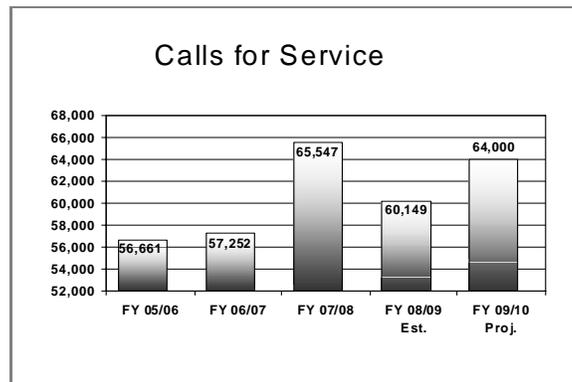
- Increase Community Awareness on the Benefits of Block Watch.

Council Goal: *Public Safety*

- Reduce crime by 3%.
- Expand use of technology in law enforcement.
- Expand photo radar and red light cameras throughout the City of Avondale.
- Formalize, Promote and Expand the Crime Free Multi-Housing Program.
- Partner with City Code and Building Enforcement to first and foremost correct property/building violations and/or condemn properties.
- Increase police visibility and presence through the opening and use of the APD Cashion Substation.

Council Goal: *Staff Retention*

- Provide individual career counseling.
- Maintain minimum staffing levels in public safety.



Police

Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
All Other (Officer Initiated Calls for Service)	2,158	2,259	2,319
Rapes	11	7	9
Robberies	128	132	136
Aggravated Assaults	212	324	281
Burglaries	959	978	1016
Thefts	2,861	2,753	2,947
Total Number of Volunteer In Policing Program Hours	6,568	7,225	7,948
Total Cost Savings for Volunteer In Policing Program Hours	\$119,340	\$131,278	\$144,415
Total Number of Victims Served by Victim Advocate	4,082	6,000	6,500
Suspicious (Officer Initiated Calls for Service)	2,253	2,301	2,391
Citizen Assist (Officer Initiated Calls for Service)	491	590	568
Parking Problem (Officer Initiated Calls for Service)	429	555	517
Homicides	10	10	10
Court Processes (Officer Initiated Calls for Service)	255	254	267
911 Hang Up (Citizen Generated Calls for Service)	13,763	12,759	13,924
Animal Problem (Citizen Generated Calls for Service)	3,770	2,314	3,194
Suspicious (Citizen Generated Calls for Service)	3,953	4,352	4,360
Burglar Alarm (Citizen Generated Calls for Service)	3,548	3,778	3,846
Citizen Assist (Citizen Generated Calls for Service)	2,908	2,821	3,008
All Other (Citizen Generated Calls for Service)	32,112	31,883	33,597
Traffic Stop (Officer Initiated Calls for Service)	6,988	7,326	7,515
Motor Vehicle Thefts	781	633	742
Arsons	9	15	12
Felony Arrests (Charges)	1,444	1,300	1,441
Misdemeanor Arrests (Charges)	7,035	6,117	6,905
Citations Issued	4,952	3,919	4,657
Wanted Person (Officer Initiated Calls for Service)	237	367	317

Police

Budget Summary

	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	10,866,387	13,024,449	14,161,580	14,196,966	14,236,240
Contractual Services	2,414,691	3,269,699	3,646,710	3,495,274	2,694,830
Commodities	339,715	611,682	579,990	496,987	504,060
Capital Outlay	234,724	437,625	247,100	93,771	200,490
Transfers Out	631,100	300,000	1,000,000	1,000,000	-
Contingency	-	-	75,000	-	-
Total by Category	14,486,617	17,643,455	19,710,380	19,282,998	17,635,620

Expenditures by Program

Victim's Assistance Grant	44,904	52,829	-	47	-
Police Dept	-	162,470	-	10,500	-
Police Administration	2,340,135	2,100,428	2,827,120	2,703,382	1,604,380
Regional Family Advocacy Center	-	596,554	826,380	815,876	780,870
Police-Community Services	171,373	198,089	188,500	188,860	161,910
Police-Patrol Support	456,122	491,800	454,070	509,495	404,830
Professional Standards Bureau	228,118	271,204	389,640	332,780	405,540
Police-Communications	1,198,697	1,448,544	1,467,370	1,444,921	1,391,220
Police-Records	254,218	255,963	246,460	243,923	235,790
Police-Traffic	567,478	714,568	836,880	690,966	745,800
Police--Victims' Rights Program	-	-	56,470	55,685	56,740
Police--Detention Services	702,183	814,859	763,790	850,737	730,490
Police--Patrol	6,358,017	7,856,565	9,132,970	8,753,561	8,580,290
Police--Investigations	1,671,195	2,167,598	2,111,480	2,062,557	2,112,630
Tolleson Animal Control	28,688	33,451	31,350	29,431	-
Avondale School Resource	-	41,174	107,410	94,945	71,250
Littleton School Resource	56,424	5,721	-	-	-
Police--Agua Fria School Resource	93,775	86,440	96,810	93,369	97,560
Tolleson Union School Resource	153,015	160,956	173,680	172,853	173,200
Police--GITEM	-	-	-	63,044	83,120
Police Grants	162,275	184,242	-	166,066	-
Total by Program	14,486,617	17,643,455	19,710,380	19,282,998	17,635,620

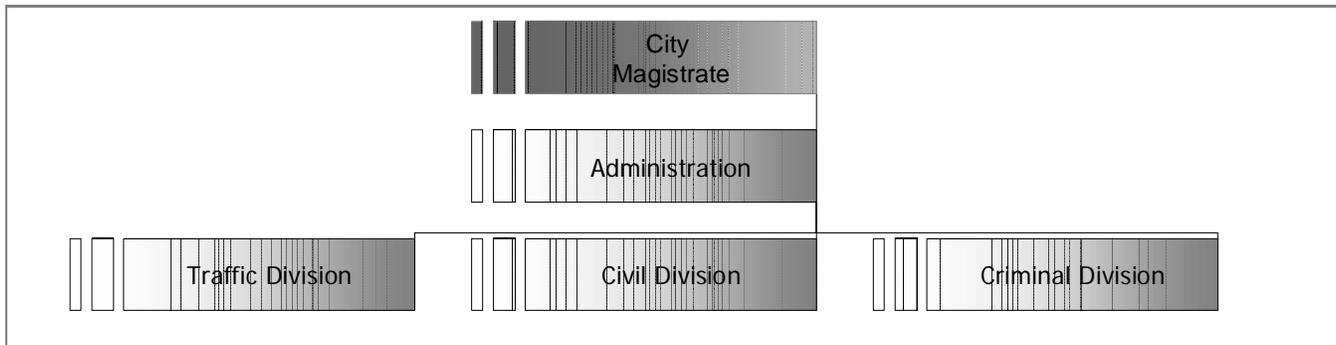
Expenditures by Fund

General Fund	10,288,654	12,518,544	14,054,450	13,756,964	13,391,910
Other Grants	162,275	184,242	-	166,066	-
Co. R.I.C.O. w/Maricopa Atty	13,165	162,470	-	10,500	-
COPS Universal Hiring Fund	163,185	-	-	-	445,040
Voca Crime Victim Advocate	44,904	52,829	56,470	55,732	56,740
Regional Family Advocacy	-	596,556	826,380	815,876	780,870
Public Safety Dedicated Sales Tax	3,814,434	4,128,814	4,773,080	4,477,860	2,961,060

Police

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Fund					
Total by Fund	14,486,617	17,643,455	19,710,380	19,282,998	17,635,620
Authorized Positions by Program					
Victim's Assistance Grant	1.00	1.00	1.00	1.00	1.00
Police Administration	9.00	11.00	6.00	6.00	6.00
Regional Family Advocacy Cent	-	-	3.00	2.80	2.80
Police-Community Services	3.00	3.00	2.00	2.00	2.00
Police-Patrol Support	5.50	5.50	5.50	5.00	5.00
Professional Standards Bureau	2.00	3.00	3.00	3.00	3.00
Police-Communications	18.00	20.00	19.00	18.00	18.00
Police-Records	5.00	5.00	4.00	4.00	4.00
Police-Traffic	6.00	6.00	7.00	7.00	8.00
Police--Detention Services	9.00	9.00	8.00	8.00	8.00
Police--Patrol	64.00	71.00	81.00	81.00	86.00
Police--Investigations	22.00	21.00	22.00	23.00	23.00
Tolleson Animal Control	0.50	0.50	0.50	-	-
Avondale School Resource	-	1.00	1.00	1.00	1.00
Littleton School Resource	2.00	2.00	-	-	-
Police--Agua Fria School Resou	1.00	1.00	1.00	1.00	1.00
Tolleson Union School Resourc	2.00	2.00	2.00	2.00	2.00
Police--GITEM	-	-	-	1.00	1.00
Total Authorized FTE	150.00	162.00	166.00	165.80	171.80

City Court



Department Description

The Avondale City Court is the judicial branch of the city government. It provides a forum for resolution of disputes between the State of Arizona and citizens as well as disputes between citizens. The court hears criminal misdemeanor cases, non-criminal traffic cases, property maintenance, sanitation, parking, fire code and bond forfeiture cases. The court also issues and conducts hearing on orders of protection which are injunctions involving persons with domestic relations, injunctions against harassment and injunctions against workplace harassment. The court decides issues regarding search warrants and their return. The Avondale City Court, like all other courts of limited jurisdiction in the state, is under the supervision and mandates of the Arizona Supreme Court and the Maricopa County Superior Court. Finally, the court enforces its orders which promotes social order and creates confidence in government.

The Avondale City Court:

- Processes and records the filing and disposition of the cases it hears
- Conducts criminal trials and non-criminal (civil) hearings
- Summons jurors and conducts jury trials
- Prepares and schedules court dockets
- Enters data electronically to various data bases
- Disburses restitution to crime victims
- Sets and processes bail bonds
- Utilizes grant monies from JCEF and FTG funds
- Provides the administrative, clerical and judicial support necessary to carry out its business.

FY 2008-2009 Highlights

- Based on actual figures from the Arizona Supreme Court (FY07-08; the most recent complete data available) Avondale ranks highest among West Valley Courts for the most cases per full time employee and the least expense per case. A comparative chart follows:

	EXPENDITURE/CASE	CASES/FTE
Avondale	\$41.69	853
Buckeye	75.10	102
El Mirage	62.93	994
Glendale	69.25	1,160
Goodyear	62.37	1,449
Litchfield Park	74.25	963
Peoria	107.73	1,108

City Court

FY 2008-2009 Highlights

Surprise	102.82	808
Tolleson	63.58	1,374
Wickenburg	43.77	1,108
Youngtown	184.22	450

Further, the Court continues to utilize the FARE program for collections, continues to use a pay-by-phone program and continues to strictly enforce court orders with regard to fines.

- Insituted the "E-cite" program whereby police officers electronically record citations. This method reduces processing time, paper, and avoids errors inherent in the hand-filing of paper citations. Further, the On-Line Payment Program is expected to be up and running by the end of this fiscal year. Finally, also planned is an electronic court calendar which will be displayed in the lobby of the courthouse and will list that day's docket and the courtroom in which a matter is scheduled.
- The Arizona Court of Appeals invited Judge Lynch to attend a live oral argument session which the Court of Appeals conducted for high school students at Agua Fria High School on February 26, 2009. Further, Judge Lynch lectured to residents of an assisted care home about the court system and was very well received. Finally, the court allows law students participate in a prosecutor's intern program whereby the student (authorized by law to do so) actually prosecutes trials under the tutelage of the city prosecutor.
- The Court went through a Minimum Accounting Standards financial review, an audit mandated by Supreme Court Order 97-62. The purpose of the audit is to determine whether fines, fees, and surcharges were assessed accurately and were supported by adequate internal controls and procedures; monies were accurately receipted and reconciled on a timely basis and monies are accurately distributed/disbursed and reconciled on a timely basis. Upon the conclusion of the audit there were no findings to report, everything was in order and well organized.
- Gross receipts for this period were \$2,896,276 representing an 18% increase from the same period last year. Further case filings were 22,135; up 19% from the same period last year.

FY 2009-10 Objectives:

Council Goal: *Community Development*

- Provide judicial services to the people who visit the Avondale City Court annually and will continue to provide all court users with access to fairness and justice, ensuring timely resolution of criminal and civil cases.

Council Goal: *Financial Stability*

- Observe court performance standards, including collections through the Fines, Fees, Restitution Enforcement Program (FARE), Debt Setoff Program, Tax Interception Program and Court Orders.

Council Goal: *Public Safety*

- Maintain high level of customer service by providing adequate access to interpreters and public defenders through contractual services.

City Court

FY 2009-10 Objectives:

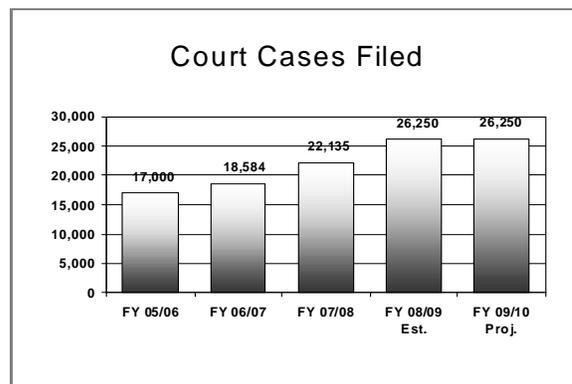
Council Goal: *Public Safety*

- Continue to develop programs which harness technological resources and staffing levels.
- Continue to improve and monitor domestic violence case processing and continue to give crime victims a voice.

Council Goal: *Quality of Life*

- Continue to promote confidence in the judiciary and city government by keeping up with technology and operations other courts have implemented with success.
- Update audio/video capabilities in the courtroom.

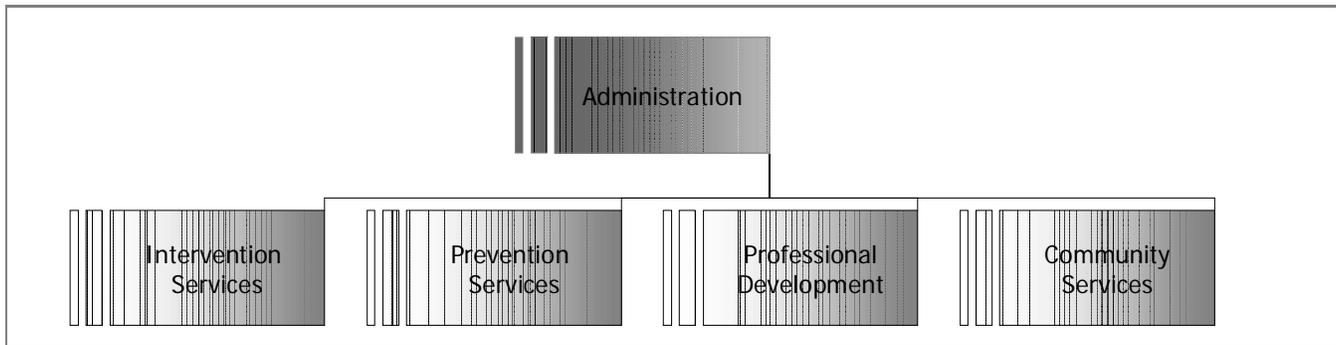
Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Total revenues collected (1/1/2008 - 12/31/2008)	1,763,483	2,000,000	1,900,000
Case filings	22,135	22,000	26,250
Restitution disbursements processed within 8 days	100%	100%	100%
Judge obtain 16 mandated credits of judicial education and ethics training	100%	100%	100%
Court staff obtain 8 mandated credits of judicial and non-judicial education and ethics training	100%	100%	100%
Issue arrest warrants for defendants who fail to appear for criminal arraignment	100%	100%	100%
Continue to initiate communication with alleged victims regarding release conditions in the absence of information from the victim advocate	100%	100%	100%



City Court

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	699,969	838,677	955,890	920,007	1,007,040
Contractual Services	259,832	257,700	345,880	272,246	389,870
Commodities	12,406	10,215	71,240	15,520	76,640
Capital Outlay	12,372	78,706	11,720	1,425	6,870
Contingency	-	-	10,000	-	-
Total by Category	984,579	1,185,298	1,394,730	1,209,198	1,480,420
Expenditures by Program					
Court	946,966	1,081,208	1,189,990	1,110,832	1,183,660
Court Security	-	36,938	104,970	98,366	39,280
JCEF Payments	16,165	18,452	86,000	-	102,000
Fill The Gap Payments	-	-	10,000	-	10,000
Court Enhancement Fund	21,448	48,700	3,770	-	145,480
Total by Program	984,579	1,185,298	1,394,730	1,209,198	1,480,420
Expenditures by Fund					
General Fund	687,866	814,953	870,860	810,476	917,830
Court Payments	37,613	67,152	181,220	81,103	278,520
Public Safety Dedicated Sales Tax	259,100	303,193	342,650	317,619	284,070
Total by Fund	984,579	1,185,298	1,394,730	1,209,198	1,480,420
Authorized Positions by Program					
Court	11.50	12.50	13.00	13.00	13.00
Court Security	-	1.00	1.00	0.20	0.20
Court Enhancement Fund	-	-	-	0.80	0.80
Total Authorized FTE	11.50	13.50	14.00	14.00	14.00

Fire



Department Description

Avondale Fire-Rescue provides fire, medical and other life safety services, including a wide range of non-emergency and non-traditional customer service activities, to those who reside, work, visit or travel through the City of Avondale. The five major organizational divisions are Administration, Intervention Services, Community Services, Prevention and Professional Development. A few of these customer service based programs and services include:

- Community Life Safety Education
- Crisis Intervention
- Commercial Fire / Life Safety Inspections
- Childhood Immunizations
- Child Car Seat Inspections
- Homeland Security - Citizen Emergency Response Teams

The department also participates in a number of unique regional partnerships including:

- Valley automatic aid dispatch system
- Helicopter Aeromedical and Logistical Operations
- Glendale Regional Public Safety Training Center
- Special event staffing consortium

Through these programs, and others, the department accomplishes its mission through dedication, innovation, customer service, prevention through education, and rapid intervention.

FY 2008-2009 Highlights

- Completed design of the Northwest Public Safety Facility.
- Implemented a new shift schedule which improved effectiveness and supported the city's "green" initiative.

Fire

FY 2009-10 Objectives:

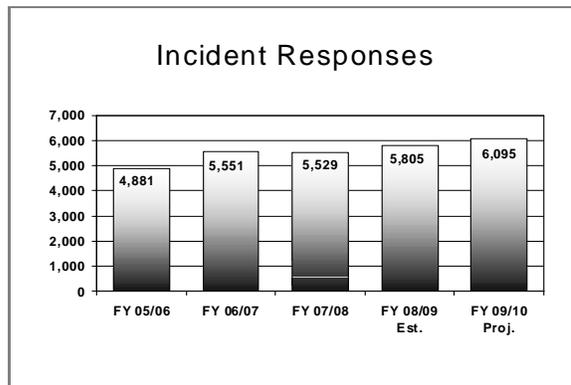
Council Goal: *Financial Stability*

- Identify potential alternative funding mechanisms for fire and EMS activities.

Council Goal: *Public Safety*

- Complete the construction of the Northwest Public Safety Facility
- Continue with the implementation of the department's organizational improvement plan.
- Continue to seek joint initiatives with other west valley agency to improve efficiency and/or effectiveness.

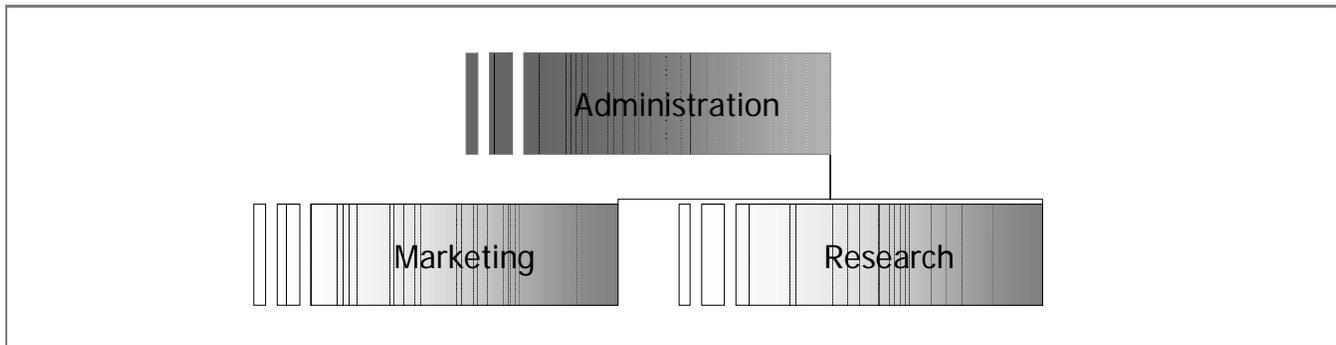
Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Average response time	5:14	5:10	5:00



Fire

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	5,444,303	6,106,702	6,081,810	6,133,740	5,716,790
Contractual Services	1,210,890	1,688,576	1,754,490	1,685,396	1,052,960
Commodities	180,562	252,111	169,490	188,570	177,540
Capital Outlay	368,656	1,726,080	-	-	-
Debt Service	68,782	89,542	89,550	89,550	89,550
Transfers Out	167,280	367,370	167,270	167,270	-
Contingency	-	2,189	50,000	-	-
Total by Category	7,440,473	10,232,570	8,312,610	8,264,526	7,036,840
Expenditures by Program					
Fire	-	475	-	-	-
Fire--Community Services	814,125	944,247	882,820	777,534	549,380
Fire--Administration	787,929	1,088,304	891,460	764,195	561,980
2007 UASI GRANTS	-	426	-	15,000	-
Fire--Professional Development	238,661	290,278	273,770	265,589	304,630
DHS Grant--Urban Areas Security Init.	-	5,400	-	5,601	-
Fire--Intervention Services	5,599,758	7,903,440	6,264,560	6,436,607	5,620,850
Total by Program	7,440,473	10,232,570	8,312,610	8,264,526	7,036,840
Expenditures by Fund					
General Fund	4,860,837	5,861,917	5,548,820	5,617,945	5,283,940
Other Grants	-	6,690	-	20,712	-
Public Safety Dedicated Sales Tax	2,579,636	4,363,963	2,763,790	2,625,869	1,752,900
Total by Fund	7,440,473	10,232,570	8,312,610	8,264,526	7,036,840
Authorized Positions by Program					
Fire--Community Services	6.00	9.00	7.00	5.00	5.00
Fire--Administration	5.00	3.00	2.00	2.00	2.00
Fire--Professional Development	1.00	1.00	1.00	-	1.00
Fire--Intervention Services	45.00	50.00	50.00	50.00	50.00
Total Authorized FTE	57.00	63.00	60.00	57.00	58.00

Economic Development



Department Description

The mission of the Avondale Economic Development Department is to attract and preserve quality retail, industrial, office and Old Town Avondale development opportunities that will create and enhance employment opportunities and improve Avondale's tax base. The Department will achieve this mission through an aggressive economic development program based on recruiting new business, assisting existing businesses to remain or expand in Avondale and attracting regional, national and international employers to locate in Avondale.

There are four primary responsibilities for the Avondale Economic Development Department. The first is to market Avondale's assets locally and nationally as a premier location for retail, commercial, and industrial development. The second is to provide assistance to Avondale staff, elected officials and population in general as it relates to economic development and the processes necessary to improve the City's ability to attract and retain businesses. The third is to work cooperatively with other City Departments to develop plans, processes and implementation strategies to take advantage of market opportunities. The fourth is to administer the revitalization program with regard to marketing, specialty business attraction and infill policies in general. Specific functions include:

- Promotion of development opportunities and Avondale's ideal location for business
- Research and distribution of economic, demographic and statistical data
- Establish and maintain relationships with the development community
- Interface with businesses looking to locate in the Phoenix-Metropolitan area
- Negotiate detailed development agreements
- Administer Avondale revitalization with regard to economic activities
- Foster regional economic development partnerships
- Implement Avondale's Economic Development Plan

FY 2008-2009 Highlights

□ Economic Development

Avondale continues to be successful in attracting new shopping and employment opportunities for residents and visitors. Avondale is marketed to developers as a premier location for new investment in the retail, commercial office and light-industrial sectors with a primary emphasis on quality, location and long-term value to the community. The City continued to support and encourage private sector investment in Avondale's revitalization areas with an emphasis on Western Avenue.

Economic Development

FY 2008-2009 Highlights

- Destination: Avondale Boulevard The City Center Specific Area Plan, which covers approximately 400 acres stretching along Avondale Boulevard, from Interstate 10 south to Avondale City Hall, was adopted in 2008. Avondale envisions the City Center Area to be unlike anything else in Avondale, a walk-able, high-density urban center with retail, office, hotels and entertainment venues complemented by public space projects and urban style condos. The City is actively working on business recruitment and development for this area, which has proven successful with the recent announcement of the City Center catalyst project, American Sports Centers-Avondale! The 83,000 square foot, state of the art, multi-purpose indoor sports facility – the first of its kind in the Valley, will offer year-round programs and activities for users. The facility will boost economic development and tourism opportunities in the area because of its ability to host small and large-scale indoor sports tournaments, which will greatly benefit local hotels, restaurants and retail centers.
- Business Parks Offering more than 800,000 square feet of flex/office space, Avondale is ideally suited for new and expanding businesses to locate here. Avondale Commerce Center, at El Mirage and Van Buren, is home to a new pet resort, restaurant supply company, and an automotive service company, just to name a few. Carquest and Copper State Bolt & Nut Co. have joined 99th Avenue Business Center, at Van Buren and 99th Avenue.
- Commercial Development The City worked closely with brokers to actively market Avondale for new retail development, as well as fill space at existing retail centers. Coldwater Springs Promenade is the newest retail center to open in the City. Located at the southwest corner of Avondale Boulevard and Van Buren, the 20-acre shopping center is home to Staples, M&I Bank, Panda Express, Jack in the Box, and Avondale's third Fresh & Easy Neighborhood Market! Cucina Tagliani, Jenny Craig, Massage Eaze and Pampered Foot Reflexology were the latest to join Kohl's at Alameda Crossing, at Dysart and McDowell. West-10 Promenade, at 103rd Avenue and McDowell Road, will be home to one of the first Cambria Suites to be built in the Valley. Cambria Suites, a brand of Choice Hotels International, is a lifestyle hotel geared to young, active Gen X and Yers.
- Medical Corridor Avondale's is situated between Banner Estrella Medical Center in Phoenix and West Valley Hospital and Cancer Treatment Centers of America in Goodyear. This ideal location has contributed to our success in attracting medical/office space, especially along McDowell Road. Among these developments is a 30,000 square foot pediatric urgent care/outpatient clinic by Phoenix Children' Hospital, at the northeast corner of Avondale Boulevard and McDowell Road. The Children's Hospital intends to open the urgent care clinic and a 30,000 SF medical-office building in 2009 – with anticipated build out to approximately 160,000 square feet. Construction was also completed on Coronado Professional Plaza at Dysart and Osborn Roads, which consists of 46,000 square feet of medical/office space in eight buildings.

Economic Development

FY 2008-2009 Highlights

- Revitalization While plenty of attention is focused on Avondale's new growth, the City's past has not been forgotten. The historic center of the city, known as Old Town Avondale, is the focus of active revitalization efforts. One project the city is especially proud of includes the, two-story Sam Garcia Western Avenue Library at the corner of 5th and Western avenues. It opened in September 2008, to replace a smaller, older Old Town library. Across from the library, the new Sterling Plaza West offers two buildings with about 12,000 square feet of office, restaurant and grocery space. Rio Salado College @ Avondale, part of the Maricopa Community College System, opened a 12,000 square foot learning center in the area as well.
- Marketing and Promotion Marketing campaigns in 2008 capitalized on the fact that Avondale is home to Phoenix International Raceway (PIR), promoting our shopping, dining and hospitality with the slogan "Avondale is on the move...and you are in the driver's seat." Ads were placed in national and regional business magazines to promote Avondale's premier business locations, along with tourism-focused ads in various visitor guides. The City of Avondale's "Keep Green in Avondale" campaign ran November 2008 - January 2009. The program encouraged residents and visitors to choose Avondale as the location to spend their shopping, dining and activity dollars (aka: 'Green') in an effort to boost the economy. The program also promoted spending in Avondale, since the sales tax collected supports critical city services.

FY 2009-10 Objectives:

Council Goal: *Community Development*

- Facilitate revitalization development activities for Old Town Avondale and the surrounding revitalization area. Economic Development will continue work to provide technical assistance, seek project funding and facilitate dialogue and action.

Council Goal: *Financial Stability*

- Market Avondale as a premier location for new investment in retail, commercial office and light industrial sectors with a primary emphasis on quality, job creation and long-term value.
- Prioritize, refine and begin to implement goals and objectives identified in the recently completed ED Plan. Priority focus areas in the plan include: Economic Development, Labor Force and Education, Transportation, Sites and Buildings, Utilities and Infrastructure, Quality of Life, Community Image and to build and diversify the employment base.
- Information requests and analysis will be performed for such things as economic data and community presentations, long-range economic development planning and market analysis for prospects, real estate professionals, land owners and policy making.
- Provide assistance to the City Council and City departments in gathering the appropriate data necessary to make decisions that encourage quality economic development.

Council Goal: *Quality of Life*

- Continue to work with jurisdictions and regional partners in the Phoenix-Metro area and the State of Arizona to ensure that existing and proposed development and other applicable work is done to enhance the economic viability of respective regions.

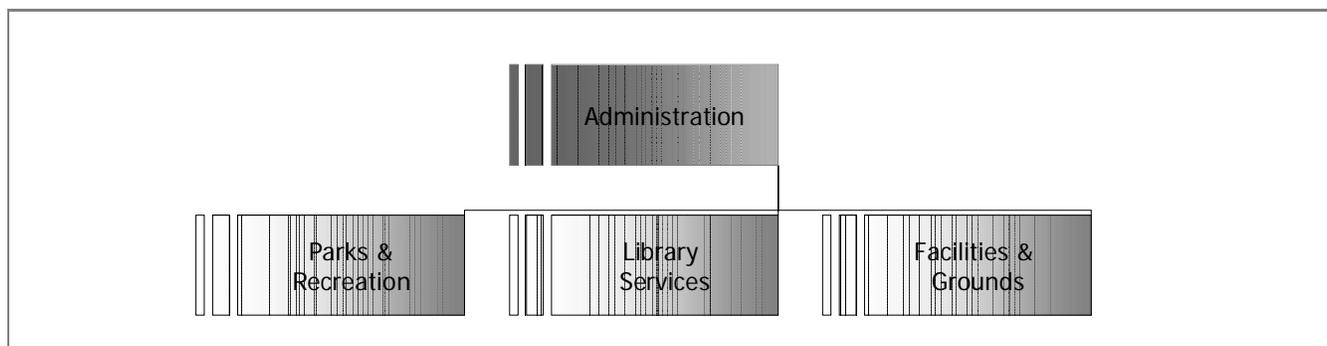
Economic Development

Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Assistance to clients to facilitate project progress	373	375	375
Number of prospect meetings site tours or community visits	138	140	140
Number of visitations/ assistance to existing businesses	223	225	225
Number of inquiries of general information requests	374	375	375

Budget Summary

	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	188,994	311,524	323,460	367,208	92,550
Contractual Services	313,220	830,612	1,566,680	217,942	894,740
Commodities	9,402	7,381	1,170	1,136	1,170
Total by Category	511,616	1,149,517	1,891,310	586,286	988,460
Expenditures by Program					
Economic Development	511,616	1,104,395	1,891,310	559,588	988,460
BROWNFIELDS STATE RESPONSE GRA	-	45,122	-	26,698	-
Total by Program	511,616	1,149,517	1,891,310	586,286	988,460
Expenditures by Fund					
General Fund	511,616	1,104,395	1,891,310	559,588	988,460
Other Grants	-	45,122	-	26,698	-
Total by Fund	511,616	1,149,517	1,891,310	586,286	988,460
Authorized Positions by Program					
Economic Development	3.00	3.00	3.00	2.00	1.00
Total Authorized FTE	3.00	3.00	3.00	2.00	1.00

Parks, Recreation & Libraries



Department Description

Library - It is the responsibility of the library to promote knowledge and enrich the lives within the community by making available the best possible resources and library services. The library supports the principles of intellectual freedom of all citizens. Services provided include: Youth and Adult Programs, Story Time in English and Spanish, Art Masterpiece Program, Senior and outreach services, Interlibrary Loans, Internet Access, Reference services, Ingles sin Barreras, Online Book Club, ongoing Book Sale, Summer Reading Program, Teen activities, Feature Film & Educational DVDs, Family Literacy Program, Book Discussions, TumbleBook Library, and Learning Express Library On Line Test preparation Database.

Recreation - The Recreation Division seeks to preserve and enhance the high quality of life for those who live and work in our community. Services provided include: Citywide special events, sports programming and leisure classes for all ages, senior center programming and meals service, youth summer/after school camps and programs as well as centralized park and facility reservations.

Building Maintenance- the Building Maintenance Division is responsible for providing and maintaining clean, safe, comfortable, and productive environments for the citizens and staff of the City of Avondale:

- Provide high quality Janitorial services ensuring clean, healthy facilities
- Upgrade and enhance the appearance and function of all public buildings
- Ensure compliance with applicable codes, laws, rules, and regulations for the safety and convenience of citizens and staff
- Preserve and maintain the city of Avondale's assets and infrastructure in top condition
- Manage and coordinate moves, rearranges and furnishings for City departments

Grounds Maintenance - The Grounds Maintenance Division is responsible for maintaining all City Parks and building grounds in a healthy, attractive, safe, and functional condition for the citizens and staff of Avondale. This function is accomplished through a combination of City Staff and contract maintenance:

- Perform maintenance such as grass cutting, trimming, raking, seeding, fertilizing, and repairs to parks and building grounds to provide well groomed and manicured city facilities
- Maintain all irrigation systems in top condition to ensure healthy vegetation and inviting areas for recreation
- Maintain parks and turf areas, including ball fields, soccer fields, basketball courts, volleyball courts,

Parks, Recreation & Libraries

and lighting ensuring all of the facilities are functional and playability is maximized
Provide high quality cleaning of parks and grounds to maintain safe and inviting environments
Perform reconfigurations and upgrades to City Parks and Building Grounds to increase the aesthetics, recreational value, safety, and maintainability.

FY 2008-2009 Highlights

- ❑ Completed construction of the new Sam Garcia Western Avenue Library and moved into new building on September 15, 2008.
- ❑ 6065 residents and non-residents participated in fully cost recovered Recreation Programming.
- ❑ The Avondale Senior program team conducted two senior focused health fairs in FY 08-09.
- ❑ City staff took over operations of all senior program transportation programs.
- ❑ Partnered with the Luke West Valley Recreation Committee to host the inaugural West Valley Senior Games on November 5, 2008 at Friendship Park
- ❑ Joined forces with Littleton Elementary School, and Phoenix Children's Hospital to offer "Kid's Rock", an after school youth running program
- ❑ Implemented a setback program for the Heating Ventilating Air Conditioning system saving \$14,000 dollars or 11.2% of electrical cost.
- ❑ Installed waterless urinal systems in city buildings for an estimated savings of 750,000 gallons of water per year.
- ❑ Upgraded and refurbished the Old library on Western Ave for conversion into the Care First facility
- ❑ Received the following awards and recognition: Outstanding Media Partner – La Campesina; Outstanding Volunteer – Wendy Martinez; Best Event Photo – Worldfest 5K Run; Best Radio Ad Spot – Rev White and Boom at PIR
- ❑ Approximately 75 children and their teachers transported books from the old library to the Sam Garcia Library.
- ❑ Installed a new play surface, Tot Turf, at Fred Campbell Park on October 1, 2008; made up of rubber particles that provide a safer play environment.
- ❑ Senior programming at the Cashion Community Center ended on January 2, 2009. The center was converted into a police sub station.
- ❑ Opened concession operations at the Sam Garcia Library on Monday, November 17, 2008. Big Apple Bagel began service to customers on Monday December 1.
- ❑ The Smith Group Design team submitted the Sam Garcia Library for consideration in the 2009 AIA/ALA Library Building Awards.

Parks, Recreation & Libraries

FY 2009-10 Objectives:

Council Goal: *Community Development*

- Develop programs and partnerships that support economic development and growth of Amateur athletics in the City of Avondale.

Council Goal: *Community Involvement*

- Develop low cost activities and events for families; explore additional partnership opportunities for programs and events

Council Goal: *Environmental Leadership*

- Incorporate renewable energy sources to enhance the sustainability of city buildings
- Expand the use of green seal products in city buildings.
- Implement lighting controls in city buildings to reduce energy related costs
- Upgrade and enhance the energy efficiency of all city buildings.
- Maintain all city buildings and facilities ensuring that the operation, functionality, safety, and appearance are sustained at a high level.

Council Goal: *Financial Stability*

- Increase donations of books to enhance collections

Council Goal: *Quality of Life*

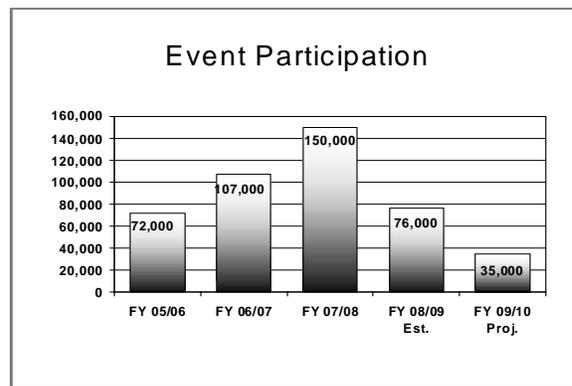
- Promote reading and use of the library through programs and education
- Provide each family member a library card and equal access to all services provided by the library, regardless of their community or socioeconomic status
- Develop high quality, cost recoverable programs and activities that impact economic development and resident quality of life.

Council Goal: *Staff Retention*

- Provide cross training opportunities for all staff and offer job enlargement opportunities where possible
- Provide innovative training and development opportunities for staff to enhance their departmental, division, and customer service skills

Parks, Recreation & Libraries

Performance/Workload Indicators:	FY 2007-08	FY 2008-09	FY 2009-10
	Actuals	Projected	Projected
After School program sites	1	2	4
Internet access & usage	53369	66700	66000
Library program & activity attendance	3270	3270	3500
Library material circulation counts	93,655	100000	123000
Inter-library loan circulation	1939	2000	2200
New cards issued	6212	6500	7000
Revenue from Sports programs	\$11,852	\$14,400	\$17,500
% of buildings using green seal cleaning products	50%	100%	100%
% of buildings with energy sustainability upgrades	36%	85%	100%
Youth Summer Reading program participants	824	1000	1200
Facility Customer Satisfaction Rating	98%	99%	99%
Number of City Buildings Maintained	21	21	22
After School program participants	1025	1120	1225
Revenue from recreation classes and programs	\$71,353	\$79,235	\$81,500
Sports program participants	9861	11000	12200
Number of Meals Served Congregate	11471	13000	15000
Number of meals served Home Delivered	23349	25000	27000
Number of Senior Trips	0	7300	7500
HDM Meals served outside of Avondale	6849	7100	7300
Transportation for Non Residents	0	2500	3000
Number of square footage maintained	270000	300000	300000



Parks, Recreation & Libraries

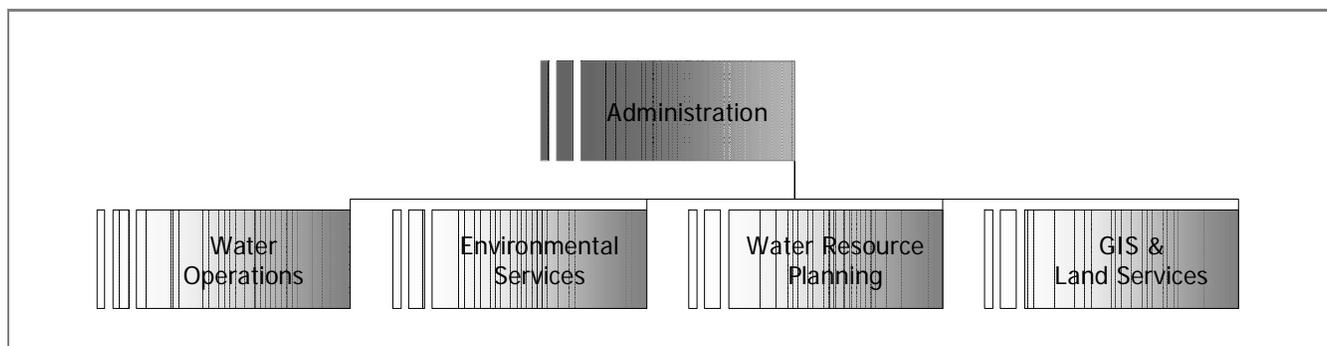
Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	2,462,209	2,821,862	2,997,600	2,874,286	2,503,520
Contractual Services	2,244,806	2,650,012	3,894,450	3,425,928	4,119,480
Commodities	274,001	214,021	449,610	562,217	472,550
Capital Outlay	12,201	53,361	-	-	-
Other	(303,860)	(205,098)	(320,980)	(320,757)	(305,570)
Total by Category	4,689,357	5,534,158	7,020,680	6,541,674	6,789,980
Expenditures by Program					
Grounds Maintenance	1,254,395	1,345,907	1,483,310	1,283,550	1,353,900
Building Maintenance	1,303,998	1,657,942	1,227,720	1,167,071	1,221,370
Social Services	(5,347)	-	-	-	810
Other Grants & Contributions	39	4,681	-	10,319	-
Congregate Meals	162,257	155,692	170,460	148,110	150,700
Home Delivered Meals	63,147	121,916	187,460	275,427	223,030
MCSO	69,006	89,374	69,020	68,902	28,830
Community Action Program	-	-	-	24,400	12,280
PRL Administration	422,352	454,152	511,540	510,202	513,460
Library - Sam Garcia	483,320	512,546	540,270	579,309	613,300
Library - Civic Center	204,939	395,057	1,428,210	1,409,634	1,180,670
Recreation	712,454	768,495	1,402,690	1,064,281	1,491,630
LSTA06 Grant-21 Century Teens	6,596	-	-	-	-
LSTA 06 Public Access Tech Grant	12,201	9,509	-	-	-
LSTA07 Grant - Early Literacy Initiative	-	18,887	-	469	-
Total by Program	4,689,357	5,534,158	7,020,680	6,541,674	6,789,980
Expenditures by Fund					
General Fund	4,406,639	5,219,477	6,711,570	6,111,314	6,474,540
Senior Nutrition	263,882	281,209	309,110	419,572	315,440
Other Grants	39	4,681	-	10,319	-
Library Projects	18,797	28,791	-	469	-
Total by Fund	4,689,357	5,534,158	7,020,680	6,541,674	6,789,980

Parks, Recreation & Libraries

Budget Summary

	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Authorized Positions by Program					
Grounds Maintenance	13.00	15.00	7.00	-	-
Building Maintenance	8.00	7.00	7.00	7.00	7.00
Congregate Meals	4.00	1.60	2.60	2.60	2.35
Home Delivered Meals	0.50	1.50	2.80	2.80	2.80
MCSO	-	1.40	1.10	1.10	0.35
PRL Administration	4.00	4.00	8.00	8.00	8.00
Library - Sam Garcia	6.50	6.50	7.00	7.00	8.00
Library - Civic Center	12.50	12.50	12.00	9.00	12.00
Recreation	4.00	4.00	4.00	3.00	3.00
Total Authorized FTE	52.50	53.50	51.50	40.50	43.50

Water Resources



Department Description

The Water Resources Department provides for the management of water resources; production, treatment and distribution of potable water; collection and treatment of wastewater; and advancement of geographic information systems.

The Water/Wastewater Administration Division oversees daily operations, manages the department budget, optimizes asset management, promotes team building, advances strategic planning, and implements the water and sewer capital improvement program.

The Water Resources Planning Division tracks all water resource issues and advocates policy and direction; participates in regional resource and infrastructure planning; promotes water conservation; manages renewable water resources by maintaining compliance with water law, evaluating growth impacts, projecting future water demands, and implementing projects to expand water supplies; and operates the Crystal Gardens Water Treatment and Recharge Facility.

The Water Operations Division provides for the production, storage, treatment, and distribution of potable water supplies in compliance with applicable regulations; is responsible for all water system repairs and preventative maintenance activities; and ensures meter reading accuracy.

The Wastewater Operations Division ensures the effective operation of the wastewater collection systems and the wastewater treatment plant in compliance with applicable regulations with a primary emphasis on the production of reclaimed water for reuse.

The Geographic Information System and Land Services Division maintains computer based mapping and inventory systems for use by the City with spatial information including infrastructure location, planning and zoning, emergency dispatch, streets and address records; oversees the City's system for vertical and horizontal control; provides oversight for land survey concerns and provides support services for asset management systems.

Each Division's activities ensure that the City is able to provide life essential services safely and economically without sacrificing our quest for quality and superior customer service.

FY 2008-2009 Highlights

- Continued construction of the Water Reclamation Facility upgrades, without any interruption or disturbance to on-going plant operations, while maintaining the project within scope and schedule, and under budget.

Water Resources

FY 2008-2009 Highlights

- Completed several CIP water supply projects including (i) the 24" Reclaimed Water Pipeline project to supply effluent to the Avondale Recharge Basins, (ii) the Del Rio Booster Station and Storage Facility, (iii) construction of Wells 20, 21 and 24, and (iv) below ground construction of Wells 22 and 25.
- Continued implementation of the Department-wide computerized asset and work order management system by working with each functional group, integrating GIS, and going "live" with all Divisions.
- Updated the Department's Five-Year Strategic Plan to reflect goals and objectives for FY's 09/10 thru 14/15.
- Successfully modified Avondale's Designation of Assured Water Supply to accommodate future growth, and submitted a new application for Redesignation reflecting no future reliance on the CAGR.
- Participated in water rights settlement activities with the White Mountain Apache Tribe allowing lease of CAP water from the Tribe to augment our existing CAP water rights.
- Maintained the thriving Wetland's bulrush nursery to provide plant replacement at no cost. Replaced the Tilapia fish species with Israeli Carp and Goldfish to avoid the large Tilapia die-off each year, improve aesthetics, and reduce maintenance.
- Successfully transitioned 90% of the GIS database maintenance to in-house management, resulting in substantial cost savings and timelier project completion of customer projects.
- Worked collaboratively with several Citywide Departments to perform a comprehensive update of the 2010 Census database, which will result in 6,000 additional addresses to the database.
- Operated the Water Reclamation Facility with no AzPDES, APP, or MCESD permit violations. This is extraordinary given the comprehensive and on-going construction activities occurring at the Facility throughout the year.
- Significantly improved our electrical and other trouble-shooting abilities with the addition of a highly skilled mechanic at the Water Reclamation Facility. This has resulted in fewer outside electrical service contracts and a resultant cost savings.
- Staffed the City's Pre-Treatment Program Section and developed a comprehensive Pre-Treatment Program Plan including a pre-treatment ordinance, facility inventory, inspection program, and public education.
- Developed and implemented a (i) written CMOM Program for management and maintenance of the City's wastewater system and (ii) a comprehensive odor control program for a number of lift stations and large sewer mains.
- As part of the City's Wastewater System Preventative Maintenance Program, staff conducted CCTV inspection of 35 miles of sewer line, ensuring the integrity of the City's sewer infrastructure, and cleaned 65 miles of sewer line, ensuring citywide uninterrupted sewer services.

Water Resources

FY 2008-2009 Highlights

- ❑ Performed 450 manhole inspections as part of the City's Manhole Evaluation Program in preparation for the Department's citywide Manhole Rehabilitation Program.
- ❑ Conducted 70 miles of water main surveys as part of the City's Leak Detection Program, and exercised over 1,400 valves citywide as part of the Department's Preventative Maintenance Program.
- ❑ Converted nearly 2,000 water meters to radio read, enhancing staff productivity, and completed our monthly meter reading duties within pre-established deadlines and with minimal disruption.
- ❑ Responded to all after hours water and sewer emergencies in less than one hour.
- ❑ Maintained chlorine residual of 1.00 mg/l or better throughout the water distribution system.
- ❑ Conducted retrofit and calibration activities on all water production and booster station flow meters, in compliance with federal regulations.
- ❑ Transitioned all paper record keeping activities for well pumps, booster pumps, and well motor usage to digital spreadsheets.

FY 2009-10 Objectives:

Council Goal: *Environmental Leadership*

- ❑ Continue to participate in regional partnerships for water quality and conservation, and develop new partnerships for water resource management, planning, and legislative advocacy.
- ❑ Implement the wastewater collection system sewer line and manhole rehabilitation program.
- ❑ Manage water resources efficiently and effectively through water conservation and recharge programs, and continued public information and education.
- ❑ Expand the public education program for the Industrial Pre-Treatment Program to include residential education on fats, oils, and greases.

Council Goal: *Financial Stability*

- ❑ Optimize water production and distribution facilities operations in an effort to realize full life cycle of City's capital assets and reduce repair/replacement costs through the implementation of preventative maintenance programs.
- ❑ Convert all wand and hand held water meters to radio read technology, saving ~\$300K/year in personnel, supplies, and services costs.
- ❑ Enhance operational efficiency at water production facilities by developing a schedule for site repairs and upgrades.
- ❑ Continue to provide timely and accurate utility locating services through bluestaking.
- ❑ Create intranet-based user interface for GIS information, making data accessible to all City staff via web portal, and implement a GIS relational database system to allow for multiple-user editing, and utilization of a more secure platform.

Water Resources

FY 2009-10 Objectives:

Council Goal: *Financial Stability*

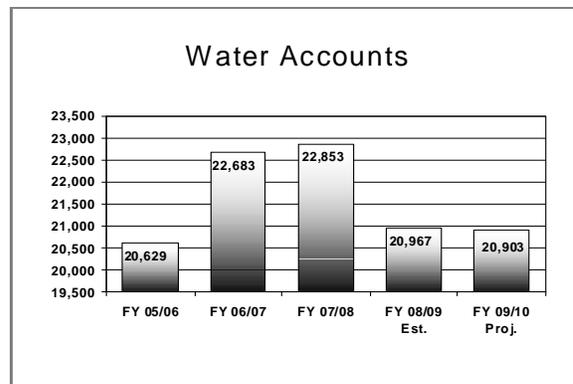
- ❑ Complete an Updated Water Resources Master Plan that investigates well field, well operation, and distribution system optimization, water supply and treatment scenarios, dual pressure zones, capital and operational costs, and program implementation.
- ❑ Conduct a self assessment and submit to a peer review of the Department's organizational structure, processes, and facilities through Qualseve. This will allow us to identify opportunities for management and operational efficiency and accountability improvements.
- ❑ Evaluate the utility of integration between asset management, SCADA, GIS, security, LIMS, and Itron capabilities.
- ❑ Prepare for increased capacities at the Water Reclamation Facility subsequent to expansion by conducting an inventory of personnel, supplies, and equipment, and evaluating against projected needs.
- ❑ Increase water distribution system efficiencies by moving water mains from alleys and undedicated PUE's to streets, conducting needed service replacements, and replacing PVC and undersized water mains.
- ❑ Develop standards and guidelines by working with other City Departments for passive utility marker balls.
- ❑ Implement a Preventative Maintenance Program integrated with SCADA and asset management for the Water Reclamation Facility operations.

Council Goal: *Quality of Life*

- ❑ Secure and protect ample water supplies for current and future development, with primary dependence on renewable water supplies, through participation in Indian Water Rights Settlements, regional policy and planning activities, and water resources planning.
- ❑ Increase the Preventative Maintenance Sewer Cleaning Program to 100 linear miles of sewer line to ensure uninterrupted citywide sewer services.
- ❑ Design redundant and back-up lift station, force main, and power services to further support the Department's goal of uninterrupted citywide sewer services.
- ❑ Continue providing safe, high quality drinking water without interruption.
- ❑ Add two additional water supply wells each with approximately 1 million gallon per day capacity and minimal treatment requirements.

Water Resources

Performance/Workload Indicators:	FY 2007-08	FY 2008-09	FY 2009-10
	Actuals	Projected	Projected
Maintain gallons per capita per day (GPCD) water consumption rate at or below the Groundwater Management Act requirement for Avondale of 167 GPCD	167	167	167
Billions of gallons of water produced annually	4.6	4.5	4.5
Maintain chlorine residual in drinking water system at 1.00 mg/l or higher	100%	100%	100%
Billions of gallons of wastewater treated annually	1.87	2.00	2.00
Miles of sewer lines cleaned annually	60	65	100
Number of valves exercised annually	1,300	1,400	1,400
Maintain wastewater effluent within Federal and State standards	99%	99%	99%
Respond to water and sewer after-hours emergency callouts within one hour	100%	100%	100%
Complete weekly, monthly, semi-annual, and annual maintenance activities for all equipment	99%	99%	99%
Complete monthly, semi-annual, and annual maintenance activities for GIS data layers and products	95%	96%	96%



Water Resources

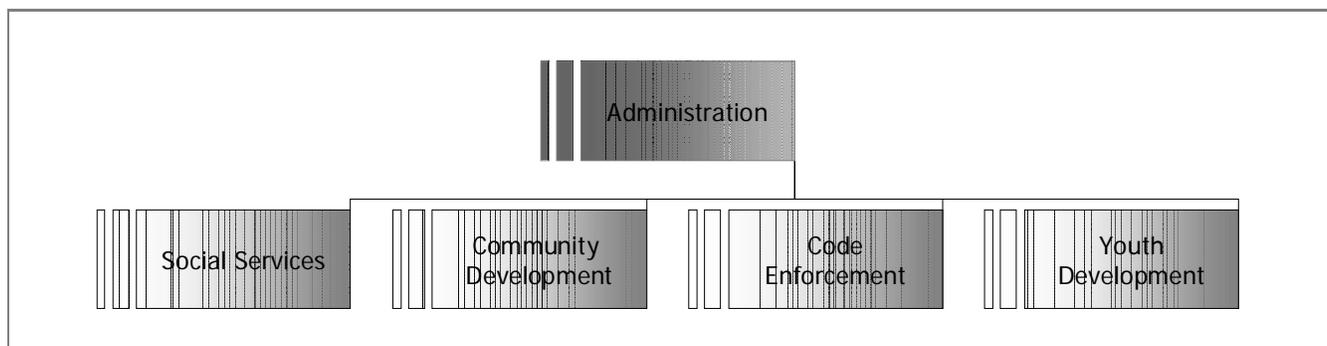
Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	3,406,565	3,983,810	4,692,700	4,545,627	4,244,820
Contractual Services	4,626,014	5,084,695	6,556,721	6,052,592	6,761,240
Commodities	1,077,882	1,680,488	1,883,409	1,464,305	2,248,120
Capital Outlay	153,769	175,798	724,700	587,094	171,940
Other	2,330,140	2,353,966	2,442,740	2,454,811	2,195,650
Debt Service	787,143	713,020	2,441,060	2,441,060	2,437,260
Transfers Out	352,387	651,910	3,625,250	3,625,250	257,740
Contingency	-	-	2,000,000	-	2,000,000
Total by Category	12,733,900	14,643,687	24,366,580	21,170,739	20,316,770
Expenditures by Program					
Water Distribution	2,320,703	2,508,111	3,288,990	2,550,651	2,954,940
Water Administration	1,776,661	2,010,057	2,963,730	2,030,985	3,248,130
GIS and Land Services	455,805	496,171	513,920	474,400	508,510
Water Resources	1,426,748	1,683,767	1,808,770	1,887,195	1,811,290
Water Quality	-	-	-	-	251,710
Wetlands Treatment	342,259	554,611	611,240	417,946	643,880
Water Production	2,103,265	2,638,901	3,613,200	3,393,476	3,265,860
Wastewater Collection	510,920	676,862	1,381,460	1,303,641	812,170
Wastewater Administration	1,583,685	1,730,420	7,522,600	6,468,466	4,241,040
Wastewater Lift Stations	88,469	148,526	147,500	146,200	147,120
Water Reclamation Facility	2,125,385	2,196,261	2,515,170	2,497,779	2,432,120
Total by Program	12,733,900	14,643,687	24,366,580	21,170,739	20,316,770
Expenditures by Fund					
Other Grants	-	960	-	-	-
Water Operations	8,425,441	9,890,658	12,799,850	10,754,653	12,544,320
Sewer Operations	4,308,459	4,752,069	11,566,730	10,416,086	7,772,450
Total by Fund	12,733,900	14,643,687	24,366,580	21,170,739	20,316,770

Water Resources

Budget Summary

	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Authorized Positions by Program					
Water Administration	-	-	-	-	1.00
Water Distribution	21.00	22.00	22.00	18.00	15.00
Water Administration	3.50	3.50	4.50	3.50	2.00
GIS and Land Services	3.00	3.00	4.00	4.00	4.00
Water Resources	2.00	3.00	3.00	3.00	3.00
Water Quality	-	-	-	2.50	3.00
Wetlands Treatment	3.00	3.00	3.00	3.00	3.00
Water Distribution	-	-	-	-	1.00
Water Production	6.00	6.00	6.00	5.00	5.00
Wastewater Collection	5.00	5.00	8.00	7.00	7.50
Wastewater Administration	2.50	2.50	3.50	3.00	2.00
Water Reclamation Facility	9.00	9.00	9.00	9.00	9.50
Total Authorized FTE	55.00	57.00	63.00	58.00	56.00

Neighborhood & Family Services



Department Description

The Neighborhood and Family Services Department was created to support the development of families and the sustainability of the neighborhoods in which they live. Program areas include Code Enforcement, Community Development and Revitalization, Social Services and Youth Services. In partnership with residents, the department addresses the upkeep and rehabilitation of substandard housing and other property. This includes enforcing property maintenance and zoning regulations in the interest of health and safety, general welfare and blight elimination. In addition, the department provides safety net services and prevention programs to families in need. When appropriate, financial tools and training are made available for families to become self-sufficient. The department seeks to bring new services to Avondale through partnerships, collaboration and leveraging of funds. This approach recognizes that the health of the community is a shared responsibility and that no one entity can meet all the needs of Avondale neighborhoods. Staff advocate for families, children, youth and residents by listening to their needs and desires and developing programs and strategies to address those needs.

Encouraging community involvement is an important goal of the department. In addition to talking to program participants and other customers, the department is advised by four advisory bodies to assure that we are responsive to community needs. These include the Neighborhood and Family Services Commission, Social Services Advisory Board, Youth Advisory Commission and the International Property Maintenance Code Appeals Board.

FY 2008-2009 Highlights

- The Code Enforcement Division developed a program to inspect vendors and merchants who supply graffiti implements to the community. Inspections are up-to-date and will be conducted annually to ensure compliance.
- The Code Enforcement Division implemented a clean and lien program to combat blight and provide a safe and secure community by inspection abandoned, foreclosed and neglected properties; providing abatement if owner is uncooperative or unattainable; and placing a lien of the actual abatement cost against the parcel.
- In conjunction with Graffiti Protective Services (GPC), the Code Enforcement Division provides graffiti abatement throughout the City. The Code staff initiates work orders, tracking progress, and daily route schedules to GPC, as well as, inspects street signs for repair or removal, abatement of graffiti on city property and interaction with private companies and merchants for enforcement of the graffiti code.

Neighborhood & Family Services

FY 2008-2009 Highlights

- The department operated an emergency repair program to remove health and safety hazards from homes owned by low-income residents.
- The department operated a substantial rehabilitation program to remove substandard housing conditions and preserve the low-income housing stock in low-income neighborhoods.
- Operated a homebuyer assistance program to provide down-payment and closing cost loans for low-income first-time homebuyers.
- The Youth Services Division provided job training and summer internships for low-income teens.
- Through the Community Development Block Grant funds, the City invested funds in the reconstruction of streets and the upgrade of water lines in Old Town area. The streets included Dee, Doris, Randy and Harrison between 4th and 7th streets.
- The Social Services Division secured corporate sponsorship of more than \$350,000 to refurbish and operate the Care 1st Resource and Housing Center in the former Old Town Avondale library.
- The Youth Services Division secured grant funding to operate an after-school program at La Joya Community High School that provides educational, leadership, life skills and recreation opportunities to youth.
- A Fair Housing Seminar was provided to the community on September 25th for landlords, rental agents, and others concerned with fair housing laws.
- At the half way point of FY2009 one home has been purchased through the Individual Development Account program and five participants are saving toward a first home purchase. A total of \$11,397 is in the savings accounts of these participants.
- Thirty volunteers participated in Make-a-Difference day this year. The event was held in October and received support from the Social Services Advisory Board and the LaHoya High School JAG program.
- During this quarter a number of special holiday assistance events took place. Two sign-ups were held for the Salvation Army's Christmas Angel Program with three hundred families signing up. With financial assistance from the Nina Pulliam Charitable Trust we were able to adopt an additional one hundred children which had not been sponsored through the Salvation Army program. Two Target stores donated a total of six decorated Christmas trees which were distributed to families who would have otherwise not had a tree this year.
- Division staff are working with a number of Valley service providers to host a Homeless Connect event at a Goodyear church. This event will be held in February and will provide comprehensive services for homeless individuals and families. Homeless families are being identified through the public schools (there are 267 homeless children enrolled in the Avondale School District), Code Enforcement staff, and Police. Transportation from the Avondale Community Center will be provided by the YMCA for homeless families to attend the event.

Neighborhood & Family Services

FY 2008-2009 Highlights

- ❑ Three School Readiness Kit presentations were made to parents of preschoolers in Avondale. This resource is made available by the Valley of the Sun United Way. Presentations were made to Head Start participants at Lattie Coor School and Michael Anderson School, and at story time at the Sam Garcia Library.
- ❑ The Back to School Pack program supplied 260 youth with a backpack filled with basic school supplies, this is 60 more youth served than last year. An additional 20 youth were provided with basic school supplies. The City of Avondale was able to provide the children with a backpack, pencils, markers, crayons, a ruler, erasers, glue sticks and colored pencils. To encourage the children to stay healthy during the school year each child was also provided a toothbrush, courtesy of KOOL SMILES Dentistry, toothpaste and hand sanitizer as well as information on how to apply for KIDS CARE, our states health care program for low income youth.
- ❑ Staff from NFS have been working with other City Departments to develop a Weed and Seed initiative. A grant has been submitted to the Department of Justice and a community based Weed and Seed Steering Committee has been formed to work on this initiative.
- ❑ The department applied for and received \$2,466,000 in Neighborhood Stabilization Program funds from the U.S. Department of Housing and Urban Development to address the foreclosure issue.
- ❑ The Youth Service Division partnered with Arizona State University's Rodel Scholar program and Maricopa County Juvenile Probation to pilot the Remix Mentorship Program and reduce recidivism rates of youth on juvenile probation
- ❑ The Youth Services Division established a partnership with Maricopa County Juvenile Probation to provide community office hours and implement the SPARK Group(Supporting, Parents of At-Risk Kids) parent education group.
- ❑ The Youth Service Division established a partnership with the Tri City Boys & Girls Club to offer summer teen programming.
- ❑ The Avondale Young Families Program provided services to over 129 participants including those adolescents who are pregnant or parenting. This program is a comprehensive program designed to improve teen pregnancy outcomes, decrease infant mortality, reduce teen pregnancy rates, and increase father involvement.
- ❑ The Youth Development Division coordinated a Global Youth Services Day Project in collaboration with La Joya Community High School and the Avondale Youth Advisory Commission. The project engaged more than 75 youth volunteers in the clean-up of the Tres Rios Wetlands area.
- ❑ The Avondale Youth Advisory Commission sponsored a Holiday School Spirit Food Drive Contest to address the increased demand and insufficient resources of local food banks to meet the need. Three Avondale high schools and seven Avondale elementary schools participated in the contest and generated over 16,500lbs of non-perishable food items.

Neighborhood & Family Services

FY 2008-2009 Highlights

- Avondale Youth Advisory Commissioners members represented the City of Avondale at the Governor Janet Napolitano's Youth Leadership Day at the Capitol. During the event teen councils and commissions from cities throughout the state gathered to hear speeches from Governor Napolitano and Attorney General Terry Goddard, attend educational workshops, network with other youth leaders and meet with Legislators.
- Avondale Youth Advisory Commissioners members represented the City of Avondale at the SADD (Students Against Destructive Decisions) Conference. During the event teens from cities throughout the state gathered to participate in workshops designed to give you the skills and knowleged need to make healthy decisions and engage in positive leadership in their respective communities.

FY 2009-10 Objectives:

Council Goal: *Community Development*

- Work with Economic Development to support marketing efforts to project a quality, safe and diverse image of the Revitalization Area. Encourage the development of projects that will enhance and strengthen the existing mix of office, retail, restaurants and employment in the Old Town area with new investment.
- Redevelop blighted commercial and residential properties in low-income neighborhoods to arrest further decline and support new investments.
- Support small businesses in Old Town Avondale by providing technical assistance workshops and one on one meetings through regional programs such as Maricopa Community College's Small Business Development Center (SBDC), the Service Corps of Retired Executives (SCORE), Chicanos por la Causa's Prestamos micro-loan program.
- Promote reinvestment in commercial areas located in low-income neighborhoods to sustain symbiotic relationship between residents and businesses for mutual economic benefit.

Council Goal: *Community Involvement*

- Sponsor quarterly Homeowners Association Summit (HOA) to provide information and resources to HOA board members, management companies and residents in support of sustainable communities.
- Provide HOA Board member training opportunities by sponsoring the Southwest Valley HOA Academy in addition to the annual Avondale HOA Academy.
- Produce a quarterly revitalization e-newsletter to provide updates on key programs, development, company activities, and Weed and Seed activities.
- Provide timely and effective ombudsman services to Avondale residents in need of assistance with City services.
- Review the goals and mission of the Social Services Advisory Board to strengthen the membership and to work more closely with the NFS Commission.

Neighborhood & Family Services

FY 2009-10 Objectives:

Council Goal: *Community Involvement*

- Work with Neighborhood and Family Services Commission, Social Services Advisory Board, Youth Advisory Commission and the IPMC Appeals Board to receive resident input on programs and services.

Council Goal: *Financial Stability*

- Enable low-income residents to increase their income through the Earned Income Tax Credit (EITC) by sponsoring a volunteer income tax assistance site that provides free tax preparation services.

Council Goal: *Public Safety*

- Conduct consistent ongoing inspections of foreclosed properties throughout the city. This will establish a positive, productive presence in every neighborhood, deter vandalism, and foster pride.

Council Goal: *Quality of Life*

- Improve the economic conditions of Avondale's low-income neighborhoods through the elimination of substandard housing, the provision of adequate infrastructure and the availability of services to meet basic health, safety and educational need.
- Continue the Avondale Young Families program to include in-school programming as requested by local high schools and measure success through a pre- and post-test of participants.
- Promote clean, sanitary and safe conditions in focused areas by inspecting the condition of existing structures and property through the Neighborhood Enhancement Program. Three neighborhoods will be part of the Neighborhood Enhancement Program.
- Provide safety net services to residents facing financial difficulties in addition to financial literacy programs and opportunities.
- Combat blight and neglect on all commercial and residential properties through enforcement of the property maintenance codes; especially weeds. The Clean & Lien program is an initiated effort to monitor and control abandoned, foreclosed or neglected properties landscaping violations through unwavering efforts to obtain compliance; if compliance is not met the City will abate and lien the parcel.
- Provide leadership opportunities for the Youth Advisory Commission to include the annual Teen Summit and the multi-school food drive.
- Expand the youth after school program at La Joya High Community High School to other schools, pending additional grant funding.
- To conduct a comprehensive code enforcement effort that fosters compliance, effects prompt correction of noted violations, that is consistent, fair and equitable in its application. Continue to educate the public on the adopted City codes, the value of a code enforcement program, and encourage community pride.
- Provide job training to low-income teens to increase the viability of the work force and to alleviate the effects of poverty on the community.

Neighborhood & Family Services

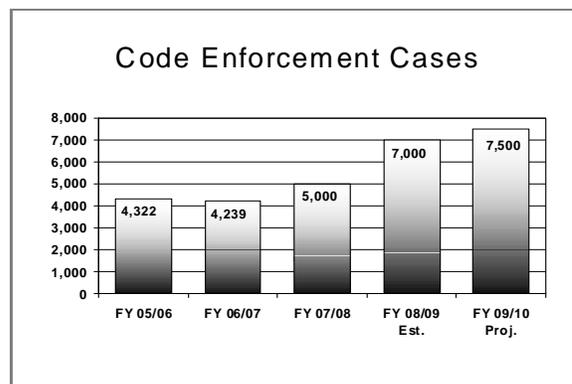
FY 2009-10 Objectives:

Council Goal: *Quality of Life*

- ❑ Establish a Weed and Seed initiative in the Old Town Revitalization area which will reduce crime and increase positive resources in that community.
- ❑ Establish a Volunteer Income Tax Assistance (VITA) site which will be available to community residents for income tax filing. Advertising of the Earned Income Tax Credit (EITC) opportunity will be accomplished through this site.
- ❑ Conduct the annual Back-to-School Supply Drive in July to assist lower income children return to school with the supplies they need to be successful.
- ❑ Establish the Care1st Avondale Resource Center which will provide human services and housing services to the residents of Avondale and the Southwest Valley.
- ❑ Promote homeownership in Avondale to increase the purchase of surplus homes and increase the financial stability of families through federal Community Development Block Grant (CDBG), HOME and Neighborhood Stabilization funds.
- ❑ Review the draft Revitalization plan and determine what applicability can be made in the current unsettled financial, housing, and retail markets. Work to identify housing strategy, goals and potential projects within the revitalization area.

Neighborhood & Family Services

Performance/Workload Indicators:	FY 2007-08 Actuals	FY 2008-09 Projected	FY 2009-10 Projected
Number of backpacks with school supplies provided to lower income Avondale students	n/a	250 backpacks	300 backpacks
Number of tax returns filed for lower income residents through VITA site	n/a	n/a	100 tax returns
Number of agency representatives and residents actively participating in the Weed and Seed initiative	n/a	10 participants	15 participants
Number of agencies providing services through Care1st Avondale Resource Center	n/a	10 agencies	15 agencies
Reconstructed streets and upgraded water lines	6 streets	3 streets	3 streets
Operated a successful homebuyer assistance program	4	15	25
Workshops provided to small businesses	--	--	6
Strengthen membership of the Social Services Advisory Board	n/a	n/a	11 members
Provided job training to low-income teens	20	10	10
Performed substantial rehabilitation on homes owned by low-income residents	3 homes	12 homes	12 homes
Performed emergency repair on homes owned by low-income residents	30 homes	30 homes	30 homes
Number of graffiti sites abated	2219	2500	2800
Total Code Enforcement cases	7091	5500	5500
Percentage of Code Enforcement Cases resulting in compliance	99%	99%	99%



Neighborhood & Family Services

Budget Summary					
	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Expenditures by Category					
Personal Services	1,037,340	1,263,843	1,411,130	1,389,657	1,468,310
Contractual Services	301,679	1,010,635	1,614,690	982,923	2,052,590
Commodities	36,979	50,800	64,910	79,840	72,920
Capital Outlay	-	-	10,000	-	10,000
Transfers Out	-	500,000	300,000	300,000	300,000
Total by Category	1,375,998	2,825,278	3,400,730	2,752,420	3,903,820
Expenditures by Program					
Healthy Avondale Partnership	-	65,494	-	-	-
St. Lukes Health Initiative Grant	5,135	2,193	-	970	-
Diabetes Prevention Grant	2,218	193	-	-	-
Neighborhood and Family Services	220,782	389,394	480,320	475,621	557,150
Social Services	298,941	331,719	391,470	373,001	394,320
Code Enforcement	542,176	600,010	793,560	789,146	790,860
Community Action Program	197,623	234,690	178,240	174,626	134,230
Youth Commission	7,561	1,274	4,200	2,639	4,200
Gila River Indian Community Grant	100,000	200,000	-	-	-
GRIC--Youth Development & Young Fa	-	28,508	-	140,075	-
Street Reconstruction	-	500,000	300,000	300,000	300,000
Youth Jobs Public Service	-	18,995	53,200	17,802	51,790
Saint Mary's Food Bank	-	5,000	-	-	-
Child Crisis Center	-	2,703	-	-	-
Emergency Rehabilitation	1,121	187,614	50,690	50,690	60,000
Substantial Rehabilitation	441	111,541	420,920	205,920	385,740
Home Buyer Assistance	-	145,950	386,930	189,030	385,850
Downtown Business Front Renovation	-	-	121,200	-	153,200
Acquisition Rehabilitation	-	-	220,000	32,900	-
NSP Home Buyer Assistance Grant	-	-	-	-	686,480
Total by Program	1,375,998	2,825,278	3,400,730	2,752,420	3,903,820
Expenditures by Fund					
General Fund	1,006,757	1,220,758	1,542,470	1,495,115	1,640,290
Community Action Program	197,623	234,690	178,240	174,626	129,900
Home Grant	1,760	268,314	1,079,030	479,537	782,690
Other Grants	107,353	296,388	-	141,045	686,480
CDBG	62,505	805,128	600,990	462,097	664,460
Total by Fund	1,375,998	2,825,278	3,400,730	2,752,420	3,903,820

Neighborhood & Family Services

Budget Summary

	FY 06-07 Actuals	FY 07-08 Actuals	FY 08-09 Budget	FY 08-09 Estimates	FY 09-10 Budget
Authorized Positions by Program					
Neighborhood and Family Servi	3.00	3.00	4.00	3.70	4.70
Social Services	3.00	3.00	3.00	3.00	3.00
Code Enforcement	8.00	8.00	8.00	8.00	7.00
Community Action Program	3.00	3.00	3.00	2.00	2.00
Neighborhood Stabilization Pro	-	-	-	-	0.30
Total Authorized FTE	17.00	17.00	18.00	16.70	17.00

This Page Intentionally Left Blank

Capital Improvement Plan

FY2009-2010 through FY2018-2019

Developing the Capital Improvement Plan

The Capital Improvement Plan (CIP) is the City's ten-year blueprint for creating and maintaining the crucial infrastructure that will support the continued growth and development of Avondale. Fiscal year 2009-2010 represents the second year of the City's established official ten-year CIP. Each year, in conjunction with the annual budgeting process, the ten-year CIP is reviewed, updated and approved by the Citizens' CIP Committee and the City Council. The mission statement, values, priority areas, goals, and objectives established by Avondale's elected officials determine the broad parameters for incorporating new capital improvement projects into the CIP. Other documents, such as the City of Avondale General Plan, a water master plan or transportation master plan also provide valuable information and guidance in the preparation of the capital plan.

The city's professional staff in Administration, Water Resources, Parks, Recreation & Libraries, Finance and Budget, Development Services, Police, Fire, Court, Field Operations, and Economic Development participates in the review of past capital project accomplishments and the identification of new projects for inclusion in the plan.

Citizen input is obtained through a Capital Improvement Plan Committee and from constituents that contact the council and city management directly. City residents have frequently alerted staff about infrastructure development and renovation needs, essential quality of life enhancements, and environmental and historic preservation issues that should be addressed in the capital plan. In May 15, 2007 a bond election was also held to obtain voter approval to issue bonds to help finance the current ten year plan. Voter's approved \$70 million in bonds for the various categories of improvements.

Projects included in the 2010-2019 CIP will form the basis for appropriations in the 2009-2010 fiscal year budget. Some projects will affect the city's budget process five to ten years into the future. Individual projects will continue to be subjected to ongoing community and City Council review and discussion during the annual appropriations process.

The Capital Improvement Plan is also an important public communication medium. The CIP gives residents and businesses a clear and fairly accurate view of the city's long-term direction in the area of capital improvements and a better understanding of the city's ongoing needs for stable revenue sources to fund large or multi-year capital projects.

What are Capital Improvements?

Capital improvements are the foundation for facilities and amenities within the city. Streets, water treatment and reclamation plants, parks and recreation buildings, and major, one-time acquisitions of equipment are all considered capital improvements. With the exception of vehicles and technology equipment, projects in the CIP generally cost more than \$100,000 and have a projected minimum life span of five years.

Financing the Capital Improvement Plan

When developing the capital improvement plan, the city must consider the ability to finance the needed projects. This involves prioritization of projects while maximizing use of available financing mechanisms. Since so many projects require the use of debt financing to complete, the capital budget is directly

Capital Improvement Plan

related to the city's debt budget. The use of bonded debt may also require voter authorization. This is acquired through what is known as a bond election. The city's available financing mechanisms include some or all of the following sources.

Pay-As-You-Go Financing

Development Fees - Development Fees are assessments on developers that allow for "pay-as-you-go" financing for capital projects. When a developer takes out a building permit, the developer is required to pay fees for fire, police, library, parks, water, sewer, transportation, and general government infrastructure based on the impact their development is expected to have on City services. The funds may also be used to retire debt issued for "growth" related projects. As previously stated, development fees are currently being evaluated for appropriate cost allocation and recovery.

Sales Tax - In May 2001, voters approved a 0.5% sales tax increase to fund water, sewer and street projects. The City is able to leverage these dollars through the issuance of bonds in the street, water and sewer funds. These funds are used for pay-as-you-go capital funding and for bond redemption.

Operating Funds - The City plans to transfer in approximately \$45.6 million dollars over the next ten years from operating funds to supplement the ten-year capital budget. These transfers represent the contribution of current residents to improvements to public infrastructure.

Replacement Funds - The replacement of vehicles and major equipment can have a major impact on the operating budget from year to year. To minimize the impact, the City sets funding aside each year to replace existing vehicles and equipment. Currently, contributions from the operating funds are made to the replacement funds which spread the costs of replacement evenly over the estimated useful life of the vehicles and equipment for each respective fund.

Grants and Other Intergovernmental Funding

There are a number of grants available from federal, state, and county sources. The City aggressively pursues this type of funding and plans to apply for over \$24.7 million in grant funding and \$3 million in intergovernmental cost sharing.

General Obligation Bonds

General Obligation (G.O.) bonds are backed by "the full faith and credit" of the city, and are usually considered to be a safe investment for bondholders. These bonds also require voter approval before the City can issue this type of debt. The principal and interest on G.O. bonds is normally paid through a property tax levy, referred to as the "secondary" property tax. This means that property owners pay for the benefit of the improvements funded with this type of bond through payment of their property taxes. As indicated in the financial policies section, the secondary property tax rate, when combined with the primary property tax rate, cannot exceed \$2.00 per one hundred dollars of assessed valuation.

Under the Arizona State Constitution, general obligation debt is segregated into two categories of uses. Prior to November of 2006, a municipality could be indebted up to twenty percent in G.O. bonds for parks, open space, water, sewer and flood control projects. In November of 2006, Arizona voters approved a constitutional amendment that also allows a municipality to include public safety, law enforcement, fire and emergency services facilities and streets and transportation facilities within the

Capital Improvement Plan

20% limit. For all other purposes, the municipality is limited to six percent (6%) of the assessed value. This limitation must be complied with at the time of a bond sale. Below is a table that displays the projected G.O. debt margin for fiscal year 2008-2009.

	20%	6%
	Water, Sewer, Public Safety, Streets, Transportation Facilities, Open Space, Flood Control and Parks	General Municipal Purpose Bonds
Net Assessed Value	641,762,977	641,762,977
Debt Limit	128,352,595	38,505,779
Net Bonds Outstanding	41,285,000	1,665,000
Legal Debt Margin	87,067,595	36,840,779

Highway User Revenue Fund Bonds

Highway User Revenue Fund (HURF) Bonds are special revenue bonds specifically issued for the purpose of constructing street and highway projects. The bonds are secured by gas tax revenues distributed to cities and towns throughout the State based on a formula of population and gas sales within the county of origin. The bonds must be voter approved and the amount the City may issue is limited by the amount of annual HURF revenues from the State. The annual total debt service (principal and interest), must not exceed one-half of the annual HURF revenues received by the City.

Revenue Bonds

Revenue bonds are backed only by revenues derived from the project or system they are used to build or create in the form of user charges or fees for services. They must be voter approved. Revenue bond indenture agreements may include a reserve requirement. The City has used this form of bonds for water and sewer projects. In compliance with the City's indenture agreements for the outstanding revenue bonds, a reserve fund has been established.

Water Infrastructure Financing Authority

The Water Infrastructure Financing Authority (WIFA) provides financial assistance to municipalities and other public agencies for constructing, acquiring or improving wastewater treatment facilities, drinking water facilities and other related water quality facilities and projects. WIFA bonds historically offer significantly lower interest rates and bond issuance costs as it has the ability to leverage several revenue sources as repayment or combine bond sales for multiple municipalities and/or political subdivisions, thereby lowering the costs. These agreements also require voter approval. Once the bonds are sold, the proceeds are "loaned" to the municipality on agreed upon terms. The City currently has over \$8.05 million in WIFA loans outstanding for various completed water and wastewater projects.

Voter Authorization

As stated, all General Obligation bonds, Revenue bonds and WIFA loans require voter approval prior to the City becoming indebted using these instruments. The following table shows the election data for all voter approved debt.

Capital Improvement Plan

Election Date	Purpose	Approved	Issued	Remaining Authorization
17-Mar-92	Enter into Loan Agreements with WIFA	10,000,000	6,125,000	3,875,000
10-Oct-95	Water Improvements	10,000,000	6,430,000	3,570,000
8-Sep-98	Water and Sewer Improvements (a)			
	Wastewater Treatment Capacity - \$12,500,000	12,500,000	8,000,000	4,500,000
	Water Lines & Storage Reservoirs - \$2,500,000	2,500,000		2,500,000
8-Sep-98	Street & Highway Improvements (b)	10,300,000	10,300,000	-
15-May-07	Water and Sewer Improvements (a)	5,000,000	-	5,000,000
15-May-07	Street & Highway Improvements (b)	20,000,000	11,750,000	8,250,000
15-May-07	Parks, Community Center and Recreation Facilities	15,000,000	8,000,000	7,000,000
15-May-07	Public Safety Facilities & Equipment	13,000,000	-	13,000,000
15-May-07	General Government Facilities	17,000,000	-	17,000,000
Total Combined Authorization/Issued/Unissued		\$115,300,000	\$50,605,000	\$64,695,000

(a) City can pledge either enterprise revenues or property taxes.

(b) City can pledge either street & highway revenues or property taxes.

The remaining bond/debt types do not require voter approval but must meet other legal debt limitations such as property owner consent or revenue collections that exceed the specified debt service coverage ratio.

Local Improvement Districts

Local improvement districts (LIDS) are legally designated geographic areas in the city which, through the consent of the affected property owners, pay for public improvements through a supplemental tax assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed.

While LID bonds are not subject to specific debt limits, they do entail several practical constraints: 1) affected property owners must agree to the creation of the district; 2) LID debt appears in the city's financial statements as an obligation of the city, and can affect the city's bond ratings; 3) LIDS often include a "general" city contribution (for the share of improvements that benefit property owners outside the district) which must be financed with other sources.

Municipal Development Corporation Bonds

The Municipal Development Corporation or MDC is a non-profit organization, over which the city exercises significant oversight authority, including the appointment of its governing board. The city may enter into an agreement with an MDC under which the corporation sells bonds and pays for capital improvements. Over a period of years, the improvement will be purchased from the corporation by the city.

In order for the MDC to market its bonds, the city typically pledges excise taxes (e.g., city sales tax, franchise fees, certain state-shared taxes or other undesignated revenues), and further pledges that, before entering into a purchase agreement with the MDC, actual annual excise tax collections will be at least three times the maximum annual debt service payment for all MDC bonds.

Capital Improvement Plan

Carryover Projects/Fund Balance

Due to the nature of capital projects, the life of a project may span across fiscal years. As funds are received to fund a project, they are accumulated in the appropriate capital fund and expended as projects progress. When the funds are not spent in one year they remain in the fund balance, much like a savings account, to be used in the following fiscal years. This is also referred to as carryover. As the City refines the annual CIP process, these "carry over" projects will be redefined into areas of "contractual liability", and ongoing projects will be re-appropriated in the following year as all of the financing is reevaluated to ensure project and funding viability. It is expected that over \$44.7 million will carryover in fund balance for the FY 2009-10 capital budget. Most of this carryover is unspent bond proceeds and development fees.

Debt and Capital Budgets Relationship

The capital improvement plan obviously impacts the City's debt budget. In most cases the repayment of debt also affects the available revenues for other operating expenses. For example, Highway User Revenue bonds are repaid using the same state shared funding source as street maintenance expenditures. The fiscal year 2009-2010 budget includes \$13,985,226 in debt payments and fees related to funding of capital projects. General long term debt is budgeted and expended in the debt service funds, while enterprise fund debt is shown in the respective enterprise fund. The following schedule shows the 2009-2010 budgeted payments by debt type. The summary repayment schedules are included in the Schedules section of this document.

Debt Type	Principal	Interest	Fees	Total
General Obligation (GO) Bonds	3,070,000	2,202,240	10,000	5,282,240
Highway User Revenue Bonds	305,000	100,690	10,000	415,690
Municipal Development Corporation (MDC) Bonds-GLTD	4,692,060	4,942,490	30,000	9,664,550
Sub-total	8,067,060	7,245,420	50,000	15,362,480
<i>Enterprise Funded Debt</i>				
Water & Sewer Revenue Bonds	100,000	52,480	2,000	154,480
MDC Bonds - Water & Sewer	942,950	242,740	5,000	1,190,690
Water Infrastructure Financing Authority (WIFA)	848,350	239,200	5,000	1,092,550
Sub-total	1,891,300	534,420	12,000	2,437,720
Grand Total All Debt	\$9,958,360	\$7,779,840	\$62,000	\$17,800,200

Operating and Capital Budget Relationship

The capital improvement plan also impacts the operating budget as projects are completed and operating funds are necessary for the routine maintenance and operation of facilities and equipment including, utilities, staffing, repairs, fuel for heavy equipment and equipment maintenance. Recurring equipment replacement expenses for new patrol cars, street sweepers, and recurring maintenance costs such as street asphalt overlay are also funded through the operating budget. These ongoing costs must be tied to ongoing revenues (i.e., sales tax, user fees, and intergovernmental revenues) to ensure they can be sustained into the future.

Capital Improvement Plan

There are a number of major projects in the CIP that will require substantial operating funds when completed. The project details in the following capital section include the expected impact on the operating budget of capital projects. A few major examples are listed below:

- New well installations
- New traffic signal installations
- American Sports Center
- Expansion of the wastewater treatment plant
- Sanitation equipment

The following table summarizes the cumulative monetary impact each year on the operating funds.

	2010	2011	2012	2013	2014	2015-2019
General Fund						
Staffing	-	1,500,000	1,560,000	1,766,000	1,792,600	17,016,860
Supplies/Contracts	98,000	98,000	108,000	153,000	156,000	881,300
Utilities	200,000	200,000	200,000	520,000	520,000	2,845,000
Building Maintenance	15,000	15,000	15,000	15,000	15,000	65,000
Equipment Maintenance	-	-	125,000	-	125,000	323,000
Insurance	10,000	10,000	10,000	10,000	10,000	250,000
Electric Costs	-	-	-	-	-	30,000
PC/Vehicle Replacement	-	-	-	-	-	454,000
General Fund Total	323,000	1,823,000	2,018,000	2,464,000	2,618,600	21,865,160
Highway User Revenue Fund						
Staffing	3,000	4,000	7,000	10,000	13,000	100,000
Supplies/Contracts	-	-	-	-	-	30,000
Equipment Maintenance	1,000	1,000	1,000	1,000	2,000	10,000
Electric Costs	1,800	2,500	4,600	6,700	8,800	70,200
Landscape/Water/Refuse	11,000	11,000	11,000	11,100	11,100	56,100
Street Maintenance	20,400	20,400	20,400	22,400	1,161,337	1,519,137
Street Light Maintenance	-	-	-	-	500	3,500
HURF Total	37,200	38,900	44,000	51,200	1,196,737	1,788,937
Water Operating Fund						
Maintenance	-	-	-	-	83,257	83,257
Sanitation Fund						
Equipment Maintenance	-	-	-	51,000	52,000	53,000
Grand Total	\$360,200	\$1,861,900	\$2,062,000	\$2,566,200	\$3,950,594	\$23,790,354

Capital Improvement Plan Summary

The capital plan for the City of Avondale totals \$406,700,640 for fiscal years 2009-10 through 2018-19. The fiscal year 2009-10 budget totals \$112,092,060 including \$1,148,370 in transfers to debt service funds. The plan takes into consideration all known capital needs and ties potential revenue sources to those needs. As the City continues to grow, new needs will undoubtedly surface, causing the plan to fluctuate and require more resources. For this reason, the City Council always considers all requests, but only those projects of the highest priority that fit within the available dollars are included in the capital budget. All other projects may be reconsidered in future years if more funding becomes available.

Capital Improvement Plan Summary

Fiscal Year 2010-2019

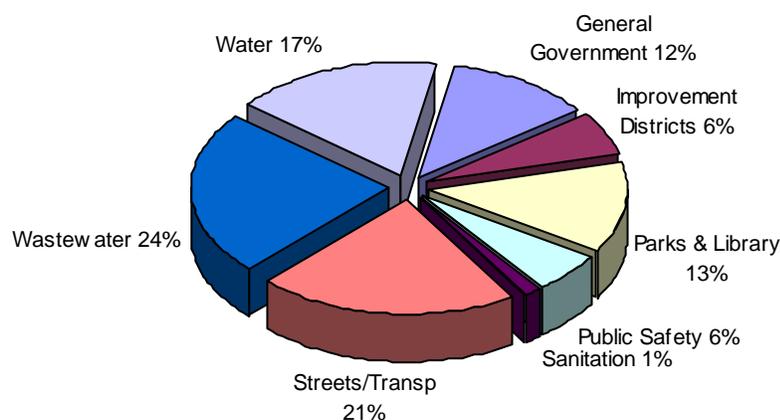
	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2015-19	Total
Fund Balances All	75,870,001	17,594,621	24,886,561	21,942,721	22,201,701	25,183,601	75,870,001
Capital Plan Revenues							
Intergovernmental Revenues							
Community Develop. Block Grant	300,000	300,000	300,000	300,000	300,000	1,500,000	3,000,000
Other State Sources	2,000,000	-	650,000	-	300,000	-	2,950,000
Federal Grants & Other Sources	2,422,900	3,000,000	10,800,000	-	600,000	1,950,000	18,772,900
Other Cities & Towns - IGAs	3,250,000	-	-	-	-	-	3,250,000
Maricopa County	-	1,200,000	150,000	450,000	-	600,000	2,400,000
Total Intergovernmental Revenues	7,972,900	4,500,000	11,900,000	750,000	1,200,000	4,050,000	30,372,900
Licenses and Permits							
McDowell / Avondale Cost Share	-	-	-	-	1,730,000	-	1,730,000
Total Licenses and Permits	-	-	-	-	1,730,000	-	1,730,000
Development Fees							
Street Construction	562,500	937,500	1,406,250	1,406,250	1,406,250	9,375,000	15,093,750
Police Development	103,200	172,000	258,000	258,000	258,000	1,720,000	2,769,200
Parkland	750,300	1,250,500	1,875,750	1,875,750	1,875,750	12,505,000	20,133,050
Library Development	103,800	173,000	259,500	259,500	259,500	1,730,000	2,785,300
General Government Development	278,700	464,500	696,750	696,750	696,750	4,645,000	7,478,450
Fire Dept. Development	298,800	498,000	747,000	747,000	747,000	4,980,000	8,017,800
Sewer Development	1,647,900	2,746,500	4,119,750	4,119,750	4,119,750	34,750,000	51,503,650
Water Development	1,575,300	2,625,500	3,938,250	3,938,250	3,938,250	26,255,000	42,270,550
Sanitation Development	91,200	152,000	228,000	228,000	228,000	1,520,000	2,447,200
Total Development Fees	5,411,700	9,019,500	13,529,250	13,529,250	13,529,250	97,480,000	152,498,950
Internal Charges							
Water Equipment Replacement	170,880	227,810	227,810	227,810	227,810	994,600	2,076,720
Sewer Equipment Replacement	86,860	111,710	111,710	111,710	111,710	558,550	1,092,250
Sanitation Equipment Replacement	549,980	432,620	432,620	432,620	432,620	2,163,100	4,443,560
Vehicle Replacement	218,270	1,528,410	1,528,410	1,528,410	1,528,410	7,642,050	13,973,960
Technology Replacement Fund	-	815,400	815,400	815,400	815,400	4,077,000	7,338,600
Total Internal Charges	1,025,990	3,115,950	3,115,950	3,115,950	3,115,950	15,435,300	28,925,090
Bond Proceeds							
Street Construction	-	-	6,000,000	-	-	-	6,000,000
Police Development	-	-	-	-	-	7,000,000	7,000,000
General Government Development	-	-	-	-	2,000,000	13,000,000	15,000,000
Fire Dept. Development	-	-	-	-	-	1,000,000	1,000,000
Improvement Districts	25,000,000	-	-	-	-	-	25,000,000
Transit Capital Projects	2,000,000	-	3,700,000	2,400,000	-	-	8,100,000
Sewer Development	-	-	-	-	-	23,500,000	23,500,000
Water Development	-	9,000,000	-	-	-	-	9,000,000
Total Bond Proceeds	27,000,000	9,000,000	9,700,000	2,400,000	2,000,000	44,500,000	94,600,000
Interest Earned							
Interest Earned	416,090	308,130	410,460	348,950	324,260	1,542,640	3,350,530
Total Interest Earned	416,090	308,130	410,460	348,950	324,260	1,542,640	3,350,530
Traffic Signal Cost Sharing							
Traffic Signal Cost Sharing	240,000	-	300,000	460,000	-	500,000	1,500,000
Total Traffic Signal Cost Sharing	240,000	-	300,000	460,000	-	500,000	1,500,000

Capital Improvement Plan Summary

Fiscal Years 2010-2019

	FY2009-10	FY2010-11	FY2011-12	FY2012-13	FY2013-14	FY2015-19	Total
Operating Transfers In							
Transfer In 101--General Fund	10,100,000	1,520,000	1,300,000	1,500,000	1,500,000	11,250,000	27,170,000
Transfer In 230-- Dedicated Sales Tax	1,650,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000	13,350,000
Total Operating Transfers In	11,750,000	2,820,000	2,600,000	2,800,000	2,800,000	17,750,000	40,520,000
Sub-Total	53,816,680	28,763,580	41,555,660	23,404,150	24,699,460	181,257,940	353,497,470
Total Resources	129,686,681	46,358,201	66,442,221	45,346,871	46,901,161	206,441,541	429,367,471
Capital Outlay*							
304 Street Construction	23,657,420	5,070,000	8,100,000	5,440,000	4,910,000	21,190,000	68,367,420
308 Police Development	2,434,130	120,000	120,000	120,000	270,000	8,365,000	11,429,130
310 Parkland	20,201,120	2,000,000	7,800,000	1,450,000	2,200,000	16,750,000	50,401,120
311 Library Development	218,540	195,000	215,000	215,000	215,000	1,125,000	2,183,540
318 General Government Development	777,070	740,000	740,000	1,040,000	2,740,000	16,900,000	22,937,070
319 Fire Dept. Development	4,001,740	172,000	222,000	183,500	345,000	7,433,320	12,357,560
320 Improvement Districts	25,000,000	-	-	-	-	-	25,000,000
333 Transit Capital Projects	3,000,000	3,000,000	9,500,000	2,400,000	-	-	17,900,000
513 Sewer Development	16,694,000	2,275,000	3,250,000	4,400,000	3,775,000	64,250,000	94,644,000
514 Water Development	14,481,840	6,225,000	9,885,000	3,875,000	3,825,000	27,900,000	66,191,840
524 Sanitation Development	39,600	66,000	199,170	99,000	314,000	1,569,000	2,286,770
530 Water Equipment Replacement	115,100	332,020	530,020	183,900	55,020	1,154,210	2,370,270
531 Sewer Equipment Replacement	63,500	101,530	101,410	67,000	263,420	528,160	1,125,020
532 Sanitation Equipment Replacement	500,000	191,110	864,710	927,220	507,710	2,741,470	5,732,220
601 Vehicle Replacement	812,000	133,000	1,827,460	2,008,030	1,446,440	9,668,550	15,895,480
603 Technology Replacement Fund	96,000	850,980	1,144,730	736,520	850,970	4,200,000	7,879,200
Total Expenditures	112,092,060	21,471,640	44,499,500	23,145,170	21,717,560	183,774,710	406,700,640
Estimated Ending Balance	17,594,621	24,886,561	21,942,721	22,201,701	25,183,601	22,666,831	22,666,831

Capital Improvement Projects by Type



*Includes transfers to debt service funds

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

304 Street Construction	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	20,558,959	3,213,629	2,156,679	3,620,029	2,382,879	2,484,129	
Revenues							
ADOT Funding	2,000,000	-	-	-	-	-	2,000,000
Bond Proceeds - GO	-	-	6,000,000	-	-	-	6,000,000
CMAQ Funding	802,900	-	-	-	-	-	802,900
Development Fees	562,500	937,500	1,406,250	1,406,250	1,406,250	9,375,000	15,093,750
Grants	-	-	-	-	-	1,950,000	1,950,000
IGA	1,000,000	-	-	-	-	-	1,000,000
Interest	106,690	75,550	107,100	86,600	75,000	249,850	700,790
MCDOT Funding	-	1,200,000	150,000	450,000	-	600,000	2,400,000
McDowell / Avondale Cost Share	-	-	-	-	1,730,000	-	1,730,000
Traffic Signal Cost Sharing	240,000	-	300,000	460,000	-	500,000	1,500,000
Transfer In - CDBG	300,000	300,000	300,000	300,000	300,000	1,500,000	3,000,000
Transfer In- General Fund	800,000	1,000,000	800,000	1,000,000	1,000,000	5,000,000	9,600,000
Transfer In- Sales Tax	500,000	500,000	500,000	500,000	500,000	2,500,000	5,000,000
Total Revenues	6,312,090	4,013,050	9,563,350	4,202,850	5,011,250	21,674,850	50,777,440
Total Resources	26,871,049	7,226,679	11,720,029	7,822,879	7,394,129	24,158,979	71,336,399
Expenditures							
ST1001-Street Buy-In/Developer Reimbursement	1,867,000	250,000	250,000	250,000	250,000	1,250,000	4,117,000
ST1007-Street Drainage Issues	72,900	50,000	50,000	50,000	50,000	375,000	647,900
ST1009-City Wide Street Overlay	600,000	600,000	600,000	600,000	600,000	3,000,000	6,000,000
ST1012-Bridge Repairs	40,000	-	40,000	-	40,000	150,000	270,000
ST1020-Preventative Street Maintenance (Citywide)	1,242,000	400,000	400,000	400,000	400,000	2,000,000	4,842,000
ST1021-Dysart Rd - Lower Buckeye to Harrison	464,980	2,000,000	1,000,000	1,300,000	-	-	4,764,980
ST1089-Van Buren Street - Bridge to Fairway	560,000	-	-	-	-	-	560,000
ST1116-Littleton Sidewalks	345,580	-	-	-	-	-	345,580
ST1125-Avondale Blvd - McDowell to Thomas	-	-	-	-	1,000,000	-	1,000,000
ST1126-McDowell Sidewalk - 123rd Ave to Bridge	379,450	-	-	-	-	-	379,450
ST1127-Traffic Signal at 107th and Pierce	-	-	150,000	390,000	-	-	540,000
ST1146-Van Buren Street - 121st - 122nd (N. Half)	-	-	-	-	-	145,000	145,000
ST1148-Avondale and Buckeye Intersection	-	-	-	-	-	1,900,000	1,900,000
ST1150-103rd Ave - Holly / Granada (E. Half)	-	-	-	-	-	550,000	550,000
ST1152-Avondale Blvd Bridge Widening - N. of I-10	5,179,000	-	-	-	-	-	5,179,000
ST1153-127th Ave - Lower Buckeye to Dysart	700,000	-	-	-	-	-	700,000
ST1158-Elm Lane Drainage Mitigation	1,781,100	-	-	-	-	-	1,781,100
ST1162-CDBG Street and Sidewalk Improvements	850,000	300,000	300,000	300,000	300,000	1,500,000	3,550,000
ST1163-99th Ave at McDowell Dual Left	236,725	-	-	-	-	-	236,725
ST1164-Streetlights Program Citywide	89,000	20,000	20,000	20,000	30,000	150,000	329,000
ST1166-Avondale Blvd - Lower Buckeye to Miami	-	200,000	550,000	-	-	-	750,000
ST1168-Traffic Signal - Links Drive and Van Buren	-	-	-	-	-	700,000	700,000

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

304 Street Construction	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
ST1170-Traffic Signal and Intersection Improvements at Avondale & Lower Buckeye	-	200,000	700,000	-	-	-	900,000
ST1171-Traffic Signal and Roadway Improvements at El Mirage & Lower Buckeye	-	-	-	150,000	450,000	-	600,000
ST1172-Roadway Improvements along El Mirage and Lower Buckeye Road	-	-	-	200,000	610,000	-	810,000
ST1177-Van Buren-Dysart to Central Mill / Overlay	650,000	-	-	-	-	-	650,000
ST1178-Central - Western to Van Buren	200,000	1,000,000	-	-	-	-	1,200,000
ST1179-Traffic Signal and Intersection Improvements at Avondale & Encanto	1,336,640	-	-	-	-	-	1,336,640
ST1180-Traffic Signal - 107th Ave and Dealer Dr	-	-	-	150,000	390,000	-	540,000
ST1181-Traffic Signal - 107th Avenue and Roosevelt Street	-	-	150,000	390,000	-	-	540,000
ST1182-Traffic Signal - Avondale and Corporate Drive	600,000	-	-	-	-	-	600,000
ST1183-Traffic Signal - Avondale Blvd and Maricopa	-	-	-	-	-	600,000	600,000
ST1186-Traffic Signal - Avondale Blvd and Thomas	-	-	-	-	-	800,000	800,000
ST1187-Traffic Signal - 119th Ave and McDowell	-	-	-	-	-	540,000	540,000
ST1188-Traffic Signal - 119th Ave and Lower Buckeye	-	-	-	-	-	540,000	540,000
ST1189-Traffic Signal - 107th Ave and Lower Buckeye	-	-	-	-	-	600,000	600,000
ST1192-Litchfield Road - Broadway to Lower Buckeye	-	-	-	-	-	1,600,000	1,600,000
ST1193-Buckeye Road - 107th to Avondale Medians	-	-	-	-	-	210,000	210,000
ST1195-Traffic Signal - Central and Lower Buckeye	-	-	-	-	150,000	600,000	750,000
ST1198-119th Avenue Extension - Virginia South 300'	-	-	-	-	-	430,000	430,000
ST1199-Neighborhood Traffic Calming Structures	-	-	-	200,000	200,000	1,150,000	1,550,000
ST1220-Pedestrian Ramp/Sidewalks Program (Citywide)	63,335	50,000	50,000	50,000	50,000	400,000	663,335
ST1221-McDowell Road Pedestrian Crossing (Design Only)	55,835	-	-	-	-	-	55,835
ST1224-107th Avenue/McDowell Widening and Well Relocation	-	-	1,940,000	-	-	-	1,940,000
ST1229-Traffic Signal - Van Buren Street and 103rd Avenue	-	-	-	150,000	390,000	-	540,000
ST1242-Traffic Signal - Eliseo Felix Jr. Way and Van Buren Street	77,965	-	-	-	-	-	77,965
ST1248-Traffic Signal - Dysart Road and Lower Buckeye Road	-	-	150,000	450,000	-	-	600,000
ST1249-Traffic Signal - McDowell Road and Harbor Shores	-	-	150,000	390,000	-	-	540,000
ST1250-Traffic Signal - McDowell Road and 117th Avenue	-	-	-	-	-	600,000	600,000
ST1251-Traffic Signal - Indian School and Westwind Parkway	29,030	-	-	-	-	-	29,030
ST1253-107th Avenue/I-10 Bridge Widening	600,000	-	-	-	-	-	600,000
ST1257-Van Buren / Avondale Blvd. Improvements	106,880	-	-	-	-	-	106,880
ST1260-Avondale/McDowell Intersection Improvements	1,400,000	-	-	-	-	-	1,400,000

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

304 Street Construction	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
ST1261-City Center	2,130,000	-	-	-	-	-	2,130,000
ST1264-Madison Street Drainage	100,000	-	-	-	-	-	100,000
ST1265-Dysart/McDowell Intersection Improvements	-	-	1,600,000	-	-	-	1,600,000
ST1267-Intelligent Transportation System (ITS)	-	-	-	-	-	1,400,000	1,400,000
ST1273-107th Avenue - Indian School to RID - Mill/Overlay	600,000	-	-	-	-	-	600,000
ST1274-Thomas - 107th Ave. to Avondale Blvd.	550,000	-	-	-	-	-	550,000
ST1275-Western - Central to 4th Avenue - Mill/Overlay	750,000	-	-	-	-	-	750,000
Total Expenditures	23,657,420	5,070,000	8,100,000	5,440,000	4,910,000	21,190,000	68,367,420
Estimated Ending Balance	3,213,629	2,156,679	3,620,029	2,382,879	2,484,129	2,968,979	

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1001 **Total Project Cost** \$4,117,000 **Pct. New Development:** 100.00%

Project Title: Street Buy-In/Developer Reimbursement

Funding Source: Development Fees / General Fund

Project Description:

The City often partners with development to construct transportation infrastructure. Construction improvements may include paving, sidewalks, traffic signals and drainage improvements.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	1,617,000	250,000	1,867,000	250,000	250,000	250,000	250,000	1,250,000
Operating Impact:								
Street Maintenance			-	-	-	-	120,000	120,000
Operating Impact Totals:			-	-	-	-	120,000	120,000

Project No: ST1007 **Total Project Cost** \$647,900 **Pct. New Development:** 0.00%

Project Title: Street Drainage Issues

Funding Source: General Fund

Project Description:

This project is an annual program that allocates funds to be used citywide in areas that require drainage improvements. These dollars have historically been used for property acquisition, construction of storm water runoff conveyance systems and retention facilities.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	22,900	50,000	72,900	50,000	50,000	50,000	50,000	375,000
Operating Impact:								
Landscape/Water/Refuse			200	200	200	200	200	1,000
Street Maintenance			400	400	400	400	400	400
Operating Impact Totals:			600	600	600	600	600	1,400

Project No: ST1009 **Total Project Cost** \$6,000,000 **Pct. New Development:** 0.00%

Project Title: City Wide Street Overlay

Funding Source: Sales Tax

Project Description:

This project is an annual program that allocates funds to rehabilitate streets that have deteriorated. The pavement life of these streets can be extended by milling and overlaying. These improvements reduce pavement roughness, mitigate noise, and extend the life of city streets.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	600,000	600,000	600,000	600,000	600,000	600,000	3,000,000
Operating Impact:								
Street Maintenance			-	-	-	-	150,000	150,000
Operating Impact Totals:			-	-	-	-	150,000	150,000

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1012 **Total Project Cost** \$270,000 **Pct. New Development:** 0.00%

Project Title: Bridge Repairs

Funding Source: General Fund

Project Description:

This bridge repair program provides improvements to the City's bridges as recommended by ADOT's Structural Bridge Group

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	40,000	40,000	-	40,000	-	40,000	150,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1020 **Total Project Cost** \$4,842,000 **Pct. New Development:** 0.00%

Project Title: Preventative Street Maintenance (Citywide)

Funding Source: General Fund

Project Description:

This project is an annual program that allocates funds for areas in need of minor repair and maintenance of streets. Typically these improvements consist of sealing surface cracks and rejuvenating the pavement.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	842,000	400,000	1,242,000	400,000	400,000	400,000	400,000	2,000,000
Operating Impact:								
Street Maintenance			-	-	-	-	100,000	100,000
Operating Impact Totals:			-	-	-	-	100,000	100,000

Project No: ST1021 **Total Project Cost** \$4,764,980 **Pct. New Development:** 100.00%

Project Title: Dysart Rd - Lower Buckeye to Harrison

Funding Source: Development Fees / Bonds

Project Description:

This two-phase project will provide continuity of Dysart Road by extending two lanes with a center turn lane south from the Mountain View alignment through the intersection at Lower Buckeye Road and terminating near the back of the Festival Fields Park. Under phase-one, the existing intersection at Lower Buckeye will be improved and the roadway will be constructed south to the park. Under phase-two, the roadway will be extended north to the intersection to Mountain View.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	464,980	-	464,980	2,000,000	1,000,000	1,300,000	-	-
Operating Impact:								
Street Maintenance			-	-	-	-	125,000	125,000
Operating Impact Totals:			-	-	-	-	125,000	125,000

Capital Improvement Plan Fiscal Years 2010-2019

Street Construction

Project No: ST1089 **Total Project Cost** \$560,000 **Pct. New Development:** 100.00%

Project Title: Van Buren Street - Bridge to Fairway

Funding Source: Bonds/Development Fees

Project Description:

This project includes the widening of Van Buren Street to minor arterial standards and the installation of a 16-inch waterline. The improvements shall accommodate 4 thru lanes and 1 median lane from El Mirage to the Agua Fria River Bridge. The project impacts the FCDMC maintenance access roads, an abandoned SRP Irrigation ditch, and the northern perimeter wall at Coldwater Booster Station. Multiple power poles need to be converted and buried to allow the widening. The City parks department will provide funding to construct a pedestrian underpass crossing to service pedestrians using the regional park trail system. \$850,000 in funding will be available in PK 1029 for the parks department share of the project.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	560,000	-	560,000	-	-	-	-	-
Operating Impact:								
Landscape/Water/Refuse			200	200	200	200	200	1,000
Street Maintenance			-	-	-	-	125,000	125,000
Operating Impact Totals:			200	200	200	200	125,200	126,000

Project No: ST1116 **Total Project Cost** \$345,580 **Pct. New Development:** 10.00%

Project Title: Littleton Sidewalks

Funding Source: CMAQ/General Fund

Project Description:

This project will provide curb and gutter, sidewalk, drainage and landscape improvements along the north boundary of Littleton Elementary School from Avondale Boulevard to a point about 1300' to the West. Alternate funding sources have been awarded in support of this project through MAG PDAG funds and CMAQ funds. It is anticipated that CMAQ closeout funds can be ascertained in October of 2008 to fund the construction of the improvements

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	345,580	-	345,580	-	-	-	-	-
Operating Impact:								
Landscape/Water/Refuse			200	200	200	200	200	1,000
Street Maintenance			-	-	-	-	17,500	17,500
Operating Impact Totals:			200	200	200	200	17,700	18,500

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1125 **Total Project Cost** \$1,000,000 **Pct. New Development:** 50.00%

Project Title: Avondale Blvd - McDowell to Thomas

Funding Source: Bonds/Development Fees

Project Description:

This project will provide roadway frontage improvements on Avondale Boulevard. Construction will consist of half street improvements on the western side of the corridor. The project improvements includes vertical curb and gutter, sidewalk, streetlights, a new pavement section, new striping, temporary retention basins, and scuppers.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	1,000,000	-
Operating Impact:								
Street Maintenance			-	-	-	-	58,080	58,080
Operating Impact Totals:			-	-	-	-	58,080	58,080

Project No: ST1126 **Total Project Cost** \$379,450 **Pct. New Development:** 0.00%

Project Title: McDowell Sidewalk - 123rd Ave to Bridge

Funding Source: CMAQ/General Fund

Project Description:

This project, which is partially funded with CMAQ funding, will improve McDowell Road by constructing curb, gutter, and sidewalk. North-side improvements run the entire project corridor allowing pedestrian continuity from Dysart Road to 119th Avenue. Southside improvements will provide pedestrian continuity between Friendship Park and 119th Avenue. Additional improvements include concrete driveways, sewer stub-outs and drainage improvements. No right-of-way acquisition is anticipated for this project and no significant utility impacts are foreseen.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	379,450	-	379,450	-	-	-	-	-
Operating Impact:								
Landscape/Water/Refuse			200	200	200	200	200	1,000
Street Maintenance			-	-	-	-	37,600	37,600
Operating Impact Totals:			200	200	200	200	37,800	38,600

Capital Improvement Plan Fiscal Years 2010-2019

Street Construction

Project No: ST1127 **Total Project Cost** \$540,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal at 107th and Pierce

Funding Source: Development Fees

Project Description:

Construct a traffic signal a standard MCDOT signal at the intersection of 107th Avenue & Pierce Street. The traffic signal will help improve traffic flow and provide safer access for vehicles exiting the future Roosevelt Park Phase 2 Development on the east side and the UTI site on the west side of 107th Avenue. The existing intersection is a 3-way intersection with STOP control for the east leg (westbound Pierce Street traffic) only. The future Roosevelt Park Phase 3 Commercial Development will improve the intersection to a 4-way by constructing the west leg.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	150,000	390,000	-	-
Operating Impact:								
Equipment Maintenance			-	-	-	-	1,000	5,000
Electric Costs			-	-	-	-	500	2,500
Operating Impact Totals:			-	-	-	-	1,500	7,500

Project No: ST1146 **Total Project Cost** \$145,000 **Pct. New Development:** 25.00%

Project Title: Van Buren Street - 121st - 122nd (N. Half)

Funding Source: Development Fees / Bonds / General Fund

Project Description:

Widen the north side of Van Buren from 121st Avenue to 122nd Avenue to Minor Arterial standards which requires 110-feet of ROW and includes 6-travel lanes, a center left-turn lane/median, bike lanes, curb & gutter, sidewalks, and landscaping. Currently the south side of Van Buren has adequate ROW however approximately 25-feet of additional ROW will be required on the north side of the corridor. This project will construct frontage improvements on the north side of the corridor and specifically includes curb & gutter, sidewalks, street lights, and drainage improvements to include valley gutters, scuppers, and retention basins. Frontage improvements on the south side of the corridor were previously constructed with past developments, therefore the project estimate did not include these costs. The existing center turn lane will require rehabilitation so the project estimate include costs for mill & overlay of this travel lane. New driveways (one residential and one commercial) will be incorporated into the design to accommodate the two existing driveways on the north side of the corridor and were included as part of this estimate. Sewer and water stub-out will be incorporated into the design to serve the existing northern parcels.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	145,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	23,800
Operating Impact Totals:			-	-	-	-	-	23,800

Capital Improvement Plan Fiscal Years 2010-2019

Street Construction

Project No: ST1148 **Total Project Cost** \$1,900,000 **Pct. New Development:** 100.00%

Project Title: Avondale and Buckeye Intersection

Funding Source: Development Fees / Grant

Project Description:

This project will add a left-turn lane and a right-tune land on the Avondale Blvd. on the north side of the intersection. This project will improve the northern Avondale Boulevard intersection approach to a Major Arterial standard. This section requires 130-feet of ROW to include 6-travel lanes, a center-left turn lane/median, bike lanes, sidewalks, and landscaping. Improving the roadway will require upgrades to the Railroad crossing and the cost associated with those improvements has been included in this estimate. Traffic signal improvements are also included as part of this project. Utilities conflicts and relocations are anticipated to be significant and include relocation of the existing major irrigation line and a large Gas Substation. The project estimate does not include the relocation costs of the Gas substation; staff will need to evaluate these costs during the project scoping phase. The existing 42" RCP will need to be removed and replaced from the northern project limit to south of MC85. General improvements will include but not be limited to vertical curb and gutter, driveways, sidewalk, streetlights, pavement widening, new striping, and valley gutters. Drainage and landscaping has not been included as part of these improvements.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	1,900,000

Operating Impact:

Street Maintenance			-	-	-	-	-	95,000
--------------------	--	--	---	---	---	---	---	--------

Operating Impact Totals:

			-	-	-	-	-	95,000
--	--	--	---	---	---	---	---	---------------

Project No: ST1150 **Total Project Cost** \$550,000 **Pct. New Development:** 50.00%

Project Title: 103rd Ave - Holly / Granada (E. Half)

Funding Source: General Fund / Development Fees

Project Description:

Improve the east half of 103rd Ave from Holly to Granada to a Major Collector standard which 110-feet of ROW to include 2-travel lanes, a center left-turn lane, bike lanes, sidewalks, and landscaping. Frontage improvements include approximately 650-feet of curb & gutter, detached sidewalk, street lights, and drainage improvements to include valley gutters, scuppers, and retention facilities. The proposed improvements will provide an increased LOS and increase pedestrian safety for the corridor by matching the existing pavement widths and frontage improvements to the north and south of the project. The project will include stub-outs to the existing parcels.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	550,000

Operating Impact:

Street Maintenance			-	-	-	-	-	27,500
--------------------	--	--	---	---	---	---	---	--------

Operating Impact Totals:

			-	-	-	-	-	27,500
--	--	--	---	---	---	---	---	---------------

Capital Improvement Plan Fiscal Years 2010-2019

Street Construction

Project No: ST1152 **Total Project Cost** \$5,179,000 **Pct. New Development:** 50.00%

Project Title: Avondale Blvd Bridge Widening - N. of I-10

Funding Source: Development Fees / Bonds / ADOT

Project Description:

This project will widen the bridge on Avondale Boulevard north of the Interstate-10. This project will increase the LOS and vehicle capacity by widening the Avondale Boulevard Bridge. The bridge will be widened to accommodate 9-lanes of traffic, bike lanes, and attached sidewalks. This project will require a "modified" City of Avondale Major Arterial section. The modified section will measure 138-feet from back of sidewalk to back of sidewalk. The existing bridge resides within ADOT's ROW and the City has procured 154-feet of ROW north of ADOT's ROW. No significant ROW acquisition is anticipated as a part of this project and was not included as part of the project estimate. General improvements will include but not be limited to vertical curb and gutter, single median curb, sidewalk, bridge deck widening, new striping, drainage, landscape, and street light improvements. No Sewer or Water improvements included in the scope of this project. It is anticipated that the ADOT will cost-share in this project.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	400,000	4,779,000	5,179,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1153 **Total Project Cost** \$700,000 **Pct. New Development:** 0.00%

Project Title: 127th Ave - Lower Buckeye to Dysart

Funding Source: Bonds

Project Description:

This project will overlay 127th Avenue and Vermeersch Rd from Lower Buckeye Road to Dysart Road. The overlay will be comprised of 3 inches of asphaltic concrete with geo-textile fabric. The design and construction documents will be prepared by the City's Engineering Department.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	700,000	700,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan Fiscal Years 2010-2019

Street Construction

Project No: ST1158 **Total Project Cost** \$1,781,100 **Pct. New Development:** 10.00%

Project Title: Elm Lane Drainage Mitigation

Funding Source: Grant/General Fund/MCFCD

Project Description:

This project includes 3 phases. The first phase is to immediately construct a retention basin in the vicinity of Elm Lane and Holben Place to aid in the mitigation of the current drainage conditions. The second phase is to perform a comprehensive analysis of the area, and provide construction documents that will provide a level of flood protection such that the 10 year storm event can be accommodated. The third phase will be to construct the improvements. Based on preliminary studies, it is anticipated that a 48" storm drain on Central Avenue with a 36" lateral down Elm Lane shall be required. The proposed storm drain on Central Avenue extends from Overlin Lane down to Festival Fields Park at which point flow is conveyed to the Agua Fria River. Flood Control District of Maricopa County has agreed to cost share with the City.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	1,781,100	-	1,781,100	-	-	-	-	-
Operating Impact:								
Landscape/Water/Refuse			200	200	200	200	200	1,000
Operating Impact Totals:			200	200	200	200	200	1,000

Project No: ST1162 **Total Project Cost** \$3,550,000 **Pct. New Development:** 0.00%

Project Title: CDBG Street and Sidewalk Improvements

Funding Source: CDBG

Project Description:

This project will provide renovation to the South Avondale Area which is a CDBG eligible area. The streets are classified as local Roads which include sidewalks, and landscaping. The renovation will consist of a complete reconstruction of the pavement and sidewalks where necessary. No right-of-way costs are associated with this project. The project shall include removing and replacing water and sewer services where applicable to bring them to current standards.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	550,000	300,000	850,000	300,000	300,000	300,000	300,000	1,500,000
Operating Impact:								
Street Maintenance			-	-	-	-	150,000	75,000
Operating Impact Totals:			-	-	-	-	150,000	75,000

Capital Improvement Plan Fiscal Years 2010-2019

Street Construction

Project No: ST1163 **Total Project Cost** \$236,725 **Pct. New Development:** 25.00%

Project Title: 99th Ave at McDowell Dual Left

Funding Source: Bonds/Development Fees

Project Description:

This project provides construction of dual left turn lanes to accommodate traffic movements from northbound and southbound on 99th Avenue to eastbound and westbound on McDowell Road. The proposed dual left turn lanes will reduce traffic congestion by providing additional left turn storage for vehicular traffic wanting to make a left turn movement. This increase in storage will reduce the potential for left turn stacking in the inner thru lane. Landscaping and lighting are included in this project.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	236,725	-	236,725	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1164 **Total Project Cost** \$329,000 **Pct. New Development:** 0.00%

Project Title: Streetlights Program Citywide

Funding Source: General Fund

Project Description:

This project is an annual program that allocates money to be used citywide in areas that needs streetlight improvements.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	69,000	20,000	89,000	20,000	20,000	20,000	30,000	150,000
Operating Impact:								
Equipment Maintenance			500	500	500	500	500	2,500
Electric Costs			200	200	200	200	200	1,000
Operating Impact Totals:			700	700	700	700	700	3,500

Project No: ST1166 **Total Project Cost** \$750,000 **Pct. New Development:** 25.00%

Project Title: Avondale Blvd - Lower Buckeye to Miami

Funding Source: General Fund

Project Description:

This project will construct Avondale Blvd by widening the east half of the corridor and constructing curb & gutter, sidewalks, street lights, and landscaping. There is an existing SRP irrigation ditch that will need to be relocated and ROW acquisition is anticipated for this project. It is also anticipated that there will be an IGA and cost sharing with the MCDOT.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	200,000	550,000	-	-	-
Operating Impact:								
Street Maintenance			-	-	-	-	75,000	75,000
Operating Impact Totals:			-	-	-	-	75,000	75,000

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1168 **Total Project Cost** \$700,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - Links Drive and Van Buren

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a standard MCDOT signal at the intersection of 119th Avenue/Links Drive (at the 1/2 mile alignment) and Van Buren Street. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for residents exiting the adjacent neighborhoods. Coldwater Springs is at the southwest quadrant, Desert Springs Village is at the northwest quadrant, an apartment complex is at the southeast quadrant, and the northeast quadrant is undeveloped.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	700,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	3,500
Operating Impact Totals:			-	-	-	-	-	8,500

Project No: ST1170 **Total Project Cost** \$900,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal and Intersection Improvements at Avondale & Lower Buckeye

Funding Source: Development Fees / MCDOT

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of Avondale Boulevard & Lower Buckeye Road. The warranted traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles. There is an existing SRP irrigation ditch that will need to be partially relocated and ROW acquisition is anticipated for this project. It is also anticipated that there will be an IGA and cost sharing with the MCDOT.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	200,000	700,000	-	-	-
Operating Impact:								
Staffing			-	1,000	1,000	1,000	1,000	5,000
Electric Costs			-	700	700	700	700	3,500
Operating Impact Totals:			-	1,700	1,700	1,700	1,700	8,500

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1171 **Total Project Cost** \$600,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal and Roadway Improvements at El Mirage & Lower Buckeye

Funding Source: Development Fees / Bonds

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of El Mirage Road and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles from adjacent development. Cantada Ranch Development is located on the southeast corner, Del Rio Ranch Development on the northeast corner, and existing Rio Vista and Las Ligas subdivisions on the northwest and southwest corners, respectively.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	150,000	450,000	-
Operating Impact:								
Staffing			-	-	1,000	1,000	1,000	5,000
Electric Costs			-	-	700	700	700	3,500
Operating Impact Totals:			-	-	1,700	1,700	1,700	8,500

Project No: ST1172 **Total Project Cost** \$810,000 **Pct. New Development:** 50.00%

Project Title: Roadway Improvements along El Mirage and Lower Buckeye Road

Funding Source: Development Fees / MCDOT

Project Description:

This project includes widening El Mirage Road on the west side from Lower Buckeye Rd north approximately 1100 lf. The north side of Lower Buckeye will be improved from El Mirage to 123rd Dr. The south side of Lower Buckeye will be improved for approximately 200 lf west of the intersection. Improvements south of Lower Buckeye on El Mirage will extend 250' south of the intersection.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	200,000	610,000	-
Operating Impact:								
Street Maintenance			-	-	-	-	65,000	65,000
Operating Impact Totals:			-	-	-	-	65,000	65,000

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1177 **Total Project Cost** \$650,000 **Pct. New Development:** 0.00%

Project Title: Van Buren-Dysart to Central Mill / Overlay

Funding Source: General Fund/Bonds

Project Description:

This project scope will facilitate the mill and overlay of Van Buren Street from Dysart Road to Central Avenue. This will extend the life of the street and improve the driving surface for resident and commercial users. The Van Buren Street section currently meets Minor Arterial Standards. The project includes installation, replacement, or adjustment of survey monuments, manholes, and valve covers.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	650,000	650,000	-	-	-	-	-
Operating Impact:								
Street Maintenance			-	-	-	-	32,500	32,500
Operating Impact Totals:			-	-	-	-	32,500	32,500

Project No: ST1178 **Total Project Cost** \$1,200,000 **Pct. New Development:** 0.00%

Project Title: Central - Western to Van Buren

Funding Source: Bonds

Project Description:

The purpose of this project is to improve Central Avenue from Western Avenue to Van Buren Road. Improvements will be limited to the rehabilitation of the pavement section to current City of Avondale Standards. The preliminary design will include a pavement evaluation. The existing roadway width shall remain as is, therefore no right of way acquisition or concrete improvements are anticipated other than renovations to bad curb or valley gutter. The current Roadway section for Central Avenue is a Minor Arterial.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	200,000	200,000	1,000,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1179 **Total Project Cost** \$1,336,640 **Pct. New Development:** 100.00%

Project Title: Traffic Signal and Intersection Improvements at Avondale & Encanto

Funding Source:

Project Description:

This project includes constructing a Traffic Signal at the Intersection of Avondale Boulevard and Encanto Boulevard. Construction shall improve the intersection to provide for traffic signals, curb returns, and pedestrian ramps. Interim paving improvements shall be constructed on each approach to allow for a through lane in each direction as well as a dedicated left turn lane. No new streetlights or sidewalk has been budgeted into this project. In order to accomplish the necessary construction for this project multiple utility improvements must be completed. The existing irrigation ditch and structures on the west side of Avondale Boulevard have to be improved. Utilities on the 12Kv Poles on the north-west and south-west corners have to be buried and their costs have been considered in the estimate. Right-of-way for this project is limited to a triangle on the south-west corner which needs to be acquired. No water or sewer improvements are anticipated on this project.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	1,336,640	-	1,336,640	-	-	-	-	-
Operating Impact:								
Staffing			1,000	1,000	1,000	1,000	1,000	5,000
Electric Costs			700	700	700	700	700	3,500
Operating Impact Totals:			1,700	1,700	1,700	1,700	1,700	8,500

Project No: ST1180 **Total Project Cost** \$540,000 **Pct. New Development:** 50.00%

Project Title: Traffic Signal - 107th Ave and Dealer Dr

Funding Source: Development Fees / General Fund

Project Description:

Construct a traffic signal using a standard MCDOT signal at the intersection of 107th Avenue and Dealer Drive. The traffic signal will help improve traffic flow, reduce delay, and provide safer access for vehicles exiting adjacent development.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	150,000	390,000	-
Operating Impact:								
Staffing			-	-	-	-	1,000	5,000
Electric Costs			-	-	-	-	700	3,500
Operating Impact Totals:			-	-	-	-	1,700	8,500

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1181 **Total Project Cost** \$540,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - 107th Avenue and Roosevelt Street

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a standard MCDOT signal at the intersection of 107th Avenue and Roosevelt Parkway. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles exiting adjacent developments.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	150,000	390,000	-	-
Operating Impact:								
Staffing			-	-	1,000	1,000	1,000	5,000
Electric Costs			-	-	700	700	700	3,500
Operating Impact Totals:			-	-	1,700	1,700	1,700	8,500

Project No: ST1182 **Total Project Cost** \$600,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - Avondale and Corporate Drive

Funding Source: Development Fees

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of Avondale Boulevard & Corporate Drive. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles exiting adjacent development on the east and west sides of Avondale Boulevard.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	600,000	600,000	-	-	-	-	-
Operating Impact:								
Staffing			-	-	1,000	1,000	1,000	5,000
Electric Costs			-	-	700	700	700	3,500
Operating Impact Totals:			-	-	1,700	1,700	1,700	8,500

Project No: ST1183 **Total Project Cost** \$600,000 **Pct. New Development:** 50.00%

Project Title: Traffic Signal - Avondale Blvd and Maricopa

Funding Source: Development Fees / General Fund

Project Description:

Construct a traffic signal using a standard MCDOT signal at the intersection of Avondale Boulevard & Maricopa Street. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for residents exiting the Coldwater Springs, Glenhurst, and CW Ranch/Starlight Trails development areas.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	600,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	3,500
Operating Impact Totals:			-	-	-	-	-	8,500

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1186 **Total Project Cost** \$800,000 **Pct. New Development:** 50.00%

Project Title: Traffic Signal - Avondale Blvd and Thomas

Funding Source: Development Fees / General Fund

Project Description:

Construct a traffic signal using a standard MCDOT signal at the intersection of Avondale Boulevard and Thomas Road or potentially a engineered roundabout. The traffic signal or roundabout will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access to and from adjacent developments, including Garden Lakes and Garden Trails.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	800,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	3,500
Operating Impact Totals:			-	-	-	-	-	8,500

Project No: ST1187 **Total Project Cost** \$540,000 **Pct. New Development:** 50.00%

Project Title: Traffic Signal - 119th Ave and McDowell

Funding Source: Development Fees / General Fund

Project Description:

Construct a traffic signal using a standard MCDOT signal at the intersection of 119th Avenue and McDowell Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments. Palm Meadows subdivision development is located in the northwest quadrant, an existing mobile home park at the southwest quadrant, and the Crystal Springs Apartments on the southeast quadrant.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	540,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	3,500
Operating Impact Totals:			-	-	-	-	-	8,500

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1188 **Total Project Cost** \$540,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - 119th Ave and Lower Buckeye

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a standard MCDOT signal at the intersection of 119th Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safer access for vehicles exiting adjacent neighborhood areas, including the Del Rio Ranch Development on the north side of Lower Buckeye Road.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	540,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	3,500
Operating Impact Totals:			-	-	-	-	-	8,500

Project No: ST1189 **Total Project Cost** \$600,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - 107th Ave and Lower Buckeye

Funding Source: Development Fees / MCDOT

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of 107th Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay, and provide safer access for vehicles to and from adjacent developments. The City of Phoenix has jurisdiction on the immediate northeast corner and the southeast corner. The City of Tolleson is 1/8 mile to the east on the northeast corner. Maricopa County is on the southwest corner. The Sanctuary residential development in the City of Avondale is on the northwest corner.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	600,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	3,500
Operating Impact Totals:			-	-	-	-	-	8,500

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1192 **Total Project Cost** \$1,600,000 **Pct. New Development:** 100.00%

Project Title: Litchfield Road - Broadway to Lower Buckeye

Funding Source: Development Fees

Project Description:

Litchfield Road is one of the main Arterial Roadways on the Western edge of the City of Avondale. In between Lower Buckeye and Broadway Road Litchfield remains unimproved with a 28' wide pavement section and one lane each direction. To the north of Lower Buckeye, Litchfield Road meets Arterial standards. This purpose of this project is to extend the Litchfield Road Arterial corridor from Lower Buckeye to Broadway by constructing full width street improvements. A modified arterial section will be used that will match the arterial street section to the north. Right of way acquisition will need to take place along the entire alignment. Improvements will include vertical curb and gutter, 6' detached sidewalk, streetlights, landscape, and a new pavement section on both sides of the road. A drainage investigation and memorandum shall be provided and appropriations will be constructed to pickup halfstreet flow.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	1,600,000
Operating Impact:								
Electric Costs			-	-	-	-	-	500
Street Maintenance			-	-	-	-	-	5,000
Street Light Maintenance			-	-	-	-	-	1,000
Operating Impact Totals:			-	-	-	-	-	6,500

Project No: ST1193 **Total Project Cost** \$210,000 **Pct. New Development:** 0.00%

Project Title: Buckeye Road - 107th to Avondale Medians

Funding Source: Bonds

Project Description:

This project includes the introduction of raised median and mature landscaping from 107th Avenue to Avondale Boulevard. The existing paved center turn lane will be removed and replaced with single curb and landscaped median. The project shall provide controlled access to the north and south within the project corridor. In addition, the project will soften the appearance of the corridor by adding matured vegetation such as palm trees, palo verdes shrubs, and cactus. The improvements will improve the aesthetic representation of the City of Avondale at the MC85 Gateway to the City. In addition to the median improvements, sidewalk will be installed at scallop parcels to provide one continuous pedestrian corridor in between 107th Avenue and Avondale Boulevard on the South side of the road. Streetlights were not included in this cost estimate.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	210,000
Operating Impact:								
Landscape/Water/Refuse			-	-	-	-	-	1,000
Operating Impact Totals:			-	-	-	-	-	1,000

Capital Improvement Plan Fiscal Years 2010-2019

Street Construction

Project No: ST1195 **Total Project Cost** \$750,000 **Pct. New Development:** 25.00%

Project Title: Traffic Signal - Central and Lower Buckeye

Funding Source: General Fund / Development Fees / MCDOT

Project Description:

Construct a traffic signal using City standard trombone-type or a MCDOT Standard type signal at the intersection of Central Avenue and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways, and provide safe access for vehicles to and from adjacent residential neighborhoods to the north, and the new city community park currently under design to the south.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	150,000	600,000
Operating Impact:								
Staffing			-	-	-	-	1,000	5,000
Electric Costs			-	-	-	-	200	1,000
Street Light Maintenance			-	-	-	-	500	2,500
Operating Impact Totals:			-	-	-	-	1,700	8,500

Project No: ST1198 **Total Project Cost** \$430,000 **Pct. New Development:** 100.00%

Project Title: 119th Avenue Extension - Virginia South 300'

Funding Source: Development Fees

Project Description:

The 119th Avenue corridor is classified as a primary collector. Western halfstreet improvements from Palm Lane to Virginia Avenue are being done in conjunction with the Donatella II subdivision. The eastern halfstreet improvements from Encanto to 300-feet south of Virginia will be done by anticipated private development. Eastern half street improvements from 300-feet south of Virginia to the Virginia intersection are a scallops piece that needs to be done by the City of Avondale. This project will provide eastern halfstreet improvements on 119th Avenue from Virginia Avenue south approximately 300-feet. The land adjacent to these proposed improvements is privately owned with a single residence and is highly unlikely to subdevelop in the future. Due to this, there is little to no opportunity to have private development build the half street improvements in this reach. This project will finish off the scallops piece of roadway and provide continuity of 119th Avenue from Virginia Avenue to Palm Lane. This continuous reach of roadway will provide residents with one lane in each direction with a center turn lane and two bike lanes. ROW acquisition will be necessary for this project. 119th Avenue is a primary collector and shall consist of 40-feet of halfstreet right of way. Full halfstreet improvements will be constructed as a part of this project. Improvements will include vertical curb and gutter, 5-foot wide sidewalk, streetlights, landscape, and the new halfstreet of pavement. A drainage investigation and memorandum shall be provided and appropriations will be constructed to pickup halfstreet flow.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	430,000
Operating Impact:								
Street Maintenance			-	-	-	-	-	21,500
Operating Impact Totals:			-	-	-	-	-	21,500

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1199 **Total Project Cost** \$1,550,000 **Pct. New Development:** 0.00%

Project Title: Neighborhood Traffic Calming Structures

Funding Source: General Fund

Project Description:

This annual program will construct traffic calming improvements throughout the City in strategically identified locations. It shall cover design and installation of traffic calming devices such as speed humps, traffic circles or other structures recommended through studies of each location. The program shall consider a few different locations each year according to the Neighborhood Traffic Management Program that was approved by Council.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	200,000	200,000	1,150,000
Operating Impact:								
Landscape/Water/Refuse			-	-	-	100	100	100
Street Maintenance			-	-	-	2,000	2,000	10,000
Operating Impact Totals:			-	-	-	2,100	2,100	10,100

Project No: ST1220 **Total Project Cost** \$663,335 **Pct. New Development:** 10.00%

Project Title: Pedestrian Ramp/Sidewalks Program (Citywide)

Funding Source: General Fund

Project Description:

This project is an annual program that allocates money to be used citywide in areas that need sidewalk improvements and ADA compliant ramps. This program will also allocate funds to upgrade existing ramps to ADA compliant ramps.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	13,335	50,000	63,335	50,000	50,000	50,000	50,000	400,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1221 **Total Project Cost** \$55,835 **Pct. New Development:** 0.00%

Project Title: McDowell Road Pedestrian Crossing (Design Only)

Funding Source: Grant

Project Description:

This project will design a pedestrian underpass across McDowell Road. It will provide pedestrian access between Friendship Park and the planned Riparian/Recharge site. A \$75,000 MAG Bicycle-Share-Use-Grant has been approved along with a \$10,000 matching fund from the City of Avondale to fund the design. Future grants and City funding will be explored for construction of the pedestrian underpass.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	55,835	-	55,835	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1224 **Total Project Cost** \$1,940,000 **Pct. New Development:** 25.00%

Project Title: 107th Avenue/McDowell Widening and Well Relocation

Funding Source: Bonds / General Fund

Project Description:

This project will widen McDowell Road west of 107th for approximately 500 feet along the south side of the road in order to provide a 6-lane major arterial section. Widening will also take place along 107th Avenue south of McDowell Road for approximately 700 feet along the west side of the road in order to provide a 4-lane collector section. Improvements will include: pavement, curb & gutter, scuppers, drainage excavation for temporary retention basins, and a new traffic signal in the SW corner. Right-of-way will be required along the south side of McDowell and along the west side of 107th due to the roadway widening. The existing private concrete irrigation channel along 99th and McDowell will need to be relocated. In addition, the existing SRP structure located in the south west corner will need to be relocated along with the existing 42-inch and 72-inch SRP irrigation pipe located along McDowell Road and 107th Avenue. Additional right-of-way and easements will have to be acquired as part of the channel relocations.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	1,940,000	-	-	-
Operating Impact:								
Street Maintenance			-	-	-	-	-	97,000
Operating Impact Totals:			-	-	-	-	-	97,000

Project No: ST1229 **Total Project Cost** \$540,000 **Pct. New Development:** 0.00%

Project Title: Traffic Signal - Van Buren Street and 103rd Avenue

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a MCDOT standard signal at the intersection of Van Buren Street and 103rd Avenue. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	150,000	390,000	-
Operating Impact:								
Staffing			-	-	-	-	1,000	5,000
Electric Costs			-	-	-	-	700	3,500
Operating Impact Totals:			-	-	-	-	1,700	8,500

Capital Improvement Plan Fiscal Years 2010-2019

Street Construction

Project No: ST1242 **Total Project Cost** \$77,965 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - Eliseo Felix Jr. Way and Van Buren Street

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a MCDOT standard signal at the intersection of Eliseo Felix Jr. Way and Van Buren Street. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	77,965	-	77,965	-	-	-	-	-

Operating Impact:

Staffing			1,000	1,000	1,000	1,000	1,000	5,000
Equipment Maintenance			500	500	500	500	500	2,500
Electric Costs			200	200	200	200	200	200
Operating Impact Totals:			1,700	1,700	1,700	1,700	1,700	7,700

Project No: ST1248 **Total Project Cost** \$600,000 **Pct. New Development:** 50.00%

Project Title: Traffic Signal - Dysart Road and Lower Buckeye Road

Funding Source: Development Fees / MCDOT

Project Description:

Construct a traffic signal using City standard trombone-type specifications at the intersection of Dysart Road and Lower Buckeye Road. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	150,000	450,000	-	-

Operating Impact:

Staffing			-	-	-	1,000	1,000	5,000
Electric Costs			-	-	-	700	700	3,500
Operating Impact Totals:			-	-	-	1,700	1,700	8,500

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1249 **Total Project Cost** \$540,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - McDowell Road and Harbor Shores

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a MCDOT standard signal at the intersection of McDowell Road and Harbor Shores Boulevard. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access to and from adjacent developments.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	150,000	390,000	-	-
Operating Impact:								
Staffing			-	-	-	1,000	1,000	5,000
Electric Costs			-	-	-	700	700	3,500
Operating Impact Totals:			-	-	-	1,700	1,700	8,500

Project No: ST1250 **Total Project Cost** \$600,000 **Pct. New Development:** 100.00%

Project Title: Traffic Signal - McDowell Road and 117th Avenue

Funding Source: Development Fees

Project Description:

Construct a traffic signal using a MCDOT standard signal at the intersection of McDowell Road and 117th Avenue. The traffic signal will help improve traffic flow, reduce delay along the arterial roadways and provide safer access for vehicles to and from adjacent developments.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	600,000
Operating Impact:								
Staffing			-	-	-	-	-	5,000
Electric Costs			-	-	-	-	-	3,500
Operating Impact Totals:			-	-	-	-	-	8,500

Project No: ST1251 **Total Project Cost** \$29,030 **Pct. New Development:** 25.00%

Project Title: Traffic Signal - Indian School and Westwind Parkway

Funding Source: General Fund/MCDOT

Project Description:

This project will construct a traffic signal using a standard MCDOT signal at the intersection of Westwind Parkway and Indian School Road. The traffic signal will improve overall traffic flow and reduce delay along both roadways. Improvements such as curb, gutter, and pavement will be required in each approach leg of the intersection.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	29,030	-	29,030	-	-	-	-	-
Operating Impact:								
Staffing			1,000	1,000	1,000	1,000	1,000	5,000
Electric Costs			700	700	700	700	700	3,500
Operating Impact Totals:			1,700	1,700	1,700	1,700	1,700	8,500

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1253 **Total Project Cost** \$600,000 **Pct. New Development:** 100.00%

Project Title: 107th Avenue/I-10 Bridge Widening

Funding Source: Bonds/Development Fees/General Fund

Project Description:

This project entails widening the 107th Bridge. The bridge will be widened/modified under two ADOT lead projects that will include widening the inner area for two more lanes and the outer widening project that will entail widening along the outside lanes.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	600,000	-	600,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1257 **Total Project Cost** \$106,880 **Pct. New Development:** 100.00%

Project Title: Van Buren / Avondale Blvd. Improvements

Funding Source: Development Fees

Project Description:

Improvements at the intersection of Van Buren and Avondale Boulevard.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	106,880	-	106,880	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1260 **Total Project Cost** \$1,400,000 **Pct. New Development:** 100.00%

Project Title: Avondale/McDowell Intersection Improvements

Funding Source: Development Fees

Project Description:

This project will widen approximately 800 feet of McDowell Road east of the Avondale Boulevard intersection. McDowell Road will be widened to accommodate three eastbound lanes, two westbound lanes, a dedicated right turn lane (westbound to northbound), and dual left turn lanes (westbound to southbound). Improvements will match the existing lane configurations west of the intersection. The newly paved sections on the north side of McDowell Road will include curb, gutter and sidewalk in addition to a single driveway entrance. Along the east side of Avondale Boulevard improvements will include sidewalk and a new driveway entrance. In addition to the roadway improvements there will be street lighting, traffic signal modifications, drainage improvements, landscaping and irrigation design.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	1,400,000	1,400,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan Fiscal Years 2010-2019

Street Construction

Project No: ST1261 **Total Project Cost** \$2,130,000 **Pct. New Development:** 0.00%

Project Title: City Center

Funding Source: General Fund/Bonds

Project Description:

The project entails designing and constructing 4 miles of infrastructure to spur economic development. The street improvements has been quantified to include City Center Way, Fillmore, 114th Avenue, Park Lane, intersection improvements along Avondale Boulevard at City Center and Fillmore and drainage improvements within/under Park Lane. Improvements will include water, sewer, underground utilities, lighting, landscaping and landscape irrigation. Once the improvements are done, development would have pad ready parcels in which to develop. The improvements will entice developers to open commercial and business enterprises.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	730,000	1,400,000	2,130,000	-	-	-	-	-
Operating Impact:								
Landscape/Water/Refuse			10,000	10,000	10,000	10,000	10,000	50,000
Street Maintenance			20,000	20,000	20,000	20,000	20,000	100,000
Operating Impact Totals:			30,000	30,000	30,000	30,000	30,000	150,000

Project No: ST1264 **Total Project Cost** \$100,000 **Pct. New Development:** 0.00%

Project Title: Madison Street Drainage

Funding Source: General Fund

Project Description:

This project includes design and construct improvements to Dysart Road drainage facilities to minimize runoff onto Madison Street.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	100,000	100,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan Fiscal Years 2010-2019

Street Construction

Project No: ST1265 **Total Project Cost** \$1,600,000 **Pct. New Development:** 50.00%

Project Title: Dysart/McDowell Intersection Improvements

Funding Source: Development Fees / General Fund / IGA

Project Description:

This project shall improve the intersection to Arterial standards with dual left turn lanes. The current Dysart Road section consists of three thru lanes in each direction with a single left turn Northbound and Southbound. The existing left turn bays are drastically undersized based on a recent traffic count. The proposed improvements will increase the left turn storage northbound and southbound to accommodate the traffic by implementing longer storage lengths and dual left turn bays. The current McDowell Road section is comprised of only two thru lanes in each direction and a single left turn bay. According to the traffic counts the lane capacities are over taxed in this direction as well; although to a smaller degree. Three separate cost estimates were prepared for this project. The first considers making full improvements to the intersection accommodating adequate dual lefts with three thru lanes in each direction and extending the three thru lanes east to the intersection at Rancho Santa Fe. The second estimate considers making only the intersection improvements and excluding the thru lane widening to Rancho Santa Fe. The final estimate considers making improvements to the north and south approaches to the intersection only.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	1,600,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1267 **Total Project Cost** \$1,400,000 **Pct. New Development:** 25.00%

Project Title: Intelligent Transportation System (ITS)

Funding Source: MCDOT / Development Fees / General Fund

Project Description:

The proposed ITS project will increase the City's ability to efficiently communicate and program 9 traffic signals along the key corridor of McDowell Road, and connecting to existing conduit at Avondale Boulevard. This project will furnish and install 2 1/8 miles on McDowell Road from 99th Avenue to Avondale Boulevard of fiber optic cable, conduit, interdict, associated equipment at 9 traffic signals and one CCTV camera. The proposed project will comply with ADOT federal funding requirements and will be partially funded by Maricopa Association of Governments (MAG) who will contribute approximately 70% (980k) towards the total project cost of approximately 1.4M. The City's cost share for this project will be approximately 30% (420k).

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	1,400,000
Operating Impact:								
Supplies/Contracts			-	-	-	-	-	30,000
Operating Impact Totals:			-	-	-	-	-	30,000

Capital Improvement Plan

Fiscal Years 2010-2019

Street Construction

Project No: ST1273 **Total Project Cost** \$600,000 **Pct. New Development:** 0.00%

Project Title: 107th Avenue - Indian School to RID - Mill/Overlay

Funding Source: Bonds

Project Description:

This project will mill and overlay 2 inches of asphaltic concrete along 107th Avenue from Indian School Road to the Roosevelt Irrigation Canal/Bridge, approximately .5 miles. A geo-textile will be inserted between the proposed milled section and the 2 inches of overlay to prevent reflective cracking and provide increased strength. The design and construction documents will be prepared by the City's Engineering Department.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	600,000	600,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1274 **Total Project Cost** \$550,000 **Pct. New Development:** 0.00%

Project Title: Thomas - 107th Ave. to Avondale Blvd.

Funding Source: Bonds

Project Description:

This project will mill and overlay 2 inches of asphaltic concrete the north half side of Thomas Road from 107th Avenue to Avondale Blvd, approximately 1 mile. A geo-textile will be inserted between the proposed milled section and the 2 inches of overlay to prevent reflective cracking and provide increased strength. The design and construction documents will be prepared by the City's Engineering Department.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	550,000	550,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: ST1275 **Total Project Cost** \$750,000 **Pct. New Development:** 0.00%

Project Title: Western - Central to 4th Avenue - Mill/Overlay

Funding Source: Bonds

Project Description:

This project will mill and overlay Western Avenue from Central Avenue to 4th Avenue. The pavement is showing signs of distress and conducting a mill and overlay should increase the existing pavement life cycle. This project will include mill, overlay, striping, and utility adjustments. No major water or sewer improvements are required at this time.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	750,000	750,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Police Development

308 Police Development	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	2,483,378	175,568	258,408	399,908	548,478	556,488	
Revenues							
Bond Proceeds - GO	-	-	-	-	-	7,000,000	7,000,000
Development Fees	103,200	172,000	258,000	258,000	258,000	1,720,000	2,769,200
Interest	23,120	10,840	3,500	10,570	20,010	60,210	128,250
Transfer In- General Fund	-	20,000	-	-	-	-	20,000
Total Revenues	126,320	202,840	261,500	268,570	278,010	8,780,210	9,917,450
Total Resources	2,609,698	378,408	519,908	668,478	826,488	9,336,698	12,400,828
Expenditures							
PL1161-Property and Evidence Room	-	-	-	-	-	3,200,000	3,200,000
PL1176-Joint Training Facility with Glendale	-	-	-	-	150,000	150,000	300,000
PL1225-Updated North West Police/Fire Station	2,317,530	-	-	-	-	-	2,317,530
PL1908-Police / Fire Substation Lakin Ranch	-	-	-	-	-	2,865,000	2,865,000
PL1999-Command Vehicle	-	-	-	-	-	1,550,000	1,550,000
TR09-Transfer to Debt Service Fund	116,600	120,000	120,000	120,000	120,000	600,000	1,196,600
Total Expenditures	2,434,130	120,000	120,000	120,000	270,000	8,365,000	11,429,130
Estimated Ending Balance	175,568	258,408	399,908	548,478	556,488	971,698	

Capital Improvement Plan Fiscal Years 2010-2019

Police Development

Project No: PL1161 **Total Project Cost** \$3,200,000 **Pct. New Development:** 0.00%

Project Title: Property and Evidence Room

Funding Source: Bonds

Project Description:

The Avondale Police Department is requesting the funds to build a new 10,000 square foot property and Evidence Room. Currently, the Property and Evidence Room is located in the Main Police building and occupies approximately 1500 square feet. Inside the Property and Evidence Room there are separate locations for guns, illegal drugs, a large box refrigerator, and a large box freezer.

As of today:

- The drug room is at 90% capacity
- The main warehouse shelving area is at 95% capacity
- The gun room is near capacity
- The fire cabinet is over capacity
- The safe is at capacity

Within a year it is anticipated the freezer in the Property and Evidence Room will be at 100% capacity. It is estimated the number of items coming into the Property and Evidence Room will increase by 65% when compared to today's numbers. There is a 13% increase each year in the number of items impounded.

The Property and Evidence Room is severely limited in options for expansion. While two containers have been purchased for the Tolleson impound lot only specific items can be placed there due to security, accessibility, and the environment. These containers will only be a stop-gap solution which will only extend the capacity deadline by 1-2 years.

When the Property and Evidence Room was designed it did not included such key features as an air conditioning system versus a chiller system. The chiller system creates a humid environment and creates mold issues for certain types of evidence. The design of the parking lot has created a situation where heavy rain run-off flows back into the Property and Evidence Room; sometimes as much as 50 feet. These are only a few of the design issues that a new building will resolve.

The Property and Evidence Room is nearing capacity. Solutions will have to be provided in the very near future. As new laws are changed and the time limits of holding evidence increases, and at times for indefinite periods, the space needed to manage and run an efficient and well-organized area will only become more critical to the success of the Avondale Police Department.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	3,200,000
Operating Impact:								
Staffing	-	-	-	-	-	-	-	65,000
Supplies/Contracts	-	-	-	-	-	-	-	25,000
Utilities	-	-	-	-	-	-	-	45,000
Operating Impact Totals:	-	-	-	-	-	-	-	135,000

Capital Improvement Plan

Fiscal Years 2010-2019

Police Development

Project No: PL1176 **Total Project Cost** \$300,000 **Pct. New Development:** 50.00%

Project Title: Joint Training Facility with Glendale

Funding Source: Development Fees

Project Description:

This is a shared project between Avondale Police Department and the Glendale Police Department for ongoing employee training to include a driving track, training classrooms and a shooting range for police mandatory qualifications.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	150,000	150,000
Operating Impact:								
Staffing			-	-	-	200,000	220,000	242,000
Supplies/Contracts			-	-	-	30,000	33,000	36,300
Operating Impact Totals:			-	-	-	230,000	253,000	278,300

Project No: PL1225 **Total Project Cost** \$2,317,530 **Pct. New Development:** 50.00%

Project Title: Updated North West Police/Fire Station

Funding Source: Development Fees/Sales Tax

Project Description:

This is for a joint police and fire station in the area of Indian School Road and Dysart Road. With recent population growth in the area we will be able to provide better response times and service to the citizens of Avondale who live in the area.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	1,317,530	1,000,000	2,317,530	-	-	-	-	-
Operating Impact:								
Staffing			-	-	-	-	-	1,440,000
Supplies/Contracts			10,000	10,000	10,000	10,000	10,000	10,000
Utilities			100,000	100,000	100,000	100,000	100,000	100,000
Building Maintenance			15,000	15,000	15,000	15,000	15,000	15,000
Equipment Maintenance			-	-	-	-	-	80,000
Insurance			10,000	10,000	10,000	10,000	10,000	50,000
PC/Vehicle Replacement			-	-	-	-	-	107,000
Operating Impact Totals:			135,000	135,000	135,000	135,000	135,000	1,802,000

Capital Improvement Plan

Fiscal Years 2010-2019

Police Development

Project No: PL1908 **Total Project Cost** \$2,865,000 **Pct. New Development:** 100.00%

Project Title: Police / Fire Substation Lakin Ranch

Funding Source: Development Fees

Project Description:

Lakin Ranch is a large housing development that is still in the preliminary stages. The community is expected to be large enough to host a joint police and fire substation that will be placed in the center of the community to provide public safety (police)

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	2,865,000
Operating Impact:								
Staffing			-	-	-	-	-	1,440,000
Supplies/Contracts			-	-	-	-	-	10,000
Utilities			-	-	-	-	-	100,000
Building Maintenance			-	-	-	-	-	15,000
Equipment Maintenance			-	-	-	-	-	80,000
Insurance			-	-	-	-	-	50,000
PC/Vehicle Replacement			-	-	-	-	-	107,000
Operating Impact Totals:			-	-	-	-	-	1,802,000

Project No: PL1999 **Total Project Cost** \$1,550,000 **Pct. New Development:** 25.00%

Project Title: Command Vehicle

Funding Source: Bonds / Development Fees

Project Description:

This is a state of the art mobile vehicle to be used when a complex operational response to an emergency or crisis situation is necessary. Some of the uses of the command vehicle would include barricaded suspects, processing major crime scenes, natural disasters, major transportation accidents such as plane crashes or train derailments, civil disorder, lost persons and special events management. The MCV will be particularly effective in isolated areas where there may be limited or no accessibility to technical resources necessary for effective on-scene management of an incident or event.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	1,550,000
Operating Impact:								
Equipment Maintenance			-	-	-	-	-	8,000
PC/Vehicle Replacement			-	-	-	-	-	165,000
Operating Impact Totals:			-	-	-	-	-	173,000

Capital Improvement Plan

Fiscal Years 2010-2019

Police Development

Project No: TR09 **Total Project Cost** \$1,196,600 **Pct. New Development:** 100.00%

Project Title: Transfer to Debt Service Fund

Funding Source: Development Fees

Project Description:

Transfer of police development fees to MDC debt service fund for the existing police station.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	116,600	116,600	120,000	120,000	120,000	120,000	600,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan Fiscal Years 2010-2019

Parkland

310 Parkland	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	10,073,084	280,954	62,554	326,634	1,300,974	2,430,224	
Revenues							
AF Restoration Grant	-	-	650,000	-	-	-	650,000
Army Corp Grant Funding (AF Restoration)	-	-	5,000,000	-	-	-	5,000,000
Development Fees	750,300	1,250,500	1,875,750	1,875,750	1,875,750	12,505,000	20,133,050
Heritage Grant	620,000	-	-	-	600,000	-	1,220,000
Interest	38,690	31,100	38,330	48,590	53,500	57,350	267,560
Pendergast Contribution for Park	-	-	-	-	300,000	-	300,000
Transfer In- General Fund	9,000,000	500,000	500,000	500,000	500,000	2,750,000	13,750,000
Total Revenues	10,408,990	1,781,600	8,064,080	2,424,340	3,329,250	15,312,350	41,320,610
Total Resources	20,482,074	2,062,554	8,126,634	2,750,974	4,630,224	17,742,574	51,393,694
Expenditures							
PK1026-Future Park #2 Development	-	-	-	-	-	7,750,000	7,750,000
PK1029-West Valley Corridor/Multi-Modal Trail System	1,548,430	-	650,000	950,000	800,000	2,000,000	5,948,430
PK1032-Coldwater Park Improvements	-	-	850,000	-	-	-	850,000
PK1094-Agua Fria Restoration- grant funding	-	-	6,300,000	-	-	-	6,300,000
PK1096-Park Development Pendergast School Site	-	-	-	-	900,000	-	900,000
PK1105-Festival Fields	2,046,490	-	-	-	-	-	2,046,490
PK1119-American Sports Center - Avondale	16,495,000	2,000,000	-	-	-	-	18,495,000
PK1200-El Rio Nature Area	-	-	-	500,000	500,000	7,000,000	8,000,000
PK1219-Parks and Recreation Center Master Plan	111,200	-	-	-	-	-	111,200
Total Expenditures	20,201,120	2,000,000	7,800,000	1,450,000	2,200,000	16,750,000	50,401,120
Estimated Ending Balance	280,954	62,554	326,634	1,300,974	2,430,224	992,574	

Capital Improvement Plan

Fiscal Years 2010-2019

Parkland

Project No: PK1026 **Total Project Cost** \$7,750,000 **Pct. New Development:** 100.00%

Project Title: Future Park #2 Development

Funding Source: Development Fees

Project Description:

This provides for development of a future 40 acre park in southern Avondale. The land is proposed to be acquired via a donation. Master planning and design development will occur in 2015, with development planned over the following two fiscal years.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	7,750,000
Operating Impact:								
Supplies/Contracts			-	-	-	-	-	150,000
Operating Impact Totals:			-	-	-	-	-	150,000

Project No: PK1029 **Total Project Cost** \$5,948,430 **Pct. New Development:** 50.00%

Project Title: West Valley Corridor/Multi-Modal Trail System

Funding Source: Development Fees / General Fund

Project Description:

Phased implementation of recreational trails and improvements throughout the West Valley Recreation Corridor. A multi-modal trail system will be developed to provide connectivity along the Agua Fria River. Trail heads are planned at Friendship Park, Coldwater Park and Festival Fields with street access at Van Buren Street and Thomas Road.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	1,548,430	-	1,548,430	-	650,000	950,000	800,000	2,000,000
Operating Impact:								
Supplies/Contracts			-	-	10,000	10,000	10,000	50,000
Operating Impact Totals:			-	-	10,000	10,000	10,000	50,000

Project No: PK1032 **Total Project Cost** \$850,000 **Pct. New Development:** 0.00%

Project Title: Coldwater Park Improvements

Funding Source: General Fund

Project Description:

The existing ball fields will be converted to a passive trailhead inconjunction with the West Valley Recreation Corridor project. Site amenities may include benches, ramadas, lighting and restroom facilities.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	850,000	-	-	-
Operating Impact:								
Supplies/Contracts			-	-	-	5,000	5,000	25,000
Operating Impact Totals:			-	-	-	5,000	5,000	25,000

Capital Improvement Plan Fiscal Years 2010-2019

Parkland

Project No: PK1094 **Total Project Cost** \$6,300,000 **Pct. New Development:** 25.00%

Project Title: Agua Fria Restoration- grant funding

Funding Source: Grant / Development Fees / General Fund

Project Description:

Planning, design and development to restore riparian habitat and native resources along the Agua Fria River. This specific project will be a component of the West Valley Recreation Corridor. Improvements will include passive recreation, trails, observation platforms, landscaping and signage.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	6,300,000	-	-	-
Operating Impact:								
Supplies/Contracts			-	-	-	10,000	10,000	50,000
Operating Impact Totals:			-	-	-	10,000	10,000	50,000

Project No: PK1096 **Total Project Cost** \$900,000 **Pct. New Development:** 25.00%

Project Title: Park Development Pendergast School Site

Funding Source:

Project Description:

The City will seek State Grant Funding through the Arizona Heritage Grant Program to develop a new park facility. A City/School Park is proposed in cooperation with the Pendergast School District near Avondale Boulevard and Encanto Boulevard. The acquisition of the property was completed in 03/04. The grant is a 50-50 match with supplemental local funds provided by Pendergast Schools. Site improvements will include walking paths, ramadas, play equipment, ball fields and multi-purpose play fields.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	900,000	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: PK1105 **Total Project Cost** \$2,046,490 **Pct. New Development:** 50.00%

Project Title: Festival Fields

Funding Source:

Project Description:

Phase II of the development of an 85 acre Community park. Amenities include adult and youth ball fields, splash play area, playground equipment, ramadas, basketball courts, parking and other support facilities.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	2,046,490	-	2,046,490	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Parkland

Project No: PK1119 **Total Project Cost** \$18,495,000 **Pct. New Development:** 25.00%

Project Title: American Sports Center - Avondale

Funding Source: Bonds/General Fund/Development Fees

Project Description:

Construction of an 80,000 square foot Community Recreation Center that would offer community center operations, indoor soccer, basketball and volleyball courts, flex meeting space and concession services. Infrastructure improvements are also provided for in this project.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	2,995,000	13,500,000	16,495,000	2,000,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: PK1200 **Total Project Cost** \$8,000,000 **Pct. New Development:** 50.00%

Project Title: El Rio Nature Area

Funding Source: Development Fees/General Fund

Project Description:

Develop a plan for nature interpretive and passive recreation around the confluence of the Gila, Salt, and Agua Fria Rivers. This funding will initiate the design process. It is anticipated that construction will begin in FY 2015-2016.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	500,000	500,000	7,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: PK1219 **Total Project Cost** \$111,200 **Pct. New Development:** 50.00%

Project Title: Parks and Recreation Center Master Plan

Funding Source: Development Fees/General Fund

Project Description:

Develop a comprehensive Parks, Recreation and Trails Master Plan for the City of Avondale. The plan will include a specific element to study the need for a Community Recreation Facility.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	111,200	-	111,200	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Library Development

311 Library Development	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	137,135	30,515	11,215	56,725	103,545	151,675	
Revenues							
Development Fees	103,800	173,000	259,500	259,500	259,500	1,730,000	2,785,300
Interest	8,120	2,700	1,010	2,320	3,630	18,780	36,560
Total Revenues	111,920	175,700	260,510	261,820	263,130	1,748,780	2,821,860
Total Resources	249,055	206,215	271,725	318,545	366,675	1,900,455	2,958,995
Expenditures							
LB1030-Book circulation materials purchase	10,000	10,000	30,000	30,000	30,000	200,000	310,000
TR06-Debt Service for Library	208,540	185,000	185,000	185,000	185,000	925,000	1,873,540
Total Expenditures	218,540	195,000	215,000	215,000	215,000	1,125,000	2,183,540
Estimated Ending Balance	30,515	11,215	56,725	103,545	151,675	775,455	

Capital Improvement Plan

Fiscal Years 2010-2019

Library Development

Project No: LB1030 **Total Project Cost** \$310,000 **Pct. New Development:** 100.00%

Project Title: Book circulation materials purchase

Funding Source: Development Fees

Project Description:

These funds will be used to purchase books for the Old Town Library and the Civic Center Library.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	10,000	10,000	10,000	30,000	30,000	30,000	200,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: TR06 **Total Project Cost** \$1,873,540 **Pct. New Development:** 100.00%

Project Title: Debt Service for Library

Funding Source: Development Fees

Project Description:

The construction of the regional library for the growing Avondale population required the sale of bonds. These funds will be transferred to the appropriate debt service fund.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	208,540	208,540	185,000	185,000	185,000	185,000	925,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

General Government Development

318 General Government Developme	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	2,972,518	2,504,168	2,255,078	2,240,128	1,925,378	1,907,428	
Revenues							
Bond Proceeds - GO	-	-	-	-	2,000,000	13,000,000	15,000,000
Development Fees	278,700	464,500	696,750	696,750	696,750	4,645,000	7,478,450
Interest	30,020	26,410	28,300	28,500	25,300	175,240	313,770
Total Revenues	308,720	490,910	725,050	725,250	2,722,050	17,820,240	22,792,220
Total Resources	3,281,238	2,995,078	2,980,128	2,965,378	4,647,428	19,727,668	25,764,738
Expenditures							
GG1222-Courtroom Improvements	47,500	-	-	-	-	-	47,500
PW1184-Court Expansion	-	-	-	300,000	2,000,000	-	2,300,000
PW1191-City Hall Expansion	-	-	-	-	-	13,200,000	13,200,000
TR07-Debt service on government center	729,570	740,000	740,000	740,000	740,000	3,700,000	7,389,570
Total Expenditures	777,070	740,000	740,000	1,040,000	2,740,000	16,900,000	22,937,070
Estimated Ending Balance	2,504,168	2,255,078	2,240,128	1,925,378	1,907,428	2,827,668	

Capital Improvement Plan

Fiscal Years 2010-2019

General Government Development

Project No: GG1222 **Total Project Cost** \$47,500 **Pct. New Development:** 100.00%

Project Title: Courtroom Improvements

Funding Source: Development Fees

Project Description:

This will provide for bench seating in the courtrooms. Stackable chairs are currently used and provide a potential safety threat.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	47,500	-	47,500	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: PW1184 **Total Project Cost** \$2,300,000 **Pct. New Development:** 100.00%

Project Title: Court Expansion

Funding Source: Development Fees

Project Description:

Design and construct the expansion of the court facilities. Continued growth in the city will increase demand of court services. Expansion of the lobby, a new courtroom, administrative offices and storage will be needed to maintain quality service.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	300,000	2,000,000	-
Operating Impact:								
Staffing			-	-	-	-	-	250,000
Supplies/Contracts			-	-	-	-	-	10,000
Electric Costs			-	-	-	-	-	25,000
Operating Impact Totals:			-	-	-	-	-	285,000

Project No: PW1191 **Total Project Cost** \$13,200,000 **Pct. New Development:** 100.00%

Project Title: City Hall Expansion

Funding Source: Development Fees

Project Description:

Provides for space needs study, design and construction of additional administrative space at City Hall to maintain quality service.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	13,200,000
Operating Impact:								
Staffing			-	-	-	-	-	1,000,000
Supplies/Contracts			-	-	-	-	-	25,000
Electric Costs			-	-	-	-	-	25,000
Operating Impact Totals:			-	-	-	-	-	1,050,000

Capital Improvement Plan

Fiscal Years 2010-2019

General Government Development

Project No: TR07 **Total Project Cost** \$7,389,570 **Pct. New Development:** 100.00%

Project Title: Debt service on government center

Funding Source: Development Fees

Project Description:

Transfer of general government development fee to MDC debt service fund for civic center.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	729,570	729,570	740,000	740,000	740,000	740,000	3,700,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan Fiscal Years 2010-2019

Fire Dept. Development

319 Fire Dept. Development	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	1,303,732	174,162	521,912	1,052,612	1,639,412	2,080,012	
Revenues							
Bond Proceeds	-	-	-	-	-	1,000,000	1,000,000
Development Fees	298,800	498,000	747,000	747,000	747,000	4,980,000	8,017,800
Interest	23,370	21,750	5,700	23,300	38,600	113,830	226,550
Northwest Station Cost Share	2,250,000	-	-	-	-	-	2,250,000
Transfer In- General Fund	300,000	-	-	-	-	-	300,000
Total Revenues	2,872,170	519,750	752,700	770,300	785,600	6,093,830	11,794,350
Total Resources	4,175,902	693,912	1,274,612	1,822,912	2,425,012	8,173,842	13,098,082
Expenditures							
FR0010-Apparatus lease payments (12/12)	77,000	77,000	77,000	38,500	-	-	269,500
FR1039-Avondale / Goodyear Training Facility	65,000	-	-	-	-	-	65,000
FR1040-Fire Station 175 (10,000 sq ft)	-	-	-	-	-	4,600,000	4,600,000
FR1045-Veh 1441 Lease Purchase (Utility 11/09)	31,160	-	-	-	-	-	31,160
FR1159-Glendale Fire Academy	250,920	-	-	-	-	1,358,320	1,609,240
FR1217-PIR Fire Operations Facility	-	-	-	-	-	450,000	450,000
FR1223-NW Fire Station	3,434,000	-	-	-	-	-	3,434,000
FR1245-Special Operations & Command Vehicle	-	-	-	-	-	550,000	550,000
FR1268-800 mhz Radio System	-	-	50,000	50,000	250,000	-	350,000
FR1269-Unified Command Center Support	50,000	-	-	-	-	-	50,000
TR10-Debt Service - Bonds	93,660	95,000	95,000	95,000	95,000	475,000	948,660
Total Expenditures	4,001,740	172,000	222,000	183,500	345,000	7,433,320	12,357,560
Estimated Ending Balance	174,162	521,912	1,052,612	1,639,412	2,080,012	740,522	

Capital Improvement Plan

Fiscal Years 2010-2019

Fire Dept. Development

Project No: FR0010 **Total Project Cost** \$269,500 **Pct. New Development:** 100.00%

Project Title: Apparatus lease payments (12/12)

Funding Source: Development Fees

Project Description:

These funds cover the annual payments for the lease on the pumper for Fire Station #3 purchased in FY 05-06 on a short term lease which expires December 2012

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	77,000	77,000	77,000	77,000	38,500	-	-
Operating Impact Totals:	-	-	-	-	-	-	-	-

Project No: FR1039 **Total Project Cost** \$65,000 **Pct. New Development:** 100.00%

Project Title: Avondale / Goodyear Training Facility

Funding Source: Development Fees

Project Description:

In 2007 Avondale became a partner with Goodyear to construct a small training facility at 4th Street and Lower Buckeye Road in Avondale. The facility provides facilities to support basic in-service training exercises at the local level. No additional capital expenditures are expected in the near future.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	65,000	-	65,000	-	-	-	-	-
Operating Impact Totals:	-	-	-	-	-	-	-	-

Project No: FR1040 **Total Project Cost** \$4,600,000 **Pct. New Development:** 100.00%

Project Title: Fire Station 175 (10,000 sq ft)

Funding Source: Development Fees

Project Description:

This project is the fire department portion of a combined fire/police facility on approximately 3.5 acres in the area of El Mirage Road and Broadway Road. Timing on the facility will be coordinated with the residential development in the area. The station would house an engine company which will serve the far south portion of Avondale. The space may be designed to house an ambulance through a lease arrangement with Southwest Ambulance.

An additional pumper will be required in order to open the station. Construction for this type of apparatus is approximately one year so the vehicle will be ordered to coordinate delivery just prior to opening the station. The total project cost includes all necessary equipment (hose, breathing apparatus, etc.) to put the vehicle in service.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	4,600,000
Operating Impact:								
Staffing	-	-	-	-	-	-	-	5,000,000
Utilities	-	-	-	-	-	-	-	2,500,000
Operating Impact Totals:	-	-	-	-	-	-	-	7,500,000

Capital Improvement Plan

Fiscal Years 2010-2019

Fire Dept. Development

Project No: FR1045 **Total Project Cost** \$31,160 **Pct. New Development:** 100.00%

Project Title: Veh 1441 Lease Purchase (Utility 11/09)

Funding Source: Development Fees

Project Description:

These funds cover the annual payments for the lease on a Light & Air Utility truck purchased on short term lease which expires November 2009.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	31,160	31,160	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: FR1159 **Total Project Cost** \$1,609,240 **Pct. New Development:** 50.00%

Project Title: Glendale Fire Academy

Funding Source: Development Fees / General Fund

Project Description:

In 2005 the City of Avondale approved an Intergovernmental Agreement with the City of Glendale and various other parties, including Surprise, Peoria and the Community College District, to construct and operate a regional public safety training facility.

This facility will provide training props and capabilities that are not available elsewhere in the west valley and will significantly enhance the department's on-going training and professional development efforts. The Avondale/Goodyear training facility will serve to compliment this regional facility and both together will be a major step in filling a significant fire service training void in the west valley and for the City of Avondale.

The initial capital costs of the facility are programmed over a 7 year period ending in 2012.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	250,920	250,920	-	-	-	-	1,358,320
Operating Impact:								
Supplies/Contracts			88,000	88,000	88,000	88,000	88,000	440,000
Operating Impact Totals:			88,000	88,000	88,000	88,000	88,000	440,000

Capital Improvement Plan Fiscal Years 2010-2019

Fire Dept. Development

Project No: FR1217 **Total Project Cost** \$450,000 **Pct. New Development:** 0.00%

Project Title: PIR Fire Operations Facility

Funding Source: Bonds

Project Description:

There has been a long standing need at Phoenix International Raceway for a facility that will serve as an onsite fire/ems facility and joint operations center for NASCAR race events and other major activities at PIR.

The facility would be a modular type type building consisting of approximately 10,000 sq ft that would provide basic living areas for the on-duty personnel, an EMS treatment area/first aid station, a public reception/information area and a joint operations area that would function as a multi-agency command and control area. Apparatus would be housed under an adjoining canopy type structure.

The facility would be a cooperative effort with PIR and could potentially be expanded to house offices/facilities for other city functions (Finance, Police, etc.).

The facility would be operational only during NASCAR or other major events at PIR.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	450,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: FR1223 **Total Project Cost** \$3,434,000 **Pct. New Development:** 100.00%

Project Title: NW Fire Station

Funding Source: Development Fees / IGA

Project Description:

The northwest area of the community is presently served by the fire station located on Litchfield Road just north of Thomas Road in Goodyear. As the north area of Goodyear continues to grow, and that station gets busier, the response time to calls within the City of Avondale has begun to increase and a station within the NW area of the city should now be considered.

There are ongoing discussions with the City of Litchfield Park and Estrella Mountain Community College concerning this facility. The college is interested in contributing land for a public safety facility in return for including classroom space in the facility design. Litchfield Park is interested in entering into a joint service whereby they would contribute to the capital and operating costs of the facility and Avondale would provide fire/EMS service to Litchfield Park. There is also a need for the facility to include a police substation component due to the distance from the central police facility.

The funding listed here would be for construction of the fire station portion of the facility, including the EMCC classroom space.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	734,000	2,700,000	3,434,000	-	-	-	-	-
Operating Impact:								
Staffing			-	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Operating Impact Totals:			-	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000

Capital Improvement Plan

Fiscal Years 2010-2019

Fire Dept. Development

Project No: FR1245 **Total Project Cost** \$550,000 **Pct. New Development:** 25.00%

Project Title: Special Operations & Command Vehicle

Funding Source: Bonds / Development Fees

Project Description:

This is the FD funding portin of a joint project with the Police Department.

As the community continues to grow the need for a vehicle to support command and special operations functions at incidents and community aitiities becomes more critical.

This vehicle will be specially designed to support the command, control and on-scene communications for public safety activities in both an emergency and non-emergency environment. Th vehicle will support incident command functions at significant police and fire emergencies and will support public safety personnel at longer term incidents requiring extended investigations. The vehicle ill also support personnel assigned to major community events such a the fireworks festival and Billy Moore Heritage Days.

The total cost will include the cost of the vehicle and the cost of the onboard technology in include computers, video cameras, weather station, radios, phones, etc.

Efforts will be made to obtain grant funding to help offset the cost of the vehicle.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	550,000
Operating Impact:								
PC/Vehicle Replacement			-	-	-	-	-	75,000
Operating Impact Totals:			-	-	-	-	-	75,000

Project No: FR1268 **Total Project Cost** \$350,000 **Pct. New Development:** 25.00%

Project Title: 800 mhz Radio System

Funding Source: Development Fees

Project Description:

In 2009 the valley fire departments will begin the transistion to the 800 mhz radio system. The infrastructre for the system was put in place several years ago but operating issues delayed the fire department transition until now. This item will purchase the necessary portable radios and digital vehicle repeaters for all fire apparatus.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	50,000	50,000	250,000	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Fire Dept. Development

Project No: FR1269 **Total Project Cost** \$50,000 **Pct. New Development:** 25.00%

Project Title: Unified Command Center Support

Funding Source: Development Fees/General Fund

Project Description:

In lieu of constructing an emergency command center at PIR we have made arrangements to utilize the Unified Command Center operated by the City of Glendale to support emergency service command functions during the two NASCAR races. The UCC provides the necessary space and technology to bring all emergency service command personnel together in a single facility during the week long race events. This funding will support the ongoing upgrade of the communications technology associated with the vehicle necessary to support the various command positions.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	25,000	25,000	50,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: TR10 **Total Project Cost** \$948,660 **Pct. New Development:** 100.00%

Project Title: Debt Service - Bonds

Funding Source: Development Fees

Project Description:

Transfer for debt service on Fire Station MDC Bonds

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	93,660	93,660	95,000	95,000	95,000	95,000	475,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Improvement Districts

320 Improvement Districts	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	-	-	-	-	-	-	-
Revenues							
Improvement District Bonds	25,000,000	-	-	-	-	-	25,000,000
Total Revenues	25,000,000	-	-	-	-	-	25,000,000
Total Resources	25,000,000	-	-	-	-	-	25,000,000
Expenditures							
ID1046-Improvement District - Unformed	25,000,000	-	-	-	-	-	25,000,000
Total Expenditures	25,000,000	-	-	-	-	-	25,000,000
Estimated Ending Balance	-						

Capital Improvement Plan

Fiscal Years 2010-2019

Improvement Districts

Project No: ID1046 **Total Project Cost** \$25,000,000 **Pct. New Development:** 0.00%

Project Title: Improvement District - Unformed

Funding Source: Bonds

Project Description:

The scope and location of this project will be determined if and when an improvement district is formed for the purpose of making major facility/infrastructure improvements.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	25,000,000	25,000,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Transit Capital Projects

333 Transit Capital Projects	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	-	-	-	-	-	-	-
Revenues							
Bonds	2,000,000	-	3,700,000	2,400,000	-	-	8,100,000
Federal Grant	1,000,000	3,000,000	5,800,000	-	-	-	9,800,000
Total Revenues	3,000,000	3,000,000	9,500,000	2,400,000	-	-	17,900,000
Total Resources	3,000,000	3,000,000	9,500,000	2,400,000	-	-	17,900,000
Expenditures							
TN1276-City Center Park and Ride	3,000,000	3,000,000	9,500,000	2,400,000	-	-	17,900,000
Total Expenditures	3,000,000	3,000,000	9,500,000	2,400,000	-	-	17,900,000
Estimated Ending Balance	-						

Capital Improvement Plan

Fiscal Years 2010-2019

Transit Capital Projects

Project No: TN1276 **Total Project Cost** \$17,900,000 **Pct. New Development:** 0.00%

Project Title: City Center Park and Ride

Funding Source:

Project Description:

This project will implement the findings from the Avondale City Center Site Selection and Environmental Study currently underway for a new Park and Ride facility. Conceptually this project will provide 650 parking spaces with 300 to 400 spaces dedicated to providing our city's residents connectivity to the regional mass transits systems. The scope of work for the project includes land and right of way acquisition, preliminary engineering and architectural services, final environmental determination, final design, construct and construction management services for the construction of the facility. The scope further includes: street and utility improvements, utility improvements, on-site grading, drainage, facility construction and landscaping; and drainage and landscaping improvements. This project will be substantially funded with federal transit related funds over the next five years.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	3,000,000	3,000,000	3,000,000	9,500,000	2,400,000	-	-
Operating Impact:								
Utilities			-	-	-	320,000	320,000	1,600,000
Operating Impact Totals:			-	-	-	320,000	320,000	1,600,000

Capital Improvement Plan

Fiscal Years 2010-2019

Sewer Development

513 Sewer Development	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	15,193,711	334,071	979,971	2,047,831	1,946,371	2,460,821	
Revenues							
Bond Proceeds - GO	-	-	-	-	-	8,000,000	8,000,000
Bond Proceeds - Sales Tax	-	-	-	-	-	15,500,000	15,500,000
Development Fees	1,647,900	2,746,500	4,119,750	4,119,750	4,119,750	34,750,000	51,503,650
Interest	36,460	24,400	48,110	28,790	19,700	271,780	429,240
Transfer In- General Fund	-	-	-	-	-	3,500,000	3,500,000
Transfer In- Sales Tax	150,000	150,000	150,000	150,000	150,000	750,000	1,500,000
Total Revenues	1,834,360	2,920,900	4,317,860	4,298,540	4,289,450	62,771,780	80,432,890
Total Resources	17,028,071	3,254,971	5,297,831	6,346,371	6,235,821	65,232,601	95,626,601
Expenditures							
SW1001-Sewer Buy In/ Developer Reimbursed	310,000	100,000	100,000	100,000	100,000	500,000	1,210,000
SW1047-City Wide Sewer Improvements	130,000	150,000	250,000	250,000	250,000	1,250,000	2,280,000
SW1054-Collection System Capacity, Management, Operations & Maintenance (CMOM) Implementation	145,000	150,000	250,000	250,000	250,000	1,250,000	2,295,000
SW1106-Wastewater Security Implementation	100,000	100,000	200,000	200,000	200,000	1,000,000	1,800,000
SW1108-10th St Lift Station Backup Force Main	-	175,000	1,300,000	-	-	-	1,475,000
SW1109-WRP PH I – Design/Construction Management/Construction	15,000,000	-	-	-	-	-	15,000,000
SW1175-Central Ave Sewer Line - Hill to Van Buren	100,000	1,000,000	-	-	-	-	1,100,000
SW1194-Reclamation Line - Design and Construction	199,000	-	-	-	-	-	199,000
SW1202-Manhole Rehabilitation	-	150,000	150,000	100,000	100,000	-	500,000
SW1228-10th St Lift Station Improvements	-	200,000	1,000,000	-	-	-	1,200,000
SW1233-Southern & Dysart Lift Station – Design & Construction	-	-	-	-	1,500,000	8,000,000	9,500,000
SW1234-Southern Sewer Transmission Line	-	-	-	-	375,000	3,250,000	3,625,000
SW1237-Water Reclamation Plant PH II – Construction	-	-	-	-	1,000,000	49,000,000	50,000,000
SW1254-SCADA Towers	210,000	-	-	-	-	-	210,000
SW1270-McDowell Sewer Replacement - Avondale - 119th Ave	-	250,000	-	-	-	-	250,000
SW1271-City Center Plan - Sewer	500,000	-	-	-	-	-	500,000
SW1276-Tertiary Filters at WRF	-	-	-	3,500,000	-	-	3,500,000
Total Expenditures	16,694,000	2,275,000	3,250,000	4,400,000	3,775,000	64,250,000	94,644,000
Estimated Ending Balance	334,071	979,971	2,047,831	1,946,371	2,460,821	982,601	

Capital Improvement Plan

Fiscal Years 2010-2019

Sewer Development

Project No: SW1001 **Total Project Cost** \$1,210,000 **Pct. New Development:** 100.00%

Project Title: Sewer Buy In/ Developer Reimbursed

Funding Source: Development Fees / Sales Tax

Project Description:

This funding is for reimbursement to developers that increase the capacity of sewer lines serving their development and the entire system. Costs to be reimbursed include design and construction.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	210,000	100,000	310,000	100,000	100,000	100,000	100,000	500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1047 **Total Project Cost** \$2,280,000 **Pct. New Development:** 25.00%

Project Title: City Wide Sewer Improvements

Funding Source: Bonds

Project Description:

Funding for improvements and repairs to existing sewer lines. Improvements are unforeseen, and improvements and repairs may be required to ensure compliance with Federal, State and local regulations. This will also provide for unscheduled projects.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	30,000	100,000	130,000	150,000	250,000	250,000	250,000	1,250,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1054 **Total Project Cost** \$2,295,000 **Pct. New Development:** 0.00%

Project Title: Collection System Capacity, Management, Operations & Maintenance (CMOM) Implementation

Funding Source: Sales Tax

Project Description:

This project addresses the requirements of ADEQ for our collection system APP, which consists of developing a program to inspect, quantify and mitigate the effects of sewer gases in the wastewater collection system. Exposed concrete or brick manholes are subject to a wide variety of corrosive compounds that degrade the structural integrity. This project would implement a program to neutralize sewer gasses or provide treatment to manholes to mitigate the corrosiveness of the gasses.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	45,000	100,000	145,000	150,000	250,000	250,000	250,000	1,250,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Sewer Development

Project No: SW1106 **Total Project Cost** \$1,800,000 **Pct. New Development:** 50.00%

Project Title: Wastewater Security Implementation

Funding Source: Sales Tax / Development Fees

Project Description:

This project consists of providing security measures at wastewater facilities in order to deter, delay or detect intrusions. Current emphasis has been the water system but additional findings have examined the vulnerability of the wastewater system.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	100,000	100,000	100,000	200,000	200,000	200,000	1,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1108 **Total Project Cost** \$1,475,000 **Pct. New Development:** 50.00%

Project Title: 10th St Lift Station Backup Force Main

Funding Source: Bonds / Development Fees

Project Description:

The design and construction of a backup force main for the 10th Street Wastewater Lift Station. The station on Eliseo Felix Way, north of Van Buren Street, is the second largest in the collection system. With the high volume of pumped wastewater and the potential of line failure during significant flow events a backup force main is advisable. Additional minor piping modifications and equipment upgrades would be required to meet the hydraulic capacity needed for the flows generated at build-out.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	175,000	1,300,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1109 **Total Project Cost** \$15,000,000 **Pct. New Development:** 100.00%

Project Title: WRP PH I – Design/Construction Management/Construction

Funding Source: Bonds / Development Fees

Project Description:

This project will increase the project WRF Average Annual Maximum Month (ADMM) capacity from 6.4-MGD to 9-MGD and these improvements are projected to be implemented in 2010.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	14,000,000	1,000,000	15,000,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Sewer Development

Project No: SW1175 **Total Project Cost** \$1,100,000 **Pct. New Development:** 50.00%

Project Title: Central Ave Sewer Line - Hill to Van Buren

Funding Source: Bonds / Development Fees

Project Description:

Replace the 8" main on Central Avenue from Van Buren Street to Hill Drive. The current main has several long longitudinal cracks. Also, the 8" main is near or at capacity. Replace about 4500' of main with 10" or 12" pipe. This project is associated with a Central Avenue street improvement project scheduled for fiscal year 2010-11.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	100,000	100,000	1,000,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1194 **Total Project Cost** \$199,000 **Pct. New Development:** 100.00%

Project Title: Reclamation Line - Design and Construction

Funding Source: Development Fees

Project Description:

This project will design an approximate 6-mile reclaimed water line of 24-inch diameter ductile iron or welded steel pipe from the existing WTP located west of Dysart Road and south of Broadway Road to the McDowell Road recharge basin located north of McDowell road and Friendship Park. this pipeline will ultimately convey 13.4 million gallons per day (MGD) of reclaimed water to the recharge facility to augment the groundwater and surface water resource supplies for the City.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	199,000	-	199,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1202 **Total Project Cost** \$500,000 **Pct. New Development:** 0.00%

Project Title: Manhole Rehabilitation

Funding Source: Wastewater Operating

Project Description:

Replace or rehabilitate manholes in the City of Avondale where needed as indicated by manhole inspection program. Manholes in the City of Avondale will need to be replaced or rehabilitated because of corrosive gases (hydrogen sulfide) in the sewer system. Manholes in the older areas of Avondale are approaching or exceeding their life expectancy. manholes that were built with older technology have a tendency to deteriorate faster. the manhole rehabilitation program will have identified manholes that are in critical need of repair or replacement.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	150,000	150,000	100,000	100,000	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Sewer Development

Project No: SW1228 **Total Project Cost** \$1,200,000 **Pct. New Development:** 50.00%

Project Title: 10th St Lift Station Improvements

Funding Source: Bonds / Development Fees

Project Description:

This project will rehabilitate the existing lift station to include a new generator, three new pumps, a control panel, odor control infrastructure, new electrical infrastructure, and a shade structure. The project plans, specifications and engineer's estimate (PS&E) have been completed however the design assumptions need to be verified by a pending flow study which could potentially reduce the project costs.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	200,000	1,000,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1233 **Total Project Cost** \$9,500,000 **Pct. New Development:** 100.00%

Project Title: Southern & Dysart Lift Station – Design & Construction

Funding Source: Development Fees / Bonds

Project Description:

This project will design and construct a new lift station in the vicinity of Sunland Avenue and Southern Avenue east of Dysart Road to support new development between Sunland and the Gila River. It is anticipated that the proposed lift station improvements will include pumps, a control panel, odor control infrastructure, electrical infrastructure, and security fencing and infrastructure. Additionally, it is anticipated that proposed lift station will serve either an 8-inch or 10-inch sewer trunk line.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	1,500,000	8,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1234 **Total Project Cost** \$3,625,000 **Pct. New Development:** 100.00%

Project Title: Southern Sewer Transmission Line

Funding Source: Development Fees / Bonds

Project Description:

This project will construct either an 8-inch or 10-inch sewer trunk line from Dysart Road to Avondale Boulevard and will connect to the proposed Southern & Dysart Sewer Lift Station. The project alignment will be located within the right-of-way (ROW) of Southern Avenue.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	375,000	3,250,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Sewer Development

Project No: SW1237 **Total Project Cost** \$50,000,000 **Pct. New Development:** 100.00%

Project Title: Water Reclamation Plant PH II – Construction

Funding Source: Bonds / Development Fees

Project Description:

This project will increase the water treatment facility average daily maximum flow capacity from 9-MGD to 12-MGD and these improvements are projected to be implemented between 2015 and 2016. The proposed improvements include adding 2 new pumps at the influent pump, one mechanical bar screen and one grit removal system, one 100-ft diameter primary clarifier, an equalization basin, an aeration basin, a new blower building and a new blower, mixed liquor suspended solids (MLSS) flow splitter, one 70-ft diameter secondary clarifier and returned activated sludge/water activated sludge pumping, additional tertiary filtration units, a chlorine contact basin, one reclaimed water pump, a third anaerobic digester and possibly cogeneration. All secondary processes including the aeration basins and secondary clarifiers will be covered and an odor control system added. A 5,000 square foot administration/maintenance building will also be constructed in this phase.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	1,000,000	49,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1254 **Total Project Cost** \$210,000 **Pct. New Development:** 0.00%

Project Title: SCADA Towers

Funding Source: General Fund

Project Description:

A total of 4 - 100' towers need to be created to provide SCADA and security connectivity to remote locations, well sites and lift stations.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	210,000	-	210,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1270 **Total Project Cost** \$250,000 **Pct. New Development:** 50.00%

Project Title: McDowell Sewer Replacement - Avondale - 119th Ave

Funding Source: Bonds / Development Fees

Project Description:

Sewer line replacement on McDowell Road between Avondale Boulevard and 119th Avenue to service development in the area.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	250,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Sewer Development

Project No: SW1271 **Total Project Cost** \$500,000 **Pct. New Development:** 25.00%

Project Title: City Center Plan - Sewer

Funding Source: Bonds / Developemt Fees

Project Description:

The project entails designing and constructing 4 miles of infrastructure to spur economic development. Improvements will include water and sewer. Once the improvements are done, development would have pad ready parcels in which to develop. The improvements will entice developers to open commercial and business enterprises.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	500,000	500,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: SW1276 **Total Project Cost** \$3,500,000 **Pct. New Development:** 100.00%

Project Title: Tertiary Filters at WRF

Funding Source: Development Fees

Project Description:

Tertiary filters to enhance recent improvements at the water reclamation facility.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	3,500,000	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

514 Water Development	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	14,340,148	2,513,428	8,590,248	3,381,178	4,125,368	4,898,718	
Revenues							
Bond Proceeds	-	9,000,000	-	-	-	-	9,000,000
Development Fees	1,575,300	2,625,500	3,938,250	3,938,250	3,938,250	26,255,000	42,270,550
Interest	79,820	26,320	87,680	30,940	10,100	219,390	454,250
Transfer In- Sales Tax	1,000,000	650,000	650,000	650,000	650,000	3,250,000	6,850,000
Total Revenues	2,655,120	12,301,820	4,675,930	4,619,190	4,598,350	29,724,390	58,574,800
Total Resources	16,995,268	14,815,248	13,266,178	8,000,368	8,723,718	34,623,108	72,914,948
Expenditures							
WA1057-North Avondale Water Improvements	324,000	150,000	150,000	150,000	150,000	750,000	1,674,000
WA1058-South Avondale Water Improvements	228,000	150,000	150,000	150,000	150,000	750,000	1,578,000
WA1061-Water System Security Implementation	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
WA1068-Well Head Treatment	500,000	-	-	-	-	-	500,000
WA1074-Well #20 at El Mirage/Indian School	100,000	-	-	-	-	-	100,000
WA1077-Del Rio Reservoir & Booster	95,000	-	-	-	-	-	95,000
WA1078-Water Oversize Buy-Ins/ Dev. Reimbursement	328,840	200,000	200,000	200,000	200,000	1,000,000	2,128,840
WA1081-Central Arizona Project water purchase	400,000	400,000	400,000	400,000	400,000	2,000,000	4,000,000
WA1084-Exploratory Boring & Well Production Evaluation	45,000	-	-	-	-	-	45,000
WA1089-Van Buren 16" Transmission Line	37,000	-	-	-	-	-	37,000
WA1090-AG Well South of I-10/East of Agua Fria	1,400,000	600,000	1,500,000	-	-	-	3,500,000
WA1099-Additional Wells	-	-	-	-	-	2,500,000	2,500,000
WA1100-System Monitoring	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
WA1114-Emergency Interconnection w/ Other Water Companies	-	-	-	-	-	750,000	750,000
WA1120-Miscellaneous Water Distribution Connectivity	18,000	-	-	-	-	-	18,000
WA1131-Pylman Well at Lower Buckeye	350,000	900,000	1,400,000	-	-	-	2,650,000
WA1132-Thomas Road - 103rd to 99th Water Line Improvement	-	300,000	1,100,000	-	-	-	1,400,000
WA1133-99th Avenue Water Line - Thomas to McDowell	-	800,000	-	-	-	-	800,000
WA1135-McDowell Rd-El Mirage to Avondale Blvd Water Line	255,000	500,000	-	-	-	-	755,000
WA1139-Water Line on Avondale Blvd.- Lower Buckeye to Gila River	-	800,000	1,600,000	-	-	3,700,000	6,100,000
WA1140-Indian Springs Rd. Gila River to El Mirage Rd	-	-	510,000	-	-	2,950,000	3,460,000
WA1141-SRP Paired Well at 119th and Whyman	700,000	-	-	-	-	-	700,000
WA1142-Lakin Well at 112th and Buckeye	-	-	950,000	650,000	-	-	1,600,000
WA1153-127th Ave - Lower Buckeye to Dysart	-	-	900,000	-	-	-	900,000
WA1160-Well 24 Gateway Crossing - 99th and McDowell	230,000	-	-	-	-	-	230,000
WA1162-CDBG Waterline Improvements	12,500	500,000	-	500,000	-	-	1,012,500
WA1169-Rio Vista Waterline Replacement	-	-	-	-	-	2,000,000	2,000,000

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

514 Water Development	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
WA1190-Landcrest Well - El Mirage / N. of Indian School	-	-	-	-	500,000	1,500,000	2,000,000
WA1201-Wieler Well - SWC Avondale / Van Buren	1,890,000	-	-	-	-	-	1,890,000
WA1205-Van Buren - 105th to 101st Ave Waterline	875,000	-	-	-	-	-	875,000
WA1211-Reclaimed Water Line – Construction	1,400,000	-	-	-	-	-	1,400,000
WA1212-Purchase of Rigby Water Company	1,483,500	-	-	-	-	-	1,483,500
WA1213-Well 22 / Van Buren St Transmission Line	150,000	-	-	-	-	-	150,000
WA1214-MARWEST well	700,000	-	600,000	1,400,000	-	-	2,700,000
WA1216-Well 25 at Van Buren & El Mirage	1,590,000	-	-	-	-	-	1,590,000
WA1227-SRP Groundwater Restoration	-	225,000	225,000	225,000	225,000	-	900,000
WA1231-Dysart Road - Harrison to Lower Buckeye Rd waterline project	-	500,000	-	-	-	-	500,000
WA1232-Additional Storage Tank and Booster at Coldwater	-	-	-	-	2,000,000	-	2,000,000
WA1236-Lakin Booster Station and Storage Tank	-	-	-	-	-	4,500,000	4,500,000
WA1241-Additional Storage Tanks at Del Rio Booster/Reservoir	-	-	-	-	-	4,500,000	4,500,000
WA1254-Wireless Towers and Connections for Water Resources	575,000	-	-	-	-	-	575,000
WA1256-Avondale Habitat Restoration	50,000	-	-	-	-	-	50,000
WA1263-Van Buren Waterline 105th to 103rd	45,000	-	-	-	-	-	45,000
WA1272-City Center Plan - Water	500,000	-	-	-	-	-	500,000
Total Expenditures	14,481,840	6,225,000	9,885,000	3,875,000	3,825,000	27,900,000	66,191,840
Estimated Ending Balance	2,513,428	8,590,248	3,381,178	4,125,368	4,898,718	6,723,108	

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

Project No: WA1057 **Total Project Cost** \$1,674,000 **Pct. New Development:** 0.00%

Project Title: North Avondale Water Improvements

Funding Source: Sales Tax

Project Description:

This provides funding for miscellaneous water projects throughout North Avondale. Projects typically include replacement of obsolete and deteriorated lines, relocation to eliminate other construction conflicts, and water valve and meter upgrades.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	174,000	150,000	324,000	150,000	150,000	150,000	150,000	750,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1058 **Total Project Cost** \$1,578,000 **Pct. New Development:** 0.00%

Project Title: South Avondale Water Improvements

Funding Source: Sales Tax

Project Description:

This provides funding for miscellaneous water projects throughout South Avondale. Projects typically include replacement of obsolete and deteriorated water lines, relocation to eliminate other construction conflicts, and water valve and meter upgrades.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	78,000	150,000	228,000	150,000	150,000	150,000	150,000	750,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1061 **Total Project Cost** \$1,000,000 **Pct. New Development:** 100.00%

Project Title: Water System Security Implementation

Funding Source: Development Fees

Project Description:

The EPA and Homeland Security requires that municipalities perform a vulnerability assessment to determine the potential threats to the water system. Measures that deter or detect risks to our water facilities and infrastructure are required.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	100,000	100,000	100,000	100,000	100,000	100,000	500,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan Fiscal Years 2010-2019

Water Development

Project No: WA1068 **Total Project Cost** \$500,000 **Pct. New Development:** 50.00%

Project Title: Well Head Treatment

Funding Source: Development Fees / Bonds

Project Description:

The project for installation of well head treatment for arsenic and nitrate removal at existing wells throughout the City. This is required to meet new stringent Federal arsenic level guidelines that were established for 2006. Additionally, as the City develops new wells with nitrate levels exceeding the maximum contaminant level, the water will need to be treated prior to entering the water distribution system.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	500,000	500,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1074 **Total Project Cost** \$100,000 **Pct. New Development:** 100.00%

Project Title: Well #20 at El Mirage/Indian School

Funding Source: Development Fees

Project Description:

Design and construction of a well and pump station at El Mirage Road, north of Indian School Road. This well will serve the area and supply the Northeast Reservoir.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	100,000	-	100,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1077 **Total Project Cost** \$95,000 **Pct. New Development:** 100.00%

Project Title: Del Rio Reservoir & Booster

Funding Source: Development Fees/Bonds

Project Description:

This completes construction of a 2.5 million gallon tank and booster station to provide municipal water to the Southeast Avondale region. The facility will allow the City to provide an adequate supply of water to support the needs of new growth, while maintaining flow and pressure requirements to existing customers in the area. The location is near Durango Street and El Mirage Road.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	95,000	-	95,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

Project No: WA1078 **Total Project Cost** \$2,128,840 **Pct. New Development:** 100.00%

Project Title: Water Oversize Buy-Ins/ Dev. Reimbursement

Funding Source: Development Fees / Sales Tax

Project Description:

This funding provides for the reimbursement of development fees to developers for oversizing lines or other water system improvements. The size and reimbursement is dependent upon the development agreement.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	128,840	200,000	328,840	200,000	200,000	200,000	200,000	1,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1081 **Total Project Cost** \$4,000,000 **Pct. New Development:** 100.00%

Project Title: Central Arizona Project water purchase

Funding Source: Development Fees

Project Description:

In an effort to maintain our assured water supply designation the City purchases Central Arizona Project water for recharge to obtain long term storage credits.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	400,000	400,000	400,000	400,000	400,000	400,000	2,000,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1084 **Total Project Cost** \$45,000 **Pct. New Development:** 100.00%

Project Title: Exploratory Boring & Well Production Evaluation

Funding Source: Development Fees

Project Description:

With continued growth in the southern area of the City, additional water supplies must be identified to meet the expectant demand. This project consists of drilling four exploratory bore holes to sample the available water in the area. The basis for completing this work stems from the analysis of existing wells which indicate acceptable water quality and quantity.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	45,000	-	45,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

Project No: WA1089 **Total Project Cost** \$37,000 **Pct. New Development:** 100.00%

Project Title: Van Buren 16" Transmission Line

Funding Source: Development Fees

Project Description:

Install a 16" waterline from Fairway Drive to the Coldwater Springs Station in the area of Van Buren Street, just east of the Agua Fria River.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	37,000	-	37,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1090 **Total Project Cost** \$3,500,000 **Pct. New Development:** 100.00%

Project Title: AG Well South of I-10/East of Agua Fria

Funding Source: Development Fees

Project Description:

The development of the well which is located to the south of I-10 and to the east of the Agua Fria River will assist in satisfying the recommendation. The well will serve as a water supply for the Coldwater Springs Booster Station and Reservoir and should provide a pump capacity of approximately 1,200 gpm. Funding will provide for the acquisition of the site, well development, and water rights. This project will require design and construction of a pump station and connection to the Agua Fria transmission line.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	1,400,000	-	1,400,000	600,000	1,500,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1099 **Total Project Cost** \$2,500,000 **Pct. New Development:** 100.00%

Project Title: Additional Wells

Funding Source: Development Fees

Project Description:

Additional wells are needed to meet the growing demand on the water system. While some sites have been identified in future years, others have yet to be determined. This project provides funding for unidentified well sites. This includes acquisition, design and construction.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	2,500,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan
Fiscal Years 2010-2019

Water Development

Project No: WA1100 **Total Project Cost** \$1,000,000 **Pct. New Development:** 0.00%

Project Title: System Monitoring

Funding Source: Sales Tax

Project Description:

The project allows for monitoring the existing wells throughout the City. This includes well equipment repairs and upgrades, scope inspections, relining and chemical treatment as needed.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	100,000	100,000	100,000	100,000	100,000	100,000	500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1114 **Total Project Cost** \$750,000 **Pct. New Development:** 50.00%

Project Title: Emergency Interconnection w/ Other Water Companies

Funding Source: Bonds

Project Description:

Based upon the recommendations of the vulnerability assessment, the City should provide interconnections with surrounding communities to ensure an uninterrupted water supply in case of emergency. Interconnections with Phoenix, LPSCO, Goodyear, and Tolleson, would be sought and they would remain closed during normal operations. During an emergency, such as the catastrophic loss of water supply or contamination, the affected community could request the opening of the interconnection. The interconnection would be permanently installed in the public right-of-way; would require both communities to open secured valves; and would be metered to allow for reimbursement of water used.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	750,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1120 **Total Project Cost** \$18,000 **Pct. New Development:** 100.00%

Project Title: Miscellaneous Water Distribution Connectivity

Funding Source:

Project Description:

This project consists of the installation of water lines at multiple locations to improve connectivity and performance of the water distribution system.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	18,000	-	18,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

Project No: WA1131 **Total Project Cost** \$2,650,000 **Pct. New Development:** 100.00%

Project Title: Pylman Well at Lower Buckeye

Funding Source: Development Fees

Project Description:

The development of the Pylman Well at 119th Avenue and Lower Buckeye Road will assist in satisfying the recommendation. The Pylman Well is an old agricultural well that will serve as an additional water source for the Del Rio Booster Station and Reservoir. The well will be redeveloped within 660 feet of the existing well and should have an estimated pump capacity of 1,000 gpm.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	350,000	-	350,000	900,000	1,400,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1132 **Total Project Cost** \$1,400,000 **Pct. New Development:** 50.00%

Project Title: Thomas Road - 103rd to 99th Water Line Improvement

Funding Source: Bonds / Development Fees

Project Description:

This project consists of the installation of a 16-inch water line within Thomas Road from 103rd Avenue to 99th Avenue. The project will improve the distribution of water being produced at Well 8 and provide for the future development of the southwest corner of Indian School Road and 99th Avenue. Currently the only distribution path for water being produced and processed at Well 8 is towards McDowell Road which contains a 12-inch line. This project complements the 99th Avenue water line project from Thomas Road to north of McDowell Road.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	300,000	1,100,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1133 **Total Project Cost** \$800,000 **Pct. New Development:** 50.00%

Project Title: 99th Avenue Water Line - Thomas to McDowell

Funding Source: Bonds / Development Fees

Project Description:

This project consists of the installation of a 16-inch water line within 99th Avenue from Thomas Road to approximately 1300 linear feet north of McDowell Road. The project will improve the distribution of water being produced at Well 8 and provide for future development of land to the southwest corner of Indian School Road and 99th Avenue. Currently the only distribution path for water being produced and processed at Well 8 is towards McDowell Road which contains a 12-inch water line. This project complements the Thomas Road water line project from 103rd Avenue to 99th Avenue.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	800,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

Project No: WA1135 **Total Project Cost** \$755,000 **Pct. New Development:** 100.00%

Project Title: McDowell Rd-El Mirage to Avondale Blvd Water Line

Funding Source: Development Fees

Project Description:

This project consists of the installation of 1700 linear feet of 16-inch water line from approximately 1400 linear feet east of 119th Avenue to Avondale Boulevard. With completion of this project, water will be conveyed from the Rancho Santa Fe Booster Pump Station (RSF BPS) to the 24-inch water main in Avondale Boulevard. The additional conveyance capacity is needed to meet the demands of the east and south of the RSF BPS.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	255,000	-	255,000	500,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1139 **Total Project Cost** \$6,100,000 **Pct. New Development:** 100.00%

Project Title: Water Line on Avondale Blvd.- Lower Buckeye to Gila River

Funding Source: Development Fees

Project Description:

Reimbursement for the oversizing of approximately 2.75 miles of 16" diameter water transmission line along Avondale Boulevard from the south end of the Gila River Bridge to Lower Buckeye Road. This is a primary water transmission line for the system needed to provide potable water and reliable fire protection supply for local development south of Lower Buckeye.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	800,000	1,600,000	-	-	3,700,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1140 **Total Project Cost** \$3,460,000 **Pct. New Development:** 100.00%

Project Title: Indian Springs Rd. Gila River to El Mirage Rd

Funding Source: Development Fees

Project Description:

Design and construct approximately 4,800 feet of 16" diameter water transmission line. Together with WA1139 completes system required to provide potable water and reliable fire protection supply for local development south of the Gila River.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	510,000	-	-	2,950,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan Fiscal Years 2010-2019

Water Development

Project No: WA1141 **Total Project Cost** \$700,000 **Pct. New Development:** 100.00%

Project Title: SRP Paired Well at 119th and Whyman

Funding Source:

Project Description:

Based on the 2005 Water Master Plan, the City needs to increase its well pumping capacity. The development of the SRP Paired Well at 119th Avenue and Whyman Avenue will assist in meeting the master plan's recommendation. The paired well will serve as a water supply to the Del Rio Booster and Reservoir. Funding of the project will pay for site acquisitions, well development, and adjudicated water rights. Construction will include replacing the well, construction of a booster station and connection to the water system transmission line.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	700,000	-	700,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1142 **Total Project Cost** \$1,600,000 **Pct. New Development:** 100.00%

Project Title: Lakin Well at 112th and Buckeye

Funding Source: Development Fees

Project Description:

With the anticipated growth in the southern area of the City, the Lakin Well has been identified as a future water source. The Lakin Well is currently being used as an agricultural well and will require redevelopment as a potable water supply. The well has a depth of approximately 1,200 feet with a pumping capacity of 2,000 gpm. work will include the rehabilitation and/or construction of a replacement well with direct connection to the water distribution system.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	950,000	650,000	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1153 **Total Project Cost** \$900,000 **Pct. New Development:** 100.00%

Project Title: 127th Ave - Lower Buckeye to Dysart

Funding Source: Bonds / Development Fees

Project Description:

The project consists of installing 1,200 linear feet of 12-inch water line in 127th Avenue and 1,400 linear water line in Vermeesch Road from Lower Buckeye Road to Dysart Road. This project will address the expected growth in the southern area of the City and the need to ensure adequate water volume and pressure to meet those future demands. The water line will connect to the 16-inch water line in Lower Buckeye Road and the 12-inch water line in Dysart Road.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	900,000	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan
Fiscal Years 2010-2019

Water Development

Project No: WA1160 **Total Project Cost** \$230,000 **Pct. New Development:** 100.00%

Project Title: Well 24 Gateway Crossing - 99th and McDowell

Funding Source: Development Fees

Project Description:

With the anticipated growth in the Northeast area of the City, the Gateway Well has been identified as a water source that meets the objectives of the 2005 Water Master Plan. The Gateway Well is associated with the property at Gateway; is an agricultural well and will require redevelopment as a potable water supply and will serve as an additional water source for the Gateway water facility. The well has a depth of approximately 600 feet with a pumping capacity of 2,000 gpm.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	230,000	-	230,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1162 **Total Project Cost** \$1,012,500 **Pct. New Development:** 0.00%

Project Title: CDBG Waterline Improvements

Funding Source: Bonds

Project Description:

Waterline improvements will be required in conjunction with street improvements in the southern area of the city.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	12,500	-	12,500	500,000	-	500,000	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1169 **Total Project Cost** \$2,000,000 **Pct. New Development:** 0.00%

Project Title: Rio Vista Waterline Replacement

Funding Source: Bonds

Project Description:

This project is for areas within the Rio Vista subdivision where easements are inadequate for maintaining and repairing waterlines and preclude the utilization of equipment such as a backhoe. Also within these areas, customer service staff has difficulty reading meters because the meters are located at the rear of the property. The project will relocate the existing waterlines from the rear of the property to the street, re-establish water services and place water meters adjacent to the street/sidewalk.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	2,000,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

Project No: WA1190 **Total Project Cost** \$2,000,000 **Pct. New Development:** 100.00%

Project Title: Landcrest Well - El Mirage / N. of Indian School

Funding Source: Development Fees

Project Description:

With the anticipated growth in the north area of the City, the Landcrest Well has been identified as a future water source. The Landcrest Well will serve as a water supply for the North Booster Pump Station and Reservoir and should provide a pump capacity of approximately 2,000 gpm.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	500,000	1,500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1201 **Total Project Cost** \$1,890,000 **Pct. New Development:** 100.00%

Project Title: Wieler Well - SWC Avondale / Van Buren

Funding Source: Development Fees

Project Description:

The development of the Wieler Well which is located at the southwest corner of Avondale Boulevard and Van Buren Street will assist in satisfying supply for future growth. The Weiler Well will serve as a water supply for the Coldwater Springs Booster Station and Reservoir and should provide a pump capacity of approximately 2,000 gpm.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	640,000	1,250,000	1,890,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1205 **Total Project Cost** \$875,000 **Pct. New Development:** 100.00%

Project Title: Van Buren - 105th to 101st Ave Waterline

Funding Source: Development Fees

Project Description:

In an effort to convey additional water supplies (flow & pressure) to commercial/warehouse facilities located between 105th Avenue and 101st Avenue on Van Buren Street.

Project includes installation of approximately 2,500 feet of 16 inch ductile iron pipe.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	875,000	-	875,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

Project No: WA1211 **Total Project Cost** \$1,400,000 **Pct. New Development:** 100.00%

Project Title: Reclaimed Water Line – Construction

Funding Source: Development Fees

Project Description:

This project will construct an approximate 6-mile alignment of 24-inch diameter ductile iron or welded steel pipe from the existing WTP located west of Dysart Road and south of Broadway Road to the McDowell Road recharge basin located north of McDowell Road and Friendship Park. This pipeline will ultimately convey 13.4 million gallons per day (MGD) of reclaimed water to the recharge facility to augment the groundwater and surface water resource supplies for the City.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	1,400,000	-	1,400,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1212 **Total Project Cost** \$1,483,500 **Pct. New Development:** 100.00%

Project Title: Purchase of Rigby Water Company

Funding Source: Sales Tax Bonds

Project Description:

Purchase of that portion of the Rigby Water Company which provides service to residents within Avondale planning area. Purchase includes service area wells, reservoirs, booster facilities and distribution infrastructure.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	1,483,500	-	1,483,500	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1213 **Total Project Cost** \$150,000 **Pct. New Development:** 100.00%

Project Title: Well 22 / Van Buren St Transmission Line

Funding Source: Development Fees

Project Description:

This project is to construct a 2,300' segment of a 16" transmission line along Van Buren Street from 660' east of El Mirage Road to 300' east of Links Drive. This line will connect to two existing segments and convey flows from the Well 22 site at the SWC of Avondale Boulevard and Van Buren Street to the Coldwater Reservoir and Booster Station.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	150,000	-	150,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan Fiscal Years 2010-2019

Water Development

Project No: WA1214 **Total Project Cost** \$2,700,000 **Pct. New Development:** 100.00%

Project Title: MARWEST well

Funding Source: Development Fees

Project Description:

With the anticipated growth in the City's customer base, the Marwest Well has been identified as a future water source. The Marwest Well is located ¼ mile north of Van Buren Street, on the east side of EL Mirage Road, should provide a pump capacity of approximately 1,200 gpm, and will serve as a water supply for the Coldwater Reservoir and Booster Station.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	700,000	-	700,000	-	600,000	1,400,000	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1216 **Total Project Cost** \$1,590,000 **Pct. New Development:** 100.00%

Project Title: Well 25 at Van Buren & El Mirage

Funding Source: Development Fees

Project Description:

With the anticipated growth in the City's customer base, Well 25 has been identified as a future water source. The Well 25 is located on the south side of Van Buren Street west of El Mirage Road should provide a pump capacity of approximately 1,200 gpm, and will serve as a water supply for the Coldwater Reservoir and Booster Station.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	190,000	1,400,000	1,590,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1227 **Total Project Cost** \$900,000 **Pct. New Development:** 0.00%

Project Title: SRP Groundwater Restoration

Funding Source: Sales Tax

Project Description:

As a measure of drought protection for the valley, SRP has begun a program to refurbish dozens of rundown wells, and install dozens of new wells. When the five year program is complete, SRP will have re-established its groundwater pumping capacity and it's ability to meet the growing demands, even in shortfall years. As an SRP customer, these costs represent the City's cost-share for the program.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	225,000	225,000	225,000	225,000	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

Project No: WA1231 **Total Project Cost** \$500,000 **Pct. New Development:** 100.00%

Project Title: Dysart Road - Harrison to Lower Buckeye Rd waterline project

Funding Source: Development Fees / Bonds

Project Description:

This project consists of the installation of 2,000 linear feet of 12 inch water line from approximately Harrison Street to Lower Buckeye Road. With the completion of this project, additional water supplies will be conveyed to the business/commercial areas of Dysart Road and 10th Street.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	500,000	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1232 **Total Project Cost** \$2,000,000 **Pct. New Development:** 100.00%

Project Title: Additional Storage Tank and Booster at Coldwater

Funding Source: Development Fees

Project Description:

The Coldwater booster pump facility and storage reservoir was master planned to house four 2.5 million gallon ground mounted steel storage reservoirs. To date, two of the four reservoirs have been constructed.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	2,000,000	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1236 **Total Project Cost** \$4,500,000 **Pct. New Development:** 100.00%

Project Title: Lakin Booster Station and Storage Tank

Funding Source: Development Fees

Project Description:

Design and construct a new booster facility in the southern planning area to accommodate new growth. The facility will include booster capacity of 6,000 gallons per minute and a 2.5 million gallon storage reservoir.

The facility will be constructed to include on-site chlorine generation, emergency back-up power supply. wellhead treatment may be added to the project, based on influent water quality from the water source.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	4,500,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan Fiscal Years 2010-2019

Water Development

Project No: WA1241 **Total Project Cost** \$4,500,000 **Pct. New Development:** 100.00%

Project Title: Additional Storage Tanks at Del Rio Booster/Reservoir

Funding Source: Development Fees

Project Description:

Based on projected growth within the central planning area, a second steel, ground mounted, 3.5 million gallon storage reservoir will be required at the Del Rio booster pump and storage reservoir facility.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	-	-	-	4,500,000
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1254 **Total Project Cost** \$575,000 **Pct. New Development:** 0.00%

Project Title: Wireless Towers and Connections for Water Resources

Funding Source: Sales Tax

Project Description:

A total of 4 - 100' towers need to be created to provide SCADA and security connectivity to remote locations, well sites and lift stations. The installation of these towers needs to be installed in the following priority:

1. Coldwater Booster Station
2. Waste Water Treatment Plant
3. Fire 172
4. Northside Booster Station.

The tower at Coldwater Booster Station would provide connectivity for well sites planed along Van Buren, 10th street lift station, six sites connected through Friendship Park, Underground Water Test Facility (104th and Van Buren and provide redundancy for Northside Well Site.

The tower at Waste Water Treatment Plant would provide redundant communications for the treatment plant, Municipal Operations Facility and Fire 173. Link in Del Rio pump and well sites and provide connectivity for future well sites planed for the southern area of Avondale.

The tower at Fire 173 needs to be created to remove the existing weight load from on top of the fire station and provide for future antennas. The existing roof mounted mast is not capable of accepting additional load from new antennas. The existing communications for Well 8, Northeast, City Hall and traffic signals mount would be moved to this new tower and allowing for additional new connections from the underground test facility located at 104th and Van Buren, well 23 and Encanto Community Center. This tower would also provide redundancy for Northside booster station and Friendship Park.

The tower at Northside booster station would allow for the linking of wells 10 and 11, Fire station 174 and provide connectivity for new well sites planed for the northern area of Avondale.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	575,000	-	575,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Water Development

Project No: WA1256 **Total Project Cost** \$50,000 **Pct. New Development:** 0.00%

Project Title: Avondale Habitat Restoration

Funding Source: Water Operating Fund

Project Description:

Provides for habitat restoration.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	50,000	-	50,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1263 **Total Project Cost** \$45,000 **Pct. New Development:** 100.00%

Project Title: Van Buren Waterline 105th to 103rd

Funding Source: Development Fees

Project Description:

Installation of a waterline between 105th and 103rd Avenues to provide connectivity.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	45,000	-	45,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Project No: WA1272 **Total Project Cost** \$500,000 **Pct. New Development:** 25.00%

Project Title: City Center Plan - Water

Funding Source: Bonds/Development Fees

Project Description:

The project entails designing and constructing 4 miles of infrastructure to spur economic development. Improvements will include water and sewer. Once the improvements are done, development would have pad ready parcels in which to develop. The improvements will entice developers to open commercial and business enterprises.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	500,000	500,000	-	-	-	-	-
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Sanitation Development

524 Sanitation Development	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	18,076	71,926	161,636	195,256	329,616	247,796	
Revenues							
Development Fees	91,200	152,000	228,000	228,000	228,000	1,520,000	2,447,200
Interest	2,250	3,710	4,790	5,360	4,180	15,210	35,500
Total Revenues	93,450	155,710	232,790	233,360	232,180	1,535,210	2,482,700
Total Resources	111,526	227,636	394,426	428,616	561,796	1,783,006	2,500,776
Expenditures							
SN1082-Capital Equipment - Residential	-	-	100,170	-	215,000	909,000	1,224,170
SN1083-Containers refuse & recycling	39,600	66,000	99,000	99,000	99,000	660,000	1,062,600
Total Expenditures	39,600	66,000	199,170	99,000	314,000	1,569,000	2,286,770
Estimated Ending Balance	71,926	161,636	195,256	329,616	247,796	214,006	

Capital Improvement Plan

Fiscal Years 2010-2019

Sanitation Development

Project No: SN1082 **Total Project Cost** \$1,224,170 **Pct. New Development:** 100.00%

Project Title: Capital Equipment - Residential

Funding Source: Development Fees

Project Description:

Projections call for 300 new households in FY 2009/10 with 500 households in 2010/11 and 750 households in each of the following three plan years. Staff is requesting one(1)new tractor in 2011/12,(1) new side load refuse truck in FY 2013/14, and (1) new rear load refuse truck, (1) new side load refuse truck, (1) new tractor and (2) additional refuse vehicles in the fiscal years 2015-2019 to accommodate growth.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	-	100,170	-	215,000	909,000
Operating Impact:								
Equipment Maintenance			-	-	-	51,000	52,000	53,000
Operating Impact Totals:			-	-	-	51,000	52,000	53,000

Project No: SN1083 **Total Project Cost** \$1,062,600 **Pct. New Development:** 100.00%

Project Title: Containers refuse & recycling

Funding Source: Development Fees

Project Description:

The sanitation division must purchase both refuse and recycling containers on an ongoing basis to ensure new resident demands are met. Each new household receives one refuse and one recycling container.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	39,600	39,600	66,000	99,000	99,000	99,000	660,000
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan
Fiscal Years 2010-2019
Water Equipment Replacement

530 Water Equipment Replacement	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	990,712	1,050,412	950,452	652,972	702,732	880,862	
Revenues							
Equipment Replacement Charges	170,880	179,660	179,660	179,660	179,660	898,300	1,787,820
Interest	3,920	4,250	4,730	5,850	5,340	16,500	40,590
Technology Replacement Charges	-	48,150	48,150	48,150	48,150	96,300	288,900
Total Revenues	174,800	232,060	232,540	233,660	233,150	1,011,100	2,117,310
Total Resources	1,165,512	1,282,472	1,182,992	886,632	935,882	1,891,962	3,108,022
Expenditures							
IT5120-Equipment Replacement Fund	-	31,420	96,420	13,700	24,420	177,660	343,620
VR5200-Vehicle Replacement	115,100	300,600	433,600	170,200	30,600	976,550	2,026,650
Total Expenditures	115,100	332,020	530,020	183,900	55,020	1,154,210	2,370,270
Estimated Ending Balance	1,050,412	950,452	652,972	702,732	880,862	737,752	

Project No: IT5120 **Total Project Cost** \$343,620 **Pct. New Development:** 0.00%

Project Title: Equipment Replacement Fund

Funding Source:

Project Description:

This fund is for the scheduled replacement of City equipment. The Information Technology department has developed a five-year equipment replacement plan.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	31,420	96,420	13,700	24,420	177,660
Operating Impact Totals:			-	-	-	-	-	-

Project No: VR5200 **Total Project Cost** \$2,026,650 **Pct. New Development:** 0.00%

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	84,500	30,600	115,100	300,600	433,600	170,200	30,600	976,550
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan
Fiscal Years 2010-2019
Sewer Equipment Replacement

531 Sewer Equipment Replacement	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	352,780	386,660	398,890	411,400	458,530	309,660	
Revenues							
Equipment Replacement Charges	86,860	82,200	82,200	82,200	82,200	411,000	826,660
Interest	10,520	2,050	2,210	2,420	2,840	14,200	34,240
Technology Replacement Charges	-	29,510	29,510	29,510	29,510	147,550	265,590
Total Revenues	97,380	113,760	113,920	114,130	114,550	572,750	1,126,490
Total Resources	450,160	500,420	512,810	525,530	573,080	882,410	1,479,270
Expenditures							
IT5120-Equipment Replacement Fund	-	16,130	51,410	17,000	13,420	123,960	221,920
VR5200-Vehicle Replacement	63,500	85,400	50,000	50,000	250,000	404,200	903,100
Total Expenditures	63,500	101,530	101,410	67,000	263,420	528,160	1,125,020
Estimated Ending Balance	386,660	398,890	411,400	458,530	309,660	354,250	

Project No: IT5120 **Total Project Cost** \$221,920 **Pct. New Development:** 0.00%

Project Title: Equipment Replacement Fund

Funding Source:

Project Description:

This fund is for the scheduled replacement of City equipment. The Information Technology department has developed a five-year equipment replacement plan.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	16,130	51,410	17,000	13,420	123,960
Operating Impact Totals:			-	-	-	-	-	-

Project No: VR5200 **Total Project Cost** \$903,100 **Pct. New Development:** 0.00%

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	63,500	63,500	85,400	50,000	50,000	250,000	404,200
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan

Fiscal Years 2010-2019

Sanitation Equipment Replacement

532 Sanitation Equipment Replaceme	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	2,158,000	2,221,790	2,477,250	2,059,920	1,578,440	1,515,980	
Revenues							
Equipment Replacement Charges	549,980	415,840	415,840	415,840	415,840	2,079,200	4,292,540
Interest	13,810	13,950	14,760	13,120	12,630	63,150	131,420
Technology Replacement Charges	-	16,780	16,780	16,780	16,780	83,900	151,020
Total Revenues	563,790	446,570	447,380	445,740	445,250	2,226,250	4,574,980
Total Resources	2,721,790	2,668,360	2,924,630	2,505,660	2,023,690	3,742,230	6,732,980
Expenditures							
IT5120-Equipment Replacement Fund	-	7,710	7,710	17,420	7,710	57,970	98,520
VR5200-Vehicle Replacement	500,000	183,400	857,000	909,800	500,000	2,683,500	5,633,700
Total Expenditures	500,000	191,110	864,710	927,220	507,710	2,741,470	5,732,220
Estimated Ending Balance	2,221,790	2,477,250	2,059,920	1,578,440	1,515,980	1,000,760	

Project No: IT5120 **Total Project Cost** \$98,520 **Pct. New Development:** 0.00%

Project Title: Equipment Replacement Fund

Funding Source:

Project Description:

This fund is for the scheduled replacement of City equipment. The Information Technology department has developed a five-year equipment replacement plan.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	-	-	7,710	7,710	17,420	7,710	57,970
Operating Impact Totals:			-	-	-	-	-	-

Project No: VR5200 **Total Project Cost** \$5,633,700 **Pct. New Development:** 0.00%

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	-	500,000	500,000	183,400	857,000	909,800	500,000	2,683,500
Operating Impact Totals:			-	-	-	-	-	-

Capital Improvement Plan
Fiscal Years 2010-2019

Vehicle Replacement

601 Vehicle Replacement	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	4,795,115	4,234,185	5,688,195	5,446,885	5,023,355	5,152,255	
Revenues							
Equipment Replacement Charges	218,270	1,528,410	1,528,410	1,528,410	1,528,410	7,642,050	13,973,960
Interest	32,800	58,600	57,740	56,090	46,930	234,650	486,810
Total Revenues	251,070	1,587,010	1,586,150	1,584,500	1,575,340	7,876,700	14,460,770
Total Resources	5,046,185	5,821,195	7,274,345	7,031,385	6,598,695	13,028,955	19,255,885
Expenditures							
VR5200-Vehicle Replacement	812,000	133,000	1,827,460	2,008,030	1,446,440	9,668,550	15,895,480
Total Expenditures	812,000	133,000	1,827,460	2,008,030	1,446,440	9,668,550	15,895,480
Estimated Ending Balance	4,234,185	5,688,195	5,446,885	5,023,355	5,152,255	3,360,405	

Project No: VR5200 **Total Project Cost** \$15,895,480 **Pct. New Development:** 0.00%

Project Title: Vehicle Replacement

Funding Source:

Project Description:

This fund is for the scheduled replacement of City Vehicles and heavy equipment.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	562,000	250,000	812,000	133,000	1,827,460	2,008,030	1,446,440	9,668,550
Operating Impact Totals:			-	-	-	-	-	-

**Capital Improvement Plan
Fiscal Years 2010-2019
Technology Replacement Fund**

603 Technology Replacement Fund	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-19	Total
Beginning Balance	492,653	403,153	374,073	51,243	136,623	107,553	
Revenues							
Interest	6,500	6,500	6,500	6,500	6,500	32,500	65,000
Technology Replacement Charges	-	815,400	815,400	815,400	815,400	4,077,000	7,338,600
Total Revenues	6,500	821,900	821,900	821,900	821,900	4,109,500	7,403,600
Total Resources	499,153	1,225,053	1,195,973	873,143	958,523	4,217,053	7,896,253
Expenditures							
IT5120-Equipment Replacement Fund	96,000	850,980	1,144,730	736,520	850,970	4,200,000	7,879,200
Total Expenditures	96,000	850,980	1,144,730	736,520	850,970	4,200,000	7,879,200
Estimated Ending Balance	403,153	374,073	51,243	136,623	107,553	17,053	

Project No: IT5120 **Total Project Cost** \$7,879,200 **Pct. New Development:** 0.00%
Project Title: Equipment Replacement Fund

Funding Source:

Project Description:

This fund is for the scheduled replacement of City equipment. The Information Technology department has developed a five-year equipment replacement plan.

	Carryover	New	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 15-19
Capital Costs:	21,000	75,000	96,000	850,980	1,144,730	736,520	850,970	4,200,000
Operating Impact Totals:			-	-	-	-	-	-

Schedule of Projected Fund Balances

Fiscal Year 2009-2010

Fund	June 30, 2009 Estimated Fund Balance	2009-2010 Estimated Revenue	2009-2010 Estimated Expenditures	Transfers In	Transfers Out	June 30, 2010 Estimated Fund Balance
General Fund						
101 General Fund	23,619,116	44,278,930	45,681,140	-	11,769,770	10,447,136
Special Revenue						
201 Highway User Revenue Fund	2,928,093	4,429,010	4,455,530	-	400,000	2,501,573
202 Senior Nutrition	131,895	322,650	315,440	-	-	139,105
203 Community Action Program	37,025	136,060	129,900	-	-	43,185
205 Home Grant	141,434	679,990	782,690	-	-	38,734
209 Other Grants	2,606,757	7,500,000	9,814,400	25,000	-	317,357
215 Transit Fund	1,989,525	526,270	1,468,800	481,610	-	1,528,605
224 COPS Universal Hiring Fund	-	445,040	445,040	-	-	-
225 Voca Crime Victim Advocate	9,560	50,500	56,740	-	-	3,320
227 Court Payments	373,002	138,830	278,520	-	-	233,312
229 Regional Family Advocacy	16,700	536,850	780,870	243,430	-	16,110
230 0.5% Dedicated Sales Tax	2,653,990	5,704,570	7,500	-	6,741,950	1,609,110
235 Public Safety Dedicated Sales Tax	231,240	5,633,170	4,998,030	-	-	866,380
240 CDBG	-	664,460	364,460	-	300,000	-
246 Public Arts Fund	25,000	-	95,230	70,230	-	-
701 Volunteer Fireman's Pension	264,440	5,000	5,000	-	-	264,440
Total Special Revenue	11,408,661	26,772,400	23,998,150	820,270	7,441,950	7,561,231
Capital Projects						
304 Street Construction	20,558,959	4,712,090	23,657,420	1,600,000	-	3,213,629
308 Police Development	2,483,378	126,320	2,317,530	-	116,600	175,568
310 Parkland	10,073,084	1,408,990	20,201,120	9,000,000	-	280,954
311 Library Development	137,135	111,920	10,000	-	208,540	30,515
318 General Government Development	2,972,518	308,720	47,500	-	729,570	2,504,168
319 Fire Dept. Development	1,303,732	2,572,170	3,908,080	300,000	93,660	174,162
320 Improvement Districts	-	25,000,000	25,000,000	-	-	-
333 Transit Capital Projects	-	3,000,000	3,000,000	-	-	-
601 Vehicle Replacement	4,795,115	251,070	812,000	-	-	4,234,185
603 Technology Replacement Fund	492,653	6,500	96,000	-	-	403,153
Total Capital Projects	42,816,574	37,497,780	79,049,650	10,900,000	1,148,370	11,016,334

Schedule of Projected Fund Balances

Fiscal Year 2009-2010

Fund	June 30, 2009 Estimated Fund Balance	2009-2010 Estimated Revenue	2009-2010 Estimated Expenditures	Transfers In	Transfers Out	June 30, 2010 Estimated Fund Balance
Debt Service						
401 General Obligation Bonds	2,546,202	4,779,730	5,282,240	-	-	2,043,692
408 Hwy User's Bonds '85/91/98	417,620	4,430	415,690	400,000	-	406,360
410 Park Issue	1,246,301	453,090	1,418,420	970,670	-	1,251,641
417 Dysart Road M.D.C.	587,265	4,470	726,660	725,000	-	590,075
430 0.5% Dedicated Sales Tax	5,224,226	69,630	7,519,470	5,394,150	-	3,168,536
Total Debt Service	10,021,614	5,311,350	15,362,480	7,489,820	-	7,460,304
Enterprise						
501 Water Operations	17,069,959	12,355,100	12,373,440	-	170,880	16,880,739
503 Sewer Operations	10,944,621	7,573,980	7,685,590	-	86,860	10,746,151
513 Sewer Development	15,193,711	1,684,360	16,694,000	150,000	-	334,071
514 Water Development	14,340,148	1,655,120	14,481,840	1,000,000	-	2,513,428
520 Sanitation	612,085	4,341,830	3,946,760	-	549,980	457,175
524 Sanitation Development	18,076	93,450	39,600	-	-	71,926
530 Water Equipment Replacement	990,712	3,920	115,100	170,880	-	1,050,412
531 Sewer Equipment Replacement	352,780	10,520	63,500	86,860	-	386,660
532 Sanitation Equipment Replacement	2,158,000	13,810	500,000	549,980	-	2,221,790
Total Enterprise	61,680,092	27,732,090	55,899,830	1,957,720	807,720	34,662,352
Internal Service						
604 Printer - Copier Service Fund	473,013	187,280	182,000	-	-	478,293
605 Risk Management Fund	1,641,090	1,821,940	1,907,880	-	-	1,555,150
606 Fleet Services Fund	-	2,172,750	2,161,260	-	-	11,490
Total Internal Service	2,114,103	4,181,970	4,251,140	-	-	2,044,933
Total All Funds	151,660,160	145,774,520	224,242,390	21,167,810	21,167,810	73,192,290

Revenue Schedule

Fiscal Year 2009-2010

Source of Revenue	2006-07 Actuals	2007-08 Actuals	2008-09 Budget	2008-09 Estimates	2009-10 Projected
General Fund					
Taxes					
Current Year Real Prop. Tax	1,513,742	1,713,422	1,969,790	1,871,300	2,089,490
Prior Year Real Prop. Tax	33,776	59,295	34,390	39,027	29,250
Personal Property Tax	1,579	192	100	16	10
City Sales Tax	28,471,984	24,926,006	25,735,200	21,330,405	20,263,880
Salt River Proj. In-Lieu-Tax	15,860	18,420	18,410	11,335	11,340
Utility Franchise Tax	596,893	648,140	452,140	448,170	452,140
Cable Television Franchise Tax	385,140	353,765	258,260	271,260	258,260
Sales Tax Audit Assessments	330,782	618,200	580,000	211,313	211,310
Sales Tax Interest	7,490	18,170	5,490	9,177	9,170
Sales Tax Penalty	64,164	105,678	58,950	82,605	82,600
Total Taxes	31,421,410	28,461,289	29,112,730	24,274,608	23,407,450
Intergovernmental Revenues					
Maricopa County	153,422	54,909	102,500	96,752	-
City's Share of St. Sales Tax	6,592,077	6,374,091	6,210,120	5,415,093	5,168,710
State Urban Revenue Sharing	8,031,441	9,806,105	9,663,510	10,367,871	8,975,050
Other State Sources	-	-	-	28,615	70,440
Auto Lieu Tax	2,873,743	2,785,043	2,769,490	2,577,952	2,577,950
Federal Grants & Other Sources	-	2,099	-	-	-
Other Cities & Towns - IGAs	183,231	160,525	28,500	186,834	177,000
Other Governments	30,248	101,126	60,000	98,622	223,670
Total Intergovernmental Revenues	17,864,162	19,283,898	18,834,120	18,771,739	17,192,820
Licenses and Permits					
Occupational License Fees	189,205	203,270	206,440	185,089	189,200
Building Permits	2,241,137	1,191,302	914,400	477,469	514,870
Electrical Permits	61,080	54,200	61,500	33,701	33,710
Plumbing Permits	47,815	45,605	47,600	28,104	28,110
Liquor License Fees	27,300	25,044	40,250	40,993	40,990
Engineering Plan Review Fees	215,595	156,515	148,500	60,622	64,050
Occ. & Tax License App. Fees	29,487	27,590	25,210	20,858	20,860
Engineering Permit Fees	495,850	148,969	140,000	(9,683)	47,320
Mechanical Fees	75,334	68,340	72,950	31,248	34,370
Fire Permits	74,474	24,300	20,000	22,537	900
Fire Alarm Permits	-	-	-	-	10,500
Fire Sprinkler Permits	-	-	-	-	10,500
Certificate of Occupancy Fee	54,050	54,690	55,000	30,825	31,610
Total Licenses and Permits	3,511,327	1,999,825	1,731,850	921,763	1,026,990
Charges for Services					
Plan Check Fees	423,924	529,383	425,000	138,597	140,680
False Alarm Fee	-	15,960	5,600	117,684	120,760
Passport Revenue	25,967	153,452	137,000	88,536	64,740

Revenue Schedule

Fiscal Year 2009-2010

Source of Revenue	2006-07 Actuals	2007-08 Actuals	2008-09 Budget	2008-09 Estimates	2009-10 Projected
General Fund					
Charges for Services					
Fingerprinting Fees	12,380	10,580	12,000	7,679	7,680
Report Copy Fees	14,712	11,884	12,000	10,159	10,160
Jail Reimbursement Fees	-	10	100	-	-
Planning Application Fees	111,137	98,296	98,010	54,942	54,950
Library Fees	7,198	7,724	6,080	7,767	7,770
Fire Plan Review	-	-	-	-	133,690
Residential Plan Review	3,800	1,600	3,360	448	-
Plan Re-Check Revision Fee	2,110	5,750	8,200	4,094	4,250
Commercial Plan Review	183,200	111,450	79,200	127,905	-
Sports Programs	44,669	68,005	47,120	83,288	83,290
Special Events	69,645	72,931	89,550	80,307	80,310
Summer Programs	83,554	1,165	51,470	(30)	-
Leisure Activities	48,933	139,851	85,210	74,491	74,490
Facility Rentals	52,893	79,698	65,350	105,657	105,660
Senior Programs	1,093	555	1,800	-	-
Fire ALS Fees	-	-	-	-	100,000
Copy Reimbursements	952	1,179	3,250	254	250
Total Charges for Services	1,086,166	1,309,472	1,130,300	901,778	988,680
Fines, Forfeitures and Penalties					
Court Fines	1,225,915	1,357,326	1,222,830	710,221	710,220
Library Fines	6,497	6,683	5,420	6,081	6,080
Other Penalty Collections	2,939	8,692	7,050	3,135	3,130
Fill The Gap Payments	20	-	-	-	-
ZJCLF Filing Fees	1	2	-	-	-
ZSPLS--Suspended Plates	17,483	15,141	13,070	9,503	9,500
ZJCLF Local JCEF	63	-	-	-	-
Impound Fees	27,600	78,620	66,420	90,672	90,670
NSF Fees	-	550	-	375	380
Photo Red Light Fines	-	-	-	237,825	237,820
Photo Speed Fines	-	-	-	123,007	124,980
Process Service Fee	-	-	-	6,000	6,570
Total Fines, Forfeitures and Penalties	1,280,518	1,467,013	1,314,790	1,186,819	1,189,350
Sale of Assets					
Land Sales	184,938	-	-	-	-
Other Asset Sales	42,617	15,188	-	1,303	-
Total Sale of Assets	227,554	15,188	-	1,303	-
Miscellaneous Revenue					
Concession Percentage	3,771	4,646	-	-	-
Tipping Fees	279,358	210,117	234,560	147,539	147,540
Interest Earned	1,709,584	1,370,136	826,000	433,039	157,500

Revenue Schedule

Fiscal Year 2009-2010

Source of Revenue	2006-07 Actuals	2007-08 Actuals	2008-09 Budget	2008-09 Estimates	2009-10 Projected
General Fund					
Miscellaneous Revenue					
Private Donations / Contributions	3,668	14,430	73,000	13,515	94,490
Cash Over or (Short)	5,282	1,116	250	209	40
Private Donations - Library	4,926	4,874	6,000	3,308	3,310
Private Donations - Recreation	36,096	6,008	37,000	414	410
Workers' Comp Rec'd by Employees	5,585	4,219	1,900	25,500	25,500
Other Miscellaneous Revenue	85,484	195,037	15,000	44,935	44,850
Total Miscellaneous Revenue	2,133,754	1,810,583	1,193,710	668,459	473,640
Total General Fund	57,524,891	54,347,267	53,317,500	46,726,469	44,278,930
Special Revenue					
Highway User Revenue Fund	5,033,660	4,844,956	4,782,020	4,086,070	4,429,010
Senior Nutrition	157,561	260,300	174,960	189,453	322,650
Community Action Program	165,321	171,624	168,000	145,457	136,060
Home Grant	725,440	26,848	166,180	7,451	679,990
State R.I.C.O. W/ Attorney General	1,518	50	-	-	-
Federal R.I.C.O. With A.G.	128	72	-	6,359	-
Other Grants	432,394	379,609	5,000,000	3,376,484	7,500,000
Employee Assistance Fund	3,590	3,377	-	1,265	-
Library Projects	30,717	25,918	-	3,670	-
RPTA Circulation Route/LTAF	662,113	2,368,225	625,240	714,462	526,270
Co. R.I.C.O. w/Maricopa Atty	13,641	182,570	-	46,164	-
COPS Universal Hiring Fund	(637)	72,682	-	-	445,040
Voca Crime Victim Advocate	35,914	38,354	50,500	50,500	50,500
Court Payments	127,420	140,877	133,880	126,356	138,830
Regional Family Advocacy	-	396,273	532,910	424,145	536,850
0.5% Dedicated Sales Tax	7,176,440	6,450,521	6,221,430	5,796,405	5,704,570
Public Safety Dedicated Sales Tax	7,069,964	6,621,903	6,181,040	5,594,858	5,633,170
CDBG	50,751	661,645	637,800	514,897	664,460
Volunteer Fireman's Pension	11,672	10,122	7,000	5,608	5,000
Total Special Revenue	21,697,608	22,655,926	24,680,960	21,089,604	26,772,400

Revenue Schedule

Fiscal Year 2009-2010

Source of Revenue	2006-07 Actuals	2007-08 Actuals	2008-09 Budget	2008-09 Estimates	2009-10 Projected
Capital Projects					
304-Street Construction					
Maricopa County	-	-	350,000	-	-
Community Develop. Block Grant	-	-	300,000	-	-
Other State Sources	89,293	-	-	25,000	2,000,000
Federal Grants & Other Sources	-	-	353,500	-	802,900
Other Cities & Towns - IGAs	-	150,946	1,135,000	-	1,000,000
Other Governments	-	-	-	44,520	-
Development Fees	1,359,011	2,184,110	937,500	679,672	562,500
Developer Contributions	263,368	84,426	-	57,618	-
Traffic Signal Cost Sharing	-	203,887	400,000	560,000	240,000
Interest Earned	381,822	418,023	58,860	148,477	106,690
Reimbursement/Projs by City	1,452,854	-	-	-	-
Other Miscellaneous Revenue	-	-	-	-	-
Bond Proceeds	7,000,000	-	14,000,000	15,000,000	-
Total 304-Street Construction	10,546,348	3,041,392	17,534,860	16,515,287	4,712,090
308-Police Development					
Development Fees	269,972	551,417	172,000	176,083	103,200
Interest Earned	48,515	44,573	23,120	29,078	23,120
Total 308-Police Development	318,487	595,990	195,120	205,161	126,320
310-Parkland					
Other State Sources	-	-	1,450,000	-	-
Federal Grants & Other Sources	-	-	5,685,000	-	620,000
Parks Development Fee	785,073	1,906,738	1,250,500	787,846	750,300
Land Sales	-	-	600,000	-	-
Bond Proceeds	-	-	8,000,000	8,000,000	-
Interest Earned	133,716	65,267	15,170	34,376	38,690
Total 310-Parkland	918,789	1,972,005	17,000,670	8,822,222	1,408,990
311-Library Development					
Federal Grants & Other Sources	-	-	180,000	-	-
Development Fees	230,647	253,428	173,000	139,111	103,800
Bond Premium	11,374	-	-	-	-
Interest Earned	(6,995)	27,523	13,120	587	8,120
Bond Proceeds	5,250,000	-	-	-	-
Total 311-Library Development	5,485,026	280,951	366,120	139,698	111,920
312-Coldwater Park					
Interest Earned	153	87	-	-	-
Total 312-Coldwater Park	153	87	-	-	-

Revenue Schedule

Fiscal Year 2009-2010

Source of Revenue	2006-07 Actuals	2007-08 Actuals	2008-09 Budget	2008-09 Estimates	2009-10 Projected
Capital Projects					
313-MDC '99 EMD Building					
Interest Earned	460	182	-	-	-
Total 313-MDC '99 EMD Building	460	182	-	-	-
316-Dysart Redevelopment Project					
Interest Earned	(925)	(523)	-	-	-
Total 316-Dysart Redevelopment Project	(925)	(523)	-	-	-
317-Landscaping Landfill Remediation					
Landscaping Landfill Contributions	93,113	70,039	85,000	44,798	-
Interest Earned	27,016	21,087	20,000	5,839	-
Total 317-Landscaping Landfill Remediation	120,129	91,125	105,000	50,637	-
318-General Government Development					
Development Fees	900,767	949,357	464,500	371,978	278,700
Interest Earned	145,622	111,961	32,780	-	30,020
Total 318-General Government Development	1,046,389	1,061,318	497,280	371,978	308,720
319-Fire Dept. Development					
Other Cities & Towns - IGAs	-	-	1,125,000	-	2,250,000
Development Fees	773,201	990,426	498,000	405,392	298,800
Interest Earned	76,949	41,195	30,370	18,347	23,370
Total 319-Fire Dept. Development	850,150	1,031,621	1,653,370	423,739	2,572,170
320-Improvement Districts					
Bond Proceeds	-	-	40,000,000	-	25,000,000
Total 320-Improvement Districts	-	-	40,000,000	-	25,000,000
333-Transit Capital Projects					
Federal Grants & Other Sources	-	-	-	-	1,000,000
Bond Proceeds	-	-	-	-	2,000,000
Total 333-Transit Capital Projects	-	-	-	-	3,000,000
601-Vehicle Replacement					
Equipment Replacement Charges	1,259,150	1,580,800	1,608,200	1,608,200	218,270
Other Asset Sales	15,053	199,550	-	162,040	-
Interest Earned	144,885	138,628	32,800	63,050	32,800
Total 601-Vehicle Replacement	1,419,088	1,918,977	1,641,000	1,833,290	251,070
603-Technology Replacement Fund					
Technology Replacement Charges	492,380	753,710	815,400	829,720	-
Other Asset Sales	9,689	9,609	-	-	-
Interest Earned	9,519	9,433	6,500	9,446	6,500
Total 603-Technology Replacement Fund	511,588	772,752	821,900	839,166	6,500

Revenue Schedule

Fiscal Year 2009-2010

Source of Revenue	2006-07 Actuals	2007-08 Actuals	2008-09 Budget	2008-09 Estimates	2009-10 Projected
Capital Projects					
Total Capital Projects	21,215,682	10,765,878	79,815,320	29,201,178	37,497,780
Debt Service					
401-General Obligation Bonds					
Current Year Real Prop. Tax	2,837,035	4,042,216	5,164,270	4,740,682	4,764,450
Interest Earned	45,829	45,577	15,280	11,366	15,280
Total 401-General Obligation Bonds	2,882,864	4,087,794	5,179,550	4,752,048	4,779,730
408-Hwy User's Bonds '85/91/98					
Interest Earned	12,110	12,648	4,430	3,334	4,430
Total 408-Hwy User's Bonds '85/91/98	12,110	12,648	4,430	3,334	4,430
410-Park Issue					
Interest Earned	3,407	2,802	3,090	4	3,090
Private Donations / Contributions	578,124	414,583	188,540	213,542	450,000
Bond Proceeds	5,578	-	-	-	-
Total 410-Park Issue	587,109	417,386	191,630	213,546	453,090
417-Dysart Road M.D.C.					
Interest Earned	6,704	1,576	4,470	344	4,470
Total 417-Dysart Road M.D.C.	6,704	1,576	4,470	344	4,470
430-0.5% Dedicated Sales Tax					
Interest Earned	244,711	197,158	69,630	60,550	69,630
Total 430-0.5% Dedicated Sales Tax	244,711	197,158	69,630	60,550	69,630
Total Debt Service	3,733,498	4,716,561	5,449,710	5,029,822	5,311,350
Enterprise					
501-Water Operations					
Penalties-Utility Bills	(67)	(34)	-	(360)	-
Water Sales	10,689,063	11,230,152	11,410,690	11,663,976	11,663,960
Water Meter Installation	443,495	155,875	164,310	58,845	107,720
Turn-on Fees	175,359	284,239	150,000	246,720	-
Copy Reimbursements	-	80	960	-	-
NSF Fees	-	3,375	-	6,952	9,790
Other Asset Sales	6,100	-	-	-	-
Interest Earned	787,344	663,170	704,670	31,082	569,630
Reimbursement/Projs by City	-	1,450	-	-	-
Cash Over or (Short)	15,012	(139)	-	(86)	-
Other Miscellaneous Revenue	6,675	21,686	4,000	19,882	4,000
Total 501-Water Operations	12,122,982	12,359,854	12,434,630	12,027,011	12,355,100

Revenue Schedule

Fiscal Year 2009-2010

Source of Revenue	2006-07 Actuals	2007-08 Actuals	2008-09 Budget	2008-09 Estimates	2009-10 Projected
Enterprise					
503-Sewer Operations					
Penalties-Utility Bills	-	(25)	-	-	-
Sewer Taps	265,200	286,293	400,390	151,200	157,210
Sewer Fees	7,181,047	7,449,333	7,386,720	6,864,686	7,118,810
Interest Earned	470,857	394,342	405,010	193,077	297,960
Reimbursement/Projs by City	-	-	-	3,021	-
Other Miscellaneous Revenue	506	-	-	-	-
Total 503-Sewer Operations	7,917,611	8,129,943	8,192,120	7,211,984	7,573,980
513-Sewer Development					
Federal Grants & Other Sources	-	-	1,400,000	-	-
E.P.A. Grant	258,611	211,014	-	20,117	-
Sewer Development Fee	3,357,488	2,011,218	2,746,500	726,660	1,647,900
Interest Earned	1,221,361	965,742	96,460	447,650	36,460
Bond Proceeds	9,323,583	-	7,500,000	-	-
Total 513-Sewer Development	14,161,043	3,187,974	11,742,960	1,194,427	1,684,360
514-Water Development					
E.P.A. Grant	-	-	-	3,043,908	-
Water Development Fee	3,850,112	2,303,936	2,625,500	745,100	1,575,300
Interest Earned	911,781	524,694	89,820	209,482	79,820
Other Miscellaneous Revenue	18,496	-	-	-	-
Bond Proceeds	-	-	-	13,812,235	-
Total 514-Water Development	4,780,388	2,828,630	2,715,320	17,810,725	1,655,120
520-Sanitation					
Glendale IGA Recycling	32,510	121,440	120,000	102,244	-
Commercial Sanitation Hauler Permits	-	17,051	51,150	18,352	13,050
Penalties-Utility Bills	-	(14)	-	-	-
Refuse Collection	3,925,823	4,346,895	4,236,530	4,189,127	4,307,740
Other Asset Sales	51,324	-	-	-	-
Interest Earned	26,582	20,173	18,560	10,567	-
Other Miscellaneous Revenue	10,995	10,804	1,000	269	21,040
Total 520-Sanitation	4,047,233	4,516,347	4,427,240	4,320,559	4,341,830
524-Sanitation Development					
Sanitation Development Fee	214,773	19,445	152,000	15,080	91,200
Interest Earned	17,664	7,003	2,250	510	2,250
Total 524-Sanitation Development	232,437	26,448	154,250	15,590	93,450

Revenue Schedule

Fiscal Year 2009-2010

Source of Revenue	2006-07 Actuals	2007-08 Actuals	2008-09 Budget	2008-09 Estimates	2009-10 Projected
Enterprise					
530-Water Equipment Replacement					
Technology Replacement Charges	18,690	-	48,150	-	-
Equipment Replacement Charges	148,730	-	-	-	-
Other Asset Sales	-	886	-	6,157	-
Interest Earned	25,606	26,099	3,920	13,817	3,920
Total 530-Water Equipment Replacement	193,026	26,985	52,070	19,974	3,920
531-Sewer Equipment Replacement					
Technology Replacement Charges	12,510	-	-	-	-
Equipment Replacement Charges	59,650	-	-	-	-
Other Asset Sales	-	1,404	-	-	-
Interest Earned	5,574	5,399	10,520	3,010	10,520
Total 531-Sewer Equipment Replacement	77,734	6,803	10,520	3,010	10,520
532-Sanitation Equipment Replacement					
Technology Replacement Charges	10,210	-	-	-	-
Equipment Replacement Charges	520,910	-	-	-	-
Other Asset Sales	6,799	49,152	-	-	-
Interest Earned	69,736	62,128	13,810	25,882	13,810
Total 532-Sanitation Equipment Replacement	607,656	111,281	13,810	25,882	13,810
Total Enterprise	44,140,110	31,194,264	39,742,920	42,629,162	27,732,090
Internal Service					
604-Printer - Copier Service Fund					
Internal Printing/Copying Fees	162,905	308,335	212,040	244,795	181,080
Interest Earned	6,775	8,324	-	6,028	6,200
Total 604-Printer - Copier Service Fund	169,680	316,659	212,040	250,823	187,280
605-Risk Management Fund					
Risk Management Charges	1,469,750	1,779,340	1,800,410	1,800,410	1,779,340
Interest Earned	42,828	50,501	42,670	29,807	42,600
Other Miscellaneous Revenue	3,553	3,634	-	-	-
Total 605-Risk Management Fund	1,516,131	1,833,475	1,843,080	1,830,217	1,821,940
606-Fleet Services Fund					
Fleet Management Charges	1,840,138	1,896,516	2,284,820	1,943,106	2,170,170
Interest Earned	(10,695)	(21,059)	-	(11,090)	1,200
Other Miscellaneous Revenue	1,140	677	-	2,202	1,380
Total 606-Fleet Services Fund	1,830,583	1,876,134	2,284,820	1,934,218	2,172,750
Total Internal Service	3,516,395	4,026,268	4,339,940	4,015,258	4,181,970
Grand Total	151,828,183	127,706,163	207,346,350	148,691,493	145,774,520

Expenditure Schedule

Fiscal Year 2009-2010

Fund/Department	2006-07 Actuals	2007-08 Actuals	2008-09 Budget	2008-09 Estimates	2009-10 Budget
General Fund					
City Council	116,835	121,448	147,240	106,473	166,000
City Administration	907,425	1,279,421	1,267,590	1,220,101	1,198,620
Information Technology	1,386,004	2,077,091	1,378,610	2,491,733	1,839,820
Community Relations	628,465	585,796	526,710	490,410	544,030
Field Operations	(22,223)	28,278	83,810	77,028	66,320
Non-Departmental	9,183,941	8,130,581	11,734,720	11,554,674	6,944,360
Development Services	2,421,654	2,654,376	2,943,790	2,714,743	2,852,520
Long Range Planning	-	435,948	10,450	54,374	-
Finance & Budget	1,075,184	1,087,601	1,381,680	1,210,568	1,121,810
Human Resources	925,296	981,951	875,600	824,314	922,800
Engineering	1,523,076	1,076,694	1,292,750	1,170,891	1,019,250
City Clerk	350,387	499,418	282,900	245,426	308,640
Police	10,308,504	12,518,544	14,054,450	13,819,148	13,391,910
City Court	702,472	814,953	870,860	811,976	917,830
Fire	4,861,854	5,861,917	5,548,820	5,625,657	5,283,940
Economic Development	511,632	1,104,395	1,891,310	569,616	988,460
Parks, Recreation & Libraries	4,470,485	5,219,477	6,711,570	6,137,192	6,474,540
Neighborhood & Family Services	1,038,479	1,220,758	1,542,470	1,508,997	1,640,290
Total General Fund	40,389,470	45,698,647	52,545,330	50,633,321	45,681,140
Special Revenue					
Highway User Revenue Fund	3,222,454	3,799,867	4,773,220	3,767,440	4,455,530
Senior Nutrition	276,548	281,209	309,110	466,376	315,440
Community Action Program	208,149	234,690	178,240	174,626	129,900
Home Grant	1,760	268,314	1,079,030	479,537	782,690
Other Grants	432,715	542,043	5,025,000	1,170,098	9,814,400
Library Projects	24,070	28,791	-	1,213	-
Transit Fund	601,787	2,695,591	1,235,810	1,186,530	1,468,800
Co. R.I.C.O. w/Maricopa Atty	13,165	162,470	-	66,712	-
COPS Universal Hiring Fund	163,185	-	-	-	445,040
Voca Crime Victim Advocate	44,904	52,829	56,470	56,890	56,740
Court Payments	37,613	67,152	181,220	81,517	278,520
Regional Family Advocacy	-	596,556	826,380	824,376	780,870
0.5% Dedicated Sales Tax	4,000	4,000	-	4,200	7,500
Public Safety Dedicated Sales Tax	6,091,119	8,128,600	6,712,250	6,254,258	4,998,030
CDBG	62,505	305,128	300,990	162,097	364,460
Public Arts Fund	-	-	-	-	95,230
Volunteer Fireman's Pension 125 Plan	4,800 2,676	4,838 -	5,200 -	4,622 -	5,000 -
Total Special Revenue	11,191,450	17,172,078	20,682,920	14,700,492	23,998,150
Capital Projects					
Street Construction	8,543,278	4,210,846	25,903,990	9,508,878	23,657,420
Police Development	1,795,665	258,398	1,548,060	270,530	2,317,530
Parkland	4,853,622	813,499	15,616,000	1,443,789	20,201,120
Library Development	5,367,861	4,305,756	3,150,000	1,278,823	10,000

Expenditure Schedule

Fiscal Year 2009-2010

Fund/Department	2006-07 Actuals	2007-08 Actuals	2008-09 Budget	2008-09 Estimates	2009-10 Budget
Capital Projects					
General Government Development	-	-	80,000	32,500	47,500
Fire Dept. Development	626,033	1,325,595	2,627,290	792,382	3,908,080
Improvement Districts	-	-	40,000,000	-	25,000,000
Transit Capital Projects	-	-	-	-	3,000,000
Vehicle Replacement	956,869	462,364	2,498,750	1,936,750	812,000
Technology Replacement Fund	650,456	441,114	770,400	715,400	96,000
Total Capital Projects	22,793,784	11,817,572	92,194,490	15,979,052	79,049,650
Debt Service					
General Obligation Bonds	2,189,139	2,836,235	3,413,630	3,413,630	5,282,240
Hwy User's Bonds '85/91/98	539,592	258,792	409,840	404,840	415,690
Park Issue	1,307,020	1,342,620	1,378,420	1,378,420	1,418,420
Dysart Road M.D.C.	742,074	718,275	726,000	726,000	726,660
0.5% Dedicated Sales Tax	3,464,569	4,101,368	7,653,480	7,653,480	7,519,470
Total Debt Service	8,242,394	9,257,290	13,581,370	13,576,370	15,362,480
Enterprise					
Water Operations	12,940,316	14,830,263	12,350,750	10,385,787	12,373,440
Sewer Operations	8,552,407	9,885,285	8,390,580	7,253,308	7,685,590
Sewer Development	898,626	687	44,140,000	24,619,700	16,694,000
Water Development	868,013	7,734	29,860,580	16,360,396	14,481,840
Sanitation	4,508,308	4,263,873	4,091,650	3,675,411	3,946,760
Sanitation Development	146,480	86,947	320,720	49,126	39,600
Water Equipment Replacement	-	-	154,300	69,800	115,100
Sewer Equipment Replacement	-	-	82,000	82,000	63,500
Sanitation Equipment Replacement	-	-	747,800	747,800	500,000
Total Enterprise	27,914,150	29,074,789	100,138,380	63,243,328	55,899,830
Internal Service					
Printer - Copier Service Fund	218,938	162,661	182,000	182,000	182,000
Risk Management Fund	1,408,754	1,275,247	1,928,780	1,476,109	1,907,880
Fleet Services Fund	2,093,375	2,078,818	2,405,870	2,159,152	2,161,260
Total Internal Service	3,721,067	3,516,726	4,516,650	3,817,261	4,251,140
General Fixed Asset					
Gen. Fixed Assets Acct. Grp.	11,610,728	-	-	-	-
Total General Fixed Asset	11,610,728	-	-	-	-
Grand Total	125,863,043	116,537,102	283,659,140	161,949,824	224,242,390

Schedule of Interfund Transfers

Fiscal Year 2009-2010

Transfer To:		Transfer From:											
		General Fund 101	Highway Users 201	Capital Proj Tax 230	CDBG 240	Police Develop. 308	Library Develop. 311	General Govt. Dev. 318	Fire Develop. 319	Water Fund 501	Wastewater Fund 503	Sanitation Fund 520	Total
209	Other Grants	25,000											25,000
215	Transit Fund	481,610											481,610
229	Regional Family	243,430											243,430
246	Public Arts Fund	70,230											70,230
304	Street Construction	800,000		500,000	300,000								1,600,000
310	Parkland	9,000,000											9,000,000
319	Fire Dept. Development	300,000											300,000
408	Hwy User's Bonds		400,000										400,000
410	Park Issue	124,500				116,600		729,570					970,670
417	Dysart Road M.D.C.	725,000											725,000
430	0.5% Dedicated			5,091,950			208,540		93,660				5,394,150
513	Sewer Development			150,000									150,000
514	Water Development			1,000,000									1,000,000
530	Water Equipment								170,880				170,880
531	Sewer Equipment									86,860			86,860
532	Sanitation Equipment										549,980		549,980
Total		11,769,770	400,000	6,741,950	300,000	116,600	208,540	729,570	93,660	170,880	86,860	549,980	21,167,810

Summary of Tax Levy and Tax Rate Information

Fiscal Year 2009-2010

	<u>2008-09</u> <u>Fiscal Year</u>	<u>2009-10</u> <u>Fiscal Year</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A).	\$ <u>1,969,790</u>	\$ <u>2,089,490</u>
2. Amount received from primary property taxation in the 2004-05 fiscal year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18).	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>1,969,790</u>	\$ <u>2,089,490</u>
B. Secondary property taxes	<u>5,164,270</u>	<u>4,764,450</u>
C. Total property tax levy amounts	\$ <u>7,134,060</u>	\$ <u>6,853,940</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) 2008-09 year's levy	\$ <u>1,871,300</u>	
(2) Prior years' levies	<u>0</u>	
(3) Total primary property taxes	\$ <u>1,871,300</u>	
B. Secondary property taxes		
(1) 2008-09 year's levy	\$ <u>4,740,682</u>	
(2) Prior years' levies	<u>_____</u>	
(3) Total secondary property taxes	\$ <u>4,740,682</u>	
C. Total property taxes collected	\$ <u>6,611,982</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.3724</u>	<u>0.3634</u>
(2) Secondary property tax rate	<u>0.7334</u>	<u>0.7424</u>
(3) Total city/town tax rate	<u>1.1058</u>	<u>1.1058</u>
Special assessment district tax rates		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
101 General Fund				
<u>City Administration</u>				
City Administration				
City Manager	1.00	1.00	1.00	1.00
Assistant City Manager	2.00	2.00	2.00	2.00
Grants Administrator	1.00	-	-	-
Senior Executive Assistant	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Total City Administration	6.00	5.00	5.00	5.00
Grants Administration				
Grants Administrator	-	1.00	1.00	1.00
Total Grants Administration	-	1.00	1.00	1.00
Total City Administration	6.00	6.00	6.00	6.00
<u>Information Technology</u>				
IT Systems Administrator	-	-	1.00	1.20
Information Technology Director	1.00	1.00	1.00	1.00
IT Administrator Unix/Windows	1.00	1.00	1.00	1.00
Systems Support Administrator	1.00	1.00	-	-
IT Application Developer	1.00	2.00	1.00	1.00
IT Desktop Technician I	-	1.00	1.00	1.00
Information Technology Technician	2.00	1.00	-	-
IT Support Specialist	1.00	1.00	-	-
Senior Network Engineer	1.00	-	-	-
IT Desktop Technician II	-	-	2.00	1.00
Help Desk Technician II	1.00	1.00	-	-
IT Help Desk Supervisor	-	1.00	1.00	-
Web Application Developer	1.00	-	-	-
IT Systems Analyst	-	1.00	1.00	1.00
Network Engineer	-	1.00	1.00	1.00
Systems Administrator	-	1.00	-	-
IT Assistant Director	-	-	1.00	1.00
IT Applications Manager	-	-	-	1.00
Total Information Technology	10.00	13.00	11.00	10.20
<u>Community Relations</u>				
Public Information Office				
Community Relations Director	1.00	1.00	1.00	1.00
Public Information Officer	1.00	1.00	1.00	1.00
Community Relations Specialist	1.00	1.00	-	-
Administrative Secretary	-	-	1.00	1.00
Senior Administrative Clerk	1.00	1.00	-	-
Assistant to the Mayor and Council	1.00	1.00	1.00	1.00
Total Public Information Office	5.00	5.00	4.00	4.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
101 General Fund				
<u>Community Relations</u>				
Intergovernmental Affairs				
Intergovernmental Affairs Manager	1.00	1.00	1.00	1.00
Total Intergovernmental Affairs	1.00	1.00	1.00	1.00
Total Community Relations	6.00	6.00	5.00	5.00
<u>Field Operations</u>				
Field Operations Administration				
Field Operations Director	1.00	1.00	1.00	1.00
Fleet Services Coordinator	-	1.00	1.00	1.00
Field Operations Assistant Director	1.00	1.00	1.00	1.00
Administrative Secretary	2.00	2.00	1.00	1.00
Total Field Operations Administration	4.00	5.00	4.00	4.00
Total Field Operations	4.00	5.00	4.00	4.00
<u>Development Services</u>				
Planning				
Planning Manager	1.00	1.00	1.00	1.00
Planner II	3.00	3.00	2.00	2.00
Planner I	2.00	1.00	2.00	1.00
Senior Planner	1.00	1.00	1.00	1.00
Zoning Specialist	1.00	1.00	1.00	1.00
Development Services Technician	-	-	1.00	-
Development Services Representative	-	-	-	1.00
Administrative Clerk	1.00	-	-	-
Senior Administrative Clerk	-	1.00	1.00	-
Total Planning	9.00	8.00	9.00	7.00
Building Services				
Chief Building Official	1.00	1.00	1.00	1.00
Building Inspector	6.00	6.00	4.00	3.00
Review Specialist	1.00	-	-	-
Senior Plans Examiner	-	1.00	1.00	1.00
Plans Examiner	1.00	1.00	1.00	1.00
Fire Inspector II	-	-	-	1.00
Administrative Secretary	1.00	-	-	-
Permits Technician	1.00	-	-	-
Total Building Services	11.00	9.00	7.00	7.00
Development Services Center				
Development Services Supervisor	-	1.00	1.00	1.00
Planning Technician	-	1.00	-	-
Development Services Technician	-	1.00	1.00	2.00
Development Services Representative	-	1.00	2.00	1.00
Permits Technician	-	1.00	-	-
Total Development Services Center	-	5.00	4.00	4.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
101 General Fund				
<u>Development Services</u>				
Engineering Plan Review				
Engineering Plan Review Manager	-	1.00	1.00	1.00
Engineering Technician II	-	1.00	1.00	1.00
Plans Review Engineer	-	1.00	1.00	1.00
Landscape Architect	-	1.00	-	-
Total Engineering Plan Review	-	4.00	3.00	3.00
Development Svcs Administration				
Development Services Director	-	1.00	1.00	1.00
Planning & Building Services Director	1.00	-	-	-
Administrative Secretary	1.00	1.00	1.00	1.00
Total Development Svcs Administration	2.00	2.00	2.00	2.00
Total Development Services	22.00	28.00	25.00	23.00
<u>Long Range Planning</u>				
Long Range Planning Director	-	1.00	-	-
Total Long Range Planning	-	1.00	-	-
<u>Finance & Budget</u>				
Financial Services				
Finance & Budget Director	1.00	1.00	1.00	1.00
Accounting Manager	1.00	1.00	1.00	1.00
Accountant	2.00	2.00	3.00	2.00
Senior Account Clerk	4.50	6.50	5.50	5.50
Privilege Tax Auditor	1.00	1.00	2.00	1.00
Controller	1.00	1.00	1.00	1.00
Revenue Collector	1.00	1.00	1.00	1.00
Rental Property Coordinator	1.00	-	-	-
Administrative Secretary	1.00	1.00	1.00	1.00
Total Financial Services	13.50	14.50	15.50	13.50
Water Billing				
Customer Service Supervisor	1.00	1.00	1.00	1.00
Senior Account Clerk	4.00	6.00	7.00	7.00
Account Clerk	4.00	1.00	-	-
Lead Utility Billing Clerk	1.00	-	-	-
Customer Service Manager	-	1.00	1.00	1.00
Utility Customer Service Worker	1.00	1.00	1.00	1.00
Total Water Billing	11.00	10.00	10.00	10.00
Budget and Research				
Finance & Budget Assistant Director	-	-	1.00	1.00
Procurement Officer	1.00	1.00	1.00	1.00
Budget Manager	1.00	1.00	-	-
Budget Analyst	2.00	2.00	2.00	2.00
Buyer	1.00	1.00	-	-

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
101 General Fund				
<u>Finance & Budget</u>				
Budget and Research				
Total Budget and Research	5.00	5.00	4.00	4.00
Total Finance & Budget	29.50	29.50	29.50	27.50
<u>Human Resources</u>				
Human Resources Director	1.00	1.00	1.00	1.00
Human Resources Analyst	2.00	2.00	1.00	1.00
Human Resources Technician	3.00	3.00	2.00	2.00
HR Assistant Director	1.00	1.00	1.00	1.00
Benefits Manager	1.00	1.00	-	-
Benefits Administrator	-	-	1.00	1.00
Senior HR Analyst	-	-	1.00	1.00
Total Human Resources	8.00	8.00	7.00	7.00
Organizational Training & Development				
Employee Development Coordinator	1.00	1.00	-	-
Total Organizational Training & Development	1.00	1.00	-	-
<u>Engineering</u>				
Management Assistant	1.00	1.00	1.00	1.00
Assistant City Engineer - DPP	1.00	-	-	-
City Engineer	1.00	1.00	1.00	1.00
Engineering Project Manager	4.00	3.00	2.00	2.00
Engineering Inspector	4.00	4.00	4.00	3.00
Construction Project Manager	1.00	1.00	1.00	1.00
Engineering Technician I	1.00	-	-	-
Engineering Technician II	2.00	-	-	-
Senior Engineering Project Manager	-	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00
Total Engineering	16.00	12.00	11.00	10.00
Traffic Engineering				
Traffic Engineer	1.00	1.00	1.00	-
Total Traffic Engineering	1.00	1.00	1.00	-
<u>City Clerk</u>				
City Clerk	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	-	-
Records Management Clerk	1.00	1.00	1.00	1.00
Senior Administrative Clerk	2.00	3.00	3.00	2.00
City Clerk Assistant II	-	-	-	1.00
Total City Clerk	5.00	6.00	5.00	5.00
<u>Police</u>				
Police Administration				
Police Chief	1.00	1.00	1.00	1.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
101 General Fund				
<i>Police</i>				
Police Administration				
Assistant Police Chief	1.00	1.00	1.00	1.00
Policy & Procedure Analyst	1.00	-	-	-
Police Crime Analyst	1.00	1.00	1.00	1.00
Internal Affairs Investigator	-	-	-	1.00
Background Investigator	1.00	-	-	-
Overfill FTE	-	5.00	-	-
Administrative Assistant to the Police Chief	1.00	1.00	1.00	1.00
Senior Management Assistant	1.00	1.00	1.00	1.00
Total Police Administration	7.00	10.00	5.00	6.00
Police-Community Services				
Education Specialist	1.00	1.00	-	-
Victim Crime Advocate	1.00	-	-	-
Community Service Supervisor	1.00	1.00	1.00	1.00
Senior Administrative Clerk	-	1.00	1.00	1.00
Total Police-Community Services	3.00	3.00	2.00	2.00
Police-Patrol Support				
Police Sergeant	1.00	1.00	1.00	1.00
Animal Control Officer	1.50	1.50	1.50	2.00
Park Ranger	3.00	3.00	3.00	2.00
Total Police-Patrol Support	5.50	5.50	5.50	5.00
Professional Standards Bureau				
Police Sergeant	1.00	-	-	-
Policy & Procedure Analyst	-	1.00	-	-
Professional Standard Bureau Supervisor	-	-	1.00	1.00
Background Investigator	-	1.00	1.00	1.00
Senior Administrative Clerk	1.00	1.00	1.00	1.00
Total Professional Standards Bureau	2.00	3.00	3.00	3.00
Police-Communications				
Public Safety Dispatcher	13.00	13.00	12.00	14.00
Communications Manager	1.00	1.00	1.00	-
Communications Supervisor	2.00	3.00	3.00	3.00
CAD-RMS Applications Administrator	-	-	1.00	1.00
Police Systems Administrator	-	1.00	-	-
Total Police-Communications	16.00	18.00	17.00	18.00
Police-Records				
Police Records Clerk	3.00	3.00	2.00	3.00
Police Records Supervisor	-	-	-	1.00
Total Police-Records	3.00	3.00	2.00	4.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
101 General Fund				
<i>Police</i>				
Police-Traffic				
Police Traffic Program Coordinator	-	-	1.00	2.00
Total Police-Traffic	-	-	1.00	2.00
Police--Detention Services				
Detention Officer	3.00	3.00	3.00	3.00
Detention Supervisor	3.00	3.00	2.00	2.00
Total Police--Detention Services	6.00	6.00	5.00	5.00
Police--Patrol				
Police Lieutenant	1.00	2.00	2.00	3.00
Police Sergeant	6.00	7.00	11.00	10.00
Police Officer	35.00	39.00	46.00	46.00
Police Corporal	2.00	1.00	-	-
Volunteer Coordinator	-	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00
Total Police--Patrol	45.00	51.00	61.00	61.00
Police--Investigations				
Police Lieutenant	1.00	1.00	1.00	1.00
Police Sergeant	3.00	4.00	3.00	4.00
Police Officer	12.00	9.00	11.00	11.00
Identification Technician	1.00	1.00	1.00	1.00
Property & Evidence Custodian	1.00	2.00	2.00	2.00
Investigations Support Officer	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00
Total Police--Investigations	20.00	19.00	20.00	21.00
Tolleson Animal Control				
Animal Control Officer	0.50	0.50	0.50	-
Total Tolleson Animal Control	0.50	0.50	0.50	-
Avondale School Resource				
Police Officer	-	1.00	1.00	1.00
Total Avondale School Resource	-	1.00	1.00	1.00
Littleton School Resource				
Police Officer	2.00	2.00	-	-
Total Littleton School Resource	2.00	2.00	-	-
Police--Agua Fria School Resource				
Police Officer	1.00	1.00	1.00	1.00
Total Police--Agua Fria School Resource	1.00	1.00	1.00	1.00
Tolleson Union School Resource				
Police Officer	2.00	2.00	2.00	2.00
Total Tolleson Union School Resource	2.00	2.00	2.00	2.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
101 General Fund				
<u>Police</u>				
Police--GITEM				
Police Officer	-	-	-	1.00
Total Police--GITEM	-	-	-	1.00
Total Police	113.00	125.00	126.00	132.00
<u>City Court</u>				
Court				
Municipal Judge	1.00	1.00	1.00	1.00
Court Clerk II	2.00	3.00	2.00	2.00
Court Clerk III	3.00	3.00	3.00	3.00
Court Supervisor	1.00	1.00	1.00	1.00
Court Clerk I	0.50	0.50	2.00	3.00
Total Court	7.50	8.50	9.00	10.00
Court Security				
Court Security Officer	-	1.00	1.00	0.20
Total Court Security	-	1.00	1.00	0.20
Total City Court	7.50	9.50	10.00	10.20
<u>Fire</u>				
Fire--Community Services				
Public Education Specialist	1.00	1.00	1.00	1.00
Fire Marshall	-	-	-	1.00
Emergency Management Coordinator	1.00	1.00	1.00	1.00
Assistant Fire Marshall	-	1.00	1.00	-
Fire Inspector II	-	3.00	2.00	1.00
Fire Inspector I	2.00	-	-	1.00
Fire Plans Examiner	1.00	1.00	1.00	-
Total Fire--Community Services	5.00	7.00	6.00	5.00
Fire--Administration				
Fire Chief	1.00	1.00	1.00	1.00
Fire Captain	1.00	-	-	-
Administrative Secretary	1.00	1.00	1.00	1.00
Total Fire--Administration	3.00	2.00	2.00	2.00
Fire--Professional Development				
Fire Division Chief/Training Officer	-	-	-	1.00
Total Fire--Professional Development	-	-	-	1.00
Fire--Intervention Services				
Fire Captain	5.00	9.00	9.00	9.00
Fire Engineer	8.00	9.00	8.00	8.00
Firefighter	15.00	14.00	14.00	14.00
Division Chief	2.00	1.00	1.00	-
Battalion Chief	-	1.00	1.00	2.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
101 General Fund				
<i>Fire</i>				
Fire--Intervention Services				
Administrative Secretary	-	1.00	-	-
Total Fire--Intervention Services	30.00	35.00	33.00	33.00
Total Fire	38.00	44.00	41.00	41.00
<i>Economic Development</i>				
Economic Development Director	1.00	1.00	1.00	-
Research and Marketing Analyst	1.00	-	-	-
Economic Development Analyst	1.00	1.00	1.00	1.00
Revitalization Project Manager	-	1.00	1.00	-
Total Economic Development	3.00	3.00	3.00	1.00
<i>Parks, Recreation & Libraries</i>				
Grounds Maintenance				
Customer Service Assistant	4.00	5.00	-	-
Maintenance Worker	3.00	3.00	-	-
Senior Maintenance Worker	6.00	6.00	6.00	-
Parks Supervisor	-	1.00	1.00	-
Total Grounds Maintenance	13.00	15.00	7.00	-
Building Maintenance				
Facilities Manager	1.00	1.00	1.00	1.00
Facility/Grounds Maintenance Superintendent	1.00	1.00	-	-
Craftsperson	1.00	1.00	1.00	1.00
Building Maintenance Worker	-	1.00	1.00	1.00
Facilities Work Coordinator	-	-	1.00	1.00
Custodian	5.00	3.00	3.00	3.00
Total Building Maintenance	8.00	7.00	7.00	7.00
Congregate Meals				
Senior Administrative Clerk	-	-	0.10	0.10
Total Congregate Meals	-	-	0.10	0.10
Home Delivered Meals				
Kitchen Assistant	0.50	0.50	0.50	0.50
Senior Administrative Clerk	-	-	0.80	0.80
Total Home Delivered Meals	0.50	0.50	1.30	1.30
MCSO				
Senior Administrative Clerk	-	-	0.10	0.10
Total MCSO	-	-	0.10	0.10
PRL Administration				
Parks, Recreation & Libraries Director	1.00	1.00	1.00	1.00
Parks, Recreation & Libraries Assistant Director	1.00	1.00	1.00	1.00
Customer Service Assistant	-	-	5.00	5.00
Administrative Secretary	1.00	1.00	1.00	1.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
101 General Fund				
<u>Parks, Recreation & Libraries</u>				
PRL Administration				
Senior Administrative Clerk	1.00	1.00	-	-
Total PRL Administration	4.00	4.00	8.00	8.00
Library - Sam Garcia				
Librarian	1.00	1.00	1.00	1.00
Library Supervisor	1.00	-	-	-
Associate Librarian	1.00	-	-	-
Library Attendant	2.50	-	-	-
Library Administrative Services Coordinator	-	1.00	1.00	1.00
Library Assistant	-	3.50	4.00	4.00
Library Manager	1.00	1.00	1.00	1.00
Library Page	-	-	-	0.50
Library Monitor	-	-	-	0.50
Total Library - Sam Garcia	6.50	6.50	7.00	8.00
Library - Civic Center				
Librarian	3.00	3.00	3.00	3.00
Library Customer Service Supervisor	1.00	-	-	-
Library Supervisor	-	1.00	1.00	1.00
Library Manager	-	-	-	1.00
Associate Librarian	2.00	2.00	2.00	-
Library Assistant	3.00	3.00	2.50	4.00
Library IT Support Specialist	1.00	1.00	1.00	-
IT Desktop Technician II	-	-	-	1.00
Library Monitor	-	-	-	0.50
Library Page	2.50	2.50	2.50	1.50
Total Library - Civic Center	12.50	12.50	12.00	12.00
Recreation				
Recreation Coordinator	4.00	4.00	4.00	3.00
Total Recreation	4.00	4.00	4.00	3.00
Total Parks, Recreation & Libraries	48.50	49.50	46.50	39.50
<u>Neighborhood & Family Services</u>				
Neighborhood and Family Services				
Revitalization Project Manager	-	-	-	1.00
Neighborhood & Family Services Director	1.00	1.00	1.00	1.00
Youth Development Coordinator	1.00	1.00	1.00	1.00
Administrative Secretary	-	-	1.00	1.00
Total Neighborhood and Family Services	2.00	2.00	3.00	4.00
Social Services				
Social Services Manager	-	1.00	1.00	1.00
Social Services Supervisor	1.00	-	-	-
Community Relations Specialist	-	-	1.00	1.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
101 General Fund				
<u>Neighborhood & Family Services</u>				
Social Services				
Community Outreach Specialist	1.00	1.00	1.00	1.00
Senior Administrative Clerk	1.00	1.00	-	-
Total Social Services	3.00	3.00	3.00	3.00
Code Enforcement				
Code Enforcement Officer	4.00	4.00	4.00	4.00
Code Compliance Manager	1.00	1.00	1.00	1.00
Code Compliance Specialist	1.00	1.00	1.00	1.00
Neighborhood Preservation Tech	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	-
Total Code Enforcement	8.00	8.00	8.00	7.00
Total Neighborhood & Family Services	13.00	13.00	14.00	14.00
Total General Fund	331.50	360.50	345.00	335.40
Special Revenue				
201 Highway User Revenue Fund				
<u>Field Operations</u>				
Streets				
Street Maintenance Supervisor	1.00	1.00	1.00	1.00
Pavement Management Technician	1.00	1.00	1.00	-
Senior Equipment Operator	1.00	1.00	2.00	1.00
Equipment Operator	5.00	5.00	5.00	5.00
Maintenance Worker	6.00	6.00	5.00	3.00
Total Streets	14.00	14.00	14.00	10.00
Total Field Operations	14.00	14.00	14.00	10.00
<u>Development Services</u>				
Engineering Plan Review				
Traffic Review Engineer	-	1.00	-	-
Total Engineering Plan Review	-	1.00	-	-
<u>Engineering</u>				
Pavement Management Technician	-	-	-	1.00
Total Engineering	-	-	-	1.00
Traffic Engineering				
Signal Technician	3.00	1.00	1.00	1.00
Traffic Operations Supervisor	-	-	1.00	1.00
Traffic Engineering Technician	1.00	1.00	-	-
Sign Technician	2.00	-	-	-
Streetlight Technician	-	2.00	2.00	2.00
Traffic Operations Technician	-	2.00	2.00	2.00
Assistant Traffic Engineer	-	1.00	1.00	1.00
Total Traffic Engineering	6.00	7.00	7.00	7.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
202 Senior Nutrition				
<u>Parks, Recreation & Libraries</u>				
Congregate Meals				
Neighborhood Outreach Coordinator	1.00	-	-	-
Social Services Coordinator	-	0.30	-	-
Cook	2.00	1.00	1.50	1.50
Senior Center Aide	1.00	0.30	0.75	0.75
Recreation Specialist	-	-	0.25	-
Total Congregate Meals	4.00	1.60	2.50	2.25
Home Delivered Meals				
Cook	-	1.00	0.50	0.50
HDM Driver	-	-	1.00	1.00
Total Home Delivered Meals	-	1.00	1.50	1.50
MCSO				
Social Services Coordinator	-	0.70	-	-
Senior Center Aide	-	0.70	0.25	0.25
Recreation Specialist	-	-	0.75	-
Total MCSO	-	1.40	1.00	0.25
Total Parks, Recreation & Libraries	4.00	4.00	5.00	4.00
203 Community Action Program				
<u>Neighborhood & Family Services</u>				
Community Action Program				
Neighborhood Outreach Coordinator	-	1.00	1.00	-
Social Services Coordinator	3.00	2.00	2.00	2.00
Total Community Action Program	3.00	3.00	3.00	2.00
Total Neighborhood & Family Services	3.00	3.00	3.00	2.00
209 Other Grants				
<u>Neighborhood & Family Services</u>				
Neighborhood Stabilization Program				
CDBG Program Manager	-	-	-	0.30
Total Neighborhood Stabilization Program	-	-	-	0.30
215 Transit Fund				
<u>Community Relations</u>				
Transit Operations				
Management Assistant	-	-	1.00	1.00
Transit Coordinator	1.00	1.00	-	-
Total Transit Operations	1.00	1.00	1.00	1.00
Total Community Relations	1.00	1.00	1.00	1.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
224 COPS Universal Hiring Fund				
<u>Police</u>				
Police--Patrol				
Police Officer	3.00	-	-	6.00
Total Police--Patrol	3.00	-	-	6.00
225 Voca Crime Victim Advocate				
<u>Police</u>				
Victim's Assistance Grant				
Crime Victim Advocate	1.00	1.00	1.00	1.00
Total Victim's Assistance Grant	1.00	1.00	1.00	1.00
227 Court Payments				
<u>City Court</u>				
Court Enhancement Fund				
Court Security Officer	-	-	-	0.80
Total Court Enhancement Fund	-	-	-	0.80
229 Regional Family Advocacy				
<u>Police</u>				
Regional Family Advocacy Center				
IT Systems Administrator	-	-	-	0.80
IT Desktop Technician II	-	-	1.00	-
FAC Manager	-	-	1.00	1.00
Administrative Secretary	-	-	1.00	1.00
Total Regional Family Advocacy Center	-	-	3.00	2.80
Total Police	-	-	3.00	2.80
235 Public Safety Dedicated Sales Tax				
<u>Police</u>				
Police Administration				
Police Officer	1.00	-	-	-
Internal Affairs Investigator	1.00	1.00	1.00	-
Total Police Administration	2.00	1.00	1.00	-
Police-Communications				
Public Safety Dispatcher	2.00	2.00	2.00	-
Total Police-Communications	2.00	2.00	2.00	-
Police-Records				
Police Records Clerk	1.00	1.00	1.00	-
Police Records Supervisor	1.00	1.00	1.00	-
Total Police-Records	2.00	2.00	2.00	-
Police-Traffic				
Police Sergeant	1.00	1.00	1.00	1.00
Police Officer	5.00	5.00	5.00	5.00
Total Police-Traffic	6.00	6.00	6.00	6.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
235 Public Safety Dedicated Sales Tax				
<u>Police</u>				
Police--Detention Services				
Detention Officer	3.00	3.00	3.00	3.00
Total Police--Detention Services	3.00	3.00	3.00	3.00
Police--Patrol				
Police Lieutenant	2.00	2.00	2.00	2.00
Police Officer	13.00	16.00	16.00	16.00
Community Service Officer	1.00	1.00	1.00	1.00
Police Aide	-	1.00	-	-
Police Traffic Program Coordinator	-	-	1.00	-
Total Police--Patrol	16.00	20.00	20.00	19.00
Police--Investigations				
Police Officer	2.00	2.00	2.00	2.00
Total Police--Investigations	2.00	2.00	2.00	2.00
Total Police	33.00	36.00	36.00	30.00
<u>City Court</u>				
Court				
Court Collections Specialist	1.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00
Court Clerk I	2.00	2.00	2.00	1.00
Total Court	4.00	4.00	4.00	3.00
Total City Court	4.00	4.00	4.00	3.00
<u>Fire</u>				
Fire--Community Services				
Fire Marshall/Division Chief	1.00	1.00	1.00	-
Volunteer Coordinator	-	1.00	-	-
Total Fire--Community Services	1.00	2.00	1.00	-
Fire--Administration				
Assistant Fire Chief	1.00	1.00	-	-
Volunteer Coordinator	1.00	-	-	-
Total Fire--Administration	2.00	1.00	-	-
Fire--Professional Development				
Training Officer/Division Chief	1.00	1.00	1.00	-
Total Fire--Professional Development	1.00	1.00	1.00	-
Fire--Intervention Services				
Fire Captain	4.00	3.00	4.00	4.00
Fire Engineer	4.00	3.00	3.00	3.00
Firefighter	6.00	8.00	9.00	9.00
Battalion Chief	1.00	1.00	1.00	1.00
Total Fire--Intervention Services	15.00	15.00	17.00	17.00
Total Fire	19.00	19.00	19.00	17.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
240 CDBG				
<u>Neighborhood & Family Services</u>				
Neighborhood and Family Services				
CDBG Program Manager	1.00	1.00	1.00	0.70
Total Neighborhood and Family Services	1.00	1.00	1.00	0.70
Total Special Revenue	89.00	91.00	94.00	86.60
Enterprise				
501 Water Operations				
<u>Water Resources</u>				
Water Distribution				
Customer Service Technician	-	-	-	1.00
Water Distribution Foreman	-	1.00	-	-
Utility Location Specialist	1.00	1.00	-	-
Water Resources Operator	-	-	-	6.00
Utility Operator	7.00	7.00	7.00	-
Customer Service Worker	-	-	-	2.00
Utility Customer Service Worker	6.00	6.00	6.00	-
Water Operations Superintendent	-	-	-	1.00
Water Distribution Supervisor	-	-	-	1.00
Operation and Service Manager - Water Distribution	1.00	1.00	1.00	-
Senior Utility Operator	2.00	3.00	3.00	-
Senior Water Resources Operator	-	-	-	3.00
Senior Utility Customer Service Worker	1.00	1.00	1.00	-
Water Quality Specialist	1.00	1.00	1.00	-
Water / Well Production Supervisor	-	-	1.00	-
Preventative Maintenance Technician	1.00	1.00	1.00	1.00
Lead Water Resources Operator	-	-	-	1.00
Cross Connection Control Specialist	-	-	1.00	-
Senior Equipment Operator	1.00	-	-	-
Total Water Distribution	21.00	22.00	22.00	16.00
Water Administration				
Management Assistant	0.50	0.50	-	-
Water Resources Director	0.50	0.50	0.50	0.50
Project Manager	0.50	0.50	-	-
Water Resources Assistant Director	-	-	0.50	0.50
Water Operations Superintendent	1.00	1.00	1.00	-
Water Quality & Regulatory Compliance Manager	-	-	0.50	-
Water Resources Project Manager	-	-	1.00	0.50
Administrative Secretary	0.50	0.50	0.50	-
Senior Administrative Clerk	0.50	0.50	0.50	0.50
Total Water Administration	3.50	3.50	4.50	2.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
501 Water Operations				
<u>Water Resources</u>				
GIS and Land Services				
GIS/GPS Technician II	1.00	1.00	1.00	1.00
SCADA Programmer	1.00	-	-	-
Utility Location Specialist	-	-	1.00	1.00
GIS Manager	1.00	1.00	1.00	1.00
GIS Analyst	-	1.00	1.00	1.00
Total GIS and Land Services	3.00	3.00	4.00	4.00
Water Resources Manager	1.00	1.00	1.00	-
Water Resources Planning Manager	-	-	-	1.00
Water Conservation and Education Specialist	1.00	1.00	1.00	1.00
Water Resources Coordinator	-	1.00	1.00	1.00
Total Water Resources	2.00	3.00	3.00	3.00
Water Quality				
Cross Connection Control Specialist	-	-	-	1.00
Water Quality Specialist	-	-	-	1.00
Water Quality & Regulatory Compliance Manager	-	-	-	1.00
Total Water Quality	-	-	-	3.00
Wetlands Treatment				
Senior Water Recharge & Wetlands Operator	1.00	1.00	1.00	1.00
Water Recharge & Wetlands Operator	2.00	2.00	2.00	2.00
Total Wetlands Treatment	3.00	3.00	3.00	3.00
Water Production				
Water Production Foreman	-	1.00	1.00	-
Operation and Service Manager - Water Production	1.00	-	-	-
Utility Maintenance Mechanic	2.00	2.00	2.00	-
Utility Maintenance Technician	2.00	2.00	2.00	-
Water / Well Production Supervisor	-	-	-	1.00
Water Treatment Operator	-	-	1.00	1.00
Utilities Water Treatment Operator	1.00	1.00	-	-
Senior Water Resources Mechanic	-	-	-	2.00
Water Resources Mechanic	-	-	-	2.00
Total Water Production	6.00	6.00	6.00	6.00
Total Water Resources	38.50	40.50	42.50	37.00
503 Sewer Operations				
<u>Water Resources</u>				
Wastewater Collection				
Utility Operator	4.00	2.00	2.00	-
Operations and Service Manager - Collections	-	-	1.00	-
Wastewater Collection Supervisor	-	-	-	1.00
Utility Field Foreman	1.00	1.00	-	-

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
503 Sewer Operations				
<u>Water Resources</u>				
Wastewater Collection				
Senior Utility Operator	-	2.00	2.00	-
Senior Water Resources Operator	-	-	1.00	3.00
Water Resources Mechanic	-	-	1.00	1.00
Water Resources Operator	-	-	1.00	2.00
Water Resources Superintendent	-	-	-	0.50
Total Wastewater Collection	5.00	5.00	8.00	7.50
Wastewater Administration				
Management Assistant	0.50	0.50	-	-
Water Resources Director	0.50	0.50	0.50	0.50
Project Manager	0.50	0.50	-	-
Water Resources Assistant Director	-	-	0.50	0.50
Water Quality & Regulatory Compliance Manager	-	-	0.50	-
Water Resources Project Manager	-	-	1.00	0.50
Administrative Secretary	0.50	0.50	0.50	-
Senior Administrative Clerk	0.50	0.50	0.50	0.50
Total Wastewater Administration	2.50	2.50	3.50	2.00
Water Reclamation Facility				
Water Reclamation Supervisor	-	-	-	1.00
Chief Wastewater Plant Operator	1.00	1.00	1.00	-
Senior Wastewater Treatment Plant Operator	2.00	1.00	-	-
Water Resources Operator	-	-	-	4.00
Wastewater Treatment Plant Operator	3.00	5.00	4.00	-
Operations Manager-Environmental Services	1.00	-	-	-
Pretreatment and Laboratory Coordinator	1.00	1.00	1.00	1.00
Water Resources Mechanic	-	-	1.00	2.00
Utility Maintenance Worker	1.00	1.00	-	-
Utility Maintenance Mechanic	-	-	1.00	-
Senior Water Resources Mechanic	-	-	1.00	1.00
Water Resources Superintendent	-	-	-	0.50
Total Water Reclamation Facility	9.00	9.00	9.00	9.50
Total Water Resources	16.50	16.50	20.50	19.00
520 Sanitation				
<u>Field Operations</u>				
Solid Waste				
Solid Waste Inspector/Coordinator	1.00	-	-	-
Service Assistant	-	1.00	1.00	1.00
Solid Waste Inspector	1.00	-	-	-
Solid Waste Supervisor	1.00	1.00	1.00	1.00
Senior Equipment Operator	2.00	3.00	2.00	2.00
Equipment Operator	9.00	8.00	10.00	9.00

Schedule of Authorized Positions

Fiscal Year 2009-2010

Position-Title	Authorized 2006-2007	Authorized 2007-2008	Authorized 2008-2009	Authorized 2009-2010
520 Sanitation				
<u>Field Operations</u>				
Solid Waste				
Senior Maintenance Worker	1.00	-	-	-
Total Solid Waste	15.00	13.00	14.00	13.00
Sanitation-Uncontained				
Senior Equipment Operator	1.00	1.00	3.00	2.00
Equipment Operator	3.00	4.00	1.00	1.00
Total Sanitation-Uncontained	4.00	5.00	4.00	3.00
Education and Enforcement				
Solid Waste Inspector/Coordinator	-	-	1.00	1.00
Solid Waste Inspector	-	2.00	1.00	1.00
Total Education and Enforcement	-	2.00	2.00	2.00
Total Field Operations	19.00	20.00	20.00	18.00
Total Enterprise	74.00	77.00	83.00	74.00
Internal Service				
605 Risk Management Fund				
<u>City Administration</u>				
Risk Management Operations				
Risk Manager	1.00	1.00	1.00	1.00
Risk Management Claims Analyst	-	-	1.00	1.00
Safety and Risk Coordinator	1.00	1.00	-	-
Total Risk Management Operations	2.00	2.00	2.00	2.00
Total City Administration	2.00	2.00	2.00	2.00
606 Fleet Services Fund				
<u>Field Operations</u>				
Fleet Services				
Fleet Services Coordinator	1.00	-	-	-
Fleet Services Supervisor	1.00	1.00	1.00	1.00
Equipment Parts Specialist	1.00	1.00	1.00	1.00
Automotive Equipment Mechanic	5.00	5.00	5.00	4.00
Parts Warehouse/Service Assistant	1.00	1.00	-	-
Public Safety Equipment Mechanic	1.00	1.00	1.00	-
Total Fleet Services	10.00	9.00	8.00	6.00
Total Field Operations	10.00	9.00	8.00	6.00
Total Internal Service	12.00	11.00	10.00	8.00
Total Authorized Full-Time Equivalents	506.50	539.50	532.00	504.00

Debt Service Summary Schedules

GO Bonded Debt

<i>Fiscal Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2009-2010	3,070,000	402,240	3,472,240
2010-2011	2,195,000	333,280	2,528,280
2011-2012	1,140,000	340,036	1,480,036
2012-2013	1,205,000	246,355	1,451,355
2013-2014	1,255,000	198,850	1,453,850
2014-2015	1,315,000	147,868	1,462,868
2015-2016	1,010,000	106,643	1,116,643
2016-2017	1,280,000	45,618	1,325,618
2017-2018	595,000	18,673	613,673
2018-2019	385,000	-	385,000
Totals	13,450,000	1,839,561	15,289,561

Highway User Revenue Bonded Debt

<i>Fiscal Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2009-2010	305,000	100,688	405,688
2010-2011	315,000	90,844	405,844
2011-2012	325,000	79,875	404,875
2012-2013	335,000	68,150	403,150
2013-2014	350,000	55,463	405,463
2014-2015	360,000	41,963	401,963
2015-2016	375,000	27,900	402,900
2016-2017	390,000	12,788	402,788
2017-2018	330,000	-	330,000
Totals	3,085,000	477,669	3,562,669

Debt Service Summary Schedules

Municipal Development Corporation Bonded Debt - GLTD

<i>Fiscal Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2009-2010	4,692,055	2,817,408	7,509,463
2010-2011	4,964,029	2,635,907	7,599,936
2011-2012	5,056,945	2,448,299	7,505,244
2012-2013	5,088,788	2,262,429	7,351,217
2013-2014	5,171,470	2,069,865	7,241,335
2014-2015	4,874,152	1,877,271	6,751,424
2015-2016	5,041,834	1,674,988	6,716,822
2016-2017	4,220,667	1,503,986	5,724,653
2017-2018	4,373,713	1,318,806	5,692,519
2018-2019	4,564,441	1,129,554	5,693,994
2019-2020	4,786,692	921,886	5,708,577
2020-2021	4,137,525	740,875	4,878,400
2021-2022	1,905,000	649,650	2,554,650
2022-2023	1,995,000	554,100	2,549,100
2023-2024	2,090,000	454,000	2,544,000
2024-2025	2,190,000	344,500	2,534,500
2025-2026	2,300,000	229,500	2,529,500
2026-2027	2,415,000	108,750	2,523,750
2027-2028	1,060,000	55,750	1,115,750
2028-2029	1,115,000	-	1,115,000
Totals	72,042,310	23,797,523	95,839,834

Water & Sewer Revenue Bonded Debt

<i>Fiscal Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2009-2010	100,000	52,480	152,480
2010-2011	105,000	47,913	152,913
2011-2012	110,000	43,073	153,073
2012-2013	115,000	37,898	152,898
2013-2014	120,000	32,348	152,348
2014-2015	125,000	26,410	151,410
2015-2016	130,000	20,235	150,235
2016-2017	135,000	13,823	148,823
2017-2018	140,000	7,033	147,033
2018-2019	145,000	-	145,000
Totals	1,225,000	281,210	1,506,210

Debt Service Summary Schedules

WIFA Loans

<i>Fiscal Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2009-2010	848,345	239,197	1,087,542
2010-2011	885,296	207,447	1,092,743
2011-2012	920,685	174,430	1,095,115
2012-2013	1,448,628	123,384	1,572,013
2013-2014	340,591	109,965	450,556
2014-2015	354,010	96,017	450,027
2015-2016	367,958	81,519	449,477
2016-2017	382,456	66,451	448,907
2017-2018	397,525	50,788	448,313
2018-2019	413,187	34,509	447,696
2019-2020	429,467	17,588	447,054
2020-2021	446,388	-	446,388
Totals	7,234,536	1,201,295	8,435,831

Municipal Development Corporation Bonded Debt - Enterprise Funds

<i>Fiscal Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2009-2010	942,945	242,742	1,185,687
2010-2011	990,971	194,098	1,185,069
2011-2012	1,138,055	136,655	1,274,710
2012-2013	981,212	86,588	1,067,799
2013-2014	683,530	52,039	735,569
2014-2015	60,848	49,605	110,453
2015-2016	63,166	47,079	110,244
2016-2017	239,334	37,505	276,839
2017-2018	246,288	27,654	273,941
2018-2019	255,560	17,431	272,991
2019-2020	268,309	6,699	275,008
2020-2021	167,476	-	167,476
Totals	6,037,690	898,094	6,935,784

Debt Service Summary Schedules

General Long Term Debt

<i>Fiscal Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2009-2010	8,067,055	3,320,336	11,387,391
2010-2011	7,474,029	3,060,031	10,534,060
2011-2012	6,521,945	2,868,209	9,390,155
2012-2013	6,628,788	2,576,934	9,205,722
2013-2014	6,776,470	2,324,177	9,100,648
2014-2015	6,549,152	2,067,101	8,616,254
2015-2016	6,426,834	1,809,530	8,236,365
2016-2017	5,890,667	1,562,391	7,453,058
2017-2018	5,298,713	1,337,479	6,636,191
2018-2019	4,949,441	1,129,554	6,078,994
2019-2020	4,786,692	921,886	5,708,577
2020-2021	4,137,525	740,875	4,878,400
2021-2022	1,905,000	649,650	2,554,650
2022-2023	1,995,000	554,100	2,549,100
2023-2024	2,090,000	454,000	2,544,000
2024-2025	2,190,000	344,500	2,534,500
2025-2026	2,300,000	229,500	2,529,500
2026-2027	2,415,000	108,750	2,523,750
2027-2028	1,060,000	55,750	1,115,750
2028-2029	1,115,000	0	1,115,000
Totals	88,577,310	26,114,753	114,692,063

Enterprise Fund Debt

<i>Fiscal Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2009-2010	1,891,290	534,419	2,425,709
2010-2011	1,981,267	449,458	2,430,725
2011-2012	2,168,740	354,157	2,522,897
2012-2013	2,544,840	247,869	2,792,709
2013-2014	1,144,121	194,352	1,338,472
2014-2015	539,858	172,032	711,890
2015-2016	561,124	148,833	709,957
2016-2017	756,790	117,778	874,568
2017-2018	783,812	85,474	869,287
2018-2019	813,747	51,940	865,687
2019-2020	697,775	24,287	722,062
2020-2021	613,863	0	613,863
Totals	14,497,226	2,380,599	16,877,825

Debt Service Summary Schedules

Total Debt

<i>Fiscal Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2009-2010	9,958,345	3,854,754	13,813,100
2010-2011	9,455,296	3,509,489	12,964,785
2011-2012	8,690,685	3,222,367	11,913,052
2012-2013	9,173,628	2,824,803	11,998,431
2013-2014	7,920,591	2,518,529	10,439,120
2014-2015	7,089,010	2,239,133	9,328,144
2015-2016	6,987,958	1,958,363	8,946,321
2016-2017	6,647,456	1,680,169	8,327,625
2017-2018	6,082,525	1,422,953	7,505,478
2018-2019	5,763,187	1,181,494	6,944,681
2019-2020	5,484,467	946,173	6,430,639
2020-2021	4,751,388	740,875	5,492,263
2021-2022	1,905,000	649,650	2,554,650
2022-2023	1,995,000	554,100	2,549,100
2023-2024	2,090,000	454,000	2,544,000
2024-2025	2,190,000	344,500	2,534,500
2025-2026	2,300,000	229,500	2,529,500
2026-2027	2,415,000	108,750	2,523,750
2027-2028	1,060,000	55,750	1,115,750
2028-2029	1,115,000	-	1,115,000
Totals	103,074,536	28,495,352	131,569,888

Includes debt payment schedules as of 7/1/09

Schedule of Carryover Funding

Fiscal Year 2008-09

Fund/Division	Description	Carryover Amount
General Fund		
City Council	Memberships	2,500
	Meeting Expense	2,000
City Council - McDonald	Discretionary Carryover	2,000
City Council - Lopez-Rogers	Discretionary Carryover	1,500
City Council - Earp	Discretionary Carryover	1,600
City Council - Karlin	Discretionary Carryover	1,000
City Council - Scott	Discretionary Carryover	3,000
City Council - Buster	Discretionary Carryover	5,000
City Council - Weise	Discretionary Carryover	2,000
	Training	1,000
City Administration	Other Supplies	3,000
	Memberships	1,000
Information Technology	Data Processing Supplies	500
	Meeting Expense	500
Information Technology	Software and Program Installation Services	37,000
ERP Systems Development	Accela and Lawson Programs	273,990
Public Information Office	Citizen Satisfaction Survey	10,000
Planning	General Plan & Zoning Ordinance Updates	20,000
Development Svcs Administration	Estrella Foothills Specific Plan	127,400
Elections	Elections	12,160
Police Administration	Uniform Purchase	20,000
Professional Standards Bureau	Firearm Supplies On Order	20,000
Police--Patrol	Computers & Software Licensing	16,000
	K-9	6,000
	Vehicle Replacement - Patrol Vehicles	200,490
Police--Investigations	Contractual Maintenance/Office Equipment	6,900
Court	Supreme Court Network Maintenance	7,990
	Equipment and Furnishings	6,870
	Furnishings	5,300
Economic Development	Economic Opportunities	797,450
Grounds Maintenance	Landscape Services – Parks	240,260
Library - Civic Center	Library Books	30,000
	Library Improvements	95,000
Recreation	Umpire Services	6,500
Neighborhood and Family Services	Contributions/Private Donations	4,000
Social Services	Avondale Crisis & Outreach	18,000

Schedule of Carryover Funding

Fiscal Year 2008-09

Fund/Division	Description	Carryover Amount
General Fund		
Code Enforcement	Citizen Complaint Software	10,000
	Dangerous Structures	41,120
Total Carryover General Fund		2,039,030
Highway User Revenue Fund		
Streets	EVIR/GPS system	3,510
Traffic Engineering	CMAQ Grant - Traffic Operations	490,000
Engineering	Pavement Management Software	43,000
Total Carryover Highway User Revenue Fund		536,510
Home Grant		
	Other Professional Services	600,000
Total Carryover Home Grant		600,000
Transit Fund		
	City of Phoenix Contract	233,480
	Maricopa Special Transportation Services	10,000
Total Carryover Transit Fund		243,480
Court Payments		
	Fill the Gap Funds	10,000
	Other Professional Services	15,000
	JCEF Discretionary	1,000
	Fill the Gap	20,000
	Court Enhancement Funds /Other Professional	33,000
	Contractual Maintenance/Office Equipment	3,770
	JCEF Funds	50,000
Total Carryover Court Payments		132,770
Public Safety Dedicated Sales Tax		
Professional Standards Bureau	Firearm Supplies On Order	7,000
Court	Supreme Court Network Maintenance	4,740
Total Carryover Public Safety Dedicated Sales Tax		11,740
CDBG		
	Other Professional Services	172,990
Total Carryover CDBG		172,990

Schedule of Carryover Funding

Fiscal Year 2008-09

Fund/Division	Description	Carryover Amount
Public Arts Fund		
	Arts Commission	45,230
Total Carryover Public Arts Fund		45,230
Water Operations		
Water Administration	Other Professional Services	400,270
	Vehicle Replacement	10,970
	Office Equipment	600
	Computers & Software Licensing	1,700
GIS and Land Services	Engineering Fees	15,000
Wetlands Treatment	Other Professional Services	250,000
Total Carryover Water Operations		678,540
Sewer Operations		
Wastewater Administration	Computers & Software Licensing	1,700
	Office Equipment	600
	Vehicles	10,970
Total Carryover Sewer Operations		13,270
Sanitation		
	EVIR/GPS system	20,390
Total Carryover Sanitation		20,390
Water Equipment Replacement		
	Vehicle Replacement	115,100
Total Carryover Water Equipment Replacement		115,100
Sewer Equipment Replacement		
	Vehicle Replacement	63,500
Total Carryover Sewer Equipment Replacement		63,500
Sanitation Equipment Replacement		
	Vehicle Replacement	500,000
Total Carryover Sanitation Equipment Replacement		500,000
Risk Management Fund		
	Safety Training Contract	30,400
Total Carryover Risk Management Fund		30,400

Schedule of Carryover Funding Fiscal Year 2008-09

Fund/Division	Description	Carryover Amount
Capital Funds		
	Street Construction	10,218,420
	Police Development	1,317,530
	Parkland	6,701,120
	General Government Development	47,500
	Fire Dept. Development	824,000
	Sewer Development	14,694,000
	Water Development	9,731,840
	Vehicle Replacement	562,000
	Technology Replacement Fund	21,000
Total Carryover Capital Funds		44,117,410
Grand Total Carryover Funding		49,320,360

Funded Supplemental Requests

Fiscal Year 2009-2010

Department/Division	FTE	Description	Ongoing	Onetime	Total
<i>101 General Fund</i>					
Information Technology					
Information Technology					
101	5120	Increase in Xiotech Annual Maintenance	29,000	0	29,000
		Increased Backup Tape Library Maintenance	10,800	0	10,800
		Increased Annual Maintenance for Backup Software	10,810	0	10,810
		Microsoft EA Agreement	226,000	0	226,000
		Increase to Annual Security Maintenance Agreement	17,500	0	17,500
Total Information Technology			294,110	0	294,110
Development Services					
Building Services					
101	5410	Accela Annual Maintenance	55,000	0	55,000
		ImageNow Licenses for Development Services	0	94,000	94,000
Total Development Services			55,000	94,000	149,000
Human Resources					
Human Resources					
101	5700	Lawson Annual Maintenance	49,000	0	49,000
		ImageNow Annual Maintenance	7,000	0	7,000
		Kronos Annual Maintenance	20,500	0	20,500
Total Human Resources			76,500	0	76,500
Police					
Police Administration					
101	6110	Netmotion Annual Maintenance	9,000	0	9,000
Police-Communications					
101	6116	Police Communications System Transfer to Glendale	29,590	0	29,590
		Radio System Maintenance	30,000	0	30,000
Total Police			68,590	0	68,590
Fire					
Fire--Administration					
101	6310	Communications Contract Increase	40,000	0	40,000
Neighborhood & Family Services					
Code Enforcement					
101	7505	Continuation of Graffiti Removal Contract	85,000	0	85,000
		Weed Abatement Fund	0	30,000	30,000
Total Neighborhood & Family Services			85,000	30,000	115,000
Total Requests General Fund			619,200	124,000	743,200

Funded Supplemental Requests

Fiscal Year 2009-2010

Department/Division	FTE	Description	Ongoing	Onetime	Total
<i>501 Water Operations</i>					
Water Resources					
Water Distribution					
501	9100	Water Meter Replacement - Meter Automation Progr	0	580,000	580,000
Water Administration					
501	9110	Water/Sewer Rate Study Consultant	0	50,000	50,000
Total Water Resources			0	630,000	630,000
Total Requests Water Operations			0	630,000	630,000
<i>503 Sewer Operations</i>					
Water Resources					
Water Distribution					
503	9100	Chemicals to Support WRF Upgrade	90,000	0	90,000
Water Administration					
503	9110	Water/Sewer Rate Study Consultant	0	50,000	50,000
Total Water Resources			90,000	50,000	140,000
Total Requests Sewer Operations			90,000	50,000	140,000
Totals			709,200	804,000	1,513,200

Vehicle Replacement Schedule

Fiscal Year 2009-10

Department	Vehicle No	Purchase Year	Description	Amount
Water Equipment Replacement Fund - 530				
5300 Non-Departmental	x		Reserve - Carryover	5,600
9100 Water Distribution	1380	2001	Heavy duty pickup truck - Carryover	30,000
9122 Water Production	1374	2001	Heavy duty pickup truck - Carryover	54,500
	1407	2002	Heavy duty pickup truck	25,000
Water Equipment Replacement Fund Total				115,100
Sewer Equipment Replacement Fund - 531				
5300 Non-Departmental	x		Reserve - Carryover	63,500
Sewer Equipment Replacement Fund Total				63,500
Sanitation Equipment Replacement Fund - 532				
6800 Solid Waste	1424	2003	Residential Sanitation Vehicle	215,000
5300 Non-Departmental			Reserve - Carryover	285,000
Sanitation Equipment Replacement Fund Total				500,000
Vehicle Replacement Fund - 601				
5300 Non-Departmental	x		Reserve - Carryover	250,000
6173 Police--Detention Services	1579	2005	Transport Van - Carryover	54,000
	1583	2006	Light duty pickup truck - Carryover	25,000
6175 Police--Investigations	1409	2002	Heavy duty pickup truck - Carryover	45,000
6305 Fire--Community Services	1357	2000	Light duty pickup truck - Carryover	25,000
	1367	2001	Passenger Van - Carryover	20,300
6330 Fire--Intervention Services	1376	2001	Command Vehicle - Carryover	44,700
7500 Neighborhood and Family Se	1297	1999	Sedan - Carryover	20,000
6600 Streets	1072	1989	Equipment Trailer - Carryover	13,000
	1421	2002	Street Sweeper - Carryover	195,000
5925 Traffic Engineering	1310	1999	Traffic Bucket Truck - Carryover	80,000
6119 Police-Traffic	1448	2003	K-9 Vehicle - Carryover	40,000
Vehicle Replacement Fund Total				812,000
Total Replacement Funding				\$1,490,600

Glossary

Accrual Basis: A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or paid out.

Adoption: Formal action by the City Council, which sets the total spending limit for the fiscal year.

Appropriation: Specific amount of monies authorized for one year by the City Council for the purpose of incurring obligations and acquiring goods and services. All appropriations lapse at the end of the fiscal year.

Assessed Valuation: A value set upon real and personal property, usually based on the estimated market value, by the County Assessor for the purpose of levying property taxes. The assessment ratio depends on the classification of the property, such as residential, commercial, utilities, etc.

Base Budget: The basic ongoing costs for personnel, contractual services, commodities, and the replacement of equipment to maintain service levels previously established by the City Council.

Bond: A municipality will issue this debt instrument and agree to repay the face amount of the bond on the designated maturity date. Bonds are primarily used to finance capital projects.

Budget: Financial plan of estimated expenditures and anticipated resources adopted for a specific period of time outlining a plan for achieving council goals and objectives.

Capital Budget: The appropriation of funds for improvements to city facilities which may include buildings, streets, water and sewer lines, and parks.

Carry Over: Year-end savings that may be re-appropriated in the following fiscal year to cover one-time expenses such as supplies, equipment, or special contracts.

Contingency/Reserve: An amount set aside, with Council approval, to cover unforeseen expenditures, emergency expenditures or revenue short falls.

Debt Ratio: Total debt divided by total assets.

Debt Service: Principal and interest payments on outstanding bonds.

Encumbrance: Accounting concept that obligates a specified budget amount to be expended in the future.

Enterprise Fund: Accounts for expenses of programs or services, which are intended to be self-sustaining and primarily user fees cover the cost of services.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Expenditure: The use of governmental funds to acquire goods or services.

Expenditure Limitation: A constitutional limit to governmental agency expenditures. The Economic Estimates Commission sets the annual limit based on population growth and inflation. All municipalities have the option of proposing an alternative expenditure limitation to its voters. Avondale citizens approved the Home Rule Option in September of 2001.

Glossary

Fiscal Year: Any period of twelve consecutive months establishing the beginning and the ending of financial transactions. For the City of Avondale this period begins July 1 and ends June 30.

Full-Time Equivalent Position (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be equivalent to a 0.5 FTE.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

Fund Balance: A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures.

General Fund: The fund used to measure all financial transactions of the municipality except those required by law or agreement to be accounted for in an other fund.

Goal: A general and timeless statement created with a purpose based on the needs of the community.

Highway Users Revenue Bond: Proceeds used solely for street and highway purposes and require voter authorization. Bonds are payable from highway user revenue up to 50% of total received for the past twelve month period (stipulated by state law).

Highway Users Revenue Fund (HURF): This revenue source consists of state taxes collected on gasoline, vehicle licenses and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

Home Rule Option: An alternative expenditure limitation that allows a municipality to expend what it anticipates in revenues each fiscal year. This limitation must be approved by the voters and is effective for four fiscal years.

Infrastructure: Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings and parks.

Intergovernmental Revenue: Federal and State grants and other forms of shared revenue (e.g., State Sales Tax, State Income Tax, gasoline tax, motor vehicle license).

Internal Service Funds: Used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, on a cost-reimbursement basis.

Long Term Debt: Debt with a maturity of more than one year after date of issuance.

Management Indicators: A measurable means of evaluating impact of budget on achieving stated objectives.

Modified Accrual Basis: Accounting method that recognizes an economic transaction or event as revenue in the operating statement when the revenues are both measurable and available to liquidate liabilities of the current period.

Municipal Development Corporation (MDC) Bond: Bonds that are backed by the excise taxes of the City including City Sales Tax, Franchise Tax, State Shared Sales Tax, and Auto Lieu Tax. The MDC is

Glossary

a non-profit corporation established for the purpose of issuing debt to purchase municipal facilities, which it leases to the City.

Objectives: A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.

Operating Budget: Appropriations for the day-to-day costs of delivering city services.

Operating Impact: Costs of a capital project that will affect the day-to-day operating and maintenance costs of a municipality after it is completed. The impact includes such things as personnel, gas, electric utility bills, telephone expense, reproduction costs, postage, and vehicle maintenance.

Pay-As-You-Go Funding: A term used to refer to financing where budgetary restrictions demand paying for expenditures with funds that are made available as the program is in progress.

Performance Indicators: Measurement of service levels to a specified target outcome level that is within the established budget amount.

Property Tax: The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary rate.

Primary Tax: Arizona statute limits the primary property tax levy amount and municipalities may use this tax for any purpose.

Secondary Rate: Arizona statute does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt.

Resources: Total amounts available for appropriation including estimated revenues, bond/loan proceeds, fund transfers and beginning fund balances.

Revenue: Financial resources received from taxes, user charges and other levels of government.

State-Shared Revenue: Includes the city's portion of state sales tax revenues, state income tax receipts, and Motor Vehicle In-Lieu taxes.

Supplemental Request: This is a request for funding to provide additional personnel, equipment and related expenses which enhance the service level of a program. Supplemental increases are directed at attaining Council goals or meeting increased service needs.

Tax Levy: The total amount of the general property taxes assessed on property for purposes specified in the Tax Levy Ordinance.

Tax Rate: The amount of tax levied for each \$100 of assessed valuation.

Transfer: Movement of resources between two funds. Example: An inter-fund transfer would include the transfer of operating resources from the General Fund to an Enterprise Fund.

Workload Indicators: Statistical information that indicates the demands for services within a given department or division. Workload indicators are a type of performance measure utilized by departments or divisions to assess its level of service.

Glossary

Acronyms

ADEQ: Arizona Department of Environmental Quality

ADOT: Arizona Department of Transportation

ADWR: Arizona Department of Water Resources

AGTS: Arizona Governmental Training

APWA: American Public Works Association

AWPCA: Arizona Water & Pollution Control Association

ADEQ: Arizona Department of Environmental Quality

CALEA: Commission on Accreditation for Law Enforcement Agencies

CDBG: Community Development Block Grant

CERT: Computer Emergency Response Team

CMAQ: Congestion Mitigation and Air Quality

COP: Certificate of Participation

D.A.R.E.: Drug Awareness Resistance Education

EPA: Environmental Protection Agency

EVT: Emergency Vehicle Technician

FARE: Fines, Fees, Restitution, Enforcement Program

FTG: Fill the Gap

GAAP: Generally Accepted Accounting Principles

GAIN: Getting Arizona Involved in Neighborhoods.

GFOA: Government Finance Officer's Association

GOHS: Governor's Office of Highway Safety

HOA: Homeowner's Association

HURF: Highway User Revenue Fund

JCEF: Judicial Collection Enhancement Fund

LSTA: Library Services and Technology Act

MAG: Maricopa Association of Governments

MDC: Municipal Development Corporation

NPDES: National Pollutant Discharge Elimination System

OSHA: Occupational Safety & Health Association

PIR: Phoenix International Raceway

RICO: Racketeer Influenced and Corrupt Organizations Act

RPTA: Regional Public Transit Authority

SCADA: Supervisory Control and Data Acquisition (Computer Software)

WIFA: Water Infrastructure Financing Authority

WWTP: Wastewater Treatment Plant

This Page Intentionally Left Blank